

Withdrawal/Redaction Sheet

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. letter	Paul E. Kalb to Christopher Jennings re: phone number (partial) (1 page)	01/07/2000	P6/b(6)
002. letter	J. Mark Dunham to Chris Jennings re: phone number (partial) (1 page)	12/07/1999	P6/b(6)

COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Chris Jennings (Meetings, Trips, Events)
OA/Box Number: 17045

FOLDER TITLE:

Meetings/Event Invitations [October 1999 to May 2000] [5]

2011-0747-S

rc428

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

Freedom of Information Act - [5 U.S.C. 552(b)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

b(1) National security classified information [(b)(1) of the FOIA]
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b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

C. Closed in accordance with restrictions contained in donor's deed of gift.
PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).
RR. Document will be reviewed upon request.

You are Cordially invited to the

Sixteenth Annual

Health Policy Ball

To benefit

The David A. Winston

Health Policy Fellowship

Saturday, the fifth of February

Two Thousand

Seven o'clock

*The Ritz-Carlton Hotel
1700 Tysons Boulevard
McLean, Virginia*

*Black Tie
The Ballroom
Valet Parking*

Scheduled

OK

*HIP Reception
6pm*

The favor of a reply is requested.

Please call (202) 638-1448,

extension 122

before January 22, 2000

LEHMAN BROTHERS

January 18, 2000

Mr. Chris Jennings
Deputy Assistant to the President
for Health Policy Development
1600 Pennsylvania Avenue, NW
216 OEOB
Washington, DC 20500

*Cancel 1/18 / if sk, 1/18 6:30 PM
do 7:45 min
Zoe - Let's talk about
this.
CT*

Dear Mr. Jennings:

I am the Health Care Policy Analyst for Lehman Brothers' Equity Research and I am writing to request a meeting with you in your office ~~Wednesday, February 16, 2000.~~
Tuesday, 15, 2000

Lehman Brothers' is organizing a day of meetings for a small group of pharmaceutical investors interested in discussing Medicare reform and the possibility of a prescription drug benefit. These 10-12 investors will primarily be senior representatives from large institutional investment firms. We look forward to an exchange of views on subjects related to Medicare reform and healthcare issues as a whole.

We have found that this format works well both for the investors, who get a chance to have more discussion with government officials, and for the officials themselves, who hear feedback on how their actions may affect the financial markets.

I will call your office shortly to see if you are interested and available. If you have any questions, please contact me at 452-4737.

We appreciate your consideration of this request.

Sincerely,

Paige Hansen

Paige Hansen

BERGNER ♦ BOCKORNY, INC.

JEFFREY T. BERGNER
DAVID A. BOCKORNY

DAVID A. CASTAGNETTI
JAMES W. HAWKINS, III
BRENDA B. REESE
MELISSA A. SCHULMAN
MARGARET K. SMITH

1/31/2000 at noon
reschedule
2/3 at noon
PDC Rebecca

OK Sat after
state of Union Address

Christopher C. Jennings
Deputy Assistant to the President For Health Policy Development
216 Old Executive Office Building
17th St. & Pennsylvania Avenue, NW
Washington, DC. 20502

Dear Chris,

We would like to invite you to join us and a number of our clients in the health care industry for an off the record round table discussion of the Administration's health care agenda. We hope you would join us as our guest at luncheon in our offices sometime in the month of January.

We represent a broad cross section of the health care industry, some of whom will be well known to you. Our clients include the providers of the latest cutting-edge medical technologies to the most hands-on, traditional providers. A list of expected invitees is attached. We believe such a wide spectrum of the industry will allow us to have an interesting, productive (and probably entertaining) discussion.

Again, we hope you will be interested in joining us and we will be happy to work with you to accommodate your busy schedule.

Thank you for your consideration and we look forward to seeing you in January.

Best Regards,


Melissa Schulman


Jay Hawkins

Chris -
Consider his payback
for the Health Care Caucus
mtg. M.

1101 SIXTEENTH STREET, NORTHWEST • SUITE 500 • WASHINGTON, D. C. 20036

(202) 659-9111 • FAX: (202) 659-6387

AARP
Agilent
American Hospital Association
American Medical Security
Amgen
Biopure
Cerner
Cochlear
First Health
Genzyme
Glaxo Wellcome
Health Industry Manufacturers Association
Home Care Association of New York
Mallinckrodt
Medtronic
Searle
Association of Musculoskeletal Tissue Banks
Quest Diagnostics
Visiting Nurses Association of New York

govt Consulting Firm

MS&L

New York

January 26, 2000

Mr. Chris Jennings
The White House
VIA FAX



Dear Mr. Jennings:

Since you are a thoughtleader in your field, we would like to get your opinions about AstraZeneca, a leading pharmaceutical company, for a study we are conducting.

I understand that your schedule is very busy, and I would be happy to work with you to arrange a convenient time to speak with you, as we consider your input to be very valuable in this effort. The interview, which will take approximately 20 minutes to complete, can be conducted either on the phone or, if you prefer, in writing. Please be assured that all of your answers will be kept confidential.

