

Withdrawal/Redaction Sheet

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DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. schedule	Schedule for Hillary Rodham Clinton, Draft #2 [partial] (2 pages)	11/17/93	b(6)
002. letter	From: Sandy Berger, To: Hillary Clinton, Re: Invitation from Admiral Jeremiah [partial] (1 page)	n.d.	b(6)

COLLECTION:

Clinton Presidential Records
First Lady's Office
Liz Bowyer
OA/Box Number: 3988

FOLDER TITLE:

[HRC Daily File] Friday, November 19 [1993]

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sb372

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

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Freedom of Information Act - [5 U.S.C. 552(b)]

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

Maggie
 OK to call
 ① Sandy?
 ② hel Slackman

 Vic Raymond

note
 There are programs
 from past lunches in
 Kelli's expanding plan.
 We should pull it
 get closer to 1944.

Lisa Lisa Caputo Sandy Berger
 • 2856 - 2257
 Maggie Williams
 • 1660 - 745

410 366 1928
 Alexandra Robert

Friday, Nov. 19th

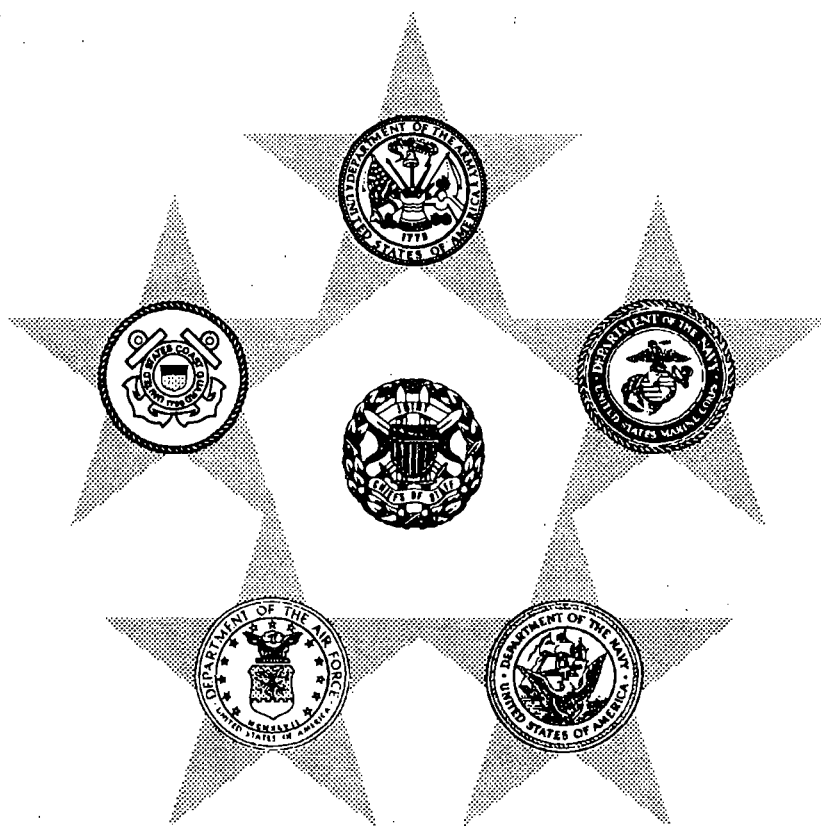
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**1992
JOINT ARMED FORCES
OFFICERS' WIVES'
LUNCHEON**



**FRIDAY, NOVEMBER 20, 1992
MCLEAN HILTON
MCLEAN, VIRGINIA**

ISSUES OF CONCERN TO THE JOINT ARMED FORCES OFFICERS WIVES

First Lady and Mrs. Gore's Membership in the Wives' Clubs

Traditionally, the Wives' Clubs of the various services have extended honorary memberships to the First Lady and the wife of the Vice President. The Navy Officers' Wives Club received your letter of decline and the other clubs are still awaiting your response. Mrs. Gore accepted the Navy invitation, declined the Army's, and the Air Force and Marine Corps invitations are still pending. While joining the clubs is a matter of personal prerogative and each First Lady has chosen a different course of action, there is some sensitivity over your decision not to join any club.

Health Care

Veterans groups have enthusiastically supported the Administration's plan to reform health care. While all service members have guaranteed access to the military medical system, dependents and retirees only have access on an as-available basis and thus often have difficulty getting in to see a doctor. This has led to widespread dissatisfaction with the accessibility of the care, even though it is free.

Childcare

The Department of Defense's Child Development Program is the largest corporate-sponsored child care program in the country and is known as the national leader in the field. Because of cost, however, availability and access to adequate childcare is a problem in some areas. The Department is committed to maintaining quality childcare and protecting funds for such programs even in the midst of severe fiscal constraints.

Abortion Policy

Access to abortions can be a problem for service members and their dependents serving abroad, especially for women who are serving in a country where abortion is not permitted and who cannot afford to return to the United States for a legal procedure. The President directed the Department of Defense to lift a decade-old ban on elective abortions in January 1993. However, access remains limited because few military health care providers at these bases are trained or willing to perform abortions. The Department is currently working to ensure that the Administration's promise of equal access to safe abortions is realized for everyone, regardless of where they serve.

Situations Where Both Husband and Wife or Single Parents Are Deployed Abroad

Providing for children is a challenge in instances in which single-parent servicemen and servicewomen are deployed overseas temporarily or when both parents serve in the military and both are suddenly sent off to deal with some foreign crisis. Often one or both spouses possess unique highly technical capabilities that are essential to their unit's ability to perform its mission abroad. For this reason, the Department of Defense opposes

Congressional proposals that would prohibit the deployment of single parents or both parents to combat zones. Such a policy would severely constrain military flexibility in a crisis. Accordingly, the Department of Defense has urged all its personnel to make the necessary dependent care arrangements. In addition, the Department tries to help all military members ameliorate this problem through the extensive Family Support Network.

Commissary

Commissaries and exchanges, which provide subsidized goods and services to military members, their families and veterans, are particularly important non-pay benefits. The Department of Defense is looking at the entire commissary operation to maximize efficiencies and ensure cost economies. Many Commissaries will close along with the associated base when these bases are included on a base closing list. Local retirees will also be affected by these changes. However, there is no truth to the rumor that the Administration plans to eliminate retiree commissary privileges altogether.

Gays in the Military

As you know, the President's pledge to lift the ban on homosexuals serving openly in the military has been particularly controversial within the military community. The vast majority of service members and, possibly, the vast majority of the spouses, disagreed with the Administration's initial position. While the senior leadership approves of the "don't ask, don't tell, don't pursue" compromise, there may be lingering resentment over what is perceived to be an insensitivity to military norms and culture. The President strongly believes, however, that all American citizens should be able to serve their country unless their conduct disqualifies them from doing so. The Administration is preparing to implement the legislative compromise which essentially codifies his policy. Recent court decisions have rejected the constitutionality of the military's previous policy on gays. It remains to be seen how the new policy will fare in the courts.

Housing

Access to adequate military housing is a perennial problem. There are many "geographical bachelors" who cannot afford to bring families along on assignments in high-cost areas, including Washington, D.C. In the current fiscal climate, it is unlikely that the Department can alleviate this problem significantly with new housing programs or greater subsidies to support families.

Minorities and Discrimination

General Mundy provoked a controversy in a recent "60 Minutes" interview by citing statistics that suggest that African-American Marine officers do not swim, shoot or navigate as well as their white counterparts. The General's comments, though clearly maladroit, were intended in the context of explaining other statistics reflecting lower rates of advancement for African-

American Marines. General Mundy subsequently apologized for his remarks and publicly committed himself to redoubling the Corps' efforts to eradicate racism within its ranks. The Navy has commissioned a study of the problem of minority career advancement and there will also be a DoD-wide study. The military has been at the forefront of efforts to achieve the full integration of minorities and, as an institution, is considerably ahead of the rest of American society. However, everyone recognizes that the services still have more progress to make.

First Term of Enlistment Problems

General Mundy caused an earlier furor by suggesting that the Marines accept only unmarried applicants. General Mundy was responding to the high rates of divorce and other family problems associated with young recruits, especially during their first term of enlistment. The General subsequently retracted his statement. The Secretary of Defense has directed the Family Status and Initial Term of Service Study to assess the effectiveness of the Family Support Program and focus on ways to help families adjust to the special challenges of military service.

OPTEMPO

"Operations Tempo" refers to the level of deployments and training that military units undergo. A low OPTEMPO means the troops are home with their families more, but it also means that the troops may not be getting adequate training and so may not be ready to perform their duties. Low readiness translates into a "hollow force" incapable of meeting American foreign policy commitments. A high OPTEMPO means the troops are fully trained and ready, but it also means that the troops are away from home a lot. A high OPTEMPO is also very expensive. With a shrinking force structure, the military is whipsawed by the need to save money and the need to cover all foreign policy commitments with a smaller force. The Administration is committed to maintaining readiness and meeting foreign policy obligations without breaking sound OPTEMPO limits.

Pay Raise

Over Administration objections, Congress passed a 2.2% pay raise for military personnel for FY 94. The Administration had proposed a freeze in military wages as part of its fiscal responsibility program. The President will not veto the pay raise, but some service members or their spouses may view the initial opposition as an indication of Administration insensitivity to the military. The Administration counters that there must be shared sacrifice to meet the challenge of twelve years of fiscal irresponsibility.

Retiree Benefits

Military retirees are concerned about an erosion of benefits in the current fiscal climate. For instance, federal civilians get their Cost Of Living Adjustments (COLAs) a few months ahead of the military. The Administration remains committed to the

11 —
CWA freezes
on applies
to new
enlistees.

—

President's campaign pledge to hold COLA increases to one-percent less than inflation rate. In keeping with that pledge, the President signed a 2.6% COLA bill on Veterans' Day. The military is particularly concerned about the "Penny-Kasich" proposal for deficit reduction currently pending in Congress. "Penny-Kasich" radically reduces the value of military retirement by freezing COLAs until age 62. This would result in an average loss of purchasing power by age 61 of 64%. The military view Penny-Kasich as a breach of faith and a break in the promise of guaranteed retiree benefits to service members who have served their 20-year tours of duty. The Administration opposes Penny-Kasich and is working to have responsible deficit reduction that preserves domestic and national security priorities.

How Best to Downsize

There is a widespread perception among military personnel that the transition to a post-Cold War defense posture is involving wholesale layoffs in the military -- a radical "downsizing" comparable to the post-Vietnam reductions in force. In fact, however, the Department of Defense is not losing any more people today than occurred at the height of the Reagan build-up. The "rightsizing," as the Administration calls it, is being achieved primarily through voluntary separation and other incentive programs as well as by a gradual slowing of enlistments. Even with the adjustments in force size, the military is still accepting roughly 200,000 enlistees and officers per year. There are cases of involuntary separation, but the Administration has an ambitious program to help service members who must reenter the civilian job market.

Support for Somalia and Troops Serving Abroad

The media reported some discontent among the wives of servicemen serving in Somalia. A few spouses blamed the Administration for budgetary cutbacks that "forced" individual servicemen to dip into personal savings to provide basics like toiletries, sneakers and medicine. Filling out a kit bag with personally acquired goods is a longstanding fact of military deployments and public complaints by spouses are rare. After investigating the problem, the Army reported that the complainants were the exception and morale among the spouses was high. The Army promised to address specific concerns and continues to monitor home-front morale through an extensive network of support groups.

Women in Combat

The Administration has made excellent progress in expanding the opportunity for women to serve in combat positions. All of the services have opened up more assignments to women. While the issue is somewhat controversial, especially with older veterans, there is an emerging consensus that the Administration has adopted a sensible balance between the principle of equal opportunity for women and the special requirements of combat service.

