

Withdrawal/Redaction Sheet

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001a. fax	Marti DiSario to Chris Jennings re: Invitation (partial) (1 page)	04/18/2000	P6/b(6)
001b. memo	Martha DiSario to Chris Jennings re: Stanford/UC Berkely e-Health Summitt (partial) (1 page)	04/18/2000	P6/b(6)
001c. letter	Phyllis Garder et al. to Bill Clinton re: address and phone number (partial) (2 pages)	04/17/2000	P6/b(6)
002a. memo	Sue Ramthun to Chris Jennings re: Vanderbilt's Medicare conference (partial) (1 page)	04/17/2000	P6/b(6)
002b. memo	Harry Jacobson to Speakers re: Participation in Medicare conference (partial) (3 pages)	04/13/2000	P6/b(6)
002c. schedule	Medicare Conference schedule re: fax number (partial) (3 pages)	04/14/2000	P6/b(6)
003. letter	Priscilla Mack to Chris Jennings (partial) (1 page)	03/15/2000	P6/b(6)

COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Chris Jennings (Meetings, Trips, Events)
OA/Box Number: 17045

FOLDER TITLE:

Meetings/Event Invitations [October 1999 to May 2000] [3]

2011-0747-S

rc426

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

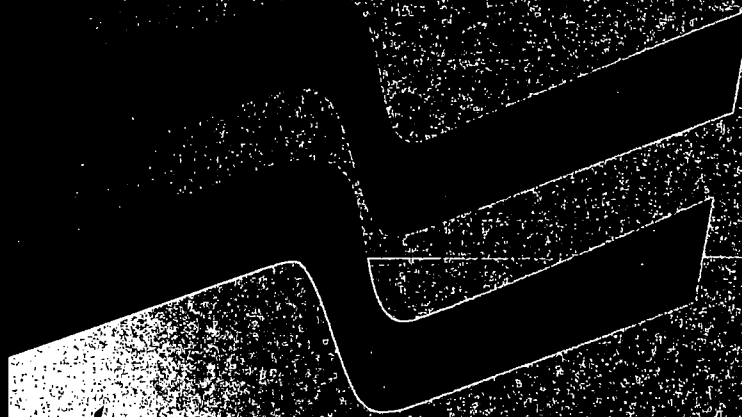
PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

Innovative Quality Health Care Strategies



BEST PRACTICES OF NCQHC

NATIONAL QUALITY HEALTH CARE

AWARD WINNERS, 1994-1999

Co-sponsored by Modern Healthcare

**Modern
Healthcare**

Clinton Presidential Records Digital Records Marker

This is not a presidential record. This is used as an administrative marker by the William J. Clinton Presidential Library Staff.

This marker identifies the place of a publication.

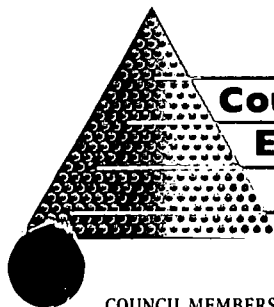
Publications have not been scanned in their entirety for the purpose of digitization. To see the full publication please search online or visit the Clinton Presidential Library's Research Room.



National
Committee
for Quality
Health Care

Catherine E. McDermott
President & CEO

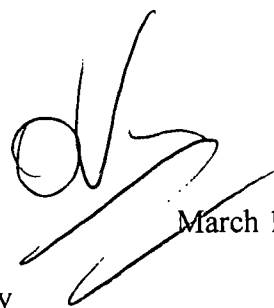
1100 Connecticut Ave, NW
Suite 545
Washington, DC 20036
202-331-7535
202-331-7532 fax



Council on the Economic Impact of Health System Change

Stuart H. Altman, Ph.D.
Brandeis University
Chair

David Shactman, MPA, MBA
Brandeis University
Project Director



March 14, 2000

COUNCIL MEMBERS

Henry Aaron, Ph.D.
The Brookings Institution

David Blumenthal, M.D., M.P.P.
Massachusetts General Hospital

Stuart M. Butler, Ph.D.
The Heritage Foundation

Karen Davis, Ph.D.
The Commonwealth Fund

Paul B. Ginsburg, Ph.D.
Ctr. for Studying Health System Chg.

Judith R. Lave, Ph.D.
University of Pittsburgh

Harold S. Luft, Ph.D.
University of California at S.F.

Joseph P. Newhouse, Ph.D.
Harvard University

Mark V. Pauly, Ph.D.
University of Pennsylvania

Uwe E. Reinhardt, Ph.D.
Princeton University

Robert D. Reischauer, Ph.D.
The Brookings Institution

Robert M. Solow, Ph.D.
Mass. Institute of Technology

Burton Weisbrod, Ph.D.
Northwestern University

Gail R. Wilensky, Ph.D.
Project Hope

ADVISORY GROUP

Linda H. Aiken, Ph.D., R.N.
University of Pennsylvania

David M. Lawrence, M.D.
Kaiser Foundation Health Plan, Inc.

James J. Mongan, M.D.
Massachusetts General Hospital

Woodrow A. Myers, Jr., M.D., M.B.A.
Ford Motor Company

Patricia Nazemetz
Xerox Corporation

William L. Roper, M.D., M.P.H.
University of North Carolina

Charles Sanders, M.D.
Retired Chairman & CEO, Glaxo, Inc.

Leonard D. Schaeffer
WellPoint Health Networks Inc.

Gerald M. Shea
AFL-CIO

Anthony L. Watson
Health Insurance Plan of Greater NY

CONSULTANT

Kenneth E. Thorpe, Ph.D.
Emory University

Christopher Jennings
Deputy Asst. to the President for Health Policy
Domestic Policy Council
216 Old Executive Office Building
Washington, DC 20502

Dear Chris,

I would like to extend an invitation to you to attend the seventh Princeton Conference, to be held from May 11th (5:00 p.m.) through May 13th (1:00 p.m.) on the campus of Princeton University. The conference is co-hosted by the Council on the Economic Impact of Health System Change and Dr. Uwe Reinhardt and is sponsored by the Robert Wood Johnson Foundation. The title of this year's conference is:

ACCESS TO PHARMACEUTICALS

As pharmaceuticals become an ever more significant part of medical treatment and expenditures, there is increasing concern about access to and affordability of prescription drugs. This is particularly true in regard to our elderly citizens. This year, Congress, the President, and the presidential candidates have brought the issue of a Medicare prescription drug benefit to the top of the policy agenda. We will address many of the issues concerning pharmaceutical access; first examining trends in the private sector, next reviewing innovations undertaken at the state level, and finally examining a potential Medicare prescription drug benefit.

Similar to past Princeton conferences, we will conduct a non-partisan dialogue among all participants regarding pharmaceutical access. The conference is structured to maximize discussion and debate among speakers and invited guests. Policy analysts, economists, academics, consumer advocates, and representatives of government and industry will present a wide range of perspectives.

This is an invitational conference and, as such, there are no conference fees. We will reimburse you for all travel, food, and lodging expenses that you incur. In accordance with the rules regarding financial disclosure of gifts, government employees must obtain the required written authorization as specified under current law. You will find a program and reply card enclosed. Please respond at your earliest convenience, even if you cannot attend. If you plan to attend, please secure your lodging reservations from the limited number of rooms we have blocked off at the Nassau Inn (see enclosed agenda). Further information will be forthcoming upon our receipt of a positive reply.

Due to the large amount of interest in this issue and the quality of the program, we expect the demand to attend this conference will be well beyond our seating capacity at the Princeton facility. Therefore, we will accept reservations on a first-come, first-served basis. Please do not accept this invitation unless you definitely plan to attend. We also urge you to plan to attend the Saturday session. The discussions on Thursday and Friday about the private market and about state initiatives are meant to provide the background for the most important public policy issue: consideration of a Medicare pharmaceutical benefit.

We are pleased to have been able to assemble a comprehensive program that should be well timed to contribute to the impending national dialogue. I hope you will be able to participate.

Sincerely,

A handwritten signature in black ink, appearing to be 'SA' or 'Stuart H. Altman' in a stylized, cursive script.

Stuart H. Altman

Council on the Economic Impact of Health System Change

The Seventh Princeton Conference Access to Pharmaceuticals

THURSDAY MAY 11TH – THE NASSAU INN

*The Nassau Inn
10 Palmer Square
Princeton, NJ 08542
Tel: (609) 921-7500
Fax (609) 921-9385*

I. OVERVIEW:

5:00 p.m. **Stuart Altman** Chair Introduction
Council on the Economic Impact
Of Health System Change

5:10 p.m. **Stanley Wallack** Executive Director
Schneider Institute for Health Policy
Brandeis University

Joseph DiMasi Prescription Drug Analysis Group
Dominic Hodgkin Schneider Institute for Health Policy
Cindy Parks Thomas Brandeis University

Recent trends in national spending on prescription drugs: What are the trends in total spending and out-of-pocket spending by age, income, insurance status, etc.? Who pays for prescription drugs? How is increased spending divided between utilization and price? How might we begin to assess the real value of increased pharmaceutical use in terms of cost, outcomes, and substitution for more expensive care?

5:50 p.m. Discussion

6:30 p.m. Cocktails and Hors D'oeuvres

7:15 p.m. **Uwe Reinhardt** James Madison Professor of Welcome
Political Economy
Princeton University

7:30 p.m. **Ian Morrison** Senior Fellow
Institute for the Future

The Brave New World of Prescription Drugs

8:30 p.m. Dinner

FRIDAY MAY 12th – THE WOODROW WILSON SCHOOL

7:30 – 9:00 a.m. Breakfast

9:00 a.m. **Steven Schroeder** President Welcome
Robert Wood Johnson Foundation

9:10 a.m. **Stuart Altman** Chair, Council on the Economic
Impact of Health System Change

Some believe that we live in a world of limited resources in which increased public spending for pharmaceuticals will reduce spending elsewhere. We should consider that context in our discussions.

II. ACCESS TO PHARMACEUTICALS IN THE PRIVATE MARKETPLACE:

9:30 a.m. **Elizabeth Dichter** Executive Vice President, Strategic Marketing
PCS Health Systems, Inc.

Trends in the Private Market: Trends in managed care, formularies, cost-sharing, PBMs, mail order prescriptions, etc.

9:50 a.m. Discussion

10:15 a.m. **Alan Holmer** President
PhRMA

Ronald Pollack Executive Director
Families USA

Are prescription drugs in the U.S. too expensive, or are current price levels necessary to support expenditures for research and development? Can we get what we have today for less? How does access to and price of pharmaceuticals in the U.S. compare with other industrial nations?

10:45 a.m. Discussion

11:30 a.m. **Charles Sanders** Retired Chairman and CEO
Glaxo, Inc.

Leonard Schaeffer Chairman and CEO
Wellpoint Health Networks, Inc.

Woodrow Myers Director, Health Care Management
Ford Motor Company

Perspectives from the private sector: What is working and not working in the private sector to maintain access to pharmaceuticals while controlling utilization and cost? What is the private sector doing to improve access to pharmaceuticals for the poor? What can the private market tell us about structuring government programs?

12:00 p.m. Discussion

12:45 p.m. Lunch

III. STATE POLICIES AFFECTING ACCESS TO PHARMACEUTICALS

2:15 p.m. **Richard Cauchi** Policy Analyst
National Conference of State Legislatures

Survey of pharmaceutical access programs in the individual states across the country. Up-to-date summary of programs that have been instituted at the state level. What are state Medicaid programs doing to improve access to prescription drugs?

2:30 p.m. Discussion

3:00 p.m. **Judy Paradis** State Senator
State of Maine

Jackie Speier State Senator
State of California

Julie Naglieri Acting Director
Elderly Pharmaceutical Insurance Coverage
Program, State of New York

Lessons from the field: What kinds of innovations have been occurring in state programs? What can we learn from the people who are implementing programs at the state level?

3:30 p.m. Discussion

4:30 p.m. Afternoon Session Adjourns

FRIDAY EVENING – THE FACULTY CLUB

5:00 p.m. Cocktails and Hors D'oeuvres

6:30 p.m. Dinner

IV. THE POLITICS OF MEDICARE REFORM

7:30 p.m. **Humphrey Taylor** Chairman, The Harris Poll
Harris Interactive, Inc.

Norman Ornstein Resident Scholar
American Enterprise Institute

The Politics of Medicare Reform: What is the political sentiment in the country and in the Congress for new policies in this area?

8:10 p.m. Discussion

9:00 p.m. Session Adjourns

SAT. MAY 13TH – THE WOODROW WILSON SCHOOL

7:30 – 9:00 a.m. Breakfast

V. FEDERAL POLICIES AFFECTING ACCESS TO PHARMACEUTICALS FOR THE ELDERLY AND THE POOR

9:00 a.m. **Barbara Cooper** Deputy Director, Institute for Medicare Practice
Mount Sinai School of Medicine

Overview of access to pharmaceuticals for Medicare beneficiaries. From what sources are the elderly receiving coverage for prescription drugs? How much are they spending out-of-pocket, and how does coverage vary across age, income, health status, etc.? What issues should we consider in deciding upon the federal role?

9:15 a.m. Discussion

9:30 a.m. **Anna Cook** Senior Research Associate
Mathematica Policy Research

Thomas Garthwaite Deputy Undersecretary for Health
Veteran's Health Administration

The potential role of pharmacy benefit managers in a Medicare prescription drug benefit. What is likely to work or not work if Medicare employs pharmacy benefit management?

9:50 a.m. Discussion

10:30 a.m. **Mary Nell Lehnhard** Senior Vice President
Blue Cross/Blue Shield Association

Michael Gluck Director of Health Policy Studies
National Academy of Social Insurance

Judith Wagner Senior Analyst
Congressional Budget Office

Presentations and panel discussion: Given the developments in the private market, the programs instituted at the state level, and the existing political realities, how could the federal government structure and finance a program to increase access for pharmaceuticals?

11:00 a.m. Discussion

VI. CONFERENCE SUMMARY

12:00 p.m. **Stuart Altman**

12:30 p.m. Meeting Adjourns – Lunches and Box Lunches available

PATTON BOGGS LLP
ATTORNEYS AT LAW

2550 M Street, NW
Washington, DC 20037-1350
202-457-6000

Facsimile 202-457-6315

January 04, 2000

Martha Kendrick
202-457-6520
mkendrick@pattonboggs.com

VIA FACSIMILE 202-456-5557

The Honorable Chris Jennings
Deputy Assistant to the President for Health Policy
The White House
Room 216 Old Executive Office Building
Washington, DC

Attn: Zoe Lanier

Dear Chris:

The purpose of this quick note is to follow-up on my previous telephone calls to your office requesting that you meet at your earliest possible convenience with representatives of the major national blood organizations -- America's Blood Centers, American Red Cross, and the American Association of Blood Banks -- to discuss urgent blood safety and blood reimbursement policy concerns. Recognizing the Administration's interest in ensuring a safe blood supply for the future, these organizations are increasingly concerned about the adequacy of inpatient and outpatient reimbursement and payment policies as related to FDA-required testing of blood which has become increasingly costly. For example, currently DRGs are not adjusted regularly to factor in the costs of such required testing. They are particularly anxious to discuss their concerns as you move forward in finalizing the President's Budget and health policy priorities.

I will telephone your office to follow-up this request. Thank you, in advance, for your consideration.

Sincerely,

Martha Kendrick

Martha M. Kendrick

cc: Dan Mendelson

*Call to
Reschedule
2/23
at 3pm*

*I can do
a call, but
I don't want
to do a meeting.
Please feel free
to tell her how
crazy my
schedule has
been around
the budget and
the State of*

*The Union
Holding
Perhaps Don M.
can meet?
CJ*

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001a. fax	Marti DiSario to Chris Jennings re: Invitation (partial) (1 page)	04/18/2000	P6/b(6)

COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Chris Jennings (Meetings, Trips, Events)
OA/Box Number: 17045

FOLDER TITLE:

Meetings/Event Invitations [October 1999 to May 2000] [3]

2011-0747-S
rc426

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

P6/(b)(6)

[001a]

Pacific Communications Group

facsimile transmittal

To: Chris Jennings

Fax:

From: Martha DiSario

Date: 04/18/2000

Re: Invitation

Page 4 includes this one

CG:

Urgent For Review

Please
Commentx Please
Replyx Please
Recycle

Hi Chris: Attached please find an invitation letter for you and the President to the Stanford-UC Berkeley e-Health Summit. We regret the late invitation but this fits in nicely with his digital connection initiative. If this should go elsewhere in the Whitehouse, could your staff let me know? Many thanks and miss you my DC conection. Thanks and talk with you soon.

Best Regards,

Marti DiSario

Regrets. Please see if scheduling has already sent a regrets note to respond to the invite to the President.

DETERMINED TO BE AN
ADMINISTRATIVE MARKING
INITIALS: PDR DATE: 09/12/11
2011-0747-5

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001b. memo	Martha DiSario to Chris Jennings re: Stanford/UC Berkely e-Health Summitt (partial) (1 page)	04/18/2000	P6/b(6)

COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Chris Jennings (Meetings, Trips, Events)
OA/Box Number: 17045

FOLDER TITLE:

Meetings/Event Invitations [October 1999 to May 2000] [3]

2011-0747-S
rc426

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

P6(b)(6)

[0016]

Pacific Communications Group

To: Chris Jennings

From: Martha DiSario

Date: April 18, 2000

Re: Stanford/UC Berkeley e-Health Summit May 7-9, 2000

Greetings from California! Hope all is going well for you and the family. It's been awhile since we last communicated, but I am following your activities as I work with a half dozen startup clients in the e-Health arena. Two years ago, I founded Pacific Communications Group, and now have two other partners. Business is booming, life is good - except for the market, and I have fully traded Potomac fever for virtual reality.

I have a special request for you from our clients, Stanford University- UC-Berkeley, whom we are working with on their second e-health policy Summit, "Health in the Digital Age". This is an unprecedented collaboration between the two Universities. The first Summit, held on March 2, was a big success with 25 national policy leaders and key media coverage. The second Summit, which will be larger and explores the financing/commercial aspects of e-health, as well as the digital connection, will be held on May 7-9 at Stanford. We are expecting 300 people, having scheduled prominent leading-edge speakers. A letter of invitation to the President is attached for your consideration. A full agenda and additional information can be found on www.ehealthsummit.com

Knowing of the President's leadership on and interest in the issue and his frequent visits to Stanford, the Deans would be honored if he would address this prestigious forum. The Summit is a 3-day event, with a reception on opening night, and a small dinner on Tuesday evening, May 9th with participants from the last Summit. We would work with you at any time, and in any way, to facilitate his participation. Please let me know if you think this is possible.