During the next few weeks, will you be available to schedule time for an interview? I can be reached either by phone at (212) 213-7129 or e-mail (ssussman@mslpr.com) to arrange a time to conduct the interview with our director of research. Thank you.

Sincerely,


Susanna Sussman

78

Madison Avenue

New York,

New York

10016-7880

Telephone:

3-0909

Fax:

[212] 213-7207

Web Address:

www.mslpr.com

AMERICAN ACADEMY of ACTUARIES

January 21, 2000

Chris Jennings
White House Office of Domestic Policy (Health)
216 Old Executive Office Building
17th & Pennsylvania Ave., NW
Washington, DC 20502

Dear Chris:

The American Academy of Actuaries is pleased to invite you to attend *Medicare 2000: Price Tag on Reform*. This Capitol Hill event will be held on Thursday, February 10, 2000 in Room SC-05 of the U.S. Capitol from 9:30 a.m.-12:30 p.m. A continental breakfast will start at 9 a.m., with the program beginning promptly at 9:30 a.m.

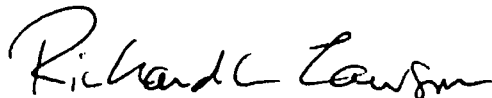
The health of our seniors will continue to be one of the most critical issues to Americans as we enter the new millennium. Preserving Medicare for the next generation should be a priority item on the agenda during this session of Congress. The goal of this event is to present a wide range of views on what is at stake in Medicare reform and what it will cost.

The American Academy of Actuaries, the independent public policy organization for the United States actuaries, will present their latest analysis of proposals to solve Medicare's long-term financial problems. The panel will include other Medicare experts who will provide their unique perspectives and viewpoints. Those experts joining us include, to date, Deborah Steelman, member of last year's Bipartisan National Commission on the Future of Medicare; Bob Rosenblatt, Washington correspondent of the *Los Angeles Times*; and Roland "Guy" King, former Chief Actuary of HCFA and one of the nation's leading authorities on Medicare financing. This unique event will be co-chaired by several Members of Congress including, Senators Charles Grassley, Don Nickles, Barbara Mikulski, John Breaux, and Representatives Charles Stenholm, Jim McDermott, Michael Bilirakis, and Jim Kolbe.

A preliminary agenda and fax reply form for the briefing are enclosed. Please contact the Public Forum Institute at 202-467-2774 if you wish to register for the briefing or if you need additional information.

I look forward to seeing you on February 10, 2000.

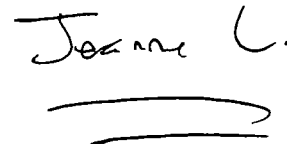
Sincerely,



Richard C. Lawson
Executive Director
American Academy of Actuaries

Copy

Why not Administration?
representation?





AMERICAN ACADEMY of ACTUARIES

Medicare 2000: Price Tag on Reform

SC-05 U.S. Capitol Building

February 10, 2000

<http://www.publicforuminstitute.com/schedule.htm>

Tentative Agenda

9:00 a.m.	Registration / Continental Breakfast
9:30 a.m.	Welcome from Richard Lawson Executive Director American Academy of Actuaries
9:45 a.m.	Keynote Address Senator Don Nickles
9:55 a.m.	Panel I: Prescription Drug Coverage Moderator: Bob Rosenblatt Panelists: Guy King Deborah Steelman Jay Ripps Marilyn Moon
10:45 a.m.	Panel II: Medicare Solvency
m.	Panel III: Involvement of the Private Sector
12:10 p.m.	Keynote Address Member of Congress
12:20 p.m.	Closing Remarks American Academy of Actuaries

Overview

The health of our seniors is one of the most critical issues to Americans as we enter the new millennium. Preserving Medicare for the next generation should be a priority item on the agenda during this session of Congress. The goal of this event is to present a wide range of views on what is at stake in Medicare reform and what it will cost. This briefing is presented by the American Academy of Actuaries, the independent public policy organization for the United States actuaries.

- ♦ Hear the latest analysis of proposals to solve Medicare's long-term financial problems
- ♦ Meet Members of Congress and others involved in Medicare reform
- ♦ Expert panelists: Deborah Steelman, member of last year's Bipartisan National Commission on the Future of Medicare, and President of Steelman Health Strategies; and Guy King, former Chief Actuary of HCFA and one of the nation's leading experts on Medicare financing
- ♦ Find out the latest information on Medicare reform
- ♦ Participate in panel discussions moderated by Bob Rosenblatt, correspondent for the *Los Angeles Times*

Pre-Registration



AMERICAN ACADEMY of ACTUARIES

Mail to: Medicare 2000: Price Tag on Reform
c/o The Public Forum Institute
1215 17th St., NW
Washington, DC 20036

Fax to: (202) 547-1893

-mail to: Katie@PublicForumInstitute.com

Name (as it will appear on nametag)

Organization

Address

City/State/Zip

Phone

email

Fax

For more information on Medicare 2000: Price Tag on Reform, please contact Katie Lakey at (202) 467-2774.

or attach business card here

Featuring **expert panelists**, including:
Deborah Steelman, President of Steelman Health Strategies
Roland "Guy" King, former Chief Actuary of HCFA
Dr. Marilyn Moon, Trustee of the Medicare Trust Fund

