

Withdrawal/Redaction Sheet

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. letter	Duane L. Peters to Christopher Jennings re: phone number (partial) (1 page)	04/29/1999	P6/b(6)
002. letter	Patricia C. Donnelly to Christopher Jennings re: Opening the National Practitioner's Data Bank to the Consumer (partial) (1 page)	04/12/1999	P6/b(6)
003. letter	Alan M. Garber to Christopher Jennings re: personal (partial) (1 page)	04/15/1999	P6/b(6)

COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Chris Jennings (Meetings, Trips, Events)
OA/Box Number: 17045

FOLDER TITLE:

Speaking Engagements (April, May, June 1999) [5]

2011-0747-S

rc423

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

— R. S. V. P. —

Health Professions Education in Underserved Communities: Supporting Partnerships Through Public Policy

• June 3, 1999 • 3:00 PM – 5:15 PM (Reception to follow) •

Hart Senate Office Building Room 902

When you arrive, please register and pick up your badge and packet.

Realizing that primary care practice is largely delivered in out-of-hospital community settings, some graduate medical and nursing education programs have begun initiatives that train resident physicians and advanced practice nurses in communities, often those that are underserved. While these initiatives may better prepare primary care practitioners for the settings in which they are likely to practice, they lack the necessary long-term financial support to thrive. The purpose of this forum is to highlight an interdisciplinary community partnership approach to training and funding graduate medical and nursing education (GMNE). This is the six site national initiative - *Community Partnerships in Graduate Medical and Nursing Education* - sponsored by the W.K. Kellogg Foundation. In addition to providing community-based education, this training model also improves access to primary care for underserved communities. In fact, of those individuals receiving health care through these projects, over eighty percent are either Medicaid recipients or uninsured. The forum will also provide a discussion of current and emerging public policies that address GMNE and health for underserved populations.

1. ☐ YES, I will attend.
☒ NO, I will not attend.
☐ NO, I cannot attend. _____
 from my organization will be attending in my place.

2. Name: _____
 Organization: _____
 Phone number: _____
 Fax number: _____

3. **Ask Us Your Questions:** We would like this session to be as informative as possible by giving you an opportunity to pose questions now before the session. Please indicate your question(s) below and the speaker to whom you would like it directed. We will share it with the presenter(s) and make sure it is addressed in the Q&A session at the forum:

4. Please fax this response to: 703-993-1555, or if busy, to: 703-993-1953. Our phone number is: 703-993-1931. E-mail responses can be sent to: carhr@gmu.edu website: www.gmu.edu/departments/chp

George Mason University, Center for Health Policy & Ethics

**The W.K. Kellogg Foundation and George Mason University
Center for Health Policy and Ethics
Invite you to**

***Health Professions Education in Underserved Communities:
Supporting Partnerships Through Public Policy***

- **Date:** June 3, 1999 • **Time:** 3:00 PM to 5:15 PM (Reception to follow) •
Location: Hart Senate Office Building Room 902

Realizing that primary care practice is largely delivered in out-of-hospital community settings, some graduate medical and nursing education programs have begun initiatives that train resident physicians and advanced practice nurses in communities, often those that are underserved. While these initiatives may better prepare primary care practitioners for the settings in which they are likely to practice, they lack the necessary long-term financial support to thrive. The purpose of this forum is to highlight an interdisciplinary community partnership approach to training and funding graduate medical and nursing education (GMNE). This is the six site national initiative - *Community Partnerships in Graduate Medical and Nursing Education* - sponsored by the W.K. Kellogg Foundation. In addition to providing community-based education, this training model also improves access to primary care for underserved communities. In fact, of those individuals receiving health care through these projects, over eighty percent are either Medicaid recipients or uninsured. The forum will also provide a discussion of current and emerging public policies that address GMNE and health for underserved populations.

- **Introduction and Overview**
Mary Wakefield, PhD, RN, Director, Center for Health Policy and Ethics, George Mason University
Gloria Smith, PhD, Vice President for Programs, W.K. Kellogg Foundation
- **Congressional Perspectives on Policy to Support Graduate Medical and Nursing Education**
- **The Power of Community Partnerships**
Doreen C. Harper, PhD, National Coordinator, Community Partnerships-Graduate Nursing and Medical Education Initiative, W.K. Kellogg Foundation
- **Community Education Models in Service to Vulnerable Populations: Critical Attributes**
Elizabeth Buckhanon, Community Representative, CUPES, Minneapolis, MN
Elmer Freeman, MSW, Executive Director, CCHERS, Boston, MA
Nancy Alsace, MSN, C-ANP, WRACC, Washington, D.C.
Alex Valdez, Cabinet Secretary for Department of Health, New Mexico
Ron Franks, MD, Dean of Medicine, Vice President for Health Affairs, East Tennessee State University
- **HCFA and HRSA Perspectives on Graduate Medical and Nursing Education**
Neil Sampson, MPH, MGA, Acting Associate Administrator, Bureau of Health Professions, HRSA
Rebecca Hirshorn, Health Care Financing Administration
Jim Boex, MBA, Director, office of Health Services Organization and Research, Northeastern Ohio Universities College of Medicine
- **Discussion with Audience**

Capitol Hill Health Policy Roundtable,
George Mason University
Mary Wakefield, Director
Tel: 703-993-1907
:: 703-993-1555 or 703-993-1953

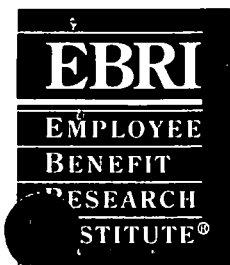
**FACSIMILE COVER PAGE**

To: Christopher Jennings	From: gmu
Fax #: 202-456-7431	Fax #: 1-703-993-1555
Company: White House, Office of Domestic	Tel #: 703-993-1907
Subject:	
Sent: 5/18/99 at 10:04:46 AM	Pages: 3 (including cover)

MESSAGE:

*Invitation to Health Professions Education in Underserved Communities:
Supporting Partnerships Through Public Policy. June 3, 1999, 3:00-5:15 in Hart Senate Office
Building 902.*

Please RSVP yes or no by fax to 703-993-1555 or by phone to 703-993-1931.



EDUCATION AND
RESEARCH FUND

Handwritten signature: Mark

Attention: Retirement/Pension/Aging/Taxation Legislative Staff

EBRI-ERF Educational Briefing

"The Basics of Pension Plans"

With Social Security facing a long-term funding shortfall, policymakers are beginning to focus on ways to ensure that today's workers have the resources they will need to achieve retirement security. There are several proposals before Congress to simplify the rules that govern pension plans, raise the contribution limits, and encourage employers to set up retirement programs for their workers. To help put these issues in context, please join us for a one hour briefing on May 25.

What are the different types of pension plan? How do they work and in what ways are they different? This educational briefing will present a summary of the laws and regulations governing retirement plans, as well as an overview of the different types of plan design. Information packets will be supplied to all attendees, and snacks and refreshments will be provided.

This session will be presented by Jack VanDerhei, Ph.D., Research Director of the EBRI Fellows Program and professor at Temple University's School of Business and Management.

WHEN: Tuesday, May 25, 1999, 1:30 p.m.

WHERE: Room 2105, Rayburn House Office Building

RSVP: Return the enclosed faxback form or call Becky Crandall at 202/775-6300

EBRI is a nonprofit, nonpartisan public policy research organization. EBRI does not lobby and does not take positions on public policy proposals. If you have any questions about this briefing or would like to learn more about EBRI, please contact Bill Pierron at 202/775-6353.

Suite 600
2121 K Street, NW
Washington, DC
20037-1896

202-659-0670
Fax 202-775-6312
Web Site <http://www.ebri.org>

501(c)(3) tax #83997835801



EDUCATION AND
RESEARCH FUND

FAX RESPONSE FORM

EBRI-ERF May 25, 1999 Briefing

"The Basics of Pension Plans"

2105 Rayburn House Office Building
1:00 p.m. (snacks and soft drinks available)

TO: Becky Crandall
Employee Benefit Research Institute
2121 K Street, NW, Suite 600
Washington, DC 20037-1896
FAX: (202) 775-6312 or call (202) 775--6300

☐ I will attend the educational session on Tuesday, May 25 in room 2105 of the Rayburn House Office Building.

☐ I will not be attending the session, but would like a package of briefing materials. (Please note: Packages will be mailed after the briefing takes place.)

Name: _____

Office: _____

Address: _____

Phone: _____ / _____ Fax: _____ / _____

E-mail: _____

Suite 600
2121 K Street, NW
Washington, DC
20037-1896

202-659-0670
Fax 202-775-6312
Web Site <http://www.ebri.org>

501(c)(3) tax #83997835801

THE WHITE HOUSE
WASHINGTON

5/19/99 - NO answer

5/20/99 - NO answer

CIB

5/21/99 - Call to inform
of that request
was forwarded to
first lady's ofc



May 13, 1999

Christopher C. Jennings
Deputy Assistant to the President for Health Policy Development
Old Executive Office Building, Office 212
17th St. & Pennsylvania Ave., NW
Washington, DC 20502

Dear Mr. Jennings,

This year, the American Osteopathic Association (AOA) will hold its 104th Annual Convention and Scientific Seminar Oct 24-28, 1999, in San Francisco, at the Moscone Center. The theme for this year's convention will be "Osteopathic Medicine—Healthy Women, the Key to Healthy Families—Leading Into the New Millennium (Phase II)." In addition, the AOA will hold its second National Symposium on Women's Health on Oct 23, 1999, at The Palace Hotel in San Francisco. In conjunction with the convention programs, the Institute for National Health Policy & Research plans to present a panel discussion to address some of the pressing concerns surrounding women's health issues. I am writing to you, so that you might extend an invitation to Mrs. Clinton to join us as a panel member for this important discussion. A similar invitation has been sent to Senators Dianne Feinstein and Barbara Boxer requesting their participation on the panel as well.

The INHPR is the "graduate" organization for osteopathic physicians who have completed the AOA National Health Policy Fellowship Program (NHPF). The NHPF prepares qualified osteopathic physicians to carry out policy roles at the national, state, and local levels in both public and professional forums. Barbara Ross-Lee, DO, Dean of the Ohio University College of Osteopathic Medicine, is the Executive Director of the Institute and will share the table as a panelist.

We hope that Mrs. Clinton's busy schedule will allow her to participate in our panel discussion. At present, the afternoon of Monday, October 25, appears to be the best date, with respect to the overall convention schedule, but we will work to accommodate all scheduling conflicts to ensure an engaging discussion. Since the expertise of each participant will inevitably shape the course of the discussion, we will make every attempt to integrate issues and topics that Mrs. Clinton may wish to suggest.

I am available to answer any questions that you may have regarding the convention and the proposed panel discussion. I can be reached my office at (740) 593-2380, by FAX at (740) 593-0761, through e-mail at weiser@exchange.oucom.ohiou.edu, or at the address above. Thank you for your consideration, and I look forward to working with you.

Sincerely,

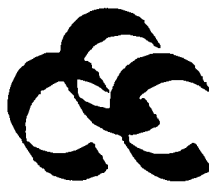
Michael A. Weiser, M.S.
Health Information Analyst
INHPR Coordinator

OU/COM
207 Grosvenor Hall
Athens, Ohio 45701
Phone: (740) 593-2182
Fax: (740) 593-0761

*Please advise Michael that
I forwarded on to
First Lady's office. Things
forward this to
The First Lady's
office in Batt.
Doyle not ask
them to
give
their
normal
regrets
note,
unless
they have
any interest
in this.
Thanks
CJ*

To:

Staff Manager



Computer Consultants Corporation
an SBA 8(a) certified company

MAY - JUN 99 I
 Project 98, Access
 HTML, Front Page
 ACT! QuickBooks
 Outlook, PageMaker
 Oracle, Visual Basic
 NT 4.0, Novell Netware
 Lotus Notes & Domino

Schedule of Open Classes**Call (202)785-8000**

Category	Course	Introduction	Intermediate	Advanced
Word Processing	Word WordPerfect	4/21, 5/12, 6/9, 6/30 4/28, 5/19, 6/16, 7/14	5/6, 5/20, 6/16, 7/14 4/30, 5/21, 6/18, 7/16	4/29, 5/27, 6/10, 7/1 4/19, 5/7, 6/4, 7/2
Operating Systems	MS Windows '95! NT 4.0 Workstation Supporting Win '95! PC Troubleshooting	4/20, 5/11, 6/8, 6/29 5/6, 5/27, 6/17, 7/8 5/5-7, 6/2-4, 7/7-9 5/3-4, 6/7-8, 7/12-13		4/30, 5/28, 6/25 5/14, 6/11, 7/9 CALL
Network Systems	Novell Sys Manager NT Server Internet Info Server TCP/IP and NT LINUX by Red Hat	5/11-14, 6/8-11, 7/13-16 5/3-7, 6/7-11, 7/12-16 5/17-18, 6/17-18, 7/15-16 5/13-14, 6/14-15, 7/19-20 5/24-28, 6/21-25		4/26-27, 5/27-28, 6/24-25 CALL
E-Mail	CC:Mail MS-Outlook GroupWise	5/4, 6/1, 7/6 5/14, 6/14, 7/6 5/10, 6/1, 7/6	Exchange Server >>	CALL 5/10-11, 6/3-4, 7/8-9 CALL
Spreadsheets	Excel/Win Lotus/Win Quattro Pro/Win	4/27, 5/18, 6/15, 7/13 4/30, 5/21, 6/9, 7/1 5/10, 6/2, 6/21, 7/12	5/5, 5/20, 6/17, 7/15 5/10, 6/7, 7/6 5/4, 6/1, 6/28	4/22, 5/25, 6/22 4/23, 5/28, 7/2 4/16, 5/21, 6/25
Database	Access ORACLE MS SQL SERVER Visual dBase Paradox Visual FoxPro	4/28-9, 5/18-9, 6/16-7, 7/14-5 4/26-30, 5/24-28, 6/21-25 5/12-14, 6/14-16, 7/19-21 5/19-20, 6/17-18, 7/15-16 5/3-4, 6/10-11, 7/7-8 5/10-11, 6/3-4, 7/12-13	SQL Serv Admin >>	4/21-2, 5/12-3, 6/2-3, 6/23-4 CALL 4/21-3, 5/26-28, 6/30-7/2 4/29-30, 5/24-25, 6/28-29 5/10-11, 6/15-16, 7/20-21 4/22-23, 5/27-28, 7/1-2
Desktop Publishing	Pagemaker QuarkXpress	5/6-7, 6/3-4, 7/1-2 4/19-2, 5/13-4, 6/10-1, 7/8-9		5/12-13, 6/14-15, 7/19-20 CALL
Graphics	PowerPoint Photoshop Illustrator	4/22, 5/13, 6/2, 6/24, 7/7 5/14, 6/7, 7/9 5/3, 6/1, 6/29		5/7, 6/4, 7/2 4/23, 5/28, 6/28
Internet *	Basics of Internet HTML (Beginning) HTML (Advanced) JavaScripting FrontPage	5/3, 5/24, 6/21 4/20, 5/11, 6/2, 6/24 4/26, 5/18, 6/8, 6/30 5/3, 6/1, 6/25 5/4-5, 5/25-6, 6/22-3	Learn to create an Internet Home Page in the HTML class!	CALL CALL
Potpourri	MS-Project (v 98!) QuickBooks Pro ACT!	4/21-22, 5/17-18, 6/14-15 5/3, 6/7, 7/6 5/7, 5/24, 6/21		
Lotus Notes	Notes, End-User Notes, Apps Devl Notes, Sys Admin	4/30, 5/26, 6/23, 7/21 5/10-11, 6/14-16 4/26-28, 5/17-18, 6/21-23	Adv End-User -->> Adv Apps Devl >> Adv Sys Admin >>	5/14, 6/18, 7/23 5/20-21, 6/17-18 5/11-13, 5/24-26, 6/28-30
Developer Tools	Access Macros Access Programmg Visual Basic Power Bullder	4/26-27, 5/17-18, 6/7-8 4/28-30, 5/24-26, 6/9-11 5/5-7, 6/22-24 5/3-5, 6/28-30	CALL CALL PB APPS DEVL-->>	5/20-21, 7/7-8

Notes: 1. Unless otherwise noted, classes will be conducted in the latest versions.

2. We offer over 250 courses, workshops, and seminars. Please call for private training or any course not listed here.

ASK FOR OUR SYSTEMS CALENDAR FOR HIGH-TECH CLASSES!

FAX COVER SHEET



Ohio
University
College of
Osteopathic
Medicine

THIS DOCUMENT IS FROM:

Name: Michael A. Weiser, M.S.

Firm: Ohio University College of Osteopathic Medicine

Dept: Information & Planning / Social Medicine

Date: May 13, 1999

FAX#: (740) 593 - 0761

Message:

PLEASE DELIVER THE FOLLOWING PAGE(S) TO:

Name: Christopher Jennings

Firm: White House

FAX#: 202 456 5557

NUMBER OF PAGES, INCLUDING COVER LETTER: 2

If you do not receive all pages, have a problem with this transmission or wish to discuss information, please call the originator of this message at the Ohio University College of Osteopathic Medicine at (740) 593 - 2380.



OU.COM
207 Grosvenor Hall
Athens, Ohio 45701
Phone: (740) 593-2182
Fax: (740) 593-0761

May 13, 1999

Christopher C. Jennings
Deputy Assistant to the President for Health Policy Development
Old Executive Office Building, Office 212
17th St. & Pennsylvania Ave., NW
Washington, DC 20502

Dear Mr. Jennings,

This year, the American Osteopathic Association (AOA) will hold its 104th Annual Convention and Scientific Seminar Oct 24-28, 1999, in San Francisco, at the Moscone Center. The theme for this year's convention will be "Osteopathic Medicine—Healthy Women, the Key to Healthy Families—Leading Into the New Millennium (Phase II)." In addition, the AOA will hold its second National Symposium on Women's Health on Oct 23, 1999, at The Palace Hotel in San Francisco. In conjunction with the convention programs, the Institute for National Health Policy & Research plans to present a panel discussion to address some of the pressing concerns surrounding women's health issues. I am writing to you, so that you might extend an invitation to Mrs. Clinton to join us as a panel member for this important discussion. A similar invitation has been sent to Senators Dianne Feinstein and Barbara Boxer requesting their participation on the panel as well.

The INHPR is the "graduate" organization for osteopathic physicians who have completed the AOA National Health Policy Fellowship Program (NHPF). The NHPF prepares qualified osteopathic physicians to carry out policy roles at the national, state, and local levels in both public and professional forums. Barbara Ross-Lee, DO, Dean of the Ohio University College of Osteopathic Medicine, is the Executive Director of the Institute and will share the table as a panelist.

We hope that Mrs. Clinton's busy schedule will allow her to participate in our panel discussion. At present, the afternoon of Monday, October 25, appears to be the best date, with respect to the overall convention schedule, but we will work to accommodate all scheduling conflicts to ensure an engaging discussion. Since the expertise of each participant will inevitably shape the course of the discussion, we will make every attempt to integrate issues and topics that Mrs. Clinton may wish to suggest.

I am available to answer any questions that you may have regarding the convention and the proposed panel discussion. I can be reached my office at (740) 593-2380, by FAX at (740) 593-0761, through e-mail at weiser@exchange.oucom.ohiou.edu, or at the address above. Thank you for your consideration, and I look forward to working with you.

Sincerely,

Michael A. Weiser, M.S.
Health Information Analyst
INHPR Coordinator

*This is the
one I want
you to forward
to Patti Dwyer
in the
Legislative
Council*

[Handwritten initials and marks]

A Polio-Free World: The Final Challenges

Polio crippled or killed more than one-half million victims a year prior to the development of effective vaccines to prevent the disease.

In 1988, the member nations of the World Health Organization resolved to eradicate polio by the year 2000. Now, with the target fewer than 2 years away, the battle intensifies. A global partnership of WHO, UNICEF, and the private sector led by Rotary International, and joined by the resources of the U.S. Agency for International Development and the U.S. Centers for Disease Control and Prevention, is accelerating the pace in remaining polio-endemic countries in South Asia, Africa and the Middle East.

This partnership is succeeding. In the past ten years, reported cases have declined by nearly 90 percent. Polio has been eliminated in the Western Hemisphere and Europe. No polio cases have been found in the entire Western Pacific, including China, for over two years. More than 160 nations are now polio-free. Four million cases of death or paralysis have been prevented. But until the last pocket of the polio virus is surrounded and destroyed, no country is safe from this ancientcrippler of children.

The global polio eradication partnership is now accelerating efforts to eradicate the disease in the 50 countries where it remains. Acceleration means adding additional rounds of National Immunization Days (NIDs), mopping-up campaigns in underserved areas, and rapidly improving polio surveillance. And polio eradication is also helping to build peace in nations in conflict, as warring factions agree to days of tranquility to immunize all the children of the country. These last battles against polio will be the most difficult and the most costly. But victory is in sight.

Polio eradication is a good investment for the United States. The U.S. will save \$230 million annually when the virus is eradicated and vaccination against polio can cease. The legacy of polio eradication is far-reaching: no more polio victims, global savings of over \$1.5 billion a year, more robust health delivery systems, a network of virology laboratories and computers to serve in the fight against other infectious diseases, and, most importantly, a signal victory for the greatest public/private sector initiative in the history of public health.



HONORARY CONGRESSIONAL CO-HOSTS

The Honorable Sonny Callahan

The Honorable Thad Cochran

The Honorable Bill Frist

The Honorable Tom Harkin

The Honorable Daniel K. Inouye

The Honorable Patrick Leahy

The Honorable Mitch McConnell

The Honorable David R. Obey

The Honorable Nancy Pelosi

The Honorable John Edward Porter

The Honorable Arlen Specter

The Honorable Roger Wicker

The Honorable C.W. (Bill) Young

Cover Legend: NO POLIO!

The colorized X-ray crystallography image of the polio virus was created by two U.S. physicians: Dr. James Hogle of the Harvard School of Medicine in Massachusetts, and Dr. Jean-Yves Sgro of the Institute for Molecular Biology at the University of Wisconsin, Madison.

The U.S. Coalition for the Eradication of Polio



Rotary International

and

The March of Dimes Birth Defects Foundation
The Task Force for Child Survival and Development
The U.S. Committee for UNICEF
The American Academy of Pediatrics

invite you to join them for a

Capitol Hill Reception



A POLIO-FREE WORLD: THE FINAL CHALLENGES

Wednesday, May 19, 1999

5:30 to 7:30 p.m.

United States Capitol Building

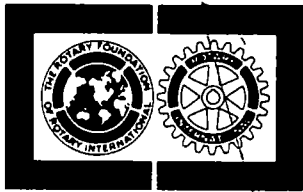
Mansfield Room ~ S-207

Washington, D.C.



Please respond by May 14, 1999
(202) 544-1880 or Facsimile (202) 543-6539

ROTARY INTERNATIONAL



THE ROTARY FOUNDATION

One Rotary Center
1560 Sherman Avenue
Evanston, IL 60201-3698 USA

Regis

ROTARY INTERNATIONAL 1999 Congressional Reception *A POLIO-FREE WORLD: THE FINAL CHALLENGES*

Wednesday, May 19, 1999 ~ 5:30 p.m. to 7:30 p.m.
Mansfield Room ~ S-207 ~ United States Capitol Building

■ CAPITOL BUILDING ENTRANCE:

Enter the CAPITOL BUILDING via the NORTH DOOR on the Ground Level of the Senate side of the U.S. Capitol Building [facing Constitution Avenue, Russell Senate Office Building, and Union Station in the distance]. The North Door is located at the top of a walking ramp on the side of the U.S. Capitol Building.

■ DIRECTIONS TO MANSFIELD ROOM:

Once you enter, you must pass through a magnetometer [metal detector] and you must place any brief cases, purses or boxes through an x-ray machine. Once through security, turn LEFT at the second hallway and follow to elevators. Take elevator to 2nd floor. Exit elevator and turn LEFT; immediately RIGHT; and immediately LEFT again and follow to MANSFIELD ROOM entrance on your RIGHT. Please stop At the reception desk to receive a guest name badge before entering the reception.

■ VIA METRO SUBWAY:

RED LINE to Union Station; exit front of Union Station and walk three long blocks south on Delaware Avenue toward the Capitol Building [Senate office buildings will be on your left as you approach Constitution Avenue and the U.S. Capitol Building]. Enter Capitol Building via North Door entrance directions described above.

■ SUGGESTED PARKING:

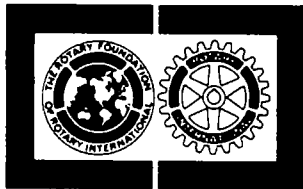
Paid parking garage attached to rear of Union Station [First Street and Massachusetts Avenue, NE]. Park and walk inside Union Station and exit front of Union Station to taxi stand in front of the station. Take taxi to "Senate side" of Capitol Building and enter Capitol via North Door [see North Door entrance directions above].

■ HANDICAPPED ENTRANCE:

Handicapped individuals may also enter the Capitol Building via North Door and follow the same directions above to the Mansfield Room on the 2nd Floor of the U.S. Capitol Building.



ROTARY INTERNATIONAL



THE ROTARY FOUNDATION

One Rotary Center
1560 Sherman Avenue
Evanston, IL 60201-3698 USA

☛ Capitol Hill Reception ☛
**A POLIO-FREE WORLD:
THE FINAL CHALLENGES**
WEDNESDAY ☛ MAY 19, 1999
5:30 p.m. to 7:30 p.m.
Mansfield Room ☛ S~207
United States Capitol Building

! IMPORTANT: RSVP Deadline is Friday, May 14, 1999

Please FAX Your RSVP to ☛(202) 543.6539
Attention: Pam Jackson

[Please check "✓" appropriate response]

☐ I WILL ATTEND

☐ I am unable to attend

[please PRINT clearly]:

NAME: _____

Title: _____

Organization/Office: _____

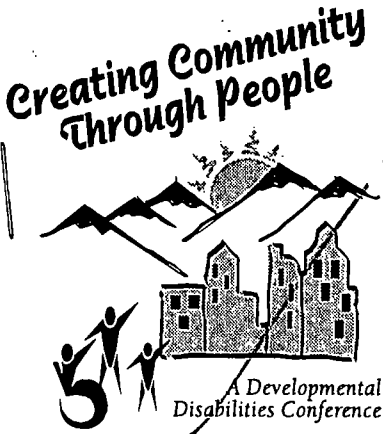
☛Phone: _____ ☛Fax: _____

E-mail: _____

Thank you for responding. We look forward to your attendance at this event.

Phone: 847-866-3000

FAX: 847-328-8554



**Creating Community
Through People**

A Developmental
Disabilities Conference

**SAVE
THE
DATE**

YOU WON'T SEE
US THIS YEAR,
BUT...