11

VETERANS AND HEALTH REFORM

TODAY:

Today, the Department of Veteran Affairs (VA) health care system must overcome numerous statutory and financial obstacles in order to survive and to maintain its ability to serve our veterans. The current VA system must contend with:

- *Funding resources entirely from federal appropriations;*
- *Prohibitions against VA using Medicare or insurance to pay for VA care;*
- *Confusing and complex eligibility rules that confront veterans and caregivers;*
- *Exorbitant medical supply and service costs;*
- *Patients who are disproportionately older, sicker and poorer.*

REFORM:

The President's Health Security Act embraces the VA health system as a key component of national health care which will provide high-quality, affordable care to the American people, while retaining the VA's central commitment to the nation's veterans. All veterans will be eligible for the comprehensive national benefits package through VA. Reform brings with it a means of resolving major issues that now confront the VA in the form of limited resources and restricted access. Under the Health Security Act, the VA will be the potential provider of choice for the millions of Americans who are veterans.

Under the Health Security Act:

- **VA remains an independent system committed to veterans' health care and medical problems unique to military service.**
- **All veterans can choose the VA plan and its special expertise on health issues related to military service.**
- **Veterans with service-connected disabilities and low-income veterans who choose VA as their health plan will receive comprehensive hospital and outpatient care with no co-payments or deductibles.**
- **All veterans become eligible for the comprehensive package of national health care benefits that includes access to comprehensive out-patient care.**

- Service-disabled and low-income veterans remain eligible for free enhanced VA benefits such as long-term care.
- Unnecessary reporting requirements and inspections that currently burden VA institutions and providers will be reduced, freeing VA providers to concentrate on patients rather than paperwork.
- The VA will be permitted to retain funds recovered from third-party payers, including Medicare.
- With access to health alliance payments, VA can offer care to more veterans cost-effectively.
- VA managers will be allowed to control budgets without traditional restrictions of line-items or earmarked funds, and delegate more flexibility to VA clinics and hospitals.
- VA hospitals and clinics will also be provided with broad authority to enter into contract with other health plans to provide services to veterans.

SUPPORT FROM VETERANS' SERVICE ORGANIZATIONS

"We are particularly appreciative that you have solicited our views, and the views of our fellow veterans service organizations, throughout this process. We believe the health care reform concept proposed by the Administration is a good one. Further, we believe the role assigned the VA health care system under this plan is good for America and in the best interest of veterans. We are pleased to offer our support."

Veterans of Foreign Wars of the U.S.

"Unlike most of the other veterans groups, the availability of choices for VA-dependent veterans in selecting health providers, as your plan makes possible for the first time, is even more important to VVA than the maintenance alone of an independent VA health system. We are certain that VA health cannot survive in a national health environment absent your program for veterans."

Veterans of America, Inc.

"What we view to be the most central feature of the reform package is the assurance that veterans now utilizing the VA for their health care needs will not experience a diminution of services. In fact, many veterans will experience an increase in the scope of benefits provided by VA. The DAV supports and endorses the role identified for the VA in the Administration's Health Care Reform Plan."

Disabled American Veterans

Kim
maybe the 1st
sentence could say,
"Being the wife of the
new Commander-in-
Chief-----"

< Nancy Reagan
remark -

~~-----~~

PHOTOCOPY
PRESERVATION

Eisenhower
Schwarzkoff.

Maggie -

Hillary Rodham Clinton
Speech for JAFOWL luncheon
19 November, 1993

WWII leaders
Gen. Marshall.
(selfless
service)

Mrs. Powell.
27 moves - 35 yrs in army.

Draft

starting whole new lives in

Acknowledgements

spouses.

me
spouses

I am honored to be able to speak to all of you today. It is wonderful to meet fellow ~~women~~ of Armed Forces Officers, and it is a source of great pride that I may count ~~myself among you.~~ ~~the wife of the Commander in Chief~~ ~~? keep~~

I hope that I can live up to your shining example. Because in you I see the best that America can be. Your families have fought to keep our nation secure. And I say your families because while it is your husbands who actively serve in the Armed Forces--who are prepared to and have risked their lives for our country--you share in that service. You and your families have made sacrifices for this country that others could barely begin to imagine.

On any given day, ~~2000~~ ^{many thousands of} Army children are moving. ^{where to other cities other states} The children in Army families will attend five or more schools in their twelve years of education. Some of your families move two to three times a year. (add statistics here).

In the past year, as you all know, I moved from Little Rock to Washington DC.. It was a good move--I had time to prepare, a tremendous amount of help and I knew that I would remain here for at least four years. I really can't complain, but it was difficult to leave my home, to leave our community, to uproot my daughter, and take her away from her school and her friends. ^{to leave our good friends and my parents who lived nearby} And if I found this move hard, I can only imagine what you must go through. ^{But it was difficult to extend payment. highly} ^{many of you}

If I don't know exactly how you do it, I do know that you courageously face these obstacles with fortitude and strength. ^{grace} Many of you have acted as Ambassadors to the United States while stationed abroad with your spouses. Even though you are rarely in one area for long, many of you are actively involved in your communities. Many of you work outside the home despite the difficulties posed by constantly having to move. And when your husbands are away for extended amounts of time you bear the full responsibility for your families.

I applaud your courage and your commitment ^{to family and country} even as I am awed by it. ^{to the ever changing circumstances with grace} ^{it is a shining example for all of us} I know that these are not the easiest of times for you. When we won the Cold War, we thought things would be easier for the American military. Sadly, this is not the case. The post cold war environment brings new challenges-- there are new missions in Iraq and Somalia. In Sarajevo, your spouses have engaged in the longest humanitarian airlift in history--(specifics here) but there is also turbulence, anxiety, and dislocation. ~~As we readjust the military to meet new security needs,~~ ~~downsizing has serious consequences on the stability of your lives.~~

You and your families have provided the American people with security. You have done so even though it has entailed great personal sacrifice. ~~You continue to do so despite the widening uncertainty you now face.~~ We in government can do no less.

We must provide every American with a sense of security which has often been so sadly lacking in the lives of our fellow citizens.

We live in the greatest country on Earth. But we have to make it even better. Because, as someone once said, America is not just a power; it is a promise. We have to fulfil the American promise of affordable, high-quality health care for every American citizen. We must have universal coverage. Every American must have the security of knowing that they have a comprehensive package of benefits that can never be taken away under any circumstances.

As you know, the President recently delivered the National Health Security Act to the Congress. This initiative represents the first time in many years that the Congress has had before it a comprehensive measure to provide health security for all Americans. This is an issue that has been considered in Congresses many times before. It goes back at least as far as when President Roosevelt was attempting to legislate Social Security. At that time he also intended to legislate health security but could not achieve that objective. Ever since the 1930s and in every congressional session, bills have been introduced and presidents have attempted to deal with our health care problems. But there was always some reason, some timing, some excuse why we could not move forward. And so the problem has continued to develop.

We are now at a unique moment in history, when there is a critical mass in the Congress, both Democrats and Republicans, who are finally willing to say yes, let us hear Americans from all walks of life who are calling for the reform of our health care system. But perhaps most importantly, we have a President who is absolutely committed to getting the job done, and who is willing to put himself and his Administration on the line.

What we confront now is the opportunity of preserving what is best about our health care system. And there can be no argument; we have the best health care system in the world for those who can afford to access it. But we also know that while we must preserve what is right about the American health care system, we must also fix what is broken, because what is broken is in danger of undermining even further what is right about American health care.

When the president launched this effort, he asked that we look at every possible alternative to try to come up with a proposal that would help solve the health care problems that we have. He was committed to a very simple principle: preserve what is right about our system and fix what is wrong. To achieve that goal, we explored a number of different options. We looked at plans that work all over the world and those that work right here at home--that offer high-quality health care to people at an affordable price.

We concluded that what was best for us to do was to take what works in our system and to build on it. And what works for most Americans who are insured-- 90 percent of Americans who are privately insured are insured through the employment-based insurance system. After lengthy review, we concluded that the best system for this country is to build on the system we already have-- the

employer/ employee partnership. It is a uniquely American solution to an American problem.

The Health Security Act is based on six fundamental principles.. *

The first and most important is security. We have to reach universal coverage as soon as possible. Not only because of the horrible tragedies that come too often to our attention because of the denial of health care. But because of the economic reality that until every American is insured and does have health security, there cannot be the kind of cost effective approaches to health care that we expect to achieve.

We must provide a comprehensive benefits package that is guaranteed to every American. It is not enough to have coverage and access unless that coverage and access takes care of your medical needs when they arise. And it is our firm belief that the package of benefits should emphasize primary and preventive health care.

The second absolute principle is, we have to simplify the system. We cannot permit it to continue unchecked, spewing out more forms and more regulations in both the private and the public sector every year that goes by. In the last fifteen years, hospitals, on average, have hired four administrative and clerical employees for every doctor. We have watched as we have tangled our hospital administrators in a web of paperwork that has no relationship to the care you and I expect when we walk in the door. If we can begin to tackle and finally conquer this system, we will save billions of dollars and free up literally , thousands and thousands of hours for health care providers to do what they do best-- take care of patients.

The third principle is choice. ~~More and more,~~ ^{The} current system is ~~limiting~~ ^S choice for consumers. Employers who bear the cost for most people 's insurance (for those who are insured) make and increasingly limit the choice as to what plans will be available. With the Health Security Act, individuals will choose from among the plans in their area. They will decide whether they want to join an HMO or a PPO or a fee for service, or some yet uncreated network that will deliver the care in the way, at the price, at the quality that they want..

If we preserve choice, what we have done is not only to give the power for making that decision to the individual, we have given the responsibility to the individual. We need better informed consumers in health care. Most people know more about the car they buy than the health insurance plan they subscribe to. We need to provide incentives for people to become better informed, and choice is the principle that will lead them in that direction.

Fourth, there will be and will have to be savings in this system that can be better utilized. This is one of the most misunderstood aspects of health care in America, ~~right now~~ We are currently spending about 14 percent of our Gross Domestic Product on health care ~~Fourteen percent~~. While our major competitors around the world from ~~Australia to Canada to Germany to Japan,~~ take care of all their citizens,

have higher outcomes on all sorts of national indices of public health and spend only 8-9 percent of their public income.

There is absolutely no reason that these nations should be leading the United States of America in this area. We believe that there is the capacity to reallocate the money in both the private and the public sector in efficient ways that will enable us to reach universal coverage and do so more cost effectively.

Fifth quality: Any reform system must not only provide for but require quality standards and quality outcomes. That is a statement that I think everybody would agree with, but we need better ways of making it happen. We need more information.

Quality has to be the key to everything we do. We have to ask ourselves, will this be good for patients? Will this be good for physicians, nurses? Will this make quality better? Any health plan that cannot answer these questions affirmatively is a plan we must reject. The federal government and the state government will have to take more responsibility for collecting information about quality and for disseminating it, so that both physicians, hospitals, providers, patients, all of us know we can make informed choices.

The sixth principle is responsibility. **(Are there any good quotes about responsibility by military people?)** Responsibility should permeate the system, and for too long it has not. We need to make sure for the first time ever that everyone pays their fair share in the health care system. Everybody must pay something, because everybody must assume responsibility for their health care.

We believe in a need to instill responsibility at all levels-- at the individual level where we become more responsible for our own health; at the community and public health level where we take on the plagues of violence, teenage pregnancy, AIDS, and drug abuse. Everyone has to contribute. Everyone has to take responsibility.

Security and simplicity, choice and savings, quality and responsibility. These are the principles which guide us. These are our shared goals. And upon the bedrock of these principles we have devised a health care system that we believe will work for every citizen of our nation.