Of course, we would be delighted if you, and/or The First Lady, would like to address the event or participate in any manner.

We regret the short notice, with all due respect and good intentions. We heard about the President's trip to East Palo Alto last weekend, and are writing on the chance that he would want to address this forum if he is in the area. Major media will be in attendance.

Many thanks, Chris. Please let me know if there is interest, or whom I might contact in the White House for scheduling. We have a great view here in Sausalito - hope you will visit.

Communications Consultancy

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
--------------------------	---------------	------	-------------

001c. letter	Phyllis Garder et al. to Bill Clinton re: address and phone number (partial) (2 pages)	04/17/2000	P6/b(6)
--------------	---	------------	---------

COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Chris Jennings (Meetings, Trips, Events)
OA/Box Number: 17045

FOLDER TITLE:

Meetings/Event Invitations [October 1999 to May 2000] [3]

2011-0747-S
rc426

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or
financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President
and his advisors, or between such advisors [(a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of
personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed
of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C.
2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of
an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial
information [(b)(4) of the FOIA]
b(6) Release would constitute a clearly unwarranted invasion of
personal privacy [(b)(6) of the FOIA]
b(7) Release would disclose information compiled for law enforcement
purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of
financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information
concerning wells [(b)(9) of the FOIA]

e-Health

Summit Symposia

April 17, 2000

Mr. Bill Clinton
President of the United States
The White House
1600 Pennsylvania Avenue
Washington, DC

Dear Mr. President:

Knowing of your leadership and interest in improving the digital connection to benefit all Americans, we extend a personal invitation to you to join us - as keynote or welcoming speaker or participant - at our inaugural Stanford/UC Berkeley e-Health Summit, "Health in the Digital Age." The Summit is an unprecedented collaboration of two of California's leading Universities - Stanford University's Schools of Medicine, Law, and Engineering, and UC Berkeley's School of Public Health and the Haas School of Business.

The Summit will take place May 7-9, 2000 at the Stanford University School of Medicine's Fairchild Auditorium. We are mindful of the rapidly approaching date, and mean no disrespect by the timing of the invitation. We would be honored to have you join us if you are in the Silicon Valley area during the conference.

We share the nationwide concern about the digital divide, which excludes half of all Americans from effective access to online information. The problem spans complex issues of infrastructure, content and learning. Although a number of initiatives are beginning to address the infrastructure gap, the issues of content and learning are largely unsolved. The serious consequences of the digital divide in health, education and productivity are of primary concern to our Universities. We believe that the Internet provides extraordinary opportunities to improve the delivery of health information and to increase efficiencies in treatment for all Americans.

Accordingly, "Health in the Digital Age" addresses the public policy issues and politics, along with commercial models in new technologies, in the emerging world of e-health. It will explore the appropriate balancing of online health information delivery with the need for patient privacy protections, and the financing the new health economy.

The Summit will bring together more than 300 leaders committed to effecting positive change, from business, government, communities, philanthropy and academia. The California Endowment, California Healthcare Institute, the Nasdaq Stock Market and Cisco Systems are supporting the e-Health Summit.

P6/(b)(6)

[001c]

President Clinton

Page 2

04/18/2000

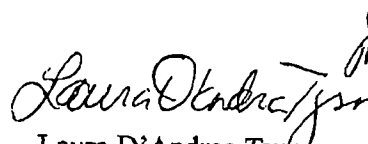
Among the corporate, academic and government leaders speaking will be: **John Hennessy**, Provost and incoming President of Stanford University, **David Lawrence**, M.D., CEO and Chairman, Kaiser Foundation Health Plan; **Jim Clark**, entrepreneur and founder, Silicon Graphics, Netscape and Healtheon; **John Morgridge**, Chairman, Cisco Systems; **Steven D. McGeady**, Vice President, Intel Corp; **Albert S. Waxman**, Founder and Senior Managing Director, Psilos Group; **W. Michael Long**, COO, Co-Chairman, Healtheon/WebMD; **Regis McKenna**, Chairman of the McKenna Group, and **Thomas M. Krummel**, Chair, Department of Surgery, Stanford University. A complete description of the project and draft agenda can be found on the conference website at www.ehealthsummit.com.

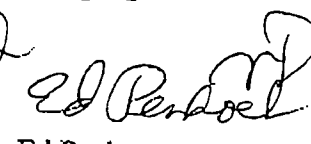
Our first e-Health Summit, the Leadership Roundtable, was a highly successful event held on March 2, 2000. Participants included 25 public policy experts, including **Laura D'Andrea Tyson**, **Jesse Jackson**, and **Mary Jo Deering**, Chief of Health Care Information, US Department of Health and Human Services. The outcome of the Roundtable was an aggressive action plan to make the benefits of e-Health available to everyone, while at the same time protecting confidentiality. The May conference, a much larger public forum, is part of that action plan, and takes the next steps to explore the commercial aspects of e-Health, as well as the policy agenda, developed at the Leadership Roundtable.

We would welcome your participation in any part of this important program.

Sincerely,


Phyllis Gardner, MD
Senior Associate Dean
School of Medicine
Stanford University


Laura D'Andrea Tyson
Dean
Haas School of Business
UC Berkeley


Ed Penhoet
Dean
School of Public Health
UC Berkeley

P.S. Michael Whitehouse is directing the e-health program with the assistance of Martha DiSario. If you are available, Martha will work with your office to coordinate your participation. She may be reached at

P6/(b)(6)

An Overview of the Total Healthcare Reform Proposal:
The System of Checks and Balances^c

Mr. Christopher Jennings
Domestic Policy Council
White House
Washington D.C. 20500

Regrate

Dear Mr. Jennings:

Clarifying terminology, delineating responsibilities, and directing duties of the parties involved focuses on problems pertaining to contractual law; dealing with legal terminology and the responsibilities between a corporate entity and its customer or employee. If that is the extent to which the proposals are addressed then the contractual obligations could be established. However, if the intent is the establishment of an insurance healthcare directive, then resolution of contractual issues will resolve contractual conflicts but will not bring about total healthcare reform. If all of the problems relating to the obligations, rights and duties of these contractual agreements were resolved would low costs, high quality managed healthcare be achieved? Are contractual issues the cause of the healthcare crisis or the result of deeper problems? Are we trying to secure low-cost quality healthcare insurance, or low-cost quality healthcare insurance?

While the medical profession was becoming more knowledgeable, technologically sophisticated and professionally skilled, three factors combined to create a situation wherein the cost of health insurance premiums was driven so high that individuals and families were unable to afford healthcare insurance, opening the door to incorporation of the HMO into the healthcare systems.

This proposal identifies the three causes of the healthcare crisis which haven't been addressed in the healthcare debates, but necessarily must be addressed to bring about healthcare reform, and clarifies the changes in areas other than contractual which must be secured before reform can be accomplished.

Why can't the resolution of contractual conflicts alone result in the formation of low cost, quality medical care?

Unless you can delete the cost of some parameter of medical care, a parameter whose loss does not detract from the quality of health care, but has an important function in determining medical care costs, you cannot lower the cost without lowering the quality of healthcare. Unless you can improve the quality of some parameter of medical care, a parameter whose improvement does not add to the cost of health care, but has an important function in determining medical care quality, you cannot improve the quality of health care without raising the cost. If either of these is violated, then quality will fall or costs will rise respectively, and low cost, quality healthcare will not be achieved.

This proposal fulfills both criteria through a system of checks and balances instituted in three sequential phases that would bring about quality medical care at an affordable price.

Implementation of this total healthcare reform proposal will:

1. lower the cost of quality healthcare insurance
2. raise the quality of patient care above that which was available prior to managed care
3. provide stepwise, restricted accessibility, medical privacy for the patient
4. increase insurance company profits and subscriber benefits while reducing premiums
5. significantly reduce physicians expenses
6. eliminate unwarranted malpractice litigation

Dario Dante Castell

Dario Dante Castelli M.D.

→ Would like to schedule a meeting with you..

THE WHITE HOUSE
OFFICE OF LEGISLATIVE AFFAIRS
HOUSE LIAISON



112 East Wing
 Office phone: 456-6620
 Office fax: 456-2604

FACSIMILE TRANSMISSION

DATE: 4/18/00

TO: Chris Jennings

FAX: 6557

PHONE: _____

FROM: _____ BRODERICK JOHNSON
 _____ LISA KOUNToupES
 _____ MARK MAGANA
 _____ MARTY HOFFMANN

✓ JOSH ACKIL 66620
 _____ ERICA MORRIS
 _____ BRIAN MASON
 _____ TANEESHA JOHNSON

Comments: _____

PAGE ONE OF 4

If you could help it would be much appreciated. Thanks.

MEMO

TO: Lisa
 FROM: Abby
 DATE: April 12, 2000
 SUBJECT: Putting the Care Back Into Healthcare

*on your
schedule*

Date: April 25, 2000

*arrive at
10:40*

Time: 11:00 am

Place: 417 Cannon House Office Building, Lamar University, UTMB, Houston?

OBJECTIVE

*speak. impact of PBO as related to access, quality
cost of healthcare / managed care & provider issues. (5 mins.)*

The purpose of this health teleconference is for providers and consumers to air their concerns and for policy makers to hear their concerns and provide solutions. The solutions will contribute to

✓ Congressman Lampson's health policy agenda.

ROOM SET UP (See diagram)

Washington, DC

Four chairs will be arranged in a half circle in the Rayburn media room.

Beaumont

The room should be set up theatre style, with one table in front with 6 chairs and 2 microphones, facing the television. Audience will sit behind speakers (speakers have their backs to audience.) Congressman Lampson should sit in the middle of the speakers. There should be a table tent for each of the panelists. I will provide you with the names once they are finalized.

Galveston

The room should be set up theatre style, with one table in front with 3 chairs and 1 microphone, facing the television. Audience will sit behind speakers (speakers have their backs to audience.) There should be a table tent for each of the panelists. I will provide you with the names once they are finalized.

The general auditorium seating area should be roped off to keep everyone together and make the crowd look larger.

When people sign in as they head to the event, there should be pre-printed sign-in sheets for attendees. Should there be time for public comment, this sheet should be given to the Congressman.

On the sign-in table outside the event, copies of the agenda on Congressional letterhead should be available as a handout.

SIGNAGE

There should be signs with the Congressman's name placed on easels outside the rooms identifying the event and have the podium sign mounted with double sided tape on the podium.

FORMAT

11:00 am — 11:10 am:

Congressman Lampson will make an opening statement.

11:10 am -- 11:30 am:

4 government officials speak, 5 minutes apiece:

Surgeon General's office — need to call

White House — Im for Lisa Kountoupes, Special Asst to President for Legislative Affairs

- * Discuss current issues relating to the health of uninsured and underinsured residents of local communities that have significant impact on the health and human service delivery systems in those communities. (Kaiser Commission on Medicaid and the Uninsured -- Im for Diane Rowland/ TOM NOW SAYS NO POLICY WONKS)
- * Discuss changes in legislation and in related health policies, rules and regulations that will influence the way health care services will be delivered in the near future. (HHS Leg Affairs -- Lorena 690-6786, Bill Scanlon)
- * Project the impact of the Patients' Bill of Rights on the health care system: access and quality of care, costs and financing of health care, managed care, and provider issues.
- * Describe the effects so far of the Balanced Budget Act of 1997 on the health care industry. (Bill Scanlon confirmed 512-4561)
- * Identify major areas of focus for health care at the federal level within the next six months. (Bill Vaughan, W&M confirmed)

11:30 am — 12:10 pm:

Providers and consumers speak, 5 minutes apiece:

Beaumont:

1 nurse (home health)

1 doctor (Chris herself?)

1 pharmacist (prescription drugs)

1 ?

1 consumer

Galveston:

1 ?

1 ?

1 consumer

After each testimonial is given, the floor is opened up for providers and consumers to ask questions of DC presenters, and likewise, with DC presenters providing feedback and discussing solutions.

12:30 pm

Congressman Lampson draws to close: identifying problems and supporting legislative initiatives.

PRESS

Khristyn will do pre-press with local media to get articles in the paper before the event.

The Congressman will promote the event on talk radio shows (KLVI and KTRH). He will also do a morning TV show the day of the event to promote the town hall.

A press statement needs to be prepared in advance and distributed to all press at the event.

SPECIAL NOTES

Staff should be in the meeting room at all times watching the Congressman to see if he needs anything.

AGENDA
Putting The Care Back Into Healthcare
Congressman Nick Lampson
April 25, 2000
11:00 am — 1:00 pm

UTMB School of Allied Health
Science/School of Nursing
11th and Mechanic, Room 1.102
Galveston, Texas

UT Houston School of Public Health
1200 Herman Pressler, Room E101
Houston, Texas

Mamie McFaddin Ward Building, Room 103
East Lavaca at MLK
Beaumont, Texas

11:00 am
Opening Remarks by Congressman Lampson

11:10 am

- * Jane Horvath, Deputy Assistant Secretary for Legislation for the Department of Health and Human Services, will discuss changes in legislation and in related health policies, rules and regulations that will influence the way health care services will be delivered in the near future.
- * Chris Jennings, Office of the President, White House, will project the impact of the Patients' Bill of Rights on the health care system: access and quality of care, costs and financing of health care, managed care, and provider issues.
- * William Scanlon, Director, Health Financing and Public Health Issues, General Accounting Office will describe the needs, the prospects, and the implications of potential Medicare reform.
- * Bill Vaughan, Minority Professional Staff Member for the U.S. House of Representatives Ways and Means Committee will identify major areas of focus for health care at the federal level within the next six months.

11:30 am

Testimony by:

- * Dr. Joseph Finley, Physician, Southeast Texas Medical Associates, Beaumont, Texas
- * Ms. Sheila Devaugh, Certified Family Nurse Practitioner and Director for the CHRISTUS St. Elizabeth Trauma Center, Beaumont, Texas
- * Ms. Mary Jo Stedry, CEO of the Gulf Coast Health Center, Incorporated, Port Arthur, Texas
- * Mr. Larry McGee, Pharmacist at Gulf Coast Health Center, Incorporated, Port Arthur, Texas
- * **Evenly Hebert, Patient, Beaumont, Texas**
- * **XXX, Beaumont, Texas**
- * Dr. John Stobo, President of University of Texas Medical Branch, Galveston, Texas
- * Dr. Ben Raimer, Vice President of Community Outreach for University of Texas Medical Branch, Galveston, Texas
- * **Dr. Kirk Calhoun, Medical Director of Health Care System (What health care system?), Galveston, Texas**
- * **Consumer XXX, Galveston, Texas**
- * Dr. Edward Leahey, Cardiologist, Houston, Texas
- * **Judge Tony Palumbo?, Houston, Texas**

12:30 pm

Questions and Answer Period, with responses to district problems by Washington, DC invitees

12:50 pm

Closing Remarks by Congressman Lampson

THE AMERICAN HOSPITAL ASSOCIATION
INVITES YOU TO A SPECIAL NATIONAL HOSPITAL WEEK
RECEPTION TO CELEBRATE THE PEOPLE AND PLACES WHO
TAKE CARE OF AMERICA 24 HOURS A DAY, SEVEN DAYS A WEEK.

Tuesday,
PLEASE JOIN US ON *May 9*
from 6 to 8 p.m.

Reprints

IN THE CAUCUS ROOM,
CANNON HOUSE OFFICE BUILDING.

Please RSVP by Friday, May 5 to: (202) 626-2300

YOU'LL MEET AHA'S 2000 AWARD WINNERS, RECOGNIZED FOR
THE UNIQUE AND CREATIVE WAYS THEY ARE IMPROVING THE
HEALTH OF THEIR COMMUNITIES.

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
--------------------------	---------------	------	-------------

002a. memo	Sue Ramthun to Chris Jennings re: Vanderbilt's Medicare conference (partial) (1 page)	04/17/2000	P6/b(6)
------------	---	------------	---------

COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Chris Jennings (Meetings, Trips, Events)
OA/Box Number: 17045

FOLDER TITLE:

Meetings/Event Invitations [October 1999 to May 2000] [3]

2011-0747-S
rc426

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

To: Chris Jennings
From: Sue Ramthun
Date: April 17, 2000
Re: Vanderbilt's Medicare conference

on your schedule

Hopefully, you received my voice mail message on Friday morning. Neither Nancy Ann nor Mike can speak at the conference on Monday, May 1, 2000. Therefore, I suggest you speak in their place instead of as a reactor on Panel III. This allows you to speak mid-day – making it easier for you to fly in and out of town within 1 day. Also, by moving you to Panel II, you may speak on your own (as Part 1 of Panel II – see attached outline/schedule). However, Harry would appreciate your staying for the entire discussion of Panel II – which is scheduled for 11:00 AM - 3:00 PM.

We hope you can discuss the current Medicare program, but also discuss areas where the Administration would like to see improvement (such as the benefit package, prescription drugs, and administrative flexibility for the agency) – this leads into reform since you have legislative language.

A package of information will be Fed Ex'd to you and the other speakers early in the week. If you need any additional information, please let me know.

Should you want to fly in Sunday night, April 30, Vanderbilt will take care of the hotel reservation. Also, there is a casual dinner that evening at Dr. Jacobson's home for the speakers and planning committee. All of this information will be in the package sent during the week.

*I will get
back in ~~the~~
the same days
right?
CJ*

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
--------------------------	---------------	------	-------------

002b. memo	Harry Jacobson to Speakers re: Participation in Medicare conference (partial) (3 pages)	04/13/2000	P6/b(6)
------------	--	------------	---------

COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Chris Jennings (Meetings, Trips, Events)
OA/Box Number: 17045

FOLDER TITLE:

Meetings/Event Invitations [October 1999 to May 2000] [3]

2011-0747-S

rc426

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

To: Speakers
From: Harry Jacobson, M.D.
Date: April 13, 2000
Re: Participation in Medicare conference

Thank you for agreeing to participate in the upcoming Medicare conference hosted by Vanderbilt University Medical Center (VUMC). Each of you contribute to the success of this conference.

To promote continuity throughout the conference, I hope you will review the survey of healthcare leaders and refer to it should there be points that fit with your remarks. Should you wish to use charts or slides from the survey, please let Sue Ramthun know so they are available for your use at the conference. Hal Quinley of Yankelovich Partners will present the survey results early in the day. This will be the first time this survey is publicly released. In addition, whenever you can provide continuity from early remarks, for example in other panels, it may help the audience to put everything together.

Should you require an overhead projector, slide projector, easel, etc., please let Sue Ramthun know so we can make that equipment available to you. You may reach Sue at P6/(b)(6) phone, P6/(b)(6) cell phone; or e-mail at sramthun@verner.com.