Save The Date!

FOR THE 1999
CONFERENCE

Date: October 14-16, 1999

Location: Vail Marriott

**PHOTOCOPY
PRESERVATION**

Developmental Disabilities
Community Conference
777 Grant Street, Suite 203
Denver, Colorado 80203



Domestic Policy Council
1600 Pennsylvania Avenue
Washington, DC 20500

Save The Date!
1999 CONFERENCE



**POWERS
PYLES
SLITTER &
VERVILLE PC**
ATTORNEYS AT LAW

DAVID C. BECK
REBECCA L. BURKE
HAROLD DAMELIN
ARTHUR S. DIDIO, M.D.*
MARK R. FITZGERALD
STANLEY A. FREEMAN
JOEL M. HAMME
THOMAS HYLDEN
MARIE C. INFANTE
CHRISTOPHER L. KEOUGH
KAREN S. LOVITCH

ANA-MARIA MCKESSY
MARY SUSAN PHILP
GALEN D. POWERS
JAMES C. PYLES
JOEL M. RUDNICK
ROBERT J. SANER II
MARLA P. SPINDEL
RONALD N. SLITTER
D. BENSON TESDAHL
PETER W. THOMAS
RICHARD E. VERVILLE

*5/12/99
down to go to go*
DIRECTOR OF PUBLIC POLICY AND LEGISLATION
JUDITH A. BUCKALEW

LEGISLATIVE AFFAIRS
AMY E. BACON
JOHN L. BLUETTI

OF COUNSEL
DONALD W. AARONSON, M.D.
CHICAGO, ILLINOIS

*Member Virginia Bar Only

J. MICHAEL HALL, GOVERNMENT RELATIONS

MEMORANDUM

**To: Chris Jennings
C/O Theresa Jones**

From: Jim Pyles

Date: May 4, 1999

Re: Invitation to Meeting on Mental Health Privacy at the Capitol

In view of the article in today's Washington Post, "Clinton to Back Privacy Measures" E 1, I thought an upcoming event might present a good opportunity for some favorable publicity for the Administration. *Sumner*

On May 14, one of my clients, the American Psychoanalytic Association, is sponsoring a panel discussion on "Privacy, the Cornerstone of Quality Health Care" in room SC 5 of the Capitol from 8:30 a.m. to 10:00 a.m. The panel discussion will be moderated by Mara Liasson of National Public Radio and will include Robert O'Harrow of the Washington Post and Carol Hymowitz of the Wall Street Journal. *Gay Chalmers*

I am extending an invitation for you or some other appropriate Administration representative to join the panel discussion to reinforce the Administration's concern (as reflected in the Secretary of HHS' September 1997 privacy recommendations) over the danger that the loss of medical privacy poses for quality health care and family security. Please let me know if someone can attend, and I will ensure that there is a place for them on the panel. Alternatively, we would be honored to have someone from the Administration make a few brief remarks about the issue.

We believe that the meeting will be well attended by the media and members of Congress and their staffs in view of the fact that mark up of the medical privacy bills in the Senate Health, Education, Labor and Pension Committee is scheduled for May 19.

You are also welcome to attend the other events which are occurring May 12 to 15. As the attached brochure indicates, the American had already scheduled programs on addressing violence, which take on unfortunate relevance in light of the events in Littleton, Colorado.

Enclosure

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. letter	Duane L. Peters to Christopher Jennings re: phone number (partial) (1 page)	04/29/1999	P6/b(6)

COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Chris Jennings (Meetings, Trips, Events)
OA/Box Number: 17045

FOLDER TITLE:

Speaking Engagements (April, May, June 1999) [5]

2011-0747-S
rc423

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]



April 29, 1999

Regatta, Wash
Don Minkler or
some like to go. (15)
CJ

COPI]

Alma J. Felt

1300 Piccard Drive, Suite 200, Rockville, MD 20850-4303 (301) 670-9292 • (800) 558-0121



INVESTIGATOR AWARDS IN HEALTH POLICY RESEARCH

In an informal discussion between journalists and policy experts, we'll explore

MEDICARE & THE EVOLVING AMERICAN SOCIAL CONTRACT

Some of the nation's leading Medicare experts will discuss the program's future as part of the American social contract at a National Press Club Forum on May 21. **Marilyn Moon** of the Urban Institute, a Public Trustee of the Medicare program, will join University of Pennsylvania professor **Rosemary Stevens**, University of Minnesota public opinion expert **Lawrence Jacobs**, and *Washington Post* health editor **Abigail Trafford** in a discussion about the role of American values in the Medicare reform debate. *Health Affairs* Editor **John Iglehart** will moderate.

Professor Stevens will highlight main points from the National Academy of Social Insurance's recent report, *Medicare and the American Social Contract*. Three new Academy Medicare Briefs, *Should Higher Income Beneficiaries Pay More for Medicare*, *Individualizing Medicare*, and the *Economic Status of the Elderly*, will also be available for the first time at the forum.

Please join us for a highly interactive discussion to share insights:

Friday, May 21, 1999
9:30 – 11:00 a.m.
National Press Club
529 14th Street
Washington, DC
Murrow Room

Questions the panel will discuss include:

- how socioeconomic trends have influenced the original Medicare social contract; and
- how the social and political as well as economic risks and benefits of restructuring options can be made part of the national discussion about Medicare's future.

For more information, call Barbara Krimgold, Deputy Director of The Robert Wood Johnson Foundation Investigator Awards in Health Policy Research (202) 223-2477 or Pamela J. Larson, Executive Director at the National Academy of Social Insurance (202) 452-8097.

PHOTO
PRESS

Shandwick
PUBLIC AFFAIRS

We Build the Best Reputation in the World

SHANDWICK INTERNATIONAL

MICHAEL PETRUZZELLO
SENATOR DONALD RIEGLE
SHANDWICK GRASSROOTS

GEORGE BURGER
BRIAN LUNDE

SHANDWICK|MURPHY

MIKE MURPHY
CLIFF PINTAK
JOHN GAUTIER

MIKE HUDOME

A PARTNERSHIP BETWEEN
SHANDWICK PUBLIC AFFAIRS
AND THE MURPHY PINTAK
GAUTIER HUDOME AGENCY, INC.

YOU ARE CORDIALLY INVITED TO A RECEPTION
FEATURING CASUAL CONVERSATION WITH WASHINGTON'S
LEADING JOURNALISTS

THURSDAY, MAY 20, 1999
6:00-8:30 PM

SHANDWICK PUBLIC AFFAIRS

(Our New Office)

THE RONALD REAGAN BUILDING & INTERNATIONAL TRADE CENTER
1300 PENNSYLVANIA AVENUE, 6TH FLOOR, NORTH TOWER
WASHINGTON, DC

Please Use the Pennsylvania Avenue Lobby Entrance

VALET PARKING AVAILABLE

RSVP BY MAY 14, 1999
202.383.9279

SHANDWICK PUBLIC AFFAIRS

DAVID KRAWITZ
BRADFORD BROWN
BILL BUCKLEY

ANN WALKER MARCHANT

RICHARD POLLOCK
MAUREEN SANTINI

STEVEN ROSS

SHANDWICK RESEARCH
INTERNATIONAL

CHRIS WILSON

Regrets

✓

✓

SHANDWICK INTERNATIONAL

MICHAEL PETRUZZELLO
SENATOR DONALD RIEGLE

SHANDWICK GRASSROOTS

GEORGE BURGER

BRIAN LUNDE

SHANDWICK | MURPHY

MIKE MURPHY

CLIFF PINTAK

JOHN GAUTIER

MIKE HUDOME

A PARTNERSHIP BETWEEN
SHANDWICK PUBLIC AFFAIRS
AND THE MURPHY PINTAK
GAUTIER HUDOME AGENCY, INC.

YOU ARE CORDIALLY INVITED TO A RECEPTION
FEATURING CASUAL CONVERSATION WITH WASHINGTON'S
LEADING JOURNALISTS

THURSDAY, MAY 20, 1999

6:00-8:30 PM

SHANDWICK PUBLIC AFFAIRS

(Our New Office)

THE RONALD REAGAN BUILDING & INTERNATIONAL TRADE CENTER
1300 PENNSYLVANIA AVENUE, 6TH FLOOR, NORTH TOWER
WASHINGTON, DC

Please Use the Pennsylvania Avenue Lobby Entrance

VALET PARKING AVAILABLE

RSVP BY MAY 14, 1999
202.383.9279

SHANDWICK PUBLIC AFFAIRS

DAVID KRAWITZ

BRADFORD BROWN

BILL BUCKLEY

ANN WALKER MARCHANT

RICHARD POLLOCK

MAUREEN SANTINI

STEVEN ROSS

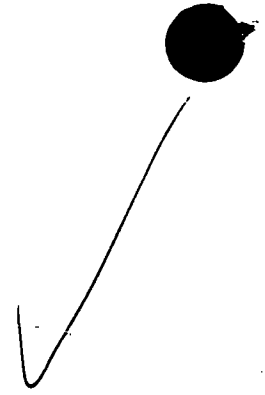
SHANDWICK RESEARCH

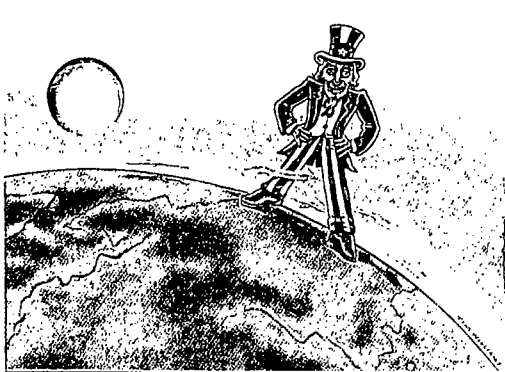
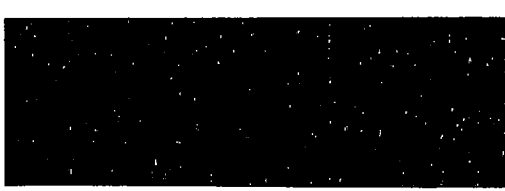
INTERNATIONAL

CHRIS WILSON

THIRD COPY
PRESERVATION

Regrets





Attend

**this breakthrough
conference to
learn about
the ideas and
practices central
to creating
high-performance
government.**

Leading At All Levels

excellence in government '99

July 13-15

**Omni Shoreham Hotel
Washington, D.C.**

INCORPORATING

THE REINVENTION REVOLUTION AND FEDERAL QUALITY CONFERENCES

Nora

Featuring

Vice President Al Gore*

**Senator
Fred Thompson**

Chairman, Senate Committee on
Governmental Affairs

Rodney E. Slater*

Secretary, Department of
Transportation

Charles O. Rossotti*

Commissioner, Internal Revenue
Service

Richard D. Calder

Deputy Director for Administration,
Central Intelligence Agency

Michael Useem

Leadership scholar and best-selling
author of *The Leadership Moment*

Margaret Wheatley

Organization and systems consultant and
author of the acclaimed *Leadership* and
the New Science

Gopal Kapur

Project management expert and founder
of Center for Project Management

Doug Krug

Change management consultant and
co-author of the best-selling *Enlightened
Leadership*

George Land

Authority on creative achievement and
author of *Breakpoint and Beyond*

Morris McTigue

Former New Zealand Cabinet Minister
and international authority on perfor-
mance management

Annette Simmons

Group process expert and author of
A Safe Place for Dangerous Truths

*INVITED



Dear Colleague:

Please join me and many public sector change agents in an intensive, three-day discussion of the best ideas for achieving excellence in government. With the help of important federal and nonprofit organizations, we have organized this conference around the theme of Leading at All Levels, in the recognition that everyone must contribute if government is to make strides for the better.

In creating the Excellence in Government '99 event, *Government Executive*, in league with Vice President Gore's National Partnership for Reinventing Government and the Office of Personnel Management, has brought together the two leading conferences on change, quality and innovation: the Reinvention Revolution and the National Conference on Federal Quality. The aim is to inform you on changes now sweeping through government—and to give you the skills and ideas to become a change agent yourself.

Excellence in Government '99 focuses on leadership, the driver of change at all levels of an organization. Real leaders are those who can break down barriers, focus on mission, inspire others, harness technology and produce results—whether at the top or in the trenches.

The conference is organized around four areas that all leaders, at all levels and in every agency, are facing today:

- ◆ *The Human Side of Excellence: Developing and Using Our Human Capacity*
- ◆ *Focusing on Customers: Dealing with Clients, Regulated Parties, Stakeholders and the Public*
- ◆ *Getting Results and Measuring Performance*
- ◆ *Building Business-Like Government*

In seven keynote sessions and more than 40 workshops, you'll have the opportunity to learn and share common experiences, and come away with real models and tools, as well as new partners and solutions, for making government work better and faster in the new millennium.

The President's Quality Awards Program Ceremonies, the cornerstone event of the conference, will celebrate government agencies that are delivering world-class services. A resource exposition will showcase the capabilities of 100 federal agencies and corporations for helping to deliver the right solutions for 21st century government.

We'll offer a constant stream of activities and surprises that will keep you involved and inspired.

Please come join us in July,

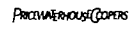
Timothy B. Clark

Timothy B. Clark
Editor, *Government Executive*

Conference Hosts



Conference Sponsors



Why Attend?

Learn from Thought-Provoking Speakers ... Participate in seven keynote sessions and choose from more than 40 workshops featuring people who have led from the top, or from the trenches, to achieve real change. You'll learn about useful, timely information on critical federal management issues that affect you and your agency.

Discover the PQA Program ... Explore the power of the President's Quality Award Program criteria as a model for building high-performance government organizations.

Forge Important Connections ... Meet and learn from fellow change agents and other provocateurs at three roundtable sessions and other opportunities to share concerns, ideas and solutions.

Learn from the PQA Program '99 Winners ... Discover this year's winners of the President's Quality Award Program and hear why their organizations have achieved excellence in many ways. A great way to benchmark.

Make Your Voice Known ... Through interactive computer technology, share your thoughts on the Conference Electronic Town Hall Wall, another means of networking and exchanging ideas... online.

Meet and Greet ... Meet the speakers and fellow registrants, and enjoy stimulating conversation at two cocktail receptions sponsored by the conference.

Reap the Resource Expo ... Discover a wealth of ideas and solutions from 100 government and private sector companies expert at management, performance and entrepreneurial activity.

Take-Away Resource Material ... You'll receive a conference binder along with handouts from sessions. A conference bookstore, open throughout the conference, will feature books authored by conference presenters and other leading authors on hot management topics. You will receive a copy of Michael Useem's bestseller *The Leadership Moment: Nine True Stories of Triumph and Disaster and Their Lessons for Us All*.

Re-charge Your Batteries ... Renew your personal energy and storehouse of ideas as you talk with experts and colleagues across government who also are fighting—and winning—reinvention and quality battles.

Reduced-Rate Accommodations ... A block of sleeping rooms at the federal per diem rate has been reserved at the newly renovated Omni Shoreham Hotel. Call 800-843-6664 or 202-234-0700 to make your reservation, and mention "Excellence in Government '99" to get the special conference rate.

Who Should Attend?

- Senior executives
- Operations managers and supervisors
- Front-line employees
- Reinventors and innovators
- Quality leaders
- Change agents at all levels—in civilian and military federal organizations worldwide
- HR and training professionals
- Financial and IT professionals
- Team members and leaders
- Union members and leaders
- President's Quality Award Program applicants
- OD practitioners
- Internal and external consultants

At Excellence in Government '99, you'll find learning and discussion of the most timely and provocative issues of Government for the 21st century—in seven keynote sessions and more than 40 breakout sessions, organized around four tracks:

- Developing and Using Our Human Capacity
- Focusing on Customers
- Getting Results and Measuring Performance
- Building Business-Like Government

Featured

Speakers

Vice President Al Gore*



Senator Fred Thompson

Chairman, Senate Committee on Governmental Affairs



Rodney E. Slater*

Secretary, Department of Transportation



Richard D. Calder

Deputy Director for Administration, Central Intelligence Agency



Charles O. Rossotti*

Commissioner, Internal Revenue Service



Michael Useem

Director of the Center for Leadership and Change Management at the Wharton School, University of Pennsylvania and the author of the bestseller *The Leadership Moment: Nine True Stories of Triumph and Disaster and Their Lessons for Us All*



Margaret Wheatley

Organization and systems consultant and author of *A Simpler Way* and *Leadership and the New Science: Learning About Organization From an Orderly Universe*



Gopal Kapur

Project management expert and founder of the Center for Project Management



Doug Krug

Trainer, consultant and co-author of *Enlightened Leadership: Getting to the Heart of Change*



George Land

Authority on creative achievement and author of *Breakpoint and Beyond: Mastering the Future* and *Today Grow or Die: the Unifying Principle of Transformation*



Morris McTigue

Former New Zealand Cabinet Minister and an international authority on performance management



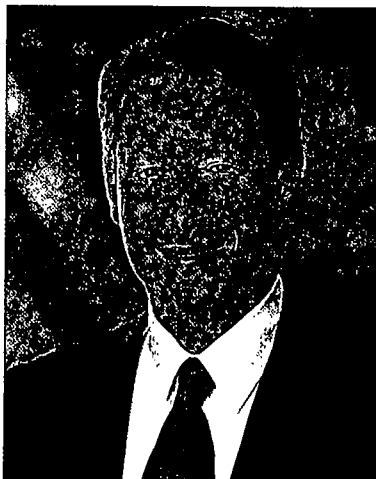
Annette Simmons

Trainer, consultant and author of *A Safe Place for Dangerous Truths: Using Dialogue to Overcome Fear & Distrust at Work* and *Territorial Games: Understanding and Ending Turf Wars at Work*



* Invited

President's Quality Award Program



On Wednesday, July 14, the President's Quality Award Program will honor nine federal organizations for their success in quality customer service and continuous improvement.

Vice President Al Gore has been invited to participate in recognizing award-winning organizations.

Organizations receiving awards were reviewed during a three-phase process: a written application review, an on-site visit and a final evaluation by a panel of judges.

All applications were evaluated against the following Performance Excellence criteria that reflect the best approaches to systematically improve performance, within both the private and public sectors:

- ◆ Leadership
- ◆ Strategic Planning
- ◆ Customer Focus
- ◆ Information and Analysis
- ◆ Human Resource Focus
- ◆ Process Management
- ◆ Business Results

During the Award Day Ceremonies, organizations demonstrating improved levels of high performance and results, using quality management principles and practices will be honored.

Following the ceremonies, award recipients, their guests and conference participants are invited to attend a reception to celebrate excellence in government.

1999 President's Quality Award Program Winners

374th Airlift Wing, Yokota Air Base, Japan

National Security Agency, Fort Meade, MD

62nd Airlift Wing, McChord Air Force Base, WA

Headquarters Fort Carson, Fort Carson, CO

Army Engineering and Support Center, Huntsville, AL

Fort Bragg Garrison Command, Fort Bragg, NC

Watervliet Arsenal, Watervliet, NY

Defense Contract Management Command,
New York; Staten Island, NY

Defense Contract Management Command,
Twin Cities; Bloomington, MN



*Defense Contract Management Command
Long Island; Garden City, New York
Winner of the 1998 Presidential Award for Quality*

Conference

At-A-Glance

TUESDAY, JULY 13, 1999

- 7:00 - 8:30 Registration, Continental Breakfast and Expo
- 8:30 - 10:00 General Session - **Michael Useem**, scholar and best-selling author of *The Leadership Moment*
- 10:00 - 10:30 Break & Expo
- 10:30 - 12:00 Breakout Session I
- ◆ Communicating Organizational Vision, Mission and Values in the Workplace
 - ◆ Customer Service - Payoffs and Approaches
 - ◆ Buying Smart: Taking Advantage of Performance-Based Contracting
 - ◆ E-Commerce: The Future is Here
 - ◆ Reinvention Labs: Catalytic Antibodies or Isolated Islands?
 - ◆ Successful "One-Stop Shopping:" Trends in Federal Customer Service
 - ◆ Knowledge Creation: A Model for Encouraging Innovation
- 12:00 - 1:00 Luncheon - **Sen. Fred Thompson**, Chairman, Senate Committee on Governmental Affairs
- 1:00 - 2:00 Dessert Break & Expo
- 2:00 - 3:30 Breakout Session II
- ◆ Congress, Agencies and the Results Act: Past, Present and Future, Part I
 - ◆ Entrepreneurial Government: Competition is Growing
 - ◆ Labor Management Partnership: Accountability and Organizational Performance
 - ◆ Customer-Driven Organizations: A Perspective from 1999 President's Quality Award Program Winners
 - ◆ Emotional Intelligence in the Federal Workplace
 - ◆ Customer Challenges for Regulatory Agencies
 - ◆ Successful Project Management, Part I
- 3:30 - 3:45 Break
- 3:45 - 5:00 Breakout Session III
- ◆ Congress, Agencies and the Results Act: Past, Present and Future, Part II
 - ◆ Standard Controls of Costs in a Business-Like Environment
 - ◆ In Pursuit of Excellence: A Leader's Checklist
 - ◆ The ABCs of Customer Service Education
 - ◆ Creative Problem Solving
 - ◆ How Agencies Use Customer Knowledge to Improve Business Performance
 - ◆ Successful Project Management, Part II
- 5:00 - 6:30 Reception & Expo

WEDNESDAY, JULY 14, 1999

- 7:00 - 8:30 Registration, Continental Breakfast and Expo
- 8:30 - 8:45 President's Quality Award Program Ceremony - Panel of Judges' Award Recipients
- 8:45 - 10:00 General Session - **Margaret Wheatley**, Author, *Leadership and the New Science*
- 10:00 - 10:30 Break & Expo

- 10:30 - 12:00 Breakout Session IV
- ◆ Developing Future Leaders
 - ◆ Diversity as a Tool to Improve Organizational Performance
 - ◆ From Buzz to Wow: The Impact of IT on Electronic Business and Government Services
 - ◆ Strategic Planning and Balance Measures: Action through Measurement
 - ◆ Integrating Resources and Results to Achieve Agency Goals
 - ◆ Understanding Federal Customers and Measuring Satisfaction
 - ◆ Agility and Change for Personal Success
- 12:00 - 1:00 Luncheon - **Richard D. Calder**, Deputy Director for Administration, Central Intelligence Agency
- 1:00 - 2:00 Dessert Break & Expo
- 2:00 - 3:30 Breakout Session V
- ◆ Using the President's Quality Award Program Criteria for Self-Assessment and Business Results
 - ◆ Training and Technology: A High-Powered Collaboration
 - ◆ Culture Change and Customer Service: The Human Dimension
 - ◆ Institutionalizing Defense Reform
 - ◆ Crossing the Boundaries: Governmental & Entrepreneurial Partnerships
 - ◆ Delivering Service Assurance for Customer Satisfaction
 - ◆ Change Management and Measurement: Examples, Exercises and Tools
 - ◆ A Safe Place for Dangerous Truths
- 3:30 - 3:45 Break
- 3:45 - 4:45 President's Quality Award Program Ceremony - **Vice President Al Gore** (Invited)
- 4:45 - 6:30 President's Quality Award Program Reception

THURSDAY, JULY 15, 1999

- 7:00 - 8:30 Registration and Continental Breakfast
- 8:30 - 10:00 General Session - "Leaders at all Levels" including **Charles O. Rossotti**, Commissioner, Internal Revenue Service (Invited)
- 10:00 - 10:30 Break
- 10:30 - 12:00 Breakout Session VI
- ◆ Agency Customer Service Activity: Transforming the Entire Organization
 - ◆ Retraining and Realigning Workforces After Reinvention
 - ◆ Reinventing the CIA's Business
 - ◆ Moving from Measurement to Evaluation: Lessons Learned
 - ◆ The New Wave: Real Property and Public-Private Partnership
 - ◆ Using Systems Thinking to Build Better Balanced Scorecards
 - ◆ World-Class Performance through Results-Based Management
- 12:00 - 1:30 Luncheon - **Rodney E. Slater**, Secretary, Department of Transportation (Invited)

The Human Side of Excellence

Developing and Using Our Human Capacity

Track I

Communicating Organizational Vision, Mission and Values in the Workplace

How do executives successfully articulate their message from the top, leverage their leaders and secure employee involvement? Learn how to cascade essential principles throughout an organization through communication, teamwork, team synergy and the valuing of workplace differences. The session will teach the latest strategies from resources including the Army Values training material and the *Seven Habits of Highly Effective People*.

- ♦ Linda G. Rocha, Deputy, Strategic Systems Division, U.S. Army Forces Command
- ♦ John D. MacKay, Client Manager, U.S. Army, Franklin Covey

In Pursuit of Excellence: A Leader's Checklist

Those who lead an organization to excellence should employ specific strategies and actions to achieve change. Practitioners, including a President's Quality Award Program winner, will teach how to lead an organization to high levels of performance.

Jerry Chapin, Director, U.S. Army Tank Automotive Research, Development and Engineering Center

- ♦ Denny Crouch, Principal, Computer Sciences Corporation

Emotional Intelligence in the Federal Workplace

To what extent are the qualities of self-confidence and self-control, commitment and integrity, and the ability to communicate and influence change the foremost factors for personal and career success? Based upon Daniel Goleman's highly-acclaimed work, this session discusses the first study of emotional intelligence in the federal sector, conducted at the Defense Finance Accounting Service.

- ♦ Marilyn Gowing, Director, Personnel Resource and Development Center, Office of Personnel Management
- ♦ Steve Freeman, Human Resource Director, Defense Finance Accounting Service

Developing Future Leaders

Recent changes in the Executive Core Qualifications for members of the Senior Executive Service have brought changes in the curriculum at the Federal Executive Institute. The Department of Defense has a new program to develop civilian leaders who can thrive in military environments. These and other new developments and trends in executive and leadership education are the topics of this workshop.

- ♦ Diane Disney, Deputy Assistant Secretary of Defense for Civilian Personnel Policy, Department of Defense
- ♦ Mark Abramson, Executive Director, PricewaterhouseCoopers Endowment for the Business of Government
- ♦ Barbara Carvin-Kester, Director, Federal Executive Institute

Agility and Change for Personal Success

Learn how to bring out the best in yourself and others in the most trying times, producing the most satisfaction with the least stress and effort. Living from a mindset that naturally produces extraordinary results, with ordinary effort, is simpler than one might think.

- ♦ Doug Krug, Partner/Co-Author, Enlightened Leadership

Creative Problem Solving

This highly interactive workshop focuses on building a creative culture and includes demonstration and practice of six creativity tools. Participants learn how to build a creative culture, foster creativity in organization, and apply the right tools at the right time to solve problems creatively.