Moderated by: Bob Rosenblatt, *Los Angeles Times*

Invited:
Members of Congress

Chaired by:
Senator Don Nickles
Senator Charles Grassley
Representative Charles Stenholm
Representative Jim Kolbe



AMERICAN ACADEMY *of* ACTUARIES
1215 17th Street, NW Washington, DC 20036



AMERICAN ACADEMY *of* ACTUARIES

Medicare 2000: Price Tag on Reform

A Capitol Hill Briefing

February 10, 2000
SC-05 U.S. Capitol Building
Washington, DC



AMERICAN ACADEMY *of* ACTUARIES

**Medicare 2000:
Price Tag on Reform**
A Capitol Hill Briefing

Thursday, February 10, 2000
SC-05 U.S. Capitol

**PLEASE COMPLETE THIS FORM BY FEBRUARY 3, 2000
AND RETURN BY FAX TO:
202-547-1893**

es, I will attend the Medicare 2000 briefing on February 10th .

Name: _____

Title: _____

Organization: _____

Address: _____

Phone: _____ Fax: _____

Email: _____

Please direct any questions to the Public Forum Institute at (202) 467-2774.

NAMI
The Nation's Voice on Mental Illness
URGES YOU TO SAVE THE DATE

for a Reception to Benefit the NAMI HelpLine honoring

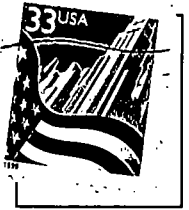
The Honorable Alexis M. Herman, Secretary of Labor
The Honorable James M. Jeffords The Honorable Kenny Hulshof
The Honorable Edward M. Kennedy The Honorable Nancy L. Johnson
The Honorable Daniel P. Moynihan The Honorable Rick A. Lazio
The Honorable William V. Roth, Jr. The Honorable Robert T. Matsui
The Honorable Henry A. Waxman

for their leadership on the Work Incentives Improvement Act

Folger Shakespeare Library
201 East Capitol Street, SE Washington, DC

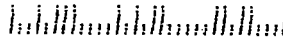
Tuesday, February 29, 2000
6:00pm - 8:00pm

Invitation will follow. Call Sally Lippincott at (703) 714-2379 with questions.
c/o Hayes & Associates 1320 Old Chain Bridge
McLean, VA 22101



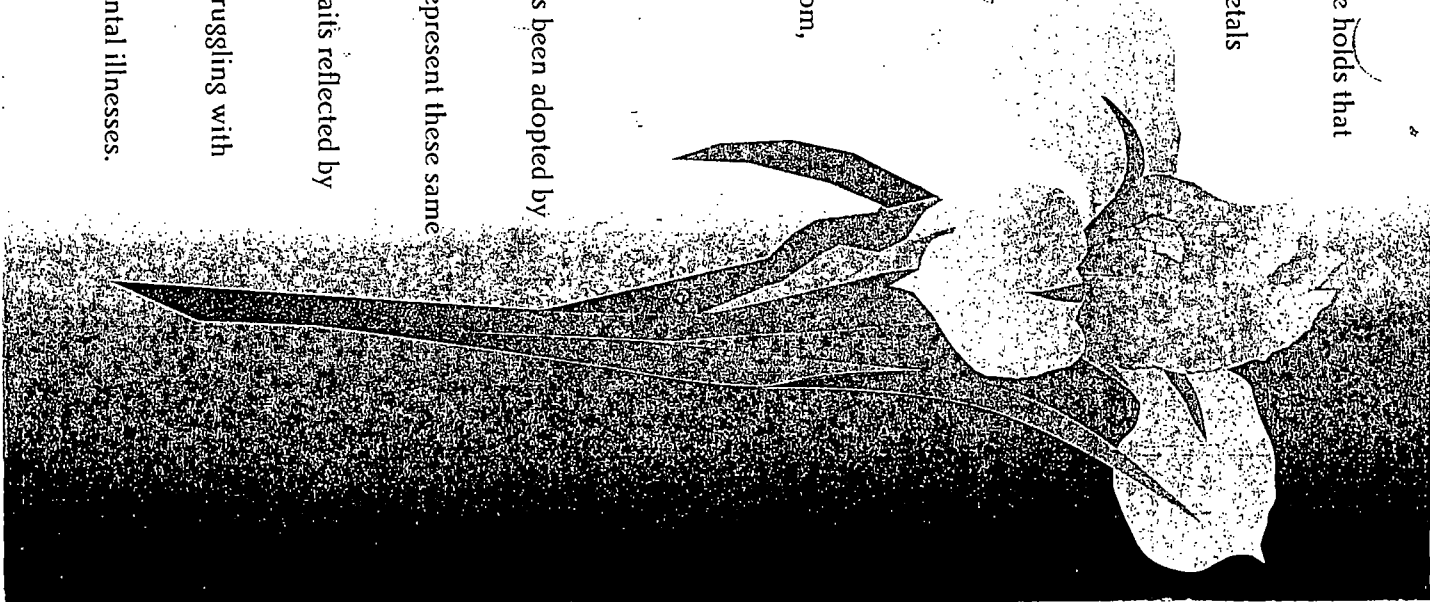
Regent

Mr. Chris Jennings
Deputy Assistant To President for Health P
Old Executive Office Bldg.
1600 Pennsylvania Avenue, NW
Washington, DC 20503



**PHOTOCOPY
PRESERVATION**

French lore holds that
the three petals
of the
iris
symbolize
faith, wisdom,
and valor.
The iris has been adopted by
NAMI to represent these same
personal traits reflected by
so many struggling with
serious mental illnesses.





