

Withdrawal/Redaction Sheet

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. letter	Jill White to Chris Jennings re: phone number (partial) (1 page)	02/09/1998	P6/b(6)
002. letter	Karen Wolk Feinstein and Lauren LeRoy to Chris Jennings re: phone number (partial) (1 page)	02/20/1998	P6/b(6)
003. note	re: phone number (partial) (1 page)	n.d.	P6/b(6)
004. letter	Ellen Kugler to Christopher Jennings re: phone number (partial) (1 page)	02/06/1998	P6/b(6)
005. letter	Chaim Charytan to Christopher Jennings re: phone number (partial) (1 page)	11/07/1997	P6/b(6)

COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Chris Jennings (Meetings, Trips, Events)
OA/Box Number: 17045

FOLDER TITLE:

Speaking Engagements (February - July 1998) [1]

2011-0747-S

rc402

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]



86
8/17
Regret ✓
William Waldman, Executive Director

Cornelius D. Hogan, President

July 27, 1998

Christopher C. Jennings, Deputy Assistant to the President
For Health Policy Development
Old Executive Office Building, Room 216
Washington, DC 20500

Dear Mr. Jennings:

I am writing to invite you to participate in the American Public Human Services Association's (APHSA) tenth annual retreat for state human service administrators to be held **Sunday, September 27 through Monday, September 28** in Park City, Utah.

Each year, 35 to 40 state human service administrators meet for a two-day retreat to gain new skills and insights, enhance mutual understanding, exchange ideas and forge new partnerships. The retreat is widely regarded to be our Association's premier event of the year. We hope you will accept our invitation to share your insights on the state implementation of the new Child Health Insurance Program, Medicaid outreach strategies and other critical human service programs. The informal setting of the retreat will allow for a free exchange of ideas and strategies.

We would like you to speak during our Sunday work session, however, we would accommodate your schedule if the Monday date is preferable. We hope you will be able to join us. If you have any questions, please feel free to contact me at (202) 682-0100.

Sincerely,

A handwritten signature in cursive script, appearing to read "William Waldman".

William Waldman
Executive Director

86
8/17

Michael Darling and Associates

Los Angeles, CA

Washington, DC

Santa Fe, NM

1400 20th Street, N.W., Suite 504; Washington, DC 20036 202.232.4039 FAX:202.232.4089

July 31, 1998

Mr. Christopher C. Jennings
Deputy Assistant
to the President
The Old Executive Office Building
Washington, DC 20502

Regrets
✓

By Facsimile: (202) 456-5557

Dear Mr. Jennings:

I am writing to you at the suggestion of Ira Magaziner to invite you to be the keynote speaker at an event celebrating the 35th Anniversary of the Association of Reproductive Health Professionals (ARHP). The event will take place Saturday, October 24 at the Westin Hotel in Washington. Depending on your interest and availability, we would welcome your participation in the evening's gala dinner.

The topic should relate to "a look forward", or where reproductive sciences and our nation's health care system is likely to go in the 21st Century. The audience will include physicians, researchers, educators, counselors and pharmaceutical executives. More details can be provided later.

Please let me know at your earliest convenience if you will participate. If you are unable to accept our invitation, perhaps you could suggest another Clinton Administration official who might also be an appropriate speaker.

Until then, should you have any questions or need any additional information, I can be reached at my office with Michael Darling & Associates at 202-232-4039. Thank you.

Sincerely,


Allen Carrier

Michael Darling and Associates

1400 20th Street, N.W., Suite 504; Washington, DC 20036 202.232.4039 FAX:202.232.4089

FACSIMILE

DATE: 8.12.98

TO (FAX NUMBER): 202 456 5557

DELIVER TO: W. P. S. / Jennings (C/O Donna)

COMPANY: _____

number of pages including this cover sheet: 2

FROM: as above

if you do not receive all of the pages transmitted, please call: 202.232.4039

and ask for: same

MESSAGE:

Hi Donna -

attached as requested; originally
sent 1.31.98. Thank you.

The Washington Campus
1625 Massachusetts Avenue, NW
Suite 250
Washington, DC 20036

Telephone 202/234-4446
FAX 202/234-4505

Fax Cover Sheet

DATE: July 16, 1998

TO: Donna Geisbert

FROM: Rosalyn Davidson Fitch

Number of pages including cover sheet: 10

Message:

The following is an invitation for Mr. Jennings to speak to a group of Senior Vice Presidents of Bayer Corporation, on September 1 or 2, 1998. We believe that Mr. Jennings would add an important contribution to this educational seminar. We will do everything we can to accommodate his schedule.

Thank you for bringing this invitation to his attention, and please call me with any questions.

Roz Davidson Fitch

request given to
Bridgette Alexander
12:30 on 8/11

~~By the end of~~
Need to know by
Aug 1
they can come OEOB

25 VP's of Bayer

Requests



The Washington Campus

1625 Massachusetts Avenue, NW
Suite 250
Washington, DC 20036
202/234-4446 Fax 202/234-4505

Member Universities:

Arizona State University
University of California, Berkeley
University of California, Los Angeles
Carnell University
Emory University
Georgetown University
Grand Valley State University
Howard University
Indiana University
The University of Michigan
The University of New Mexico
The University of North Carolina at Chapel Hill
Northeastern University
The Ohio State University
Purdue University
The University of Texas at Austin
Texas A&M University

July 17, 1998

Mr. Christopher Jennings
Deputy Assistant to the President
for Health Policy
Domestic Policy Council
The White House
Washington, DC 20500

Dear Mr. Jennings:

I am writing to invite you to speak in a seminar presented by The Washington Campus, for 20-25 senior Vice Presidents from Bayer Corporation, September, 1-3, 1998. The focus of this seminar is on the public policy process and how government works.

We feel your participation would be invaluable to the educational goals of this program. Our hope is that you would present remarks for 20-30 minutes on "Health Care Initiatives in the Clinton Administration", allowing time for questions after your comments. We will make every effort to accommodate your schedule, but if possible, would like to meet with you on Wednesday, September 2, any time between 8:00 a.m. and 11:00 a.m. We could also offer Tuesday, September 1, if Wednesday is inconvenient. We would be happy to bring the group to the Old Executive Office Building.

We are sensitive to the many demands on your time, but hope that you will be able to accept this invitation. Enclosed is preliminary agenda and some information on The Washington Campus.

Please let me know if you have any questions or if you need additional information. Thank you very much for your consideration of this request. We look forward to hearing from you.

Sincerely,

Rosalyn Davidson Fitch
Associate Director



The Washington Campus

1625 Massachusetts Avenue, NW
Suite 250
Washington, DC 20036
202/234-4446 Fax 202/234-4505

Member Universities:

Arizona State University
University of California, Berkeley
University of California, Los Angeles
Cornell University
Emory University
Georgetown University
Grand Valley State University
Howard University
Indiana University
The University of Michigan
The University of New Mexico
The University of North Carolina at Chapel Hill
Northeastern University
The Ohio State University
Purdue University
The University of Texas at Austin
Texas A&M University

UNDERSTANDING WASHINGTON: THE POLITICAL MARKETPLACE

An Executive Seminar Presented by The Washington Campus for
Bayer Corporation

September 1-3, 1998
Washington, DC

PRELIMINARY AGENDA*

MONDAY, AUGUST 31, 1998

Afternoon/Evening

Arrival/Check-in

The Hay-Adams Hotel
16th and H Streets, N.W.
One Lafayette Square
Washington, DC
(202) 638-6600

TUESDAY, SEPTEMBER 1, 1998

7:30-8:15 a.m.

Buffet Breakfast

8:15 a.m.

WELCOME

Bayer Representative

Mr. Richard J. Scaldini
President and Chief Executive Officer
The Washington Campus

*Speaker Invited but not confirmed

**Understanding Washington: The Political Marketplace
Bayer Corporation**

TUESDAY, SEPTEMBER 1, 1998 [CONTINUED]

8:30 a.m.	DECISION MAKING IN WASHINGTON: THE ISSUES, THE PLAYERS, AND THE PROCESS Kevin Gottlieb President Gottlieb and Associates Former Staff Director Committee on Banking, Housing and Urban Affairs United States Senate
10:00 a.m.	Break
10:30 a.m.	Depart for Capitol Hill Club 300 First Street, SE (202) 484-4590
11:00 a.m.	RULE MAKING IN THE 105TH CONGRESS: A SENATOR'S PERSPECTIVE The Honorable Joseph I. Lieberman* United States Senate Connecticut
11:45 a.m.	Break
12:00 noon	Luncheon
1:00 p.m.	THE COMMITTEE PROCESS AND THE ROLE OF THE STAFF Elizabeth Kessler, Esquire* General Counsel Subcommittee on Immigration United States Senate
2:00 p.m.	Break
2:15 p.m.	THE AFTERMATH OF FDA REFORM Howard J. Cohen, Esquire Counsel Subcommittee on Health and Environment United States House of Representatives
3:30 p.m.	Return to Hotel

**Understanding Washington: The Political Marketplace
Bayer Corporation**

TUESDAY, SEPTEMBER 1, 1998 [CONTINUED]

4:00 p.m.	Break
5:15 p.m.	Reception
6:00 p.m.	
7:00 p.m.	Dinner
8:00 p.m.	Recess

**Understanding Washington: The Political Marketplace
Bayer Corporation**

WEDNESDAY, SEPTEMBER 2, 1998

7:15 a.m. - 8:15 a.m.

Buffet Breakfast

8:15 a.m.

THE ROLE OF THE MEDIA IN SHAPING PUBLIC POLICY

Mr. Alan Murray
Washington Bureau Chief
The Wall Street Journal

9:30 a.m.

Break

9:45 a.m.

**ISSUES AND CHALLENGES FACING THE PHARMACEUTICAL
INDUSTRY**

Judith H. Bello, Esquire
Executive Vice President
Pharmaceutical Research and Manufacturers of America

Former General Counsel and Chairman, Section 301 Committee
Office of the United States Trade Representative

11:00 a.m.

Break

11:45 p.m.

Depart for Oval Room Restaurant

800 Connecticut Ave, NW
(202) 463- 8700

12:00 noon

Luncheon

1:00 p.m.

Return to Hotel

1:15 p.m.

FEDERALISM: SHIFTING RESPONSIBILITIES TO THE STATES

Mr. Alan Weil
Co-Director
Assessing the New Federalism Project
The Urban Institute

Former Executive Director
Colorado Department of Health Care Policy and Financing

2:15 p.m.

Break

**Understanding Washington: The Political Marketplace
Bayer Corporation**

WEDNESDAY, SEPTEMBER 2, 1998[CONTINUED]

2:45 p.m.	SHAPING THE NATIONAL AGENDA: THE EXECUTIVE BRANCH DECISION-MAKING PROCESS The Honorable W. Bowman Cutter* Managing Director E.M. Warburg, Pincus and Co., LLC Former Deputy Assistant to President Clinton for Economic Policy The White House
3:45 p.m.	Break
4:00 p.m.	Depart for Bayer Corporation's Washington Office 1101 Pennsylvania Avenue, NW Suite 515 (202) 737-8900
4:30 p.m.	REPRESENTATION IN WASHINGTON: BAYER FEDERAL GOVERNMENT AFFAIRS Dr. Ronald F. Docksaï Vice President Federal Government Relations Bayer Corporation
5:30 p.m.	Break
5:45 p.m.	Depart for National Press Club 14th and F Streets, NW (202) 662-7500
6:00 p.m.	Reception
6:30 p.m.	THE POLITICAL ENVIRONMENT AND THE FALL ELECTION Mr. Morton M. Kondracke Executive Editor and Columnist <i>Roll Call</i> Panelist The McLaughlin Group
7:30 p.m.	Dinner
8:30 p.m.	Return to Hotel
8:45 p.m.	Recess

**Understanding Washington: The Political Marketplace
Bayer Corporation**

THURSDAY, SEPTEMBER 3, 1998

8:00 a.m. - 9:00 a.m. Buffet Breakfast

9:00 a.m. THE ROLE OF THE TRADE ASSOCIATION

**Mr. Alan Holmer*
President
Pharmaceutical Research and Manufacturers of America**

10:15 a.m. Break

**10:30 a.m. COMPETING IN THE POLITICAL MARKETPLACE : A BUSINESS
PERSPECTIVE**

**Dr. Gerald D. Keim
Professor of Management
College of Business Administration
Texas A&M University**

**Former Senior Fulbright Professor
University of Bonn
Federal Republic of Germany**

12:00 noon CLOSING REMARKS

Adjournment

12:15 p.m. Buffet Luncheon

The Washington Campus—History and Mission

...Like it or not, the private sector executive may spend one-third or more of his time dealing with the government. In large part, the executive has had to learn this part of his duties by experience, often painful. His principal tutors have been his lawyer, his CPA, his Washington representative and the bureaucracy—each of whom has a different viewpoint from that of corporate management.

The Honorable L. William Seidman
Former Chairman, Federal Deposit
Insurance Corporation
Founder, The Washington Campus

Founded in 1978 by L. William Seidman and other leaders in business, government, and higher education, The Washington Campus is a non-partisan, not-for-profit organization committed to educating business executives on the public policy process. Located in Washington, DC, it draws upon the unique resources of the nation's capital to provide business-oriented education on the institutions and decision-making processes of our government.

The faculty of The Washington Campus is drawn from government, business, the press, and academia. It includes Members of Congress and their staffs, senior administration officials, lobbyists, journalists, noted scholars, and corporate executives. The Washington Campus Board of Directors includes the Deans of its member business schools as well as corporate executives and former government officials.

Reflecting our fundamental commitment to business education, The Washington Campus is a consortium composed of the business schools of the following universities:

Arizona State University
University of California, Berkeley
University of California, Los Angeles
Cornell University
Emory University
Georgetown University
Grand Valley State University
Howard University
Indiana University
University of Michigan
The University of New Mexico
The University of North Carolina at Chapel Hill
Northeastern University
The Ohio State University
Purdue University
The University of Texas at Austin
Texas A&M University

The Washington Campus
1625 Massachusetts Avenue NW, Suite 250, Washington, DC 20036 Telephone: 202/234-4446 FAX: 202/234-4505
A not-for-profit educational organization
www.washcampus.edu

A Message from the President

Twenty Years of Leadership in Public Policy Education

In 1998, The Washington Campus is proud to celebrate twenty years of educational service to the corporate, university and not-for-profit communities. Our mission—to educate current and future private sector leaders on the process of government—remains as vital to national competitiveness as it was at our founding. Rapid and fundamental change has become a constant in our social, political and business environments. Accordingly, the need to understand how the institutions of government work, and how we can work with them, remains a vital requirement for leadership in all areas of our society.

The relationship between the private sector and government continues to evolve in new directions as dramatic change is wrought in trade, regulatory, economic and social policies. The ability to deal effectively with government is an indispensable qualification for those who would lead rather than follow this change process.

The Washington Campus provides managers with the strategic tools necessary to interact more efficiently with government through an understanding of its workings. Our faculty is drawn from the most senior ranks of government, business and academia. As a consortium of 17 distinguished business schools, we have deep roots in business education and the highest standards of program design and execution.

Whether dealing directly with public officials, or indirectly through public affairs resources, whether assessing the shape and impact of new legislation, or engaging in "environmental" analysis of potential policy initiatives, The Washington Campus alumnus confronts the critical issues of the day armed with an enduring framework for analysis and action.

The Washington Campus seminars range from our foundation curriculum, *Business and the Public Policy Process*, to more specialized programs addressing particular industries, to tailored seminars, customized to meet the specific requirements of sponsoring organizations.

In partnership with the leading industry associations, we have developed programs targeting the particular interests of executives in the *Health Care*, *Chemicals*, and *Electric Utility* sectors.

In similar fashion, we address the critical issues facing corporations in the global marketplace with our seminar *U.S. Trade Policy and the Global Competitive Environment*. Reflecting our long-standing commitment to MBA education, we have created specialized programs for *Executive MBA* and *MBA* candidates.

As we celebrate twenty years of educational excellence, I invite you to explore the seminars of The Washington Campus, and to discuss with us how our programs can contribute to the success of your organization.



Dr. Richard J. Scaldini
President and Chief Executive Officer
The Washington Campus, Inc.

The Washington Campus

1625 Massachusetts Avenue NW, Suite 250, Washington, DC 20036 Telephone: 202/234-4446 FAX: 202/234-4505

A not-for-profit educational organization

www.washingtoncampus.edu



California
Medical
Association

Physicians dedicated to the health of Californians

221 Main Street
P.O. Box 7690
San Francisco, CA 94120-7690
<http://www.cmanet.org>

Sally L. Burnette
Executive Assistant/Supervisor
Executive Management
TEL: 415/882-5107
FAX: 415/882-3349
E-mail: sburnette@calmed.org



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<http://www.cmanet.org>

Joan M. Hall, JD
Special Assistant
Legislative/Political Liaison

TEL: 415/882-5186
FAX: 415/882-3349
E-mail: jhall@calmed.org



California Medical Association

221 Main Street, P.O. Box 7690, San Francisco, CA 94120-7690 • (415) 541-0900
Physicians dedicated to the health of Californians

8/10 ASST. TO JOAN HALL
LEFT VOICE MAIL
12:20PM

May 6, 1998

Chris Jennings, Deputy Assistant to the President
for Health Policy
The White House - 1700 Pennsylvania Avenue, Room 216 OEOP
Washington, DC 20502

Pl. see if Congress
is in session. If
so, pl. send message
if not, it might
be able to go.

Dear Chris:

We would like to invite you to participate in a landmark event on September 11, 1998. The California Medical Association is co-sponsoring with the Joint Commission on Accreditation of Health Care Organizations (JCAHO) and California Medical Review, Inc. (CMRI), the "California Outcomes and Quality Summit." This meeting is designed to provide major California health care stakeholders and decision makers like you with the opportunity to personally interact with national and state leaders in identifying opportunities to improve existing quality measurement systems.

Among those participating in this conference will be Dennis O'Leary, M.D., President of JCAHO, Cary Sennett, M.D., Ph.D., Executive Vice President of the National Committee for Quality Assurance (NCQA), William Jessee, M.D., Director, American Medical Accreditation Program (AMAP)/Vice President, Quality and Managed Care, American Medical Association and Mary Elina Ferris, M.D., Medical Director for CMRI.

The purpose of this meeting is to apprise major health care provider and industry decision makers, consumer representatives, health care purchasers, and state agency leaders of the latest developments in quality measurement at national and state levels. This summit will enable you to discuss with national and state quality and outcomes organizations your concerns regarding the development and use of quality measures, including how to reduce duplication in these efforts and how to more effectively define and measure quality in California health care settings. This meeting will help us to identify ways in which we can work together to create meaningful quality measures for consumers, purchasers and providers.

Your participation is vital to making this meeting a success. We have invited a limited number of key leaders from various interests to take part in this information exchange. This has been necessary in allow personal interaction within small groups.

This meeting will be held on September 11, 1998, at La Quinta, California -- near Palm Springs. It is scheduled to run from 9:00 a.m. to 3:00 p.m. Your transportation and lodging costs will be provided. Please reserve this date on your calendar. We will send follow-up materials with a full description of the summit to you very shortly with a reservation form.