- ♦ Joseph Shye, Executive Consultant, Federal Quality Consulting Group

A Safe Place for Dangerous Truths

This session teaches how to create an environment that will foster, not deter, constructive change through truth telling in the workplace. You'll learn the art and practice of creating a place safe enough so that "truths" do not deteriorate into blame sessions, scape-goating and hopelessness.

- ♦ Annette Simmons, Author of *A Safe Place for Dangerous Truths: Using Dialogue to Overcome Fear & Distrust at Work* and *Territorial Games: Understanding & Ending Turf Wars at Work*

Diversity as a Tool to Improve Organizational Performance

Diversity should be an organizational asset—not a problem to be "handled." Case studies show how diversity can be approached as a business strategy—as a tool for long-term improvement of an agency's culture and work product.

- ♦ Representatives from the U.S. Agency for International Development and Department of Interior

Training and Technology: A High-Powered Collaboration

An ambitious government-wide effort is underway to provide skills and learning-based training to federal employees through the use of the latest technological advances. This session will cover plans for implementation of President Clinton's Executive Order 13111, aiming to provide technology-based, best-in-class development of the federal workforce.

- ♦ Henry Kelly, Assistant Director for Technology, White House Office of Science and Technology Policy

Retraining and Realigning Workforces After Reinvention

When reinvention of an agency program or operation occurs thereby realigning jobs and human resources, what strategies can best unlock the potential of the employees affected by these organizational changes? This panel of experts shares the lessons their agencies learned in retraining and realigning their workforces in a post-reinvented world.

- ♦ Janice Warden, Deputy Director, National Partnership for Reinventing Government
- ♦ Norman Bowles, Director, Logistics Center, Federal Aviation Administration
- ♦ Paul D. Barnes, Deputy Commissioner for Human Resources, Social Security Administration
- ♦ William Mounts, Director, International and Commercial Acquisition, Acquisition Reform, Department of Defense
- ♦ Barbara Torress, Senior Employee Development Specialist, Bureau of Engraving and Printing, Department of Treasury

Track II Focusing on Customers

Dealing with Clients, Regulated Parties, Stakeholders and the Public

Customer Service—Payoffs and Approaches

Learn the principles of customer service and how to build a case for customer service improvement. From public and private sector examples, participants will learn that successful customer service involves prompt response to the customer, the identification of all customer needs, and avoidance of unnecessary future contacts by the customer—with improved service translating into measurable savings.

- ♦ John Goodman, President, Technical Assistance Research Programs

Customer-Driven Organizations: A Perspective from the 1999 President's Quality Award Program Winners

A panel of 1999 President's Quality Award Program winners share their practices in customer service, highlighting successful approaches, the results, and the integration of customer service into a framework for performance excellence. Interact with federal employees, who provide valuable lessons from their own organizations.

- ♦ Representatives of: 374th Airlift Wing, Yokota Air Base, Japan; National Security Agency, Fort Meade, MD; and 62nd Airlift Wing, McChord Air Force Base, WA
- ♦ Barbara Smith, Director, President's Quality Award Program

Understanding Federal Customers and Measuring Satisfaction

Princeton Survey Research Associates has designed and administered the most sophisticated survey ever done of the various classes of customers of "high-impact" agencies: IRS, SSA, FDA, EPA and FAA. Florida International University has a new survey examining the impact of choice on customer satisfaction. Participants will gain an appreciation for the diversity of internal and external customers, including regulated parties.

- ♦ Mary McIntosh, Director, Washington Office, Princeton Survey Research Associates
- ♦ Ronald Gilbert, Professor, Florida International University

Successful "One-Stop Shopping": Trends in Federal Customer Service

Citizens are increasingly expecting federal agencies to provide "one-stop shopping" for products and services. This session will spot-

light principles for establishing "one-stop shopping" — how to centralize access, save money and improve customer service.

- ♦ Jim Clemmens, Management Analyst, EdPubs, Department of Education
- ♦ Steve Moore, Senior Management Advisor to the Deputy Secretary of Education, Department of Education
- ♦ Rhonda Wood, Project Manager, Employee Express, Office of Personnel Management
- ♦ Mary Jo Deering, Director, Telehealth, Office of Disease Prevention and Health Promotion, Department of Health and Human Services

Customer Challenges for Regulatory Agencies

Every regulatory agency faces significant challenges in carrying out its mission and satisfying the needs of the public, regulated parties and other stakeholders. Two winners of the Innovations in American Government Award will address how to turn customer conflict into opportunity.

- ♦ Mary Hamilton, Executive Director, American Society of Public Administration
- ♦ Crockett Dumas, Forest Ranger, U.S. Forest Service
- ♦ Marc Schoem, Director, Recalls and Compliance Division, U.S. Consumer Products Safety Commission

How Agencies Use Customer Knowledge to Improve Business Performance

Federal agencies are using customer service information to improve their business performance. Participants will learn how to transform customer information into knowledge, how to integrate customer information from multiple sources, and how to integrate it with other business information.

- ♦ Kristin Shaver, Senior Manager, Arthur Andersen
- ♦ Val Oversen, Office of the Taxpayer Advocate, Internal Revenue Service
- ♦ Frank P. Pugliese, Jr., Commissioner, GSA Federal Supply Service

From Buzz to Wow: The Impact of Information Technology on Electronic Business and Government Services

Government is interacting with citizens in new ways, thanks to growth of the internet; conver-

gence of data and voice; escalation in consumer demand for customized services. This session examines how government can use leverage technology to improve services.

- ♦ Joseph Casey, Principal Consultant, PricewaterhouseCoopers

Culture Change and Customer Service: The Human Dimension

This session focuses on culture change and the role of leaders in instilling customer service as a premier value at all levels in an organization. It also addresses the other critical human elements, including how personnel are selected, developed and rewarded for customer service—and how they are empowered to take actions to improve services and products.

- ♦ Ventris Gibson, Deputy Assistant Secretary for Resolution Management, Department of Veterans Affairs

The ABCs of Customer Service Education

Educating your own staff is vital to providing successful customer service. Two agencies describe successful approaches for educating front-line service providers, their supervisors and those responsible for conducting customer surveys. Participants will learn how to initiate similar activities in their own organizations.

- ♦ Sheri D. Mann, MSgt, Air Combat Command Program Manager for Customer Care University, U.S. Air Force
- ♦ Pat Bonner, Customer Service Director, Environmental Protection Agency

Agency Customer Service Activity: Transforming the Entire Organization

This session reviews federal sector progress on customer service, highlighting the successes and challenges and assessing what needs to be done to institutionalize customer service. Speakers from prior sessions will synthesize what's been learned.

- ♦ Gail Christopher, Co-chair and Director, Alliance for Redesigning Government, National Academy of Public Administration

Delivering Service Assurance for Customer Satisfaction

This session explores the shift as organizations move from managing technology components in isolation to a customer-focused approach that includes the integration of people, process and technology.

Getting Results

Track III

and Measuring Performance

Buying Smart: Taking Advantage of Performance-Based Contracting

Several agencies are implementing performance-based contracting and collaborative purchasing/procurement acquisition arrangements. Participants will learn how to establish government-vendor relationships that promote the same win-win benefits that private industry partnering relationships have used.

- ♦ Joseph Scarpignato, Consultant, Arthur D. Little
- ♦ Steven Kelmán, Professor of Public Management, John F. Kennedy School of Government, Harvard University
- ♦ Colleen Preston, Former Deputy Under Secretary of Defense for Acquisition Reform

Strategic Planning and Balanced Measures: Action through Measurement

Agencies increasingly are embracing performance measurement to move toward their strategic objectives. This session highlights the experience of the U.S. Mint in using short-run performance measures to attain long-run strategic goals, plus the next evolution of expectations for the Administration in government-wide use of balanced performance measures.

- ♦ Steve Carrier, Vice President, Business Development, Logicon
- ♦ Phil Diehl, Director, U.S. Mint
- ♦ Kathleen Monahan, National Partnership for Reinventing Government

Integrating Resources and Results to Achieve Agency Goals

The U.S. Coast Guard has earned the praise of OMB and GAO for its development of a management structure and performance plan that directly links resources to results. Participants will learn how to link resource contributions to outcomes, through use of a performance plan that allocates resources and budget inputs against operations and results.

- ♦ Commander Chris Boegel, U.S. Coast Guard

Congress, Agencies and The Results Act: Past, Present and Future

A panel of Congressional experts and agency practitioners assess federal performance management and look at next steps agencies must take to effectively implement CPRA. Through dialogue with the panel, learn how management and budget systems can be changed to produce results Congress can use to exercise its

oversight responsibilities, and about the future of CPRA initiatives.

- ♦ Kathryn E. Newcomer, Chair, Department of Public Administration, George Washington University
- ♦ Carl DeMaio, Director of Planning, The Congressional Institute
- ♦ Dirk Dijkerman, Deputy Assistant Administrator, Bureau for Policy Planning and Coordination, Agency for International Development
- ♦ Chris Mihm, Associate Director, General Government Division, U.S. General Accounting Office
- ♦ Hannah Sistare, Majority Staff Director, Senate Committee on Governmental Affairs
- ♦ Gary Steinberg, Deputy Assistant Secretary, Office of Planning and Evaluation, Department of Veterans Affairs
- ♦ Virginia Thomas, Senior Fellow in Government Studies, The Heritage Foundation

Moving from Measurement to Evaluation: Lessons Learned

This session will assess the challenges in developing performance reports under the Results Act and the lessons learned in moving from measurement to evaluation. Participants will learn about the DOE's approach for using performance information in service and delivery operations to improve program evaluation and decision making.

- ♦ John Sullivan, Director, Office of Strategic Planning, Budget and Program Evaluation, Department of Energy
- ♦ William Kennedy, Senior Policy Analyst, Office of Strategic Planning, Budget and Program Evaluation, Dept. of Energy
- ♦ Suneel Kapur, Senior Policy Analyst, Office of Strategic Planning, Budget and Program Evaluation, Department of Energy

Using the President's Quality Award Program Criteria for Self-Assessment and Business Results

The PQA Program criteria can be used to energize an agency by creating a more performance-oriented culture. That's what's happening at the IRS, where management has collaborated with the National Treasury Employees Union in pursuit of major organizational improvement. Participants will learn how to use the PQA Program criteria in transforming government operations.

- ♦ Representatives from the Internal Revenue

Service and the National Treasury Employees Union

- ♦ John Vetter, Senior Statistical Consultant, Department of Energy

Change Management and Measurement: Examples, Exercises and Tools

This session draws examples from real organizations, uses participant exercises and distributes tools to help participants focus on the critical components of successful change management, including organizational assessment, performance measurement and critical human resource development.

- ♦ Sine Hough, PhD, Change Management Project, U.S. Army Corps of Engineers
- ♦ Kay McGuire, MSW, Change Management Project, U.S. Army Corps of Engineers
- ♦ Peter Van Dyck, Acting Associate Administrator for Maternal and Child Health, Health Resources and Services Administration

Using Systems Thinking to Build Better Balanced Scorecards

Systems Thinking uses a common language to help leadership teams build scorecards that more accurately reflect the implications of an organization's mission, goals and strategies. Participants will learn the basics of Systems Thinking and the theory behind balanced scorecards, and how to develop and measure a balanced scorecard system.

- ♦ Chris Sonderquist, Founder, Pontifex Consulting

Labor Management Partnerships: Accountability and Organizational Performance

This session covers the experience of two federal organizations in sharing responsibility and accountability, with the perspectives of leaders at the front of these engagements.

- ♦ Jeff Sumberg, Director, Center for Partnership and Labor Management Relations, Office of Personnel Management
- ♦ Robert Tobias, National President, National Treasury Employees Union
- ♦ David A. Mader, Chief, Management and Administration, Internal Revenue Service
- ♦ John Gage, President, American Federation of Government Employees Local 1923
- ♦ James Kissko, Assistant Deputy Commissioner for Operations, Social Security Administration

Track IV Building Business-Like Government

Entrepreneurial Government: Competition is Growing

Competition with the private sector and agency collaboration and competition is dramatically changing government's approach to business. This session addresses the new Federal Activities Inventory Control Act and its relationship to A-76. Participants also will learn the latest about agencies' use of CASUs and franchises.

- ◆ Wiley Pearson, *Defense Policy Analyst, American Federation of Government Employees*
- ◆ David Childs, *Program Analyst, Office of Management and Budget*
- ◆ Jan Faulkner, *Director, Rocky Mountain Regional CASU*
- ◆ Tina Sing, *Director, Federal Quality Consulting Group*

Standard Control of Costs in a Business-Like Environment

Cost accounting and standardized control of costs are critical to an agency's credibility before Congress, the private sector and its customers. Participants will learn how to reengineer financial processes and cut costs through the use of off-the-shelf software.

- ◆ Donna Ryan, *Vice President, AMS*
- ◆ Captain Tom Snyder, *Arnold Air Force Base*
- ◆ Vincette Goertl, *Chief Financial Officer, U.S. Forest Service*
- ◆ Richard Comerford, *Director, National Business Center, Department of Interior*

E-Commerce: The Future is Here

E-commerce is providing cost and efficiency benefits to agencies by cutting lead times and reducing inventories. Federal executives will share lessons learned from building E-commerce into their business operations, and explain how others can profit.

- ◆ Doug Ichijji, *Director, Government Services, VISA*
- ◆ Andy Yocke, *Electronic Commerce Program Manager, Department of Energy*
- ◆ Eileen Powell, *Associate Deputy Assistant Secretary for Financial Operations, Department of Veterans Affairs*
- ◆ Bill Holcombe, *Director, Card Technology, General Services Administration*

Reinventing the CIA's Business

This session profiles the challenges of rein-

venting the business practices of the CIA, building upon best practices in the public sector. Participants will learn first-hand from a leader in CIA's business transformation effort.

- ◆ Barbara Falgout, *Director, CIA Business Transformation Office*

Reinvention Labs: Catalytic Antibodies or Isolated Islands?

Getting change started is easy, but how do you cause change to take root in an organization's culture? This interactive session will focus on pursuing larger-scale change, plus unveil the results of a new NPR Government Executive study of reinvention labs.

- ◆ James Thompson, *Assistant Professor of Public Administration, University of Illinois-Chicago*
- ◆ Nadine Bruh-Schiffer, *Business Skills Consulting Coach, Dept. of Veterans Affairs New York Regional Office*
- ◆ Robert Diegelman, *Director, Justice Performance Review*
- ◆ David Gradick, *Director, USDA Animal Plant Health Inspection Services, Minneapolis*
- ◆ Craig Skalei, *Chief Information Branch, U.S. Geological Survey*

Crossing the Boundaries: Governmental & Entrepreneurial Partnerships

This session explores emerging trends in data sharing among and across government, particularly through the use of geographic information system technology.

- ◆ Dave Wolf, *Geospatial Information Manager, EPA, Office of Information Resources*
- ◆ John DeVoe, *GIS Staff Chief, Department of Justice*
- ◆ Representative from Centers for Disease Control
- ◆ Daniel Basta, *Director of Special Projects Office, NOAA National Ocean Service*

Institutionalizing Defense Reform

This session will highlight the Defense Reform Initiative and the lessons learned, with particular attention to the success of public/private competitions. It will examine the Air Force outsourcing experience, its cost model for assuring fair evaluation of public-private capabilities, and efforts to use excess capacity through public-private partnering.

- ◆ Stan Z. Soloway, *Director, Defense Reform and Deputy Undersecretary of Defense for*

Acquisition Reform, Office of the Secretary of Defense

- ◆ Darleen Druyun, *Principal Deputy Assistant Secretary of the Air Force, Acquisition and Management*
- ◆ Dr. Ruth David, *CEO & President, ANSER*

Knowledge Creation: A Model for Encouraging Innovation

Participants will experience a knowledge creation model combining both social and technical systems through experiences from federal agencies. Learn how to record and share the tacit knowledge of your employees, using tools and processes to encourage innovation.

- ◆ Mary Crannell, *Vice President, SAIC*
- ◆ George Land, *Author of Breakpoint and Beyond: Mastering the Future Today*

World-Class Performance through Results-Based Management

A conversation between a New Zealand leader responsible for dramatic changes and an NPR veteran who now leads the first PRO in the federal government.

- ◆ Morris McTigue, *Former Cabinet Minister, New Zealand*
- ◆ Greg Woods, *Director and COO, Office of Student Financial Assistance, Department of Education*

The New Wave: Real Property and Private-Public Partnership

Government assets are the next wave in the government efficiency revolution. This panel will explore opportunities for savings and revenue generation to improve utilization of undervalued government personal and real property.

- ◆ Rob Raasch, *General Manager, Keane Public Enterprise Consulting*
- ◆ Dennis Fischer, *Commissioner, General Services Administration, Federal Technology Service*
- ◆ Donald Bumgardner, *Project Manager, General Accounting Office*

Successful Project Management

Participants will learn from a set of proven project management best practices, as well as engage in group discussion, self-assessments, exercises, and creation of a Management Action Plan to prepare their agencies for success.

- ◆ Gopal K. Kapur, *President, Center for Project Management*

Omni Shoreham Hotel
Washington, D.C.

excellence in
government '99
July 13 -15

You may register for the conference by:

MAIL/FAX: Complete this form below— mail it to the address below or fax it to 202-828-7092

TELEPHONE: Call 800-868-9445 (U.S. only) or 202-828-7032

INTERNET: Access the conference Web site at <http://www.excelgov.com>

To ensure proper registration, PLEASE PRINT CLEARLY and complete the form in its entirety.

Name	Last	First	Middle Initial	Name as it should appear on badge
Title		Grade or Rank		
Agency / Organization		Department (Federal only)		
Mailing Address		Include street, agency mail code, suite or room number, etc.		
City	State/Province	Zip Code	Country	
Phone	please include area or country codes	Fax	E-mail Address	

☐ Please indicate any ADA-related needs or dietary restrictions.

Please explain

PRIORITY CODE:

Please help us serve you better by recording the 5 letter/digit priority code that is located above the name and address label of this brochure.

REGISTRATION INFORMATION

Registration fee includes conference materials, daily continental breakfasts, refreshment breaks, lunches and evening receptions.

Government	\$695 Until June 1	\$795 After June 1	Amount paid	
Corporate	\$995 Until June 1	\$1095 After June 1	Amount paid	

METHOD OF PAYMENT

☐ Check made payable to "Excellence in Government '99" ☐ VISA ☐ MasterCard ☐ American Express
☐ Purchase Order ☐ Training Authorization Form ☐ Government I.M.P.A.C. Card

NOTE: FOR ALL PAYMENTS BY GOVERNMENT PURCHASE ORDER OR TRAINING AUTHORIZATION FORM PAYMENT METHODS, ATTACH OFFICIAL PAYMENT DOCUMENT.

Payment Document/Credit Card Number	Expiration Date
Name on Card	Authorized Signature

A confirmation will be sent upon receipt of the completed registration form and payment.
Credit Cards will be processed upon receipt.

Mail Registration Form to: Excellence in Government '99, c/o PGI/WashingtonInc
1225 19th Street, NW, Suite 500,
Washington, DC 20036

For more information: 800-868-9445 (U. S.) or 202-828-7032

CANCELLATION/REFUND POLICY
Cancellations made in writing by June 15, 1999, will be refunded in full. Cancellations made in writing after June 15, 1999, will be subject to a 50% penalty. No refunds will be issued for cancellations made after July 5, 1999. Absent registrants will be charged the full conference fee, but substitutions may be made at any time.

HOTEL AND TRAVEL INFORMATION

The Omni Shoreham is conveniently located at 2500 Calvert Street, N.W. (between Connecticut Avenue and 28th Street) and is 1/2 block from the Woodley Park/Zoo Metro stop on the Red line.

HOTEL RESERVATIONS

Contact the Omni Shoreham directly at 800-THE-OMNI (800-843-6664) or 202-234-0700 to make your reservation. Reference "Excellence in Government '99" when making your reservation to get the special conference rate. All reser-

vation requests must be accompanied by a first night room deposit, or guaranteed with a major credit card. Upon making your reservation, the credit card will be charged for the first night's stay.

Cut Off Date: Monday, June 28, 1999

Check In Time: 3:00 p.m.

Check Out Time: 12:00 p.m.

Reservations made after June 28, 1999, will be accepted on a space and rate available basis.

ROOM RATES*

Single: \$115.00 plus applicable taxes

Double: \$135.00 plus applicable taxes

* These rates comply with approved federal per diem rates.

HOTEL CANCELLATIONS

Cancellations are to be made directly with the hotel and must be made by 4:00 p.m. on the day of arrival in order to receive refund of the first night advance deposit.

REGISTRATION FORM



excellence in government '99

1225 19th Street, NW
5th Floor
Washington, D.C. 20036

PRE-SORTED
FIRST CLASS MAIL
U.S. POSTAGE PAID
DULLES, VA
PERMIT NO. 115

Here's what your colleagues said about the Reinvention Revolution and Federal Quality Conferences, which have merged to become Excellence in Government '99.

"I've had the good fortune to attend two Reinvention Revolution conferences and found the experiences wonderful. The speakers were outstanding — discussing important and timely topics to all of us in government. Each time I came away energized with ideas that can benefit my organization and the people we serve."

Ronald Russo
Railroad Retirement Board

"I thought the variety and thoroughness of the ideas presented in a very short time frame were terrific."

Randa Vagnerini
Department of the Army

"The most useful conference I have attended in years. It's not everyday one gets to hear about the positive changes taking place throughout the government. What a great opportunity!"

Marty Reiss, Darine Prok and Carstine Thompson
Department of Veterans Affairs

|||||
98CAP
Christopher Jennings
Deputy Assistant to the President
for Domestic Policy
Domestic Policy Council
1600 Pennsylvania Ave NW
Washington, DC 20500-0005

"The World of Government is Changing. How Are You Going to Stay on Top?"



Joint Commission

Accreditation of Healthcare Organizations
May 12, 1999



The National Patient Safety Foundation
at the AMA

faked request
Requests - Perhaps
Sarah J.

Chris Jennings
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Mr. Jennings:

Because of your interest and expertise in health care quality issues, we are pleased to request your participation in an invitation-only policy forum designed to chart future directions on patient safety. This exciting one-day event—"Developing a National Policy Agenda for Improving Patient Safety"—will be held on Thursday, July 15 at the National Press Club in Washington, DC.

The President's Advisory Commission on Consumer Protection and Quality in the Health Care Industry recommended last year that "reducing health care errors" should be a high-priority national aim for improvement of health care quality. In support of this position, the President's Quality Commission cited research showing that patient deaths due to medication errors in hospitals had more than doubled (to nearly 7,400) between 1983 and 1993.

While some health practitioners, organizations, and professional and accrediting bodies are already acting to reduce treatment errors that lead to harm, the health care system faces many significant challenges to improving patient safety. These challenges include the lack of precise data about the extent of treatment-related injuries, cultural tendencies to blame individuals for system failures, legal impediments to more open reporting of information about errors, and economic disincentives to creating safer care.

The Washington policy community is now devoting increasing attention to patient safety issues. The Office of Inspector General of the Department of Health and Human Services expects to release a report this summer on federal oversight of pharmaceutical safety. The General Accounting Office is preparing a report on drug safety issues, to be released this fall. The Veterans Health Administration is planning to pilot and test system-wide strategies for reporting, analyzing, and learning from adverse medical events. And the Institute of Medicine is studying initiatives to improve patient safety, as part of its Quality of Health Care in America project.

The July 15 forum will provide you and other key stakeholders with an opportunity to share your ideas and concerns about current safety-related initiatives with a select group of health care leaders and policy makers. Members of Congress with an interest in these issues will also be invited to discuss the outlook for patient safety legislation this year. The day's presentations and discussion will be summarized in a document to be widely circulated after the meeting.

The program is scheduled from 9:00 am to 4:00 pm, and will be followed by a networking reception. *There is no registration fee.* Please let us know whether you will attend the forum by completing the enclosed reservation form and faxing it to Monica Kreiter at (301) 792-5423 by Wednesday, May 26. A preliminary program agenda will be available in mid-June.

We need your participation to help inform the growing public discourse on this critical policy issue. Please join us in Washington.

Yours truly,

Dennis S. O'Leary, MD
President
Joint Commission on Accreditation
of Healthcare Organizations

Jonathan T. Lord, MD
Chief Operating Officer
American Hospital Association

Martin J. Hatlie
Executive Director
National Patient Safety Foundation

Enclosure

"Developing a National Policy Agenda for Improving Patient Safety"

The National Press Club

529 14th Street, NW

Washington, DC

July 15, 1999

PARTICIPANT RESERVATION FORM

Please check "YES" or "NO" below and provide the full information requested. Then fax this form to Monica Kreiter, Department of Education Programs, Joint Commission, at 630/792-5423 by no later than Wednesday, May 26.

Receipt of your completed form by the above date will secure your reservation. You will receive a written confirmation of your reservation by the middle of June. If you have any questions about these arrangements, please contact Monica Kreiter at 630/792-5407.

As a courtesy to out-of-town participants, a block of sleeping rooms at a special conference rate is being held for the night of July 14 at the JW Marriott Hotel, 1331 Pennsylvania Avenue, NW, Washington, DC. Please call the JW Marriott directly at 202/393-2000 or 800/228-9290 (toll free) to reserve your room. Mention that you are with the "NPSF Program" on July 15. Availability of rooms at the rate of \$179 per night (plus tax) is limited. A deposit is required. Please make your arrangements as soon as possible. The cutoff date for this block of rooms is Wednesday, June 23.

☐ YES, I will attend. Here is my complete contact information. (PLEASE PRINT)

FULL NAME _____

DEGREE(S) _____

PRIMARY TITLE _____

ORGANIZATION _____

STREET ADDRESS _____

CITY/STATE/ZIP _____

WORK PHONE # _____

WORK FAX # _____

E-MAIL ADDRESS _____

☒ NO, I cannot attend. Here is my name and phone number for your records. (PLEASE PRINT)

FULL NAME CHRISTOPHER JENNINGS

WORK PHONE # (202) 456-5560

 *** TX REPORT ***

TRANSMISSION OK

TX/RX NO	1493
CONNECTION TEL	916307925423
SUBADDRESS	
CONNECTION ID	JCAHO EDUCATION
ST. TIME	05/19 13:48
USAGE T	00'34
PGS. SENT	1
RESULT	OK

"Developing a National Policy Agenda for Improving Patient Safety"

The National Press Club

529 14th Street, NW

Washington, DC

July 15, 1999

PARTICIPANT RESERVATION FORM

Please check "YES" or "NO" below and provide the full information requested. Then fax this form to Monica Kreiter, Department of Education Programs, Joint Commission, at 630/792-5423 by no later than Wednesday, May 26.