I would like to talk for a minute about how the Health Security Act will work for you as members of military families. Many of you have expressed the concern that as the military decreases so do the services available for the families that are left. You have voiced a desire to see the level of health care and services available remain constant. We have heard you.

The President's plan maintains the unique readiness requirements of the military health care system through the continued staffing and management of military hospitals and clinics by uniformed health care providers.. There will be no change in health care for active duty personnel. Additionally national reform will not affect military health care overseas.

The plan strengthens commitments to dependents and retirees (and veterans) by offering the security of a comprehensive package of benefits. Throughout the country, the Department of Defense will form managed care plans that provide care through integrated networks of military and civilian health care facilities and providers. Beneficiaries will have secure access at low cost to these health plans.

Dependents and retirees will have a choice of at least three options for health care: 1.) They/you can enroll in a military health care plan. 2.) They/you? may elect to participate in a private sector fee-for-service plan; or 3.) they/you may join in a private organization or network of preferred providers.

(what else should be here?)

speech, veterans
plug.

Don't worry,

~~Your families have fought for 'right and freedom'. At the first sign of danger you have called 'anchors aweigh' and gone 'rolling along' without thought of your own comfort and safety. You are 'always ready for the call' and have gone off 'into the wild blue yonder' to keep this nation safe. If anyone asks why the United States of America is the leading nation in the world, I point to you and your families. And when some asks how we are going to make this nation even greater I will point to you again. Because all of us must continue to work to make this nation safe. We must ensure that this country remains a place that makes all of us feel secure about the future so that we can go forward together.~~

Colin Powell quote?

Hillary Rodham Clinton
Speech for JAFOWL luncheon
19 November, 1993

Acknowledgements

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In the past year, as you all know, I moved from Little Rock to Washington DC.. It was a good move--I had time to prepare, a tremendous amount of help and I knew that I would remain here for at least four years. I really can't complain, but it was difficult to leave my home, to leave our community, to uproot my daughter and take her away from her school and her friends. And if I found this move hard, I can only imagine what you must go through.

If I don't know exactly how you do it, I do know that you courageously face these obstacles with fortitude and strength. Many of you have acted as Ambassadors to the United States while stationed abroad with your spouses. Even though you are rarely in one area for long, many of you are actively involved in your communities. Many of you work outside the home despite the difficulties posed by constantly having to move. And when your husbands are away for extended amounts of time you bear the full responsibility for your families.

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You and your families have provided the American people with security. You have done so even though it has entailed great personal sacrifice. You continue to do so despite the widening uncertainty you now face. We in government can do no less.

that ~~serve~~ advance Americas interests from Korea to Germany, from the Sinai to Sarajevo. But these new challenges also produce

SARJEVO
Blight

Don't preach

need closing
P. here,
i.e.
determined
to offer
adjustments
for them
[Jim Read
can
provide
details]

We must provide every American with a sense of security which has often been so sadly lacking in the lives of our fellow citizens.

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*Shen call
of special
interest*

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When the president launched this effort, he asked that we look at every possible alternative to try to come up with a proposal that would help solve the health care problems that we have. He was committed to a very simple principle: preserve what is right about our system and fix what is wrong. To achieve that goal, we explored a number of different options. We looked at plans that work all over the world and those that work right here at home--that offer high-quality health care to people at an affordable price.

We concluded that what was best for us to do was to take what works in our system and to build on it. And what works for most Americans who are insured-- 90 percent of Americans who are privately insured are insured through the employment-based insurance system. After lengthy review, we concluded that the best system for this country is to build on the system we already have-- the

employer/ employee partnership. It is a uniquely American solution to an American problem.

The Health Security Act is based on six fundamental principles.. *

The first and most important is security. We have to reach universal coverage as soon as possible. Not only because of the horrible tragedies that come too often to our attention because of the denial of health care. But because of the economic reality that until every American is insured and does have health security, there cannot be the kind of cost effective approaches to health care that we expect to achieve.

We must provide a comprehensive benefits package that is guaranteed to every American. It is not enough to have coverage and access unless that coverage and access takes care of your medical needs when they arise. And it is our firm belief that the package of benefits should emphasize primary and preventive health care.

The second absolute principle is, we have to simplify the system. We cannot permit it to continue unchecked, spewing out more forms and more regulations in both the private and the public sector every year that goes by. In the last fifteen years, hospitals, on average, have hired four administrative and clerical employees for every doctor. We have watched as we have tangled our hospital administrators in a web of paperwork that has no relationship to the care you and I expect when we walk in the door. If we can begin to tackle and finally conquer this system, we will save billions of dollars and free up literally , thousands and thousands of hours for health care providers to do what they do best-- take care of patients.

The third principle is choice. More and more, the current system is limiting choice for consumers. Employers who bear the cost for most people 's insurance (for those who are insured) make and increasingly limit the choice as to what plans will be available. With the Health Security Act, individuals will choose from among the plans in their area. They will decide whether they want to join an HMO or a PPO or a fee for service, or some yet uncreated network that will deliver the care in the way, at the price, at the quality that they want..

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Fourth, there will be and will have to be savings in this system that can be better utilized. This is one of the most misunderstood aspects of health care in America right now We are currently spending about 14 percent of our Gross Domestic Product on health care Fourteen percent. While our major competitors around the world from Australia to Canada to Germany to Japan, take care of all their citizens,

have higher outcomes on all sorts of national indices of public health and spend only 8-9 percent of their public income.

There is absolutely no reason that these nations should be leading the United States of America in this area. We believe that there is the capacity to reallocate the money in both the private and the public sector in efficient ways that will enable us to reach universal coverage and do so more cost effectively.

Fifth quality: Any reform system must not only provide for but require quality standards and quality outcomes. That is a statement that I think everybody would agree with, but we need better ways of making it happen. We need more information.

Quality has to be the key to everything we do. We have to ask ourselves, will this be good for patients? Will this be good for physicians, nurses? Will this make quality better? Any health plan that cannot answer these questions affirmatively is a plan we must reject. The federal government and the state government will have to take more responsibility for collecting information about quality and for disseminating it, so that both physicians, hospitals, providers, patients, all of us know we can make informed choices.

The sixth principle is responsibility. **(Are there any good quotes about responsibility by military people?)** Responsibility should permeate the system, and for too long it has not. We need to make sure for the first time ever that everyone pays their fair share in the health care system. Everybody must pay something, because everybody must assume responsibility for their health care.

We believe in a need to instill responsibility at all levels— at the individual level where we become more responsible for our own health; at the community and public health level where we take on the plagues of violence, teenage pregnancy, AIDS, and drug abuse. Everyone has to contribute. Everyone has to take responsibility.

Security and simplicity, choice and savings, quality and responsibility. These are the principles which guide us. These are our shared goals. And upon the bedrock of these principles we have devised a health care system that we believe will work for every citizen of our nation.

I would like to talk for a minute about how the Health Security Act will work for you as members of military families. Many of you ~~have~~ expressed the concern that as the military decreases so do the services available for the families that are left. You have voiced a desire to see the level of health care and services available remain constant. We have heard you.

The President's plan maintains the unique readiness requirements of the military health care system through the continued staffing and management of military hospitals and clinics by uniformed health care providers.. There will be no change in health care for active duty personnel. Additionally national reform will not affect military health care overseas.

specifically

shorten

congrum

Alexandra Robert

PHONE NO. : 410 366 1928

Nov. 17 1993 12:25PM P06

The plan strengthens commitments to dependents and retirees (and veterans) by offering the security of a comprehensive package of benefits. Throughout the country, the Department of Defense will form managed care plans that provide care through integrated networks of military and civilian health care facilities and providers. Beneficiaries will have secure access at low cost to these health plans.

Dependents and retirees will have a choice of at least three options for health care: 1.) They/you can enroll in a military health care plan. 2.) They/you? may elect to participate in a private sector fee-for-service plan; or 3.) they/you may join in a private organization or network of preferred providers.

(what else should be here?)

Your families have fought for 'right and freedom'. At the first sign of danger you have called 'anchors aweigh' and gone rolling along without thought of your own comfort and safety. You are 'always ready for the call' and have gone off 'into the wild blue yonder' to keep this nation safe. If anyone asks why the United States of America is the leading nation in the world, I point to you and your families. And when some asks how we are going to make this nation even greater I will point to you again. Because all of us must continue to work to make this nation safe. We must ensure that this country remains a place that makes all of us feel secure about the future so that we can go forward together.

Colin Powell quote? OR who else — President?

W/a straight face.

bit much, I guess patronizing and silly

what about vets? "AND when you leave the \$0's"

note

Jim Reed

- Eisenhower
- Marshall & check
- Powell

Avoid Q&A

* Bob Bell - Senior Dir for Def. Policy
X3330
issues of concern
Angie

Hillary Rodham Clinton
Speech for JAFOWL luncheon
19 November, 1993

Eisenhower
Schwarzkoff.

WWII leaders
Gen. Marshall.
(selfless
service)

Mrs. Powell.
27 moves - 35 yrs in army.

Acknowledgements

spouses.

I am honored to be able to speak to all of you today. It is wonderful to meet fellow
wives of Armed Forces Officers and it is a source of great pride that I may count
myself among you.

the wife of the Commander-in-Chief

? keep

I hope that I can live up to your shining example. Because in you I see the best that
America can be. Your families have fought to keep our nation secure. And I say
your families because while it is your husbands who actively serve in the Armed
Forces--who are prepared to and have risked their lives for our country--you share
in that service. You and your families have made sacrifices for this country that
others could barely begin to imagine.

On any given day, 2,000 Army children are moving. The children in Army families
will attend five or more schools in their twelve years of education. Some of your
families move two to three times a year. (add statistics here)

In the past year, as you all know, I moved from Little Rock to Washington DC.. It
was a good move--I had time to prepare, a tremendous amount of help and I knew
that I would remain here for at least four years. I really can't complain, but it was
difficult to leave my home, to leave our community, to uproot my daughter and
take her away from her school and her friends. And if I found this move hard, I can
only imagine what you must go through.

If I don't know exactly how you do it, I do know that you courageously face these
obstacles with fortitude and strength. Many of you have acted as Ambassadors to the
United States while stationed abroad with your spouses. Even though you are
rarely in one area for long, many of you are actively involved in your communities.
Many of you work outside the home despite the difficulties posed by constantly
having to move. And when your husbands are away for extended amounts of time
you bear the full responsibility for your families.

extended
deployment.
long
separation
career
difficult

I applaud your courage and your commitment even as I am awed by it.

I know that these are not the easiest of times for you. When we won the Cold War,
we thought things would be easier for the American military. Sadly, this is not the
case. The post cold war environment brings new challenges-- there are new
missions in Iraq and Somalia, In Sarajevo, your spouses have engaged in the longest
humanitarian airlift in history--(specifics here) but there is also turbulence, anxiety
and dislocation. As we readjust the military to meet new security needs,
downsizing has serious consequences on the stability of your lives.

You and your families have provided the American people with security. You have
done so even though it has entailed great personal sacrifice. You continue to do so
despite the widening uncertainty you now face. We in government can do no less.

We must provide every American with a sense of security which has often been so sadly lacking in the lives of our fellow citizens.

We live in the greatest country on Earth. But we have to make it even better. Because, as someone once said, America is not just a power; it is a promise. We have to fulfil the American promise of affordable, high-quality health care for every American citizen. We must have universal coverage. Every American must have the security of knowing that they have a comprehensive package of benefits that can never be taken away under any circumstances.