Sincerely,

Gary F. Krieger, M.D., Speaker
House of Delegates, CMA
Vice-Chair, AMAP

Jack Lewin, M.D., Executive Vice President
California Medical Association



California Medical Association

221 Main Street, P.O. Box 7690, San Francisco, CA 94120-7690 • (415) 541-0900
Physicians dedicated to the health of Californians

June 12, 1998

Chris Jennings, Deputy Assistant to the President
for Health Policy
The White House - 1700 Pennsylvania Avenue, Room 216 OEOP
Washington, DC 20502

Dear Chris:

We would like to invite you to participate in a landmark event on September 11, 1998. The California Medical Association is co-sponsoring with the Joint Commission on Accreditation of Healthcare Organizations (JCAHO) and California Medical Review, Inc. (CMRI), the "California Outcomes and Quality Summit." This meeting is designed to provide major California healthcare stakeholders and decision makers like you with the opportunity to personally interact with national and state leaders in identifying methods to improve existing quality measurement systems. A complete meeting agenda is included for your information.

The purpose of this one-day meeting is to apprise major healthcare provider and industry decision makers, consumer representatives, healthcare purchasers, and state agency leaders of the latest developments in quality measurement at national and state levels. This summit will also provide you the forum in which to discuss with national and state quality and outcomes organizations your concerns regarding the development and use of quality measures. Some of the topics to be considered include reducing duplication of quality/outcomes activities, effectively defining and measuring quality in California healthcare settings and identifying the type of information consumers need to make informed healthcare decisions. The main objective of this meeting is to identify ways in which we can work together to create meaningful quality measures for consumers, purchasers, health plans, hospitals and healthcare providers in California.

Your participation is vital to making this meeting a success. We have invited a limited number of key leaders from various interests to take part in this information exchange. This has been necessary to allow personal interaction within small groups.

This summit will convene on September 11, 1998, at La Quinta, California -- near Palm Springs. It is scheduled to run from 9:00 a.m. to 3:00 p.m. Registration will begin at 8:30 a.m. with a continental breakfast. Your transportation and one night lodging costs will be reimbursed. Meals will be provided the day of the summit.

Reservations for this important meeting should be made no later than July 1st by calling Sally Burnette at (415) 882-5107. Questions regarding the Summit may be directed to Joan Hall at (415) 882-5186.

Incidentally, CMA is holding its annual Leadership Academy, which will deal with the leading edge managed care, access, regulatory, and ethics issues facing California physicians and patients. The Academy will be held at La Quinta over the weekend following this separate, invitation-only Quality Summit. Pertinent information and reservation forms are attached should you wish to also stay for the Academy. CMA will waive your tuition fees and cover your lodging costs if you are interested in attending the Leadership Academy. Please provide your reservation information to Ms. Burnette at the number noted above.

We look forward to seeing you in La Quinta.

Sincerely,



Gary F. Krieger, M.D, Speaker
House of Delegates, CMA
Vice-Chair, AMAP



Jack Lewin, M.D.
Executive Vice President/CEO
California Medical Association

attachments

Travel and Ticketing Information

When arranging your transportation needs for the Quality Summit, please feel free to utilize the services of Premier Group, a subsidiary of United Airlines. Premier may be contacted at the numbers listed below:

Phone: 1-800-462-6842

Fax: 1-847-427-7215

For airline arrangements, please use CMA ID Number: A98C

If you need to make reservations after 4 p.m. PDT, please call their 24-hour line at 1-800-628-6668.

Hotel reservations may be made directly with La Quinta Club and Resort at 1-800-598-3828 or FAX a copy of your reservation request to 1-760-564-5768. Please indicate you are eligible for the "Academy Room Rate."

REIMBURSEMENT AGREEMENT: For the Quality Summit, CMA will reimburse you for the cost of one night lodging and round trip coach airfare. Please save your airline ticket receipt which is to be returned to CMA with reimbursement forms that will be mailed to you prior to the Quality Summit.

For questions regarding travel arrangements, please contact Sally Burnette at 1-415-882-5107.

CALIFORNIA OUTCOMES & QUALITY SUMMIT

LA QUINTA CLUB & RESORT—SEPTEMBER 11, 1998

THIS AGENDA CONTAINS INFORMATION CONFIRMED AT THE TIME OF PRINTING DEADLINE. SOME CHANGES MAY OCCUR.

FRIDAY, SEPTEMBER 11

8:30 - 9:00	Registration/ Continental Breakfast		11:00 - 12:15	Stakeholder Perspectives	MODERATOR Jack Lewin, M.D. <i>Executive Vice President/ CEO, CMA</i>
9:00 - 9:10	Welcome/Opening Remarks	Gary Krieger, M.D. <i>Meeting Chair</i>		Hospitals Health Plans Consumer Groups Medical Groups/Physicians Government Purchasers	
	PRESENTATIONS				
9:10 - 10:00	National Perspective	SPEAKER INTRODUCTIONS Robert Reid, M.D. <i>President, CMA</i>	12:15 - 1:30	Working Lunch/ Break Out Groups	
	Dennis O'Leary, M.D. <i>President Joint Commission on Accreditation of Health Care Organizations</i>			Issue Identification & Consensus Building	FACILITATORS K.M. Tan, M.D. Richard Frankenstein, M.D. Ron Bangasser, M.D. Sam Solish, M.D. Terry Fotre, M.D.
	Cary Sennett, M.D., Ph.D. <i>Executive Vice President National Committee for Quality Assurance</i>			Hospitals Health Plans Consumer Groups Medical Groups/Physicians Government Purchasers	
	William Jessee, M.D. <i>Vice President, Quality and Managed Care American Medical Association Accreditation Program</i>		1:30 to 1:40	Break	
10:00 - 10:10	Questions and Answers		1:40 - 1:55	Break Out Group Summarizations	MODERATOR Jack Lewin, M.D.
10:10 - 10:20	Break				
10:20 - 10:50	California Perspective	SPEAKER INTRODUCTIONS J.C. Pickett, M.D. <i>President Elect, CMA</i>	1:55 - 2:45	Audience Dialogue with all participants	MODERATOR Jack Lewin, M.D.
	Jill Silverman, M.S.P.H. <i>President/CEO Institute for Medical Quality</i>		2:45 - 3:00	Where Do We Go From Here?	Gary Krieger, M.D.
	Mary Elina Ferris, M.D., M.S.Ed <i>Medical Director California Medical Review, Inc.</i>				
10:50 - 11:00	Questions and Answers				

This event is being co-sponsored by California Medical Review, Inc., the Joint Commission on Accreditation of Health Care Organizations and the California Medical Association. This sponsorship is gratefully acknowledged.

CMA

1998

Leadership Academy Program

and

Registration Information

When making reservations for the Leadership Academy, please indicate you are a member of the Quality Summit and eligible to receive a 50% discount for a conference rate of \$ 250.

CMA 1998 LEADERSHIP ACADEMY PROGRAM

LA QUINTA RESORT—CALIFORNIA—SEPTEMBER 11-13, 1998

THIS AGENDA CONTAINS INFORMATION CONFIRMED AT THE TIME OF DEADLINE. SOME CHANGES MAY OCCUR.

FRIDAY, SEPTEMBER 11

OPTIONAL SESSIONS

7:00 a.m.	Golf	
8:00-noon	Internet Training & Exploration for Physicians (free) (limited to 30 participants per session)	In participation with GLAXO WELLCOME
1:00-4:50 p.m.	Session 1	
8:00-noon	Session 2	
8:00-noon	Physician Media Training (free) (limited to 16 participants)	
3:00-4:00 p.m.	Reenergize with Yoga	LUIS VELOSA, M.D.

ACADEMY BEGINS

5:00-5:10 p.m.	OPENING REMARKS Welcome to the Academy	JOSEPH SILVA, M.D. Dean, UC Davis School of Medicine; CMA Leadership Academy Committee Chair
5:10-5:50 p.m.	OPENING KEYNOTE ADDRESS Public Health in the Next Century	DAVID SATCHER, M.D. U.S. Surgeon General (Invited)
5:50-6:30 p.m.	PLENARY SESSION 1 and Q & A Quality of Care: An Agenda for Physicians	MARK SMITH, M.D., M.B.A. President & CEO, California HealthCare Foundation
6:30-7:30 p.m.	PANEL 1 Balancing the Calculator and Stethoscope: Quality Care in the New Health Care Marketplace	MODERATOR: DAVID HOSKINSON Health/Managed Care Consultant TOM HODAPP Managing Director, BancAmerica Robertson Stephens PETER GRANT, J.D. Partner, Davis Wright Tremaine BARBARA DECKER Manager of Benefits, Southern California Edison JAMIE ROBINSON, Ph.D. Professor of Health Economics, UC Berkeley
7:30-9:00 p.m.	RECEPTION	

10:30-11:15 a.m. **PLENARY SESSION 5 and Q & A**
POINT COUNTERPOINT
Working Toward Universal Access

MODERATOR:

ARNOLDO TORRES
Executive Director, Hispanic Health Care Association
JACK LEWIN, M.D.
CMA Executive Vice President/CEO
TOM MCCLINTOCK
Assembly Member (Invited)

11:15-12:30 p.m. **PANEL 2 and Q & A**
Are PPM Companies Working for Wall Street or the Patient? Dollars and Sense

MODERATOR:

STEVE THOMPSON
Vice President, Government Relations, CMA
NOAH ROSENBERG, J.D.
Partner, Rosenberg & Kaplan
JAMIE ROBINSON, Ph.D.
Professor of Health Economics, UC Berkeley
ROBERT MARGOLIS, M.D.
CEO, HealthPartners
PAUL KECKLEY
VP, Strategic Development, Phycor

12:30-1:30 p.m. **Lunch**
Remarks and Q & A

REED TUCKSON, M.D.
Group VP of Professional Standards, AMA

1:35-2:25 p.m. **PLENARY SESSION 6 and Q & A**
POINT COUNTERPOINT
Continuity of Care Challenges—The Hospitalist and Nonhospitalist Physician

BOB WACHTER, M.D.
Associate Chair, UCSF Department of Internal Medicine
FAITH FITZGERALD, M.D.
Professor of Internal Medicine, UC Davis

2:30-4:00 p.m. **BREAKOUT SESSIONS: Part I A to D**
A. Podium Power:
How to Prepare a Compelling Presentation

ROBERT FRIEDMAN
Senior Speech Writer, Eli Lilly & Co.

2:30-3:30 p.m. **B. E & M Codes:**
Fraud and Abuse Issues

JEREMY N. MILLER, J.D.
Miller and Miller
PATRIC HOOPER, J.D.
Hooper, Lundy & Bookman, Inc.

C. Physician Satisfaction = Patient Satisfaction:
Professional Well-Being

JOHN HENRY PFIFFERLING, Ph.D.
Director, Center for Professional Well-Being

D. Consider the Alternatives:
Homeopathy, Acupuncture, Botanicals
Homeopathy

MODERATOR:

KATHRYN GUNDLING, M.D.
Director Medical Education, UC Davis
DANA ULLMAN, M.P.H.
Director, Homeopathic Educational Services
STEVEN ROSENBLATT, M.D.
California Medical Group
MICHAEL CANTWELL, M.D.
California Pacific Medical Center

Acupuncture

Botanicals

3:30 p.m. **ADJOURNMENT**

SPECIAL PROGRAMS

3:30-4:30 p.m. **Medical-Legal Clinic/Update:**
Ask your CMA Attorney

CATHERINE HANSON, J.D.
Vice President & General Counsel, CMA Attorneys

3:45-5:15 p.m. **Deep Stretching and Introduction to Yoga**

LUIS VELOSA, M.D.

SATURDAY, SEPTEMBER 12

6:15-7:15 a.m.	Morning Stretch/Yoga	LUIS VELOSA, M.D.
7:00-8:00 a.m.	Continental Breakfast	
8:00-8:45 a.m.	PLENARY SESSION 2 and Q & A From Chicken Soup to St. John's Wort: Alternative Therapies and the Practicing Physician	ELLEN HUGHES, M.D. Associate Clinical Professor of Medicine, UCSF Center for Integrated Medicine
8:45-9:30 a.m.	PLENARY SESSION 3 and Q & A Heavy Meddle? Government's Role in Ensuring Quality Care	THE HONORABLE BILL THOMAS Chairman, Health Subcommittee, U.S. House of Representatives Committee on Ways & Means (Invited)
9:30-10:15 a.m.	PLENARY SESSION 4 and Q & A Medicare, Medicaid, and Kiddle Care	NANCY ANN MIN DEPARLE HCFA Administrator
10:15-10:30 a.m.	BREAK	

6:30-7:30 a.m. **Deep Stretching and Yoga** LUIS VELOSA, M.D.
7:00-8:00 a.m. **Continental Breakfast**

SPECIAL SESSIONS FOR STUDENTS/RESIDENTS

7:00-8:00 a.m.	SESSION 1 How to Get the Residency That's Right For You	ALLAN SIEFKIN, M.D. Associate Director, Clinical Affairs, UC Davis Health System
	How to Find the Right Practice Opportunity	REGINA LEVISON President, Levison Search Associates
8:00-9:00 a.m.	BREAKOUT SESSIONS: Part II A to D	
	A. Politics and Health: Putting Patients First	STEVE THOMPSON Vice President, Government Relations, CMA
	B. Transitioning Into Leadership and Management	SUSAN REYNOLDS, M.D. Ph.D.
	C. Quality Care and Workers' Compensation: Direct Contracting	DAVID A. INGRUM, M.D. Director of Occupational Medicine, Scripps Clinic
		PHILIP WAGNER, M.D. Assistant Professor of Occupational & Environmental Medicine, UCSF
		ROBERT GOLDBERG, M.D. Chief Medical Officer, U.S. HealthWorks of California
	D. Will Physician Unions Contribute to Quality Care?	H. REX GREENE, M.D. President-Elect, LACMA

9:05-9:45 a.m.	PLENARY SESSION 7 and Q & A Information, Please: Patient Confidentiality and the New Health Care Technologies	ROGER ENG, M.D. Radiologist and former President of CAIR LIZ QUINN, M.D. Resident, President, CAIR
9:45-10:05 a.m.	Review of New Information Technology: Health Data Information Corporation (HDIC)	W. MICHAEL LONG President and CEO, Healtheon ANN GEYER Executive Director, HDIC TERRY FOTRE, D.O. Medical Director, HDIC
10:05-10:20 a.m.	BREAK	
10:20-11:20 a.m.	PANEL 3 and Q & A Quality Measurement: What's Happening, Where is it Going and How Will California Be Affected?	CARY SENNETT, M.D., Ph.D. Vice President of Performance Measurement, NCOA MARY ELINA FERRIS, M.D. M.S.Ed., Medical Director, CMA DENNIS O'LEARY, M.D. President, JCAHO BILL JESSEE, M.D. Vice President, Quality and Management Care, AMAP/AMA JILL SILVERMAN, M.S.P.H. President & CEO, Institute for Medical Quality
11:20-Noon	PANEL 4 and Q & A Pharmacy Capitation and Research Breakthroughs—The Impact on Patient Care	CRAIG FITZGERALD Executive Liaison, Genetics
12-12:50 p.m.	PLENARY SESSION 8 and Q & A Ethics & Patient Care in Today's Health Care Environment	KEYNOTE: EMILY FRIEDMAN Health care analyst and ethicist
12:50-1:05 p.m.	CLOSING REMARKS	ROBERT REID, M.D. CMA President

Registration Form

Please fax back registration form to: **415.882.5116** or register/pay on line at **www.cmanet.org**

CMA MEMBER COST	NONMEMBER COST
\$495 includes most meals	\$895 includes most meals
\$450 Early bird \$425 Early bird groups	\$850 Early bird
Spouses, Alliance Members, CMA member students and residents; tuition FREE.	\$825 Early bird groups (2 or more)
Saturday lunch for spouses/guests, \$30.	Early bird and groups must register by August 10, 1998.

☐ **YES! I WOULD LIKE INFORMATION ON BECOMING A CMA MEMBER.** (Tuition will be applied toward CMA Membership.)

☐ **CMA Member** ☐ **Nonmember**

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TITLE _____

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BUSINESS PHONE _____

FAX _____

E-MAIL _____

SPOUSE/GUEST NAME _____ SAT. LUNCH (\$30) _____

CREDIT CARD # _____ - _____ - _____ EXP. DATE _____

☐ VISA ☐ MASTERCARD SIGNATURE _____

OPTIONAL SESSIONS (PLEASE PREREGISTER)

FRIDAY, SEPTEMBER 11

- ☐ Golf \$125: Tee Time _____ # of Players _____
☐ Media Relations Training (free)
☐ CMA/Glaxo Internet Training (free) ☐ A.M. ☐ P.M.

SATURDAY, SEPTEMBER 12

- ☐ Medical-Legal Clinic: Ask Your CMA Attorney
☐ Deep Stretching with Luis Velosa, M.D.

SUNDAY, SEPTEMBER 13— SPECIAL SESSIONS FOR STUDENTS/RESIDENTS

- ☐ How to Get the Residency That's Right for You **OR**
☐ How to Find the Right Practice Opportunity

BREAKOUT SESSIONS: (PLEASE PREREGISTER—ONE EACH DAY)

SATURDAY, SEPTEMBER 12

- 2:30 to 3:30 PM** ☐ **Session A** Podium Power ☐ **Session B** E & M Coding
☐ **Session C** Prof. Well-Being ☐ **Session D** Alt. Therapies

SUNDAY, SEPTEMBER 13

- 8-9 AM** ☐ **Session A** Politics & Health ☐ **Session B** Leadership
☐ **Session C** Workers' Comp. ☐ **Session D** Phys. Unions

To receive the final meeting agenda and conference registration information, please contact CMA at 800/795-2262.



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1.800.598.3828 and ask for group reservations
or FAX a copy of this form to **760/564-5768**.

At the conclusion of this conference, participants should be able to understand the changing roles of physicians; demonstrate medical staff and physician leadership skills; understand current issues related to functioning effectively within managed care; describe available practice options; and articulate the importance of medical ethics and patient advocacy.

CONTINUING MEDICAL EDUCATION: The California Medical Association is accredited by the Accreditation Council for Continuing Medical Education (ACME) to sponsor continuing medical education for physicians. The California Medical Association designates this continuing medical education activity for **14.75 CME credit hours** and it may be applied toward the CMA Certification in Continuing Medical Education and the AMA Physician's Recognition Award.

We gratefully acknowledge the early educational grants provided by **MBNA, Glaxo Wellcome, SmithKline Beecham, Astra Merck, DuPont Merck and Johnson & Johnson.**



Shell33 @ aol.com
08/03/98 03:51:04 PM

Record Type: Record

To: Donna L. Geisbert/OPD/EOP

cc:

Subject: Proposed Remedy for Impact of IPS on Monroe County, FL

This message is for Chris Jennings:

I regret that your schedule did not enable us to meet when I was in the District last week. As the owner of a home health agency serving the Florida Keys, I am confronted with the stark reality that the current IPS could turn Monroe County, FL into a no care zone. In response to the disproportionately severe impact on this unusually rural county, I developed a proposal for a IPS Medicare Waiver, which I discussed with Tom Hoyer, Chronic Care Purchasing Policy Director at HCFA. My proposal would be to grant a Medicare Waiver which would provide agency-specific cost limitations at 75% of FY'97 allowable costs. I believe this would comply with applicable budget resolution and neutrality requirements. I suppose conceivably the criteria for this waiver could extend to any rural health manpower shortage area as designated by health Services Administration. However, my primary concern is naturally the Florida Keys.

Obviously, the Office of Management and Budget would have to approve such a waiver request in the event that HCFA was amenable to this idea.. Your assistance in this matter could be of considerable value. Please feel free to contact me.

Regards,

(Mr.) Shelley S. Sansbury, Jr.
(305) 868-8011
(305) 868-2120 (F)
Shell33@aol.com

staff builders
FLORIDA KEYS

Faxmemo

To: Donna Geisbert
(202) 456-5557

From: Shelley Sansbury
(305) 868-8011
(305) 868-2120 (Fax)

Date: July 20, 1998

Re: Request for Meeting with Chris Jennings

I am the Executive Director and Franchise Owner of Staff Builders Home Health Services of the FL Keys. I met Mr. Jennings briefly when he spoke at the National Association for Home Care's Meeting in Washington last Spring.