Receipt of your completed form by the above date will secure your reservation. You will receive a written confirmation of your reservation by the middle of June. If you have any questions about these arrangements, please contact Monica Kreiter at 630/792-5407.

As a courtesy to out-of-town participants, a block of sleeping rooms at a special conference rate is being held for the night of July 14 at the JW Marriott Hotel, 1331 Pennsylvania Avenue, NW, Washington, DC. Please call the JW Marriott directly at 202/393-2000 or 800/228-9290 (toll free) to reserve your room. Mention that you are with the "NPSF Program" on July 15. Availability of rooms at the rate of \$179 per night (plus tax) is limited. A deposit is required. Please make your arrangements as soon as possible. The cutoff date for this block of rooms is Wednesday, June 23.

____ YES, I will attend. Here is my complete contact information. (PLEASE PRINT)

FULL NAME _____

DEGREE(S) _____

PRIMARY TITLE _____

ORGANIZATION _____

STREET ADDRESS _____

CITY/STATE/ZIP _____

*What we see in movies and on television
influences the way we feel about ourselves.*

*So, what effect does it have when we see
65-year-old men in romantic relationships
with 25-year-old women in the movies?*

*Why are most actresses and writers
forced into retirement after 40?*

*And, why do advertisers pay less
to reach more affluent consumers?*

*Join our panel of experts from the entertainment
industry as they discuss aging as it is portrayed
on the big and small screen.*

David F. Poltrack, Executive Vice President,
Research and Planning, CBS Television Network

Alan Zwiebel, Producer-Writer of the soon to be released
"The Story of Us" from Castle Rock Productions

Pat Lentz and Debbie Zipp,
Co-Presidents, Actresses @Work



Regret?

cordially invites you to attend

"Images of Aging: Smashing Stereotypes"

Tuesday, June 8, 1999

8:00 – 10:00 a.m.

The Cyril F. Brickfield Conference Center at AARP
601 E Street, NW
Washington, DC

RSVP by June 1, 1999
(202) 434-2584

Continental Breakfast: 8:00 a.m.
Program: 8:30 a.m.

For information on other AARP Public Affairs events, please call (202) 434-2562



Public Affairs Forum

1.000 COPY
PRESERVATION



ANDREW L. STERN
International President

BETTY BEDNARCZYK
International Secretary-Treasurer

ANNA BURGER
Executive Vice President

PATRICIA ANN FORD
Executive Vice President

ELISEO MEDINA
Executive Vice President

PAUL POLICICCHIO
Executive Vice President

SERVICE EMPLOYEES
INTERNATIONAL UNION
AFL-CIO, CLC

1313 L Street, N.W.
Washington, D.C. 20005
202.898.3200
TDD: 202.898.3481
www.seiu.org

8105-1000 6

*Following our day of visits on Capitol Hill...
It's time to relax!*

*Please join the officers and members of the
Service Employees International Union*

the evening of May 25, 1999

Union Station
East Hall
50 Massachusetts Avenue, NE
Washington, DC

Congressional Reception
We Make Politics Fun:
The Music & Dancing Begins

Rights ✓

7:30 pm
8:30 pm

R.S.V.P.
Eleanor Krause
202-898-3361

1999 SEIU Conference on Legislative & Political Action
We Vote. We Act. We Make Politics Work.

Regrets ✓

Let's Celebrate!

Join AARP and the
AARP Andrus Foundation
to salute the premiere of the PBS special

Stealing Time *The New Science of Aging*

Tuesday, June 1
5:30 - 7:30 p.m.
The Mark Restaurant
401 7th Street, NW
Washington, DC

Buffet Dinner

RSVP: 202-434-2521 by May 26, 1999



Shandwick

Shandwick Public Affairs

The Ronald Reagan Building & International Trade Center
1300 Pennsylvania Avenue, N.W., 6th Floor
Washington, D.C. 20004-3023
Telephone: 202-383-9700 Facsimile: 202-383-0079

David Krawitz

President - Shandwick Public Affairs
Managing Director - National Healthcare Practice

Regret

May 14, 1999

Chris Jennings
Assistant to the President
The White House
Washington, D.C. 20509

*Nope - it is Nat's
birthday*

Dear Chris:

I'm enclosing a copy of our first National Dialog on Cancer newsletter. As you can see, we went out of our way to position the activity as non-political.

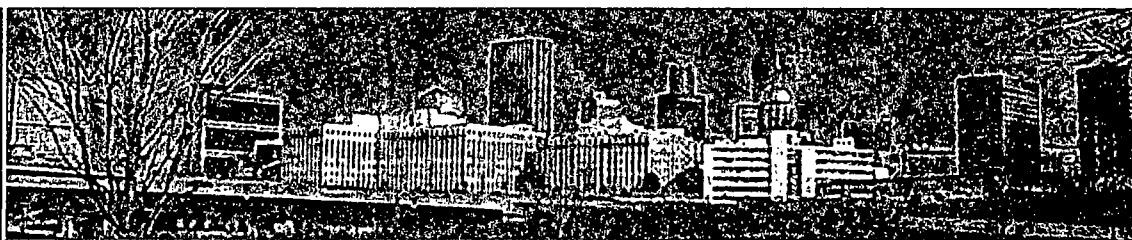
We still would love to have you attend our meeting next Saturday, May 22nd in Atlanta. Please let me know as soon as possible if you will be able to join us.

Thanks again for all of your help.

Sincerely,

David
David Krawitz

enclosure



COLLABORATING PARTNERS TO CONVENE IN ATLANTA

Message from LaSalle D. Leffall, Jr., M.D.,
Chair of the National Dialogue on Cancer Steering Committee

As we look toward the second meeting of Collaborating Partners participating in the National Dialogue on Cancer, I would like to thank you all for your contributions that made the historic November launch a great success. There are now more than 90 Collaborating Partners representing the public, private and non-profit sectors, with over 70 to take part in the May 22nd meeting in Atlanta.

continued on page 6



Dialogue Co-Chair, President George Bush, accepts a leadership award from Vice-Chair, Sen. Dianne Feinstein, at the November meeting.

COLLABORATING PARTNERS TO
CONVENE IN ATLANTA 1

NATIONAL DIALOGUE ON
CANCER PRIORITY TEAM
LEADERS 2

PRIVATE SECTOR
INVOLVEMENT 3

CREATING A DIALOGUE ON
THE INTERNET 5

AGENDA 5

COMING YOUR WAY SOON:
THE NATIONAL DIALOGUE ON
CANCER INFORMATION KIT 6

IMPORTANT NEWS:
DOWNTURN IN CANCER RATES
REPORTED 4

PRIORITY TEAMS

Overall Co-Chairs of the National Dialogue on Cancer:
President George and Barbara Bush.

Vice-Chair of the National Dialogue on Cancer:
Senator Dianne Feinstein.

Chair, National Dialogue on Cancer Steering Committee:
LaSalle D., Leffall, Jr., M.D.

Steering Committee Members:

LaSalle D. Leffall, Jr., M.D.; Anna Barker, Ph.D.; Gordon Binder; Paul Calabresi, M.D.; John Durant, M.D.; Senator Dianne Feinstein; Harold Freeman, M.D.; Richard Klausner, M.D.; Jeffrey P. Koplan, M.D.; Jerold Mande; James Marks, M.D.; William Roper, M.D.; John R. Seffrin, Ph.D.; Ellen V. Sigal, Ph.D.; Andrew C. von Eschenbach, M.D.; and Armin Weinberg, Ph.D. Ex-officio: President and Mrs. Bush.

Leadership of Priority Focus Areas:

A. AN ASSESSMENT OF THE BALANCE AND ADEQUACY OF CANCER RESEARCH FUNDING.

Co-Chairs: Margaret Foti, Ph.D. - American Association for Cancer Research.

John Durant, M.D. - American Society for Clinical Oncology.

Private Sector

Chair: Alan Holmer - Pharmaceutical Research and Manufacturers of America.

Public Sector

Co-Chairs: Anna Barker, Ph.D. - BIO NOVA, Inc.
Ellen Sigal, Ph.D. - Friends of Cancer Research.

Non-Profit Sector

Chair: Andrew von Eschenbach, M.D. - MD Anderson Cancer Center.

B. DEVELOPMENT OF A COMPREHENSIVE CANCER CONTROL AGENDA FOR THE NATION.

Chair: Helene G. Brown - Johnson Comprehensive Cancer Center, UCLA.

Primary Cancer Prevention

Chair: James Marks, M.D. - Centers for Disease Control and Prevention.

Early Cancer Detection

Chair: Nancy G. Brinker - The Susan G. Komen Breast Cancer Foundation.

Access to Health (Cancer) Care

Chair: Harold P. Freeman, M.D. - President's Cancer Panel.

Access to Quality Cancer Care

Chair: Karen Ignagni - American Association of Health Plans.

Cancer Patients Bill of Rights

Chair: Pearl Moore, R.N., MN - Oncology Nursing Society.

Cancer Surveillance Program

Chair: Edward J. Sondik, Ph.D. - National Center for Health Statistics.



LaSalle D. Leffall, Jr., M.D.



John Durant, M.D.



Margaret Foti, Ph.D.



Andrew von Eschenbach, M.D.



Ellen Sigal, Ph.D.



Alan Holmer



Anna Barker, Ph.D.



Nancy G. Brinker



Helene G. Brown



James Marks, M.D.



Edward J. Sondik, Ph.D.



Karen Ignagni



Harold P. Freeman, M.D.



Pearl Moore, R.N.

PRIVATE SECTOR INVOLVEMENT—by Alan Holmer



Alan Holmer

There is probably not one family in America that has not been touched by cancer, including my own. I believe that science is at the point where a cure may be possible within my own lifetime. Cooperation and communication among all of us

with a stake in cancer will enhance this possibility.

The pharmaceutical industry is proud to turn out formidable weapons against this deadly enemy. In the past ten years, pharmaceutical and biotechnology companies have brought to market 33 medicines to treat cancer. In the past year alone, pharmaceutical companies have made available the first monoclonal antibody to treat breast cancer, the first oral anti-cancer drug for patients with metastatic breast cancer, a new treatment for bladder cancer and a new medicine for thyroid cancer. The medicines produced through pharmaceutical research have improved both the quality of life and the survival rates for cancer patients.

According to our most recent survey, companies have 316 medicines in development for cancer – including 42 for lung cancer, the leading cancer killer of Americans; 35 for colon cancer, which kills nearly 50,000 Americans a year; and 59 for breast cancer, which strikes more than 180,000 American women each year.

In the coming year, PhRMA member companies will invest \$24 billion to discover and develop new medicines. Of that total, an estimated \$4 billion will go toward research on cancer and related diseases.

At the beginning of this century, few cancer patients had any hope of surviving cancer for more than a few months. But 4 out of 10 people who are diagnosed with cancer this year can expect to be alive five years from today. When adjusted for age and other factors, this translates into a 56 percent five-year survival rate for all cancers. And cancer patients are not only living longer. Thanks to advances such as anti-nausea medicines, their quality of life is higher.

The fact that both new cases of cancer and cancer deaths are dropping is a tribute to all of the groups represented in the National Dialogue on Cancer. Public education, early detection and new treatments made possible by both public and private-sector research have made inroads against cancer. We must continue – and increase – our collective efforts. That is why I am committed to this effort.

We believe that with a full pipeline, an ever-increasing investment in research, the rapidly advancing state of knowledge of how cancer works, and the cooperation of all the groups involved in the National Dialogue, we can win the war against cancer. β

Please submit your byline article ideas with head shot to the NDC office for publication in subsequent issues.



*M*ore than two-thirds of the Collaborating Partners who attended the initial NDC meeting on November 10, 1998 provided their input in a follow-up survey. Those who responded were enthusiastic about the NDC, with 97 percent indicating that they remained personally interested in being a Collaborating Partner. The vast majority plan to attend the upcoming NDC meetings in May and October of this year.

This survey was the first attempt to systematically gather information directly from all of the Collaborating Partners, and it yielded several important themes. Many responses indicated the potential of the NDC to impact the burden of cancer on Americans. Several Partners noted that no other entity or forum currently plays a unifying role for the various groups throughout the nation that address cancer from their own unique perspectives.

There was a strong appeal for the NDC to be action-oriented. Many noted the need for action in the NDC to effectively reflect the interests of the diverse constituents represented by Collaborating Partners from the public, private and non-profit sectors.

One of the major challenges facing the NDC will be to identify the most pressing and potentially achievable actions that effectively address the overarching priorities established by the Steering Committee.

There is a majority view that the NDC needs to establish a few well-defined and short-term goals and strategies as a starting point. Additionally, Partners emphasized the importance of demonstrating meaningful and sustained progress toward these NDC desired outcomes.

Collaborating Partners underscored the need for an increasing and balanced cancer research agenda involving the public, private and non-profit sectors and a broad-based approach to targeting the nation's critical cancer control needs. Dealing with the cancer-related disparities among many population groups in this country is also a huge NDC concern.

A number of Collaborating Partners suggested that agreement must be reached on what the initial actions of the NDC will be and how the Collaborating Partners will join forces in carrying out these actions. It is clear from Partner responses that there is a wide range of potential priorities seen as important. One of the major challenges facing the NDC will be to identify the most pressing and potentially achievable actions that effectively address the overarching priorities established by the Steering Committee. ♂

CONTINUED DOWNTURN IN CANCER RATES

The rate of new cancer cases, as well as deaths for all cancers combined, declined between 1990 and 1996 in the United States, according to a new report released by the American Cancer Society (ACS), the National Cancer Institute, and the Centers for Disease Control and Prevention (CDC). Incidence rates for most of the top 10 cancer sites also declined.

"The Annual Report to the Nation on the Status of Cancer, 1973 - 1996, with a Special Section on Lung Cancer and Tobacco Smoking," was published in the April 21, 1999 issue of the Journal of the National Cancer Institute. It was also announced to the media at a major news conference held at the National Press Club in Washington D.C. ♂

CREATING A DIALOGUE ON THE INTERNET



the cancer community. The attendees were representative of all Collaborating Partners; they helped to assess the general comfort level with the Internet, what information is useful on a day-to-day basis and how to best draw people into the site. The results of the organizational meeting will be used to create a Web strategy for further site development.

The National Cancer Institute's Bernard Glassman is spearheading the Web site development process with assistance from Dr. Edward Sondik, National Center for Health Statistics and Dr. Deborah Kamin, American Society of Clinical Oncologists. The Dialogue Informatics team will add several features to the site and give an update at the May 22, 1999 meeting.

Recently, a listserv email function was added to the NDC Web site. The listserv gives Collaborating Partners an easy, timely way to communicate with each other and get the latest information from the NDC.

For questions or comments about the Web site, email Bernard Glassman at Bernard_Glassman@nih.gov.

In order to learn what features and functions will make the NDC Web (www.ndoc.org user name: ndoc password: viewme) site a valuable tool for the National Dialogue on Cancer, a Web summit was convened with a range of Collaborating Partners, Web masters and potential Web site users. The meeting provided a blueprint that will make the NDC Web site a useful, valuable way to get information and communicate within

AGENDA HIGHLIGHTS



Both President and Mrs. George Bush, NDC Co-Chairs, will participate in the May 22nd meeting, as will Dialogue Vice Chair, Senator Dianne Feinstein, and Sam Donaldson of ABC News, recently appointed Chair of the media-entertainment Dialogue on Cancer.

Major priorities established by the Dialogue Steering Committee will be explored:

- 1) Assessment of the balance and adequacy of cancer research funding;
- 2) Development of a comprehensive cancer control agenda for the nation.

- Priority Teams will consider and recommend long-term strategies and immediate actions to be addressed in coming months.
- The full group of Collaborating Partners will adopt top priorities and initial action plans for both the research and cancer control areas.
- Updates will be given on supporting Dialogues involving Congress, state governors and media/entertainment.

Reminder:
Reminder:

Next meeting of National Dialogue on Cancer is
October 3-4, 1999
Kennebunkport, Maine

(continued from page 1)

Before we arrived in College Station last November, we had little idea what to expect — how were more than 60 people, all with their own opinions, going to team up and form a cohesive group united around common goals? Well, as you all know, we did build a synergy in that room last November and walked away inspired, and a little overwhelmed. As a group, we distilled to its essence the state of the fight against cancer in America, and explored the most pressing issues that need to be addressed.

Accordingly, the National Dialogue on Cancer is creating priority teams to tackle issues that are clustered under two overarching themes: 1) An Assessment of the Balance and Adequacy of Cancer Research Funding and 2) Development of a Comprehensive Cancer Control Agenda for the Nation. Smaller self-selected teams will look at the profile and role of cancer research within the public, private and non-profit sectors. Cancer control is broken down into the areas of Primary Cancer Prevention, Early Detection, Access to Health (Cancer) Care, Access to Quality Cancer Care, Cancer Patients' Bill of Rights and Cancer Surveillance System.

Since our November meeting, three supporting constituent dialogues have been identified to help the National Dialogue on Cancer achieve its goals. With the leadership of Sen. Dianne Feinstein, Gov. Tom Ridge and veteran journalist Sam Donaldson, three supporting dialogues are being created. Sen. Feinstein, who currently co-chairs the Senate Cancer Caucus with Sen. Connie Mack, will lead a full Congressional Dialogue, delivering the voice of the Dialogue to a level of top priority in Washington. Governor Ridge will work with a core group of state governors to craft strategies that ultimately support NDC priority actions in all 50 states. Finally, Sam Donaldson will help us explore and better utilize the media and entertainment industries in addressing the overall NDC goals.

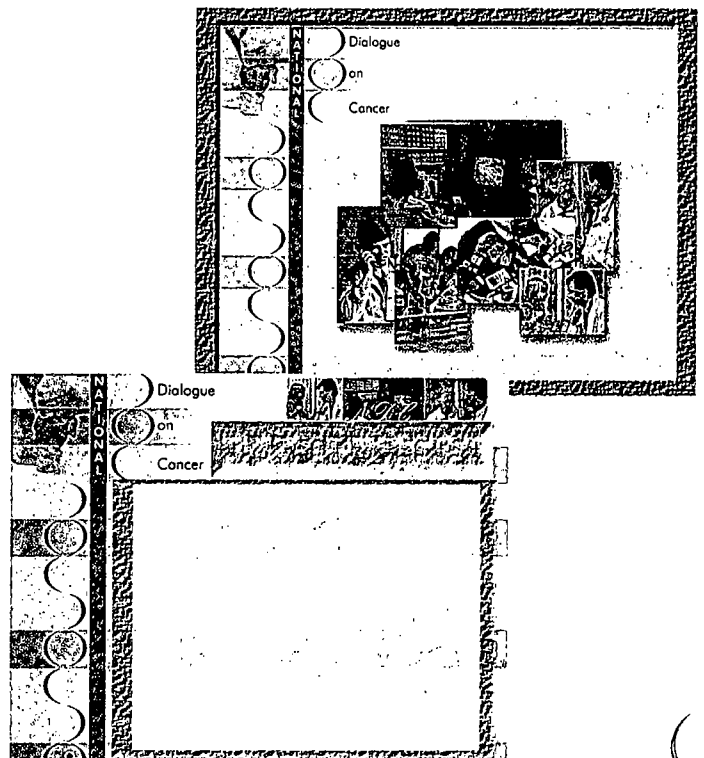
These separate constituent dialogues are just a few examples of how Collaborating Partners' resources can be leveraged as part of the National Dialogue on Cancer. In fact, the November meeting inspired many of you to enhance the communication process. We have heard from you through written correspondence and know that many phone exchanges have taken place since we gathered in College Station. That meeting showcased the diversity and talent of our growing Collaborating Partners group who, through working more closely together toward common goals, will spark change and result in an acceleration of the downturn in cancer incidence and mortality rates. Thank you all for your ongoing cooperation and support. I look forward to a very productive experience on May 22, 1999, beginning with a reception at 6:30 p.m. on the 21st. ☺

COMING YOUR WAY SOON... THE NATIONAL DIALOGUE ON CANCER INFORMATION KIT

Keep an eye out for the NDC Information Kit — due out this month. The NDC created this informational presentation to help Collaborating Partners explain the Dialogue to their respective organizations, peers and groups within the cancer community. The Information Kit will be a useful tool when you are called upon to make presentations at conferences and meetings, and it will ultimately help to expand understanding of the Dialogue within the cancer community.

The Information Kit is a power point (or 35 mm slide) presentation that tells the story of the Dialogue, highlights its mission and priorities, and provides an opportunity to explain evolving achievements and initiatives.

The Information Kit's format allows it to remain timely and be amended after each Collaborating Partner meeting. This functionality will ensure that Collaborating Partners always have access to the latest information. Updated slides will be provided at meetings, mailed and posted on the NDC Web site for your convenience. ☺



AlliedSignal

ALLIEDSIGNAL AWARD

For Research on Aging

Each year, AlliedSignal Inc. bestows a \$200,000 grant to a scientist, or scientific team, conducting research on aging. The AlliedSignal Award for Research on Aging is presented to the project showing the most innovation and promise for improving the lives of older Americans. The AlliedSignal Award has had an impressive history of being an early identifier of researchers that are "pushing the envelope" of discovery in aging. Past winners include: Dr. Carol Greider (Cold Spring Harbor Laboratory) and Dr. Calvin Harley (McMaster University), Dr. Fred Gage (University of California, San Diego), Dr. William Ershler (University of Wisconsin, Madison), Dr. Richard Miller (University of Michigan), Drs. Jerry Shay and Woodring Wright (University of Texas Southwestern Medical Center), Dr. Richard Cawthon (University of Utah), Dr. Judith Campisi (Lawrence Berkeley National Laboratory), and Dr. Edward Koo (University of California, San Diego). The Award is administered by the Alliance for Aging Research.

National Chairman
John L. Steffens
Vice Chairman
Merrill Lynch & Co., Inc.

National Vice Chairman
Robert N. Butler, M.D.
President & CEO
International Longevity Center

David E. Brown
Chairman of the Board
Telescan, Inc.

David R. Carpenter, FSA
Chairman & CEO
UniHealth

The Honorable Alan Cranston
U.S. Senator from California
1969-1992

Ronald W. Eastman
President & CEO
Geron Corporation

James E. Eden, ED.D.
President
James E. Eden & Associates

The Honorable Jack D. Gordon
President
Hospice Foundation of America

Robert Z. Gussin, Ph.D.
Corporate Vice President
Science & Technology
Johnson & Johnson

Raymond L. Handlan
Senior Advisor
The Atlantic Philanthropic
Service Company, Inc.

Richard R. Hendrixson, Ph.D.
Executive Director
Global Professional &
Scientific Relations
The Procter & Gamble Company

John A. Keller, Ph.D.
Vice President and Director
Alliance and Technology Group
SmithKline Beecham
Pharmaceuticals

Margaret Mahoney
MEM Associates
Former President
The Commonwealth Fund

James J. Peters
Executive Director
Eastern Paralyzed
Veterans Association

John F. Santos, Ph.D.
Trustee
Retirement Research Foundation

Craig S. Schub
President
Secure Horizons USA

Louis M. Sherwood, M.D.
Senior Vice President
Medical & Scientific Affairs
Merck & Co., Inc.

Frederick W. Telling, Ph.D.
Vice President
Corporate Strategic
Planning and Policy
Pfizer Inc.

Anthony H. Wild, Ph.D.
President, Parke-Davis
Pharmaceutical Sector
Warner-Lambert Company

BOARD OF DIRECTORS

ALLIANCE

Advancing Science

FOR

for a Healthier

AGING

Older America

RESEARCH



Annual Awards Dinner

September 22, 1999

INVITATION

Please join the Alliance for Aging Research and friends as we honor those who have helped advance the science of human aging.

Wednesday, September 22, 1999

Four Seasons Hotel
2800 Pennsylvania Avenue, NW
Washington, DC

Reception at 6:30 pm

Dinner at 7:30 pm

Business Attire

AWARDS

Distinguished Public Service Awards:

Senator Harry Reid (D-NV)

Senator Arlen Specter (R-PA)

1999 Recipient of the AlliedSignal

Award for Research on Aging:

Stavros C. Manolagas, M.D., Ph.D.

University of Arkansas for Medical Sciences

Honorary Dinner Chairs:

Kenneth W. Cole
Vice President
Government Relations
AlliedSignal Inc.

John L. Steffens
Vice Chairman
Merrill Lynch &
Co., Inc.



DINNER COMMITTEE

Allan Fox, Chairman

Frederick S. Adler

Laurence G. Atkins

Mary Beth Bloomberg

M. Kenneth Bowler

Carolyn Cawley

Howard Cohen

Ranny Cooper

Paul DelPonte

Carl B. Feldbaum

Christine Fillip

Bruce Fried

James M. Friedman

Phyllis Greenberger

M. Christine Jacobs

Leo Jardot

Darrel Jodrey

Rachel K. King

Janie A. Kinney

William LaForge

Terry Lierman

James D. Litts

Vincent LoVoi

Mimi Mager

Patrick M. McLain

Vince McLaughlin

Walter Moore

Steve Northrup

Teel Oliver

Rita T. Roy

John G. Ryan

Judi Teske

Ritchie M. Tindall

Valerie Volpe

Payment

PAYMENT

- ☐ Enclosed is a check for _____ individual tickets at \$250 each
- ☐ Enclosed is a check for \$5,000 for a Sponsor-level table (Seats 10)
- ☐ Enclosed is a check for \$10,000 for a Patron-level table (Seats 10 with a VIP)
- ☐ I am unable to attend, but wish to contribute \$ _____

Please reply by September 15th, 1999.



Please make checks payable to:

Alliance for Aging Research

2021 K Street NW

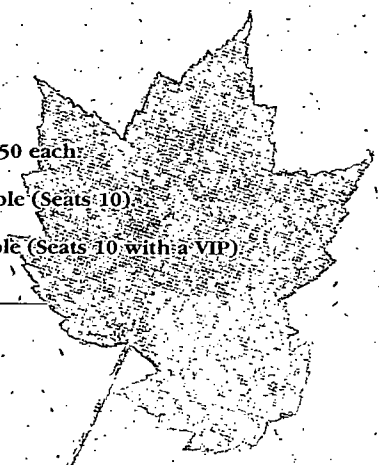
Suite 305

Washington DC, 20006-1003

Thank You!

The Alliance for Aging Research
is a 501(c)(3) organization.

Contributions are tax deductible
to the extent permitted by law.



1 9 9 9

Reply Card

ALLIANCE

Advancing Science

FOR

for a Healthier

AGING

Older America

RESEARCH



Nope

September 22, 1999

REPLY

Reply

Name

Title

Organization

Address

City

State

Zip

Phone

Please reply by September 15th, 1999.