1120 Connecticut Avenue, NW, Suite 950
Washington, DC 20036-3902
(202) 833-1100
Fax (202) 833-1105

November 4, 1999

Christopher C. Jennings
Deputy Assistant to the President for Health Policy
216 Old Executive Office Building
Washington, DC 20502

Dear Chris:

Greetings from my new job here at the American Health Lawyers Association (AHLA). You knew that it would only be a matter of time before I tried to press you into service. AHLA will be holding its annual Long Term Care and the Law program on February 2-4, 2000 in Orlando, FL. On behalf of the Association, it is my pleasure to invite you to participate on our keynote panel, which will discuss Long Term Care into the Next Millennium. The panel presentation will take place on Wednesday, February 2 from 3:30-4:45 pm.

We are pleased to have Harvey Tettlebaum, Esquire, from the Jefferson City, MO office of Husch & Eppenberger as the moderator of the panel. Harvey also serves as one of the program chairs for this conference. Jim Roosevelt, Associate Commissioner for Retirement Policy at the Social Security Administration, and Dick Nelson, with the Nebraska Department of Health and Human Services, will be participating on the panel with you. We are also in the process of confirming someone who can provide insights from the nursing home perspective and someone from the home health agency perspective. This year's program is a watershed for the entire Long Term Care Industry. It follows what are, without question, the most dramatic changes ever to the full spectrum of providers of services to the elderly. Therefore, we expect to attract to this program not only the majority of the health law bar representing health law providers of long term care services, but also a significant number of service providers and consultants to their industry. Your insights from a health policy perspective on long term care in the future will be of great interest to this group as well as to the entire health law bar represented by our 10,000 members. I hope you will consider joining us.

The American Health Lawyers Association is a non-partisan 501(c)(3) educational association whose mission is to educate and inform lawyers advising the health industry. Our 10,000 members practice in law firm, in-house and government settings and

regrets

2 on
Tell Peter I am
very sorry, but it
coincides w/ time
right before budget
release.
et

represent the entire spectrum of the health industry: nursing facilities; home care organizations; hospitals; physicians; HMOs; and health insurers. *Health Lawyers* is not an advocacy organization and we are conscientious about presenting a balanced analysis of issues.

We are expecting approximately 450 attendees at the Long Term Care program — most of whom are attorneys representing nursing homes and home health agencies. The audience also includes a significant number of nursing home administrators and other health professionals. Additionally for this program, we have the support of the American Health Care Association.

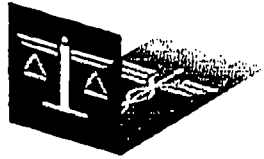
We would appreciate your early consideration of this invitation since we will be preparing materials to distribute to our members and other interested parties shortly. Enclosed is an outline of this year's program for your reference. Please do not hesitate to contact me if you have any questions or issues you wish to discuss. We look forward to your participation at this important program. Chris, I would love to see you in Orlando.

Very truly yours,



Peter M. Leibold, Esquire
AHLA Executive Vice President

cc: James Roosevelt, Esquire
Harvey M. Tettlebaum, Esquire
Joel M. Hamme, Esquire
Deborah A. Randall, Esquire



AMERICAN
HEALTH LAWYERS
ASSOCIATION

1120 Connecticut Ave. NW
Suite 950
Washington, DC 20036
(202) 833-1100
Fax (202) 833-1105

◆Date: November 5, 1999

◆Fax Number: 456-5557

◆To: Chris Jennings

◆From: Peter Leibold

◆Company:

◆Number of Pages (including cover): 3

Attached is the letter of invitation, per the voicemail I left for you this morning. Thanks.



1120 Connecticut Avenue, NW, Suite 950
Washington, DC 20036-3902
(202) 833-1100
Fax (202) 833-1105

November 4, 1999

Christopher C. Jennings
Deputy Assistant to the President for Health Policy
216 Old Executive Office Building
Washington, DC 20502

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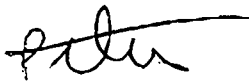
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Very truly yours,



Peter M. Leibold, Esquire
AHLA Executive Vice President

cc: James Roosevelt, Esquire
Harvey M. Tettlebaum, Esquire
Joel M. Hamme, Esquire
Deborah A. Randall, Esquire

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Chris Jennings (Meetings, Trips, Events)
OA/Box Number: 17045

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2011-0747-S

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SIDLEY & AUSTIN
A PARTNERSHIP INCLUDING PROFESSIONAL CORPORATIONS

CHICAGO
DALLAS
LOS ANGELES

1722 EYE STREET, N.W.
WASHINGTON, D.C. 20006
TELEPHONE 202 736 8000
FACSIMILE 202 736 8711

FOUNDED 1866

NEW YORK
LONDON
SINGAPORE
TOKYO

WRITER'S DIRECT NUMBER
(202) 736-8050

January 7, 2000

Mr. Christopher Jennings
Deputy Assistant to the President
Office of Domestic Policy
The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20502