I will be in the District next Monday and Tuesday, July 27 and 28.

The purpose of my request is to document the severe impact IPS is having in this exceptionally rural county, on the availability, accessibility and affordability of home health services, particularly under Title XVIII, including the dislocation of scarce home health manpower resources. There are a couple of remedies I have been thinking about and it would be a privilege to have 10 or 15 minutes of Mr. Jennings' time to discuss.

Since I am meeting with HCFA in Baltimore on Monday afternoon, I am requesting an appointment either before 2:00 PM on Tuesday or anytime on Monday, July 27. The courtesy of a prompt response would be much appreciated. I can be reached at (305) 868-8011. Thank you.

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. letter	Jill White to Chris Jennings re: phone number (partial) (1 page)	02/09/1998	P6/b(6)

COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Chris Jennings (Meetings, Trips, Events)
OA/Box Number: 17045

FOLDER TITLE:

Speaking Engagements (February - July 1998) [1]

2011-0747-S
rc402

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]



The Washington Research Group

A division of Schwab Capital Markets & Trading Group

Re: [unclear]

February 9, 1998

Chris Jennings

Deputy Assistant to the President for Health Policy
The White House.

Chris - It was good to see you again at this weekend's health policy ball.

Via Facsimile: 202.456.5557

Attn: Donna Geisbert

Have I accepted it? If not, please ask

Dear Mr. Jennings:

We cordially invite you to participate in The Washington Research Group's health care conference for institutional investors at 9:00 a.m. on Thursday, April 2, 1998, at The Carlton in Washington, DC. The theme of our conference is "Today's Realities... Tomorrow's Challenges."

James H. Shad I. H. do this

Specifically, I would like you to participate in a panel discussion on health care reform initiatives that will focus on the President's recent Medicare buy-in proposal. The panel is scheduled for 9:00 a.m. to 9:55 a.m. Our intent that the workshop be highly interactive, with each panelist providing brief conclusion-oriented opening remarks (3-5 minutes) that would stimulate a discussion around the following questions:

- * What are the primary problems with the U.S. health care system?
- * How does the President's buy-in proposal address those problems?
- * Is the proposal politically viable?
- * What other solutions should be explored in the near term and/or long term?
- * Will Congress and/or the Medicare reform commission give serious consideration to these solutions?
- * What outcomes should we expect from this debate?
- * What are the implications for the health care industry?

For this panel discussion, we also are inviting high-level representatives from the Medicare reform commission, Capitol Hill, employer and consumer groups. I would like you to focus your opening remarks on how the President's buy-in proposal addresses problems in the U.S. health care system, but then be prepared to engage the other panelists as well as the audience in an interactive discussion of the issues.

The audience will be about 60-70 of our clients, who are among the top health stock analysts and portfolio managers from the nation's largest institutional investors, as well as invited guests. Collectively, our clients manage nearly two trillion dollars of investments, and are among the largest shareholders of HMOs, hospitals, post-acute care providers, medical device and pharmaceutical companies.

Other conference panel discussions will cover topics such as: health care quality and anti-fraud initiatives; reimbursement upheaval and implications for skilled nursing facilities, hospital outpatient departments, and physician organizations; and trends affecting the medical device industry, including FDA reform, Medicare coverage changes, and international trade and reimbursement issues.

For over 20 years, the Washington Research Group has monitored Washington administrative, legislative and regulatory activities for institutional investors. In our previous client conferences, we have had outstanding presentations from various Members of Congress and the Administration, including most recently: HCFA Deputy Administrator Sally K. Richardson, HCFA Associate Administrator for Policy Kathy Buto, HCFA/OMC Director Bruce Fried, HCFA/OMC Chief Medical Officer Jeffrey Kang, M.D., HCFA Program Integrity Senior Advisor Judy Berek, HCFA/OMC Medicaid Managed Care Team Director Rachel Block, HCFA Director of Provider Services Coverage Policy Division Thomas Hoyer, Senator Charles Grassley, and U.S. Representatives David Hobson and Charles Stenholm.

I hope your schedule will permit your participation as it would be a major contribution to the success of our conference. However, in the event that you personally are unable to accept this invitation, we would like to extend this invitation to an alternate speaker from your staff who you believe would be appropriate for the topic. Thank you for your consideration of this invitation. Please call me at 202/298-6226 if you have any questions.

Sincerely,

[Signature]

Jill L. White
Director

2/17 Jill-

P6/(b)(6)

[0013]



cc: SB
4/2

OFFICE OF THE PRESIDENT
BOARD OF COMMISSIONERS OF COOK COUNTY
118 NORTH CLARK STREET
CHICAGO, ILLINOIS 60602
(312) 443-6400
TDD (312) 443-5255

JOHN H. STROGER, JR.
PRESIDENT

March 5, 1998

transmitted via facsimile to

Ms. Kim Tilley
Director of Scheduling
Office of the Vice President
Old Executive Office Building
Room 283
Washington, D.C. 20501

Hon. Albert Gore, Vice President
The White House

Dear Vice President Gore:

I am writing to invite you to participate in an historic event in Chicago
April 6: The groundbreaking of the new Cook County Hospital.

Cook County Hospital is one of the most highly regarded public institutions in the United States. The replacement hospital for the existing pre-World War I facility has long been a mission of those who believe that access to quality healthcare is a right, not a privilege. After many years of discussion, public input and regulatory approvals, the time has finally come to break ground on the \$300 million construction of the new hospital.

The new Cook County Hospital has received tremendous support from the business and civic arenas, private-sector healthcare executives, the surrounding community on the city's Near West Side, as well as a host of editorial support from the major newspapers in Chicago.

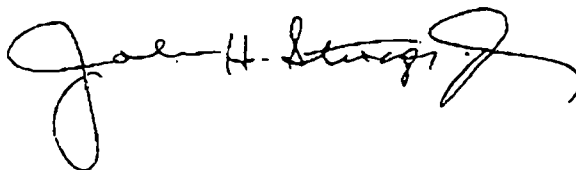
State - HRC?
Letter of congrats
should go -
Sarah will
take care of
pl give this
to her

The new Cook County Hospital means that citizens will continue to receive high-quality healthcare services, that taxpayers will save millions of dollars currently spent on a dysfunctional physical plant, and that an important safety net will remain well into the next century. Further, Cook County is a nationally lauded Level 1 trauma center, even serving as the model for television's popular "ER." Patients, physicians and staff at Cook County Hospital live the real life of "ER" every day.

On April 6, we envision a celebration for the groundbreaking, with children, members of the community, business and civic supporters, and public officials who have been tireless champions for the new hospital.

I believe your presence, Vice President Gore, would make an historic occasion uniquely special, and I hope that you will be able to join us.

Very truly yours,

A handwritten signature in black ink, appearing to read "John H. Stroger, Jr.", with a large, stylized flourish at the end.

Hon. John H. Stroger, Jr., President
Cook County Board of Commissioners



Jasculca/Terman
and Associates

Jasculca/Terman and Associates
730 N. Franklin St., Ste. #510
Chicago, IL 60610

Telephone/(312)337-7400
Facsimile/(312)337-8189

Any problems with this transmission:
please call (312)337-7400

FROM ▶ Lenne-Marie St. Germain DATE ▶ 3-10-98

Total Pages (including cover) 3

▶ To: Susan J. White
Company: Susan J. White & Assoc Fax #: 703/683-0865

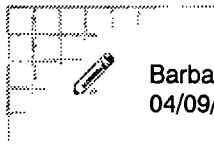
▶ To: Maurice Darnell
Company: Office of the Vice President Fax #: 202/456-6212

▶ To: Lynn Cutler
Company: Executive Office of the President Fax #: 202/456-2889

▶ To: Christopher C. Jennings
Company: Office of Policy Development Fax #: 202/456-5557

▶ To: Toby Donersfeld
Company: Office of the Vice President Fax #: 202/456-6212

NOTES ▶



Barbara D. Woolley
04/09/98 12:21:05 PM

Record Type: Record

To: Sarah A. Bianchi/OPD/EOP, Donna L. Geisbert/OPD/EOP

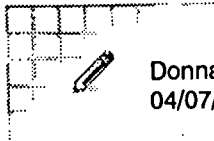
cc:

Subject: Request for Chris - American Physical Therapy Association

The APTA has requested Chris to speak at their 10th annual Government Affairs Forum on April 27, from 1:15-2:00pm before 150 leaders on the Administration's views on health care related issues. Would Chris want to do this one?

Nope

4/10 email to BW



Donna L. Geisbert
04/07/98 09:55:04 AM

Record Type: Record

To: Jeanne Lambrew/OPD/EOP

cc:

Subject: National Assn of Area Agencies on Aging

Jean Daniels (296-8130) called re: 4/20 for the 4th annual legislative briefing, this is the one Chris wanted you or someone from ASPE to do. Jean is very disappointed in this office for not getting back to her and would just like to know if someone will do this. Thanks

4/7 note to Jeanne -

re: Jean going to print 4/8
need answer

4/8 Jean ok



**NATIONAL ASSOCIATION OF
AREA AGENCIES ON AGING**

January 22, 1998

Mr. Chris Jennings
Deputy Assistant to the President
For Health Policy
Office of Domestic Policy
Old Executive Office Building Room 213
The White House
1700 Pennsylvania Avenue, N.W.
Washington, D.C. 20502

*Regrate, how about
Jeanne Lombrow or
someone from ASPA?*
(CJ)

Dear Mr. Jennings:

On behalf of the National Association of Area Agencies on Aging (N4A), I am pleased to invite you to be a speaker for N4A's 4th Annual Legislative Briefing on April 20, 1998 at the Phoenix Park Hotel. The nearly 200 participants for this event are Area Agency on Aging Directors and advisory board members who are advocacy leaders from across the country and Washington-based policy experts for the elderly.

Throughout the day, national leaders will discuss changes in Medicare and managed care, Social Security and the Older Americans Act. For your presentation, we would like you to discuss the Administration's perspective on the proposed changes in Medicare and other health care issues of concern to the Administration. Your presentation is scheduled for:

Date: April 20, 1998
Time: 10:00 a.m.-10:30 a.m.
Place: Phoenix Park Hotel
520 North Capitol Street
Washington, D.C.

We are eager to have you participate in our annual Legislative Briefing. This would be the fourth year you've joined us and our folks always look forward to your invaluable insights. I will call you within the next week to confirm your participation.

Sincerely,

Janice Jackson
Janice Jackson
Executive Director

1112 18th Street, N.W. Suite 100 Washington, D.C. 20036
(202) 296-8130 phone (202) 296-8134 fax

**National Association
of Area Agencies on
Aging**



Fax

To: Chris Jennings From: Jean Daniel Policy Director
Fax: 456-7431 Pages: 2
Phone: _____ Date: 3/17
Re: _____ CC: _____

☐ Urgent ☐ For Review ☐ Please Comment ☐ Please Reply ☐ Please Recycle

• Comments

Chris,
I understand from your staff that the
original request has been misplaced. I hope
you'll be able to join us.

Jean

Done 4/3
by voice mail

Regrets

*You are cordially invited
to the
National Association of
Psychiatric Health Systems'*

President's Reception

Thursday, April 2, 1998

5:30pm - 7:00pm

The Jefferson Hotel

16th & M Streets, NW

Washington, DC

honoring

President William D. Zieveink, M.D.

and the Board of Trustees

R.S.V.P.: 202/393-6700, Ext. 15

Sponsored by Campania



American Osteopathic Association

February 17, 1998

VIA FACSIMILE

Mr. Christopher Jennings
Deputy Assistant to the President for Health Policy
Old Executive Office Building Room 216
1700 Pennsylvania Avenue, N.W.
Washington, D.C. 20502

Regis

Dear Mr. Jennings:

On behalf of the American Osteopathic Association (AOA) and the more than 40,000 osteopathic physicians which it represents, I am pleased to invite you to speak at the April 18, 1998 meeting of the AOA's Council on Federal Health Programs. The meeting will take place at the Crystal Gateway Marriott located at 1700 Jefferson Davis Highway in Arlington, Virginia. The Council invites you to be its keynote speaker during its luncheon which will take place between 12:00 noon and 2:00 p.m.; however, if it would be more convenient for you, the Council would be pleased to accommodate you during another time-slot on the 18th.

The Council on Federal Health Programs develops the AOA's legislative and regulatory agenda on health policy issues. The Council is interested in your perspective about the Administration's plans for health care policy initiatives for 1998. Specifically, a discussion of work between the White House and Congress about such issues as the proposed "Patient Bill of Rights," the President's initiative to provide a Medicare buy-in for pre-eligible Seniors, and reform of the nation's managed health care system would be very interesting and valuable to our participants.

Please join the AOA Council on Federal Health Programs at its April 18, 1998 meeting. If you need additional information, please contact Stacy A. Bohlen of my Washington staff at (202) 414-0145. I look forward to seeing you on the 18th.

Sincerely,

Marcelino Oliva, D.O.

Marcelino Oliva, D.O.

Chairman, Council on Federal Health Programs

cc: Members, AOA Council on Federal Health Programs; Chairman, AOA Department of Government Affairs; AOA Executive Director; Director and Deputy Director, Government Relations

cc: CJ 3/25

Glenn

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CALIFORNIA OFFICES
LOS ANGELES
SACRAMENTO
BERKELEY

March 24, 1998

Christopher Jennings
Old Executive Office Building
Pennsylvania Avenue and 17th Street, N.W.
Washington, D.C. 20500
Attention: Donna

Dear Mr. Jennings:

As I mentioned to Donna on the telephone, the statewide leadership of the California Primary Care Association is coming to Washington on March 31st and April 1st and would appreciate having the opportunity to meet with you. They would like to discuss several issues involving federal health care policy, including the implementation of the Healthy Families program. The membership of the California Primary Care Association includes 95% of the Federally Qualified Health Centers in California, representing health care organizations in most California counties, from the inner city to remote rural areas. Nearly 275 clinics and 11 clinic associations with special regional interests are members of the California Primary Care Association (CPCA). In addition, the Association has a new Director, Carmela Castelano, who would like to introduce herself to you. She will be accompanied by former State Assemblyman Burt Margolin, who now works with me at Brady & Berliner, and several representatives of clinics throughout California.

We understand how busy your schedule is and would appreciate any efforts you can make to schedule a brief meeting on March 31st or April 1st.

Thank you for your consideration to this matter. Please call 202-955-6067 and ask for me or Eleanor to respond to this request.

Sincerely,

Carla

Carla Kish
Director of Federal Legislative Affairs

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FROM THE OFFICE OF:

Carla Kish,
Director, Federal Government Affairs

CALIFORNIA
LOS ANGELES
Sacramento
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To: Donna Chris Jennings Page(s): 2 (Including Cover Sheet)
Fax: 566 - 7431 Date: 24 March
Subject: Possible Meeting March 31st or April 7th

Thanks for your help.

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National Association of
Children's Hospitals

*Schedule
request*

*OK
cc*



N · A · C · H ·

December 17, 1997

The President
The White House
Washington, DC 20500

Dear Mr. President:

As chief executive officers of six of the nation's major children's teaching hospitals, we respectfully request an opportunity to meet with you on an urgent matter affecting the nation's children. We seek to brief you regarding the serious threat facing our graduate medical education (GME) missions, which are essential to training the nation's pediatricians, and our urgent need for your FY 1999 budget to address it.

Our hospitals are representative of the community of independent children's hospitals, only 60 in number, which train a quarter of the nation's pediatricians and the majority of many pediatric subspecialists. At a time when the competitive marketplace challenges the ability of all teaching hospitals to finance their GME programs, these children's hospitals alone do so without significant federal support.

Through Medicare, the average teaching hospital received over \$77,000 in annual GME payments per medical resident in 1996. In stark contrast, Medicare paid an average of just \$230 per resident in a children's hospital such as our own. Such dramatic disparity in federal support jeopardizes the sustainability of our teaching missions.

We have appreciated the opportunity you have afforded the National Association of Children's Hospitals to meet with Christopher Jennings on your staff. He understands the threat we face. We want to build on these productive discussions with Chris by bringing to you directly our strong, personal appeal for your support.

Please have your staff contact Peters Willson with N.A.C.H., 703-684-1355, for any information you may require in considering our urgent request for an appointment.

Sincerely,

Randall L. O'Donnell, Ph.D.
President and CEO
Children's Mercy Hospital
Kansas City, MO

Calvin Bland
President and CEO
St. Christopher's Hospital for Children
Philadelphia, PA

*I do not
recommend - meeting
at this time. Sarah B.
is drafting a letter to
Congress to the President
re: the rise
CT*

1/22

The President
December 17, 1997
Page 2

Larry M. Gold
President and CEO
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Hartford, CT

David S. Weiner
President and CEO
Children's Hospital
Boston, MA

Walter W. Noce, Jr.
President and CEO
Childrens Hospital Los Angeles
Los Angeles, CA

Edwin K. Zechman, Jr.
President and CEO
Children's National Medical Center
Washington, DC

cc: Christopher Jennings, The White House
Barbara Woolley, The White House
Joshua Gotbaum, Office of Management and Budget
Gary Claxton, Department of Health and Human Services

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Peters D. Willson

The Board of Directors of AIDS Action Foundation,

Timothy A. Boggs, *Event Chair*, and Daniel Zingale, *Executive Director*,
cordially invite you to honor the **1998 National Leadership Awards Recipients**

Sidney Abbott and Bennett Klein

Plaintiff and lead attorney
Upcoming Supreme Court HIV case
Jim Pewett Memorial Award

American Airlines

Robert Crandall, Chairman & CEO, accepting award
Community Service

"ER" Cast & Production Company
Public Service

Cristina Saralegui

Journalist, television personality and author
Media

Service Employees International Union
Public Policy

Kate Shindle

Miss America 1998
Pedro Zamora Memorial Award

The Lansburgh Theatre
450 Seventh Street, NW
Washington, DC

In-building parking available

Reception 6:30 p.m.

Awards Ceremony 7:30 p.m.

Buffet Supper 8:30 p.m.

until it's over

until it's over

April 6, 1998

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AIDS ACTION

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AIDS Action Foundation is a 501(c)(3) organization fighting the AIDS epidemic by working for public policy that prevents new HIV infections, provides care for people living with HIV and AIDS, defends their rights and searches aggressively for a cure. AIDS Action Foundation works in partnership with AIDS Action Council, representing more than 2,400 community-based AIDS organizations and the people they serve.

To learn more about the work of AIDS Action, please contact the Development Office by calling 202 986-1300, x3040.

Thank you for your support of AIDS Action.

AIDS ACTION
1998 NATIONAL LEADERSHIP AWARDS
WASHINGTON, DC APRIL 6, 1998

AIDS Action Foundation 875 Connecticut Ave, NW Suite 700 Washington, DC 20009 www.aidsaction.org



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California Healthcare Foundation

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The California Wellness Foundation

February 20, 1998

Chris Jennings
White House Policy Advisor on Health
Old Executive Office Building
Washington, D.C. 20501

Dear Chris:

Grantmakers In Health (GIH) is excited about a potential partnership with the Administration in advancing a national initiative on race and health. A national nonprofit organization serving private-sector foundations and corporate giving programs in health and related human services, GIH is comprised of 136 formal funding partner members representing over \$42 billion in assets, and a communication network of over 700 grantmaking organizations. With an annual pay-out of \$2.1 billion, we estimate that we are already spending approximately \$500 million on these issues. More specifically, because so many of our foundations have funded and evaluated worthy demonstration and community education efforts to narrow racial disparities in childhood immunization, the treatment of AIDS, sudden infant death syndrome and infant mortality, and mortality resulting from heart disease, cancer, and stroke, we can be of assistance to the proposed national initiative.

