

Withdrawal/Redaction Sheet

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
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001. schedule	Schedule for Hillary Rodham Clinton, Draft #4 [partial] (4 pages)	11/12/93	b(7)(E)
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COLLECTION:

Clinton Presidential Records
First Lady's Office
Liz Bowyer
OA/Box Number: 3988

FOLDER TITLE:

[HRC Daily File] Friday, November 12 [1993]

2014-0483-S

sb370

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

Freedom of Information Act - [5 U.S.C. 552(b)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
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b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

Friday, Nov. 12th

PHOTOCOPY
PRESERVATION

Copyright 1993 The Dallas Morning News
THE DALLAS MORNING NEWS

November 10, 1993, Wednesday, HOME FINAL EDITION

SECTION: SPORTS DAY; Pg. 1B

HEADLINE: Kosar, Cowboys agree to terms; Quarterback is candidate to start against Cardinals

BYLINE: Tim Cowlshaw, Ed Werder, Staff Writers of the Dallas Morning News

BODY:

IRVING - The Cowboys agreed to contract terms with Bernie Kosar late Tuesday, and the former Cleveland Browns quarterback will be on the Valley Ranch practice field with Dallas on Wednesday afternoon, sources said.

Kosar, released by the Browns on Monday, cleared waivers Tuesday at 3 p.m. Early in the day, it appeared that the Miami Dolphins had his services locked up, but the Cowboys entered the contest in the afternoon and beat out Miami, Kansas City and Philadelphia for his services.

With Troy Aikman doubtful because of a pulled hamstring, it's possible Kosar will be in the starting lineup against Phoenix rather than backup Jason Garrett, who has never made an NFL start.

Hugh Millen apparently will be given his release by the Cowboys on Wednesday.

Contacted at home by Cowboys public relations director Rich Dalrymple, coach Jimmy Johnson declined to comment on the situation Tuesday night. Johnson spoke highly of Kosar during his Tuesday morning news conference but was so pessimistic of signing Kosar based on salary concerns, he said there was a better chance of the Cowboys signing "anybody in this room" than Kosar.

However, Kosar's recently signed contract with Cleveland contained guarantees from the club for 1993, lowering his contract demands from his new club. It's not certain what Dallas will pay Kosar but it's far above the league minimum, a source said. Kosar's contract with Dallas will be for one year, allowing him to become a free agent after the season.

Cowboys owner Jerry Jones was out of town Tuesday night and unavailable for comment. Kosar also could not be reached for comment as he was in conference with his father, who serves as his agent.

Kosar, 29, played his final season at the University of Miami for Johnson, who was replacing Howard Schnellenberger that year.

Johnson always has been a supporter of Kosar's and had positive things to say about him at his news conference.

"I think Bernie Kosar is a talented player," Johnson said. "I think he can win football games. There's no doubt in my mind Bernie Kosar can help this team. There are a lot of teams in this league he can help. I think he can probably help some more than others."

Kosar helped the Browns reach the playoffs in each of his first five seasons. That included three trips to the AFC Championship Game, where Cleveland lost all three times to the Denver Broncos.

Kosar signed a seven-year, \$ 26 million contract extension last month but has had a rocky relationship with head coach Bill Belichick. He fell completely out of favor this season despite leading the team to a victory over the San Francisco 49ers in Week 2.

Kosar was benched in favor of Vinny Testaverde, but Testaverde was injured against Pittsburgh on Oct. 24. Kosar returned to the starting lineup for Sunday's game with Denver but was released Monday.

Browns owner Art Modell said Tuesday he was unaware of the Cowboys' interest in Kosar. "If he goes to Dallas, fine. I wish him well. He's a dear friend of mine," he said.

Modell declined to say what his contractual obligation was to Kosar for this season but said it's less than the reported \$ 5.35 million. "I think maybe there is a small offset where if another team signs him there would be a deduction from my obligation to him," Modell said.

Modell thought Philadelphia and Miami had shown the most interest in Kosar. The rumors of Kosar going to the Dolphins were very strong. Former Cleveland tight end Scott Galbraith, who worked out for the Cowboys on Tuesday, said he talked to Kosar for 15 minutes by telephone. "He's going to the Dolphins," Galbraith said.

Kosar is noted for his intelligence and is likely to pick up the Cowboys' offensive scheme quick enough to play Sunday should Aikman continue to be unavailable because of a pulled hamstring.

Aikman is listed as doubtful.

Kosar's final pass as a Brown on Sunday was a 38-yard touchdown pass to Michael Jackson.