200
Thank you very much
sincerely yours
can't do it.
(CJ)

Dear Mr. Jennings:

I am writing at the suggestion of Karen Popp to invite you to be our guest at "Investing and Lending in Healthcare," a special one-day conference sponsored by Sidley & Austin and Deloitte & Touche. This conference will provide an update on a variety of economic, regulatory and legislative issues that are of prime importance to anyone with an interest in investing or lending in the Healthcare industry. The conference will be held in New York on Wednesday, February 16th, starting at 9:00 a.m. and ending by approximately 4:30 p.m. Please reserve this date on your calendar, and we will provide you with additional details and registration materials within the next two weeks.

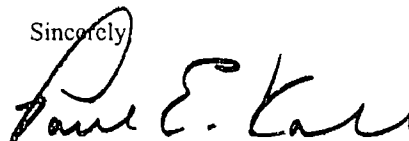
Sidley and Deloitte believe that this conference is especially timely. The Healthcare industry is undergoing a period of tremendous regulatory change, and it is essential that investors and lenders -- as well as industry participants -- keep abreast of the latest developments. We plan to provide an update on the major developments affecting both the industry as a whole and several specific sectors, including the pharmaceutical, skilled nursing, managed care, hospital, and physician practice management sectors. This update will include discussion of a number of the prominent recent bankruptcies in the industry, including Vencor, Sun Healthcare Group, MedPartners and Medshares.

Enclosed with this letter is an outline of the agenda for the program. The speakers will include professionals from both Sidley and Deloitte. These individuals bring a broad knowledge base as well as a detailed understanding of the very dynamic healthcare environment.

If you have any questions, please feel free to call me at (202) 736-8050 or Nathan Sheers at [REDACTED] in Washington, D.C., or Faith Gay at [REDACTED] or Robin Skarstad at [REDACTED] in New York. [001]

We look forward to seeing you at the conference.

Sincerely


Paul E. Kalb, M.D., J.D.
Washington, D.C.

Faith E. Gay
New York, N.Y.

cc: Karen Popp

INVESTING AND LENDING IN HEALTHCARE

February 16, 2000

W NEW YORK

9:00 a.m. – 4:30 p.m.

I. MARKET OVERVIEW

This session will provide a brief overview of the rapidly changing healthcare industry, and will address opportunities and risks for investors, lenders and acquiring companies.

II. REGULATORY AND COMPLIANCE ISSUES

This session will address the legal and regulatory environment in which health care providers and pharmaceutical manufacturers operate, with a focus on the health care "fraud and abuse" issues which can create substantial financial risk. It also will address the growth and significance of compliance efforts designed to minimize potential criminal, civil and administrative exposure.

Specific areas that may be addressed include:

- Fitting compliance issues into the overall due diligence process; and
- Responding to compliance and regulatory investigations.

III. LEGISLATIVE UPDATE

This session will address recent and proposed legislative activity of importance to health care providers, payers and manufacturers.

IV. HEALTHCARE DUE DILIGENCE

This session will provide practical advice on conducting due diligence on providers, payers and manufacturers, focusing on how to look behind publicly available financial reports and make accurate assessments of value and risk.

V. TROUBLED HEALTHCARE COMPANIES

This session will focus on special issues relating to investing in or lending to troubled healthcare companies. Special attention will be focused on strategic bankruptcies involving "pre-packaged" solutions being utilized by some healthcare companies attempting to expedite the process.

VI. SECTOR OUTLOOKS

Five breakout discussions will address special considerations for specific sectors of the healthcare economy. We will examine the unique challenges facing each sector and discuss where potential merger & acquisition opportunities may exist. A session will be scheduled for each of the following sectors:

- Pharmaceutical
- Skilled Nursing
- HMO
- Hospital Management
- Physician Practice Management

VII. THE FUTURE OF HEALTHCARE: THE RISE OF THE INTERNET

This concluding session will focus on the future of the health care industry, the increased presence of consumerism in healthcare, and will feature a discussion of issues relating to the Internet. Deloitte & Touche recently completed a study with Cyber Dialogue on the impact of consumerism on healthcare. The results of this study will be shared and discussed.

INVESTING AND LENDING IN HEALTHCARE

Venue Information

Investing and Lending in Healthcare will be held at the **W** New York. We have reserved a limited number of rooms under the group rate of \$269.00 per night plus taxes. We have been advised that there are several events in New York City for the week of February 16th, please make your travel and hotel arrangements as soon as possible so that you can join us.

W

NEW YORK

541 Lexington Avenue at 49th Street

New York, NY 10022

(212) 755-1200

(877) W-HOTELS



NATIONAL RURAL HEALTH ASSOCIATION

OFFICERS

Gail Billamy
PresidentCharlotte Hordt
President-electSusan Wilson
TreasurerJanet Ivory
SecretaryTim Sizemore
Past President

January 11, 2000

Chris Jennings
White House Office of Domestic Policy
Old Executive Office Building
Washington, DC 20502

Dear Mr. Jennings:

I am writing to invite you to speak to members of the National Rural Health Association's (NRHA) Rural Health Policy Board (RHPB) regarding the Administration's plans for future Medicare reform and other issues important to our nation's rural health care delivery system. The RHPB will be meeting in Washington, D.C. on Sunday, February 6, 2000 at the Washington Court Hotel at 3:00p.m.