In support of this partnership, GIH is prepared to organize a Spring conference on racial disparities in health to share best practices and develop local partnership agendas involving public health, foundations, government and nonprofit organizations. In short, GIH is committed to working with the President, his Administration, and the Department of Health and Human Services to make this important program a success.

Grantmakers In Health will be holding its annual meeting on health and human services philanthropy next week, February 26-27th, in Los Angeles, California. With over 230 grantmaking representatives thus far registered to attend, we would very much welcome putting you on the agenda Thursday or Friday to brief our constituency.

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DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
002. letter	Karen Wolk Feinstein and Lauren LeRoy to Chris Jennings re: phone number (partial) (1 page)	02/20/1998	P6/b(6)

COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Chris Jennings (Meetings, Trips, Events)
OA/Box Number: 17045

FOLDER TITLE:

Speaking Engagements (February - July 1998) [1]

2011-0747-S

rc402

RESTRICTION CODES

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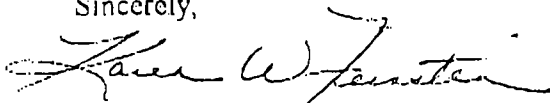
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Thank you. We look forward to further discussing the partnership with you. Should you have any questions or require either of us in attendance for the announcement this Saturday, please do not hesitate to call (Karen Feinstein's contact information: (W) 412/594-2555, (H) [REDACTED] (Fax) 412/394-5464).

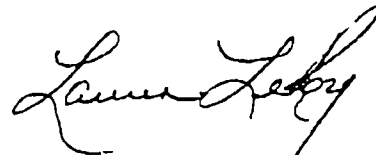
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[002]

Sincerely,



Karen Wolk Feinstein, Ph.D.
Chair, Grantmakers In Health



Lauren LeRoy, Ph.D.
President and CEO



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The California Wellness Foundation

DATE: 2/20 TIME: 3:00 pm
TO: Chris Jennings
FAX: 202/456-5557 PHONE:
FROM: Karen Feinstein/Lauren LeRoy
RE: Partnership on Race and Health

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3/30
Blu

American Osteopathic Association

February 17, 1998

VIA FACSIMILE

Mr. Christopher Jennings
Deputy Assistant to the President for Health Policy
Old Executive Office Building Room 216
1700 Pennsylvania Avenue, N.W.
Washington, D.C. 20502

Regrets

Dear Mr. Jennings:

On behalf of the American Osteopathic Association (AOA) and the more than 40,000 osteopathic physicians which it represents, I am pleased to invite you to speak at the April 18, 1998 meeting of the AOA's Council on Federal Health Programs. The meeting will take place at the Crystal Gateway Marriott located at 1700 Jefferson Davis Highway in Arlington, Virginia. The Council invites you to be its keynote speaker during its luncheon which will take place between 12:00 noon and 2:00 p.m.; however, if it would be more convenient for you, the Council would be pleased to accommodate you during another time-slot on the 18th.

The Council on Federal Health Programs develops the AOA's legislative and regulatory agenda on health policy issues. The Council is interested in your perspective about the Administration's plans for health care policy initiatives for 1998. Specifically, a discussion of work between the White House and Congress about such issues as the proposed "Patient Bill of Rights," the President's initiative to provide a Medicare buy-in for pre-eligible Seniors, and reform of the nation's managed health care system would be very interesting and valuable to our participants.

Please join the AOA Council on Federal Health Programs at its April 18, 1998. If you need additional information, please contact Stacy A. Bohlen of my Washington staff at (202) 414-0145. I look forward to seeing you on the 18th.

Sincerely,

Marcelino Oliva, D.O.

Marcelino Oliva, D.O.

Chairman, Council on Federal Health Programs

cc: Members, AOA Council on Federal Health Programs; Chairman, AOA Department of Government Affairs; AOA Executive Director; Director and Deputy Director, Government Relations

Will donate honorarium to a charity of your choice.

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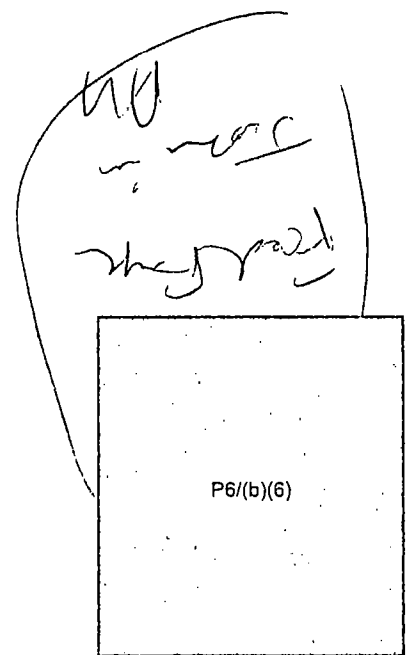
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6003

American Osteopathic Association

Department of Government Relations

1090 Vermont Avenue, NW, Suite 510

Washington, DC 20005

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800-962-9008

Fax: 202-544-3525

Date: Feb. 17, 1998To: Chris JenningsFax #: _____ Pages: 2 including cover sheet.From: Sally Bohren

Ext.: _____

COMMENTS:.

Hope you say "Yes"
this time - We'd love
to host you⁶⁶ Jf

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1020 NORTH FAIRFAX STREET, FOURTH FLOOR

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PHONE: (703) 684-5236 FAX: (703) 684-3417

E-MAIL: VIENNAASSOCIATES@PASS1.COM

3/30

Ben

March 23, 1998

Regret

Mr. Christopher C. Jennings
Special Assistant to the President
For Health Policy Development
216 Old Executive Office Building
Washington, D.C. 20500

Dear Mr. Jennings:

Our firm represents the California Public Employees' Retirement System (CalPERS). Each year, the CalPERS Board meets in Washington, D.C. to discuss Federal issues. This year, the Board will meet between 9:00 am and 2:30 pm on April 1, 1998 at the Loews L'Enfant Plaza Hotel.

Managed care reform and Medicare are of great interest to CalPERS, which maintains a health program that covers more than one million active and retired State and local government public employees and their families.

On the Board's behalf, I would like to invite you to the meeting to discuss the President's health care priorities, including patients' rights and the Medicare buy-in proposals. These Board meetings are quite informal and generally involve a few minutes of remarks summarizing an issue by invited speakers followed by a roundtable discussion.

In addition to the Board members in attendance, CalPERS executive staff will also be there, including Margaret Stanley, the Assistant Executive Officer for Health Benefits at CalPERS. Enclosed is a copy of a *New York Times* article (3/22/98) on remarks that Ms. Stanley made regarding consideration of a move by CalPERS to bypass HMOs and contract directly with physician groups and hospitals.

Since next week is the last before a Congressional recess, that could be a very busy time for you, but we would deeply appreciate your participation. If you can accept the invitation, we can schedule the discussion at a time that is convenient for you. Thank you.

Sincerely,

Janet R. Gregor

Janet R. Gregor

NYT
3/22/98

California Agency Ponders Bypassing Health Groups

By PETER T. KILBORN

SAN FRANCISCO, March 21 — The state of California is considering circumventing its long-entrenched health maintenance organizations and contracting directly with groups of physicians and hospitals for medical care for its 1,024,000 employees, a state health benefits official told a weekend meeting of physicians and health system executives.

Margaret T. Stanley, health benefits administrator for the big California Public Employees' Retirement System, said on Friday that the agency was considering terminating the H.M.O.'s rights to unilaterally raise the prices they charge for prescriptions. And she told doctors her agency wants to pay higher fees to those who provide the best quality care.

Ms. Stanley said that recent mergers and consolidation meant the state's big for-profit H.M.O.'s often had "their eyes on Wall Street," rather than on patients. She said Calpers, the acronym by which the agency is known, has been exploring "an effort to directly affect quality and control costs" by "cutting out the middleman."

Such "direct contracting" is a jolting prospect for managed care organizations. Physician and consumer groups say they unnecessarily restrict and deny care, but they are also widely credited for introducing preventive care, purging wasteful and excessive physician and hospital services and arresting the health system's once-soaring costs.

Ms. Stanley said consideration of the shift would be cautious but that Calpers officials were impressed by the nation's one functioning practice of such direct contracting, in Minnesota. In Minneapolis two years ago, leading private employers created the Business Health Care Action Group to rate the quality of physician groups' care and let their employees choose among the groups. Employees who choose groups who charge more than others for equivalent care pay more from their wages for it.

After big Federal health programs like Medicare for the elderly and Medicaid for the poor, Calpers wields enormous influence in health care, with a budget of \$1.5 billion and

80 percent of its members enrolled in H.M.O.'s. Its search for new approaches to delivering care comes at a time when President Clinton and bipartisan alliances of lawmakers in Congress and in Sacramento are weighing restraints on the industry to both raise the quality of care protect consumers from abuses.

The movement is also noteworthy in California because it is the cradle of a managed care industry, which began with nonprofit Kaiser Permanente, the nation's biggest H.M.O. With the emergence of other big for-profit H.M.O.'s that compete with Kaiser for members, managed care has expanded. The change Ms. Stanley proposes preserves managed care but would turn control of care over to the state's large groups of physicians that now work for the for-profit H.M.O.'s.

Ms. Stanley addressed a workshop on quality at a biennial conference of 500 physicians, managed care officials, consultants and drug company executives organized by the nonprofit Palo Alto Medical Foundation. The meeting draws physicians from across the nation to debate innovations in health care.

"These are the gurus of what's happening," said Dr. Ellen J. Matzkin, a rheumatologist at New York Medical College who is considering ways to improve the care of large population groups.

Among the meeting's noteworthy propositions was one by the foundation's president, Dr. Robert W. Jamblis, who said that he would urge a doctor starting a career to join a large multispecialty clinic of physicians that is not affiliated with a for-profit managed care organization. It should be one that assumed its own financial risk for care, and the young doctor should expect to work for a salary.

Dr. Jamblis described himself as "a Republican" and "a capitalist." But for the kind of clinic he described, he added, "I believe that in order to deliver quality health care and pay the doctors, employees and other bills, one needs 90 cents on the dollar not just 78 cents or less."

He said for-profit organizations must set aside the difference for their shareholders.

cc: CJ 3/23

DAVID VIENNA & ASSOCIATES

A CORPORATION

1020 NORTH FAIRFAX STREET, FOURTH FLOOR

ALEXANDRIA, VIRGINIA 22314

PHONE: (703) 684-5236 FAX: (703) 684-3417

E-MAIL: VIENNAASSOCIATES@PASS1.COM

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TO:	CHRIS JENNINGS / scheduler	FROM:	Janet Gregor
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COMMENTS/MESSAGE:

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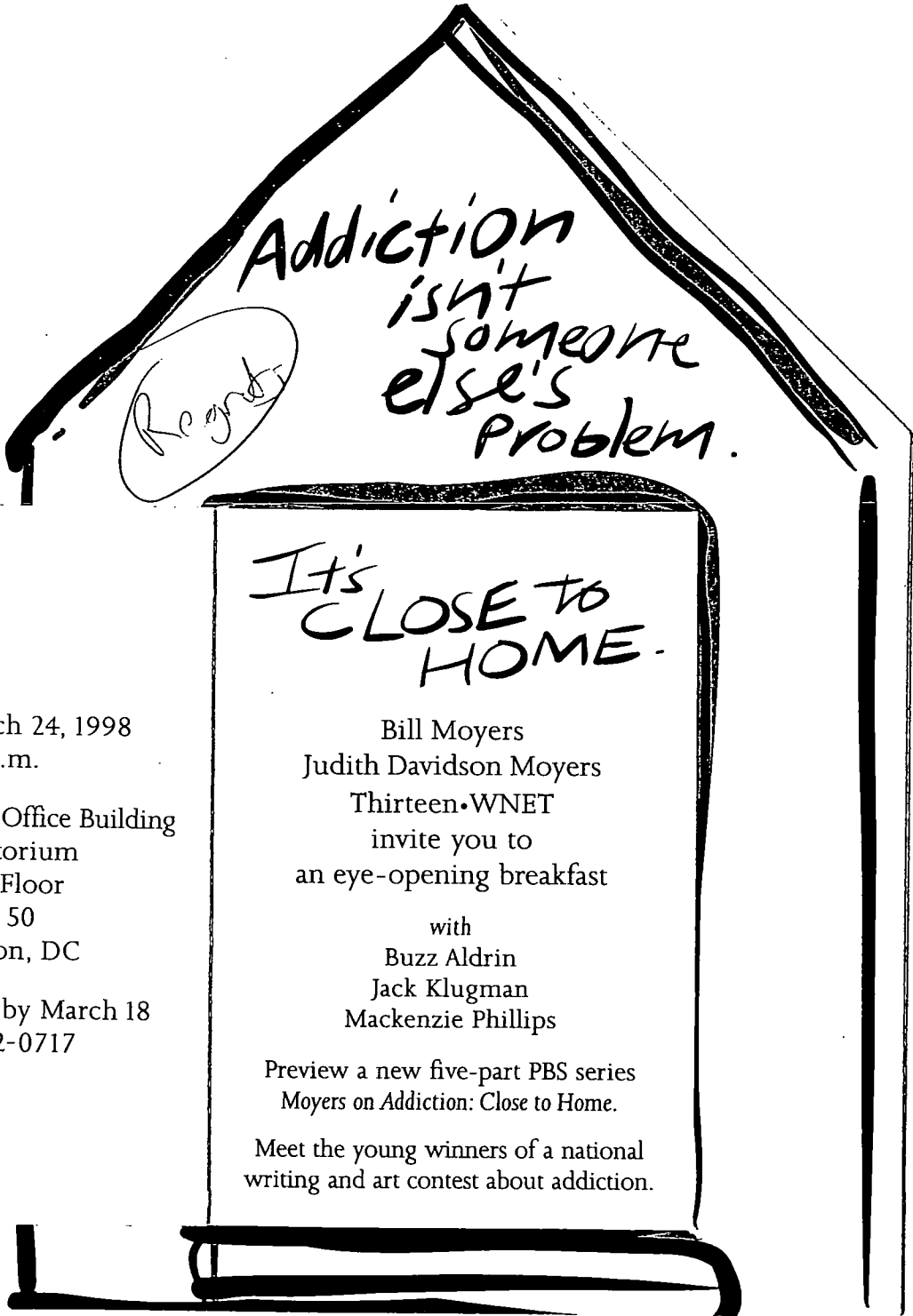
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Addiction
isn't
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problem.

Regret



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Regrets

It's
CLOSE TO
HOME.

Tuesday, March 24, 1998
8:00 a.m.
Dirksen US Senate Office Building
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Ground Floor
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Washington, DC

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1-800-262-0717

Bill Moyers
Judith Davidson Moyers
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an eye-opening breakfast

with
Buzz Aldrin
Jack Klugman
Mackenzie Phillips

Preview a new five-part PBS series
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Meet the young winners of a national
writing and art contest about addiction.

Close to Home Committee
(in formation)

Buzz Aldrin, Ph.D.	Anne Lamott
Sharon Gless	Mackenzie Phillips
Tai Babilonia	Rep. Jim Ramstad
Nell Carter	Nan Robertston
Judy Collins	Joel Schumacher
Shawn Colvin	Gerald Spence
Nan Goldin	Darryl Strawberry
Jack Klugman	Dan Wakefield

Greetings
Senator Paul Wellstone Representative Jim Ramstad

Moyers on Addiction: Close to Home
is produced by Public Affairs Television, Inc. and
presented nationally on PBS by Thirteen/WNET.
Premieres March 29–31, 1998.

Learn more about addiction,
prevention and treatment on
Take A Step Day — April 1, 1998 — the centerpiece
of the *Close To Home* national outreach campaign
to raise awareness of addiction and recovery issues.

The writing and art contest
about addiction was conducted nationally by
Scholastic Inc. and Thirteen/WNET in New York.

Funding for the series provided by
The Robert Wood Johnson Foundation and
Mutual of America Life Insurance Company.

Thirteen · wnet
www.wnet.org/closetohome



www.pbs.org

MCDERMOTT, WILL & EMERY

☺
Please join us in celebrating
the relocation of our
Washington, D.C. office

Thursday, March 19, 1998
5:30 ~ 8:30 p.m.

600 13th Street, N.W. ~ 12th Floor
Washington, D.C.

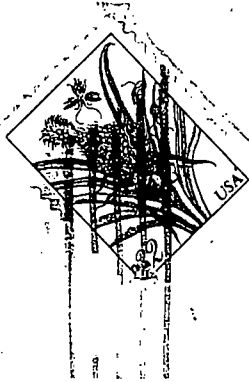
Cocktails and hors d'oeuvres will be served.