As you know, the President recently delivered the National Health Security Act to the Congress. This initiative represents the first time in many years that the Congress has had before it a comprehensive measure to provide health security for all Americans. This is an issue that has been considered in Congresses many times before. It goes back at least as far as when President Roosevelt was attempting to legislate Social Security. At that time he also intended to legislate health security but could not achieve that objective. Ever since the 1930s and in every congressional session, bills have been introduced and presidents have attempted to deal with our health care problems. But there was always some reason, some timing, some excuse why we could not move forward. And so the problem has continued to develop.

We are now at a unique moment in history, when there is a critical mass in the Congress, both Democrats and Republicans, who are finally willing to say yes, let us hear Americans from all walks of life who are calling for the reform of our health care system. But perhaps most importantly, we have a President who is absolutely committed to getting the job done, and who is willing to put himself and his Administration on the line.

What we confront now is the opportunity of preserving what is best about our health care system. And there can be no argument; we have the best health care system in the world for those who can afford to access it. But we also know that while we must preserve what is right about the American health care system, we must also fix what is broken, because what is broken is in danger of undermining even further what is right about American health care.

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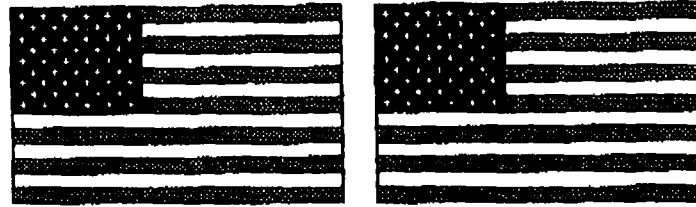
(what else should be here?)

Spence, veteran
ring.

Don't worry,

~~Your families have fought for 'right and freedom'. At the first sign of danger you have called 'anchors aweigh' and gone 'rolling along' without thought of your own comfort and safety. You are 'always ready for the call' and have gone off 'into the wild blue yonder' to keep this nation safe. If anyone asks why the United States of America is the leading nation in the world, I point to you and your families. And when some asks how we are going to make this nation even greater I will point to you again. Because all of us must continue to work to make this nation safe. We must ensure that this country remains a place that makes all of us feel secure about the future so that we can go forward together.~~

Colin Powell quote?



JAFOWL NOVEMBER 19, 1993
 REVISED TIMED PROGRAM

*Point of Contact: Maureen Appelbaum (703) 751-0469
 Janis Sartucci (301) 649-6162*

- 10:00 a.m. Arrival of the Joint Armed Forces Color Guard and the U.S. Coast Guard Band, report to Plaza D, 2nd Floor of the Ritz-Carlton, Pentagon City. Drinks and pastries provided.
- 10:30 a.m. Guests begin arriving. Check-in begins for guests.
- 11:00 a.m. Ballroom doors open and band begins playing soft music. Guests may enter at this time. Distinguished guest and aides arrive.
- 11:30 a.m. Guest speaker arrives with party and is greeted by *Betsy Linn, Coordinator, Maureen Appelbaum and Janis Sartucci, Co-Chairwomen for program.*
- 11:40 a.m. Hotel catering will ring a bell to have guests enter the ballroom.
 Band will "up the beat" to military marches etc. to signal general seating.
- 11:45 a.m. Photographs with committee members and speaker.
- 11:50 a.m. Distinguished guests, speaker, hostesses and committee members are seated.
- 11:55 a.m. Music stops/Doors behind band are closed.

- 12:00 p.m. *LexaLynn Hooper* requests guests to "Rise for the posting of the colors and to remain standing for the playing of the National Anthem and the retiring of the colors. POST THE COLORS". National Anthem is played. "RETIRE THE COLORS. Please stand for the playing of your own service song. The words are in the program and you are invited to sing all of the service songs.
- 12:07 p.m. *Liz Grassi* will introduce the honored guests and ask them to stand. She will then introduce Joan Shalikashvili, the wife of the chairman of the Joint Chief of Staff and the Honorary Chairman of the JAFOWL Committee.
- 12:12 p.m. *Joan Shalikashvili* welcomes all the guests and introduces the JAFOWL committee.
- 12:17 p.m. *Helen Aitken* asks guests to remain seated and introduces Joan Johanson who will give the Invocation. Helen remains at the back of the podium to make the announcement that there will be music as lunch is being served.
- Joan Johanson* gives the INVOCATION.
- Helen Aitken:* "Lunch will now be served. As your lunch is being served please enjoy a short musical presentation by the U.S. Coast Guard band from New London, Connecticut."
- 12:20 p.m.  LUNCH IS SERVED.
-  Musical program in honor of the Men and Women who served their country in World War II.
- 1:35 p.m. *Betsy Linn* introduces the guest speaker.

1:38 p.m.



GUEST SPEAKER.

2:05 p.m.

Janis Sartucci will make the announcement about the charitable donation and give speaker her gift.

2:08 p.m.

Kip Route will give closing remarks, (Thank you for coming. Copies of this speech will be available...) then ask guests to remain seated for the Benediction. She will introduce *Chris Oster* who will give the Benediction.

2:10 p.m.

Chris Oster gives the BENEDICTION.

Ms. Bogan
joined all
fare

November 18, 1993

DATE: November 19, 1993
LOCATION: Pentagon
TIME: 11:40 a.m.
FROM: Kim Tilley, Amanda Crumley

I. PURPOSE

To tour the Pentagon with General John Shalikashvili and Secretary Les Aspin.

II. BACKGROUND

This tour originated before General Colin Powell retired. When you met with General Powell in September, you mentioned that you had never been to the Pentagon before and General Powell asked you to come back and he would show you around.

General Shalikashvili and Secretary Aspin will now take you on the tour of the Pentagon before you go to the Joint Armed Forces Officers' Wives Luncheon.

III. PARTICIPANTS

HRC

Secretary Les Aspin

General John Shalikashvili

Mrs. Joan Shalikashvili (NOTE: Joan will be riding in the limo with you to the luncheon.)

Mrs. Alma Powell

Mrs. Connie Jeremiah (WHO?????)

Mrs. Lee Perry (WHO?????)

IV. PRESS PLAN

Closed.

V. SEQUENCE OF EVENTS

- * HRC is met by General Shalikashvili and Secretary Aspin;
- * HRC meets rest of group in Secretary Aspin's office;
- * HRC and group proceed to Crisis Control Center for world events briefing;

Protocol & rank

Shav. - all will stand together
Mrs. Connie Jeremiah - JCSE
Mrs. Lee Perry - BUD Vase
just present
HRC

- * Secretary Aspin conducts tour of Pentagon;
- * Tour ends with coffee in General Shalikashvili's office.

VI. REMARKS

No remarks.

JAFOWL Luncheon

1. Have we selected a charity?
2. List of previous speakers & years
3. 1st Lady always spoken 1st year in office - NO

4. List of people at HRC is table

5. Sensitivities

6. Length of Remarks

+
20 min
no Q & A

negativity towards the Administration

not a huge focus on h.c.; primary focus on military issues
concern have ~~had~~ turnout. Normally trouble finding
this year - huge success. tremendous community
almost a thousands signed up. years +
years since the luncheon sold out. 1/3rd
to be in the convention CTR

co-op club provides // alternating responsibility
each year

Remarks

- Personal responsibility
- Violence

widowhood - not solely
Ladies lunch -
one husband - not all
wives

Table: Presidents

Taping speech - transcribe

- closed Press - they usually keep it closed

issues of concern:

- gay rights

- lots of retirees wives - only social function of the year

5 pp.

Health Care would be of interest

- what her life has been about for the past 11 months

NR - "we have a lot in common -- we all live in govt housing."

- * Raising a child in the W.H.

- * Reactions to the military

- * At huge focus on military health

- * what she has learned

- * Don't focus all remarks on health care

At beginning

- Colors Poster -

- Nat'l Anthem -

- When each arm is being played

- * should be standing throughout all

- * Five plus 3 of wives

- * gift to HRC / Janis make



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Band will "up the beat" to military marches etc. to signal general seating.
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- 11:50 a.m. Distinguished guests, speaker, hostesses and committee members are seated.
- 11:55 a.m. Music stops/Doors behind band are closed.

← This can happen as soon as Mrs. Clinton arrives

- 12:00 p.m. *LexaLynn Hooper* requests **guests** to "Rise for the posting of the colors and to **remain** standing for the playing of the **National Anthem** and the retiring of the colors. **POST THE COLORS**". National Anthem is played. **RETIRE THE COLORS**. Please stand for the playing of your own **service song**. The words are in the program and you are invited to sing all of the service songs. *Mrs. Clinton along with Mrs. Shalikashvili, Mrs. Jeremiah, + Mrs. Ryan will remain standing for all five service songs.*
- 12:07 p.m. *Liz Grassi* will introduce the **honored guests** and ask them to stand. She will then introduce *Joan Shalikashvili*, the wife of the **chairman** of the Joint Chief of Staff and the **Honorary Chairman** of the JAFOWL Committee.
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21 [REDACTED]

1:38 p.m.



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Mrs. Clinton should remain on podium following her speech for the charitable donation announcement & to receive a

2:05 p.m.

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2:10 p.m.

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- Do guests need to remain in ballroom until Mrs. Clinton leaves?*

VIP TABLES

- #8: Betsy Linn - Luncheon Coordinator
- 2 Mrs. Cinton -
 - 9 Mrs. Shalikashvili (Joan) - JCS
 - 2 Mrs. Powell (Alma) - Retired JCS
 - 6 Kip Route - Naval Wives Club Pres.
 - 7 Liz Grassi - Air Force Wives Club Pres.
 - 4 LexaLynn Hooper - Army Wives Club Pres.
 - 8 Janis Sartucci - Coast Guard Wives Club Pres.
 - 5 Helen Aitken - Marine Wives Club Pres.
- #13: Mrs. Jeremiah (Connie) - VJCS
- 2 Mrs. Downey (Joyce) - Transportation
 - 3 Maureen Appelbaum - Program Chairman
 - 4 Mrs. Kime (Val) - Coast Guard
 - 5 Chris Oster - Benediction
 - 6 Mrs. Boomer (Sandi) - Marine Corps
 - 7 Sara Browne - Hotel arrangements
 - 8 Mrs. Carns (Victoria) - Air Force
 - 9 Judy Radich - Recorder
 - 10 Mrs. Dalton (Margaret) - Navy

41 [REDACTED]

25

- #101 Mrs. Ryan (Jane) - Joint Staff
- 2 Mrs. Perry (Lee) - Defense Dept.
- 3 Mrs. Kelso (Landess) - Navy
- 4 Debbie Gordon - Reservations
- 5 Mrs. Peay (Barbara) - Army
- 6 Nancy Deibler - Publicity
- 7 Mrs. Nelson (Pat) - Coast Guard
- 8 Joan Johanson - Invocation
- 9 Mrs. Arthur (Jennie Lou) - Navy
- 10 Dr. Widnall (William) Air Force