Below is a brief description of the areas each presenter will focus on. This is only intended to give other speakers an overall picture of the areas covered by various remarks and is not intended to limit anyone's remarks to those areas mentioned.

Harry Jacobson, M.D. – I will open the conference and provide brief remarks with an overview of the day, "housekeeping" issues and logistics for the audience – such as when to expect breaks and lunch – and encourage active participation throughout the day. The audience will be seated at tables with microphones. In addition, there will be a variety of mics on the stage. As a speaker, you may choose whatever is most comfortable for you. The moderators may want wireless mics to allow mobility. Presenters will have a podium available, as well as a speakers' table on either side of the podium with a total of 6 chairs so the entire panel may be seated during panel discussion and Q&A.

Senator Bill Frist, M.D. – As one of Tennessee's senators, we've asked Senator Frist to provide statesman-like comments – including welcoming everyone to Tennessee to take part in this conference and congratulating everyone on their interest in this subject and undertaking this effort to advance discussion. Also, we requested comments regarding the congressional outlook for Medicare reform in the 106th Congress. In addition, he will introduce our keynote speaker, John Eisenberg, M.D.

John Eisenberg, M.D. – As Director of the Agency for Healthcare Research and Quality (formerly AHCPR) and the former chairman of the Physician Payment Review Commission, Dr.

Eisenberg will present an overview on the day's subjects. He will focus on efforts to improve the quality of care seniors receive and the impact on care due to the benefit package, reimbursement, etc.

Hal Quinley – Mr. Quinley conducted the survey of healthcare leaders commissioned by VUMC. He will publicly present the survey results for the first time and take questions.

PANEL I:

Rich D'Amaro = Moderator – Rich will provide an overview of the panel, introduce the panel's presenters and moderate the panel discussion and Q&As. (Rich will determine the order of presenters.)

Gail Wilensky, Ph.D. will provide an economic overview of the Medicare program.

David Chin, M.D. and Richard Jones will provide an economic overview of Medicare managed care.

Mike Hamilton will provide an economic overview of the impact on other industry segments, such as hospitals and physicians.

Regina Herzlinger, DBA will discuss the transition to new medical consumers.

PANEL II:

Harry Jacobson, M.D. = Moderator – Harry will provide an overview of the panel, introduce the panel's presenters and moderate the panel discussion, Q&A, and creation of a "top 10 list" of priorities to strengthen the Medicare program. (Since 3 hours are allocated to this panel, we will split up speakers and have more than one Q&A following each group of speakers.)

Part 1:

Chris Jennings will discuss the current Medicare program and those areas the Clinton Administration are looking to improve; including the benefits package and administration of the benefit.

Part 2:

Ralph Muller will provide comments from a provider's perspective.

Tricia Neuman (invited) will discuss Medicare from beneficiaries' perspective, including the benefits package.

Martin Arrick (or another speaker from S&P) will provide the bond market's view of Medicare reimbursement.

Jay Toole will discuss process improvements, including technology improvements and the Internet.

Part 3:

Jack Wennberg, M.D. will discuss clinical variation and quality improvement.

PANEL III:

Gail Wilensky, Ph.D. = Moderator – Gail will provide an overview of the panel, introduce the panel's presenters and moderate the panel discussion and Q&A.

Dave Durenberger will speak about Medicare reform efforts, presenting both an historical perspective of past efforts and an outlook for future discussion in Congress. In addition, he will discuss the various components of reform, such as financing, benefit package, delivery systems and administration.

John Rother will join the panel of reactors to discuss AARP's priorities for Medicare reform.

Greg Scandlen will join the panel of reactors to discuss the National Center for Policy Analysis' (NCPA) ideas for Medicare reform.

Jeff Lemieux will join the panel of reactors to discuss the proposal for Medicare reform advocated by the Progressive Policy Institute.

CLOSING REMARKS:

Harry Jacobson, M.D. – Harry will provide concluding remarks and will share the results of the audience's prioritization of the "top 10 list" created during the Panel II discussion. In addition, he will inform the audience how to get a videotape of the conference.

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
002c. schedule	Medicare Conference schedule re: fax number (partial) (3 pages)	04/14/2000	P6/b(6)

COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Chris Jennings (Meetings, Trips, Events)
OA/Box Number: 17045

FOLDER TITLE:

Meetings/Event Invitations [October 1999 to May 2000] [3]

2011-0747-S
rc426

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

**Vanderbilt University Medical Center
Medicare Conference
Monday, May 1, 2000
Loews Vanderbilt Plaza Hotel Ballroom
8:00 AM to 5:30 PM**

SCHEDULE/OUTLINE

April 14, 2000

**all times are approximate and for guidance only*

BREAKFAST: [7:30-8:00 am] Buffet breakfast for all participants set up outside the ballroom

OPENING REMARKS [8:00-9:00 am]

Harry Jacobson, M.D., Vice Chancellor for Health Affairs, VUMC - (5-10 mins)

Senator Bill Frist, M.D., (R-TN) - (10-15 mins)

John Eisenberg, M.D., Director, Agency for Healthcare Research and Quality (20-30 mins)

RELEASE SURVEY OF HEALTHCARE LEADERS [9:00-9:30 am]

Hal Quinley, Ph.D., Partner, Yankelovich Partners, Inc. (20 mins)
Q&As (10 mins)

PANEL I: BACKGROUND [9:30-11:00 am]

Chair: Richard A. D'Amaro, Chairman & CEO, Greystone.Net

Moderator: Richard D'Amaro, Chairman & CEO, Greystone.Net

Presenters: Gail Wilensky, Ph.D., John M. Olin Senior Fellow, Project Hope and
Chair, Medicare Payment Advisory Commission

David Chin, M.D., M.B.A., Principal, PriceWaterhouse Coopers

Richard H. Jones, President, Government Programs, United Healthcare

Mike Hamilton, National Director, Health Care Advisory Services, Ernst &
Young LLP

Regina Herzlinger, DBA, Nancy R. McPherson Professor of Business
Administration, Harvard University Graduate School of Business

Q&A: 20-30 mins

BREAK – 15 mins, 11:00 am - 11:15 am

PANEL II: CURRENT MEDICARE PROGRAM

Co-Chairs: Stuart Altman, Sol C. Chaikin Professor of National Health Policy, Florence Heller School, Brandeis University; Richard Cowart, Chair, Health Law Department, Baker, Donelson, Bearman & Caldwell; and Kevin Outterson, Health Law Department, Baker, Donelson, Bearman & Caldwell.

Moderator: Harry Jacobson, M.D., Vice Chancellor for Health Affairs, Vanderbilt University Medical Center

Part 1 – [11:15 - 11:45 am]

Presenter: Chris Jennings, Deputy Assistant to the President for Health Policy Development (15 mins)

Discussion + Q&A (15 mins)

BREAK TO PICK UP BOX LUNCH & RETURN TO SEATS [11:45-12:00 noon]

Part 2 - [12:00-1:30 pm]

Presenters: Ralph Muller, CEO, University of Chicago Health System. (10-15 mins)

Tricia Neuman, Kaiser Family Foundation (*Invited*) (10-15 mins)

Martin Arrick, Standard & Poors (*someone else from S&P may speak in his place*) (10-15 mins)

Jay Toole, Ernest & Young, LLP (10-15 mins)

Discussion + Q&A (30 mins)

Part 3 - [1:30-2:15 pm]

Presenter: John E. Wennberg, M.D., M.P.H., Director, Center for the Evaluative Clinical Sciences, Dartmouth Medical School (15-20 mins)

Discussion + Q&A: 20 mins

Conclusion for Panel II [2:15-2:45 pm]

Top 10 List – Moderator: Harry Jacobson – consensus on top 10 things that should be addressed by Medicare reform (they will be prioritized through an audience questionnaire during the conference)

BREAK: 15 mins [2:45-3:00 pm]

PANEL III: FUTURE MEDICARE [3:00-4:45 pm]

Chair: Larry S. Lewin, Founder, The Lewin Group

Moderator: Gail Wilensky, Ph.D., John M. Olin Senior Fellow, Project HOPE and
Chair, Medicare Payment Advisory Commission [5-10 mins]

Speaker: Dave Durenberger, Chairman & CEO, National Institute for Health Policy,
Universities of Minnesota and St. Thomas [20 mins]

Panel: John Rother, Director of Legislation and Public Policy, AARP [10 mins]

Greg Scandlen, Senior Fellow in Health Policy, National Center for Policy
Analysis [10 mins]

Jeff Lemieux, Senior Economist, Progressive Policy Institute [10 mins]

Discussion + Q&A: 30 mins

CLOSING REMARKS & DISMISSAL - [4:45-5:30 pm]

Harry Jacobson, M.D., Vice Chancellor for Health Affairs, Vanderbilt University Medical
Center [10 mins]

- program ends no later than 5:30 PM -

Vanderbilt University Medical Center

Margie Naylor

Special Projects Coordinator

Government Affairs

D-3300 Medical Center North

Vanderbilt University Medical Center

Nashville, TN 37232-2104

Phone: 615/343-6461

Fax: 615/343-2744

e-mail: margie.naylor@mcmail.vanderbilt.edu

*Chris:
Did you agree to
participate in this
conference?
I think so
OK*

To: Chris Jennings

Fax Number: #9285418391-202-456-5557

Company :

Date : 02/14/2000

Pages including cover page: 3

Subject : Medicare Conference

Comments:

Since we don't have your e-mail address, we are faxing you the communications with the planning committee for the Medicare
on

Date: Sun, 06 Feb 2000 17:11:19 -0500

From: "Sue Ramthun" <sramthun@verner.com>

To: <Jrother@aarp.org>, <psmith@aarp.org>, <Dcowart@bdbc.com>, <koutterson@bdbc.com>, <altman@brandeis.edu>, <John.Wennberg@dartmouth.edu>, <Michael.hamilton@ey.com>, <rherzlinger@hbs.edu>, <rdamaro@kpmg.com>, <Lslewin@lewin.com>, <Gwilensky@projhope.org>, <Jgoodman@public-policy.org>, <jstrayer@public-policy.org>, <steelman@shs-net.com>, "Richard H Jones" <rhjones@uhc.com>, <David.chin@us.pwcglobal.com>

Cc: <cummings@brandeis.edu>, <Martha.m.smith@dartmouth.edu>, <Jlurie@hbs.edu>, <kbynum@lewin.com>, <smcway@projhope.org>, <Ehrlich@shs-net.com>

Subject: As we move forward with the planning of this conference, we are very excited about your willingness

Mime-Version: 1.0

Content-Type: text/plain; charset=US-ASCII

Content-Transfer-Encoding: quoted-printable

Content-Disposition: inline

As we move forward with the planning of this conference, we are very excited about your willingness to participate in this process. We anticipate that this will be an important policy conference and will serve to advance the discussion to strengthen the Medicare program.

We are anxious to find a date for the conference and will talk to each of you about your schedules for April. Since it is difficult to secure a date that will work for Senators Breaux and Frist, and since they were invited to speak separately from the conference, we will focus only on a date for the conference itself. Hopefully, this will give us more flexibility to find a date that works for most, if not all, of you.

We've asked some of you to chair each of the 3 subgroups and are waiting for responses. (The groups are listed below.) While you are assigned to one or two groups, you should feel free to participate with any of the groups. I will let you know when conference calls are set up for each of the groups in the event you wish to participate.

GROUP I: BACKGROUND

Rich D'Amaro
Gail Wilensky
Mike Hamilton
David Chin
Richard Jones
Regina Herzlinger

GROUP II: CURRENT MEDICARE

Stuart Altman
Kevin Outterson
Jack Wennberg
John Rother

Richard Jones
Gail Wilensky
Dick Cowart

GROUP III: FUTURE MEDICARE

Larry Lewin
John Goodman
Chris Jennings
Debbie Steelman
John Rother
Stuart Altman

The subgroups are asked to determine the focus of the panel, as well as to identify speakers, panelists and a moderator for that session. The second group will have co-chairs because it may be necessary to have 2 speakers to cover the topics. We ask that the program planning be concluded by the end of February.

We have received preliminary results from the survey of health leaders regarding Medicare. Many of the results are very interesting and we will share the survey with you as soon as we receive the final analysis. Hopefully within a few days. Many of the questions will be pertinent to the themes we've discussed for this conference.

Harry anticipates that this conference will produce a short report. To assist us in pulling this product together, we will request that all speakers/panelists supply us with a copy of their speech and visual aids for the purpose of including excerpts.

Again, thank you for your efforts.

NATIONAL ASSOCIATION OF URBAN CRITICAL ACCESS HOSPITALS

Private, Not-For-Profit Hospitals Working In Partnership With Government

February 14, 2000

Mr. Christopher C. Jennings
Special Assistant to the President
for Health Policy Development
212 R Old Executive Office Building
Washington, DC 20502

*NO. But Jeanne
Lembrow should go
if she wants*

Dear Mr. Jennings:

I am writing on behalf of the National Association of Urban Critical Access Hospitals (NAUCAH). As you know, NAUCAH represents a group of large, non-profit, urban hospitals. These hospitals are particularly concerned about government health care policy because at least 60% of their patient days are attributable to Medicare and Medicaid.

Once a year, NAUCAH's Board of Directors hold a Legislative Day here in Washington so that the members can meet with important policy makers. This year's Legislative Day is scheduled for May 11, 2000, and we would be delighted if you would consider speaking to our members. We would be happy to schedule any time that would accommodate your schedule.

I have attached an overview that will provide a brief summary of NAUCAH and our issues. Thank you in advance for your time and consideration in this matter.

If you have any questions or need any additional information, please call Tim Wexler, or me at (202) 371-0916.

Sincerely,

Charles L. DeBrunner

Charles L. DeBrunner
Executive Director

Attachment



Introducing...

The National Association of Urban Critical Access Hospitals

Urban Critical Access Hospitals Defined

Urban critical access hospitals are located in cities; they are private and non-profit; they have no automatic or statutory access or entitlement to direct local or state funds for general operating purposes; at least 60 percent of their patient days are reimbursed by Medicare and Medicaid; at least 10 percent of their patient days are Medicaid days; and they are big and busy, [defined by a bed size of over 250 or their total hospital days must be at or above the 60th percentile of hospitals in comparably sized Metropolitan Statistical Areas (MSAs)]. They also provide significant amounts of charity care.

Of more than 6000 acute-care hospitals in the U.S., fewer than 300 meet all of these criteria.

The manner in which urban critical access hospitals are reimbursed gives them a special relationship with the federal government because they are, in effect, almost totally dependent on government for their reimbursement - and for their survival.

Urban critical access hospitals are not public hospitals and should not be confused with public hospitals. While they can be found in similar communities, providing similar services to similar people for similar compensation, they lack the similar ability to draw directly on public resources for financial assistance. On average, over 25 percent of public hospitals' general operating funds come from direct local or state subsidies; critical access hospitals enjoy no such subsidies.

The National Association of Urban Critical Access Hospitals advocates for the special needs of these hospitals and promotes the adoption of federal policies that benefit its members and the communities they serve.

The Problems That Urban Critical Access Hospitals Face

Today's health care environment has left urban critical access hospitals in critical financial condition. The adequacy of Medicare payments varies greatly, depending on a given hospital's case mix and geographic location, and Medicare is constantly in danger of federal cutbacks; many states significantly under-reimburse providers for Medicaid services; and, hospitals in low-income communities are not reimbursed at all for care they provide to many people who turn to them for help. Urban critical access hospitals have little opportunity to engage in the cost-shifting that enables hospitals with greater numbers of privately insured patients to survive government's historically inadequate reimbursement - and no opportunity to have their compensation for those inadequate payments supplemented by a public benefactor.

As a result, many critical access hospitals work with much smaller operating margins than their counterparts with more favorable payer mixes; frequently, those operating margins are too small to meet their capital needs. Some of these hospitals survive only with the help of dwindling endowments, bequests, gifts, and contributions.

These hospitals suffer many financial hardships precisely because they are urban. They are located in areas with high crime rates and must devote significant resources to security and building repairs; they pay larger insurance premiums; and they lose privately insured patients because of their location. The lengths to which they must go to recruit and retain qualified staff often are overlooked in the labyrinthian calculation of Medicare wage indexes, insurance industry rate formulas, and other such measures that determine how they are paid - and, too often, underpaid - for the care they provide.

Inadequate reimbursement and operating losses make it difficult for urban critical access hospitals to find the capital that they need to fund improvements. Potential lenders, wary of unfavorable payer mixes, uncertain locations, and unmanageable uncompensated care burdens, view critical access hospitals as high-risk borrowers to whom funds should be denied or offered only at impossibly high rates of interest. As a result, critical access hospitals frequently carry unusually large outstanding debts for their capital improvements.

This, in turn, further damages the ability of urban critical access hospitals to attract the privately insured patients they need to improve their finances and to introduce improvements needed to serve their communities better. Physical plants get older and can no longer meet the growing demands of modern medicine. Cost-saving measures that would enable the hospitals to compete for managed-care contracts cannot be implemented. New services needed by their communities cannot be introduced, further impairing the hospitals' ability to serve their communities and attract new patients. For American hospitals, capital funds are like basic nutrition: deprived of them for a brief period of time, they will struggle but probably endure; denied access to them altogether, they will certainly die.

Critical Access Hospitals - Too Important to Lose

And what if some hospitals die? Many people do not view this as a problem - after all, America has thousands of hospitals, some of which close their doors every year. Surely the loss of a few more would not matter.

But it would - if they were urban critical access hospitals.

By definition, urban critical access hospitals are the health care providers of last resort for many of their patients. Because of where they are located and the specific services that they offer, critical access hospitals often are the only providers to whom residents of their communities can turn when they are sick. In this sense, the qualifying criterion that critical access hospitals' total patient days must be at or above the 60th percentile of hospitals in comparably sized MSA's speaks to the importance of these urban hospitals within their communities. It signifies that they are large and heavily used, and that the residents of their communities depend on them to an unusual degree in comparison to other providers. The loss of such hospitals would be a devastating blow that other providers may not be able to absorb.

What makes these communities different or special? They are in economic and social disarray, reeling from the effects of high rates of poverty, low rates of educational attainment, and few employment prospects. They suffer from major health problems, most notably high rates of infant mortality, AIDS, substance abuse, violence, and mental illness.