Please respond by March 13 to Margaret Flickinger (202) 756-8199

Ok
Ben

Regatt

McDERMOTT, WILL & EMERY
600 13th Street, N.W.
Washington, D.C. 20005-3096



Mr. Christopher Jennings
Deputy Asst. to the President for Health Policy
Office of Domestic Policy
1700 Pennsylvania Avenue, NW, Room 213
Washington, DC 20500

**PHOTOCOPY
PRESERVATION**

J MARK DUNHAM

Dear Chris,

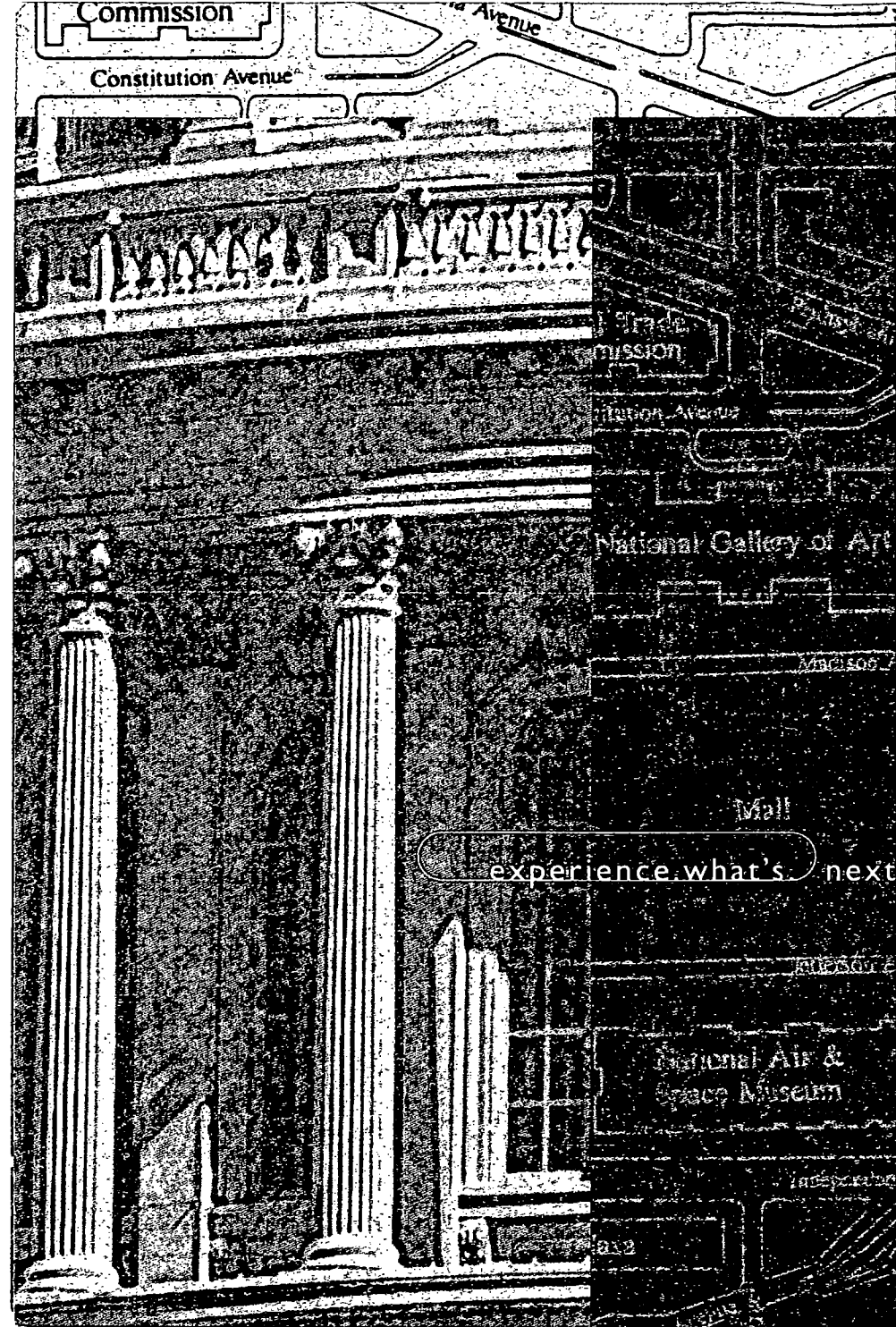
Thanks for your help with
the Museum. Any chance
of your joining us on the
18th? Hope to see you
then —

best regards,

Mark

Ok Ben

(CJ)
- Regrets. Check Personnel
on appointments. CJ Reg Clark



the
national

health

m u s e u m

...experience what's next

please join

c. everett koop, md, scd // chairman and

jennifer l. dorn // president

national health museum

and members of the house and senate at a

reception //

to celebrate

the future of health and

the national health museum //

5:30-7:30pm/march 18/1998

caucus room/325 russell senate office building//

complimentary//

rsvp: 1.800.811.5523

honorary hosts

the honorable robert byrd

the honorable tom daschle

the honorable dianne feinstein

the honorable bill frist

the honorable slade gorton

the honorable tom harkin

the honorable orrin hatch

the honorable james jeffords

the honorable edward kennedy

the honorable barbara mikulski

the honorable jay rockefeller

the honorable gordon smith

the honorable arlen specter

the honorable ted stevens

the honorable michael billirakis

the honorable sherrod brown

the honorable tom davis

the honorable john dingell

the honorable tillie fowler

the honorable richard gephardt

the honorable nita lowey

the honorable eleanor holmes norton

the honorable david obey

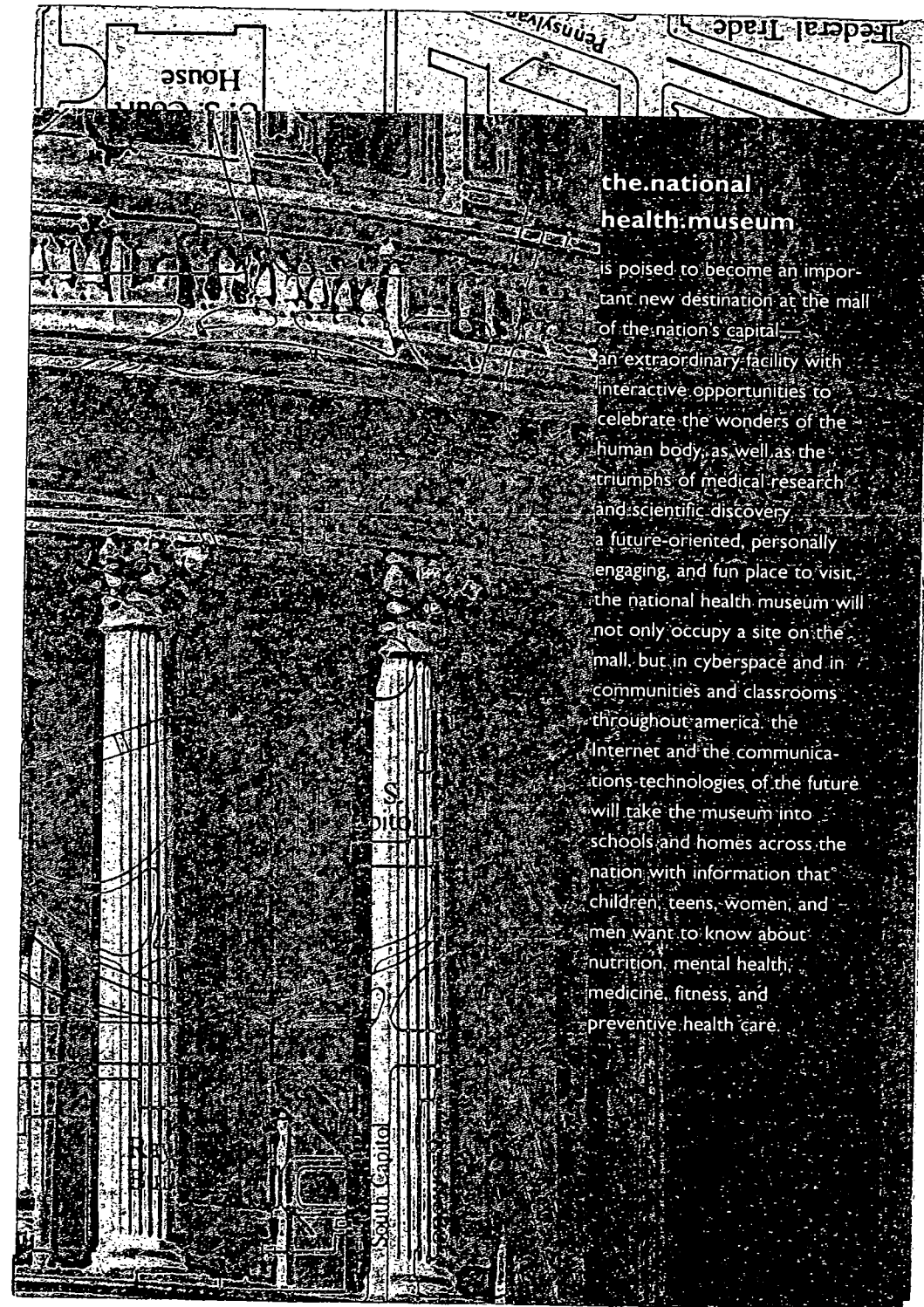
the honorable john porter

the honorable pete stark

the honorable ellen tauscher

the honorable bill thomas

the honorable henry waxman



the.national health:museum.

is poised to become an important new destination at the mall of the nation's capital—an extraordinary facility with interactive opportunities to celebrate the wonders of the human body, as well as the triumphs of medical research and scientific discovery—a future-oriented, personally engaging, and fun place to visit. the national health museum will not only occupy a site on the mall, but in cyberspace and in communities and classrooms throughout america. the Internet and the communications technologies of the future will take the museum into schools and homes across the nation with information that children, teens, women, and men want to know about: nutrition, mental health, medicine, fitness, and preventive health care.



The American College of Obstetricians and Gynecologists

requests the pleasure of your company at our

Annual Congressional Reception

Monday, March 23, 1998

5:30 pm - 7:30 pm

The Cannon Caucus Room

345 Cannon House Office Building



Name Chris Jennings
Title Deputy Assistant to the president for Health Policy
Office Domestic Policy Council

☐ YES, I will attend the ACOG Annual Congressional Reception.

☒ NO, I regret I am unable to attend.

_____ of my staff will
attend in my place.

Kindly fax response to (202) 484-3933 by March 18th, 1998



March 3, 1998

Mr. Christopher Jennings
Special Assistant to the President
Health Policy
Domestic Policy Council
Office of Policy Development
212B Old Executive Office Building
Washington, DC 20500

Dear Mr. Jennings:

AEI has initiated a health policy series to allow scholars who are doing interesting and path-breaking health-related research to discuss the implications of their research with the Washington health policy community. The discussions are scheduled to be held approximately once per month. A list of the planned discussions in this series is enclosed.

I am writing to a select number of people like yourself who are known for their knowledge and experience in health policy to invite your active participation in this series. Our objective for each session is to have a substantive discussion of the policy implications of the research among a relatively small number of well-informed participants. This small group will represent a variety of viewpoints and backgrounds. Your participation would add greatly to the quality of the discussion.

I know you will not be able to attend all the discussions, but I hope you sit at the hollow-square table with the speaker and actively participate in many of them. Each session will be scheduled for two hours with the scholar speaking for approximately 30 minutes. The rest of the time will be devoted to open discussion among the participants.

To assist us in planning for the upcoming sessions, please fill out and return the enclosed questionnaire. Individual invitations to each discussion will be sent out a few weeks before each event.

If you have any questions or comments about the program, I would welcome the opportunity to talk with you about them (202/862-5877).

Sincerely,

A handwritten signature in cursive script, reading 'Bob Helms'.

Robert B. Helms
Resident Scholar
Director of Health Policy Studies



1998 HEALTH POLICY DISCUSSIONS

AEI's 1998 Health Policy Discussions will present important new research on central issues of health care organization, management, quality, and cost. Each session will feature a presentation by the author(s), comments from one or two respondents, and open discussion.

Thursday, February 19	How Does Hospital Ownership Status Matter? RICHARD J. ZECKHAUSER, Harvard University
Monday, March 16	PARCA and Other Proposals: Responsible Care or Irresponsible Legislation? CLARK HAVIGHURST, Duke University
Friday, March 20	Where the Patients Are: How Large Are Hospital Markets? H. E. FRECH, III, University of California at Santa Barbara
Friday, April 17	How Well Does Employment-Based Insurance Pool Risk? MARK V. PAULY, University of Pennsylvania
Friday, May 8	The Impact of Hospital Mergers and Acquisitions on the Quality of Care VIVIAN HO HAMILTON, Washington University
Friday, June 12	Medicare, Technological Diffusion, and Inequalities in Health Outcomes JONATHAN SKINNER, Dartmouth College MARK MCCLELLAN, Stanford University
Wednesday, July 22	The Rise in Old-Age Longevity and the Market for Long-Term Care TOMAS PHILIPSON, University of Chicago
Friday, September 11	Nonprofit and For-Profit Hospitals: Is There a Difference? FRANK SLOAN, Duke University
Friday, October 2	The Effects of Hospital Ownership on Health Outcomes and Medical Costs MARK MCCLELLAN, Stanford University DANIEL KESSLER, Stanford University
Friday, October 16	The Effects of Any-Willing-Provider Laws on Managed Care MICHAEL A. MORRISEY, University of Alabama at Birmingham
Friday, November 20	The Effects of Hospital Conversions on Capital Investments KEVIN HASSETT, AEI R. GLENN HUBBARD, AEI and Columbia University
Friday, December 4	The History of American Hospitals: Recent Developments and Trends WILLIAM WHITE, University of Illinois at Chicago DAVID DRANOVE, Northwestern University

All sessions will be held at the Wohlstetter Conference Center, Twelfth Floor, AEI, 1150 Seventeenth Street, N.W., Washington, D.C. The first two discussions are scheduled from 4:00–6:00 p.m. All other discussions are scheduled from 9:15–11:00 a.m. For more information about events in this series, contact Sharon Utz at 202.862.5933.

QUESTIONNAIRE 1998 AEI Health Policy Discussions

To help us determine your interests and likelihood of attendance, please check one of the four boxes following each date/topic. Any additional comments would be welcome.

	I definitely plan to attend.	This interests me and I will do my best to attend if my schedule allows.	This topic is not a priority for me so I will probably not attend.	I have a conflict on this date so cannot attend.	Additional comments.
March 16 Clark Havighurst PARCA and Other Proposals: Responsible Care or Irresponsible Legislation?					
March 20 H.E. Frech III Where the Patients Are: How Large are Hospital Markets?					
April 17 Mark Pauly How Well Does Employment-Based Insurance Pool Risk?					
May 8 Vivian Ho Hamilton The Impact of Hospital Mergers and Acquisitions on the Quality of Care					
June 12 Jonathan Skinner & Mark McClellan Medicare, Technological Diffusion, and Inequalities in Health Outcomes					
July 22 Tomas Philipson The Rise in Old-Age Longevity and the Market for Long-Term Care					
September 11 Frank Sloan Nonprofit and For-Profit Hospitals: Is There a Difference?					
October 2 Mark McClellan & Daniel Kessler The Effects of Hospital Ownership Status on Health Outcomes and Medical Costs					
October 16 Michael Morrisey The Effects of Any-Willing-Provider Laws on Managed Care					
November 20 Kevin Hassett & Glenn Hubbard The Effects of Hospital Conversions on Capital Investments					
December 4 William White & David Dranove The History of American Hospitals: Recent Developments and Trends					

Fax to Bob Helms at 202/862-7177 or mail to AEI, 1150 Seventeenth Street, N.W., Washington, DC 20036

Mr. Christopher Jennings



HEALTH POLICY DISCUSSION

PARCA and Other Proposals: Responsible Health Care or Irresponsible Legislation?

Monday, March 16, 1998, 4:00–7:00 p.m.

Wohlstetter Conference Center, Twelfth Floor, AEI

Clark Havighurst, the William Neal Reynolds Professor of Law at Duke University, will discuss the Patient Access to Responsible Care Act (PARCA) and other similar legislation now being proposed in Congress. In his view, the intensifying political debate over managed health care signifies that—as was inevitable—the health care industry is finally coming to grips with the hard realities of health care economics. The big question, as Professor Havighurst sees it, is whether the public and their political representatives, long accustomed to thinking of health care as an entitlement, are ready to tolerate aggressive efforts by private health plans to ensure that limited resources are put only to productive uses. Will PARCA, or other similar proposals, prove to be the vehicle by which the political system stifles the health care revolution in its cradle?

3:45 p.m. Registration

4:00 *Introduction and Opening Remarks:* ROBERT B. HELMS, AEI

Speaker: CLARK HAVIGHURST, Duke University

Discussants: LYNN ETHEREDGE, consultant
 WALTER ZELMAN, consultant

Moderator: ROBERT B. HELMS, AEI

6:00 Reception



Registration Form

HEALTH POLICY DISCUSSION

PARCA and Other Proposals: Responsible Health Care or Irresponsible Legislation?

Monday, March 16, 1998, 4:00–7:00 p.m.
Wohlstetter Conference Center, Twelfth Floor, AEI

Name _____

Title _____

Affiliation _____

Address _____

City/State/Zip _____

Telephone _____

FAX _____

E-mail _____

Send this form to :

Seminars and Conferences
American Enterprise Institute
1150 17th Street, N.W.
Washington, D.C. 20036

Or FAX to Seminars and Conferences at 202.862.7171.

Contact Sharon Utz with any questions at 202.862.5933.



HEALTH POLICY DISCUSSION

Where the Patients Are: How Large Are Hospital Markets?

Friday, March 20, 1998

9:15–11:00 a.m.

Wohlstetter Conference Center
Twelfth Floor, AEI

Most scholars and antitrust cases have defined hospital service markets as primarily local. But two recent decisions have greatly expanded geographic markets to include hospitals as far as 100 miles from each other. Managed care plans, now important in most markets, were believed to shift patients to distant hospitals for lower prices. In this lecture, Professor H.E. Frech III, of the University of California at Santa Barbara, reports on the preliminary findings of a study he has conducted with Lee Rivers Mobley of Oakland University. Their research examines the distance traveled and its connection to levels of and changes in managed care penetration. The scholars explore the implications of their findings for health policy and antitrust law.

8:45 a.m. Registration and Continental Breakfast

9:15 Introduction and Opening Remarks
ROBERT B. HELMS, AEI

Speaker: H.E. FRECH III, University of California at
Santa Barbara

Discussants: WILLIAM J. LYNK, Lexecon Inc.
GREGORY S. VISTNES, Federal Trade Commission

Moderator: ROBERT B. HELMS, AEI

11:00 Adjournment



Registration Form

HEALTH POLICY DISCUSSION

Where the Patients Are: How Large Are Hospital Markets?

Friday, March 20, 1998

9:15–11:00 a.m.

Wohlstetter Conference Center, Twelfth Floor, AEI

Name _____

Title _____

Affiliation _____

Address _____

City/State/Zip _____

Telephone _____

FAX _____

E-mail _____

Send this form to :

Seminars and Conferences
American Enterprise Institute
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Washington, D.C. 20036

Or FAX to Seminars and Conferences at 202.862.7171.

Contact Sharon Utz with any questions at 202.862.5933.



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Friday, December 4	The History of American Hospitals: Recent Developments and Trends WILLIAM WHITE, University of Illinois at Chicago DAVID DRANOVE, Northwestern University

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Withdrawal/Redaction Marker

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DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
004. letter	Ellen Kugler to Christopher Jennings re: phone number (partial) (1 page)	02/06/1998	P6/b(6)

COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Chris Jennings (Meetings, Trips, Events)
OA/Box Number: 17045

FOLDER TITLE:

Speaking Engagements (February - July 1998) [1]

2011-0747-S
rc402

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

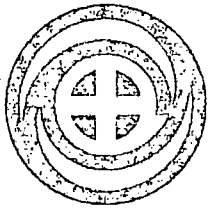
C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
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b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]



P.E.A.C.H., INC.

Private Essential Access Community Hospitals

February 6, 1998

Mr. Christopher C. Jennings
Special Assistant to the President
for Health Policy Development
212 R Old Executive Office Building
Washington, DC 20502

Dear Mr. Jennings:

I am writing on behalf of the Private Essential Access Community Hospitals (PEACH). As you may know, PEACH is a coalition of private Medicaid disproportionate share hospitals located throughout the state of California. These community hospitals provide cost-effective health care services to low income patients.

Once a year, PEACH holds a legislative meeting here in Washington to discuss both the issues that we have encountered over the past year as well as new proposals Congress and the Administration are considering for the up coming year. This year's meeting is scheduled for March 18-20, 1998, and we would be delighted if you would consider either addressing our members or meeting with the hospital CEO's. I know that you and our members could have a thoughtful discussion about the future of Medicare and Medicaid. We would be happy to schedule any time that would accommodate your schedule.

I have attached a list of the hospitals which serve on PEACH's Board of Directors and will most likely be in attendance. Thank you in advance for your time and consideration in this matter.

If you have any questions or need any additional information, please call me at

P6/(b)(6)

Sincerely,

Ellen Kugler

Washington D.C. Representative Sarah?

Attachment

P6/(b)(6)

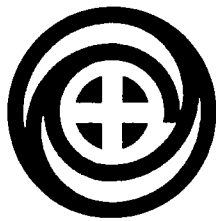
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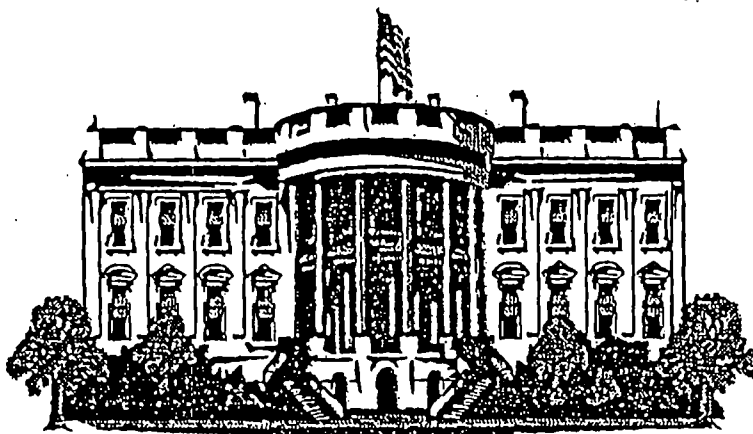
P.E.A.C.H., INC.