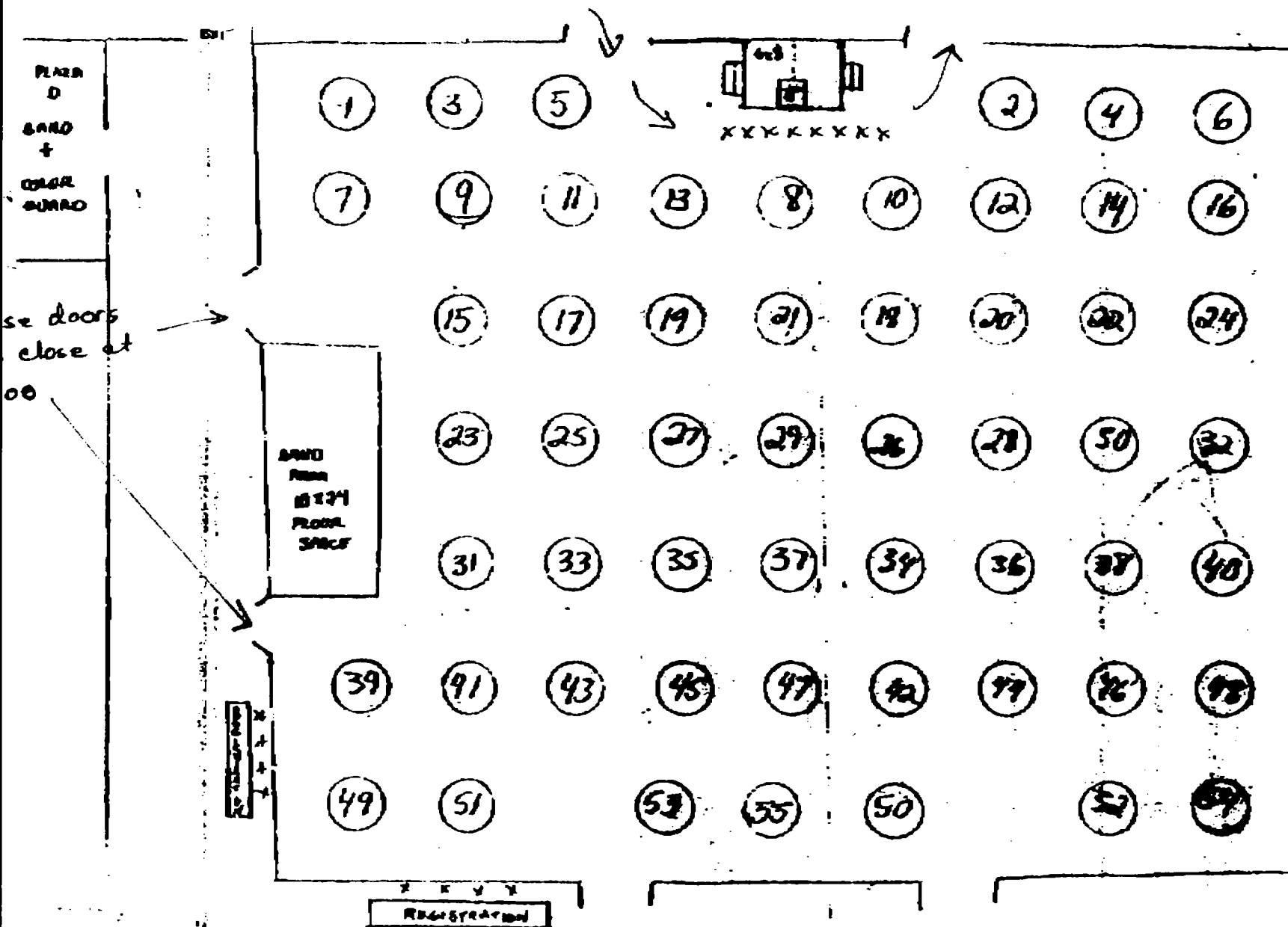
The #1 person at each table will be the hostess for that table for the luncheon. The numbers following will sit in order to the right of the hostess.

Table #8 will have nine people seated
Tables #13 and #10 will have ten people each.

~~Sara Grote will be seated at table #5~~

[REDACTED]

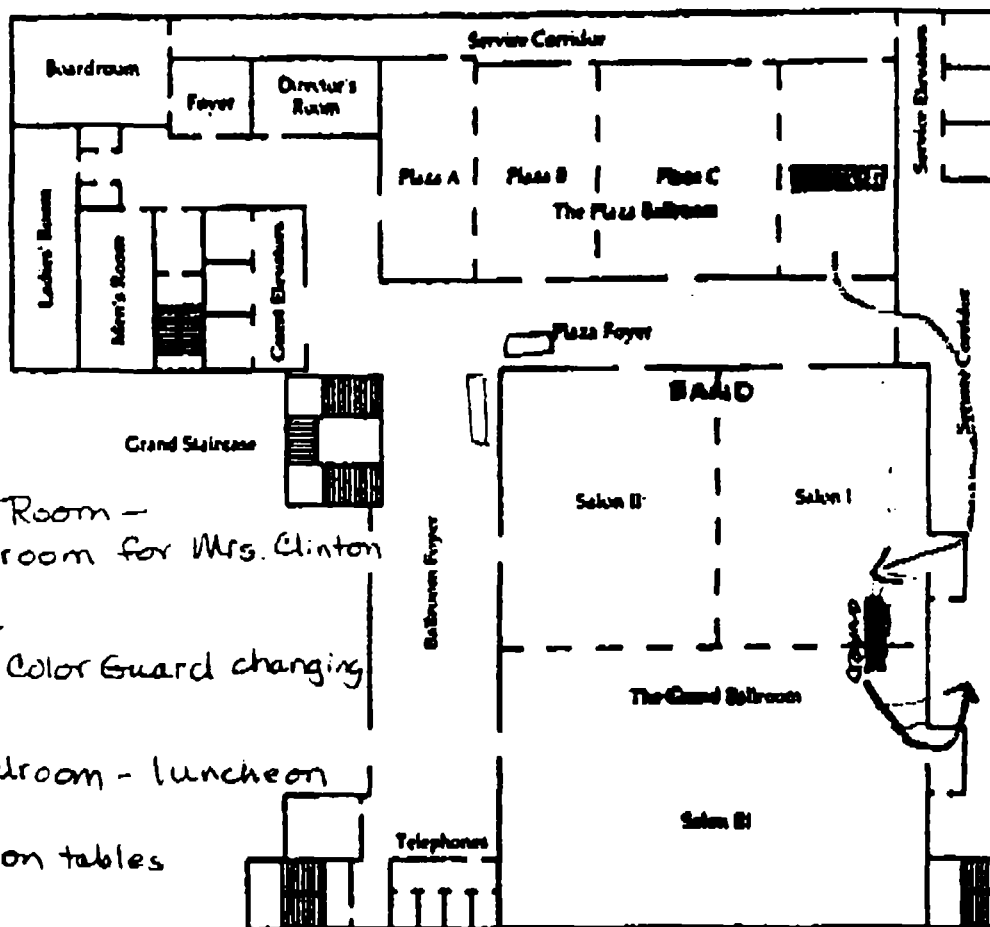
SERVICE CORRIDOR FOR COLOR GUARD



JAFOWL
NOVEMBER 19, 1993
550 GUESTS

THE RITZ - CARLTON, PENTAGON CITY

MEETING FACILITIES



Service Corridor
Color Guard uses
this to access
the Ballroom for
posting the colors

Director's Room -
holding room for Mrs. Clinton

Plaza D -
Band + Color Guard changing
room

Grand Ballroom - luncheon

Registration tables

	SQUARE FEET	ROOM SIZE	BANQUET SEATING	RECEPTION OR THEATER SEATING	CONFER- ENCE SEATING	CLASS- ROOM SEATING	CEILING HEIGHT
The Grand Ballroom	7,200	93x77	600	768	120	480	15'
Salon I	1,800	46x38	150	198	55	120	15'
Salon II	1,800	46x38	150	198	55	120	15'
Salon III	3,600	46x77	300	396	80	240	15'
Pre-Function	4,500	-	-	-	-	-	-
Plaza A	610	36x17	40	30	26	24	11'
Plaza B	770	32x24	60	80	40	45	11'
Plaza C	1024	32x32	90	100	50	54	11'
Plaza D	740	32x23	60	80	40	45	11'
Director's Room	310	14x22	20	20	12	12	11'
Boardroom	480	39x16	-	-	16	-	11'

MEMORANDUM
OF CALL

Previous editions usable

TO: Julie

☐ YOU WERE CALLED BY Lorraine Applebaum ☐ YOU WERE VISITED BY

OF (Organization) Marleen

☐ PLEASE PHONE 703-751-0469 ☐ FTS ☐ AUTOVON

☐ WILL CALL AGAIN ☒ IS WAITING TO SEE YOU

☒ RETURNED YOUR CALL ☐ WISHES AN APPOINTMENT

MESSAGE

"Don't Armed
forces officers
wives" luncheon
Nov. 19

RECEIVED BY KP DATE 5 25 TIME 9

63-110 NSN 7540-00-634-4018 STANDARD FORM 63 (Rev. 8-81)
Prescribed by GSA
FPMR (41 CFR) 101-11.6

635-8623

Ver Affairs

Christine Asneym

Grace

P. J. Garfield

Speak Memo to
Sandy Berger

RECEIVED BY KP DATE 5 25 TIME 9

63-110 NSN 7540-00-634-4018 STANDARD FORM 63 (Rev. 8-81)
Prescribed by GSA
FPMR (41 CFR) 101-11.6

PHOTOCOPY
PRESERVATION

X2257 Sample
Bing

~~Leslie~~

10:00

leslie

Sawin

12⁴⁰

~~Leslie~~

Dept. Labor Affs. re

material w/ Vic Ravin's
office.

535 - 8964

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. schedule	Schedule for Hillary Rodham Clinton, Draft #2 [partial] (2 pages)	11/17/93	b(6)

COLLECTION:

Clinton Presidential Records
First Lady's Office
Liz Bowyer
OA/Box Number: 3988

FOLDER TITLE:

[HRC Daily File] Friday, November 19 [1993]

2014-0483-S

sb372

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

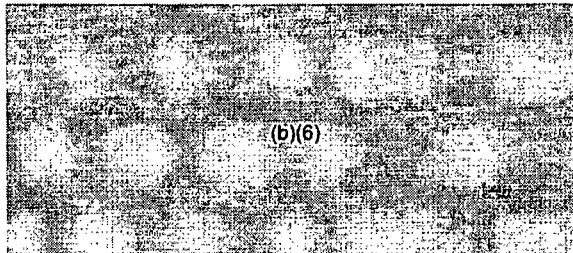
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b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
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b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

SCHEDULE FOR HILLARY RODHAM CLINTON
DATE: WEDNESDAY, NOVEMBER 17, 1993
DRAFT #2

Scheduling Desk: Julie Hopper
202-456-7561 office
202-456-2317 fax
202-544-4223 home
1-800-528-7528 WHCA#4096

PREV RON The White House

8:00 am



001

456-7560

9:00 am - **PVT MTG w/Maggie Williams & Patti Solis**
9:15 am Location:

9:15 am - **PVT MTG w/Maggie Williams**
9:30 am Location:

NOTE: Mrs. Gore will meet HRC in the Diplomatic Reception Room at 9:40 am.