The RHPB will be in Washington in conjunction with the association's 11th annual Rural Health Policy Institute. I believe your comments and insights will be both informative and useful to members of the RHPB, the policy-setting body of the NRHA.

Thank you in advance for your consideration of this invitation. Please contact me by phone at 202/232-6200 or e-mail at johnson@NRHArural.org regarding your availability to speak or if you have any questions.

Sincerely,

Darin E. Johnson
Vice President Policy and Public AffairsDonna M. Williams
Executive
Vice PresidentNATIONAL OFFICE
One West Armour Boulevard, Suite 203
Kansas City, Missouri 64111-2087
Telephone (816) 756-3140
Fax (816) 756-3144
E-mail: mail@NRHArural.orgInternet:
<http://www.NRHArural.org>WASHINGTON, D.C., OFFICE
1320 19th Street, N.W., Suite 350
Washington, D.C. 20036-1610
Telephone (202) 232-6200
Fax (202) 232-1133
E-mail: dc@NRHArural.org



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002. letter	J. Mark Dunham to Chris Jennings re: phone number (partial) (1 page)	12/07/1999	P6/b(6)
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COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Chris Jennings (Meetings, Trips, Events)
OA/Box Number: 17045

FOLDER TITLE:

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2011-0747-S

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Chris Jennings
The White House
Washington, DC

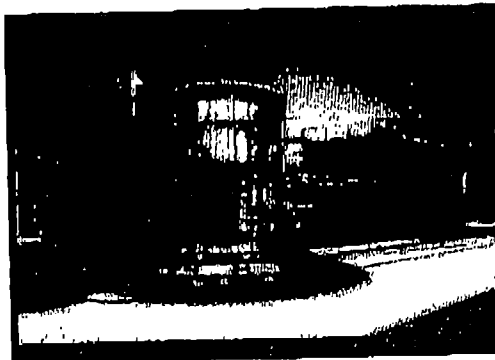
Dear Chris,

Since we last spoke about the National Health Museum, the project has experienced significant progress. I'd like to provide a brief update and ask for a meeting in the near future to discuss our current activities.

We've identified a tremendous site for the Museum at 2nd and C Streets, SW, just behind HHS, which is scheduled to be vacated in 2001 when FDA moves to Maryland. Museum supporter Senator Arlen Specter recently introduced S. 1623, which will direct GSA to sell the site to the Museum for its full market value. Cosponsors include Senators Kennedy, Harkin, Frist, Gordon Smith, Durbin, Hatch, Jeffords, Wyden and Roth. In the House, similar legislation has been introduced by Congressman Bob Franks.

World-renowned architect Moshe Safdie has been chosen to design the museum building. You may have heard of Safdie -- he visited the White House recently with Leah Rabin to unveil his initial designs for the new Rabin Center. (Here's one of his conceptual designs for the Health Museum →)

On the funding front, the Robert Wood Johnson Foundation has recently made a \$400,000 grant to support development of the Museum's intellectual core. We will also soon announce a \$1 million commitment to the Museum from the American Medical Association.



You can see how the Museum's presence in cyberspace is taking shape by clicking on www.nationalhealthmuseum.org to visit our Access Excellence initiative for K-12 health education. We'll be adding a number of new resources to this site in the near future, including some outstanding tobacco education materials from the CDC.

Even with all the progress we've made, the future of this project clearly rests on our ability to secure a site. **It would be a tremendous help, Chris, if Museum President Jenna Dorn and I could briefly meet with you to seek your counsel about our current site efforts.** While we do not envision a significant ongoing role for the Federal government in the Museum, cooperation with Federal entities is key if we are to succeed in securing a site.

I hope we will have the opportunity to meet soon. I can be reached at

P6/(b)(6)

Sincerely,

J. Mark Dunham
Director of External Affairs

December 7, 1999

c. everett koop, md, scd
chair

Jennifer I. dorn
president

1331 h street, nw, suite 600
Washington, DC 20005
202.737.2670
fax 202.347.4285

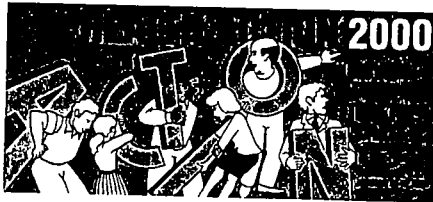
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page mark

00023

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Don't miss **Health Action 2000**, the once-a-year gathering of health care advocates from across the country. **January 20-22, 2000**. The Mayflower Hotel, Washington, DC. For more information, visit our web site at familiesusa.org; or contact Sabina Hoque at Families USA at 1-800-593-5041, ext. 3648. (You need to make your room reservation before January 7th.)



So it's not New Year's Eve, but then again, you don't have to worry about flying!