Private Essential Access Community Hospitals

Board of Directors

Alexian Brothers Hospital
Bay Harbor Hospital
California Hospital Medical Center
City of Hope National Medical Center
College Hospital Costa Mesa
Community Hospital of San Bernardino
Daniel Freeman Memorial Hospital
Garden Grove Hospital and Medical Center
Garfield Medical Center
Greater El Monte Community Hospital
Huntington East Valley Hospital
John F. Kennedy Memorial Hospital
Loma Linda University Medical Center
Mercy Hospital of ScrippsHealth
Monterey Park Hospital
Northridge Hospital Medical Center-Sherman Way Campus
Pacific Alliance Medical Center
Pacifica Hospital of the Valley
Paradise Valley Hospital
Pomona Valley Hospital Medical Center
Queen of Angels/Hollywood Presbyterian Hospital
Robert F. Kennedy Medical Center
Santa Marta Hospital
St. Francis Medical Center
St. Lukes Hospital
St. Mary Medical Center
White Memorial Medical Center

THE WHITE HOUSE



Christopher C. Jennings
Deputy Assistant to the President for Health Policy
216 Old Executive Office Building
Washington, DC 20502
phone: (202) 456-5560
fax: (202) 456-5557

Facsimile Transmission Cover Sheet

To: Debbie Chang

Fax Number: 690 8168

Telephone Number: _____

Pages (Including Cover): 3

Comments: _____



NATIONAL EMPLOYEE BENEFITS INSTITUTE

FOUNDATION, INC.

An educational foundation serving the employee benefits interests of large employers.

February 6, 1998

POLICY BOARD*

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Archer Daniels Midland Company
Atlantic Richfield Company
BellSouth
Browning-Ferris Industries, Inc.
Case Corporation
Chevron Corporation
ENRON
Georgia Pacific Corporation
Marathon Oil Company
Pitney Bowes
Potlatch Corporation
TRW Inc.

POLICY BOARD OFFICERS*

David R. Eubanks, Chair
Manager, Benefits Administration
Marathon Oil Company
539 South Main Street
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(419) 422-2121

Susan C. Stauduhar, Vice Chair
Manager, Employee Benefits
Potlatch Corporation
West Riverside Avenue, Suite 1100
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835-1529

Michèle Amouyel, Chair Emeritus
Senior Benefits Analyst
Chevron Corporation
P.O. Box 7643
San Francisco, CA 94120-7643
(415) 894-9311

Christopher Jennings
Deputy Assistant to the President
for Health Care Policy
The White House
1600 Pennsylvania Avenue, N.W.
Washington, DC 20500

Dear Mr. Jennings:

I am writing to invite you to participate in an informal roundtable discussion with the Policy Board of the National Employee Benefits Institute (NEBI) during its annual meeting on Friday, February 20, 1998. The Policy Board meeting will be held at the Capitol Hill Hyatt Regency, which is located at 400 New Jersey Avenue, N.W. Some material describing this meeting has already been sent to you by facsimile. I am enclosing the same material for your information.

NEBI's Policy Board is interested in your thoughts regarding health care reform and how recent patient rights initiatives will impact on the health care plans provided by large employers. You would be speaking for about 15-20 minutes with 20-25 minutes for questions and answers.

The group will be comprised of about 10 members of the Policy Board and other NEBI members. Our Policy Board members are corporate benefits managers of large employers. I am sure that they would enjoy your candid remarks pertaining to the Administration's health care initiatives and other health care proposals that will receive attention this year.

If you do decide to participate, I would be grateful if you contacted me by Wednesday, February 11. Please let me know if you have any questions. I can be reached at 202-737-9656.

Sincerely yours,

Carlos Maxwell
Director of Government Affairs

MW3\34585CM:DP

*Regrets Sk of
Contact
2/19/98
regrets*

MEMORANDUM

Final

To: NEBI Policy Board Members

From: Steven D. Huff, Executive Director

Date: January 16, 1998

Subject: Winter Policy Board Meeting
February 20, 1998
Washington, D.C.

You are invited to attend NEBI's Winter Policy Board meeting to be held in Washington, D.C. on Friday, February 20, 1998. We encourage you to come to Washington to assess the legislative environment and to meet with influential staff of the Department of Labor. At the meeting, we will also address our lobbying priorities.

Employee benefits-related legislation will again be on the table this year as members of the 105th Congress consider health care reform and continue to look at pension policy and retirement issues. NEBI intends to be proactive on high priority legislative issues during the 105th Congress.

Consumer protection in health care is a top item on the agenda for both Congress and the Clinton administration. Quality of health care, privacy, genetic testing and patients' rights are likely to receive significant attention in the remainder of the 105th Congress--with passage of legislation likely. Several popular proposals, including The Patient Access to Responsible Health Care Act (PARCA) (H.R. 1415/S. 644), would create new rights for plan participants to take legal action against health plans. The President's Advisory Commission on Consumer Protection and Quality in the Health Care Industry must give its final report to President Clinton by March 30, 1998. In addition, the Clinton Administration is testing the waters with Medicare expansion; changes will impact employer-sponsored benefit plans.

Pension issues are also gaining momentum in this election year. For example, hearings are likely this spring on continued efforts to repeal the limited scope audit. Meredith Miller, Deputy Assistant Secretary, Pension and Welfare Benefits Administration, Department of Labor, and her staff will discuss, and would like your input on, this legislative proposal.

Enclosed are additional details on the Policy Board meeting. Please complete the registration form and priorities form and fax it back to us. Information on proposals to repeal the limited scope audit will be mailed to you.

Encs.

MW3\32344



**NEBI WINTER POLICY BOARD MEETING
FEBRUARY 20, 1998
WASHINGTON, D.C.**

**HYATT REGENCY WASHINGTON ON CAPITOL HILL
400 NEW JERSEY AVE., N.W.**

9 A.M. - 3:30 P.M.

(Continental Breakfast and Lunch will be Provided)

PROPOSED AGENDA

9:00 AM - 11:00 AM

POLICY BOARD MEETING

- I. LEGISLATIVE PRIORITIES
- II. DISCUSSION OF LEGISLATION
 - A. CONSUMER BILL OF RIGHTS
 - B. PARCA
 - C. HEALTH REFORM/MANDATES
 - D. PENSION SIMPLIFICATION
 - E. ERISA PREEMPTION
 - F. ENTITLEMENT REFORM
 - G. IRS RESTRUCTURING

Questions to Consider with Regard to Topics and Priorities

- How will Congress and the Administration address these issues?
- Will there be any legislation?
- What positions do we want to take on Congressional and Administration positions?

11:00 AM - 1:15 PM

LEGISLATIVE STAFF SPEAKERS—TO BE ANNOUNCED

1:15 PM - 1:30 PM

BREAK

1:30 PM - 3:30 PM

**MEREDITH MILLER, DEPUTY ASSISTANT SECRETARY, PENSION AND WELFARE
BENEFITS ADMINISTRATION, U.S. DEPARTMENT OF LABOR**

One of the nation's leading benefits regulators, Ms. Miller and her staff will discuss, and seek suggestions from members regarding, proposals to repeal the limited scope audit.

Meredith Miller, who has been involved for more than 14 years with on-the-job benefit programs for American workers, is serving as Deputy Assistant Secretary for Policy in the U.S. Department of Labor's Pension and Welfare Benefits Administration.

Ms. Miller, originally from Spring Valley, New York, works closely with the agency's assistant secretary, Olena Berg, in guiding administration policy.

Chris -
The hope you
can make it!
You should
have the
research
agenda.

AHSR

ASSOCIATION FOR HEALTH SERVICES RESEARCH

Regards,
Nancy Valentine

**Improving Quality of Health Care for
Children: An Agenda for Research**

**The Association for Health Services Research (AHSR)
extends a special invitation to you to join us for a briefing
on Capitol Hill to present the findings from a national
invitational conference held in May 1997.**

2/19 Regrets Yes

Regrets - Ask if
Sarah wants to go.
(CJ)

**February 20, 1998
8:30 a.m. - 10:00 a.m.
385 Russell Senate Office Building**

2/17
cd. Sarah

Kristina Kromalis
AHSR
223-2477

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DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
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005. letter	Chaim Charytan to Christopher Jennings re: phone number (partial) (1 page)	11/07/1997	P6/b(6)
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COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Chris Jennings (Meetings, Trips, Events)
OA/Box Number: 17045

FOLDER TITLE:

Speaking Engagements (February - July 1998) [1]

2011-0747-S
rc402

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C. Closed in accordance with restrictions contained in donor's deed of gift.

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RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]



Renal Physicians Association

The Advocate for Excellence
in Nephrology Practice

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called
Please send letter

11/2 2nd called

P6/(b)(6)

REGRETS

P6/(b)(6)

COO5J

November 7, 1997

Mr. Christopher C. Jennings
Special Assistant to the President
The White House
Washington, D.C. 20500

Dear Mr. Jennings,

The Renal Physicians Association (RPA) is the professional organization of nephrologists whose goals are to insure optimal care under the highest standards of medical practice for patients with renal disease and related disorders. RPA acts as the national representative for physicians engaged in the study and management of patients with renal disease. I am writing to invite you to speak at the upcoming Renal Physicians Association and Research and Education Foundation (RPA/REF) 1998 Annual Meeting, "The Shrinking Health Care Dollar and Its Effect on Nephrology Patient Care". The meeting will be held April 26-28, 1998, at the Capitol Hilton in Washington, DC. Meeting participants will include about 250 renal physicians nationwide.

The opening session will be held on Sunday, April 26, 1998 from 8:00 to 10:30 a.m. in the Congressional and Senate rooms. We would like your remarks to focus on the topic, "Legislative Initiatives Affecting Nephrology Practice". We also have extended an invitation to Julie James, Health Counsel for the Senate Finance Committee. We would like for you each to speak for about 10 minutes concerning your views of the political process affecting health legislation in the 105th Congress.

A preliminary agenda is enclosed for your information. Your presentation will be a part of a panel discussion that includes RPA leaders who will address the status of various RPA initiatives. Panelists will entertain questions following the presentations.

Dan Casserly, RPA's government affairs representative, will follow up with you concerning any background information or assistance you may need. Again, RPA appreciates your consideration of our invitation and your continued involvement on legislative issues of importance to nephrology. RPA hopes that you will be able to participate in our annual meeting.

Sincerely,

Chaim Charytan, MD
President

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The Shrinking Health Care Dollar and Its Effect on Nephrology Patient Care
RPA Annual Meeting
April 26-28, 1998
Preliminary Program

Sunday, April 26

7 - 8 AM - Breakfast in Exhibit area

8 - 10:30 AM - General Session

RPA: 25 Years of Achievements as the Advocate for Excellence in Nephrology Practice

Welcome

John Van Stone, MD (confirmed)

The Year in Review

Chaim Charytan, MD (confirmed)

RPA Turns 25: A Retrospective

Emil Paganini, MD (confirmed)

Legislative Initiatives Affecting Nephrology Practice

Chris Jennings; Julie James ??

Progress Report: HCFA Demonstration Project

Paul Eggers, PhD or appropriate HCFA speaker (confirmed)

10:30- 11 AM - Refreshment Break in Exhibit area

11:00 AM - 12:00 PM

Keynote address

The Effect of Early Referral to the Nephrologist

Elliott Levy, MD (confirmed)

12:00 - 1:00 PM

Lunch

Regional Leaders Luncheon Forum

Practice Managers Luncheon Forum: Update on HCFA Reimbursement Regulations

??

1:00 - 3:00 PM - *The RPA in action: Open committee meetings*

Clinical Practice Issues -- William Owen, MD (confirmed)

Health Care Payment Issues -- George Aronoff, MD (confirmed)

Quality Patient Care Issues -- Joan Blondin, MD (confirmed)

Practice Parameters Issues -- William Haley, MD (confirmed)

(Programs to be determined by committee chairs)

3:00 - 3:30 PM - Refreshment Break in Exhibit area

3:30 - 5:00 PM - Workshops (See attached)

Concurrent Practice Managers Session: Procedure Code Chart Audits

David Blecker, MD, MPH (confirmed)

6:00 PM

Presidents Reception

7:00 PM

AAKP Dinner

The Shrinking Health Care Dollar and Its Effect on Nephrology Patient Care
RPA Annual Meeting
April 26-28, 1998
Preliminary Program

Monday, April 27

7:00 - 8:00 AM - Breakfast in Exhibit area

8:00 - 10:00 AM - General Session

Managing Information: Key to Success in Monitoring and Improving Quality

Bridging the information needs between clinical and managerial areas

??

Problems in the development of an integrated, computerized medical information system - William Stead, MD (confirmed)

The USRDS as an Economic Database
Philip Held, PhD (confirmed)

10:00 - 10:30 AM - Refreshment Break in Exhibit area

10:30 - 12:00 PM - *Integrating Rehabilitation into Nephrology Practice*

Assessing the Role of Rehabilitation in a Changing Nephrology Marketplace

John Sadler, MD (confirmed)

The Use of Functional Status Measures for Individualizing Rehabilitation Interventions

Peter DeOreo, MD (confirmed)

Using CQI to Achieve Rehabilitation Goals

George Porter, MD (confirmed)

Concurrent Practice Managers Session: Electronic Medical Records Management

??

12:00 - 1:00 PM - Lunch

Practice Managers Networking Lunch and Business Meeting

Closed Policy Committee Meetings

1:00 - 2:30 PM - Workshops (see attached)

2:30 - 3:00 PM - Refreshment Break in Exhibit area

3:00 - 5:00 PM - General Session

New Paradigms in Nephrology Practice: Evidence-Based Medicine and Disease Management

Evidence Based Medicine-Clinical Guidelines, Clinical Pathways and Clinical Performance Measures

Lou Diamond (confirmed)

Disease Management 1998: DMOs and Coordination of Pre-ESRD Care

Dan Gaylin or Bob Rubin, The Lewin Group (confirmed)

The Federal Government's Role in Controlling Quality Delivery of Care

Janet Corrigan, Executive Director of the President's Commission on Quality in Health Care ??

Concurrent Practice Managers Session: Negotiating Managed Care Contracts

Robert Pristave (confirmed)

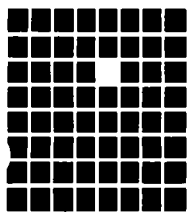
The Shrinking Health Care Dollar and Its Effect on Nephrology Patient Care
RPA Annual Meeting
April 26-28, 1998
Preliminary Program

Tuesday, April 28

- | | |
|---------|---|
| 8 am | Briefing on RPA Hot Button Issues for Hill Visits |
| 9:30 am | Capitol Hill Visits (Members schedule appointments) |

Workshops

1. Cost Accounting for Patient Care
Facilitator: Alan Collins (confirmed)
2. Delivering Patient Care in the 21st Century (Nephrologist as the Principal Care Physician/Use of Advance Practice Nurses)
Facilitator: Jay Wish (confirmed)
3. Mobilizing the Grass Roots: How to influence the political process at local and national levels
Facilitator: ASIM Staff (confirmed)
4. Riding the Information Wave: Accessing the Internet, POL, and the Library of Congress
Facilitators: George Aronoff and Prem Chandran (confirmed)
5. How to Get Paid for Care Provided: An Overview of Medicare Reimbursement Practices
Facilitators: Emil Paganini and Richard Hamburger (confirmed)
6. Contract Negotiation (Mergers VS. Independence)
Facilitator: Ted Steinman (confirmed)
7. Applying CQI to Renal Rehabilitation
Facilitator: George Porter (confirmed)



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AMERICAN COLLEGE OF
EMERGENCY PHYSICIANS

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Executive Director

requests

January 15, 1998

Christopher Jennings
Special Assistant to the President
The White House
Room 216
Old Executive Office Building
Washington, DC 20500

Dear Mr. Jennings:

I heard you speak at an American College of Emergency Physicians meeting which was held last April in Washington D. C. I enjoyed your talk and would like to invite you to address the members of the Pennsylvania Chapter, American College of Emergency Physicians at our annual meeting to be held April 23 in Philadelphia PA. The meeting will be held at the Wyndham Franklin Plaza Hotel from 12 noon until 2:00 p.m. The time allotted for the keynote speaker is twenty to thirty minutes.

Your perspective on the future of the health care delivery system would benefit our members.

I will ask our executive director to contact your office in the next week or so to discuss the details of the meeting and to answer any questions you might have.

I hope you will consider my request. Your talk at the ACEP meeting last spring was most informative, and I would like the members of Pennsylvania ACEP to have an opportunity to hear your perspective on the delivery of health care in America.

Sincerely,

Bruce Rosenthal, MD, FACEP, FAAP
President, PaACEP

dcb/c/amtg

65564

7 No Letter?

**Meeting List for Christopher Jennings
as of January 9, 1997:**

The American Jewish Committee
Rabbi A. James Rudin, Nat'l Director

Ask that you deliver concluding address at a conference on the Catholic and Jewish Perspectives on Bio-Ethics at St. Leo College near Tampa, Fl. on the afternoon of February 10. The title of this address would roughly be "Government's role in Bio-Ethics."

Regret

American Association of Hlth Plan

1998 AAHP Policy Conference. Feb. 22-24, 1998, Sheraton Washington Hotel, Washington, D.C. "The Challenge of Leadership: Setting the Agenda for Patient-Driven Care."

Tentative yes.

National Hispanic Medical Association
Elena Rios, M.D., M.S.P.H.

Request you as a Keynote Speaker at their Second annual conference: "Hispanic Health Care: Challenges and Opportunities for the 21st Century," March 21 or 22 at 1230pm for 45 min. at the Washington Marriott Hotel Speaking on the "President's Health Care Agenda."

Regrets



National
Hispanic
Medical
Association

October 31, 1997

Chris Jennings
Senior Advisor to the President on Health
The White House
Washington, DC 20502

REGRETS
*Declined
1/23*

Dear Mr. Jennings:

I would like to invite you to participate as a Keynote Speaker for the National Hispanic Medical Association second annual conference, "Hispanic Health Care: Challenges and Opportunities for the 21st Century". The conference will occur at the Washington Marriott Hotel, 1221 22nd Street, N.W., Washington, DC from March 21-22, 1998. Three hundred physicians, medical students, faculty, government and industry representatives are expected to attend.

We would like you to present for 30 minutes on the "President's Health Care Agenda" and to answer questions for about 15 minutes at the luncheon on Saturday, March 21st at 12:30 p.m. or Sunday, March 22nd at 12:30 p.m.

The National Hispanic Medical Association (NHMA) was established in 1994 by Hispanic physicians who participated in the White House National Health Care Reform Task Force effort. The mission of the NHMA is to improve health care for Hispanics and the underserved in the United States. The NHMA has convened regional meetings, established a national communication network to discuss health policy that target Hispanic health, a resume bank for nominations to national positions, and a database of Hispanic physicians. The organization plans to develop programs in health promotion and disease prevention, medical and health services research, Hispanic medical student and faculty recruitment, cultural competence and leadership curriculum for physicians.

For any questions, call me or Linda Hanten, Executive Director, at (202) 265-4297. I look forward to working with you.

Sincerely,

Elena Rios, M.D., M.S.P.H.

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Rene Rodriguez, M.D.

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Miguel Bedolla, M.D.
Joe Diaz, M.D.