The hospitals that serve these communities also are different and special. Often, they are their community's leading employer. Most important, they offer services that are critically needed and otherwise unavailable - prenatal and obstetric care, pediatrics, health screenings, AIDS and tuberculosis services, drug and alcohol detoxification, psychiatric services, and emergency care. They often provide extensive and numerous outpatient and primary care services - a form of care for which government reimbursement has historically been even more inadequate than for inpatient care. In many cases, neighboring hospitals have abandoned such services because of the patients - and the payers - whom they attract. If urban critical access hospitals were to close, the financial problems that caused their demise would simply follow their former patients to other hospitals.

Finally, urban critical access hospitals are essential for the training of future medical professionals - not just doctors, but also nurses and the scores of other allied health professionals that constitute the American health care delivery system. Historically, health care professionals who work in urban environments were trained in such settings, and without these training programs, urban critical access hospitals would face an even greater shortage of qualified professional help than they encounter today.

Unique Hospitals, Unique Needs

Urban critical access hospitals are a vital, irreplaceable part of the American health care system. In a very real sense, they are partners of government that shoulder all of the responsibilities of their public counterparts without enjoying any of the special privileges that come with such status. Their role in the delivery of care in this nation is unique, and the needs that arise from this special role are unique as well. Whether in weighing the merits of individual pieces of legislation or as part of the debate on the future direction of the health care system in this country, the special needs of these hospitals must be satisfactorily addressed if the communities they serve are to continue receiving the health care services they need.

LINDA SCHULTE, NISH

TIM QUINN, THE ARC OF NORTHERN CHESAPEAKE REGION, MARYLAND

KIM MUSHENO, THE ARC OF THE UNITED STATES

CRISTINE MARCHAND, THE ARC OF MARYLAND

ELBERT JOHNS, THE ARC OF STONE BELT, INDIANA

JIM HEALY, THE ARC OF RHODE ISLAND

STEVE EIDELMAN, THE ARC OF THE UNITED STATES

JOHN DICKERSON, THE ARC OF INDIANA

CURTIS DECKER, NAPAS

MARCHAND ROAST COMMITTEE

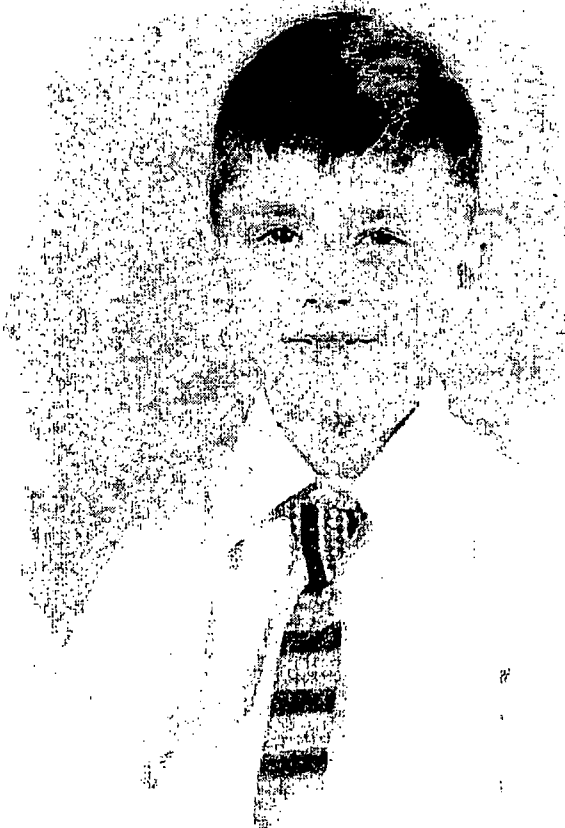
You're Cordially Invited

Benefit Roast

In Honor of Paul Marchand

25 Years

National Public Policy & Advocacy



HONORARY CHAIRS

HONORABLE TOM HARKIN
UNITED STATES SENATOR (D-IA)

HONORABLE STENY HOYER
UNITED STATES CONGRESSMAN (D-MD)

JUSTIN DART
JUSTICE FOR ALL

BRENDA DOSS, PRESIDENT
THE ARC OF THE UNITED STATES

TONY COELHO
PRESIDENT'S COMMITTEE ON EMPLOYMENT OF
PEOPLE WITH DISABILITIES
AND
PRESIDENTIAL TASK FORCE ON THE EMPLOYMENT OF ADULTS WITH DISABILITIES

PATRISHA WRIGHT
DISABILITY RIGHTS, EDUCATION & DEFENSE FUND

TONY YOUNG
CONSORTIUM FOR CITIZENS WITH DISABILITIES

DOREEN CROSER
AAMR

BOBBY SILVERSTEIN
CENTER FOR THE STUDY AND ADVANCEMENT OF DISABILITY POLICY

KATY NEAS
EASTER SEALS

RALPH NEAS
PEOPLE FOR THE AMERICAN WAY

ROASTERS

SENATOR TOM HARKIN
UNITED STATES SENATE

HONORABLE STENY HOYER
UNITED STATES HOUSE OF REPRESENTATIVES

PAUL MILLER, EEOC COMMISSIONER

JOHN DICKERSON, EXECUTIVE DIRECTOR
THE ARC OF INDIANA

STEVE EIDELMAN, EXECUTIVE DIRECTOR
THE ARC OF THE UNITED STATES

JACQUES MARCHAND
REPRESENTING THE MARCHAND FAMILY

SALLY LOVEJOY, STAFF MEMBER,
U.S. HOUSE OF REPRESENTATIVES, COMMITTEE
ON EDUCATION AND THE WORK FORCE

BECKY OGLE, EXECUTIVE DIRECTOR,
PRESIDENTIAL TASK FORCE ON THE EMPLOYMENT OF
ADULTS WITH DISABILITIES

CELEBRATE 25 YEARS OF NATIONAL PUBLIC POLICY AND ADVOCACY

BENEFIT ROAST

IN HONOR OF

PAUL MARCHAND

DIRECTOR
THE ARC'S NATIONAL GOVERNMENTAL AFFAIRS OFFICE

&

CHAIRPERSON
THE CONSORTIUM FOR CITIZENS WITH DISABILITIES

PROGRAM MASTER OF CEREMONIES

CURTIS DECKER, EXECUTIVE DIRECTOR
NATIONAL ASSOCIATION OF PROTECTION &
ADVOCACY ORGANIZATIONS

MONDAY, APRIL 10, 2000

GRAND HYATT
1000 H STREET, N.W.
WASHINGTON, D.C.

5:30 P.M. RECEPTION/CASH BAR

6:30 P.M. DINNER

7:30 P.M. ROAST

LEGACY: \$1,000 LEVEL (5 TICKETS)

BENEFACTORS: \$500 LEVEL (3 TICKETS)

SPONSORS: \$250 LEVEL (2 TICKETS)

INDIVIDUAL TICKETS \$75

RSVP BY APRIL 1

BUSINESS ATTIRE SUGGESTED

*Proceeds of the event will go to The Arc of the United States - Dr. Elizabeth Boggs Fund
to advance public policy and advocacy in the pursuit of quality and justice.*

Monday, April 10th

Regret

HEALTHCARE EXECUTIVES' CLUB

2897 Saw Mill Road, Wantagh, New York 11793 Tel:(516)221-5277

November 29, 1999

Chris Jennings

Deputy Assistant to the President, for Health Policy
c/o The White House
1600 Pennsylvania Avenue
Washington, D.C. 20004

via facsimile: 202-456-5557

Dear Mr. Jennings:

Last year, my cousin Howard Bedlin (who himself has been a speaker for one of these lectures), had suggested your name as a potential speaker when I discussed with him the Stern Memorial Lecture for the Healthcare Executives' Club.

Unfortunately, you were not available in April of 1999, and in my letter of April 12, 1999, a copy of which is attached, I acknowledged your inability to serve as our speaker but "threatened" to invite you for next year.

I am now writing to officially invite you to serve as our keynote speaker for the Annual Stern Memorial Lecture, presented by the Healthcare Executives' Club of New York and co-sponsored by the Joint Industry Board of the Electrical Industry, to be held on Thursday, April 13, 2000.

Under separate cover, I will be forwarding to you copies of the programs and other materials from previous presentations. Our format is usually a presentation of some 30-40 minutes, and I can assure you that the audience will be supportive and professional.

I did have a brief discussion concerning this matter with Zoe Lanier, prior to writing this letter, and I do not know if she had an opportunity to inform you of my call.

At any rate, it is my hope that you will accept our invitation. Traditionally, we do not provide an honorarium to our speakers, but we will pick up whatever

PAST PRESIDENTS

Arthur Stern ▲
Daniel Powers
Harold A. Schneider
Elliot J. Simon
Fredric P. Hans
Arnold A. Feinstein ▲
Henry Olshin
John E. Baer
Steven W. Mintz ▲
Murray Kimmner ▲
Henry R. Karpe
Mark A. Margulies
Michael S. Fassler
Joan Camera
David Fridkin
Charlotte Kalmus Karpe
1998-2000

OFFICERS

President
Larry I. Slatky

Vice Presidents
Eric Kalt
Maxine Simon

Corresponding Secretary
Stuart Almer
Bryan Werner*

Recording Secretary
Fred Horen
Jodee Meddy*

Treasurer
Kenneth Koval
Shoshana Garber*

MEMBERS AT LARGE

Members at Large
Barry Geier
Adam Weinstein
Bryan Werner

COMMITTEES

Arrangements
Jeanette Perlman

Constitution & Bylaws
Maxine Simon

Education on Location
Charlotte Kalmus Karpe

Membership
Stephen Adler

Placement
Joan Camera

Program
Clari Gilbert

Public Relations
David Fridkin

Social
Jodee Meddy

Stern Memorial Lecture
Henry R. Karpe

Sunshine
Shoshana Garber

Associate Officers
▲ Deceased

*Dean Rosen
HAA
is attending*

*Sincere regret,
but advise him I
cant do this in this
time period*

expenses might be involved in your trip, including travel expenses of all kinds and, of course, local accommodations.

If you have any problem or question, please do not hesitate to call, but I look forward to speaking with you in a few days to check your schedule and availability.

Cordially,

A handwritten signature in black ink, appearing to read "H. R. Karpe", with a stylized flourish at the end.

Henry R. Karpe

HRK:ap

enc.

cc: Howard Bedlin

HEALTHCARE INITIATIVES' CLUB



2897 Saw Mill Road, Wantagh, New York 11793 Tel:(516) 221-5277

PAST PRESIDENTS

Arthur Stern ▲
Daniel Powers
Harold A. Schneider
Elliot J. Simon
Fredric P. Hans
Arnold A. Feinstein ▲
Henry Olshin
John E. Baer
Steven W. Mintz ▲
Murray Rimmer ▲
Henry R. Karpe
Mark A. Margulies
Michael S. Fessler
Joan Camera
David Fridkin
Charlotte Kalmus Karpe
1998-2000

OFFICERS &
EXECUTIVE BOARD

President
Larry I. Slatky

Vice Presidents

Eric Kalt
Maxine Simon

Corresponding Secretary

Stuart Almer
Bryan Werner*

Recording Secretary

Fred Horen
Jodee Meddy*

Treasurer

nneth Koval
oshana Garber

ASSOCIATE OFFICERS

Members at Large

Barry Geier
Adam Weinstein
Bryan Werner

COMMITTEE

CHAIRPERSONS

Arrangements

Jeanette Perlman

Constitution & Bylaws

Maxine Simon

Education on Location

Charlotte Kalmus Karpe

Membership

Stephen Adler

Placement

Joan Camera

Program

Clari Gilbert

Public Relations

David Fridkin

Social

Jodee Meddy

Stern Memorial Lecture

Henry R. Karpe

Sunshine

shana Garber

Associate Officers

Maxine Simon

March 30, 1999

Chris Jennings

Deputy Assistant to the President, for Health Policy

via facsimile - (202) 456-5557

Dear Mr. Jennings:

As discussed with your secretary, Therese Jones, I had been referred to you by Howard Bedlin with regard to your availability to serve as our keynote speaker at our annual Stern Memorial Lecture, to be held the evening of Tuesday, April 20, 1999.

The event is co-sponsored by The Joint Industry Board of the Electrical Industry, (Local 3 IBEW), and will be held at their headquarters building on Parsons Boulevard and Harry Van Arsdale Avenue, in Flushing.

The Stern Lecture is attended by some 120 people, and is named in memory of our first president. The evening event begins with an informal cocktail party at 6 PM, a gourmet buffet at 6:45, and program at 7:30. We would ask that you speak for some half hour on the subject of the "Administration's Healthcare Initiatives for the Next Two Years", or such other topic as you would deem appropriate.

Thank you for your involvement, and we look forward to hearing from you. I may be contacted by phone at (516) 221-KARP (5277); by fax (516) 221-5279; or by e-mail at KARPEONCAL@AOL.COM, or I will call you early next week.

Sincerely,

Henry R. Karpe, M.S., FACHE
Chair, Stern Memorial Lecture

HRK:ap

HEALTH CARE EXECUTIVES' CLUB

2897 Saw Mill Road, Wantagh, New York 11793 Tel:(516)221-5277

April 12, 1999

Mr. Chris Jennings
Deputy Assistant to the President, for Health Policy
c/o The White House
1600 Pennsylvania Avenue
Washington, D.C.

Dear Mr. Jennings:

I really regret your inability to have been able to serve as our keynote speaker for the Arthur L. Stern Memorial Lecture on Tuesday, April 20th, in response to my fax of March 30th, a copy of which is attached.

However, I did want to write to first express my appreciation to Teresa Jones for her attempts to be of assistance to us in making communication with you. I am also writing to alert you to the fact that I will be writing to you much earlier next year to extend an invitation, and hopefully you will be available for the 18th Annual Arthur L. Stern Memorial Lecture in April of the year 2000.

Sincerely,

Henry R. Karpe, M.S. FACHE
Chair, Stern Memorial Lecture Committee

HRK:ap
enc.

PAST PRESIDENTS

Arthur Stern ▲
Daniel Powers
Harold A. Schneider
Elliot J. Simon
Fredric F. Hans
Arnold A. Feinstein ▲
Henry Olshin
John E. Baer
Steven W. Mintz ▲
Murray Rimmer ▲
Henry R. Karpe
Mark A. Margulies
Michael S. Fassler
Joan Camera
David Fridkin
Charlotte Kalmus Karpe
1998-2000

OFFICERS & EXECUTIVE BOARD

President
Larry I. Slatky

Vice Presidents
Eric Kalt
Maxine Simon

Corresponding Secretary
Stuart Almer
Bryan Werner*

Recording Secretary
Fred Horen
Jodee Meddy*

Treasurer
Kenneth Koval
Aoshana Garber*

*ASSOCIATE OFFICERS

Members at Large
Barry Geier
Adam Weinstein
Bryan Werner

COMMITTEE CHAIRPERSONS

Arrangements
Jeanette Perlman

Constitution & Bylaws
Maxine Simon

Education on Location
Charlotte Kalmus Karpe

Membership
Stephen Adler

Placement
Joan Camera

Program
Clari Gilbert

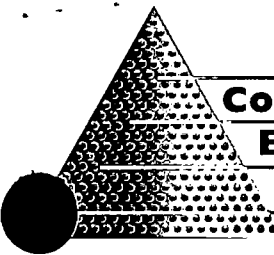
Public Relations
David Fridkin

Social
Jodee Meddy

Stern Memorial Lecture
Henry R. Karpe

Sunshine
Aoshana Garber

Associate Officers
▲ Deceased



Council on the Economic Impact of Health System Change

Stuart H. Altman, Ph.D.
Brandeis University
Chair

David Shactman, MPA, MBA
Brandeis University
Project Director

 March 2, 2000

COUNCIL MEMBERS

Henry Aaron, Ph.D.
The Brookings Institution

David Blumenthal, M.D., M.P.P.
Massachusetts General Hospital

Stuart M. Butler, Ph.D.
The Heritage Foundation

Karen Davis, Ph.D.
The Commonwealth Fund

Paul B. Ginsburg, Ph.D.
Ctr. for Studying Health System Chg.

Judith R. Lave, Ph.D.
University of Pittsburgh

Harold S. Luft, Ph.D.
University of California at S.F.

Joseph P. Newhouse, Ph.D.
Harvard University

Mark V. Pauly, Ph.D.
University of Pennsylvania

Uwe E. Reinhardt, Ph.D.
Princeton University

Robert D. Reischauer, Ph.D.
The Brookings Institution

Robert M. Solow, Ph.D.
Mass. Institute of Technology

Burton Weisbrod, Ph.D.
Northwestern University

Gail R. Wilensky, Ph.D.
Project Hope

ADVISORY GROUP

Linda H. Aiken, Ph.D., R.N.
University of Pennsylvania

David M. Lawrence, M.D.
Kaiser Foundation Health Plan, Inc.

James J. Mongan, M.D.
Massachusetts General Hospital

Woodrow A. Myers, Jr., M.D., M.B.A.
Ford Motor Company

Patricia Nazemetz
Xerox Corporation

William L. Roper, M.D., M.P.H.
University of North Carolina

Charles Sanders, M.D.
Retired Chairman & CEO, Glaxo, Inc.

Leonard D. Schaeffer
WellPoint Health Networks Inc.

Gerald M. Shea
AFL-CIO

Anthony L. Watson
Health Insurance Plan of Greater NY

CONSULTANT

Kenneth E. Thorpe, Ph.D.
Emory University

Dear Friend,

I would like to extend an invitation to you to join us on April 5 for our Spring Council meeting. The theme of the meeting is the relationship between expanding support for our health care safety net institutions and increasing coverage for the uninsured. As our uninsured population continues to grow, policy makers face difficult choices funding competing demands from safety net providers and advocates of coverage expansions. At the conference, we will critically assess the tradeoffs involved in this issue and focus on the roles each policy option can play in improving public health.

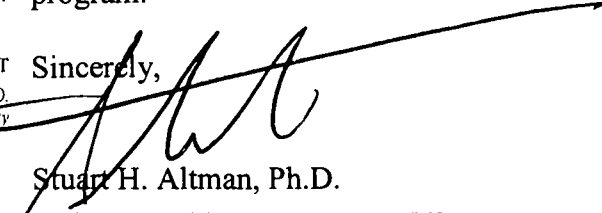
As you can see from the enclosed agenda, we are fortunate to have a number of outstanding and thoughtful speakers to address these issues. Beginning our examination of the topic, Marion Ein Lewin and I will present the findings of the forthcoming IOM study on the health care safety net. Responding to our presentation will be Trish Riley of the National Academy of State Health Policy and Catherine Dunham of The Access Project. They will both analyze and critique our findings, with Trish focusing on state policies and Cathy examining the local perspective.