9:45 am **DEPART** The White House South Portico
EN ROUTE Capitol Hill
Travelling Staff:
Melanne Verveer
Lisa Caputo
Araceli Rueno

9:55 am **ARRIVE** Hart Senate Office Bldg

Greeters: Senate Seargent at Arms - _____

10:00 am - **CONGRESSIONAL SPOUSES BRIEFING**
11:30 am 902 Hart
CLOSED PRESS

PARTICIPANTS: Approx. 550 expected to attend
[See briefing book for further info]
**** All Congressional & Cabinet Spouses**

FORMAT:

- Welcome & Intro of Mrs. Gore by Moderator
- Mrs. Gore gives remarks (10-15 min.) & intros HRC

*Hillary wants
Charts*

SCHEDULE FOR HILLARY RODHAM CLINTON
WEDNESDAY, NOVEMBER 17, 1993
PAGE 2

- NOTE: Phil Lee may attend
- HRC gives remarks (20-30 min.)
- Q & A (15 min. w/Moderator tdd)
- Meet & Greet w/guests

-DNC -
VIDEO
Kiki Moore

Staff Contact: Skila Harris

456-6640

11:35 am **DEPART** Capitol Hill
EN ROUTE The White House

11:45 am **ARRIVE** The White House South Portico

12:00 pm - **LUNCH**
12:45 pm

12:45 pm - **SCHEDULING/PLANNING MEETING**
1:45 pm Roosevelt Room
CLOSED PRESS

PARTICIPANTS:

HRC
Mack McLarty
Stan Greenberg
Mandy Grunwald
Paul Begala
James Carville
David Gergen
George Stephanopoulos
Roy Neel
Maggie Williams
Ricki Seidman

FORMAT:

- Informal meeting

Staff Contact: Mack McLarty

456-6797

5:55 pm **DEPART** The White House South Portico w/The President
EN ROUTE The Blair House

6:00 pm **ARRIVE** The Blair House

6:00 pm - **RECEPTION FOR THE BENTSEN'S** w/The President
6:45 pm The Blair House

PARTICIPANTS: Approx. ___ expected to attend

Nat'l Center for
Hgh Education
video/satellite feed

**PHOTOCOPY
PRESERVATION**

SCHEDULE FOR HILLARY RODHAM CLINTON
WEDNESDAY, NOVEMBER 17, 1993
PAGE 3

*ANN SEC
Cabinet Affairs*

[See briefing book for complete list]

FORMAT:
-

Contact: TBD

6:50 pm **DEPART** The Blair House
EN ROUTE The Warner Theatre
[Drive Time: 5 minutes]

6:55 pm **ARRIVE** The Warner Theatre
Address??

*C-SPAN
BEI*

7:00 pm - **CHILDREN'S DEFENSE FUND**
8:00 pm **"Side By Side" -- 20th Anniversary Celebration**
Room:
Holding Room:
Phone: 202/
Fax: 202/
PRESS??

*HRC Remarks
3 min. / KIDS*

PARTICIPANTS: Approx. _____ expected

FORMAT:
-

NOTE: See briefing book for expanded show program.

Contact: Doug Rivlin *(Beth Solis future husband)* 202/668-8787
OR Lauren Shapiro

8:05 pm - **OFFICIAL PHOTO w/Show Participants**
8:10 pm **Backstage??**
CLOSED PRESS

8:10 pm **DEPART** The Warner Theatre
EN ROUTE The White House

8:15 pm **ARRIVE** The White House

RON The White House

(b)(6) 001

WEATHER FORECAST FOR WASHINGTON, DC:

COAST GUARD BAND has never been permitted

Maukeen

12:30 -
go by Maggie's
office

we've des
military charity - relief funds
prior relief funds.

- Make sure they make the announcement
not us.

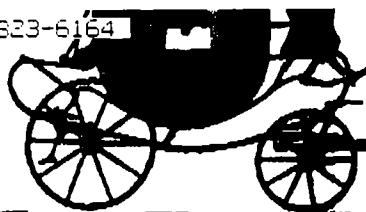
Couldn't get retired military
acknowledge

VIDEO
• Dietician ^{Kipar} _{Caputo}
• Nat'l Centers
• UCLA Revlon

- Patti / - copies of materials FR
- Maggie - Mike Berman - set for
- Melanne - set up call for

Friday -

Mandy, Stan, Bob, Long



CARRIAGE TRADE PUBLICATIONS, INC. & COPY CRAFT PRINTING

4601-B Eisenhower Ave.
Alexandria, VA 22304
(703) 823-6162
FAX 823-6164

AX COVER

TO: Sara Grote 202 456-2317

FROM: Maurzen Appelbaum

DATE/TIME: Nov 16, 1993

TOTAL PAGES: 13

PLEASE PROOF:

OK TO PRINT SIGNATURE
PLEASE FAX BACK THE OK

ESTIMATE ON FOLLOWING PAGE:

- ① Luncheon Program
✓ MESSAGE: ② Timed Program
③ VIP Tables
④ Ballroom floor plans
⑤ Hotel - 2nd floor

The Washington Times

MONDAY, JANUARY 11

MONEY

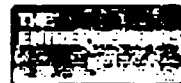


David Hirsch, president of the Washington Times, is seen with a group of people at a press conference.

Family's tradition of fine print is key to future of Copy Craft

By [Name]

When the Washington Times was founded in 1936, it was a small, family-owned newspaper. Today, it is a major national newspaper, and its success is a testament to the family's tradition of fine print.



The Washington Times has a long history of providing accurate and timely news to its readers. This tradition of fine print is a key factor in the newspaper's success.

The Washington Times is a family-owned newspaper, and its success is a testament to the family's tradition of fine print. The newspaper has a long history of providing accurate and timely news to its readers.

COPY

From page B4

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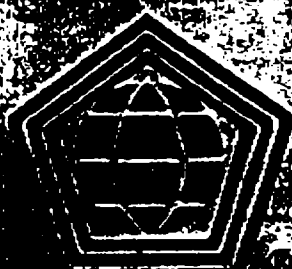
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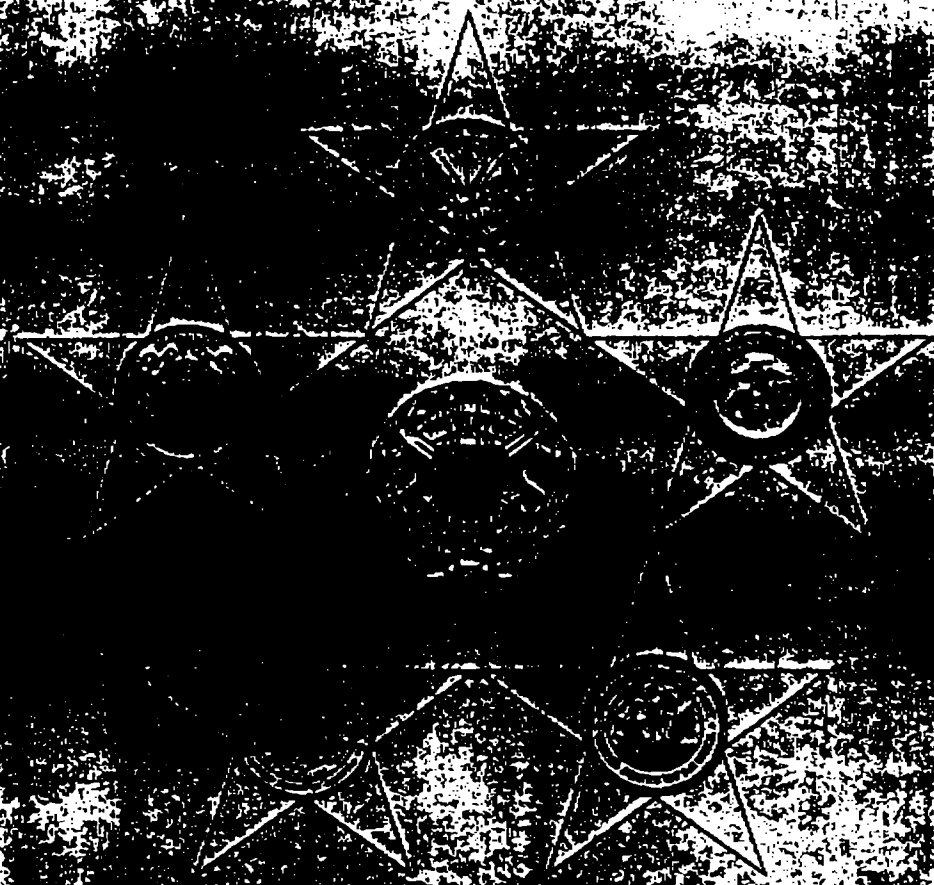


Department of Defense
for support of morale and
well-being of U.S. Armed Forces personnel.

Thank You!

Programs donated by
Pentagon Federal Credit Union
Box 432
Alexandria, VA 22313
(703) 838-1000

1993 ARMED FORCES OFFICERS' WIVES' LUNCHEON



FRIDAY, NOVEMBER 13, 1993
11:00 AM - 1:00 PM
HALL B, CARLTON, PENTAGON CITY
ARLINGTON, VIRGINIA

- ~~OT~~ Remarks - Maggie -

Any material

Security Remarks

11/16

Strike 2 notes

① acknowledge & pay tribute to their service; spouses sacrifice enormously
"You share in the service to your country; it's not only you & spouse"

② Recog. enormous turbulence, anxiety
they're feeling
"when we won the cold war, thought make it easier. ENOR challenges
- downsizing // Col. Rep - stats

Intensified continuing reality of their lives
any day 2000 Army moving

~~Accelerates~~ Validate their experiences
many employees outside the home; increasing
are professionals

③

middle class working families w/
extra burdens; very close families

ANxiety

MP - Fort Bragg - gone 250 days a year

Don't sound patronizing

~~Home~~ Home is where the Family
is, not the House.

- % work outside the home?

HRC told Colin Powell - she tried to join ROTC;



Department of Veterans Affairs

OFFICE OF THE ASSISTANT SECRETARY FOR POLICY AND PLANNING

Fax Cover Sheet



Number of Pages: 6
(Includes Cover Sheet)

TO:

Kim TullyVoice # 456-2131Fax # 456-2239 or 2539

FROM:

Heslie Sawin

Office of Policy and Planning (008)

Voice # 535-7964

Fax # (202) 523-1818

NOTES:

3 Items:

- (I) Our fact sheet on VA in Nat's Health Care
- (II) A similar handout prepared by Steve Edelstein at the White House; Veronica Nyhan also has a complete set of our talking points
- III Joel Sloskman's phone # @ DoD is: 756-8901

MEMORANDUM
OF CALL

Previous editions usable

TO:

Kim

☒ YOU WERE CALLED BY--

☐ YOU WERE VISITED BY--

Julie ASHP

OF (Organization)

☒ PLEASE PHONE ►

☐ FTS

☐ AUTOVON

you have the number

☐ WILL CALL AGAIN

☐ IS WAITING TO SEE YOU

☐ RETURNED YOUR CALL

☐ WISHES AN APPOINTMENT

MESSAGE

Re: the conference
call - any way to
start 10 or 15 min.
early?

RECEIVED BY

Asakuma

DATE

11/16

TIME

8:20

63-110 NSN 7540-00-634-4018

STANDARD FORM 63 (Rev. 8-81)

☆ U.S.G.P.O. 1992 312-070-40024

Prescribed by GSA
FPMR (41 CFR) 101-11.6

MEMORANDUM
OF CALL

TO: Kim

FROM: Julie ASHP

RECEIVED BY: Asakuma

DATE: 11/16

TIME: 8:20

MESSAGE: Re: the conference call - any way to start 10 or 15 min. early?

STANDARD FORM 63 (Rev. 8-81)

Prescribed by GSA

FPMR (41 CFR) 101-11.6

THE WHITE HOUSE
WASHINGTON

Jim Reed in Tony
Lake's office
✓ 2255

5³⁰

THE WHITE HOUSE
October 30, 1993 WASHINGTON

*file
11/19*

TO: Kim
FROM: Nicole

Joel Slackman from the Department of Defense called about HRC's speech at the DOD on November 19th. He wanted to know if he could be of help in preparing briefing materials or remarks. His number is 703-756-8901.

Have a great weekend.

-
- *DOJ keeping sep. sys & Jt Chiefs support*
it
 - *all Amc*

THE WHITE HOUSE
WASHINGTON

THE WHITE HOUSE
WASHINGTON

10

6

THE WHITE HOUSE
WASHINGTON

• Joel Slackman

• HCT ~~R~~

11/19

Nov. 19 1993

Accepted
5/20/93

6310 Manchester Way
Alexandria, VA 22304
May 17, 1993

Dear Mrs. Clinton:

Enclosed please find a copy of my letter of March 25, 1993. I am writing now to ask for a preliminary reply, recognizing that the management of your schedule must be extraordinarily difficult.