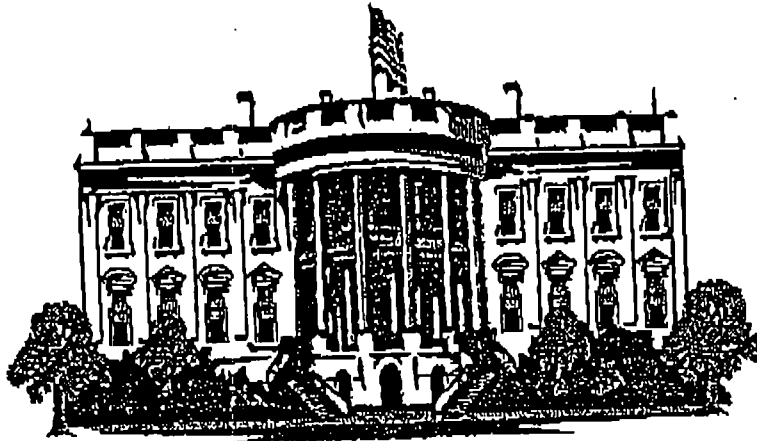
New Mexico Hispanic
Medical Association
Concha Paz, M.D.

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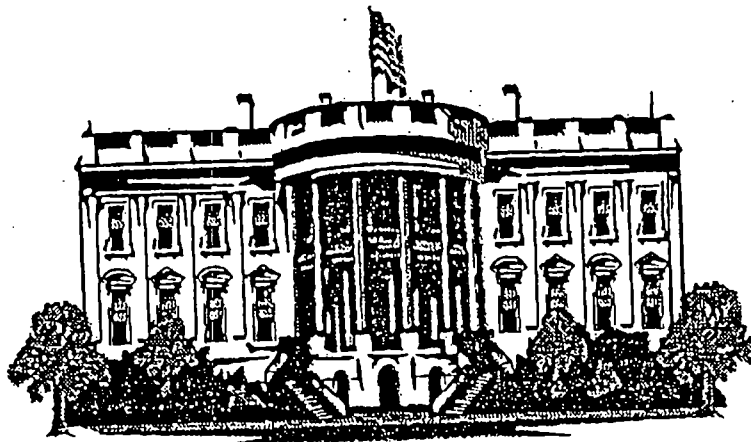
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Roxanne - I'm not sure if you
received this before - sending again



December 9, 1997

You will see that we also intend to invite Representative Stark and Representative Thomas to address the future of health care enforcement and compliance as well. We would be pleased to organize the presentations on the afternoon of Friday, February 27, 1998 as appropriate. For

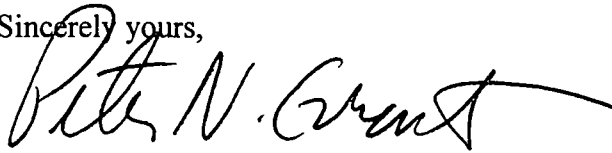
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example, if the presenters wish, each could speak in sequence, completing his presentation and departing the Congress. Alternatively, if it was so desired, a panel format could be established.

Please note that the Congress is being sponsored by the major health care financing and delivery trade associations in the United States, including the American Hospital Association, the Federation of American Health Systems, the Health Insurance Association of America, the American Medical Group Association, the IPA Association of America and the Healthcare Financial Management Association.

As the Moderator of the Congress, I would be pleased to answer any questions which you or your staff might have. Please contact me through my direct line and voice mail at (206) 628-7668. I hope very much that you will consent to join us at this important meeting.

Sincerely yours,

A handwritten signature in black ink, appearing to read "Peter N. Grant". The signature is fluid and cursive, with a long horizontal stroke extending to the right.

Peter N. Grant, J.D., Ph.D.
Moderator and Chair,
National Congress on Health Care Compliance

Enc.



PETER N. GRANT

PETER N. GRANT is a partner in the San Francisco and Seattle offices of Davis Wright Tremaine and is Co-chair of the firm's Health Law Group. His national practice emphasizes medical group and independent practice association organizations, hospital-physician joint ventures, HMO and insurance regulation, reimbursement and antitrust.

Mr. Grant received a B.A. with special honors from the University of Texas at Austin in 1971; attended the Sorbonne and Free University of West Berlin; received a law degree from the University of Texas at Austin in 1979; and was granted a Ph.D. from Harvard University in 1988. Mr. Grant's dissertation was entitled "The Struggle for the Control of California's Health Care Marketplace." At Harvard, Mr. Grant received an Honorary Faculty Fellowship. He was a Pew Memorial Trust Fellow at The Institute for Health Policy Studies of the School of Medicine, University of California, San Francisco, and a Sierra Foundation Fellow.

Mr. Grant has lectured before numerous organizations, including the Advisory Board, AMA, AHA, AMGA, MGMA, ACHE, the Harvard Business and Law Schools, and the University of California's Institute for Health Policy Studies. He is a contributing editor to California Medicine, a member of the national advisory board of the Integrated Healthcare Report and the BNA Health Law Reporter and on the editorial board of Health Affairs. He is listed in the 1996-97 edition of The Best Lawyers in America.

Mr. Grant is general counsel to the American Medical Group Association, the IPA Association of America, the California Integrated Healthcare Association and the Hospital Council of Northern and Central California.

Mr. Grant is Past President of both the California Society of Healthcare Attorneys and the Northern California Chapter of the Healthcare Financial Management Association. He is a member of the National Health Lawyers Association, the American Academy of HealthCare Attorneys and the Health Law Forum of the American Bar Association.

TWO PREEMINENT CONFERENCES ON HEALTH CARE ENFORCEMENT AND COMPLIANCE

THE NATIONAL SYMPOSIUM ON
HEALTH CARE ENFORCEMENT

WEDNESDAY
FEBRUARY 25, 1998

PRESENTED BY:
THE HEALTH CARE
COMPLIANCE ASSOCIATION



THE NATIONAL SYMPOSIUM
ON HEALTH CARE
ENFORCEMENT

THE NATIONAL CONGRESS ON
HEALTH CARE COMPLIANCE

THURSDAY-FRIDAY
FEBRUARY 26-27, 1998

POLICY
INITIATIVES
STRATEGIES
IMPLEMENTATION
CASE STUDIES



THE NATIONAL CONGRESS
ON HEALTH CARE
COMPLIANCE

SHERATON WASHINGTON HOTEL
2660 WOODLEY ROAD AT CONNECTICUT AVE., N.W.
WASHINGTON, D.C. 20008

A TIDAL WAVE OF GOVERNMENTAL INVESTIGATIONS AND PROSECUTIONS

PROSECUTION of health care fraud has become the preeminent challenge to health care providers and payors. Civil and criminal prosecutions are not only regular topics for the cover of *Modern Healthcare*, but also common front page stories in the *New York Times* and the *Wall Street Journal*.

In 1992, the U.S. General Accounting Office estimated that health care fraud amounted to approximately 10% of total national health expenditures. In 1997, the DHHS Office of Inspector General (OIG) reported to Congress that approximately 14% of Medicare claims were paid inappropriately, due to fraud or abuse. Although these statistics are subject to debate, they have fueled the enforcement fires.

The United States Government has declared health care fraud as its #2 priority, second only to violent crime. The Health Insurance Portability and Accountability Act of 1996 (HIPAA) and the Balanced Budget Act of 1997 (BBA) have broadly expanded enforcement jurisdiction and funding.

FBI health care investigations have increased from approximately 650 in 1992 to over 2,200 in 1996. The FBI's funding for health care investigations is projected to increase from approximately \$45 million in 1997 to approximately \$120 million in 2003.

OIG has received substantial new enforcement funding through HIPAA: \$100 million in FY 1997, growing to \$240 million in FY 2003. In FY 97, OIG grew from 900 to 1200 employees and opened six new investigative offices. By the end of the decade, OIG will have an office in all states.

Prominent health care organizations have acquiesced to staggering fines. CareMark has entered into public and private settlements for a reported \$250 million. SmithKline Beecham recently settled for \$325 million.

Last year Columbia/HCA was the company that would transform health care delivery under the dynamic leadership of CEO Rick Scott. This year Columbia/HCA is in reorganization, subject to multiple federal investigations. Rick Scott has left the company.

These governmental enforcement initiatives are increasingly supplemented by qui tam False Claim Act lawsuits brought by private citizens against health care organizations. These private plaintiffs share in any recovery. In FY 1987, 33 qui tam cases were filed. In FY 1996, 360 cases were filed. Approximately one-third of all pending qui tam cases are health care related.

IN RESPONSE HEALTH CARE COMPLIANCE EFFORTS PROLIFERATE RAPIDLY

IN RESPONSE to this massive wave of health care investigations and enforcement, providers and payors are engaged in feverish efforts to assure compliance.

Detailed compliance plans are being formulated by leading health care delivery and financing organizations. These plans are structured to conform to the requirements in The Federal Sentencing Guidelines. The OIG has issued a model clinical lab compliance plan. It is anticipated that a model hospital compliance plan will be issued early in 1998. Medical group and health plan model compliance plans will follow.

Perhaps the hottest new job classification in health care is Chief Compliance Officer. A whole new industry of health care consultants, information systems experts, attorneys and ethicists is emerging to assist the health care industry in its compliance efforts.

WHO SHOULD ATTEND THE SYMPOSIUM AND CONGRESS:

- Health Care leaders, including CEOs and CFOs in hospitals, medical groups and IPAs, ancillary providers, long term care organizations and health plans
- Members of the Board of Trustees of Health Care Enterprises
- Health Care Compliance Officers
- Health Care Risk Managers
- Health Care Finance, Patient Accounts and Billings Specialists
- Physicians and Other Health Professionals
- Health Care Consultants and Attorneys
- Health Care Regulators
- Health Care Researchers and Policy Makers

THE NATIONAL CONGRESS ON HEALTH CARE COMPLIANCE SPONSORS

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The National IPA Coalition
Report On Medicare Compliance
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TWO PREEMINENT CONFERENCES IN ONE LOCATION:

WASHINGTON, DC is one of the most popular cities for national conferences. We are pleased to hold both the National Symposium on Health Care Enforcement and the National Congress on Health Care Compliance at the Sheraton Washington Hotel.

The Sheraton Washington, renowned as the largest hotel in the Nation's Capital, is the premier choice for business executives, and continually earns accolades for its meetings' services and facilities. Among its many repeat honors are the Pinnacle Awards from Successful Meetings, the Gold Key Awards from Meetings & Conventions, and the Merit of Distinction Awards from Medical Meetings.

Conference attendees should make hotel reservations directly with the Sheraton Washington by calling: (888) 733-3222. Ask for the Enforcement and Compliance Conference to receive the special rates. We expect the room block to sell out, so please register early.

THE NATIONAL SYMPOSIUM ON HEALTH CARE ENFORCEMENT



THE NATIONAL SYMPOSIUM ON HEALTH CARE ENFORCEMENT has been convened to encourage a national dialogue on governmental and private sector health care enforcement initiatives currently sweeping health care finance and delivery.

The nation's leading health care regulators and prosecutors from the Office of Inspector General of the Department of Health and Human Services, the Federal Bureau of Investigation, the Health Care Financing Administration, the Federal Trade Commission, the Securities and Exchange Commission, various United States Attorneys General's Offices and the Department of Justice will describe in detail current and future healthcare enforcement initiatives.

A panel of provider and payer representatives will discuss the appropriateness of recent governmental enforcement initiatives in the array of responsive compliance strategies.

QUESTIONS TO BE ADDRESSED AT THE SYMPOSIUM:

- What is the genesis and history of the current wave of health care enforcement?
- What are the details regarding specific recent governmental health care fraud enforcement initiatives?
- What types of enforcement activities other than those health care fraud investigations pursued by the FBI and OIG might be targeted by other federal agencies, e.g. the IRS regarding exempt organizations, the SEC regarding public companies and the FTC and DOJ regarding antitrust?
- What issues will the government pursue next through audits, investigations and enforcement initiatives?
- How do various federal and state regulators, including the OIG, FBI, DOJ, U.S. Attorneys, Postal Inspectors etc., coordinate and pursue future investigations?
- What initiatives are private payers taking to prevent and prosecute alleged health fraud?
- How are private individuals able to bring qui tam False Claims Act lawsuits against health care organizations and share a portion of any recovery?

ABOUT THE SYMPOSIUM SPONSOR:

THE HEALTH CARE COMPLIANCE ASSOCIATION (HCCA) is a Forum for health care professionals involved in compliance. The mission of HCCA is to provide a collaborative forum that promotes integrity and ethical behavior through the development of comprehensive compliance programs throughout the entire health care industry. HCCA is a national organization whose function is to facilitate the introduction, development and maintenance of quality health care compliance programs; to provide a forum for understanding the complicated health care environment; and to provide educational opportunities for those involved with compliance in the health care industry.

For questions about HCCA membership, please call Debbie Troklus at 502-852-0758.



THE NATIONAL CONGRESS ON HEALTH CARE COMPLIANCE

THE NATIONAL CONGRESS ON HEALTH CARE COMPLIANCE has been organized to encourage a discussion among health care regulators, providers and payors regarding compliance and ethics in the health field. The Congress seeks to further a culture of ethics and integrity in the nation's health enterprise.

As a collegial forum, the Congress creates a positive environment in which health care providers and payors interact with regulators, consultants, attorneys, ethicists and innovators in health care compliance.

The Congress will provide practical and up to date information regarding responsive strategies to governmental enforcement initiatives and investigations: Operation Restore Trust, DRG 3 Day Window, PPS Hospital Discharge/Transfer, DRG Creep/Upcoding, LabSeam/Operation "Bad Bundle", Physicians at Teaching Hospitals (PATH), Third Party Physician Billings/Reassignment, Ambulance overbilling, etc.

The Congress seeks to facilitate the development of practical and implementable compliance plans which integrate all major bodies of law and regulation into a comprehensive compliance effort.

Presentations before the Congress focus on real and practical experience in the field, sophisticated solutions to complex problems and strategies for timely implementation. Compliance is not a text book enterprise. It is a daily challenge, ranging from the assessment of complex policy and legal issues to the seemingly more mundane tasks of guideline development and employee training.

Through its 2 days, 8 General Sessions, 35 Concurrent Sessions and approximately 70 presenters, the Congress attempts to establish a direct link to enforcement realities and compliance innovation at the local level where the rubber hits the road.

QUESTIONS TO BE ADDRESSED AT THE CONGRESS:

- How to avoid and defend qui tam lawsuits alleging health care fraud filed by private parties?
- How to respond and maintain attorney-client privilege in response to a governmental investigation and subpoena.
- What model compliance plans are being drafted by OIG?
- What innovative approaches to compliance plan development and implementation are being pursued in specific industry sectors?
- What is the appropriate job description and reporting relationship for a chief compliance officer?
- What advanced strategies can be employed in the finance and patient accounting office to assure compliance?
- How can effective employee training programs be established to implement a compliance program?
- How should health care boards of directors and executive staff carry out their fiduciary duties to limit individual liability and how to obtain appropriate insurance?
- What can be learned from the earlier health care fraud investigations and prosecutions, e.g. Caremark, NME and T2?
- What lessons can be learned from compliance experience in the defense and financial services industries?
- How can individual health care managers and professionals develop a personal compliance plan?
- What do policy makers and regulators see as the future of the health care enforcement and compliance effort?

THE NATIONAL SYMPOSIUM ON HEALTH CARE ENFORCEMENT

WEDNESDAY, FEBRUARY 25, 1998

PROGRAM

WEDNESDAY, FEBRUARY 25, 1998

6:45 AM - 7:45 AM
7:45 AM

REGISTRATION AND CONTINENTAL BREAKFAST

WELCOME AND SPEAKER INTRODUCTIONS

Co-Moderator Roy J. Snell, President, The Health Care Compliance Association

Co-Moderator Peter N. Grant, J.D., Ph.D. Partner, Davis Wright Tremaine, LLP

7:45 AM - 8:45 AM

OFFICE OF THE INSPECTOR GENERAL, DHHS: ENFORCEMENT OF HEALTH CARE

FALSE CLAIMS AND FRAUD AND ABUSE

D. McCarty "Mac" Thornton, Esq., Chief Counsel to the Inspector General, DHHS

8:45 AM - 9:45 AM

HEALTH CARE ANTITRUST

Robert F. Leibenluft, Esq., Assistant Director

Federal Trade Commission, Bureau of Competition, Healthcare Division

David C. Jordan, Esq., Assistant Chief Health Care Antitrust Task Force, U.S. Department of Justice

9:45 AM - 10:15 AM

COFFEE BREAK

10:15 AM - 11:15 AM

HEALTH CARE ENFORCEMENT: TAX EXEMPT ORGANIZATIONS AND PUBLIC COMPANIES

Marcus S. Owens, Director, Exempt Organizations Division, Internal Revenue Service

Paul V. Gerlach, Esq., Associate Director, Enforcement Division, Securities Exchange Commission

11:15 AM - 12:00 PM

MANAGED CARE ENFORCEMENT

Bruce Fried, Director, Center for Health Plans & Providers, HCFA

12:00 PM - 1:30 PM

LUNCHEON SESSION

OFFICE OF INSPECTOR GENERAL, DHHS: WHAT WE WANT TO SEE IN HEALTH

CARE COMPLIANCE PLANS

Lewis Morris, Esq., Assistant Inspector General for Legal Affairs, DHHS

1:30 PM - 2:15 PM

HEALTH CARE ENFORCEMENT IN THE PRIVATE SECTOR

William J. Mahon, Executive Director, National Health Care Anti Fraud Association

2:15 PM - 3:00 PM

OVERVIEW OF HEALTH CARE FRAUD INVESTIGATIONS

John R. Molesworth, Chief, Healthcare Fraud Unit

Federal Bureau of Investigation

3:00 PM - 3:30 PM

COFFEE BREAK

3:30 PM - 4:15 PM

HEALTH CARE CIVIL AND CRIMINAL PROSECUTIONS

David Hoffman, Esq., Assistant U.S. Attorney, Philadelphia

4:15 PM - 5:30 PM

INDUSTRY REACTION TO FEDERAL HEALTH CARE ENFORCEMENT INITIATIVES -

A PANEL DISCUSSION

Ivy Baer, Esq., Regulatory Counsel and Director, Association of American Medical Colleges

Donald Fisher, Ph.D., CEO, American Medical Group Association

Bruce Gilbert, Esq., Chairman, Federation of American Health Systems and General Counsel, Universal Health Services, Inc.

Bill Gradison, President, Health Insurance Association of America and Former Member of U. S. House of Representatives

Mary Grealy, Esq., Senior Washington Counsel, American Hospital Association

Edward B. Hershfeld, Esq., Associate General Counsel, American Medical Association

Albert Holloway, President and CEO, The IPA Association of America

Nancy Oswald, Ph.D., President, National IPA Coalition

Moderated by John K. Igelhart, Editor, Health Affairs

5:30 PM

ADJOURNMENT



THE NATIONAL SYMPOSIUM
ON HEALTH CARE
ENFORCEMENT

THE NATIONAL SYMPOSIUM ON HEALTH CARE ENFORCEMENT IS
PRESENTED BY
THE HEALTH CARE COMPLIANCE ASSOCIATION

THE NATIONAL CONGRESS ON HEALTH CARE COMPLIANCE

THURSDAY-FRIDAY, FEBRUARY 26-27, 1998

PROGRAM

THURSDAY, FEBRUARY 26, 1998

7:00 AM - 7:45 AM

7:45 AM - 8:00 AM

8:00 AM - 9:00 AM

9:00 AM - 10:30 AM

10:30 AM - 11:00 AM

11:00 AM - 12:00 PM

CONCURRENT
SESSIONS

REGISTRATION AND CONTINENTAL BREAKFAST

INTRODUCTION

HEALTH CARE COMPLIANCE: THE ISSUE OF THE NEW MILLENNIUM

Moderator and Chair: Peter N. Grant, J.D., Ph.D., Partner, Davis Wright Tremaine, LLP

STRATEGIC RESPONSES TO THE CHALLENGE OF HEALTH CARE COMPLIANCE

*Richard Kusserow, President, Strategic Management Systems, Inc.
and Former Inspector General, DHHS*

HEALTH CARE COMPLIANCE OFFICERS: THEIR ROLE AND RESPONSIBILITIES

*Eileen T. Boyd, Esq., Chief Compliance Officer, UCSF Stanford Health Care
and Former Assistant Inspector General, DHHS*

William Conaboy, Esq., Vice President and General Counsel, Allied Health Services Inc.