2074 Abington Road
Cleveland, Ohio 44106
216-844-2825
216-844-7383 FAX

Corporate Communications

University Hospitals of Cleveland

November 11, 1993

TO: Amanda Crumley

FROM: James G. Lubetkin
Vice President, Corporate Communications

Accompanying this memo is basic information about University Hospitals of Cleveland, and our pediatric hospital, Rainbow Babies and Childrens Hospital. Mrs. Clinton will be spending her time at "Rainbow," as it is generally known.

As I mentioned, Farah M. Walters (President and Chief Executive Officer of University Hospitals) and Mrs. Clinton know each other from the work Mrs. Walters did on the health care reform task force, and Mrs. Walters sat with Mrs. Clinton's party in the Capitol when the President presented the health care proposal to the Congress on September 22.

Also: Secretary of Health Donna Shalala visited here Thursday, February 18, the day after the President's State of the Union address. (See attached clip, with photo of Secretary Shalala and Mrs. Walters from The New York Times.)

Note: The hottest topic in Cleveland right now -- and one that Mrs. Clinton might want to mention -- was the release of highly popular Cleveland Browns quarterback Bernie Kosar, who yesterday became a Dallas Cowboy. There may be some some lighthearted way in which this could be worked into a conversation with a child patient.

I have spoken with Karen Robinson, your advance person. We will be identifying children (patients) and their families. Total of approximately 10 people will meet with Mrs. Clinton. The topic is "children and health."

Attached is a list of people who will officially greet Mrs. Clinton, and other physicians/staff who we have asked to be present.

11/11/93

16:14

216 844 7383

UHC CORP COMM

001/000

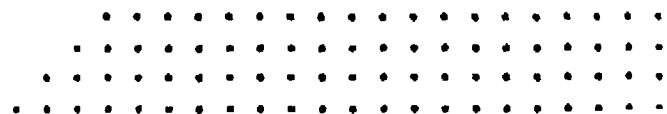
2074 Abington Road Corporate Communications
Cleveland, Ohio 44106
216-844-3925
216-844-7383 FAX

UniversityHospitals of Cleveland

To: Amanda Crumley

From: James G. Lubetkin

Cover plus 4 pages



laboratories, DME, etc.

The program offers a unique benefit design -- triple option, point-of-service -- allowing enrollees to select how they access services, either using their Primary Care Physician (PCP) or deciding to pay more for self-referrals to specialists, or opting to obtain services outside the contracted network. Benefit payments are made on the basis of cost differentials associated with different access alternatives enrollees select each time they require health services.

A Primary Care Physician -- who serves a medical manager of patient care -- has been selected by 98% of QualChoice enrollees, 50% of whom selected a PCP for the first time. This means initial contact with the health care system is at the primary care level -- the least costly encounter setting. Yet satisfaction levels (93%) were as high as those reported in national surveys for enrollees in non-managed care environments. In fact, in the QualChoice model, satisfaction level measurements actually increased as use of the plan increased.

By giving physicians clinical decision-making freedom linked with financial accountability for results, physicians are incented to achieve quality outcomes in the most cost-effective manner. This is demonstrated in hospital utilization rates superior to most HMOs and PPOs. but with realistic, non-punitive freedom of choice for enrollees. Hospital days per 1,000 enrollees were 316 in 1991, 301 in 1992, and 298 in 1993 which favorably compares to the average Ohio non-Medicare HMO rate of 377 per 1,000.

The result of the QualChoice model has been to reduce costs through innovative, aggressive medical management. First year clients enjoyed a 14.2% cost reduction compared to predecessor plans. In subsequent years, the program, continuing to apply medical

QualChoice Health Plan, Inc. is a wholly owned subsidiary of University Hospitals Health System, Inc.

NOV 11 '93 14:25 FROM QUALCHOICE

PAGE.003

-2-

management and utilization improvement, significantly moderates the impact of medical cost trends. Second year and third year results reflected year over year cost increases of 7.8% and 6.7%, respectively.

Through establishment of a partnership between hospitals, physicians, and employer plan sponsors, a collaborative, non-adversarial environment has been created. With sophisticated analytical tools, QualChoice has been able to identify best practices, superior clinical decision-making, and progressive medical management protocols.

The reordering of physician incentives permits the restoration of clinical freedoms, but now with a shared commitment to both cost-effectiveness and quality outcome.