Our next panel will feature two distinguished speakers who combine expertise in this topic with substantial practical experience in the field. Paul Offner was formerly the D.C. Medicaid director and is now at the Institute for Health Care Research and Policy at Georgetown. He argues that in some cases, policy makers should consider removing subsidies to safety net institutions in favor of increasing insurance coverage. Providing a contrasting perspective will be Mark Finucane, Director of the Los Angeles County Department of Health Services, the nation's second largest health system.

As always, our schedule will include substantial blocks of time for comment and discussion by conference attendees.

The meeting will be held at the Wyndham Washington D.C. Hotel, 1400 M Street, and a block of rooms has been reserved for conference participants who need to spend the night (call 202-249-1700 for reservations). This meeting is by invitation only and limited space will be reserved in the order that replies are received. We ask that you reply at your earliest convenience and request that you reply by March 20, even if you cannot attend. If there have been recent changes in your contact details, please fill out the additional information so we can update our database for future meeting invitations. There are no conference fees, but you will be responsible for your own transportation, lodging, and incidental expenses. I hope you will be able to participate in this exciting program.

Sincerely,


Stuart H. Altman, Ph.D.

The Council is supported by a grant from The Robert Wood Johnson Foundation and is administered by the Schneider Institute for Health Policy, The Heller School, MS-035, Brandeis University, 415 South St., Waltham, MA 02454-9110

◆ Tel: (781) 736-3807 ◆ Fax: (781) 736-3306 ◆ <http://sihp.brandeis.edu/council>

Council on the Economic Impact of Health System Change

EXPANDING HEALTH INSURANCE / STRENGTHENING THE SAFETY NET : POLICY OPTIONS AND TRADE-OFFS

April 5, 2000

The Wyndham Washington D.C. Hotel
1400 M Street, N.W.
Washington, DC
(202) 249-1700

Tentative Agenda

8:15 a.m. Continental Breakfast

9:00 a.m. Stuart H. Altman, Ph.D., Sol C. Chaikin Professor of National Health Policy, Brandeis University and Chair, Council on the Economic Impact of Health System Change

Introduction and Welcome

9:10 a.m. Marion Ein Lewin, M.A., Director, Office of Health Policy Programs and Fellowships, Institute of Medicine

Stuart H. Altman, Ph.D., Sol C. Chaikin Professor of National Health Policy, Brandeis University and Chair, Council on the Economic Impact of Health System Change

Assessing the State of the Health Care Safety Net

The Institute of Medicine study, "America's Health Care Safety Net: Intact but Endangered," paints a picture of a safety net system in serious jeopardy. The evolving health care marketplace and new public subsidy and reimbursement policies are straining the financial viability of the institutions that serve many low-income and uninsured Americans. The presentation will discuss the findings and recommendations of the study and their implications for policymakers.

Council on the Economic Impact of Health System Change

**EXPANDING HEALTH INSURANCE / STRENGTHENING THE SAFETY NET :
POLICY OPTIONS AND TRADE-OFFS**

April 5, 2000 • The Wyndham Washington D.C. Hotel

9:40 a.m. Trish Riley, M.S., Executive Director, National Academy of State Health Policy

Catherine Dunham, Ph.D., Director, The Access Project

Net Gains and Losses: State and Local Perspectives on the Coverage versus Direct Care Debate

Trish Riley will summarize the history of contention among safety net providers, state government, and insurance advocates to help understand why one's institutional position influences one's perception of the policy choices and trade-offs. Cathy Dunham will provide a local perspective including the constraints and concerns of service providers and low income, uninsured citizens. The discussion will illuminate options that could produce net gains for insurance advocates and the safety net by focusing on their common concern - access for the uninsured.

10:10 a.m. Discussion: Council Members

10:30 a.m. General Discussion

10:45 a.m. Break

11:00 a.m. Paul Offner, Ph.D., Professor, Institute for Health Care Research and Policy, Georgetown University

The Dangers of Focusing on the Wrong Subject

The current debate over safety net policies ignores very significant inefficiencies in our existing safety net systems. Furthermore, it focuses on aiding providers of health services instead of consumers of those services. This thinking may lead us to endorse the wrong remedies.

Council on the Economic Impact of Health System Change

**EXPANDING HEALTH INSURANCE / STRENGTHENING THE SAFETY NET :
POLICY OPTIONS AND TRADE-OFFS**

April 5, 2000 · The Wyndham Washington D.C. Hotel

**11:20 a.m. Mark R. Finucane, Director of Health Services, Los Angeles County
Department of Health Services**

**Los Angeles County's "Open Door Providers:" Ensuring Access for
the Uninsured and Providing Essential Public Goods for the Entire
Community**

Focusing only on incremental expansion of health insurance coverage is insufficient to address the health care needs of the growing uninsured population— particularly in major urban centers like LA where the impact of welfare reform and immigration policies has been the greatest. The presentation will focus on why insurance expansions must be coupled with direct and targeted financial support for those safety net providers that serve the uninsured and provide other essential public goods, such as trauma, medical education and public health.

11:40 a.m. Discussion: Council Members

12:00 noon. General Discussion

12:30 p.m. Lunch

1:30 p.m. Meeting adjourns

Drugs in the Pipeline: The Coming Cost Wave

NOPL

After nearly a decade of single-digit increases, health insurance premiums may swell by as much as 12 percent this year, a good part of which is attributable to the rising cost of pharmaceuticals. **But this is only the first crest of an approaching storm.** To learn the full forecast of the cost of new pipeline drugs, please join the Blue Cross and Blue Shield Association and the Health Insurance Association of America for the symposium **Pipeline Pharmaceuticals: How Will They Affect the Cost of Health Care.** Hear researchers from the University of Maryland present a new study, and get reaction from a panel of experts and industry leaders.

Dates: Thursday, April 13 in Washington, D.C.

Friday, April 14 in New York City

Times: 8:30 a.m. to 1:00 p.m. (Washington, D. C.)

9:30 a.m. to 1:00 p.m. (New York City)

Locations: Washington, D.C. — National Press Club, 529 14th Street, NW

New York City — Grand Hyatt New York, Park Avenue at
Grand Central

Panelists/Presenters*:

Chip Kahn, President,
Health Insurance Association of America
Scott Serota, Acting President and CEO,
Blue Cross and Blue Shield Association
Leonard D. Schaeffer, Chairman and CEO,
WellPoint Health Networks
C. Daniel Mullins, PhD, University of Maryland
Bruce Stuart, PhD, University of Maryland
Francis Palumbo, PhD, JD, University of
Maryland

Jeff Chaffkin, Pharmaceutical Analyst and
Managing Director, PaineWebber, Inc.
Steven Schondelmeyer, Pharm.D, PhD,
University of Minnesota
Steve Martin, President and CEO,
Prime Therapeutics
Jeff Sanders, Senior Vice President,
PCS Health Systems
Gray Hanley, State Medicaid Director,
Arkansas

Visit www.hiaa.org/yourhealthdollar/index.html for tentative schedules.

*Some panelists and presenters may not be attending both events.

The symposium and all meals are provided free of charge

Pipeline Pharmaceuticals Symposium Registration Form:

☐ Yes, I plan to attend! Please register me now!

Circle one: Washington D.C., Thursday, April 13, 2000 New York City, Friday, April 14, 2000

Name: _____ Organization: _____

Phone: _____ Fax: _____

Address: _____ city: _____ state: _____ zip: _____

E-mail: _____

FAX TO: (703) 968-5872 or CALL: (703) 968-8863

Sponsored by:



**BlueCross BlueShield
Association**

An Association of Independent
Blue Cross and Blue Shield Plans



Health Insurance Association of America

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
--------------------------	---------------	------	-------------

003. letter	Priscilla Mack to Chris Jennings (partial) (1 page)	03/15/2000	P6/b(6)
-------------	---	------------	---------

COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Chris Jennings (Meetings, Trips, Events)
OA/Box Number: 17045

FOLDER TITLE:

Meetings/Event Invitations [October 1999 to May 2000] [3]

2011-0747-S
rc426

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]



General Electric Company
1299 Pennsylvania Ave., N.W., Suite 1100
Washington, DC 20004-2407

March 15, 2000

Reynolds

Chris Jennings
Deputy Assistant to the President for Health Policy Development
Executive Office of the President
Old Executive Office Building
Room 216
Washington, DC 20501

Dear Dr. Jennings:

I am writing to urge you to join me for one of the most exciting breakthroughs in medical technology history...the first U.S.-approved digital mammography system researched and developed by GE Medical Systems, in partnership with the federal government.

On April 4th, at the Officers Reserve Association of the U.S. (1st Street and Constitution Ave., NE), there will be an unveiling and presentation of this new technology.

It is my hope that you will join me from 9:10 – 9:30 am to learn how GE's Senographe 2000D will help doctors see more, giving them more information for better and easier patient diagnosis. This new technology will forever change the way doctors detect breast cancer – it's the first significant breakthrough in mammography in 20 years. There will be fewer patient callbacks, lower radiation dosage, and imaging will be done in half the time. Digital mammography will also spur telemedicine – allowing images from remote areas to be transferred to state-of-the-art centers of excellence. Electronic archiving will replace film storage and enable more efficient means of managing and recording patient information.

A formal invitation will be mailed to you in the next week, but in the meantime, if you have any questions, please feel free to call Karen Irwin at

P6/(b)(6)

P6/(b)(6)

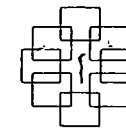
[003]

Sincerely,

Priscilla

Priscilla Mack

P6/(b)(6)



The Coalition for Health Funding

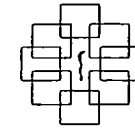
The Coalition for Health Funding is the nation's oldest and most broadly-based private, non-profit organization supporting the agencies of the United States Public Health Service, including the Centers for Disease Control and Prevention (CDC), National Institutes of Health (NIH), Health Resources and Services Administration (HRSA), Substance Abuse and Mental Health Services Administration (SAMHSA), Agency for Healthcare Research and Quality (AHRQ), Food and Drug Administration (FDA), Indian Health Service (IHS), and Office of Public Health and Science (OPHS).

The 38 Coalition for Health Funding member organizations and their 40 million health professionals, lay volunteers, patients and families join in saluting the distinguished public service of this year's Public Health Continuum Award Recipients.

The Coalition for Health Funding

Suite 200
11479 Waterview
Reston, Virginia 20190

30th Anniversary
Public Health Continuum
Distinguished Service Awards Ceremony



The Board of Directors of
The Coalition for Health Funding

cordially invites you to a reception and
30th Anniversary Awards Ceremony

honoring

The Honorable John Edward Porter
and David Satcher, MD, PhD

April 12, 2000
5:00 - 7:00 p.m.

Rayburn House Office Building
First Floor Foyer
Independence Avenue Entrance
Washington, D.C.

RSVP by April 1, 2000
Reply Card Enclosed

Regrets

Benefactors

American Academy of Pediatrics
American Academy of Physician Assistants
American Nurses Association
American Osteopathic Association
Association of American Medical Colleges
Coalition for American Trauma Care
March of Dimes

Sponsors

Ad Hoc Group for Medical Research Funding
AIDS Action Council
American Association of Colleges of Pharmacy
American Association of Dental Schools
American College of Cardiology
American Foundation for AIDS Research
American Heart Association
American Lung Association/American Thoracic Society
American Physiological Society
American Psychological Association
American Society for Microbiology
Association of Academic Health Centers
(continued)

Sponsors

(continued)

Association of Maternal and Child Health Programs
Association of Schools of Public Health
Association of State and Territorial Health Officials
Association of Women's Health, Obstetric and Neonatal Nurse
National Association of Children's Hospitals
National Association of Community Health Centers
National Mental Health Association
Society for Neuroscience

Friends

Alliance for Aging Research
American Association of Colleges of Nursing
American Association of University Affiliated Programs
for Persons With Developmental Disabilities
American College of Nurse-Midwives
American College of Preventive Medicine
American Nephrology Nurses' Association
American School Health Association
National Association of County and City Health Officials
Oncology Nursing Society
Society for the Advancement of Women's Health Research



GEORGETOWN UNIVERSITY LAW CENTER

Federal Legislation Clinic

Dean
Judith C. Areen

Director
Chai R. Feldblum
Professor of Law

Deputy Director
R. Scott Foster
Adjunct Professor of Law

Executive Assistant
Loretta C. Moss

Teaching Fellows
Mara Youdelman
Rodney M. Hudson

MEMORANDUM

DATE: March 16, 2000

FAX TO: Distribution

FROM: FLC Friends

RE: Purim Party/Scott Foster Farewell

Regrets

Hello Friends of the Federal Legislation Clinic!

Attached is an invitation to our upcoming Purim Party and Farewell to Scott Foster (our Deputy Director for the past five years). We'd love to see you and you should feel free to bring others.

Please RSVP by Friday, March 31 by email (youdelm@law.georgetown.edu) or phone (202-662-9595) so we can plan the refreshments accordingly.

Hope to see you there!

Farewell
April 4th
6-8pm

Chai Feldblum, Director
Peter Edelman, Director for Spring '00
Scott Foster, Deputy Director
Mara Youdelman, Teaching Fellow
Rodney Hudson, Teaching Fellow
Loretta Moss, Executive Assistant

Fax contains 4 pages

Distribution To:

Chris Anders
Elizabeth Birch
Lisa Brown
Leslye Orloff
Stuart Ishimaru
Alison Nichol
Linda Sanchez
Sharee Freeman
Becky Ogle
Carter Phillips
Paul Marchand
Barbara Strack
Liz Savage
Michele Zabos
Hector Vargas
Kate Nicholson
Andy Imperato
Eddie Correia
Jeff Jacobs
Bob Kearney
Scott Marshall
Dan Gordon
Fred Hochberg
Gary Gross
Nancy Kirshner-Rodriguez
Amy Goldstein
Elliott Minceberg
Alice Smith
Judith Schaeffer
Steve Elmendorf
Chris Jennings
Tony Mauro
Anne Phelps
Marcia Scott
Todd Stern
Bridgett Taylor
Sandy Thurman
Pat Wright
Amy Kossnar
Jean (JD) Larock

<u>student</u>	<u>akossnar@hklaw.com (R.A.)</u>
<u>student</u>	<u>jlara@ny1news.com</u>

Please Join Us for A Celebration!

We're celebrating Purim*

(ok, so we're a little late on that one)

and

Saying Good-bye to Scott Foster,

our Deputy Director for the past 5 years

(yes, he's leaving the Federal Legislation Clinic;
but lucky for us, he's not going far – he'll be the Associate Registrar of
Georgetown University Law Center)

When:

6-8pm, April 4th (Tuesday)

7pm -- "Seriously Shpleling" – a live Purim
edition of the Story of Esther*

Where:

Faculty Lounge, Room 520

Georgetown University Law Center

600 New Jersey Ave (b/t 1st and Mass Ave)

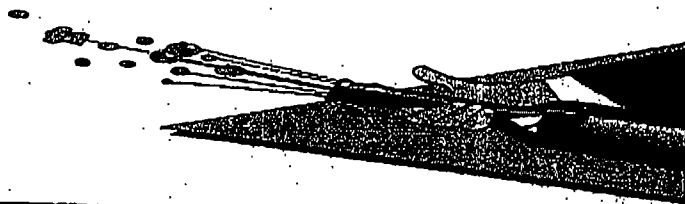
What else?

Feel free to come in costume

And if you've worked with/know Scott, please send
us your best memories/stories/laughs/etc on an
8 ½ by 11 piece of paper that we'll assemble into a
Scrapbook for him (by March 31)

R.S.V.P.

by March 31 -- (202) 662-9595 or youdelmm@law.georgetown.edu



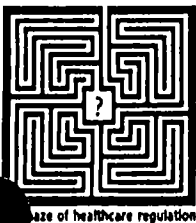
What is Purim?

The story of Purim celebrates the art of politics. We start with a bad bill: the King's order that the Jews are to be killed on the date selected by the evil Haman, his chief advisor. Mordechai, the strategist, develops an inside-the-Beltway and an outside-the-Beltway strategy to save the Jews.

Mordechai's inside strategy depends on Queen Esther, whose Jewish faith is unknown to the King. Esther, the consummate legislative lawyer, chooses not to opt for an immediate up-or-down vote from the King. Rather, she artfully arranges a series of meetings leading to a dramatic substitute amendment and a dramatic coming-out.

To celebrate the ultimate victory, Jews over the centuries have celebrated Purim by retelling the Megila (Story) of Esther, exchanging sholech manos between friends (sholech manos is an assortment of food treats), drinking wine (till they didn't know the difference between Haman and Mordechai), dressing up like the characters in the Purim story (or dressing up like anything!) and giving charity.

Sounded like a good holiday for us (in the Clinic, Purim is known as "Chai-loween"). So come celebrate with us!



Congress on Health Care

Indiana Public Health Foundation, Inc.

(A 501(c)(3) nonprofit Corporation)

BOARD OF DIRECTORS

Donald R. Able, AIA
President

William L. Long, R.Ph.
Vice President

Helen L. Scheibner, H.S.D.
Secretary

Margaret Bosma

S. Henry Bundles, Jr.

Ted Danielson, M.D.

Eugene M. Gillum, M.D.

Charles Hazelrigg, D.D.S.

Marjorie Knotts, O.D.

B. L. Martz, M.D.

Charles Sappenfield, FAIA

James Walters

Chris Jennings
Presidential Advisor in Health Care
216 Old Office Building
1600 Pennsylvania Drive
Washington, D.C. 20515

Dear Mr. Jennings:

The Sixth Congress on Health Care is scheduled to be held Tuesday, April 25, 2000 at the Westin Hotel, downtown Indianapolis. The Congress is being sponsored by the Indiana Public Health Foundation, Inc., and the Marion County Health Department in cooperation with a number of other professional health agencies.

The focus of the Congress is on who will pay for health care in the 21st century, potential hazards impending from Bioterrorism, the need for emergency preparedness, and how modern technology fits into the health care system

A major part of the Congress will be on "Perspective from National Health Policy Advisors." This will include presentations by health policy experts from both major parties followed by a Town Hall meeting entitled "A Road Map to the Future."

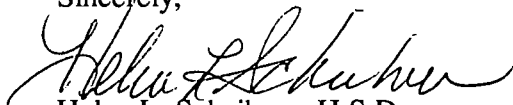
Expert policy advisors and keynote speakers will be participants in the Town Hall meeting. Also included will be some areas of future preparedness happening in Indiana and health policy development.

Your name was suggested by Jeff Viohl as a health policy expert who could make a significant contribution to the congress. We extend you a special invitation to participate as a National Health Policy Advisor in the bipartisan presentation. The subject "Perspectives from National Health Policy Advisors," is scheduled for 1:00 pm Tuesday, April 25, 2000, second floor ballroom, Westin Hotel, Indianapolis. The Town Hall meeting will start at 2:30 pm immediately following a break.