COMPLIMENTARY
(NON-TRANSFERABLE)

Name / Title

Affiliation

Name / Title

Affiliation

Name / Title

Affiliation

Name / Title

Affiliation

Name / Title

Affiliation

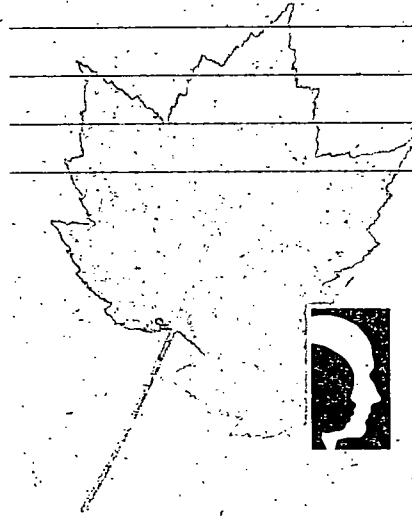
Name / Title

Affiliation

Name / Title

Affiliation

GUEST LIST



Place
Stamp
Here



Alliance for Aging Research
2021 K Street NW
Suite 305
Washington DC, 20006

1

9

9

9

AWARDS DINNER

NAMI
and
William Morrow

*cordially invite you to meet author
Jay Neugeboren
at a private reception celebrating the
publication of his new book*

TRANSFORMING MADNESS

New Lives for People Living with Mental Illness

Wednesday, May 19, 1999

6:30 p.m. (reception)

7:30 p.m. (remarks & booksigning)

*Barnes & Noble
3040 M Street, NW
Georgetown
Washington, DC
(202) 965-9880*

*Please RSVP by May 17, 1999
Call Tonya T. Jackson (703) 516-7961*



The Nation's Voice on Mental Illness

Honoring

Individuals

The Honorable Dianne Feinstein

United States Senator, California

Jane E. Henney, M.D.

Commissioner, Food and Drug Administration

Agnes Varis

President, Agvar Chemicals, Inc.

Curt Engelhorn

President, European Foundation for the Advancement of Medicine

Corporate

Celgene Corporation

Centocor, Inc.

Cephalon, Inc.

Regis

The National Organization for Rare Disorders, Inc.®

Cordially invites you to

The 1999 NORD Annual Tribute Banquet

MONDAY, MAY 10, 1999

The Capitol Hilton Hotel

1001 16th Street N.W. Washington, D.C.

Cocktails 6:00 PM • Dinner 7:00 PM

Please respond with the enclosed card by May 7, 1999

Black Tie Optional



NORD

1999

Annual Tribute Banquet



National Organization for Rare Disorders, Inc.®

NORD 1999 Tribute Banquet Committee

Honorary Chairs

The Honorable Nancy Kassebaum Baker
The Honorable Mark O. Hatfield
The Honorable Henry Waxman

Co-Chairs

Dale Martin
Alice Till, Ph.D.

President
Generic Pharmaceutical Industry
Association

Chairman
National Pharmaceutical Alliance

Timothy G. Rothwell

Executive Vice President
Pharmaceutical Operations
Pharmacia & Upjohn, Inc.

Carl B. Feldbaum

President
Biotechnology Industry Organization

Karen Ignagni

President
American Association of Health Plans

Committee Members

W. French Anderson, M.D.
Drake Barborka
Gilbert G. Bashc
Alan R. Bennett
Melvin D. Booth
Greg Brooks
Michael D. Coffee
Peter M. DeComo
Angelo DiGeorge, M.D.
Alfred B. Engelberg
William Fletcher
Lloyd Glenn
George S. Goldstein, M.D.
Stephen C. Groff, Pharm D.
Steven A. Grossman
Marlene E. Haffner, M.D., MPH
Nancy Harris
Peter Barton Hutt
Pamela A. Joseph
Mark Krueger
Michael S. Langan
Lars-Ulrich Larsson
C. Kenneth Mehring
Abbey S. Meyers
Stuart M. Pape
Wayne L. Pines
Jason Rubin
Nicholas L. Ruggieri
Katharine A. Russell
Marvin Samson
Frank J. Sasimowski
Martin Sperber
Michael A. Swit
Nancy E. Taylor
Jess G. Thoenig, M.D.
Neill B. Waisdorf, Sr.
Lawrence C. Weaver, Ph.D.
Thomas G. Wiggins
Martin Zeiger

Proceeds from this event will benefit the National Organization for Rare Disorders, Inc., a non-profit voluntary health organization, dedicated to the prevention, treatment and cure of rare "orphan" diseases and the welfare of people afflicted by these illnesses.

PHOTOCOPY
RESERVATION

NORD 1999 *Annual Tribute Banquet*
National Organization for Rare Disorders, Inc.

Please reserve _____ tables (10 seats) at \$2,500 each

Please reserve _____ seats at \$250 each

COMPLIMENTARY

Please list the names of your guests for your table on the reverse of this card.

Your response by May 7, 1999 will be appreciated. Tickets will be held at the door.

I am unable to attend but enclosed is my supporting contribution of \$ _____

Name _____

Company _____

Address _____

City _____ State _____ Zipcode _____

Telephone _____



...out of the darkness
into the light. . .®

A portion of the banquet ticket is tax deductible in accordance with the IRS guidelines

NORD

National Organization for Rare Disorders, Inc.
P.O. Box 8923 • 100 Route 37
New Fairfield, CT 06812-8923



April 28, 1999

Mr. Chris Jennings
The White House
OEOB Room 213
Washington, DC 20500

Dear Chris:

As you know, the Public Forum Institute, formerly the Columbia Institute, has been actively promoting public policy and health care discussions for several years now. We have completed over 130 congressionally chaired conferences on health care financing and access, specific diseases such as AIDS and PVS, and completed numerous programs focusing on women's and children's health across the United States.

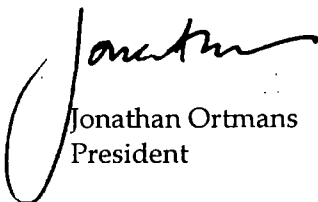
As part of our ongoing work on health issues and to coincide with National Arthritis Month, we are organizing a Capitol Hill event on Arthritis on Friday, May 7th from 9:30 a.m. - 11:30 a.m. In partnership with The Arthritis Foundation, The American Medical Women's Association, The American Osteopathic Association, The American Association of Orthopaedic Surgeons, The American Gastroenterological Association, Searle and Pfizer Inc, we are presenting a program that will heighten awareness among policymakers and the media about arthritis in America.

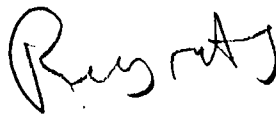
In the United States alone, more than 40 million people suffer from this disease - the health care costs and lost wages for these populations have reached \$65 billion annually. In addition, arthritis affects an estimated 285,000 children - and the majority of all patients are under the age of 65.

Joining us on Friday May 7 to discuss these issues will be Joe Montana, an arthritis sufferer, and Dr. Bob Arnot of NBC News. Since space is limited, we do ask that you register in advance by faxing the RSVP form to 202-547-1893 or by calling Erin at 202- 467-8074.

If you would like further information on this program or to discuss another program, please give me a call or visit www.publicforuminstitute.com. I look forward to seeing you on May 7th.

Sincerely,


Jonathan Ortman
President



Presented by:

AAOS

American Association of Orthopaedic Surgeons



**American Medical
Women's Association**



coordinated by:



sponsored by:
Searle and Pfizer Inc

Agenda

- 9:00 a.m. **Coffee and Registration**
- 9:30 a.m. **Welcome**
- 9:40 a.m. **Opening Keynote**
*The Hon. John Dingell (D-MI)**
- 9:55 a.m. **Healthy Aging and Arthritis**
Participants will use wireless keypads to take an electronic quiz on arthritis issues.
- 10:00 a.m. **Patient Voice:**
Arthritis and The Quality of Life
Speaker: Amye Leong
- 10:10 a.m. **Panel Discussion**
The Burden of Disease: Societal and Economic Costs
Dr. Leslie Kahl, AMWA
Need for Education:
Dr. Jim Marks, CDC
Scientific and Therapeutic Advances:
Dr. Lee Simon, Harvard University
Patient Safety:
Dr. David Peura, AGA
- 11:15 a.m. **Keynote Remarks**
Joe Montana
- 11:30 a.m. **Closing**

**invited*



1215 17th Street, NW Washington, DC 20036
Tel: (202) 467-2774 Fax: (202) 547-1893
Contact: Christian Champagne
www.PublicForumInstitute.com/Arthritis

PHOTOCOPY
PRESERVATION

ARTHRITIS



in America

Friday, May 7th 9:30 a.m. - 11:30 a.m.
902 Hart Senate Office Building

keynote speaker: Joe Montana

*moderated by: Bob Arnot, M.D.,
Chief Medical Correspondent, NBC News*

Event Chairs:

Sen. Kit Bond (R-MO)

Sen. Bill Frist (R-TN)

Sen. Barbara Mikulski (D-MD)

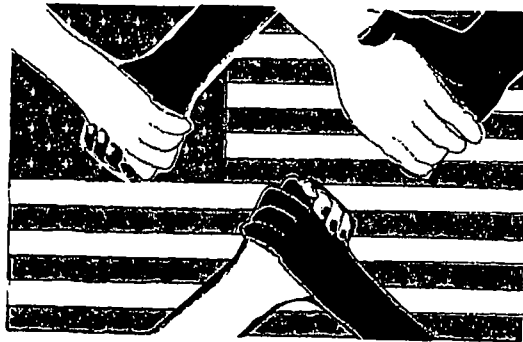
Rep. John Dingell (D-MI)

Rep. John Porter (R-IL)

Rep. Bobby Rush (D-IL)

Rep. Bill Young (R-FL)

ARTHRITIS



in America

R.S.V.P. FORM

Please return to Christian Champagne

Fax: (202) 547-1893

Phone: (202) 467-8039

Email: Christian@PublicForumInstitute.com

Name: _____
(as you would like it to appear on your nametag)

Title/Organization: _____

Address: _____

Phone: _____

Fax: _____

Email: _____

www.PublicForumInstitute.com/Arthritis

ALLIANCE FOR HEALTH REFORM



FOR IMMEDIATE RELEASE

**CONTACT: Bill Erwin or Rakesh Singh
202/466-5626**

GETTING UNDER THE HOOD:

A Briefing on the Nuts-and-Bolts Questions Congress Should Ask if It's Serious about Medicare Premium Support Proposals

Medicare "premium support," the most visible proposal for restructuring Medicare, has been praised and pilloried in recent months during debate in the National Bipartisan Commission on the Future of Medicare.

The idea is fairly simple: The federal government would pay part of the premium — about 88 percent of the total cost, on average, roughly the same as the current program — for the health coverage of each Medicare beneficiary. Beneficiaries would then shop around for the best deal they could get from participating qualified health plans, and would pay out-of-pocket the portion of the premium not covered by the government payment. Current Medicare fee-for-service would be one of the options.

Proponents say this approach would produce better choices for beneficiaries, a more cost-efficient program through competition and, possibly, considerable savings to the Medicare program. But if this model is to be followed, many practical questions must be addressed. If an independent board runs the new program, how independent will it be — and how accountable? Will benefits be standardized -- and, if not, what are the advantages of standardization versus flexibility? Will they be the same in private plans and traditional Medicare? How would the new program be designed for rural or core urban areas, where private plans have found difficulty in operating? Would secondary tasks assigned to Medicare — like payments for training interns and residents, and for the uninsured — be preserved or improved? What effect would the new program have on beneficiaries, doctors, hospitals, other health care providers and insurers?

To help answer these and related questions, the Alliance for Health Reform and the Commonwealth Fund will hold a May 14 luncheon briefing on Medicare premium support. **Sen. Jay Rockefeller**, Alliance chairman and a member of the Medicare commission, will moderate a panel of experts including **Julie James** of Health Policy Alternatives, former chief health policy analyst for the Senate Finance Committee; **Peter Fox**, an independent managed care consultant; and **Deborah Steelman**, an attorney specializing in health care financing and a commission member.

WHEN: Friday, May 14, 12:30 p.m. to 2:15 p.m. (Lunch available 12:15)

WHERE: Room 216 Hart Senate Office Building

RSVP: By 5 p.m. on Wednesday, May 12. Fax the attached form to 202/466-6525, phone 202/466-5626 or register on-line at www.allhealth.org. Seating is limited.

Registration Form

GETTING UNDER THE HOOD:

**A Briefing on the Nuts-and-Bolts Questions Congress Should Ask if It's Serious
about Medicare Premium Support Proposals**

Friday, May 14
12:30 p.m. - 2:15 p.m.
Room 216, Hart Senate Office Building
Washington, D.C.

Name _____

Title _____

Affiliation _____

Address _____

City/State/Zip _____

Telephone () _____ Fax () _____

E-mail address _____

FAX to Alliance for Health Reform at (202) 466-6525 by 5 p.m.,
Wednesday, May 12. If you have any questions, please call (202) 466-5626.

ASK YOUR QUESTION IN ADVANCE

If you have a specific question, and want to allow our panelists the chance to provide a considered response, just write your question in the space below. Be sure to note if you want particular panelists to answer. We will address as many of these questions as time permits.

ALLIANCE — FOR — HEALTH REFORM

Listen to Recent Briefings on Long-Term Care and Health Plan Dispute Resolution

Visit our Web site at www.allhealth.org and click on "Recent Events" for the audio of these recent Alliance for Health Reform briefings. For information kits, call us at 202/466-5626:

AFFORDABLE LONG-TERM CARE: NEAR-TERM BEGINNINGS TOWARD LONG-TERM SOLUTIONS A Reporters' Briefing on Trends, Programs and Policy Options

Speakers: Judy Feder, dean of policy studies, Georgetown Univ. (11 min.)
Jeanette Takamura, assistant secretary for aging, U.S. Dept. of
Health and Human Services (8 min.)
Dean Rosen, vice president for policy and counsel,
Health Insurance Association of America (12 min.)
Mark Meiners, director, Univ. of Maryland Center on Aging (10 min.)
Ed Howard, exec. vice pres., Alliance for Health Reform (6 min.)

RESOLVING HEALTH PLAN DISPUTES: "JUDGE JUDY" OR "JERRY SPRINGER"? A Briefing on Ways of Handling Disagreements Between Health Plans and Patients, and the Emerging Consensus on Capitol Hill

Speakers: Karen Pollitz, project director, Georgetown Univ. Institute for
Health Care Research and Policy (11 min.)
Margaret O'Kane, president, National Committee for Quality
Assurance (10 min.)
David Richardson Jr., founder and president, Center for Healthcare
Dispute Resolution (8 min.)
J. Edward Hill, M.D., family physician and board member, American
Medical Association (7 min.)
Ed Howard, exec. vice pres., Alliance for Health Reform (5 min.)



440 First Street, N.W., Fourth Floor • Washington, D.C. 20001-2085 • 202/662-4283 • Fax 202/638-7555

Chair
John Rother
Director, Legislation and Public Policy
AARP

Vice-Chair
David Liederman
Executive Director
Child Welfare League of America

Treasurer
Jim Firman
President & CEO
National Council on the Aging

Secretary
Mary Lee Allen
Director
Child Welfare & Mental Health Division
Children's Defense Fund

Board of Directors
Gloria Cavanaugh
Executive Director
American Society on Aging
Robert H. Dugger
Vice President and Managing Director
Tudor Investment Corporation
Patrick Gaston
Assistant Vice President, Strategic
Alliances
Bell Atlantic
Sheldon Goldberg
President
American Association of Homes and
Services for the Aging
Robert Goodwin
President
Points of Light Foundation
Fred Grandy
President & CEO
Goodwill Industries International
Irv Katz
Vice President, Community Impact Division
United Way of America
Marsha Johnson Evans
National Executive Director
Girls Scouts of the U.S.A.
Prerna Mathai-Davis
Chief Executive Officer
YWCA of the U.S.A.
Lawrence McAndrews
President
National Association of Children's Hospitals
and Related Institutions
Tom McKenna
National Executive Director
Big Brothers Big Sisters of America
Catherine Milton
Executive Director, U.S. Programs
Save the Children
Larry Naake
Executive Director
National Association of Counties
Richard J. Sauer
President and CEO
National 4-H Council
Skip Schlenk
Director, AT&T, Family Care Development
Fund

Executive Director
Donna M. Butts

www.gu.org

By Fax 456-5557

May 7, 1999

Christopher Jennings
Deputy Assistant to the President
for Health Policy
The White House
Washington, D.C.

Dear Chris:

As you know, Generations United 10th Annual Conference "Creating A Society For All Ages Through Intergenerational Solutions" is next week, May 13-16, 1999. To celebrate the opening of our conference, we are hosting a reception on **Thursday, May 13 from 5:30 to 7:30 pm in Room B-369 of the Rayburn House Office Building on Capitol Hill.**

We hope that you can join us for the reception. It promises to be a enjoyable evening of meeting our supporters on the Hill, talking with intergenerational practitioners from all over the country, and listening to wonderful music performed by the New Jersey Intergenerational Orchestra.

We look forward to your presentation at our conference and hope to see you at the reception. Best wishes.

Sincerely,

Donna Butts
Executive Director

*Chris -
thanks for
doing a session
for us!*



NIHCM
FOUNDATION

CHAIRMAN OF THE BOARD

Leonard D. Schaeffer
Chairman and CEO
Blue Cross of California

BOARD OF DIRECTORS

John S. Brouse
President and CEO
Highmark Blue Cross
Blue Shield

Norwood H. Davis, Jr.
Chairman and CEO
Trigon Blue Cross
Blue Shield

Jack C. Ebeler
Consultant

John Forsyth
President and CEO
Wellmark, Inc.
Blue Cross and Blue Shield of Iowa

Thomas R. Hefly
Chairman and CEO
Blue Cross &
Blue Shield United
of Wisconsin

L. Ben Lytle
Chairman, President and CEO
Anthem, Inc.

David D. Shirk
President and CEO
Blue Cross and
Blue Shield of Georgia, Inc.

Robert L. Shoptaw
President and CEO
Arkansas Blue Cross
and Blue Shield

Betty Woods
President and CEO
PREMERA

ADVISORY BOARD MEMBERS

John F. Cogan, Ph.D.
Senior Fellow
The Hoover Institution
Stanford University

John K. Iglehart
Founder and Editor
Health Affairs

James J. Mongan, M.D.
President
Massachusetts General Hospital

Uwe E. Reinhardt, Ph.D.
James Madison Professor
of Political Economy
Woodrow Wilson School
Princeton University

Robert D. Reischauer, Ph.D.
Senior Fellow
The Brookings Institution

Gail R. Wilensky, Ph.D.
Senior Fellow
Project HOPE

NIHCM

Nancy Chockley
President

April 23, 1999

Dear Colleague:

You are invited to attend a Capitol Hill Forum on "How Medical Necessity and Coverage Decisions Are Made in Medicare, Medicaid and Private Health Plans."

The Forum will be held on Thursday, May 6, 1999, in Room 215 of the Dirksen Senate Office Building, from 9:00 a.m. to 12:00 noon.

Keynoting an informative program, Dr. David Eddy, the leading expert on this topic, will outline the critical issues for medical necessity and coverage decisions.

Medical directors from private health plans, Medicare and Medicaid will address the following specific topics:

- How do Medicare, Medicaid and private health plans decide whether or not to cover specific tests or treatments that physicians recommend for their patients? What processes do they use and what evidence do they rely on?
- What processes do health plans and public programs have in place to resolve consumer / provider complaints when coverage is initially denied? How often, and under what circumstances, do plans use independent experts to review initial denials?
- How often, in fact, do health plans deny a request for coverage of a test or treatment? What percentage of these initial denials are reversed by the plan's own review or appeals process? **Dahlia K. Remler, Ph.D.**, of Tulane University will present results from her survey of physicians.

Participating Medical Directors will include: **Dr. Jeffrey L. Kang**, HCFA's Chief Clinical Officer (invited); **Dr. Annette Hanson**, Medical Director of Massachusetts Medicaid; **Dr. Brent O'Connell**, Medical Director of Highmark, Inc.; and **Dr. Lee Hartman**, Medical Director for Medical Policy and Review, Blue Cross of California.

I hope you will be able to attend this important and timely Forum, but **space is limited!** If you would like to attend, please fax the attached registration form to NIHCM Foundation at (202) 296-4319 no later than Monday, May 3, 1999.

Sincerely,

Nancy Chockley

Nancy Chockley
President

The National Institute for Health Care Management Research and Educational Foundation (NIHCM Foundation) is a nonprofit, nonpartisan organization that is committed to improving health care for all Americans by promoting public-private sector dialogue and by disseminating fact-based research and analysis.

Re: gndy -- Please make phone 4/29/99
sure, however, that Gary Chokley
2/10 his schedule is going
& has made
sure that
Jeff

Kang
is
"on message"
ask
me
to
explain
[initials]

National Institute for Health Care Management Research and Educational Foundation



NIHCM
FOUNDATION

Registration Form

"How Medical Necessity and Coverage Decisions Are Made in Medicare, Medicaid and Private Health Plans"

Thursday, May 6, 1999
9:00 a.m. - 12:00 noon EDT
(Continental breakfast available at 8:30 a.m.)

**Room 215, Dirksen Senate Office Building
Washington, D.C.**

☐

Yes, I plan to attend the Medical Necessity Forum on May 6, 1999.
(Please complete the information below.)

Name/Title: _____

Affiliation: _____

Mailing Address: _____

City, State, Zip: _____

Phone: _____ FAX: _____

Please FAX this form to NIHCM Foundation at 202-296-4319 by May 3, 1999.
If you have questions, please call us at 202-296-4426.

THE EXECUTIVE COMMITTEE OF THE
LEADERSHIP CONFERENCE ON CIVIL RIGHTS
CORDIALLY INVITES YOU TO A SPECIAL LUNCHEON WITH
STEVE CASE, CHAIRMAN AND CEO, AMERICA ONLINE

*"Using the New Medium to Build One America
in the 21st Century: Challenges and Opportunities"*

TUESDAY, MAY 11TH, 1999, 12:30 P.M.

NATIONAL PRESS CLUB — BALLROOM 6

THE LUNCHEON IS PART OF "WORKING TOWARDS ONE AMERICA,"
A DAY AND A HALF CIVIL RIGHTS POLICY CONFERENCE HELD IN
CONJUNCTION WITH THE LEADERSHIP CONFERENCE ON CIVIL RIGHTS'
ANNUAL HUBERT H. HUMPHREY CIVIL RIGHTS AWARD DINNER

PRICE \$50.00

RSVP TO NATALIE P. SHEAR AT
(202) 833-4456 OR 1-800-833-1354 BY MAY 7, 1999.

WWW.CIVILRIGHTS.ORG

Checks should be made payable to LCCR and mailed to
Natalie Shear, LCCR, 1629 K Street N.W. Suite 1010, Washington D.C. 20006

LEADERSHIP CONFERENCE ON CIVIL RIGHTS

FOUNDERS
Arnold Aronson*
A. Philip Randolph*
Roy Wilkins*

OFFICERS
CHAIRPERSON
Dorothy I. Height

VICE CHAIRPERSONS
Antonia Hernandez
Judith L. Lichtman
William L. Taylor

SECRETARY
Horace Deets

TREASURER
Gerald W. McEnlee

COUNSEL EMERITUS
Joseph L. Rauh, Jr.*

HONORARY CHAIRPERSONS
Marvin Caplan
Benjamin L. Hooks
Clarence M. Mitchell, Jr.*

EXECUTIVE COMMITTEE
Barbara Arnwine
Lawyers' Committee For Civil
Rights Under Law

Sandy Bernard
American Association of
University Women

Elizabeth Birch
Human Rights Campaign

Joan Brown Campbell
National Council of Churches

JoAnn K. Chase
National Congress of
American Indians

Robert Chase
National Education
Association

Anita Perez Ferguson
National Women's
Political Caucus

Marcia Groenberger
National Women's Law Center

Patricia Ireland
National Organization
for Women

Carolyn Jefferson-Jenkins
League of Women Voters

Elaine R. Jones
NAACP Legal Defense and
Education Fund, Inc.

George Kourpias
National Council of Senior
Citizens

Daphne Kwok
Organization of
Chinese Americans

Leon Lynch
United Steelworkers of
America

Kweisi Mfume
NAACP

Laura Murphy
American Civil
Liberties Union

Hugh B. Price
National Urban League

David Saperstein
Union of American Hebrew
Congregations

Carole Shields
People for the American Way

Richard Womack
AFL-CIO

Patrishia Wright
Disability Rights Education
and Defense Fund

Stephen P. Yokich
International Union, United
Automobile Workers of
America

Raul Yzaguirre
National Council of LaRaza

COMPLIANCE/
ENFORCEMENT COMMITTEE
Karen Narasaki, Chairperson

STAFF
EXECUTIVE DIRECTOR
Wade J. Henderson

EXECUTIVE ASSISTANT/OFFICE
MANAGER
Lisa M. Haywood

POLICY/RESEARCH ASSOCIATE
Karen McGill Lawson

LEGISLATIVE ANALYST/DIRECTOR OF
TECHNOLOGY PROGRAMS
Brian Komar

(*Deceased)

PHOTOCOPY
PRESERVATION

planned
4/29/99

THE EXECUTIVE COMMITTEE OF THE
LEADERSHIP CONFERENCE ON CIVIL RIGHTS
CORDIALLY INVITES YOU TO A SPECIAL LUNCHEON WITH
STEVE CASE, CHAIRMAN AND CEO, AMERICA ONLINE

*"Using the New Medium to Build One America
in the 21st Century: Challenges and Opportunities"*

TUESDAY, MAY 11TH, 1999, 12:30 P.M. *Regis*

NATIONAL PRESS CLUB — BALLROOM L

THE LUNCHEON IS PART OF "WORKING TOWARDS ONE AMERICA,"
A DAY AND A HALF CIVIL RIGHTS POLICY CONFERENCE HELD IN
CONJUNCTION WITH THE LEADERSHIP CONFERENCE ON CIVIL RIGHTS'
ANNUAL HUBERT H. HUMPHREY CIVIL RIGHTS AWARD DINNER

PRICE \$50.00

RSVP TO NATALIE P. SHEAR AT
(202) 833-4456 OR 1-800-833-1354 BY MAY 7, 1999.

WWW.CIVILRIGHTS.ORG

*Checks should be made payable to LCCR and mailed to
Natalie Shear, LCCR, 1629 K Street N.W. Suite 1010, Washington D.C. 20006*



**PHOTOCOPY
PRESERVATION**

planned
4/29/99

Newsweek

Katharine Graham

Chairman of the Executive Committee, The Washington Post

and

Richard M. Smith, Chairman and Editor-in-Chief of Newsweek

request the pleasure of your company with a guest at a

Reception

preceding the

White House Correspondents' Dinner

on Saturday the first of May, 1999

6:30 P.M. - 7:30 P.M.