* For those of you who think that the millenium doesn't really start until 2001, lighten up.



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Washington, DC 20005
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info@familiesusa.org
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WHITE HOUSE
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Another Millenium Invitation

Celebrate the New Millenium in Style *

Get together with people just like you: wonderful people working for social justice and health care for all of us; old friends; new friends; just the kind of folks you should spend new year's with.

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So it's not New Year's Eve, but then again, you don't have to worry about flying!

* For those of you who think that the millenium doesn't really start until 2001, lighten up.

✓
Nope
Forget

✓
Nope
Regrets

THE
NEW ENGLAND
COUNCIL

January 20, 2000

Christopher Jennings
Deputy Assistant to the President
For Health Policy Development
Old Executive Office Building
Room 216
Washington, D.C. 20504

*Nope. but
Jenne would be
perfect if she's
willing*

Dear Mr. Jennings:

You are cordially invited to participate in our Capitol Hill briefing on critical health care issues, scheduled for Thursday, **February 24, 2000** at 10:00AM. We believe that public health policy – from health insurance and Medicare reforms to regulatory issues – is the most critical domestic policy issue as we enter the new millennium.

The session, one of a series periodically hosted by the New England Council on Capitol Hill, intends to examine the issue of access to state-of-the-art health care during a period of spiraling medical costs, overburdened facilities and technological breakthroughs asking the question: How does the nation meet the challenge of providing and financing the best available health care?

You will join a panel of distinguished representatives from a variety of sectors in the health care industry to brief Council members and congressional staff on the challenges facing the medical devices, drug, insurance and hospital sectors. Our objective of the session is to provide the audience with a snapshot of the challenges that face each of our health sectors and how public policy is related to these challenges. I envision each panelist making a presentation of approximately 15 minutes. I would ask that you discuss the President's recently announced health care proposal. Additionally, the session will include a moderator to give the session some context by providing an overview of the region's health care economy as a critical component of our growth sector.

As you are well aware, the New England region benefits by having some of the world's best academic health centers and research laboratories. In addition to providing a high quality of care and technological advancement, it is these institutions that stimulate a vibrant and growing health industry sector and help make the region an attractive place to live and work. While we can take pride in this, it is equally important that we as a regional business group continue to promote our advantage and assist our congressional delegation in the formulation of sound public health policy.

I hope your schedule will allow you to participate in what promises to be an informative and productive session. I will call you shortly to discuss this further with you. In the interim, if you have any questions, please do not hesitate to call me at 202-547-0048.

Very Truly Yours,

A handwritten signature in black ink, appearing to read 'D. Savage', with a stylized, flowing script.

Deirdre W. Savage
Vice President & General Counsel

*make copy
for Sarah B.*



**Advance
Paradigm™**
Clinical Services

February 3, 2000

VIA FAX

Regret

To: Christopher Jennings
Deputy Assistant to the President for Health Policy Development
202.456.5557

Fm: Elizabeth Morphy *EM*

Re: Meeting Request for Advance Paradigm/Innovative Medical Research, Inc.

Dr. Alan Wright, Senior Vice President and Chief Medical Officer, and Dr. Andrew Garling, Senior Vice President - Clinical Division, of Advance Paradigm, will be in Washington for a series of meetings on **Wednesday, February 9th**. They would welcome the opportunity to meet with you to introduce you to Advance Paradigm and to discuss the Administration's Medicare Reform proposal.

Advance Paradigm, Inc., headquartered in Irving, Texas, is one of the nation's premier providers of integrated managed care support services, which include pharmacy benefit management, disease management, and clinical research services.

I will follow up with you in the coming days regarding your availability on February 9th. In the meantime, I can be contacted at 202.544.7944 with any questions or concerns.

**Can do a conference call on Feb. 17th*

11350 McCormick Road / Executive Plaza II
Suite 1000 / Hunt Valley, Maryland 21031
ph 410.785.2100 / fax 410.785.2140

A subsidiary of Advance Paradigm, Inc.



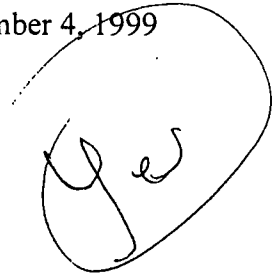
ONE EAST 75TH STREET
NEW YORK, NEW YORK 10021.2692
TEL 212.606.3825 FAX 212.606.3876
E-MAIL kd@cmwf.org
<http://www.cmwf.org>

✓
ENHANCING THE COMMON GOOD SINCE 1918

KAREN DAVIS
President

November 4, 1999

Mr. Christopher C. Jennings
Deputy Assistant to the President for Health Policy
White House Communications Office
1700 Pennsylvania Ave N.W.
212 Old Executive Office Bldg.
Washington, DC 20502



Dear Chris:

Please join us on Thursday evening, December 16th, to celebrate Brian Biles' distinguished service to The Commonwealth Fund. The dinner will be at Nora's, located at 2132 Florida Avenue, N.W., Washington, D.C., and will begin with a reception at 6:30 p.m.