Your acceptance of our invitation will be greatly appreciated. Please respond at your earliest convenience as our promotion of attendees relates to our early announcement of our speakers and this is a very important segment of the Congress. Should you have questions, please call 317-244-2145.

Thank you for your consideration of our invitation.

Sincerely,



Helen L. Scheibner, H.S.D.

Committee Coordinator

Sincerely,



Donald R. Able, AIA
President



January 13, 2000

Officers

Carolyn W. Fleig, *Chair*
Linda A. Grandsiaff, *Vice Chair*
Stephen D. Williger, *Treasurer*

Trustees

Peter K. Anagnostos
Darlyne Bailey, Ph.D.
Michael W. Bender
Patricia K. Carey
Polly H. Clemo
Martha deAcosta, Ph.D.
Ye-Fan Wang Glavin, Ph.D.
David S. Goodman
Timothy F. Hagan
Lelia V. Hall-Smith
Beth H. Hullisy
Charles L. Malmbourg
Kenneth Manheim
Thomas M. McDonald
Fred D. Middleton
Judith Z. Peters
Larry D. Randall
Donna Kelly Rego
David A. Rodgers, Ph.D.
Seth C. Taft
William C. Trier, Jr.

Trustees, 1966-97

William D. Ginn
Robert M. Ginn
A. A. Sommer, Jr.
Frederick M. Coleman*
Thomas C. Westropp
Allen H. Ford
Homer D. Webb, Jr.*
Richard E. Streeter
R. Bruce Campbell
Ann G. Ford*
Seth C. Taft
James M. Friedman
Mark K. Hauscrman
JoAnn Boscia White

*Deceased

Executive Director
John A. Begala

Mr. Chris Jennings
Deputy Assistant to the President
For Health Policy and Development
The White House
OEOP-Room 216
Washington, D.C. 20502

Dear Mr. Jennings:

Each year for the past 57 years, the Federation for Community Planning in Cleveland has hosted the Human Services Institute attended by approximately 1,200 professional and civic leaders.

We would be very pleased if you could join us on Thursday, April 6, 2000 at the Cleveland Convention Center as a speaker in a session entitled "The Future of Social Security, Medicare and Managed Care." Your expertise in developing health care policy is unparalleled and would provide an outstanding contribution to the panel. Another invited panelist is Mr. James Roosevelt, Jr. who is currently Senior Vice President and General Counsel for the Tufts Health Plan. As I am sure you know, Mr. Roosevelt was previously the Associate Commissioner for Retirement Policy with the Social Security Administration. Finally we have invited, but not yet confirmed, former Congressman Louis Stokes to be the final panelist.

The session is scheduled to run from 9:45 a.m. until 11:45 a.m. We would ask you to arrive at the Convention Center no later than 9:00 a.m. that morning. If you can join us as a presenter, the Federation for Community Planning will cover your transportation and hotel costs. We would also invite you to attend a dinner the evening before for Institute faculty and presenters.

Thank you in advance for your serious consideration of our request. If you have any questions, please call me or John Corlett, Fellow and Director, Public Policy and Advocacy at 216-781-2944. I have enclosed a copy of the 1999 Institute program to give you an idea of the scope of the event.

Sincerely,

Margaret S. McCarthy

Margaret S. McCarthy,
Consultant, Council on Older Persons

Enclosures:

*Reynolds - SA
✓ Best to Margaret
& particularly
Evelyn*

*Evelyn Boudier
likes about
you! I hope
you can join
us!*



ASSOCIATION OF SCHOOLS OF
ALLIED HEALTH PROFESSIONS

1730 M Street, NW
Suite 500
Washington, DC 20036
202-293-4848
Fax: 202-293-4852
www.asahp.org

March 9, 2000

Christopher C. Jennings
Special Assistant to the President
Health Policy Development
Executive Office of the President
216 Old Executive Office Building
1600 Pennsylvania Avenue, N.W.
Washington, DC 20500

Dear Mr. Jennings:

On behalf of the *Coalition for Allied Health Leadership*, I would like to know if you would be willing to meet on the **afternoon of Thursday, April 13, 2000** with a group of participants in this year's leadership development program that is funded by the U.S. Public Health Service. Including the mentors for this project, approximately 35-40 persons would be in attendance. You met with similar groups both in 1988 and 1999 in the Old Executive Office Building.

The coalition is comprised of my Association, which represents 111 four-year colleges and universities including academic health centers; a network of allied health professional organizations; and a network of two-year colleges. Participants in the leadership development program were drawn from the ranks of each group's membership. For example, those individuals chosen from my organization are assistant deans who aspire to advance to higher levels of academic administration.

While much of the focus of the program is on generic aspects of leadership, it would be extremely valuable to offer participants an opportunity to meet with you to learn about the Administration's health priorities and how the Domestic Council relates to carrying out the President's agenda. Once again, we also will ask OMB Associate Director Daniel N. Mendelson to meet with the group that same afternoon. Ideally, we would like to meet with both of you in the Indian Treaty Room; **anytime between 3:00 PM and 5:00 PM on April 13.**

I appreciate your consideration of this request and look forward to hearing from you.

Sincerely,

Thomas W. Elwood

Thomas W. Elwood, Dr.P.H.
Executive Director

P.S. This letter is being sent both by regular mail and by FAX.

✓
I think
Jenne should
do this one.
Tell her they are
very frustrated. all
OMB on
this

Call
Molly
once Chris
makes
decision

THE
ROBERT WOOD
JOHNSON
FOUNDATION

March 10, 2000

Chris Jennings
Special Assistant to the President
for Health Policy Development
The White House
Old Executive Office Building, Room 212
Washington, DC 20500

Reynolds
But Term of
Dewrah shall go ✓

Dear Mr. Jennings:

You are invited to participate in a national conference, "*Getting the Job Done: Insuring Eligible Children*," being held in Washington, DC, on Friday, April 7, 2000.

This invitational meeting is being sponsored by The Robert Wood Johnson Foundation's *Covering Kids* Initiative, a national effort to increase the number of children who benefit from existing health coverage programs. *Covering Kids* currently supports active coalitions in 49 states and the District of Columbia and 167 local communities. To date, over 4,000 organizations have been mobilized, including relevant state agencies, as members of the state and local coalitions. These coalitions focus on three elements: outreach to find eligible children; simplification of the enrollment processes; and coordination of existing coverage programs for low-income children.

Since the implementation of the State Children's Health Insurance Program (SCHIP), progress has been made to find and enroll eligible children into Medicaid and SCHIP. The goal of this conference is to create a forum through which policymakers, advocates, and researchers can share ideas and information on insuring more eligible children. The conference, more specifically, will focus on what has been accomplished to date, what innovations are being tested, and what critical issues have been identified that stand in the way of getting the job done. The preliminary conference agenda is enclosed.

Invited participants can register for the conference by returning the enclosed registration form to the *Covering Kids* National Program Office located at the Southern Institute on Children and Families. The conference will be held at the Renaissance Hotel in Washington DC. If you have any questions about the conference, please contact JoAnn Prince at the Southern Institute (803) 779-2607. Please register by March 24, 2000.

We hope you will be able to join us at what we anticipate will be a very informative and productive meeting.

Sincerely,



Steven A. Schroeder, M.D.
President and CEO

Enclosures

Office of the President and CEO

Route 1 and College Road East Post Office Box 2316 Princeton, New Jersey 08543-2316 (609) 452-8701

Internet: <http://www.rwjf.org>
e-mail: mail@rwjf.org

Getting the Job Done: Insuring Eligible Children

Sponsored by The Robert Wood Johnson Foundation

Covering Kids Initiative

Friday, April 7, 2000

Renaissance Hotel • Washington, DC

REGISTRATION FORM FOR INVITED PARTICIPANTS

Please Type or Print

Name _____

Title _____

Affiliation _____

Mailing Address _____

Telephone _____ Fax _____

E-Mail Address _____

Special Dietary Needs _____

PLEASE FAX YOUR REGISTRATION FORM BY:

MARCH 24, 2000

(803) 254-6301

NOTE: Hotel accommodations must be made directly with the Renaissance Hotel in Washington, DC (202) 898-9000. Logistical questions regarding the conference should be addressed to JoAnn Prince (803) 779-2607.

Getting the Job Done: Insuring Eligible Children
Invitational Conference
Sponsored by The Robert Wood Johnson Foundation
***Covering Kids* Initiative**
Friday, April 7, 2000
Renaissance Hotel • Washington, DC

Preliminary Program

7:00 – 8:15	Continental Breakfast
8:30 – 8:45	Opening Remarks Jack C. Ebeler, Senior Vice President The Robert Wood Johnson Foundation Sarah C. Shuptrine, Director <i>Covering Kids</i> National Program Office
8:45 – 9:30	Eligible But Uninsured: What's Our Progress? (Keynote Speaker To Be Announced)
9:30 – 10:45	Building Effective Public-Private Partnerships Presentations: <i>Covering Kids</i> Coalition Representatives
10:45 – 11:00	Break
11:00 – 12:15	Increasing the Participation of Eligible Children: Challenges and Opportunities Presentations: <i>Covering Kids</i> Coalition Representatives
12:15 – 1:30	Lunch
1:45 – 2:15	Measuring Outcomes and Achieving Accountability Alan Weil, Director Assessing the New Federalism The Urban Institute

2:15 – 4:00

Where Are the Challenges for Federal Leadership?

Presentations: *Covering Kids* National Program Office and
Covering Kids Coalition Representatives

Respondent Panel of Federal Representatives:

Jennifer Baxendell, Health Analyst
Senate Finance Committee

Claude Earl Fox, MD, MPH, Administrator
Health Resources and Services Administration

Bridgett Taylor, Professional Staff Member
House Commerce Committee

Tim Westmoreland, Director
Center for Medicaid and State Operations

Health Care Financing Administration

4:00 – 4:15

Closing Remarks

Jack C. Ebeler, Senior Vice President
The Robert Wood Johnson Foundation

American Enterprise Institute for Public Policy Research

*Reynolds
Jenn*

Invitation

HEALTH POLICY DISCUSSION
**The 2000 Medicare Trustees' Reports:
Has the Financial Condition of Medicare Improved?**

Monday, April 10, 2000

9:30-11:30 a.m.

Wohlstetter Conference Center

Twelfth Floor, AEI

The 2000 Medicare Trustees' Reports, scheduled to be released on March 31, will be the Board of Trustees' second reports reflecting a full year of program operation under the Balanced Budget Act of 1997 and the first report since the passage of the Balanced Budget Refinement Act of 1999. Some experts predict further improvements in the long term financial condition of Medicare while others say that the program remains in serious trouble. The financial condition of Medicare is especially important in this election year when the affordability of a prescription drug benefit and the future of the program are expected to be major campaign issues.

In this health policy discussion, the findings of the new Trustees' reports will be discussed by a distinguished and knowledgeable panel consisting of Rick Foster, chief Medicare actuary; Robert Reischauer, the new president of the Urban Institute; Joe Antos, assistant director for health and human resources at the Congressional Budget Office; Guy King, a former chief actuary at HCFA; and Norm Ornstein, AEI resident scholar. Participation from the audience will be encouraged. When released, the new reports should be available on the internet at <www.hcfa.gov/pubforms/tr/>.

9:00 a.m. Registration and Continental Breakfast

9:30 **Presentation:** RICHARD FOSTER, Health Care Financing Administration**Panelists:** JOSEPH R. ANTOS, Congressional Budget Office

ROLAND E. KING, King Associates

NORMAN J. ORNSTEIN, AEI

ROBERT REISCHAUER, Urban Institute

Moderator: ROBERT B. HELMS, AEI

11:30 Adjournment

Registration Form

HEALTH POLICY DISCUSSION

The 2000 Medicare Trustees' Reports: Has the Financial Condition of Medicare Improved?

Monday, April 10, 2000
9:30-11:30 a.m.
Wohlstetter Conference Center
Twelfth Floor, AEI

Name _____
Title _____
Affiliation _____
Address _____
City/State/Zip _____
Telephone _____ FAX _____
E-mail _____

☐ Please check if this is a new address.

You may register online at www.aei.org,

or fax to Seminars and Conferences at 202.862.7171, by 3:00 p.m. on Friday, April 7,

or send this form to: Seminars and Conferences, American Enterprise Institute, 1150 17th Street, N.W., Washington, D.C. 20036.

Contact the Health Policy Events Line with any questions at 202.862.5865.



January 13, 2000

Officers

Carolyn W. Fleig, *Chair*
Linda A. Grandstaff, *Vice Chair*
Stephen D. Williger, *Treasurer*

Trustees

Peter K. Anagnostos
Darlyne Bailey, Ph.D.
Michael W. Bender
Patricia K. Carey
Polly H. Clemo
Martha deAcosta, Ph.D.
Ye-Fan Wang Glavin, Ph.D.
David S. Goodman
Timothy F. Hagan
Lelia V. Hall-Smith
Beth H. Hallisy
Charles L. Maimbourg
Kenneth Manheim
Thomas M. McDonald
Fred D. Middleton
Judith Z. Peters
Larry D. Randall
Donna Kelly Rego
David A. Rodgers, Ph.D.
Seth C. Taft
William C. Trier, Jr.

**Past Chairs,
Board of Trustees, 1966-97**

William D. Ginn
Robert M. Ginn
A. A. Sommer, Jr.
Frederick M. Coleman*
Thomas C. Westropp
Allen H. Ford
Homer D. Webb, Jr.*
Richard E. Streeter
R. Bruce Campbell
Ann G. Ford*
Seth C. Taft
James M. Friedman
Mark K. Hauserman
JoAnn Boscia White

*Deceased

Executive Director
John A. Begala

Mr. Chris Jennings
Deputy Assistant to the President
For Health Policy and Development
The White House
OEOB-Room 216
Washington, D.C. 20502

Dear Mr. Jennings:

Each year for the past 57 years, the Federation for Community Planning in Cleveland has hosted the Human Services Institute attended by approximately 1,200 professional and civic leaders.

We would be very pleased if you could join us on Thursday, April 6, 2000 at the Cleveland Convention Center as a speaker in a session entitled "The Future of Social Security, Medicare and Managed Care." Your expertise in developing health care policy is unparalleled and would provide an outstanding contribution to the panel. Another invited panelist is Mr. James Roosevelt, Jr. who is currently Senior Vice President and General Counsel for the Tufts Health Plan. As I am sure you know, Mr. Roosevelt was previously the Associate Commissioner for Retirement Policy with the Social Security Administration. Finally we have invited, but not yet confirmed, former Congressman Louis Stokes to be the final panelist.

The session is scheduled to run from 9:45 a.m. until 11:45 a.m. We would ask you to arrive at the Convention Center no later than 9:00 a.m. that morning. If you can join us as a presenter, the Federation for Community Planning will cover your transportation and hotel costs. We would also invite you to attend a dinner the evening before for Institute faculty and presenters.

Thank you in advance for your serious consideration of our request. If you have any questions, please call me or John Corlett, Fellow and Director, Public Policy and Advocacy at 216-781-2944. I have enclosed a copy of the 1999 Institute program to give you an idea of the scope of the event.

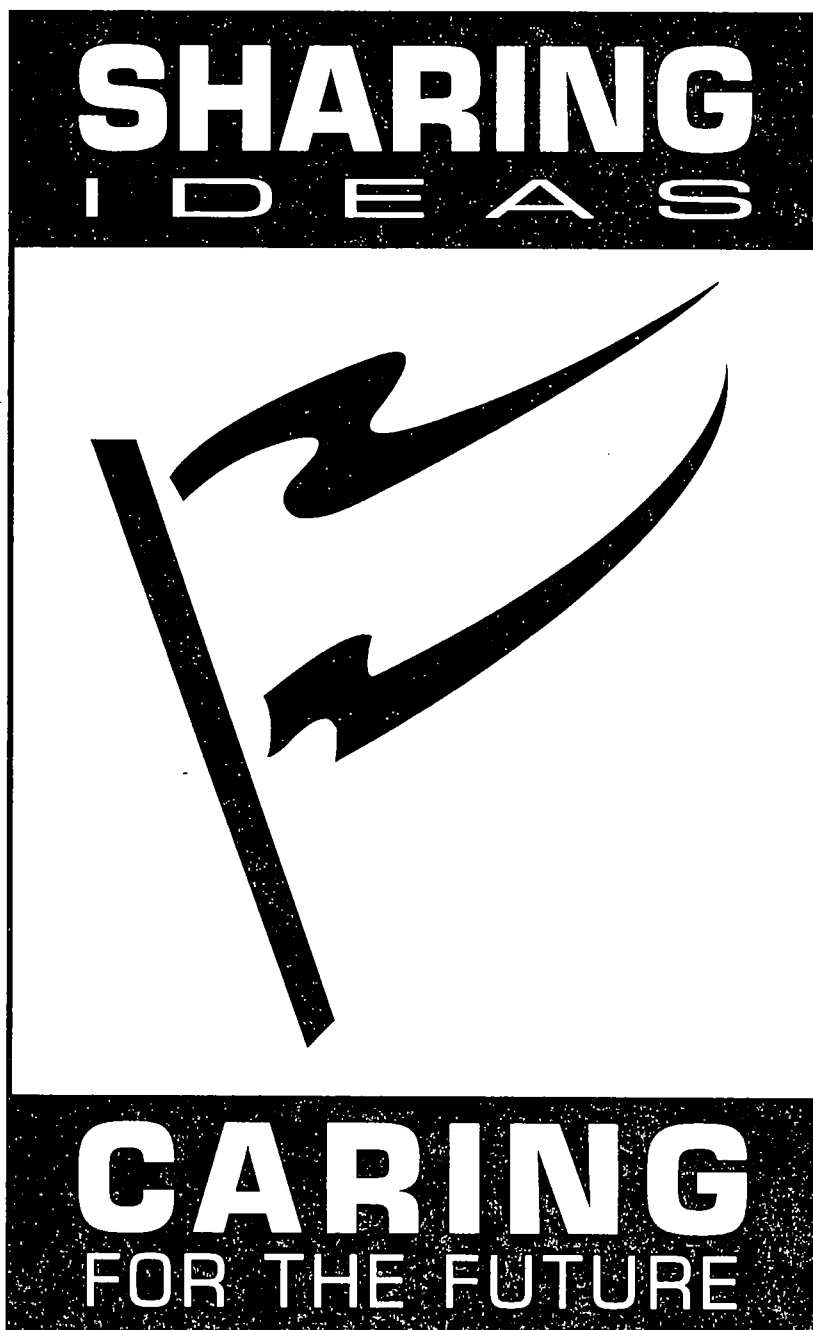
Sincerely,

Margaret S. McCarthy,
Consultant, Council on Older Persons

Enclosures:

*Evelyn Boudier
likes about
you! I hope
you can join
us!*

PROGRAM GUIDE



57th Annual Human Services Institute
Friday, March 19, 1999 • Cleveland Convention Center

Presented by

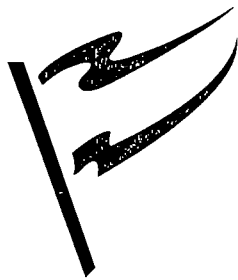


Clinton Presidential Records Digital Records Marker

This is not a presidential record. This is used as an administrative marker by the William J. Clinton Presidential Library Staff.