The Lincoln Room, The Washington Hilton and Towers

R.S.V.P. by enclosed card or to Elaine Parker at (212) 445-5704

Black Tie

R . S . V . P

☐ Yes, I will attend the Newsweek Reception on Saturday, May 1, 1999

☐ I am unable to attend

NAME

GUEST NAME

Newsweek

Newsweek

Elaine Parker
251 West 57th Street
New York, NY 10019

✓

INSTITUTE OF MEDICINE
NATIONAL ACADEMY OF SCIENCES
2101 CONSTITUTION AVENUE WASHINGTON, D. C. 20418

KENNETH I. SHINE, M. D.
PRESIDENT

April 9, 1999

Christopher Jennings
Special Assistant to the President for Health Policy
The White House
Old Executive Office Building
1700 Pennsylvania Avenue, N.W., Room 212
Washington, DC 20502

Dear Mr. Jennings:

On behalf of the Institute of Medicine, I am inviting you to join us on Thursday evening, May 6, 1999 for a Richard and Hinda Rosenthal Lecture on *In Search of the C-11: Health Care in the Coming Decade*. The keynote speaker for this presentation will be David M. Lawrence, M.D., Chairman and CEO of the Kaiser Foundation Health Plan, Inc. We have also invited Paul Harrington, Majority Staff Director of the Senate Committee on Health, Education, Labor, and Pensions to make responding remarks.

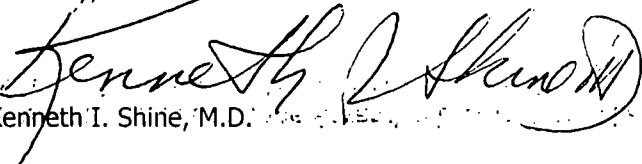
The May 6th program will be very special in that it will be the final lecture of the Rosenthal series which has focused on the state-of-the-art of performance measurement from the perspective of key stakeholders. Past speakers in this series have included David Eddy, Arnold Milstein, Samuel O. Thier, and Gail Wilensky.

Through the generosity of the Richard and Hinda Rosenthal Foundation, the Rosenthal Lecture Series has been a special activity of the IOM since 1988. Each year a key health policy issue is addressed through a number of presentations. The proceedings are published at a later date and disseminated to a wider audience. We are especially pleased that Hinda Gould Rosenthal will be present on May 6th.

The lecture will be conducted in the Lecture Room of the National Academy of Sciences Building, at the above address from 6:00 p.m. – 7:30 p.m., followed by a reception. Please enter our building through the C Street entrance.

Marion Ein Lewin, director of the Rosenthal Lecture Series and I hope that you can join us on May 6th. Please call 202-334-1812 by April 29, 1999 if you plan to attend.

Sincerely,


Kenneth I. Shine, M.D.

cc: Marion Ein Lewin

If to be in audience & not
participating ~~in the~~ presentation

~~Do not have the~~
myself, then I might be able
to one, but tell them it
will be difficult. (I
read this correctly, don't I?
that they only

want me
to one
listen,
right?
ST

200 Commons Road
Dayton, OH 45459-2799
937-434-7300
FAX 937-439-9804

6 East 39th Street
(9th Floor)
New York, NY 10016
212-686-7016
FAX 212-889-3461

444 North Capitol Street, NW
Suite 434
Washington, D.C. 20001
202-393-4478
FAX 202-393-7644

April 20, 1999

*Kettering
Foundation*

Dear Colleague,

This letter extends an invitation to you or your designee to join a specially selected studio audience for the video-taping of:

A Public Voice ... '99
Wednesday, May 19, 1999
8:00 - 10:00 am
National Press Club (13th Floor Auditorium)
14th and F Streets NW, Washington, DC
Continental breakfast will be served

(No)

A Public Voice ... '99, moderated by David Gergen, *U.S. News & World Report*, will this year address one of the nation's most provocative, emerging challenges ... ***Protecting Our Rights: What Goes on the Internet?*** Should we reconsider our society's approach to privacy and free speech now that personal information, pornography, and hate speech are available on the Internet? What are our choices? And which way should we go?

In the format that has made the *Public Voice* series so popular over the past seven years, a panel of distinguished nationally known political leaders, commentators, columnists, and members of the public will again react to prerecorded segments that contrast the voices of American citizens in serious discussion, with sound bites and headlines from news programs, newspapers, and the floor of the U.S. Congress. Like earlier *Public Voice* programs, this one will present the public deliberating in National Issues Forums in regions of the country. (A brochure describing the National Issues Forums, now being convened by thousands of community-based organizations across the country, is enclosed.)

A Public Voice ... '99, produced by Milton B. Hoffman Productions, will be aired nationwide on public television this summer, and then broadly distributed to cable systems and educational networks, as well as to individuals through videotapes.

Seating at the taping is limited. And because the audience is an essential feature of the television program, you or your designee will be expected to be present for the full taping period, which will begin promptly at 8 am and will end promptly at 10 am. **Please call Diane U. Eisenberg at (301) 652-1901 by May 12 to confirm attendance.** We look forward to welcoming you and having you be part of a television program that will be significant to everyone who cares about the role of the public in the setting of public policy.

Sincerely,

David Mathews

David Mathews
President

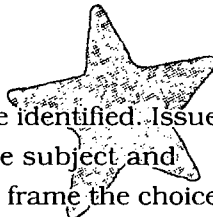
Enclosure



What Is NIF?

National Issues Forums (**NIF**) is a nonpartisan, nationwide network of locally sponsored forums for the consideration of public policy issues. They are rooted in the simple notion that people need to come together to reason and talk — to deliberate about common problems. Indeed, democracy requires an ongoing deliberative dialogue.

How Does It Work?

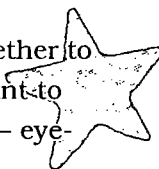


Each year, major issues of concern are identified. Issue books, which provide an overview of the subject and present several choices, are prepared to frame the choice work.

Forums are sponsored by thousands of organizations and institutions within many communities. They offer citizens the opportunity to join together to deliberate, to make choices with others about ways to approach difficult issues.

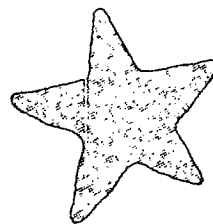
Programs for **NIF** convenors and moderators are conducted each summer at Public Policy Institutes in more than a score of communities all across the country. They provide participants, both **NIF** newcomers and veterans, with background on the program as well as the skills for sponsoring, organizing, and moderating forums.

What Is Public Deliberation?



Public deliberation is simply people coming together to talk about a community problem that is important to them. Participants deliberate with one another — eye-

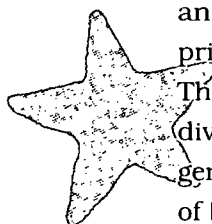
to-eye, face-to-face, exploring options, weighing others' views, considering the costs and consequences of public policy decisions.



Citizens have an undelegable responsibility to make choices about how to solve problems because government alone cannot solve them all. Citizens' views often differ from officeholders.' Deliberation may reveal new possibilities for action that neither citizens nor officeholders saw before.

Forums enrich participants' thinking on public issues. The process helps people — who use choice work in their discovery — to see issues from different points of view. At their best, forums help participants move toward shared, stable, well-informed public judgments, based on what is valuable to them about important issues. Through deliberation, participants move from making individual choices to making choices as a public.

Who Participates?



Forums are organized by civic, service, and religious organizations as well as by libraries, colleges, universities and high schools, literacy and leadership programs, prisons, businesses, labor unions, and senior groups. The network of convening institutions is both large and diverse. **NIF** participants vary considerably in age, race, gender, economic status, and geographic location. Studies of **NIF** deliberation tell us that every type of citizen seeks out and participates in these public forums.

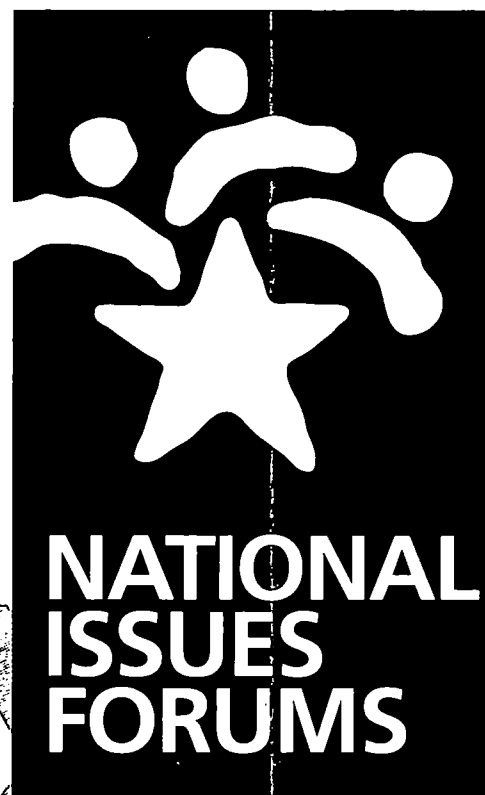
Each year, more than 20 Public Policy Institutes (**PPIs**) are held at institutions all across the country to train **NIF** moderators and convenors. **PPI** participants receive training and practice in moderating forums, become

acainted with **NIF** materials, discuss how to organize **NIF** programs in their communities, and learn to appreciate the importance of deliberation in identifying the public's perspective on public policy issues.

So What?

Citizens cannot act together until they decide together. By making choices, the public defines what it considers to be in the public interest and finds common ground for action.

By offering citizens a framework for deliberative forums, the **NIF** network helps the public take an active role in policy decision making. And the health of this nation's democratic enterprise depends on the active participation of responsible citizens who take the initiative to deliberate about public policy choices and to set the public agenda.



AN OVERVIEW

For more information, contact:
National Issues Forums Research
100 Commons Road
Dayton, Ohio 45459-2777
1-800-433-7834



Leadership Conference on Civil Rights

1629 "K" St., NW, Suite 1010
Washington, D.C. 20006
Phone: 202/466-3311
Fax: 202/466-3435
www.civilrights.org



MEMORANDUM

To: LCCR Friends

From: Wade Henderson, Executive Director, LCCR
Karen McGill Lawson, Executive Director, LCEF

Re: LCCR and LCEF Annual Civil Rights Policy Conference -
"WORKING TOWARDS ONE AMERICA"

Date: April 22, 1999

Regrets

Plans are progressing for our annual conference to be held in Washington, D.C. on May 10-11 on Capitol Hill (311 Cannon House Office Building) and at the National Press Club. This year's conference, "Working Towards One America," will focus on affirmative action in higher education, the 2000 Census, education, hate crimes, emerging technology issues, and repositioning the civil rights movement to be more relevant to young adults.

The conference has many exciting discussions including:

- **AFFIRMATIVE ACTION IN HIGHER EDUCATION: DEBUNKING THE MYTHS** -- William Bowen, President, Andrew Mellon Foundation and Former President, Princeton University, will present the findings from The Shape of the River, which he co-authored with Derek Bok;
- **CIVIL RIGHTS FOR THE NEXT GENERATION: NEW VOICES, NEW LEADERS** -- Tavis Smiley, host of Black Entertainment Television's BET Tonight, will moderate a special session that will focus on the civil rights movement's outreach and relevance to young adults at the dawn of the new millennium. This session is a collaboration with Rock The Vote;
- **PUBLIC EDUCATION: THE ELUSIVE SEARCH FOR EQUAL OPPORTUNITY** -- The discussion will focus on the practical meaning of equal educational opportunity in the context of the reauthorization of the Elementary and Secondary Education Act (ESEA) during the 106th Congress; and,
- **"USING THE NEW MEDIUM TO BUILD ONE AMERICA IN THE 21ST CENTURY: CHALLENGES AND OPPORTUNITIES** -- A keynote presentation by Steve Case, Chairman and CEO, America Online, at the National Press Club.

We hope that you are as excited as we are about this year's conference, and will increase the size of your delegation to the conference. Please use the attached form for prepaid advance registration and return it to our offices. We look forward to your early response.

Please contact Brian Komar (202) 466-3311 or by e-mail at komar@civilrights.org with any other conference-related questions.

"Equality In a Free, Plural, Democratic Society"

FOUNDERS
Arnold Aronson*
A. Philip Randolph*
Roy Wilkins*

OFFICERS
CHAIRPERSON
Dorothy I. Height
VICE CHAIRPERSONS
Antonia Hernandez
Judith L. Lichtman
William L. Taylor

SECRETARY
Horace Deets

TREASURER
Gerald W. McEntee

COUNSEL EMERITUS
Joseph L. Rauh, Jr.*

HONORARY CHAIRPERSONS
Marvin Caplan
Benjamin L. Hooks
Clarence M. Mitchell, Jr.*

EXECUTIVE COMMITTEE
Barbara Arnwine
Lawyers' Committee For Civil Rights Under Law
Sandy Bernard
American Association of University Women
Elizabeth Birch
Human Rights Campaign
Joan Brown Campbell
National Council of Churches
JoAnn K. Chase
National Congress of American Indians

Robert Chase
National Education Association
Anita Perez Ferguson
National Women's Political Caucus
Marcia Greenberger
National Women's Law Center
Patricia Ireland
National Organization for Women

Carolyn Jefferson-Jenkins
League of Women Voters
Elaine R. Jones
NAACP Legal Defense & Educational Fund, Inc.
George Kourpias
National Council of Senior Citizens
Daphne Kwok
Organization of Chinese Americans
Leon Lynch
United Steelworkers of America

Kweisi Mfume
NAACP
Laura Murphy
American Civil Liberties Union
Hugh B. Price
National Urban League
David Saperstein
Union of American Hebrew Congregations
Carole Shields
People For The American Way

Richard Womack
AFL-CIO
Patrisha Wright
Disability Rights Education and Defense Fund
Stephen P. Yokich
International Union, United Automobile Workers of America
Raul Yzaguirre
National Council of La Raza

COMPLIANCE/ENFORCEMENT COMMITTEE
Karen Narasaki, Chairperson

STAFF
EXECUTIVE DIRECTOR
Wade J. Henderson
EXECUTIVE ASSISTANT/ OFFICE MANAGER
Lisa M. Haywood
POLICY/RESEARCH ASSOCIATE
Karen McGill Lawson
LEGISLATIVE ANALYST/ DIRECTOR OF TECHNOLOGY PROGRAMS
Brian Komar

PARTICIPATING ORGANIZATIONS

Affiliated Leadership League of and for the Blind of America
 African Methodist Episcopal Church
 African Methodist Episcopal Zion Church
 Alpha Kappa Alpha Sorority, Inc.
 Alpha Phi Alpha Fraternity, Inc.
 American-Arab Anti-Discrimination Committee
 American Association for Affirmative Action
 AARP
 American Association of University Affiliated Programs
 for Persons with Developmental Disabilities
 American Association of University Women
 American Baptist Churches, U.S.A.—National Ministries
 American Civil Liberties Union
 American Council of the Blind
 American Ethical Union
 American Federation of Government Employees
 American Federation of Labor—Congress of Industrial
 Organizations
 American Federation of State, County & Municipal Employees, AFL-CIO
 American Federation of Teachers, AFL-CIO
 American Jewish Committee
 American Jewish Congress
 American Nurses Association
 American Postal Workers Union, AFL-CIO
 American Society for Public Administration
 American Speech-Language-Hearing Association
 American Veterans Committee
 Americans for Democratic Action
 Anti-Defamation League of B'nai B'rith
 A. Philip Randolph Institute
 Asian Pacific American Labor Alliance
 Associated Actors and Artists of America—AFL-CIO
 Association for Education and Rehabilitation of the
 Blind and Visually Impaired
 Association of Junior Leagues
 B'nai B'rith Women
 Building & Construction Trades Department—AFL-CIO
 Catholic Charities, USA
 Center for Community Change
 Center for Women Policy Studies
 Children's Defense Fund
 Church of the Brethren—World Ministries Commission
 Church Women United
 Citizen Action
 Coalition of Black Trade Unionists
 Communications Workers of America
 Community Transportation Association of America
 Congress of National Black Churches
 Delta Sigma Theta Sorority
 Disability Rights Education and Defense Fund
 Division of Homeland Ministries—Christian Church (Disciples
 of Christ)
 Epilepsy Foundation of America
 Episcopal Church—Public Affairs Office
 Evangelical Lutheran Church in America
 Families USA
 Federally Employed Women
 Feminist Majority
 Friends Committee on National Legislation
 Hadassah, The Women's Zionist Organization of America
 Hotel and Restaurant Employees and Bartenders International Union
 Human Rights Campaign
 Improved Benevolent & Protective Order of Elks of the World
 Industrial Union Department—AFL-CIO
 International Association of Machinists and Aerospace Workers
 International Association of Official Human Rights Agencies
 International Brotherhood of Teamsters
 International Human Rights Law Group
 International Molders & Allied Workers Union
 International Union of Electronic, Electrical, Salaried,
 Machine and Furniture Workers, AFL-CIO
 International Union, United Automobile Workers of America
 Iota Phi Lambda Sorority, Inc.
 Japanese American Citizens League
 Jewish Community Centers Association
 Jewish Council for Public Affairs
 Jewish Labor Committee
 Jewish Women International
 Judge David L. Bazelon Center for Mental Health Law
 Kappa Alpha Psi Fraternity
 Labor Council for Latin American Advancement
 Lawyers' Committee for Civil Rights Under Law
 League for Industrial Democracy
 League of Women Voters of the United States
 Mexican American Legal Defense and Education Fund
 NAACP Legal Defense and Educational Fund, Inc.
 Na'Amat USA
 National Alliance of Postal & Federal Employees
 National Asian Pacific American Legal Consortium
 National Association for Equal Opportunity in Higher Education
 National Association for the Advancement of Colored People
 National Association of Americans of Asian Indian Descent
 National Association of Colored Women's Clubs, Inc.
 National Association of Community Action Agencies
 National Association of Community Health Centers
 National Association of Human Rights Workers
 National Association of Negro Business & Professional
 Women's Clubs, Inc.
 National Association of Protection and Advocacy Systems
 National Association of Social Workers
 National Bar Association
 National Black Caucus of State Legislators
 National Catholic Conference for Interracial Justice
 National Committee on Pay Equity
 National Conference of Black Mayors, Inc.
 National Conference of Catholic Charities
 National Congress for Community Economic Development
 National Congress for Puerto Rican Rights
 National Congress of American Indians
 National Council of Catholic Women
 National Council of Churches of Christ in the U.S.
 National Council of Jewish Women
 National Council of La Raza
 National Council of Negro Women
 National Council of Senior Citizens, Inc.
 National Council on Independent Living
 National Education Association
 National Employment Lawyers Association
 National Fair Housing Alliance
 National Farmers Union
 National Federation of Business and Professional Women's
 Clubs, Inc.
 National Gay & Lesbian Task Force
 National Institute for Employment Equity
 National Legal Aid & Defender Association
 National Low Income Housing Coalition
 National Neighbors
 National Office for Black Catholics
 National Organization for Women
 National Partnership for Women & Families
 National Political Congress of Black Women, Inc.
 National Post Office Mail Handlers, Watchmen, Messengers
 & Group Leaders
 National Puerto Rican Coalition
 National Sorority of Phi Delta Kappa, Inc.
 National Urban League
 National Women's Law Center
 National Women's Political Caucus
 Native American Rights Fund
 Newspaper Guild
 NOW Legal Defense and Education Fund
 PACE
 Omega Psi Phi Fraternity, Inc.
 Organization of Chinese Americans, Inc.
 People for the American Way
 Phi Beta Sigma Fraternity, Inc.
 Poverty and Research Action Council
 Presbyterian Church (USA)
 Project Equality, Inc.
 Puerto Rican Legal Defense and Education Fund, Inc.
 Retail Wholesale & Department Store Union, AFL-CIO
 Service Employees International Union
 Sigma Gamma Rho Sorority, Inc.
 Southern Christian Leadership Conference
 Synagogue Council of America
 The National Conference for Community and Justice
 The National PTA
 Union of American Hebrew Congregations
 Unitarian-Universalist Association
 UNITE!
 United Association of Journeymen & Apprentices of the Plumbing
 & Pipe Fitting Industry of the U.S. & Canada—AFL-CIO
 United Brotherhood of Carpenters and Joiners of America
 United Church of Christ—Commission for Racial Justice Now
 United Farm Workers of America, AFL-CIO
 United Food and Commercial Workers International Union
 United Methodist Church—Board of the Church and Society
 United Methodist Church—Board of Global Ministries
 Women's Division
 United Mine Workers of America
 United Rubber, Cork, Linoleum & Plastic Workers of America
 U.S. Catholic Conference
 United Steelworkers of America
 United Synagogue of Conservative Judaism
 Women of Reform Judaism
 Women's American ORT
 Women's International League for Peace and Freedom
 Workers Defense League
 Workmen's Circle
 YMCA of the USA, National Board
 YWCA of the USA, National Board
 Zeta Phi Beta Sorority, Inc.



The Leadership Conference on Civil Rights
and
The Leadership Conference Education Fund
Annual Civil Rights Policy Conference



"WORKING TOWARDS ONE AMERICA"

May 10-11, 1999

On May 10-11, 1999 the Leadership Conference on Civil Rights (LCCR) and the Leadership Conference Education Fund (LCEF) will convene a 1½ day conference in Washington, D.C. focusing on important civil rights policy issues. The conference, entitled, "WORKING TOWARDS ONE AMERICA" will be held in conjunction with the LCCR's Annual Hubert H. Humphrey Civil Rights Award Dinner and the LCCR National Board Meeting. Issues covered at the conference will include affirmative action, the 2000 Census, hate crimes, emerging technology issues, and repositioning the civil rights movement to be more relevant to young adults. The conference will be held on Capitol Hill and at the National Press Club.

CONFERENCE HIGHLIGHTS!!

AFFIRMATIVE ACTION: THE DEBATE CONTINUES

This two-part session will review the latest empirical research on affirmative action in higher education as well as continue the discussion on the merits of affirmative action policies and programs.

PART I. Affirmative Action in Higher Education: Debunking the Myths

The debate over affirmative action in higher education too often has relied on rhetoric rather than hard empirical evidence. By examining the admissions policies of several institutions and following the fortunes of their minority graduates over a period of years, The Shape of the River strikes a blow to those who are rallying against affirmative action. William Bowen, President, Andrew Mellon Foundation and Former President, Princeton University, will present the findings from The Shape of the River, which he co-authored with Derek Bok, Immediate Past-President, Harvard University, and the 300th Anniversary University Professor at the Kennedy School of Government at Harvard.

PART II. Continuing The Discussion

Marcia Greenberger, Co-President, National Women's Law Center and Abigail Thernstrom, Senior Fellow, Manhattan Institute for Policy Research will continue the discussion about affirmative action in an interactive session moderated by Karen Narasaki, Executive Director, National Asian Pacific American Legal Consortium.

**SPECIAL LUNCHEON SESSION IN CONJUNCTION WITH
ROCK THE VOTE!!!**



**CIVIL RIGHTS FOR THE NEXT GENERATION:
NEW VOICES, NEW LEADERS**

Ever wonder what will make the next generation march? Tavis Smiley, host of Black Entertainment Television's BET Tonight, will moderate this special session that will focus on the civil rights movement's outreach and relevance to young adults at the dawn of the new millennium. The participants will be young activists, advocates, and leaders who will share their ideas on how civil rights organizations can become more effective in addressing the evolving needs of today's youth. Particular emphasis on how organizations can support and encourage young people to realize and utilize their power to affect change in the civic and political lives of their communities.

"WORKING TOWARDS ONE AMERICA"

CONFERENCE HIGHLIGHTS CONTINUED

CENSUS 2000: POWER AND MONEY

Census data provide the statistical basis for determining the political contours of federal, state, and local governments. In addition, these data affect the annual distribution of over \$180 billion dollars from the federal government to states and localities. Much rides on the outcome of the 2000 census. This session will examine some of the policy implications of an incomplete count with an eye on how the census affects real people in real communities around the nation. Richard Riley, Secretary, U.S. Department of Education; Antonia Hernandez, President and General Counsel, Mexican American Legal Defense and Educational Fund; and, Marian Wright Edelman, Founder and President, Children's Defense Fund have been invited to participate.

THE CONTINUING BATTLE AGAINST HATE CRIME VIOLENCE

The recent murder of Billy Jack Gaither in Alabama and the horrific 1998 deaths of James Byrd in Texas and Matthew Shepard in Wyoming serve as a painful reminder of how beastly attacks against innocent citizens, driven by nothing but irrational hatred, threaten the very soul of America. We believe hate crimes are a more serious problem than is generally recognized and that the problem requires a unified and determined response by all sectors of our society. This session will examine how various organizations and institutions are responding to a call for action.

PUBLIC EDUCATION: THE ELUSIVE SEARCH FOR EQUAL OPPORTUNITY

The discussion will focus on the practical meaning of equal educational opportunity in the context of the reauthorization of the Elementary and Secondary Education Act (ESEA) during the 106th Congress. The ESEA was first enacted in 1965 to provide federal assistance to disadvantaged children and Title I of ESEA is the largest federal education program designed specifically to serve our nation's poorest children and their families – reaching nearly every school district in the country – and providing nearly \$8 billion annually to improve the educational achievement levels of low-income students. Invited to the discussion are: Robert Chase, National Education Association; Kweisi Mfume, NAACP; Raul Yzaguirre, National Council of La Raza; and, Nancy Zirkin, Chair, National Coalition for Women and Girls in Education (NCWGE). The session will be moderated by Civil Rights Attorney William Taylor, LCCR Vice-Chair.

LUNCHEON KEYNOTE

STEVE CASE, CHAIRMAN AND CEO, AMERICA ONLINE

THE NATIONAL PRESS CLUB

USING THE NEW MEDIUM TO BUILD ONE AMERICA IN THE 21ST CENTURY: CHALLENGES AND OPPORTUNITIES

Steve Case, Chairman and CEO, America Online, will address the future of telecommunications in the new millennium, with a particular emphasis on under-served communities. Bridging the technological divide is critical toward achieving One America in the 21st Century.