My concern is the rather substantial "lead time" required in our Joint Armed Forces Officers' Wives Luncheon (JAFOWL) planning. It would be most helpful if you could indicate a "YES" (hopefully), a "MAYBE" (understandably), or a "NO" (most regretfully).

Our printing deadline is in early July. If you are unable to schedule our luncheon--at least tentatively--by then, I would very much appreciate the assistance of your staff in arranging for a speaker in your stead.

Of course, we are hoping you will be able to participate. As the spouse of the Commander-in-Chief your ability to relate to the attendees and "joint" nature of our event would be unmatched.

Thanking you for an early reply, I remain,

Sincerely,

Maureen Appelbaum

Maureen C. Appelbaum
Program Chairman
(Telephone - 703-751-0469)

Enclosure

Mrs. Hillary Rodham Clinton
The White House
Washington, DC 20500

Another Contact:
Janice Sartucci
(4) 201-649-6162



The Joint Armed Forces
Officers' Wives Committee
Washington D.C.

COPY

March 25, 1993

Ms. Hillary Rodham Clinton
The White House
Washington, DC 20500

Dear Ms. Clinton:

Once a year for sixteen years, spouses of active and retired officers representing the five military services stationed in the Washington metropolitan area have gathered as a unified group for a special luncheon. The 1993 Joint Armed Forces Officers' Wives' Luncheon will be held on Friday, November 19, at 11:00 a.m. at the Ritz Carlton Hotel, Pentagon City. The luncheon committee, serving under our honorary advisor, Ms. Colin Powell, invites you to be the guest speaker at this unique event.

Enclosed is a 1992 luncheon program which lists past guest speakers, including such luminaries as Alex Haley, Justice Sandra Day O'Connor, Nancy Reagan, Barbara Bush and Bob Hope, to mention a few. We expect over 600 people to attend the luncheon, including spouses of prominent military and civilian members of the Department of Defense and the Department of Transportation. This annual luncheon is a charitable function, and the amount raised in excess of the luncheon costs is donated to the charity of the speaker's choice.

We genuinely hope your schedule will permit you to join us for this joint service event. The spouses of the commissioned officer corps in the Capitol region are deeply interested in the personal views and insights of the spouse of the Commander-in-Chief. The committee would be happy to provide your staff with further information. Thank you for your prompt consideration of our request.

Sincerely,

Maureen Appelbaum
Program Chairman
1993 JAFOWL Committee

Enclosure

Ms. Maureen C. Appelbaum
6310 Manchester Way
Alexandria, VA 22304
(703) 751-0469

COPY

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
002. letter	From: Sandy Berger, To: Hillary Clinton, Re: Invitation from Admiral Jeremiah [partial] (1 page)	n.d.	b(6)

COLLECTION:

Clinton Presidential Records
First Lady's Office
Liz Bowyer
OA/Box Number: 3988

FOLDER TITLE:

[HRC Daily File] Friday, November 19 [1993]

2014-0483-S

sb372

RESTRICTION CODES

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C. Closed in accordance with restrictions contained in donor's deed of gift.

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RR. Document will be reviewed upon request.

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b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
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THE JOINT CHIEFS OF STAFF

MEMO TO: Sandy Berger

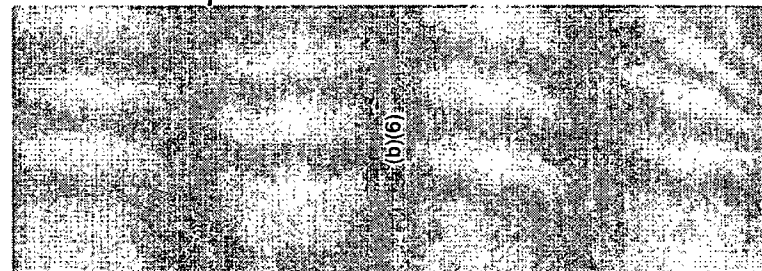
- This letter is a follow-up to a previous request to Mrs. Clinton
- It invites her to speak at a luncheon in November to the Washington area Joint Flag officers wives.
- Connie and Alma Powell both support this group and recommend Mrs. Clinton accept the invitation.
- If Mrs Clinton cannot accept, then they must go for another speaker for this annual event.
- Therefore an early response is important -- either yes or No.
- They want Mrs Clinton.

Dave

THE WHITE HOUSE
WASHINGTON

5/20

Hillary -



002

I am attaching an invitation that Admiral Jeremiah (Vice-Chm of Joint Chiefs of Staff) personally delivered to me yesterday, to you. It is for a luncheon of the Joint Flag Officers wives in November. These are the wives of all generals/admirals at the Pentagon and elsewhere in the Washington area. They are very eager for you to do this and I think it would be very useful with a

constituency (The military)
That we need to work.

(We are making progress;
events like the Marine Corps
parade and the Andrews
airshow have an impact;
this is a close-knit
community).

In any case, would
you have someone let
me know whether or not
you can do this so that
I can tell Dave Jeremiah.

Thanks.

Sandy

HRC has Accepted

6310 Manchester Way
Alexandria, VA 22304
Phone: (703) 751-0469
27 May 1993

Dear Julie,

Thank you for calling to notify us of Mrs. Clinton's acceptance of our invitation to be the speaker for the Joint Armed Forces Officers' Wives' Luncheon on 19 November 1993. We are very excited and look forward to working with you as our point of contact for Mrs. Clinton.

When I made the announcement at our JAFOWL committee meeting on Monday, everyone was extremely happy and proud that Mrs. Clinton was able to include us on her schedule.

Our next "time critical" request is for Mrs. Clinton's press packet with biography and photograph. Our program printer said a black and white photo reproduces best, but a color photo can also be used.

There is still six months until the event, but we are dealing with very short lead times. Our newsletters go to print during the first week in July for August distribution. We are working with six different clubs, each with their own newsletter and own deadline for printing.

We usually specify a cutoff date for reservations: the end of the first week in November. This date is printed on the reservation form. We need to know from you if the Secret Service will require us to provide everyone's Social Security number, and, if so, the date by which the numbers must be furnished. We limit our attendees to members of military wives' clubs, and we double check to ensure that they are, in fact, active members. In the past, we have had to also report names and Social Security numbers to the Secret Service.

[Handwritten signature and notes at the bottom of the page]

We are expecting a "sell out" of 550 people. All the money that is raised for this luncheon in excess of our expenses is donated to the charity of Mrs. Clinton's choice. Other than the security people, whom we assume will not be eating, we need to know how many essential people will accompany Mrs. Clinton, so we don't exceed our capacity. Also, an issue to be resolved at a later time is the seating plan for those accompanying Mrs. Clinton. We have not used a "head table" in the past. Rather, we designate "VIP tables." The VIP tables have eight chairs, while the rest of the tables in the room seat ten. People sitting at the VIP tables include people such as the speaker, wives of the chiefs of the Services, wives of the Service Secretaries, our eleven JAFOWL Committee members and our four advisors, including the wife of the Chairman of the Joint Chiefs of Staff.

Julie, as I told you, I will be away from Washington for about six weeks this summer so I am trying to get the ball rolling on as much of my responsibility as possible. I will be missing JAFOWL committee meetings in June and July, so I would appreciate feedback on the above matters before I leave on 8 June. I need to make a written report for the committee. From 8 June through 20 July, please contact my partner:

Mrs. Janis Sartucci
1722 Republic Road
Silver Spring, MD 20902
Phone: (301) 649-6162

Enclosed is a copy of our program from our 1992 luncheon. You will be able to read a little about our history and past speakers. Hopefully, it will give you a better idea of the spirit behind JAFOWL. Julie, I look forward to meeting you in person when I return from Nashville and my mother's surgery in late July. I will call you then, but if you have any questions or need me while I am in Nashville, you can reach me at (615) 292-5984. Also, I am enclosing one of my husband's business cards. You can always send a message through him.

In summary, Julie, I need:

1. A letter confirming Mrs. Clinton's acceptance;
2. Mrs. Clinton's biography and photo;
3. The date the Secret Service requires Social Security numbers, etc., if applicable;
4. The number of people accompanying Mrs. Clinton that plan to have lunch.

Many, many thanks.

Sincerely,



Maureen C. Appelbaum

Enclosures

Ms. Julie Hopper
Old Executive Office Building
Room 185½
Pennsylvania Avenue
Washington, DC 20500

*1 VETERANS' CARE: CLINTON, ROCKEFELLER OFFER ASSURANCES

The VA health system "will likely be the most affected" by the admin.'s health plan, AHA NEWS reports, noting that the proposed competition with private hospitals "could make or break the system." According to AHA NEWS, VA Sec. Jesse Brown, in testifying before the Senate Veterans Affairs Cmte. 10/13 (see AHL, 10/14), "seemed reluctant to exercise" the proposed option of opening the VA health care system to veterans' dependents "until other elements of reform are in place." AHA NEWS: "But if the VA doesn't offer that option, or if it doesn't offer it soon, its health plans may not be able to compete against others that serve whole families" (Daphne Howland, 11/8 issue).

CLINTON OFFERS REASSURANCE: One of Pres. Clinton's stops in observance of Veterans' Day was a VA hospital in Martinsburg, WV (mult., 11/11, 11/12). WASH. POST reports Clinton "sought to assure veterans that their health care would be secure" under his health plan. Clinton: "No veteran in need of health care would ever be turned away from a VA hospital if our plan became law" (Bill McAllister, 11/12). CNN's Lou Waters: "[Clinton] chatted with the patients and said Americans can pay part of their debt to veterans by ensuring them comprehensive health care under his reform plan" ("Early Prime," 11/11). However, Clinton "did not address whether veterans hospitals in remote locations will be able to survive in what is envisioned in the health plan as a competitive environment." POST reports the 950-bed facility, which employs 1,168 workers and has a \$70.6M annual budget, "is a Veterans Affairs Department showpiece and an economic power in Martinsburg." Facility Dir. Thomas H. Weaver: "We feel that there is going to be change in health care. And obviously, we're going to be part of that change" (McAllister, 11/12).

ANALYSIS: CBS' Dan Rather: "VA Hospitals are the nation's largest hospital network and by many accounts, reform can't come soon enough." CBS' Jim Stewart: "Administration officials now worry that the VA is the weakest link in the Clinton health care reform package. And unless the VA improves enough to compete with private hospitals, then the entire Clinton health plan could collapse under the weight of 2.5 million unexpected VA patients, many of them chronically ill." VA Sec. Brown: "If you take the VA out of the equation then the costs, which are ultimately paid by the taxpayer, are going to go up." Stewart: "Administration sources now say the veterans hospitals are caught in the tug-of-war between budget-cutters and Hillary Clinton's health team who want more money for veteran care, even though money alone won't solve all the problems." Rep. Lane Evans (D-IL): "There's a bad attitude and bad image that's got to be repaired if the VA's going to be competitive." Stewart: "It's an image some veterans say the VA has earned. Government studies found veterans waiting six months for some appointments. ... The frustration has embittered many veterans." WWII veteran Howard Bitner: "If this is what I fought for they should have left me in Iwo Jima -- I shouldn't have been brought back." Stewart: "Another emotional reminder of the nation's guaranteed health care commitment to its military veterans, a commitment not unlike the one Mr. Clinton now proposes for everyone" ("Evening News," 11/11).