This marker identifies the place of a publication.

Publications have not been scanned in their entirety for the purpose of digitization. To see the full publication please search online or visit the Clinton Presidential Library's Research Room.



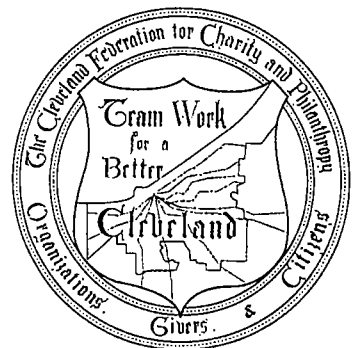
FEDERATION FOR
COMMUNITY PLANNING

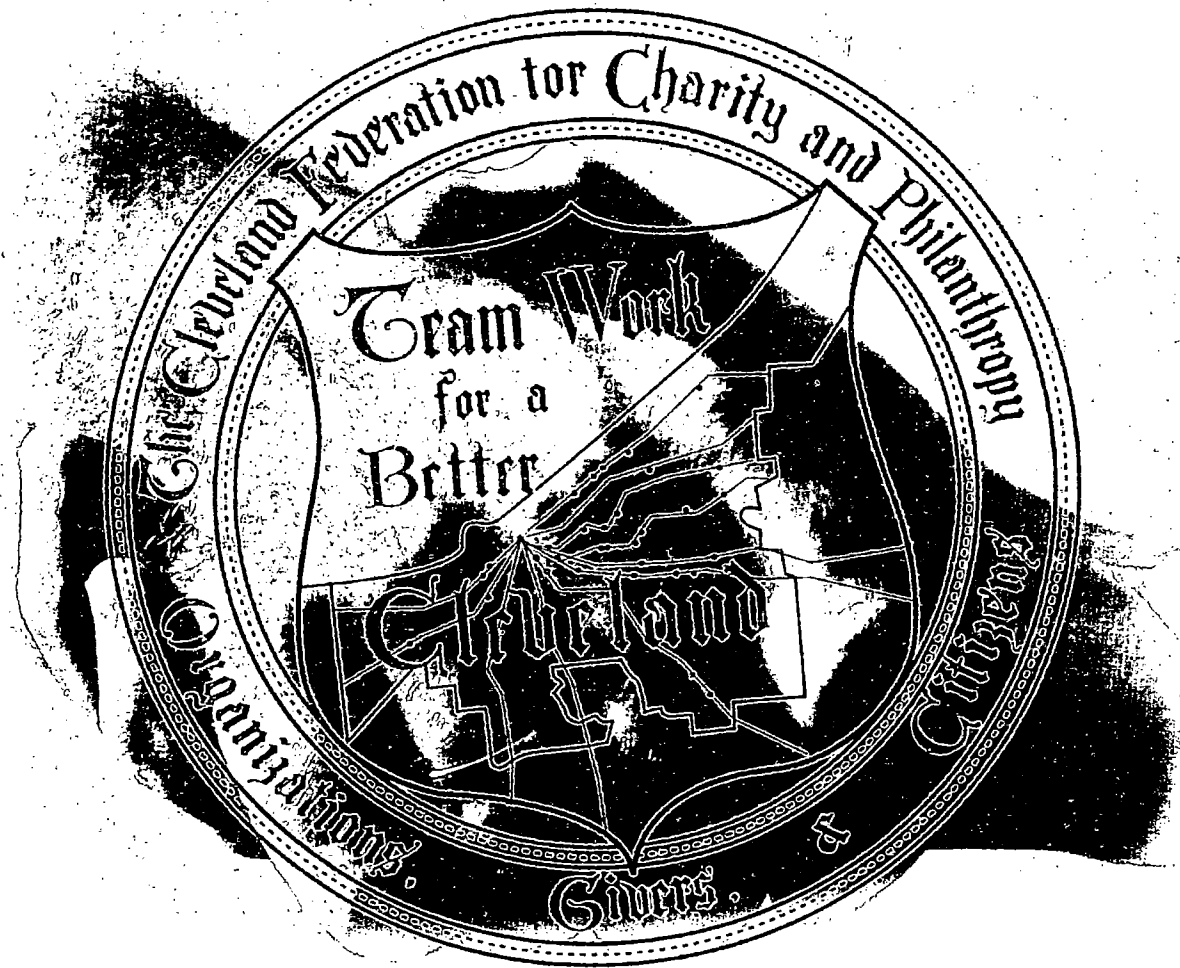
1998

Annual

Report

TEAMWORK
for a
Greater Cleveland
since 1913





In 1913, the founders of the Federation for Community Planning looked around their young community of Cleveland, Ohio, and decided it was time to team up to improve the planning and delivery of health and social services through Teamwork for a Better Cleveland. More than 85 years later, that Teamwork for a Greater Cleveland is still going on strong here at the Federation.

In the last year, the Federation's role in the community became crystallized, its focus clear, and its direction sure. Our mission to "provide strategic leadership on targeted issues in the field of health and human services in the Greater Cleveland community to ensure comprehensive and effective plans and action" has been further nurtured by our strides in research, policy analysis, planning and program development, community education, and advocacy. And we have solidified many partnerships needed to reach our goal of a stronger community.

That stronger community starts with you. For our progress in our targeted issues and other program areas, in strengthening our core competencies, and in building our organization's financial strength is all, in part, thanks to you - individuals and organizations who share our vision for a Greater Cleveland. With your continued participation we shall surely continue to grow and succeed in 1999. We look forward to our partnership with you as we reach toward that success.

Carolyn W. Fleig, Chair, Board of Trustees
John A. Begala, Executive Director

TARGETED i s s u e s

The Federation for Community Planning focuses its efforts on key "targeted" issues on which it can effect measurable impact through its core advocacy, research, planning, and communications competencies. In 1998, the Federation remained focused on the targeted issues of welfare reform and linking health and social services with public school students. The Federation also continued its primary public health effort of improving immunization rates through its development of a vaccination registry.



Working Against the Clock on **WELFARE REFORM**

Welfare reform came to Ohio last year in the form of the Ohio Works First (OWF) program. Ohio Works First is the state program intended to offer low-income families and individuals a chance to find and retain self-sustaining employment, or to achieve a basic standard of living if they are unable to work. In Greater Cleveland, the Federation worked in partnership with many community and public agencies involved in providing services to strengthen our community's OWF social supports and workforce development opportunities.



In 1998 the Federation:

- Established the Welfare Reform Implementation Council, consisting of 50 community- and faith-based organizations that play an advisory role in determining what works best to move people from welfare to work, and in identifying barriers to that goal.
- Launched a \$2 million, two-year Community Asset and Capacity Development Project funded by the Ohio Department of Human Services, to enhance the ability of community- and faith-based organizations in neighborhoods with large low-income and OWF populations to offer and direct services more effectively and efficiently.
- Issued reports on opportunities for improving welfare reform outcomes with supportive measures related to transportation, child care, training and work opportunities, and other areas.
- Conducted workshops on OWF problem solving, sanctions, appeals, transitional benefits, and more for frontline social services caseworkers.
- Enhanced partnerships with state and local officials, including identifying policy opportunities such as preventing sanctions; enhancing the Prevention, Retention, and Contingency (PRC) program; and improving access to education and training.

Improving Learning Circumstances — Connecting **HUMAN SERVICES and the CLEVELAND PUBLIC SCHOOLS**

The Federation played an important supporting role in linking efforts of the Cleveland Public Schools and the human services community to meet the nonacademic needs of students. The Federation's involvement in this targeted issue is grounded in the belief that 1) no child's education should be disrupted by the intervention of a public or private social service agency, 2) no child should miss opportunities for learning because of a treatable physical or mental illness, and 3) school personnel should be able to stay informed about problems in a student's home or family, thus allowing schools a better chance to support the child and ensure continuity and achievement in the student's education.



In 1998, the Federation:

- Continued its strong leadership presence in the effort to enhance the link between the Cleveland Public Schools and local health and social service providers to meet nonacademic needs of students.
- Provided guidance in establishing a central department at the Cleveland Public Schools to focus on health and social services issues. This new department is the Division of Student and Family Support Services.
- Worked to build support for the Cleveland Public Schools' initiative in the human services community, through its staffing of the Health and Human Services Work Team.



The Federation continues to seek out key public health issues and will appoint a targeted health issue critical to advancing Greater Cleveland's health status.

In 1998, the Federation:

- Completed development of a countywide immunization registry to allow public and private health care providers more access to childhood vaccination records, and increase the chances that all children under two years of age will have all their recommended immunizations up to date. The registry was adopted by a new home, the Cuyahoga County Board of Health, in early 1999.
- Participated in several community-wide research projects focused on our community's health status: the Community Health Indicators Project, the Social Indicators Project, and the Ohio Family Health Survey.
- Oversaw Cuyahoga County's Immunization Action Plan initiative that documented childhood immunization rates in Cleveland and a number of surrounding communities; expanded the community's knowledge of immunizations through educational efforts, conducted assessments of provider immunization records, and provided trainings for medical staff.



- Successfully completed the development of the Cuyahoga Metropolitan Housing Authority (CMHA) Health Services to Residents of Public Housing Project. Beginning November 1998, Care Alliance (formerly Cleveland Health Care for the Homeless) became the new administrator for the CMHA project.
- Began building stronger collaborative ties to major health organizations in an effort to better position our community's public health concerns in the 21st century.

Maintaining Leadership in PUBLIC HEALTH ISSUES

8/

4

4

8/

8/

8/

- 8/

8/

- 8/

8/

- 8/

8/

[illegible]

The county needs a lot for new providers to help to build and improve services and to help to build the infrastructure and support organizations to help fill the gaps and to survey

The county needs a lot for new providers to help at-risk patients and get services to help substance abuse and mental health organizations build their own capacity to help fill gaps in care.

DDA

The county needs a lot for new providers to help at-risk patients and get services to help substance abuse and mental health organizations build their own capacity to help fill gaps in care.

DDA

The county needs a lot for new providers to help to build and improve services and to help to build the infrastructure and support organizations to help fill the gaps and to survey

The county needs a lot for new providers to help at-risk patients and get services to help substance abuse and mental health organizations build their own capacity to help fill gaps in care.

DDA

Research

Research

Research

Research

Research

Research

Research

Research

Research

WE APPRECIATE THE COMMUNITY'S SUPPORT!

*"Thank you" to the business community
for contributions to the
Federation's 1998 Campaign.*

Major Sponsor (\$5,000)
The MetroHealth System

Champions (\$2,500-4,999)
Benesch Friedlander Coplan
& Aronoff, LLP
KeyBank
McDonald & Company Securities, Inc.
John P. Murphy Foundation

Underwriters (\$1,500 - \$2,499)
Black Professionals Association Charitable
Foundation Steve Delano Bullock
Education Fund
The Center for Health Affairs
Kaiser Permanente
Mandel School of Applied Social Sciences,
Case Western Reserve University
The Plain Dealer/The Newhouse Foundation
Southwest General Health Center
Star Bank
Thompson Hine & Flory

Benefactors (\$1,000-\$1,499)
Burges & Burges
Fifth Third Bank/Fifth Third Investment Advisors
Orion Consulting, Inc.
TRW Inc.

Patrons (\$850-\$999)
Bank One N.A.
The Illuminating Company
New Health Management, Inc.

Supporters (\$500-\$849)
Baker & Hostetler LLP
National City Bank
Ulmer & Berne LLP
United Labor Agency

Other Sponsors (\$100-\$499)
American Greetings
Glengarry Consulting Inc.
Interscience, Inc.
KPMG Peat Marwick LLP
Management Vision, Inc.
Plante & Moran CPAs
SIFCO Industries

*"Thank you" to everyone who
contributed to the Federation in 1998.*

Benefactors \$1,000+
Carolyn Weber Fleig
Daniel M. Fleig
Linda A. Grandstaff
Dr. and Mrs. S. Sterling McMillan
Seth Taft
JoAnn Boscia White and Mayor Michael R. White

Associates \$500-999
John A. Begala
Leona Bevis (in memory of Ann Garretson Ford;
in honor of Jackie Chernin)
Ruth Anna Carlson and Albert Leonetti

Michelle Conley Hegarty
Allen Ford
David K. Ford (in memory of
Ann Garretson Ford)
Ken Manheim
Thomas M. McDonald
Larry D. Randall
Donna Kelly Rego
David A. Rodgers, Ph.D.

Supporters \$250-\$499
Michael W. Bender
Polly S. Bruner
Polly H. Clemo
Marina and Seda Ergun
Mr. and Mrs. Robert M. Ginn
Ye-Fan Wang Glavin, Ph.D.
Sally Good
David S. Goodman
Mark K. Hauserman
Benson P. Lee
James J. McMonagle
Jane and Henry Meyer
Ken Slenkovich
Stephen D. Williger

Sustainers \$100-\$249
Anonymous
Mildred Barry
Janet Bennett
Ralph Brody, Ph.D.
Mr. and Mrs. R. Bruce Campbell
Patricia Carey
Michael Clegg
Martha deAcosta
John Dwyer
Richard Fennessy
Dr. and Mrs. Amasa B. Ford
William S. Garrison
Bill and Arlene Ginn
Mr. and Mrs. Richard S. Gray
Mrs. Bruce Griswold
Lelia V. Hall-Smith
James G. Herman
Dr. and Mrs. Merl Hokenstad
Michael J. Horvitz
Gretchen Holsinger Kunkel
Mr. and Mrs. Charles Maimbourg
Quentin L. McCorvey
Anne Miller
Roslyn Bucy Miller and Robert Miller, Sr.
Steven A. Minter
David and Inez Myers Foundation of the Jewish
Community Federation
Sterling Newell, Jr.
Donald Nichols
Judith Z. Peters
Mr. and Mrs. Robert Reitman
Ray and Kit Sawyer
Dudley Taw
William C. Trier, Jr.
Margaret S. Wheeler
Martha Whitehouse

Ambassador and Mrs. Milton A. Wolf
Margaret W. Wong

Donors \$50-\$99
Darlyne Bailey, Ph.D.
Evelyn Bonder
Hugh Calkins
Louise W. Crane
Jane Seelbach Driver
Phyllis Dykes
William S. Gaskill
Barbara Geisner
Joyce G. Gordon
Mr. and Mrs. Thomas P. Mulligan
Richard E. Streeter

Contributors \$1-\$49
Rosie N. Black
Howard B. Bram
Dorothy Fike
Lois G. Filipic
Mr. and Mrs. A. William Perry
Arthur W. Todd

ENDOWMENT GIFTS
*Our special thanks to those who have made gifts to
ensure the Federation's future via its endowment in
1998/99.**

The Lolette Hanserd Fund
Estate of Lolette Hanserd

The Fred M. Hauserman Fund
In loving memory of Margaret Kenny Hauserman
Leona Bevis
Mr. and Mrs. Alfred Body
Mrs. Harold Boehm
Mrs. Ezra Bryan
Robert and Linda Comben, Jr.
Evelyn Corell
Mrs. Milton Daus
Mr. and Mrs. Richard Dettmer
Mary Evans
Daniel and Carolyn Fleig
Virginia Foley
Carol Forbes
Mr. and Mrs. Robert M. Ginn
Sally K. Griswold
Dan M. Hauserman
Richard Hauserman
The Sam Hauserman Family
Lee Howley
Mr. and Mrs. Dudley Humphrey
Jack and Katherine Ingersoll
Evelyn Jacobs
Mrs. Edwin Jeffery
Joan Karnosh, Katherine Karnosh Hvistendahl,
Patricia Karnosh Lammert
Ewald Kundtz, Jr.
Mr. and Mrs. William E. MacDonald III
Mr. and Mrs. Thomas Mulligan
James Nelson
Karen Newshutz and David Stilwill
Karen and John O'Brien
Anne O'Neill
Mary Beth Panstares
Helen R. Persons
Howard Scheumann

Mr. and Mrs. Frank Sorace
Mr. and Mrs. Walter Stuelpe, Jr.
Ruth Sweeney
Margaret Tippet
Katharine O. Weaver
Mr. and Mrs. John Wheeler
Mr. and Mrs. George Wick, Jr.
Ann Marie Zaller
Calfee Halter & Griswold
DVI Foundation
FirstMerit Bank NA
St. Lawrence Steel Corporation

**The Elizabeth M. and William C. Treuhaft
Chair for Health Planning**
In loving memory of Elizabeth Marting Treuhaft
Leona Bevis

The Williamson Family Fund
James M. Williamson

**Gifts as of press time, February, 1999.*

**Our Thanks to the Federation Family
LEGACY SOCIETY**
Anonymous
Anonymous
Anonymous
Leona Bevis
Ralph Brody, Ph.D.
Rebecca Elliott
Richard E. Streeter
Seth Taft
Margaret Wong

NAMED FUNDS
John Anisfield and Edith A. Wolf Fund
The Bevis Fund
Bolton Family Fund
Margaret F. Bolton Fund
Ralph Brody Fund
Robert M. Clements Fund
Armenia W. Day Fund
Charles and Bertha Eisenman Fund
Ford Family Funds
Mina K. and Eugene H. Freedheim Fund
Emma Freeman Endowment Fund
William D. Ginn Citizen Action Fund
Judge Alexander Hadden Fund
Leonard C. Hanna Fund
Lolette Hanserd Fund
Fred M. Hauserman Fund
Health and Human Services Institute General Fund
Homecrafters Fund
Mrs. Gilbert W. Humphrey Fund
Elizabeth O'Neill Kundtz Fund
Carl, Ernst & Otto Lehman Memorial Fund
Edward D. Lynde Fund
Tom McCullough and Leona Bevis Fund
W. T. McCullough Lecture Fund
Josephine Lincoln Morris Fund
Nancy Lyon Porter Fund
Charles L. Richman Fund
Henry C. and Charles L. Richman Fund
Nathan G. Richman Fund
Mr. and Mrs. Ralph S. Schmitt Fund