*F. Lisa Murtha, Director, Deloitte & Touche, Philadelphia, Former Compliance Officer, University of
Pennsylvania and Former Compliance Officer, Pennsylvania Blue Shield*

*Brent Saunders, Esq., Senior Vice President Compliance and Regulatory Affairs,
Home Care Concepts of America*

Gregory J. Warner, Chair, Department of Human Resources and Compliance Director, Mayo Foundation

*Moderated by Roy J. Snell, Compliance Officer, University of Wisconsin Medical Center and Medical Foundation
and President, The Health Care Compliance Association*

COFFEE BREAK

1 - A GENERAL PROVIDER AND PAYOR STRATEGIES IN DEVELOPING AND IMPLEMENTING

COMPLIANCE PLANS

*Eileen T. Boyd, Esq., Chief Compliance Officer, UCSF Stanford Health Care
and Former Assistant Inspector General, DHHS*

1 - B INTERNAL AUDITS, DISCLOSURE OBLIGATIONS AND COMPLIANCE WITH FEDERAL SENTENCING GUIDELINES

Steven Kuzma, Partner, Ernst & Young, L.L.P.

Gregory Luce, Esq., Jones, Day, Reavis & Pogue

Robert Williams, M.D., Senior Manager, Ernst & Young L.L.P.

1 - C ENFORCEMENT BY WHISTLEBLOWER: A PLAINTIFF ATTORNEY'S PERSPECTIVE ON BRINGING HEALTH CARE QUI TAM CLAIMS

Mark Allen Kleiman, Esq., The Law Offices of Mark Kleiman

J. Michael Papantonio, Esq., Levin, Middlebrooks, Thomas, Mitchell, Green, Eschner, Proctor & Papantonio

1 - D COMPLIANCE PLAN RESEARCH ACROSS INDUSTRIES: WHAT WORKS AND DOES NOT WORK IN HEALTH CARE

Christina Brecto, Research Director, Health Ethics Trust

Alisa Goldberg, Managing Director, Health Ethics Trust

1 - E COMPLIANCE LESSONS FROM THE PAST: THE EXPERIENCE OF CAREMARK, NME AND T2

Robert F. Smith, Esq., Senior Counsel Motorola, Inc. and Former General Counsel, Caremark

*Christi Sulzbach, Esq., Senior Vice President, Public Affairs and Associate General Counsel,
Tenet Healthcare Corporation*

Paul Quiner, Esq., Senior Vice President and General Counsel, Coram Health Care

LUNCHEON SESSION

ETHICS VERSUS COMPLIANCE - HOW DO THEY RELATE?

Frank Navran, Chief Consultant, The Ethics Resource Center

2 - A RECENT GOVERNMENTAL ENFORCEMENT INITIATIVE: OPERATION RESTORE TRUST, DRG 3 DAY WINDOW PROJECT AND PPS HOSPITAL DISCHARGE/TRANSFER INVESTIGATION

Andrew Quinn, Esq., Partner, Compliance Concepts and Former Assistant U.S. Attorney, Middle District of Pennsylvania

2 - B CLINICAL LAB/ANCILLARY SERVICE COMPLIANCE PLANS

Jeffrey Boothe, Esq., Partner Oppenheimer Wolff & Donnelly

and General Counsel, Clinical Laboratory Management Association

Harvey A. Yampolsky, Esq., Partner, Arent, Fox, Kintner, Plotkin & Kahn

and Former Chief Counsel, Office of Inspector General, DHHS

2 - C RESPONDING TO AN IRS EXEMPT ORGANIZATION AUDIT

T.J. Sullivan, Esq., Partner, Gardiner, Carton & Douglas

and Former Special Assistant (Healthcare) To the IRS, Assistant Commissioner (Exempt Orgs.)

CONCURRENT
SESSIONS

12:00 PM - 1:30 PM

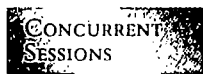
1:30 PM - 2:30 PM

THE NATIONAL CONGRESS ON HEALTH CARE COMPLIANCE

THURSDAY-FRIDAY, FEBRUARY 26-27, 1998

PROGRAM

THURSDAY, FEBRUARY 26, 1998 (continued)



2:30 PM - 2:45 PM
2:45 PM - 3:45 PM

2 - D ENFORCEMENT BY WHISTLEBLOWER: AVOIDING AND DEFENDING HEALTH CARE QUI TAM CLAIMS

Robert Fabrikant, Esq., Sidley & Austin, Former Assistant U.S. Attorney, Washington D.C. and Former Chief, Energy, Antitrust Division, U.S. Department of Justice
Charles Murdter, Esq., Davis Wright Tremaine, LLP
and Former Trial Attorney, Department of Justice, Criminal Division, Fraud Section

2 - E TELLING COLUMBIA'S STORY

Victor Campbell, Senior Vice President, Investor Relations, Columbia/HCA

TRANSITION BREAK

3 - A RECENT GOVERNMENTAL ENFORCEMENT INITIATIVE: DRG CREEP/UPCODING -

PNEUMONIA UPCODING INVESTIGATION

Thomas Scholomiti, Manager, Coopers & Lybrand L.L.P.
Diane Cahalan, Manager, Coopers & Lybrand L.L.P.
Patrick Hooper, Esq., Hooper, Lundy & Bookman, Inc.

3 - B PHYSICIAN PRACTICE MANAGEMENT COMPANY COMPLIANCE PLANS

Lucy C. Hicks, Esq., Vice President, Legal Services, MedPartners, Inc.

3 - C COMPLIANCE TRAINING FOR PROVIDER EMPLOYEES, INCLUDING PATIENT ACCOUNTS, REIMBURSEMENT AND DRG CODERS

Stephen Spargo, President, Compliance Concepts
and Former Senior Vice President, Finance, Allegheny Health Systems

3 - D HEALTH CARE ETHICS: INFINITE IN ALL DIRECTIONS

Michael Daigneault, President, The Ethics Resource Center

3 - E UNDERSTANDING AND COMPLYING WITH THE FEDERAL SENTENCING GUIDELINES

Ilene H. Nagle, J.D., Ph.D., Associate Provost for Research and Dean of the Graduate School
University of Maryland

COFFEE BREAK

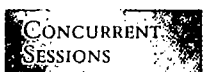
HEALTH CARE ENFORCEMENT AND COMPLIANCE: APPLYING LESSONS FROM OTHER INDUSTRIES

Mark Pastin, Ph.D., President, Health Ethics Trust
Alan Yuspeh, Esq., Senior Vice President, Ethics Compliance and Corporate Responsibility, Columbia/HCA

3:45 PM - 4:15 PM
4:15 PM - 5:30 PM

FRIDAY,
FEBRUARY 27,
1998

7:00 AM - 7:45 AM
7:45 AM - 8:45 AM



8:45 AM - 9:00 AM

REGISTRATION AND CONTINENTAL BREAKFAST

4 - A RECENT GOVERNMENTAL ENFORCEMENT INITIATIVE: LAB SCAM/OPERATION "BAD BUNDLE"

Lisa Marie Sylvia, Esq., Mintz, Levin, Cohn, Ferris, Glovsky & Popeo, P.C.
and Former Senior Counsel, Office of Counsel to the Inspector General, DHHS

4 - B HOSPITAL AND MULTI-INSTITUTIONAL HEALTH SYSTEM COMPLIANCE PLANS

John Steiner, Esq., Assistant General Counsel, American Hospital Association

4 - C BOARD OF DIRECTORS AND EXECUTIVE STAFF FIDUCIARY DUTY, CONFLICTS OF INTEREST, D & O COVERAGE AND RIGHT TO INDEPENDENT COUNSEL

Edwin C. Schonfeld, Partner, Coopers & Lybrand L.L.P. and Member of the Board of Directors, Children's National Medical Center
Edwin D. Rauzi, Esq., Davis Wright Tremaine
AHA Board of Directors Video: Framework For Compliance

4 - D HOW WILL HEALTH CARE ENFORCEMENT INITIATIVES AFFECTIVE MANAGED CARE ORGANIZATIONS?

David Butler, Vice President, Strategic Management Systems, Inc.
and Former Deputy Associate Administrator Operations and Resource Management, HCFA

4 - E WILL COMPLIANCE PLANS BECOME PREREQUISITES TO VENTURE CAPITAL FUNDING, GOING PUBLIC AND THE ISSUANCE OF TAX-EXEMPT BONDS?

Daniel Cain, Principal, The Cain Brothers & Company, L.L.C.

TRANSITION BREAK

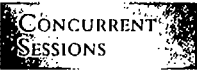
THE NATIONAL CONGRESS ON HEALTH CARE COMPLIANCE

THURSDAY-FRIDAY, FEBRUARY 26-27, 1998

PROGRAM

FRIDAY, FEBRUARY 27, 1998 (continued)

9:00 AM - 10:00 AM



5 - A RECENT GOVERNMENTAL ENFORCEMENT INITIATIVE: PHYSICIANS AT TEACHING HOSPITALS (PATH) INVESTIGATIONS/LITIGATION

Robert F. Bacon, MHA, Director, Compliance and Review Services University of Pennsylvania Health System
Leonard C. Homer, Esq., Ober, Kaler, Grimes & Shriver

5 - B INTEGRATED DELIVERY SYSTEM COMPLIANCE PLANS

Daniel R. Roach, Esq., Associate General Counsel, Allina Health System

5 - C RESPONSE TO GOVERNMENTAL SUBPOENAS, AUDITS AND SEARCH WARRANTS AND MAINTAINING ATTORNEY-CLIENT PRIVILEGE IN COMPLIANCE AUDITS AND INVESTIGATIONS

Robert Homchick, Esq., Davis Wright Tremaine, LLP
Thomas H. Suddath, Esq., Montgomery, McCracken, Walker & Rhoads, L.L.P., Counsel,
The Health Care Compliance Association and Former Assistant U.S. Attorney, Philadelphia

5 - D PRIVATE SECTOR ENFORCEMENT: WHAT ARE PRIVATE PAYORS DOING?

Valli Baldassano, Esq., Assistant U.S. Attorney, Philadelphia
Alison M. Duncan, Esq., Porter, Wright, Morris & Arthur

5 - E MANAGEMENT'S ROLE IN COMPLIANCE: REPORTING RELATIONSHIPS AND STAFF EDUCATION

Marc Dettmann, Esq., Chief Operating Officer, University of Wisconsin Medical Foundation
Roy J. Snell, Compliance Officer, University of Wisconsin Medical Center and Medical Foundation

TRANSITION BREAK

10:00 AM - 10:15 AM

10:15 AM - 11:15 AM

6 - A RECENT GOVERNMENTAL ENFORCEMENT INITIATIVE: THIRD PARTY PHYSICIAN BILLINGS/REASSIGNMENT INVESTIGATION

William Aseltyn, Esq., Assistant General Counsel, Sutter Health
Paul DeMuro, Esq., Latham & Watkins

6 - B HEALTH PLAN COMPLIANCE PLANS

Mark S. Joffe, Esq., The Law Offices of Mark Joffe
Kathleen Pellegrino, Associate General Counsel, Humana Inc.

6 - C MEDICAL GROUP COMPLIANCE PLANS

Lynne Chafetz, Esq., Associate Administrator and General Counsel, Virginia Mason Health System

6 - D APPROVING TRANSACTIONS UNDER IRS EXEMPT ORGANIZATION INTERMEDIATE SANCTION RULES

Thomas K. Hyatt, Esq., Ober, Kaler, Grimes and Shriver

6 - E ADVANCED ISSUES IN FINANCE AND PATIENT ACCOUNTS COMPLIANCE STRATEGIES

Daniel Rode, Technical Director, Healthcare Financial Management Association
Robbi Watnik, Esq., Technical Director, Legal and Legislative Services
Healthcare Financial Management Association

TRANSITION BREAK

11:15 AM - 11:30 AM

11:30 AM - 12:30 PM

7 - A RECENT GOVERNMENTAL ENFORCEMENT INITIATIVE: AMBULANCE OVERBILLING INVESTIGATION

Darrel J. Grinstead, Esq., Partner, Hogan & Hartson, L.L.P.
David A. Nevins, Executive Vice President, American Ambulance Association

7 - B POST ACUTE CARE, SKILLED NURSING FACILITY AND HOME HEALTH AGENCY COMPLIANCE PLANS

Jody Ann Noon, Esq., Davis Wright Tremaine, LLP

7 - C THIRD PARTY BILLING COMPANY COMPLIANCE PLANS

David Jakielo, President, Seminars, Training and Consulting and President, International Billing Association

7 - D COORDINATING RESPONSES TO MEDICAID AND MEDICARE FRAUD INVESTIGATIONS

Harvey Werblowsky, Esq., McDermott, Will & Emery, Former Senior Attorney, Office of Inspector General, DHHS and Former Assistant Attorney General for Medicaid Fraud in New York and New Jersey

7 - E MEDICINE, MONEY AND MORALS - PHYSICIANS' CONFLICTS OF INTEREST

Mark A. Rodwin, J.D., Ph.D., Department of Public and Environmental Affairs, Indiana University

LUNCHEON SESSION

DEVELOPING A PERSONAL ETHICS AND COMPLIANCE PLAN

Richard L. Clarke, FHFMA, President and CEO, Healthcare Financial Management Association

THE FUTURE OF HEALTH CARE COMPLIANCE

Representative Pete Stark (Invited)
Representative Bill Thomas (Invited)
Chris Jennings (Invited) White House Spokesman on Healthcare

ADJOURNMENT

12:30 PM - 2:00 PM

3:00 PM - 3:30 PM

3:30 PM



THE NATIONAL SYMPOSIUM ON HEALTH CARE ENFORCEMENT THE NATIONAL CONGRESS ON HEALTH CARE COMPLIANCE

WEDNESDAY-FRIDAY, FEBRUARY 25-27 1998

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EACH ORDER.

BY FAX: 510-284-6209

BY PHONE: 510-284-6205

BY MAIL: ALLIANCE OF HEALTHCARE ADVISORS, INC.
251 LAFAYETTE CIRCLE, SUITE 150
LAFAYETTE, CALIFORNIA 94549

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SCHEDULE SUBJECT TO CHANGE

HOTEL INFORMATION

A SPECIAL RATE OF \$177 (SINGLE AND \$197, DOUBLE OCCUPANCY)
PER NIGHT HAS BEEN ARRANGED FOR THIS CONFERENCE. PLEASE
MAKE YOUR RESERVATIONS DIRECTLY WITH THE SHERATON
WASHINGTON HOTEL AND MENTION THE ENFORCEMENT AND
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RESERVATIONS WILL BE ACCEPTED UNTIL JANUARY 24, 1998.
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ACCOUNT # _____

EXPIRATION DATE _____

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SIGNATURE OF CARDHOLDER _____

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DEPARTMENT _____

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2 PRICING

ONE DAY - NATIONAL SYMPOSIUM

☐ FEBRUARY 25, 1998: \$425

TWO DAY - NATIONAL CONGRESS

☐ FEBRUARY 26-27, 1998: \$850

THREE DAY - BOTH SYMPOSIUM AND CONGRESS

☐ FEBRUARY 25-27, 1998: \$1,195

THREE DAY PROGRAM INCLUDES 15 GENERAL SESSIONS.
35 CONCURRENT SESSIONS. BREAKFAST AND LUNCH.



**THE NATIONAL CONGRESS
ON HEALTH CARE
COMPLIANCE**

1/26
FAX TO ~~SA~~
GARY C.

251 LAFAYETTE CIRCLE • SUITE 150 • LAFAYETTE • CA 94549
PHONE 510.284.6205 • FAX 510.284.6209

January 20, 1998

Via Federal Express

Mr. Chris Jennings
Deputy Assistant to the President
OEOB, Room 216
1700 Pennsylvania Avenue
Washington, D.C. 20502

Re: Update of Invitation to Speak before National Congress on Health Care Compliance

Dear Mr. Jennings:

I write to follow up on my December 9, 1997 correspondence to you to invite you to make a presentation before the National Congress on Health Care Compliance. I have spoken with Alex Wagner, formerly of your office, and have left several voice mails with Donna Geisbert of your staff about this invitation. I understand that other constituents of yours have also called on behalf of this proposal. By this letter, I will update the proposal.

First, you should know that Rep. Pete Stark has agreed to make a presentation on Thursday, February 26, 1998 from 5:30 to 6:15 p.m.

Second, a variety of additional speakers have been confirmed, including Judge Richard Conaboy, Chair, U.S. Sentencing Commission and JoAnne Sinsheimer, the HCFA official in charge of the proposed Stark II Regulations.

Third, you should know that the following organizations have joined the Congress as sponsors:

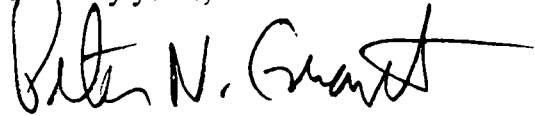
The Association of College and University Auditors
The Association of Healthcare Internal Auditors
The Blue Cross and Blue Shield Association

Fourth, I have enclosed an updated brochure for your review. You will see that the program includes 15 general sessions, almost 40 concurrent sessions and over 100 Government and private sector speakers.

In this context, we renew our invitation for you to speak at 2:00 pm on the afternoon of Friday, February 27, 1998. We believe that your thoughts regarding health care enforcement and compliance matters will be invaluable to the participants.

Please feel free to give me a call at 415-276-6527 if I can provide you further information regarding this proposal.

Sincerely yours,

A handwritten signature in black ink, appearing to read "Peter N. Grant", with a long horizontal flourish extending to the right.

Peter N. Grant, J.D., Ph.D.
Moderator and Chair,
National Congress on Health Care Compliance

Enc.

cc: Donna Geisbert

TWO PREEMINENT CONFERENCES ON HEALTHCARE ENFORCEMENT AND COMPLIANCE



THE NATIONAL SYMPOSIUM ON HEALTH CARE ENFORCEMENT

WEDNESDAY
FEBRUARY 25, 1998



THE NATIONAL CONGRESS ON HEALTH CARE COMPLIANCE

THURSDAY & FRIDAY
FEBRUARY 26-27, 1998

SHERATON WASHINGTON HOTEL
WASHINGTON, D.C.

- ✓ The most complete analysis of Health Care Enforcement and Compliance Issues in one place, presented through 15 General Sessions, 35 Concurrent Sessions and nearly 100 Government and Private Sector Speakers.
- ✓ Major presentations by DHHS Office of Inspector General, the Department of Justice, Federal Bureau of Investigation, Federal Trade Commission, Health Care Financing Administration, Internal Revenue Service, the National Health Care Anti Fraud Association, the Securities and Exchange Commission and U.S. Attorneys' Offices.
- ✓ The only seminar on Compliance and Enforcement with the broad support of the following sponsors:

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American Health Care Association
American Hospital Association
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The Bureau of National Affairs
Cabot Marsh Corporation
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Coopers & Lybrand, L.L.P.
Davis Wright Tremaine LLP
Deloitte & Touche
Ernst & Young, L.L.P.
The Ethics Resource Center
The Federation of American Health Systems

Health Affairs Journal
The Health Care Compliance Association
Health Care Risk Management Report
The Health Ethics Trust
The Healthcare Financial Management Association
The Health Insurance Association of America
The International Billing Association
The IPA Association of America
Medical Group Management Association
Medicode, Inc.
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