After five years with The Commonwealth Fund, Brian has decided to return to work in Washington, D.C., where he will be based in the Institute for Health Care Research and Policy, Georgetown University Medical Center. Throughout its history, the Fund has been fortunate to be able to attract to its staff individuals whose breadth of experience and expertise add measurably to its ability to pick the right issues, develop effective strategies for addressing them, select grantees well-equipped to advance those strategies, and work in partnership with grantees and others in the field to achieve improved health care policy and practice. In five crucial years at the Fund, Brian has been just such a person, and as senior vice president in charge of national programs has reliably shown a knack for asking the right policy questions, then working creatively with leading experts to get the needed answers.

We are profoundly grateful for Brian's contributions to the Fund and for his contributions more broadly over the years to the development of improved health care policies. I am writing early in hopes that you will be able to join us in this salute to Brian on December 16. I would appreciate your contacting Diana Davenport at 212-606-3834 or by e-mail at dd@cmwf.org to let us know if you plan to attend.

Sincerely,

**PHOTOCOPY
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Karen Davis



Doctor and Mrs. Jordan J. Cohen
invite the friends of the
Association of American Medical Colleges
to a Holiday Reception
Tuesday, December 14, 1999

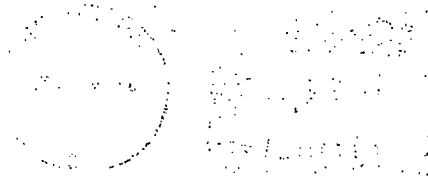
5:30 p.m. - 8:00 p.m.

Crystal Room

The Willard Inter-Continental Hotel
1401 Pennsylvania Avenue, N.W.

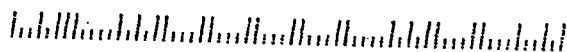
R.S.V.P. by December 7

We regret that this invitation is nontransferrable.



Christopher C. Jennings
Special Assistant to the President
for Health Policy Development
212 Old Executive Office Building
1600 Pennsylvania Avenue, NW
Washington, DC 20500

20300X0005





THE NATIONAL CONGRESS
ON THE FUTURE OF
PHARMACEUTICALS IN MEDICAL CARE

INNOVATION & COST MANAGEMENT

October 28, 1999

Chris Jennings
Deputy Assistant to the President
OEOB
Rm. 216
Washington, D.C. 20502

Re: Invitation to Pharmaceutical Policy Roundtable

Dear Mr. Jennings:

It is my pleasure to invite you or your designee to participate in an exclusive, invitation-only Pharmaceutical Policy Roundtable and Socratic Dialogue scheduled for the evening of Wednesday, December 8, 1999 from 5:30 p.m. to 7:00 p.m. at the Hyatt Regency Crystal City in Arlington, Virginia, immediately adjacent to Ronald Reagan National Airport.

The Policy Roundtable will consist of a panel discussion involving Kathy Means, Health Analyst, Senate Finance Committee; Marilyn Moon, Ph.D., Senior Fellow, The Urban Institute; Robert Reischauer, Ph.D., Senior Fellow, The Brookings Institution and Gail Wilensky, Ph.D., Chair, The Medicare Payment Advisory. The Policy Roundtable will be moderated by John Iglehart, Founding Editor, *Health Affairs Journal*. The roundtable is being underwritten by an unrestricted educational grant from Express Scripts, Inc. It is our hope that approximately 50 senior pharmaceutical policy analysts will participate in this roundtable. If you wish to attend, please RSVP to Vivien Maier at 888-204-3504 before November 15.

This Policy Roundtable is being held in conjunction with the National Congress on the Future of Pharmaceuticals in Medical Care – Innovation and Cost Management, which is taking place at the Hyatt Regency Crystal City, December 8-10, 1999. For your information, I have enclosed a Congress brochure.

If you have any questions, please feel free to call me at 206-628-7668.

Sincerely yours,

Peter N. Grant, J.D., Ph.D.
Co-Chair, National Congress on the
Future of Pharmaceuticals in Medical Care

If I'm not
on the policy
roundtable, I'm
not interested in going
myself. I'm
ask Jeanne
if she
would like
to go.

**The National Congress on the Future of Pharmaceuticals
in Medical Care**

is pleased to extend to you a special invitation to the

**National Pharmaceutical Policy Roundtable and
Socratic Dialogue**

Featuring

Kathy Means
Health Analyst
Senate Finance Committee

Marilyn Moon, Ph.D.
Senior Fellow, Urban Institute

Robert D. Reischauer, Ph.D.
Senior Fellow, Brookings Institution

Gail Wilensky, Ph.D.
Chair, Medicare Payment Advisory

Moderated by
John K. Iglehart
Founding Editor, *Health Affairs Journal*

This event is supported by an unrestricted
educational grant from
Express Scripts, Inc.

December 8, 1999
5:30 to 7:00 p.m.
Conference Theatre
Hyatt Regency Crystal City
Arlington, Virginia

RSVP by November 15th to Vivien Maier at 888-294-3504 or
vmaier@msn.com



**THE NATIONAL CONGRESS ON THE FUTURE
OF PHARMACEUTICALS IN MEDICAL CARE
INNOVATION AND COST MANAGEMENT**

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ARLINGTON, VIRGINIA

DECEMBER 8 - 10, 1999

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