Sidney Spector Senior Citizens Action Fund
William C. and Elizabeth M. Treuhaft Chair for
Health Planning
G.G. Wade Fund
Homer D. Webb, Jr. Fund
Williamson Family Fund
Mary Marm Lincoln Wilson Fund
75th Anniversary General Fund

TRUST FUNDS
Estate of Dudley S. Blossom
The Laura E. Price Briggs Trust
Charles and Emma Bruml and Theresa H. Bruml
Trust Fund
Caroline E. Coit Fund
Mark Davis Trust Fund
Emma D. Freeman Trust Fund
Edwin R. Goldfield Fund
Lillian F. Goldfield Fund
Marie Louise Gollan Fund
Mariott L. Huntington Trust Fund
The Robert R. Rhodes Fund
Charles F. Uhl Fund
Ellen Garretson Wade Memorial Fund
W.R. Warner Estate
Whiting Williams Fund

1998 GRANTS AND CONTRACTS
City of Cleveland Department of Public Health
Cuyahoga County Board of Health
Cuyahoga County Department of Justice Affairs
Cuyahoga County Department of Senior
and Adult Services
Cuyahoga County Juvenile Court
Cuyahoga Work & Training
Key Foundation
Martha Holden Jennings Foundation
Medical Mutual of Ohio
Ohio Department of Health
Ohio Department of Human Services
The Cleveland Foundation
The Joyce Foundation
The Junior League of Cleveland, Inc.
The Saint Luke's Foundation of Cleveland, Ohio
The Treu-mart Fund
U.S. Department of Health and Human Services
United Way Services

1998 BOARD OF TRUSTEES
Carolyn W. Fleig, Chair
Linda A. Grandstaff, Vice Chair
Michael W. Bender, Treasurer

Darlyne Bailey, Ph.D.
Patricia K. Carey
Ruth Anna Carlson
Polly H. Clemo
Martha deAcosta, Ph.D.
Marina Ergun
Ye-Fan Wang Glavin, Ph.D.
David S. Goodman
Lelia V. Hall-Smith
Mark K. Hauserman
Benson P. Lee
Charles L. Maimbourg

Kenneth Manheim
Thomas M. McDonald
James J. McMonagle
Judith Z. Peters
Donna Kelly Rego
David A. Rodgers, Ph.D.
Seth C. Taft
William C. Trier, Jr.
JoAnn Boscia White
Stephen D. Williger

1998 VOLUNTEER COMMITTEE LEADERSHIP
Council on Older Persons/*Paul Alandt, Chair*
Cuyahoga County Welfare Reform Implementation
Council/*Maryjoyce Green, Chair; Hugh Calkins, J.*
Toth, Vice Chairs
Health and Human Services Institute/*Marina*
Ergun, Chair
Human Services Advocates Network/*John R.*
Corlett, Coordinator
Human Services Work Team/*Livesteen Carter, Eric*
D. Fingerhut, Mario Tonti, Co-chairs
Regional Dynamics Committee/*Patricia Carey,*
Chair

1998 STAFF
John A. Begala, Executive Director

Joseph Ahern
Rose Alexander
Rosie Black
Karene Booker
Jean Borrelli
Marise Butler
Marilyn Callender
Natalie Celeste
Scott Dann
Jennie Dawes
Nadine Feighan
Richard Fennessy
Eric D. Fingerhut
Aera Gryphon
Patricia Harris
Lillian Johnson
Cynthia King
Gretchen Holsinger Kunkel
Debra Lewis Curlee
Wendy Leatherberry
Quentin L. McCorvey
Sheryl MacLean
Roslyn Bucy Miller
Rosanne Reames
Kenneth Slenkovich
Jacqueline Tate
Sharon Weitzenhof

*Every attempt was made to ensure the accuracy of
this list by presstime. If you notice an error, please
report it to us so that we may correct our records.
Thank you.*

TEAMWORK for a Greater Cleveland since 1913

1998

Annual

Report

Board of Trustees, 1999

Carolyn W. Fleig, Chair
Linda A. Grandsilaff, Vice Chair
Stephen D. Williger, Treasurer

Peter K. Anagnostos
Darlyne Bailey, Ph.D.
Michael W. Bender
Patricia K. Carey
Polly H. Clemon
Martha de Acosta, Ph.D.
Ye-Fan Wang Glavin, Ph.D.
David S. Goodman
Lelia V. Hall Smith
Timothy B. Hagan
Charles L. Maimbourg
Kenneth Manheim
Thomas M. McDonald
Fred D. Middleton
Stanley Miller
Judith Z. Peters
Larry D. Randall
Donna Kelly Rego
David A. Rodgers, Ph.D.
Seth C. Taft
William C. Trier, Jr.



FEDERATION FOR
COMMUNITY PLANNING

614 W. Superior Avenue • Suite 300 • Cleveland, OH 44113-1306
216/781-2944

Officers
 Carolyn W. Fleig, Chair
 Linda A. Grandsstaff, Vice Chair
 Stephen D. Williger, Treasurer

Trustees
 Peter K. Anagnostos
 Darlyne Bailey, Ph.D.
 Michael W. Bender
 Patricia K. Carey
 Polly H. Clema
 Martha deAcosta, Ph.D.
 Ye-Fan Wang Glavin, Ph.D.
 David S. Goodman
 Timothy F. Hagan
 Lelia V. Hall-Smith
 Beth H. Hallisy
 Charles L. Maimbourg
 Kenneth Manheim
 Thomas M. McDonald
 Fred D. Middleton
 Judith Z. Peters
 Larry D. Randall
 Donna Kelly Rego
 David A. Rodgers, Ph.D.
 Seth C. Taft
 William C. Trier, Jr.
 David Whitehead

**Past Chairs,
 Board of Trustees, 1966-97**

William D. Ginn
 Robert M. Ginn
 A. A. Sommer, Jr.
 Frederick M. Coleman*
 Thomas C. Westropp
 Allen H. Ford
 Homer D. Webb, Jr.*
 Richard E. Streeter
 R. Bruce Campbell
 Ann G. Ford*
 Seth C. Taft
 James M. Friedman
 Mark K. Hauserman
 JoAnn Boscia White

*Deceased

Staff
 John A. Begala,
 Executive Director

Notable Quotable

You must be the
 change you wish
 to see in the
 world.

—Mahatma
 Ghandi

Planning & Action



The Journal of the Federation for Community Planning

Volume 55 • No. 4

December 1999

Progress Report The Social Indicators Project

By Judith Simpson and Gretchen Holsinger Kunkel

If knowledge is power, then having an understanding of the social, health, educational and economic issues facing Cuyahoga County would be a powerful tool. The Federation for Community Planning and United Way Services joined forces two years ago to create just such a tool. The result was the initiation of the Social Indicators Project, a three-year effort begun last year to provide a series of reports on the social trends in Cleveland and Cuyahoga County. The effort is supported by grants from the Board of Cuyahoga County Commissioners, the Breuning Foundation, The Cleveland Foundation, the George Gund Foundation, and the Mt. Sinai Health Care Foundation.

The Social Indicators reports are meant to provide health and social service providers and community leaders with accessible, easily understood information for program planning and resource targeting. They serve as a general reference on the status of neighborhoods and communities; offer a means

of monitoring and evaluating various populations; and support advocacy efforts. They will be used to focus the vision of the community on important social and health issues, as well as to mark collective accomplishments in reversing negative trends and supporting positive trends. The Federation for

continued

In This Issue

Progress Report:	
The Social Indicators Project	1
Friends Campaign 2000	3
Historic Collaboration:	
The Cleveland Municipal School District and the Department of Children and Family Services	5
FCP FYI	6
The Back Page:	
The Federation in 2000	7

Clinton Presidential Records Digital Records Marker

This is not a presidential record. This is used as an administrative marker by the William J. Clinton Presidential Library Staff.

This marker identifies the place of a publication.

Publications have not been scanned in their entirety for the purpose of digitization. To see the full publication please search online or visit the Clinton Presidential Library's Research Room.



No Thanks. but advise
I have a conflict.
CT

March 29, 2000

Chris Jennings
Deputy Assistant to the President for Health Policy Development
The White House
Washington, DC 20502

Dear Mr. Jennings:

On behalf of the Council for Affordable Health Insurance (CAHI), I would like to invite you to participate in a discussion at our 2000 Annual Meeting on Wednesday, May 3, at the Washington Monarch Hotel in Washington, DC.

Our members are keenly interested in hearing from you about what has become one of the most hotly debated issues of this year – a pharmaceutical benefit for Medicare recipients. We have put together a program entitled "*Medicare Drug Benefits: A Political & Governmental Perspective*." It will begin on Wednesday, May 3 at 10:00 a.m. and will last for two hours. You would be asked to speak for approximately 15 minutes, followed by questions from the audience. Other invited speakers include: Dorcas Hardy, former Commissioner of the Social Security Administration; Pat Rooney, Golden Rule Insurance Company; Mark Litow, Milliman & Robertson; Kellyanne Fitzpatrick, the polling company; Senator Bill Frist (R-TN); Senator Olympia Snowe (R-ME); and Rep. Allen (D-1st/ME).

The Council for Affordable Health Insurance was formed in 1992 to advocate for free market solutions to the problems of our health care system. CAHI's membership currently consists of more than 40 insurance companies from across the nation that provide health insurance coverage to millions of people in the individual, small group and senior markets. In addition, CAHI members include several hundred agents, physicians and actuaries. Conference attendees will include insurance company presidents, chief executive officers and chief operating officers, as well as senior staff from government relations, compliance, actuarial/product design and strategic planning departments.

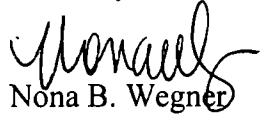
As Deputy Assistant to the President for Health Policy Development Deputy Assistant to the President for Health Policy Development, we are hopeful that you could elaborate on your thoughts on the various Medicare drug benefit proposals and your opinion on their impact on the health care industry.

In this mailing I have included CAHI's Eight Point Plan, which is our foundation piece on healthcare reform, our papers on long and short-term solutions to Medicare's financial

crises, as well as the Annual Meeting agenda. I will follow up with you soon regarding your availability to participate at our Annual Meeting.

We would be honored if you could join us!

Sincerely,

A handwritten signature in cursive script, appearing to read 'Nona B. Wegner', written in black ink.

Nona B. Wegner
President

enclosures



The mission of the Council for Affordable Health Insurance is to develop and promote free market solutions to America's health care challenges.

WHO WE ARE

The Council for Affordable Health Insurance (CAHI) is a research and advocacy association of insurance carriers active in the individual, small group, MSA and senior markets. CAHI's membership includes more than 40 insurance companies, small businesses, physicians, actuaries and insurance brokers. Since 1992, CAHI has been an active advocate for market-oriented solutions to the problems in America's health care system.

We strongly believe that the best approach to reforming our health care system is to enact positive, market-based health care reforms that preserve freedom of choice for individuals and encourage a competitive health care market.

Organized in March 1992, CAHI has become a respected authority on health care reform legislation in the states and in Congress. The Council for Affordable Health Insurance has quickly earned a solid reputation as being one of the most influential and respected health care organizations in the country. Because our message is not developed simply to fit the current political climate, we are consistently recognized as the voice for free-market health care reform.

WHAT WE DO

One of the challenges that we as a nation must face is to develop a health care system that enables all citizens to have access to affordable and quality health care. After analyzing the weaknesses of our present health care delivery system, CAHI has proposed an eight-point plan as a viable solution. CAHI's eight-point plan creates an optimal balance among the three components of quality, accessibility and affordability. CAHI's health reform plan maximizes the individual's freedom of choice; preserves the quality of health care to which Americans have become accustomed; encourages individual responsibility; makes health insurance more affordable; and provides the individual the incentive to purchase health insurance.

The Council for Affordable Health Insurance has played a major role in Congress and state legislatures by educating lawmakers and regulators regarding the positive results or adverse consequences of reform measures.

WHO WE SERVE

CAHI maintains an active working relationship with its members. Our membership determines CAHI's direction and objectives. In addition, CAHI

works within a committee structure, so members are directly involved with the coordination and implementation of policy positions.

The Council for Affordable Health Insurance continuously communicates with consumers, researchers, and policy makers to provide them with in-depth analysis and studies on timely health care issues. CAHI works to empower the American health care consumer through education so they are able to make informed decisions about their health coverage.

HOW WE ACCOMPLISH OUR OBJECTIVES

CAHI's active board of directors leads the organization's activities. CAHI's board of directors is made up of senior executives with vast insurance experience. The board members develop policy positions, review proposed legislation and testify before Congress and state legislative committees. CAHI staff and its members work together with a wide variety of organizations and grassroots efforts advocating for free-market reform.

Policy analysts and actuaries research the economic impact of legislation and produce in-depth reports in order to support CAHI's communication efforts. CAHI also dedicates much time and effort to educating the media about the roles of private health insurance as well as CAHI's eight-point plan and its proactive response to America's health reform debate.

CONCLUSION

The struggle to reform our health care system is ongoing. The Council for Affordable Health Insurance continues to promote free-market solutions to the problems in our present system. By promoting our eight-point plan, CAHI constantly pushes the health care debate toward free-market reforms and away from government control of health care delivery and financing. The Council's ultimate goal is to restore an effective market mechanism for health care financing and preserve quality and choice for America's health care consumers.

FOR MORE INFORMATION

Please call Nona Wegner, president or Kelly Loussedes, director of public affairs at (703) 836-6200 or e-mail us at mail@cahi.org.



*The Council for Affordable Health Insurance's
2000 Annual Meeting & Industry Trade Exhibition
Schedule of Events*

Monday, May 1, 2000

- 8:00 am** Registration Table Opens
Exhibition Hall Opens
Continental Breakfast
- 9:00 am – 12:30 pm** Pre-conference sessions: *Presentation of CAHI's Long-Term Care
Solution research project*
*Health Insurance and Web applications:
E-commerce and beyond*
- 12:30 pm – 2:00 pm** Welcome Luncheon
- 2:00 pm – 3:00 pm** CAHI Annual Meeting (open to visitors)
- 3:00 pm – 5:00 pm** Exhibition Hall Re-opens
CAHI Board of Directors Meeting (CAHI members & invited guests)
- 5:30 pm – 10:00 pm** Welcome cocktail reception & evening entertainment

Tuesday, May 2, 2000

- 8:30 am – 10:00 am** Congressional staff breakfast panel:
*Health Insurance Reform in an Election Year: What Are the
Congressional Priorities?*
- 10:00 am – 12:30 pm** Panel A – *The Effect of Managed Care Regulation on Indemnity Plans*
Panel B – *Health Insurance Reform: Fact or Fiction - Health
Association Leaders' Outlook for Reform in 2000*
- 12:30 pm – 2:00 pm** Luncheon
- 2:00 pm – 2:30 pm** Exhibition Opens
Hill visit briefing
- 2:30 pm – 5:00 pm** Scheduled Hill visits
- 6:00 pm – 7:30 pm** Cocktail reception: CAHI's Annual Salute to Congress

Wednesday, May 3, 2000

- 8:30 am- 10:00 am** Breakfast: CAHI Free Market Awards
- 10:00 am – 12:00 pm** *Medicare Drug Benefits: A Political & Governmental Perspective*
-

The Council for Affordable Health Insurance



CAHI's Winning Solution

An Eight-Point Plan for Free Market Reform

Building Blocks to Affordable Health Insurance

CAHI's public policy and advocacy efforts are based on a set of inter-related principles known as the Eight-Point Plan®. These "building blocks" to affordable health insurance, if implemented, would bring about substantial reductions in the cost of health insurance.

1. **Increasing Personal Responsibility.** The lack of a meaningful financial interest on the part of consumers in their health care purchase decisions leads to inappropriate, and frequently excessive, utilization of services. When the individual has a stake in the cost of his or her care, more responsible use occurs. Furthermore, studies like the RAND Health Insurance Experiment⁴ showed that people with increased cost sharing had decreased utilization of services without any difference in health outcomes. Removing the impediments to individual choice and responsibility will correct the market distortions caused by over-reliance on a third party payer.
2. **Providing Guaranteed Access/Continuous Coverage.** CAHI advocates adequate access to health insurance for all people, along with the opportunity to maintain continuous coverage. Proper incentives can encourage people to participate in and maintain health insurance coverage. Within reason, those who choose not to provide for their health care needs should be subject to reasonable consequences.
3. **Allowing Appropriate Pricing.** Appropriate pricing restores the balance between the premium charged and the person's level of risk, but still includes significant cross subsidization. A system of appropriate pricing not only would encourage healthy people to enter and remain in the system, but would also keep costs more constant. In addition, controls on provider reimbursements by government programs have created substantial cost shifting and inefficiencies that have created long-term cost increases. Therefore, eliminating restrictions to appropriate pricing will lower overall costs.
4. **Enacting Sensible Liability and Responsibility Laws.** Medical malpractice liability laws should provide adequate compensation for those who are truly injured while reducing frivolous lawsuits and extraordinary damage awards. Today's arrangement leads to a "lottery" mentality and inflates the cost of health care for all.
5. **Increasing Disclosure.** Patients should be knowledgeable about the benefits and financing arrangements of their health care plans, so they can make informed decisions. This type of disclosure would affect the entire health care market by empowering consumers to seek products that best suit their needs. Disclosure includes information about provider reimbursement arrangements, prices charged by providers to patients, and premiums paid by third parties.

6. **Allowing Consumers to Purchase Policies Without Mandated Benefits.** States have imposed over 1,000 mandated benefits requiring people to buy specific types of protection whether or not they want or need it. In some markets mandates drive up the cost of policies by as much as 25%. Other state laws strictly curtail plan designs, limiting health insurance flexibility and innovation that could lead to policies that better fit peoples' needs and finances. These laws effectively disenfranchise those who prefer to practice personal responsibility and insure themselves only against financially ruinous events.
7. **Providing All Americans With the Same Tax Treatment for Health Benefits.** The tax treatment of health insurance premiums should not be tied to the source of the funding for health insurance coverage or the way in which the coverage is purchased. Individuals who do not receive employer-provided health care currently pay for their own coverage with after-tax dollars. This inequity substantially increases the cost of the coverage for these people. While such a change in the tax code would not decrease insurance premiums, it would make policies more affordable by increasing after-tax income available to individual purchasers.
8. **Increasing Consumer Education.** Consumers deserve more education about their benefits, the cost of health care and the health care system itself. Well-informed consumers will make better health care decisions.