TO REGISTER FOR THE CONFERENCE OR TO RECEIVE ADDITIONAL INFORMATION, PLEASE
CONTACT: BRIAN KOMAR, LCCR/LCEF, (202) 466-3311, KOMAR@CIVILRIGHTS.ORG

WWW.CIVILRIGHTS.ORG

The Leadership Conference on Civil Rights
and
The Leadership Conference Education Fund
Annual Civil Rights Policy Conference

"WORKING TOWARDS ONE AMERICA"

May 10-11, 1999

Registration Form

- A. Attending all sessions of "WORKING TOWARDS ONE AMERICA" as well as the Hubert H. Humphrey Civil Rights Award Dinner \$315.00
- B. Attending Luncheon with Steve Case, Chairman, America Online, and the Hubert H. Humphrey Civil Rights Award Dinner \$250.00
- C. Attending only "WORKING TOWARDS ONE AMERICA" Conference \$150.00
- D. Attending only Luncheon with Steve Case, Chairman, America Online \$50.00

Organization _____

Address _____

Phone/Fax _____

Name _____

Title _____

Email _____ Circle One A B C D

Name _____

Title _____

Email _____ Circle One A B C D

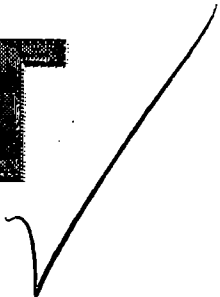
Number of Package A	_____	X \$315.00	=	_____
Number of Package B	_____	X \$250.00	=	_____
Number of Package C	_____	X \$150.00	=	_____
Number of Package D	_____	X \$50.00	=	_____

TOTAL = _____

Please return forms and payment to:

Brian Komar
c/o LCCR/LCEF 1629 K Street, N.W. Suite 1010 Washington, D.C. 20006
(202) 466-3311/ (202) 466-3435 (FAX)
KOMAR@CIVILRIGHTS.ORG

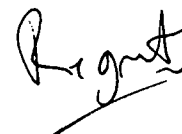
BLUEPRINT



Contact Information:

Matt Frankel/Robin Swanson
(202)546-0007/ (800)546-0027

*****Save the Date*****



On Tuesday, May 11th, the Democratic Leadership Council will unveil the third volume of its landmark series, *Blueprint: Ideas for a New Century*, an Information Age policy journal geared towards finding the next generation of Third Way ideas and setting the agenda for the year 2000.

Among the major proposals in the new volume, "Civic Action: The Responsibilities of Citizenship," are a plan to make National Service universal and to require every high school graduate to pass a course in Democracy Education. Please join us for this exciting and enlightening event.

Date: Tuesday, May 11th
Time: 10:00 a.m. - 11:30 a.m.
Place: Hyatt Regency Washington on Capitol Hill - Columbia "A" Room
400 New Jersey Ave., NW
Washington, DC

For more information about the event please call Matt Frankel or Robin Swanson in the DLC Communications Department at (202)546-0007/(800)546-0027.

For more information on *Blueprint: Ideas for a New Century*, please visit the *Blueprint* website at www.dlc.org/blueprint.

###

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
002. letter	Patricia C. Donnelly to Christopher Jennings re:Opening the National Practitioner's Data Bank to the Consumer (partial) (1 page)	04/12/1999	P6/b(6)

COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Chris Jennings (Meetings, Trips, Events)
OA/Box Number: 17045

FOLDER TITLE:

Speaking Engagements (April, May, June 1999) [5]

2011-0747-S

rc423

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

April 12, 1999

Mr. Christopher Jennings
Special Assistant to the President
for Healthcare
The White House
1600 Pennsylvania Avenue
Washington, D. C. 20500

Regrets

Dear Mr. Jennings:

Re: **Opening the National Practitioner's Data Bank
to the Consumer**

On April 22nd I will be meeting with the health care legislator staff of a number of member of Congress. I would appreciate the opportunity to spend even 20 minutes with you to discuss the path to legislative action to open the NPDB to the public.

The State of Florida has an exemplary reporting system: enclosed is a copy of the Closed Medical Malpractice Claims from the Internet. The Agency for Health Care Administration also reports Physician Insurance Claims and Disciplinary Actions taken. Available: Internet Library System Manuals on request. Since the NPDB retains accumulated data that would protect the consumer, we need to have the 1986 legislation amended by legislation.

The average person doesn't have a clue as to how to obtain information about their physician's work history (especially the poor) which is the most **critical factor to learn - much more than accreditation and school ranking and medical society referrals.**

Respectfully yours,

Patricia C. Donnelly
Patricia C. Donnelly

THE HARRY DONNELLY FOUNDATION

Post Office Box 42, Howard Beach, New York 11414

P6/(b)(6)

{002}

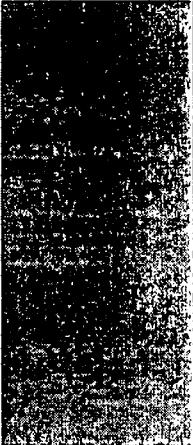
1. WWW.FDHC.STATE.FL.US
2. Licensing + Consumer Info
3. Closed Medical Claims
'A to J'
'K to Q'

Section 4

Closed Medical Malpractice Claims

Physicians are not required to have malpractice insurance. Florida law does require each insurer providing malpractice coverage for physicians to report to the Department of Insurance any claim for damages.

Some doctors practice in high-risk specialties, like neurosurgery or obstetrics, where the potential risk is greater. Other doctors may accept high-risk patients with difficult-to-treat medical conditions and greater risk for complications.



Some physicians practice in high-risk specialties or accept high-risk patients — increasing their risk for malpractice.

The settlement of a malpractice claim may occur for a variety of reasons which do not necessarily reflect negatively on the professional competence or conduct of the physician. Payment of a medical malpractice claim should not, in fact, be a presumption that malpractice has occurred. Physicians often have little control over whether the insurance company pays a claim. An insurance company may pay a claim on behalf of an insured physician — even when there is no liability — if the cost of defending the claim may exceed a potential settlement.

A malpractice lawsuit or the payment of a malpractice claim — even multiple claims — does not necessarily mean a doctor is unsafe. Lawsuits are often filed for emotional or financial reasons unrelated to the professional competence or conduct of a physician.

Be cautious. A large payout in a malpractice case does not necessarily indicate that the doctor made a serious error, but rather that the patient suffered significant economic damages as a result of the alleged malpractice.

National Comparisons

According to data published by the American Medical Association (AMA) in 1995, 7.8 percent of all U.S. physicians reported a malpractice claim in that year, and 40.1 percent of all U.S. physicians had at least one malpractice claim in their career.

SPECIALTY	% INCURRING MALPRACTICE IN 1993	% INCURRING MALPRACTICE IN CAREER
Family Practice	6.5	41.1
Internal Medicine	6.9	32.6
Surgery	13.3	55.5
Pediatrics	3.5	26.9
OB/GYN	17.2	67.0
Radiology	7.7	45.4
Psychiatry	3.0	20.4
Anesthesiology	2.4	33.1
Pathology	1.6	15.7
All Others	6.0	39.3

* 1993 AMA data

From these data you can see that in 1993 a physician whose specialty was OB/GYN was the most likely to be sued for malpractice and that specialty was more than 10 times as likely to experience a medical malpractice claim than a pathologist, and about five times more likely to be sued for malpractice than a pediatrician. You can also measure the relative incidence of claims against specialists over their careers; with OB/GYN being the most likely followed by surgeons and radiologists.

By region, the AMA data showed that 5.3 percent of all physicians in the South Atlantic region — which

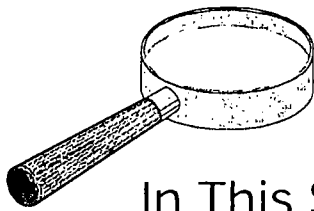
includes Florida — reported at least one malpractice claim in 1993, and that 34.2 percent had at least one claim in their careers as of 1993.

REGION	% INCURRING MALPRACTICE IN 1993	% INCURRING MALPRACTICE IN CAREER
New England	5.1	27.8
Middle Atlantic	10.6	45.5
South Atlantic	5.3	34.2
NE Central	9.6	41.8
W. North Central	7.8	35.2
E. South Central	4.1	38.7
W. South Central	10.8	49.7
Mountain	7.2	33.6
Pacific	6.6	42.9

* 1993 AMA data

These data further suggests that doctors in the South Atlantic Region are less likely to be sued than doctors on the Pacific Coast, but more likely than doctors in New England.

Thus, in evaluating the closed claims data on Florida physicians, you can look at the specialty designation of that physician and then evaluate that doctor's medical malpractice closed claim experience in comparison to the relative likelihood of that doctor to be sued compared to other specialists. For example, a doctor with three malpractice closed claims in five years who practices in the OB/GYN area is not as far out of line with his or her peers nationally than an anesthesiologist with the same number of closed claims in the same period. Obviously, these are very general comparisons, but this information is important to keep in mind because not all doctors face the same medical malpractice risk.



In This Section...

Physicians with three or more paid malpractice claims as reported to the Department of Insurance from **October 1, 1991 to September 30, 1996**. There were only 104 doctors in this category out of 43,000 licensed doctors in Florida.

In addition to physician name, license number and address, the following information is included:

County Filed

County in which the medical malpractice action was filed. For more information about the court file, contact the Clerk of Court for that county. If the COUNTY FILED column is blank, the data were unavailable or the case was settled prior to the filing of a lawsuit.

Policy Limits

Maximum amount that the malpractice insurance company would pay toward a settlement or judgment on a medical malpractice claim on behalf of that physician.

Indemnity Paid

Amount the insurance company paid on that claim. The amount of money paid in a malpractice case can be an indicator of the severity of the malpractice claim, especially when the award approaches the policy limits of the insurance policy or when the settlement is very low and is below what it would likely cost to defend the lawsuit. However, the size of the award is not always an indicator

of severity. A large amount paid, even when it approaches policy limits, may not indicate that the doctor made a serious error, but rather that the patient suffered economic damages as a result of the alleged malpractice.

Specialty Code

Type of specialty can be referenced in conjunction with the American Medical Association table which shows the medical malpractice claims experience for various specialty groups.

Severity Code

Indicates the extent of the injury to the patient. The range of injury is from insignificant through temporary major and minor, through permanent major or minor. Obviously, the most severe injury is death.

A description of the severity codes appears in the upper table on the following page.

Date

The month/year the claim was reported settled.

Stage Legal

Indicates at what point in the legal process the claim was resolved. Most medical malpractice claims settle before going to trial. If a claim is settled for nuisance value, this is probably more likely to happen early in the process, since this is when the insurer can save the most money in defense costs. Of course some significant cases settle early when the malpractice liability is very clear and the defendant and the insurer have little likelihood of successfully defend-

SEVERITY CODE	DESCRIPTION	EXAMPLES
1	Emotional Only	Fright, no physical damage
2	Temporary Insignificant	Lacerations, contusions, minor scars, rash. No delay.
3	Temporary Minor	Infections, misset fracture, fall in hospital. Recovery delayed.
4	Temporary Major	Burns, surgical material left, drug side effect, brain damage. Recovery delayed.
5	Permanent Minor	Loss of fingers, loss or damage to organs. Includes nondisabling injuries.
6	Permanent Significant	Deafness, loss of limb, loss of eye, loss of one kidney or lung.
7	Permanent Major	Paraplegia, blindness, loss of two limbs, brain damage.
8	Permanent Grave	Quadriplegia, severe brain damage, lifelong care or fatal prognosis.
9	Death	

ing the suit. The later in the legal process the claim is settled, the more likely it is that the issues of fact or the law were closely contested. In the cases that went to trial, a jury had to determine the extent of the malpractice liability and the amount of the award.

The key for the stage legal codes is in the table below.

Information included in this report about Closed Medical Malpractice Claims is maintained by the Florida Department of Insurance. For more information, contact

Florida Department of Insurance
Document Processing Office
200 East Gaines Street
Tallahassee, Florida 32399-0300
(904) 922-3149

STAGE LEGAL CODE	DESCRIPTION
1	Within the pre-suit period as set forth in Section 768.57, Florida Statute (usually within 90 days).
2	After arbitration is initiated or prior to suit being filed.
3	Within 90 days of suit being filed.
4	More than 90 days after suit filed and prior to or during the course of mandatory settlement conference.
5	During the trial but before court verdict.
6	After court verdict and prior to notice of appeal.
7	After notice of appeal is filed or post-judgment relief or action is required for recovery.
8	During Appeal.
9	After appeal.
10	Claim or suit abandoned.

LAST NAME & LICENSE #	FIRST NAME	ADDRESS	CITY	COUNTY FILED	POLICY LIMITS	INDEM PAID	SPECIALTY	SEVERITY CODE	DATE	STAGE LEGAL
Affleck ME044369	John	1110 Gulf Breeze Pky #205	Gulf Breeze		1000000	7621	Surgery-Plastic	3	4/94	2
Affleck ME044369	John	1110 Gulf Breeze Pky #205	Gulf Breeze		1000000	8000	Surgery-Plastic	5	10/93	2
Affleck ME044369	John H.	1110 Gulf Breeze Pky #205	Gulf Breeze		1000000	60000	Surgery-Plastic	3	10/92	4
Affleck ME044369	John	1110 Gulf Breeze Pky #205	Gulf Breeze	Escambia	1000000	975000	Surgery-Plastic	4	10/94	9
Auld ME012207	Albert W.	P.O. Box 326	Palm Beach	Pasco	250000	10000	Surgery-Neuro	2	11/92	4
Auld ME012207	Albert W.	P.O. Box 326	Palm Beach	Pasco	250000	45000	Surgery-Neuro	3	9/94	4
Auld ME012207	Albert W.	P.O. Box 326	Palm Beach	Pasco	250000	217500	Surgery-Neuro	5	11/95	4
Auld ME012207	Albert W.	P.O. Box 326	Palm Beach	Pasco	25000	75000	Surgery-Neuro	2	4/95	4
Auld ME012207	Albert W.	P.O. Box 326	Palm Beach	Pasco	250000	200000	Surgery-Neuro	7	8/92	4
Azarhail ME027242	Reza	8720 N. Kendall Dr, Ste 214	Miami		1000000	25000	Internal Medicine	9	9/95	4
Azarhail ME027242	Reza	8720 N. Kendall Dr, Ste 214	Miami		1000000	30000	Cardio	9	10/91	4
Azarhail ME027242	Reza	8720 N. Kendall Dr, Ste 214	Miami		1000000	1000000	Internal Medicine	9	4/94	4
Babu ME049229	Manilipudi	1944 Vista View Dr	Lakeland		250000	20000	Emergency	9	3/93	2
Babu ME049229	Manilipudi	1944 Vista View Dr	Lakeland		2000000	3019	Emergency	3	1/94	1
Babu ME049229	Manilipudi	1944 Vista View Dr	Lakeland	Polk	2000000	864000	Emergency	8	8/93	4
Bateman ME033487	John T.	P.O. Box 179	Babson Park	Polk	250000	225000	Surgery-General	6	1/95	1
Bateman ME033487	John T.	P.O. Box 179	Babson Park	Polk	250000	95000	Surgery-General	5	4/92	4
Bateman ME033487	John T.	P.O. Box 179	Babson Park	Polk	250000	225000	Surgery-General	4	7/95	3
Befeler ME014905	Benjamin	1321 N W 14th St #202	Miami	Dade	250000	250000	Internal Medicine	6	12/93	4
Befeler ME014905	Benjamin	1321 N W 14th St #202	Miami	Dade	250000	60000		6	10/93	4
Befeler ME014905	Benjamin	1321 N W 14th St #202	Miami	Dade	250000	250000	Cardio	9	3/94	4
Blavatsky ME048414	Nicholas	635 First Street North	Winter Haven		250000	22500	Surgery-Ortho	3	7/93	1

LAST NAME & LICENSE #	FIRST NAME	ADDRESS	CITY	COUNTY FILED	POLICY LIMITS	INDEM PAID	SPECIALTY	SEVERITY CODE	DATE	STAGE LEGAL
Blavatsky ME048414	Nicholas	635 First Street North	Winter Haven	Polk	250000	55000	Surgery-Ortho	4	8/95	4
Blavatsky ME048414	Nicholas	635 First Street North	Winter Haven	Polk	250000	250000	Surgery-Ortho	6	12/95	4
Bongolan ME027892	Lorenzo Salvador	4325 Henderson Blvd	Tampa		250000	24900	Surgery-Ortho	5	7/94	4
Bongolan ME027892	Lorenzo Salvador	4325 Henderson Blvd	Tampa		250000	75000	Surgery-Ortho	5	7/93	4
Bongolan ME027892	Lorenzo Salvador	4325 Henderson Blvd	Tampa	Palm Bch	250000	185000	Surgery-Ortho	4	12/95	4
Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lee	500000	7500	Dermatology	3	5/93	4

Boudreau, ME008900 (Florida license relinquished 12/93.)

Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lee	500000	7500	Dermatology	3	5/93	4
Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lee	500000	10000	Dermatology	3	5/93	4
Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lee-	500000	15000	Dermatology	3	5/93	1
Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lee	500000	20000	Dermatology	3	5/93	4
Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lee	500000	25000	Dermatology	3	5/93	3
Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lee	500000	25000	Dermatology	3	5/93	3
Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lee	500000	25000	Dermatology	3	5/93	1
Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lee	500000	25000	Dermatology	3	5/93	1
Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lee	500000	25000	Dermatology	3	5/93	1
Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lee	500000	25000	Dermatology	3	5/93	4
Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lee	500000	25000	Dermatology	3	5/93	1
Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lee	500000	25000	Dermatology	3	5/93	1
Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lee	500000	25000	Dermatology	3	5/93	4
Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lee	500000	25000	Dermatology	3	5/93	4
Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lee	500000	7500	Dermatology	3	5/93	3
Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lee	500000	25000	Dermatology	3	5/93	4

LAST NAME & LICENSE #	FIRST NAME	ADDRESS	CITY	COUNTY FILED	POLICY LIMITS	INDEM PAID	SPECIALTY	SEVERITY CODE	DATE	STAGE LEGAL
Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lee	500000	187500	Derma- tology	5	5/93	4
Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lee	500000	25000	Derma- tology	3	5/93	4
Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lee	500000	25000	Derma- tology	3	5/93	4
Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lee	500000	25000	Derma- tology	3	5/93	4
Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lee-	500000	35000	Derma- tology	3	5/93	1
Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lec	500000	35000	Derma- tology	3	5/93	4
Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lee	500000	60000	Derma- tology	3	5/93	3
Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lee	500000	75000	Derma- tology	3	5/93	4
Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lee	500000	100000	Derma- tology	3	5/93	3
Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lee	500000	115000	Derma- tology	6	5/93	4
Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lee	500000	125000	Derma- tology	3	5/93	1
Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lee	500000	150000	Derma- tology	9	5/93	3
Boudreau ME008900	Robert F.	1753 Cascade Way	N Fort Myers	Lee	500000	150000	Derma- tology	4	5/93	4
Bourque ME017602	Robert Gerald	951 NW 13 Street #4-C	Boca Raton		250000	72500	Surgery- Ob/Gyn	3	2/95	1
Bourque ME017602	Robert Gerald	951 NW 13 Street #4-C	Boca Raton	Palm Beach	1000000	150000	Surgery- Ob/Gyn	9	5/92	4
Bourque ME017602	Robert Gerald	951 NW 13 Street #4-C	Boca Raton	Palm Beach	250000	250000	Surgery- Ob/Gyn	5	10/92	4
Brown ME036443	Robert Charles Jr.	4519 Brentwood Avenue	Jacksonville	Duval	1000000	30000	Gyne- cology	5	8/92	1

Brown, ME036443 (Florida license suspended 2/93. Appealed, stay until 1/96.)

Brown ME036443	Robert Charles Jr.	4519 Brentwood Avenue	Jacksonville	Duval	500000	125000	Surgery- Hand	5	9/92	1
Brown ME036443	Robert Charles Jr.	4519 Brentwood Avenue	Jacksonville	Duval	1000000	32500	Gyne- cology	5	8/92	1
Brown ME036443	Robert Charles Jr.	4519 Brentwood Avenue	Jacksonville	Duval	500000	57000	Surgery- Ob/Gyn	4	6/93	1

LAST NAME & LICENSE #	FIRST NAME	ADDRESS	CITY	COUNTY FILED	POLICY LIMITS	INDEM PAID	SPECIALTY	SEVERITY CODE	DATE	STAGE LEGAL
Brown ME036443	Robert Charles Jr.	4519 Brentwood Avenue	Jacksonville	Duval	1000000	87500	Gynecology	5	8/92	1
Brown OS002526	Willard L.	5771 Nutting St Rd	Henderson	Pasco	250000	32500	Surgery-Ortho	4	11/94	4

Brown, OS002526 (Florida license renewal delinquent.)

Brown OS002526	Willard L.	200 Locust St #17-B	Philadelphia, PA	Pasco	250000	150000	Surgery-Ortho	6	1/95	1
Brown OS002526	Willard L.	Post Box 1203	Red Lodge, MT	Pasco	250000	247000	Surgery-Ortho	2	8/92	1
Butler ME014951	Michael B.	683 Douglas Ave	Altamnt Sprngs	Seminole	250000	50000	Surgery-General	9	5/96	4
Butler ME014951	Michael B.	683 Douglas Ave	Altamnt Sprng	Seminole	250000	250000		9	12/95	4
Butler ME014951	Michael B.	683 Douglas Ave	Altamnt Sprng		250000	125000	Surgery-General	5	6/92	1
Butler ME014951	Michael B.	683 Douglas Ave	Altamnt Sprng	Seminole	250000	250000		9	1/96	3
Callahan ME036569	Daniel Joseph	2030 Coffee Pot Blvd.	St Petersburg	Pinellas	1000000	8000	Surgery-Plastic	3	11/93	1

Callahan, ME036569 (Florida license relinquished 4/95.)

Callahan ME036569	Daniel Joseph	2030 Coffee Pot Blvd.	St Petersburg	Pinellas	1000000	10000	Surgery-Plastic	3	7/93	1
Callahan ME036569	Daniel Joseph	2030 Coffee Pot Blvd.	St Petersburg	Pinellas	1000000	17500	Surgery-Plastic	2	9/94	4
Callahan ME036569	Daniel Joseph	2030 Coffee Pot Blvd.	St Petersburg	Pinellas	1000000	20000	Surgery-Plastic	3	3/95	4
Callahan ME036569	Daniel Joseph	2030 Coffee Pot Blvd.	St Petersburg	Pinellas	1000000	25999	Surgery-Plastic	3	10/94	3
Callahan ME036569	Daniel Joseph	2030 Coffee Pot Blvd.	St Petersburg	Pinellas	1000000	7500	Surgery-Plastic	2	1/94	1
Callahan ME036569	Daniel Joseph	2030 Coffee Pot Blvd.	St Petersburg	Pinellas	1000000	40000	Surgery-Plastic	4	12/95	4
Callahan ME036569	Daniel Joseph	2030 Coffee Pot Blvd.	St Petersburg	Pinellas	1000000	150000	Surgery-Plastic	1	12/95	4
Callahan ME036569	Daniel Joseph	2030 Coffee Pot Blvd.	St Petersburg	Pinellas	1000000	100000	Surgery-Plastic	6	12/95	4
Callahan ME036569	Daniel Joseph	2030 Coffee Pot Blvd.	St Petersburg	Pinellas	1000000	115000	Surgery-Plastic	6	10/95	4
Callahan ME036569	Daniel Joseph	2030 Coffee Pot Blvd.	St Petersburg	Pinellas	1000000	137500	Surgery-Plastic	5	7/96	4
Calvo ME043752	Arturo	1140 Withlacoochee Street	Safety Harbor	Pinellas	250000	65000	Surgery-Plastic	4	1/96	4

LAST NAME & LICENSE #	FIRST NAME	ADDRESS	CITY	COUNTY FILED	POLICY LIMITS	INDEM PAID	SPECIALTY	SEVERITY CODE	DATE	STAGE LEGAL
Calvo ME043752 (Florida license inactive.)										
Calvo ME043752	Arturo	1140 Withlacoochee Street	Safety Harbor	Pinellas	250000	90000	Surgery- Plastic	3	10/94	4
Calvo ME043752	Arturo	1140 Withlacoochee Street	Safety Harbor		250000	125000	Surgery- Plastic	3	6/93	1
Calvo ME043752	Arturo	1140 Withlacoochee St	Safety Harbor	Pinellas	250000	30000	Surgery- Plastic	4	6/96	4
Calvo ME043752	Arturo	1140 Withlacoochee St	Safety Harbor	Pinellas	250000	150000	Surgery- Plastic	4	1/94	4
Calvo ME043752	Arturo	1140 Withlacoochee St	Safety Harbor		250000	250000	Surgery- Plastic	5	8/94	1
Davis ME016893	Dale George	7100 W 20th Ave	Hialeah		250000	20000	Ophtha- mology	2	12/93	1
Davis ME016893	Dale George	7100 W 20th Ave.	Hialeah		250000	70000	Surgery- Ophtha	6	10/91	0
Davis ME016893	Dale George	7100 W 20th Ave	Hialeah		250000	175000	Surgery- Ophtha	7	7/96	4
Davis ME016893	Dale George	7100 W 20th Ave	Hialeah	Dade	250000	200000	Surgery- Ophtha	7	9/95	4
Decandido ME039740	Gabriel	8005 Ulmerton Road	Largo	Pinellas	1000000	20000	General Prac.	5	8/94	4
Decandido ME039740	Gabriel	8005 Ulmerton Road	Largo	Pinellas	1000000	27500	General Prac.	4	2/96	5
Decandido ME039740	Gabriel M. D.	8005 Ulmerton Road	Largo	Pinellas	250000	250000	General Prac.	9	7/95	4
Diaz ME043349	Ricardo Rogelio	21911 Holly Tree Way	Boca Raton	Broward	1000000	225000	Internal Medicine	6	10/94	1
Diaz ME043349	Ricardo Rogelio	21911 Holly Tree Way	Boca Raton	Broward	100000	75000		5	3/94	4
Diaz ME043349	Ricardo Rogelio	21911 Holly Tree Way	Boca Raton	Broward	1000000	225000	Emergency	6	8/95	4
Diaz-Bordon ME026065	Pedro	2884 S Osceola Ave	Orlando	Orange	250000	25000	Surgery- Ob/Gyn	5	2/96	4
Diaz-Bordon ME026065	Pedro	2884 S Osceola Ave	Orlando	Orange	250000	250000	Surgery- Ob/Gyn	7	5/95	4
Diaz-Bordon ME026065	Pedro	2884 S Osceola Ave	Orlando	Orange	250000	250000	Surgery- Ob/Gyn	4	12/95	4
Doyan ME0040736	Richard	456 Alexander Palm Rd	Boca Raton	St. Lucie	1000000	27000	Emergency	5	12/94	4
Doyan ME0040736	Richard	456 Alexander Palm Rd	Boca Raton	Broward	100000	50000	Emergency	9	12/93	4
Doyan ME0040736	Richard	456 Alexander Palm Rd	Boca Raton	St. Lucie	250000	100000	Emergency	8	5/95	4