ROCKY TO THE RESCUE: Sen. VA Cmte. Chair Jay Rockefeller (D-WV) last week "was maneuvering to salvage" the admin.'s proposal to "allow veterans hospitals to compete with private

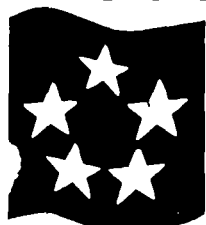
hospitals" (see AHL, 9/28). POST reports the OMB had ruled that under the plan, the VA Dept. "could not secure any additional funds to upgrade its hospitals." That decision, in conjunction with the \$40B in savings the admin. "was claiming from the health care plan" -- \$17B of which would come from the VA over five years -- "would be the equivalent of cutting the VA's hospital budget by about 20 percent a year, robbing the VA of money for much-needed equipment and new staff, the senator said." Rockefeller appealed to H.R. Clinton, who "was unaware of the OMB action," and "promised the VA would get help upgrading its facilities." Rockefeller: "To put it mildly, she was not pleased." Rockefeller said the decision could have created opposition to the entire Clinton plan: "The last thing the health care plan needs is a bloc of millions of people opposing it." By 11/6, the WH had changed the proposal and allowed the VA to receive added funds. Under the agreement, the VA would receive an additional \$1B in FY '95 for its hospitals; in '96 the VA would be allowed to gain at least \$600M from Medicare reimbursements and from premiums charged to veterans currently not eligible for VA health care; in '97 the VA would be allowed \$1.7B in new revenue; after that, added revenue would be subject to negotiation (McAllister, 11/9). Rockefeller wrote a letter to the editor of the WASH. POST. Excerpt: "Employed veterans who select a VA health plan would 'bring' employer contributions to the VA system, increasing resources of the facilities patients choose. These additional resources would make it possible to improve medical care for veterans within federal budget constraints" (11/10).

SHIFTS: "The mass migration of veterans from the Rust Belt to the Sun Belt," as well as the increase in age of the veteran population is "placing ever more demands on the VA." FEDERAL TIMES reports the VA studied 1990 U.S. Census Bureau figures that show that although the total veteran population declined to 27.2 million in '90 from 28.5 million in '80, the number of veterans age 65 and older has more than doubled to 7.2 million in '90. FED. TIMES: "As a result, ... the agency must assume a greater role in providing health care for older veterans, particularly in geriatric research and extended care" (Nick Adde, 11/15 issue). CHICAGO TRIBUNE reports that this year Congress appropriated \$7.5M for expanded VA services under the Women Veterans Health Programs Act of 1992. Dr. Susan Mather, who is in charge of women's health for the VA, "says there were so many good proposals from VA hospitals that wanted a share of the allocation 'that we went ahead and asked for additional funding for '94.'" The first appropriation was divided among various programs and \$3M was allocated to create four Women's Veterans Comprehensive Health Ctrs., one in each of the VA's medical regions. TRIBUNE reports that Dr. Deborah Grady, who organized a VA women's clinic in San Francisco, said women vets currently "have better outside health care coverage than male veterans do and they use it instead of the VA" (Sharon Miller, 11/7).

*2 REP. JIM COOPER: IN THE LIMELIGHT

"Businesses are buzzing. ... Small insurers are incensed. ... If some doctors and drug companies had their druthers they would deep-six [Clinton's health plan] and start over. But that's nothing compared with the threat posed by" Rep. Jim Cooper (D-TN). In a profile of Cooper, USA TODAY reports that his health reform plan "has won the wrath of the White House," but he has "given moderates cover." And his plan "has made him a

THIS IS A COPY OF LAST YEARS PUBLICITY THAT WILL GO INTO EACH
SERVICE WIVES CLUB NEWSLETTERS FOR SEPT, OCT, + NOV.



JOINT ARMED FORCES

Friday, November 20, 1992

OFFICERS' WIVES' LUNCHEON

at the McLean Hilton

7920 Jones Branch Drive • McLean, Virginia

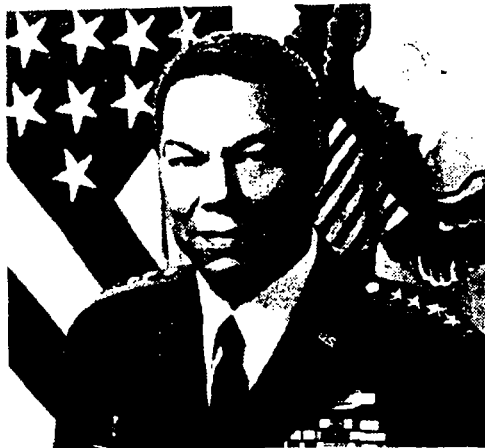
- NO CHECK-INS BEFORE 10:30 am.
- Social Hour begins at 11 am, followed by lunch at 12 noon.
- The cost will be \$26.
- Cash bars will be available during the social hour & luncheon.
- Free parking in the McLean Hilton parking lots.
- All reservations by mail. NO ticket will be mailed.
- Name tag with table # given at luncheon will serve as ticket.
- Reservations are on a first come, first served basis for OWC members. NO GUESTS. Limited seating of 600.

- NO REFUNDS
- Cancellation will constitute a charitable contribution.
- All tables are joint service tables.
- You may request seating with ONE OTHER PERSON.
- Reservations and both payments must be received together.

For further information,
call Pat Kramek (703) 425-5319

Make check(s) payable to JAFOWL
and mail with the Reservations Form
to:

Mrs. Robert Kramek
JAFOWL Reservations
8977 Home Guard Drive
Burke VA 22015



— GUEST SPEAKER — General Colin L. Powell

Chairman of the Joint Chiefs of Staff
General Colin L. Powell was appointed the twelfth Chairman of the Joint Chiefs of Staff, Department of Defense, by President George Bush on October 1, 1989. He was reappointed for a second term in October 1991. In this capacity, he serves as the principal military advisor to the President, the Secretary of Defense, and the National Security Council. Prior to his current assignment, General Powell served as Commander in Chief, Forces Command, headquartered in Atlanta, Georgia. He also served as Assistant to the President for National Security Affairs from December 1987 to January 1989. General Powell is married to the former Alma Vivian Johnson, and they have three children: Michael, Linda, and Annemarie.

— MENU —

☆☆☆

Creamy Butternut Squash Soup

☆☆☆

Cornucopia of Chicken

Roulades of chicken nestled amongst a bountiful array of fresh cut seasonal fruit including kiwi, strawberries, pineapple, cantaloupe & honeydew accented by red seedless grapes all on a bed of green, raddichio & frisse lettuces

Marinated Rice Salad Scattered
with Walnuts

Creamy Raspberry Yogurt
Vinaigrette

☆☆☆

Assorted Rolls, Zucchini &
Banana Breads
Served with Butter

☆☆☆

N'Orleans Pecan Pie

Laced with "Southern Comfort"
on a Bed of Shaved Chocolate

☆☆☆

Fresh Brewed 100% Colombian
Supremo Coffee,
Regular or Decaffeinated Coffee,
& a Selection of Imported Herbal Teas

JOINT ARMED FORCES OFFICERS' WIVES' LUNCHEON

Clip and mail with \$26 check(s) made out to JAFOWL to:
Mrs. Robert Kramek • JAFOWL Reservations • 8977 Home Guard Drive • Burke VA 22015

To Be Seated With:

Name _____
Social Security # _____
Street Address _____
City, State & Zipcode _____
Area Code & Phone # _____
OWC Member of _____

Name _____
Social Security # _____
Street Address _____
City, State & Zipcode _____
Area Code & Phone # _____
OWC Member of _____

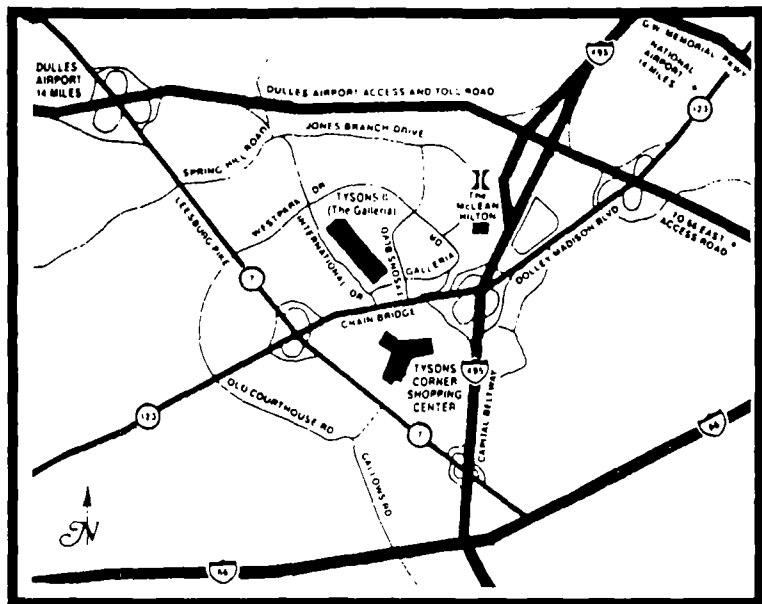
No reservations accepted until September 1, 1992. Reservation deadline November 6, 1992 or whenever all seats are filled.



JOINT ARMED FORCES

Friday, November 20, 1992 OFFICERS' WIVES' LUNCHEON at the McLean Hilton

7920 Jones Branch Drive • McLean, Virginia



RESERVATIONS DEADLINE

Friday, November 6, 1992

NO CHECK-INS BEFORE 10:30 am. Social Hour begins at 11 am, followed by lunch at 12 noon. The cost will be \$26. Cash bars will be available during the social hour & luncheon. Free parking in the Hilton parking lots. All reservations by mail. NO ticket will be mailed. Name tag with table # given at luncheon will serve as ticket. Reservations are on a first come, first served basis for OWC members. NO GUESTS. Limited seating of 600. NO REFUNDS. Cancellation will constitute a charitable contribution. All tables are joint service tables. You may request seating with one other person. Reservations and both payments must be received together. For further information, call Pat Kramek at (703) 425-5319.

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Burke VA 22015

DIRECTIONS

to The McLean Hilton at Tysons Corner • 7920 Jones Branch Drive • McLean, Virginia 22102-3308

Dulles International Airport: Dulles Access Road East to Exit 8 (Spring Hill Road). After toll turn right onto Spring Hill Road. Turn left at first light onto Jones Branch Drive. Hotel is one mile on left.

From National Airport: George Washington Parkway to I-495 South to Exit 11B (Tysons Corner/Route 123 South exit). Turn right at first light onto Tysons Boulevard. See directions below from Tysons Boulevard.

From McLean: Route 123 South to Tysons Boulevard (located between Tysons Corner Shopping Mall and the Galleria). Turn right at light onto Tysons Boulevard. See directions below from Tysons Boulevard.

From Fairfax and Vienna: Route 123 North to Tysons Boulevard (located between Tysons Corner Shopping Mall and the Galleria). Turn left at light onto Tysons Boulevard. See directions below from Tysons Boulevard.

From Richmond and South: I-95 North to I-495 North to Exit 11B (Tysons Corner/Route 123 South exit). Turn right at first light onto Tysons Boulevard. See directions below from Tysons Boulevard.

From Maryland and North: I-495 South Exit 11B (Tysons Corner/Route 123 South). Turn right at the first light onto Tysons Boulevard. See directions below from Tysons Boulevard.

From Washington DC Downtown: I-66 West to Exit 20 (I-495/Baltimore/Dulles Airport) to Exit 10A (Tysons Corner/Route 123 South). Continue on Route 123 South under I-495, turn right at the next light after underpass onto Tysons Boulevard. See directions below from Tysons Boulevard.

From Tysons Boulevard: Continue on Tysons Boulevard for 1 block to light (Galleria Drive); turn right. Go to next light (Jones Branch Drive); turn right. The McLean Hilton is located 2 blocks on right.

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