LAST NAME & LICENSE #	FIRST NAME	ADDRESS	CITY	COUNTY FILED	POLICY LIMITS	INDEM PAID	SPECIALTY	SEVERITY CODE	DATE	STAGE LEGAL
Edelstein ME022077	Stephen Alan	4040 NW 99th Ave	Coral Springs	Broward	1500000	30000	Radiology	4	11/91	5
Edelstein ME022077	Stephen Alan	4040 NW 99th Ave	Coral Springs	Broward	4000000	75000	Radiology	5	7/96	4
Edelstein ME022077	Stephen Alan	4040 NW 99th Ave	Coral Springs	Broward	2000000	100000	Radiology	5	7/96	3
Elias ME037821	Robert	8700 North Kendall Drive, Suite 212	Miami		1000000	7500	Radiology	5	1/96	1
Elias ME037821	Robert	8700 North Kendall Drive, Suite 212	Miami		1000000	150000	Radiology	5	5/96	4
Elias ME037821	Robert Seth	8700 North Kendall Drive, Suite 212	Miami	Dade	1000000	200000	Radiology	9	7/95	4
Fishman ME053007	Larry	500 Vonderberg Drive, West Tower, Suite 212	Brandon	Hills- borough	250000	249000	Surgery- Neuro	5	5/93	4
Fishman ME053007	Larry	500 Vonderberg Drive, West Tower, Suite 212	Brandon		250000	220000	Surgery- Neuro	5	12/92	1
Fishman ME053007	Larry	500 Vonderberg Drive, West Tower, Suite 212	Brandon	Hills- borough	1000000	750000	Surgery- Neuro	7	7/96	4
Fletcher ME046707	Steven Mark	9275 SW 152nd St #212	Miami	Dade	250000	15000	Surgery- Plastic	5	6/93	4
Fletcher ME046707	Steven Mark	9275 SW 152nd St #212	Miami		250000	250000	Surgery- Plastic	9	7/93	1
Fletcher ME046707	Steven Mark	9275 SW 152nd St #212	Miami	Dade	250000	250000	Surgery- Plastic	6	7/93	4
Fox ME027681	Steven	401 Ocean Blvd	Golden Beach	Polk	1000000	150000	Internal Medicine	6	11/92	5
Fox ME027681	Steven	401 Ocean Blvd	Golden Beach	Polk	250000	250000	Cardio- logy	9	4/94	4
Fox ME027681	Steven	401 Ocean Blvd	Golden Beach	Orange	250000	250000	Cardio- logy	5	9/95	4
Frager ME036628	Marc Stephen	1500 NW 10th Ave, Endocrine and Diabetes Assoc	Boca Raton	Palm Bch	1500000	9999	Internal Medicine	6	1/92	4
Frager ME036628	Marc Stephen	1500 NW 10th Ave, Endocrine and Diabetes Assoc	Boca Raton	Palm Bch	500000	380000	Endocrin- ology	9	3/96	8
Frager ME036628	Marc Stephen	1500 NW 10th Ave, Endocrine and Diabetes Assoc	Boca Raton	Palm Bch	500000	500000	Internal Medicine	9	4/93	4
Fraser ME039134	John	11200 Seminole Blvd, Ste 103	Largo		1000000	30000	Surgery- Ortho	6	12/95	10
Fraser ME039134	John	11200 Seminole Blvd, Ste 103	Largo		1000000	35000	Surgery- Ortho	3	12/91	4
Fraser ME039134	John	11200 Seminole Blvd, Ste 103	Largo		1000000	200000	Surgery- Ortho	6	3/92	4

LAST NAME & LICENSE #	FIRST NAME	ADDRESS	CITY	COUNTY FILED	POLICY LIMITS	INDEMN PAID	SPECIALTY	SEVERITY CODE	DATE	STAGE LEGAL
Gatien OS001676	Lionel J.	18011 Country Ct. Apt 3	Chippewa Falls, VA	Duval	1000000	6431	Internal Medicine	3	7/92	0
Gatien OS001676	Lionel J.	9765 San Jose Blvd	Jacksonville	Duval	1000000	50000	Internal Medicine	9	3/93	4
Gatien OS001676	Lionel J.	18011 Country Ct. Apt 3	Chippewa Falls, VA	Duval	1000000	275000	Internal Medicine	9	6/93	4
Gatto ME043937	Vincent William	500 E Central Ave. Bond Clinic Pa	Winter Haven	Polk	1000000	17500	Gynecology	4	9/93	4
Gatto ME043937	Vincent William	500 E Central Ave. Bond Clinic Pa	Winter Haven	Polk	500000	70000	Surgery-Ob/Gyn	3	2/92	4
Gatto ME043937	Vincent William	500 E Central Ave. Bond Clinic Pa	Winter Haven		1000000	300000	Surgery-Ob/Gyn	5	1/94	2
Gilderman OS003370	Larry I.	1150 N University Dr	Hollywood	Broward	250000	59000	General Prac.	5	3/94	4
Gilderman OS003370	Larry I.	1150 N University Dr	Hollywood	Broward	250000	250000	General Prac.	0	3/92	4
Gilderman OS003370	Larry I.	1150 N University Dr	Hollywood	Broward	1000000	560000	General Prac.	8	7/92	4
Gills ME013256	James P.	43309 U S Highway 19 North, P.O. Box 5000	Tarpon Springs	Pinellas	1000000	42500	Ophthalmology	6	3/94	3
Gills ME013256	James P.	43309 U S Highway 19 North, P.O. Box 5000	Tarpon Springs	Pinellas	1000000	51062	Ophthalmology	6	9/94	1
Gills ME013256	James P.	43309 U S Highway 19 North, P.O. Box 5000	Tarpon Springs	Pinellas	1000000	57500	Surgery-Ophtha	6	12/94	4
Gluck ME037105	Charles A.	2245 N University Dr	Hollywood	Broward	1000000	10000	Endoscopic	4	4/93	4
Gluck ME037105	Charles A.	2245 N University Dr	Hollywood	Broward	1000000	25000	Gastroenterology	9	8/94	4
Gluck ME037105	Charles A.	2245 N University Dr	Hollywood	Broward	1000000	300000	Internal Medicine	5	4/96	4
Gogan ME058162	William J.	701 Northlake Boulevard, Suite 208	North Palm Beach	Palm Beach	250000	75000	Surgery-Ortho	6	5/94	4
Gogan ME058162	William J.	701 Northlake Boulevard, Suite 208	North Palm Beach		250000	1000000	Surgery-Ortho	6	9/95	4
Gogan ME058162	William J.	701 Northlake Boulevard, Suite 208	North Palm Beach	Palm Beach	1000000	1000000	Surgery-Ortho	8	6/95	2
Gonzalez ME017019	Pedro	8544 N.W. 165 Street	Miami Lakes	Broward	100000	15000	Pathology	4	6/93	4
Gonzalez ME017019	Pedro	8544 N.W. 165 Street	Miami Lakes	Dade	100000	23000	Pathology	5	9/95	4
Gonzalez ME017019	Pedro	8544 N.W. 165 Street	Miami Lakes	Broward	100000	100000	Pathology	3	12/95	4

LAST NAME & LICENSE #	FIRST NAME	ADDRESS	CITY	COUNTY FILED	POLICY LIMITS	INDEM PAID	SPECIALTY	SEVERITY CODE	DATE	STAGE LEGAL
Gosch ME024292	Hank H.	208 Harbor View Ln	Largo	Pinellas	500000	25000	Surgery- Neuro	7	1/94	4
Gosch ME024292	Hank H.	208 Harbor View Ln	Largo	Pinellas	500000	40000	Surgery- Neuro	6	6/92	4
Gosch ME024292	Hank H.	208 Harbor View Ln	Largo	Pinellas	500000	500000	Surgery- Neuro	7	12/94	4
Graubert ME011672	Alan Sender	15700 NW 67th Ave, Ste. 300	Miami Lakes		250000	17500	Family Prac.	3	4/93	4
Graubert ME011672	Alan Sender	15700 NW 67th Ave, Ste. 300	Miami Lakes		250000	250000	Family Prac.	9	11/94	1
Graubert ME011672	Alan Sender	15700 NW 67th Ave, Ste. 300	Miami Lakes		250000	350000	Family Prac.	9	10/91	4
Greene ME017028	Andrew F.	725 E Osceola St	Stuart	Martin	250000	120000	Surgery- Ortho	4	5/96	4
Greene ME017028	Andrew F.	725 E Osceola St	Stuart	Martin	250000	250000	Surgery- Ortho	7	7/96	10
Greene ME017028	Andrew F.	725 E Osceola St	Stuart	Martin	250000	100000	Surgery- Ortho	5	5/96	4
Greene ME017028	Andrew F.	725 E Osceola St	Stuart		250000	250000	Surgery- Ortho	6	3/93	6
Hajianpour ME055102	Mohamad -Ali	Total Orthopaedic Care, 4850 West Oakland Park Blvd	Laud Lakes	Broward	500000	9145	Surgery- Ortho	6	3/94	6
Hajianpour ME055102	Mohamad -Ali	Total Orthopaedic Care, 4850 West Oakland Park Blvd	Laud Lakes	Broward	500000	150000	Surgery- Ortho	4	6/92	4
Hajianpour ME055102	Mohamad -Ali	Total Orthopaedic Care, 4850 West Oakland Park Blvd	Laud Lakes	Broward	500000	300000	Surgery- Ortho	6	10/92	4
Haslam ME026512	Ernest G.	230 S Highway 79	Panama City		1000000	7500	General Prac.	2	5/93	10
Haslam ME026512	Ernest G.	230 S Highway 79	Panama City		1000000	150000	General Prac.	9	10/95	4
Haslam ME026512	Ernest G.	230 S Highway 79	Panama City	Polk	1000000	276850	General Prac.	9	6/94	4
Isil ME021768	Neil H.	3385 Burns Rd #204	Palm Bch Gdns		1000000	187500	Anesthes- iology	9	2/96	1
Isil ME021768	Neil H.	3385 Burns Rd #204	Palm Bch Gdns	Palm Beach	500000	50000	Anesthes- iology	5	1/96	4
Isil ME021768	Neil H.	3385 Burns Rd #204	Palm Bch Gdns		500000	500000	Anesthes- iology	8	3/95	1
Jacobson ME016053	Ira	1190 NW 95th St #401	Miami	Dade	1000000	125000	General Prac.	7	3/94	4
Jacobson ME016053	Ira	1190 NW 95th St #401	Miami	Dade	250000	135000	Disco- grams	9	2/95	4
Jacobson ME016053	Ira	1190 NW 95th St #401	Miami	Dade	250000	230000	Disco- grams	4	9/95	3



JEB BUSH, GOVERNOR

RUBEN J. KING-SHAW, JR., EXECUTIVE DIRECTOR

March 23, 1999

Patricia Donnelly
P.O. Box 42
Howard Beach, New York 11414

Dear Ms. Donnelly,

As you requested during our recent telephone conversation, enclosed is a copy of Florida's statute regarding distribution of published documents to the state's public library system. The program is called the State Document Depository Program. If you have any more questions or need any further information, please feel free to call me at 850-414-6833.

Again, my sincerest condolences for the loss of your grandson. But what a wonderful way to acknowledge his memory, by working to improve reporting systems in your state. Please let me know if I can be of any further help.

Sincerely,

Nina Bottcher
AHCA Public Information Office



(d) In general, perform such duties as may, from time to time, be assigned to him or her by the Secretary of State.

History.—s. 4, ch. 70-250; s. 1, ch. 70-439; s. 4, ch. 78-323; ss. 3, 4, ch. 81-68; ss. 1, 4, ch. 82-46; s. 1, ch. 83-24; s. 2, ch. 83-265; s. 15, ch. 86-163; ss. 2, 3, ch. 90-21; s. 5, ch. 91-429; s. 151, ch. 95-148.

257.04 Publications, pictures, and other documents received to constitute part of State Library; powers and duties of Division of Library and Information Services.—

(1) All books, pictures, documents, publications, and manuscripts received through gifts, purchase, or exchange, or on deposit from any source for the use of the state, shall constitute a part of the State Library and shall be placed therein for the use of the public under the control of the Division of Library and Information Services of the Department of State. The division may receive gifts of money, books, or other property which may be used or held for the purpose or purposes given; and it may purchase books, periodicals, furniture, and equipment as it deems necessary to promote the efficient operation of the service it is expected to render the public.

(2) The division may, upon request, give aid and assistance, financial, advisory, or otherwise, to all school, state institutional, academic, free, and public libraries, and to all communities in the state which may propose to establish libraries, as to the best means of establishing and administering libraries, selecting and cataloging books, and other facets of library management.

(3) The division shall maintain a library for state officials and employees, especially of informational material pertaining to the phases of their work, and provide for them material for general reading and study.

(4) The division shall maintain and provide research and information services for all state agencies.

(5) The division shall make all necessary arrangements to provide library services to the blind and physically handicapped persons of the state.

(6) The division may issue printed material, such as lists and circulars of information, and in the publication thereof may cooperate with state library commissions and libraries of other states in order to secure the more economical administration of the work for which it is formed. It may conduct courses of library instruction and hold librarians' institutes in various parts of the state.

(7) The division shall perform such other services and engage in any other activity, not contrary to law, that it may think appropriate in the development of library service to state government, to the libraries and library profession of the state, and to the citizens of the state.

History.—s. 4, ch. 10278, 1925; CGL 1690; s. 4, ch. 63-39; ss. 10, 35, ch. 69-106; s. 21, ch. 69-353; s. 3, ch. 74-228; s. 2, ch. 83-24; s. 16, ch. 86-163.

257.05 Public documents; delivery to, and distribution by, division.—

(1) The term "public document" as used in this section means any document, report, directory, bibliography, rule, newsletter, pamphlet, brochure, periodical, or

other publication, whether in print or nonprint format, that is paid for in whole or in part by funds appropriated by the Legislature and may be subject to distribution to the public; however, the term excludes publications for internal use by an executive agency as defined in s. 283.30.

(2)(a) Each state official, state department, state board, state court, or state agency issuing public documents shall furnish the Division of Library and Information Services of the Department of State 35 copies of each of those public documents, as issued, for deposit in and distribution by the division. However, if the division so requests, as many as 15 additional copies of each public document shall be supplied to it.

(b) If any state official, state department, state board, state court, or state agency has fewer than 40 copies of any public document, it shall supply the division with 2 copies of each such public document for deposit in the State Library.

(c) As issued, daily journals and bound journals of each house of the Legislature; slip laws and bound session laws, both general and special; and Florida Statutes and supplements thereto shall be furnished to the division by the state official, department, or agency having charge of their distribution. The number of copies furnished shall be determined by requests of the division, which number in no case may exceed 35 copies of the particular publication.

(3) It is the duty of the division to:

(a) Designate university, college, and public libraries as depositories for public documents and to designate certain of these depositories as regional centers for full collections of public documents.

(b) Provide a system of distribution of the copies furnished to it under subsection (2) to such depositories.

(c) Publish a periodic bibliography of the publications of the state.

The division may exchange copies of public documents for those of other states, territories, and countries. Depositories receiving public documents under this section shall keep them in a convenient form accessible to the public.

History.—s. 5, ch. 10278, 1925; CGL 1691; s. 1, ch. 22064, 1943; s. 1, ch. 21758, 1943; s. 4, ch. 63-39; s. 1, ch. 67-223; ss. 10, 35, ch. 69-106; s. 21, ch. 69-353; s. 1, ch. 73-305; s. 3, ch. 83-24; s. 17, ch. 86-163; s. 34, ch. 90-335.

257.105 Public documents; copies to Library of Congress.—Any state official or state agency, board, commission, or institution having charge of publications hereinafter named is authorized and directed to furnish the Library of Congress in Washington, D.C., upon requisition from the Library of Congress, up to three copies of the journals of both houses of the Legislature; volumes of the Supreme Court Reports; volumes of periodic reports of Cabinet officers; and copies of reports, studies, maps, or other publications by official boards or institutions of the state, from time to time, as such are published and are available for public distribution.

History.—ss. 1, 6, ch. 83-252; s. 4, ch. 88-32; ss. 35, 44, ch. 90-335.

Note.—Former s. 283.51.

257.12 Division of Library and Information Services authorized to accept and expend federal funds.

Capitol Hill Health Policy Roundtable,
George Mason University
Mary Wakefield, Director
Tel: 703-993-1907
c: 703-993-1555 or 703-993-1953

**FACSIMILE COVER PAGE**

To: Christopher Jennings	From: gmu
Fax #: 202-456-7431	Fax #: 1-703-993-1555
Company: Domestic Policy Council	Tel #: 703-993-1907
Subject:	
Sent: 4/7/99 at 3:03:14 PM	Pages: 3 (including cover)

MESSAGE:

Invitation to "New Model for Training Health Professionals: Exploring Public Policy Options."

For questions, call Marcia Bearor at (703) 993-1931

Please note the room change on the invitation. If you have already RSVP'd, you do not have to RSVP again.

— R. S. V. P. —

New Models for Training Health Care Professionals: Exploring Public Policy Options

• April 28, 1999 • 3:00 PM – 5:00 PM (Reception to follow) •

Russell Senate Office Building Room 325

When you arrive, please register and pick up your badge and packet.

Changes in the way health professionals are educated are beginning to take place with the re-configuration of the health care delivery system. Decreased hospital-inpatient care and increased emphasis on providing care in non-acute settings has created a new environment for educating nurses and physicians. Some innovative state and privately-funded initiatives already afford a glimpse of new training models for graduate medical and nursing education (GMNE). These are interdisciplinary, community-based training programs that take the health care provider out to the community where the patients are. Panelists will offer specific policy recommendations to finance and implement such interdisciplinary, community-based programs.

1. ☐ YES, I will attend.
☒ NO, I will not attend. *Nope*
☐ NO, I cannot attend. _____
 from my organization will be attending in my place.
2. Name: _____
 Organization: _____
 Phone number: _____
 Fax number: _____
3. **Ask Us Your Questions:** We would like this session to be as informative as possible by giving you an opportunity to pose questions now before the session. Please indicate your question(s) below and the speaker to whom you would like it directed. We will share it with the presenter(s) and make sure it is addressed in the Q&A session at the forum:

4. Please fax this response to: 703-993-1555, or if busy, to: 703-993-1953. Our phone number is: 703-993-1907. E-mail responses can be sent to: carhr@gmu.edu website: www.gmu.edu/departments/chp
 George Mason University, Center for Health Policy & Ethics

**The W.K. Kellogg Foundation and George Mason University
Center for Health Policy and Ethics**

Invite you to

***New Models for Training Health Care Professionals:
Exploring Public Policy Options***

- **Date:** April 28, 1999 • **Time:** 3:00 PM to 5:00 PM (Reception to follow) •
- Note Location:** Russell Senate Office Building Room 325

Changes in the way health professionals are educated are beginning to take place with the re-configuration of the health care delivery system. Decreased hospital-inpatient care and increased emphasis on providing care in non-acute settings has created a new environment for educating nurses and physicians. Some innovative state and privately-funded initiatives already afford a glimpse of new training models for graduate medical and nursing education (GMNE). These are interdisciplinary, community-based training programs that take the health care provider out to the community where the patients are. Panelists will offer specific policy recommendations to finance and implement such interdisciplinary, community-based programs.

- **Opening Remarks**

Mary Wakefield, PhD, RN, Director, Center for Health Policy and Ethics, George Mason University

Henrie Treadwell, PhD, Program Director, W.K. Kellogg Foundation

- **Federal Support for Graduate Medical and Nursing Education**

Congressman Ben Cardin (D-MD)

- **Policy Work on Graduate Medical and Nursing Education**

David Fleischer, Office of Senator Bill Frist (R-TN)

Craig Lisk, staff to the Medicare Payment Advisory Commission

David Sundwall, MD, Chairperson, Council on Graduate Medical Education

- **Panel Discussion: Designing Federal Policy to Support Community Graduate Medical and Nursing Education**

Doreen C. Harper, PhD, National Coordinator, Community Partnerships-Graduate Nursing and Medical Education Initiative, W.K. Kellogg Foundation

Tzvi Hefter, Director, Division of Acute Care, Health Care Financing Administration

Richard Knapp, PhD, Executive Vice President, Association of American Medical Colleges

Polly Bednash, PhD, Executive Director, American Association of Colleges of Nursing

Barbara Tomar, Senior Associate Director in Policy Development, American Hospital Association

Janet Coffman, Assistant Director, GME Policy, Pew Health Professions Commission

Moderator: Tim Henderson, National Conference of State Legislatures



The Reverend Leo J. O'Donovan, S.J.

President of Georgetown University

cordially invites you to attend

the Eighth Annual Joseph B. Brennan Lecture

*"Healthcare: Essential Building Block
for a Free Society"*

to be given by

Reverend Michael D. Place, STD

President

The Catholic Health Association of the United States

Tuesday, the twentieth of April

at five o'clock in the afternoon

Bunn Intercultural Center Auditorium

Georgetown University Campus

Reception to follow

Galleria, Bunn Intercultural Center

P.S.V.P. Affirmative Only 202/687-6774

*Put on
schedule as
an FYI.
LJ*



Laura Emmett

04/19/99 05:49:16 PM

Record Type: Record

To: See the distribution list at the bottom of this message
cc: Ann C. Hertelendy/WHO/EOP
Subject: Luncheon with Antony Giddens

FYI- if you are interested

----- Forwarded by Laura Emmett/WHO/EOP on 04/19/99 05:48 PM -----



Ann C. Hertelendy

04/19/99 05:38:56 PM



Record Type: Record

To: See the distribution list at the bottom of this message
cc:
Subject: Luncheon with Antony Giddens

Please join us with any interested staff members
for a luncheon welcoming

Antony Giddens

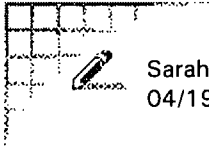
author of *Third Way* and
Professor at the London School of Economics

on Tuesday, April 20, 1999
12:30 p.m. - 1:30 p.m.

in the Truman Conference Room
Jackson Place
Conference Center

Please RSVP x65745

In order to cover the cost of the luncheon, if you confirm your attendance please make out a check for \$5.75 to Sidney Blumenthal and forward it to Ann Hertelendy



Sarah A. Bianchi @ OVP
04/19/99 06:27:18 PM

Record Type: Record

To: Teresa M. Jones/OPD/EOP
cc: Devorah R. Adler/OPD/EOP
Subject: calls w. Chris

I gave Elizabeth a list of four calls that absolutely have to happen this week with Chris and me. the earlier the better. Can you let me know status tomorrow? thanks

sb

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
003. letter	Alan M. Garber to Christopher Jennings re: personal (partial) (1 page)	04/15/1999	P6/b(6)

COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Chris Jennings (Meetings, Trips, Events)
OA/Box Number: 17045

FOLDER TITLE:

Speaking Engagements (April, May, June 1999) [5]

2011-0747-S

rc423

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

NATIONAL BUREAU OF ECONOMIC RESEARCH, INC.

1050 MASSACHUSETTS AVENUE, CAMBRIDGE, MASSACHUSETTS 02138-5398

Tel: (617) 868-3900 FAX: (617) 868-2742

April 15, 1999

Mr. Christopher Jennings
Special Assistant to the President for Health Policy Development
Office of Policy Development
Executive Office of the President
1600 Pennsylvania Avenue, N.W.
OEOB 216
Washington, D.C. 20500

Dear Mr. Jennings:

Please save the date! On Thursday, June 17, 1999, the National Bureau of Economic Research will be sponsoring its third conference in a new series called "Frontiers in Health Policy Research." The series is designed to highlight and analyze recent economic issues that affect health care policy. The purpose of the conference is to give policy makers direct access to the latest health care research. The presentations will be geared toward the important health policy decisions that are being made today and designed to make the research results useful to policy makers and government officials.

Distinguished economists from such Stanford University, Harvard University, Dartmouth College, and other institutions will present their latest findings on key current issues in policy regarding health care. They will address such issues as how to measure hospital quality and how to use such information to improve care; how the treatment of patients nearing the end of life varies from one state to another, and the implications for financing and the quality of care; why private firms vary so much in the money that they devote to employee health benefits.

The conference will be held at The National Press Club for a full day. We are confident that the conference will stimulate productive discussion, as policy makers hear and respond to policy-directed presentations of new results from some of the most innovative investigators in health policy research today. We hope that the conference will provide you with answers to some of the health policy questions that you are facing and that it will also raise provocative new questions.

Space at this conference is limited, so please respond by May 21, 1999 in order to reserve your place. Responses can be made by mailing the enclosed response form in the envelope provided, or by e-mail to confer@nber.org. If you cannot attend, please feel free to pass this invitation to a colleague in your office. Should you have any questions, please contact Paula Oliveira at anapaula@nber.org. All in all, it should prove to be an enjoyable, stimulating, and insightful day. We look forward to seeing you there.

Sincerely,



Alan M. Garber
Director, Health Care Program

[003]

P6/(b)(6)

P6/(b)(6)

P6/(b)(6)

P6/(b)(6)

P6/(b)(6)

regret
some of which should go
but

NATIONAL BUREAU OF ECONOMIC RESEARCH

Frontiers in Health Policy Research

Alan M. Garber, Organizer

June 17, 1999

Hyatt Regency Bethesda
One Bethesda Metro Center
Bethesda, MD

TO: Rob Shannon
National Bureau of Economic Research
1050 Massachusetts Avenue
Cambridge, MA 02138
(617) 868-3900; FAX (617) 864-1825
e-mail: confer@nber.org

FROM: _____

PHONE/FAX: _____

E-MAIL: _____

_____ I will attend the meeting on June 17th.

_____ I am unable to attend the meeting.

Special Dietary Requirements: _____

_____ I am unable to attend the luncheon.

NATIONAL BUREAU OF ECONOMIC RESEARCH, INC.

Frontiers in Health Policy Research

Alan Garber, Organizer

June 17, 1999

The National Press Club
529 14th Street, NW
Washington, DC

PRELIMINARY PROGRAM

THURSDAY, JUNE 17:

- 9:00 AM Registration and Continental Breakfast
- 9:20 AM Opening Remarks
ALAN GARBER, Stanford University and NBER
- 9:30 AM JONATHAN SKINNER, Dartmouth University and NBER
JOHN WENNBERG, Dartmouth College
How Efficient is Medicare?
- DAVID CUTLER, Harvard University and NBER
ELLEN MEARA, Harvard University
The Technology of Birth: Is it Worth it?
- 11:00 AM Break
- 11:30 AM DOUGLAS STAIGER, Dartmouth College and NBER
Comparing the Quality of Health Care Providers
- 12:15 PM Reception and Luncheon
- 2:00 PM DAVID WISE, Harvard University and NBER
MATTHEW EICHNER, Columbia University and NBER
Why Do Some Firms Spend so Much on Medical Care?
- LAURENCE BAKER, Stanford University and NBER
What is Managed Care and What Is it Doing to Health Expenditures?
- 3:30 PM Adjourn