Hillary Clinton Visit
University Hospitals of Cleveland
November 11, 1993

Greeters:

Farah M. Walters, President and Chief Executive Officer
Richard R. Evons, Senior Vice President and General Manager,
Rainbow Babies and Childrens Hospital
Samuel J. Horwits, M.D., Acting Director, Department of Pediatrics
Leslie A. Clarke, R.N., M.S.N., Vice President, Pediatric Nursing
David R. Bickero, M.D., Chief of Staff
Edgar B. Jackson, Jr., M.D., Associate Chief of Staff
Sarah Robertson, President, Rainbow Board of Trustees

Others present:

Steven M. Patz, Executive Vice President, UHC
Adel A. F. Mahmoud, M.D., Director, Department of Medicine
Jerry M. Shuck, M.D., Director, Department of Surgery
Neil S. Cherniack, M.D., Dean, Case Western Reserve University
School of Medicine
Charles S. Schulz II, M.D., Director, Department of Psychiatry
Gail C. Larson, Senior Vice President and General Manager,
University MacDonald Womens Hospital
Wulf H. Utian, M.D., Director, Department of Obstetrics/Gynecology
Martin I. Resnick, M.D., Director, Department of Urology
Gayle Doucette, Director, Women's and Children's Social Work

Coordinator:

James G. Lubetkin, Vice President, Corporate Communications
Tel: 216-844-3825
Fax: 216-844-7383

2074 Abington Road
Cleveland Ohio 44106
216-844-1000

University Hospitals of Cleveland

UNIVERSITY HOSPITALS OF CLEVELAND

- o 947-bed, five-hospital academic medical center, including Rainbow Babies and Childrens Hospital.
- o The University Hospitals Health System, Inc. is the largest healthcare delivery system in northeast Ohio.
- o Farah M. Walters is President and Chief Executive Officer; a nationally recognized expert on healthcare delivery, Mrs. Walters served on the National Health Care Reform Task Force.
- o Between 1988-1992, University Hospitals lowered charge per case by 4.7% by lowering expenses, improving productivity and reducing average hospital stay, while maintaining quality. (During same period, medical component of Cleveland CPI increased 34%.)
- o With academic counterpart (Case Western Reserve University) comprises largest biomedical research center in state of Ohio, with \$65 million in funding.
- o Provides more indigent care than any private hospital in Ohio.
- o Developed one of the most effective and innovative managed care plans (QualChoice) that has proven very successful in reducing costs; it is comparable to models in health care reform proposal.

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2074 Abington Road
Cleveland Ohio 44106
216-844-1000

University Hospitals of Cleveland

UNIVERSITY HOSPITAL OF CLEVELAND RAINBOW BABIES AND CHILDRENS HOSPITAL

- o 226 bed medical surgical facility; Cuyahoga County's only children's hospital; principal pediatric referral center for Ohio and bordering states; treats 80,000 infants, children and adolescents annually; 9,000 admitted for inpatient care.
- o Mission includes teaching, research and innovative practice concerning community, national and international healthcare for babies and children.
- o One of top five pediatric hospitals in country.
- o Nationally recognized centers of excellence include behavioral pediatrics, cardiology, cystic fibrosis, genetics, neonatology, pediatric nursing, pulmonary, and trauma and critical care.
- o Innovative programs in the community include such areas as working with families with substance abuse, programs to reduce childhood injuries, and programs that supply training and advanced life support equipment to local emergency medical services (EMS) agencies.

PLEASE NOTE: One of the major difficulties that face some families that want to use Rainbow is the confusion they face over insurance issues. Some insurance plans (Kaiser, SuperBlue) exclude Rainbow, forcing parents to (a) lose continuity of care and lose choice of physician and hospital, or (b) pay significant out-of-pocket costs.

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SCHEDULE FOR HILLARY RODHAM CLINTON
DATE: FRIDAY, NOVEMBER 12, 1993
DRAFT #4

WASHINGTON, DC; CLEVELAND, OH; MARIETTA, OH; WASHINGTON, DC

Travelling Party: Kelly Craighead skypage PIN#883-5756
 Lisa Caputo skyuser PIN#883-5733
 Melanne Verveer
 Capricia Marshall
 Barbara Kinney -- WH Photographer
 Roger Altman (Washington, DC-Cleveland Only)
 Chris Jennings
 Gov. Dick Celeste (Cleveland-Washington, DC)

(b)(7)e 001

Congressional Delegation:

Lead Advance
Cleveland, OH

Karen Robinson	
216/221-2890	Staying at Residence
216/721-1961	Office for fax
216/721-1914	Office Fax
216/566-0736	Hotel Fax (Sheraton)
1-800-946-4646	PIN #1097862
TBD Cellular	

Lead Advance
Marietta, OH

Steve Graham	
Lafayette Hotel	
614/373-5522	Hotel Room #
614/373-4684	Hotel Fax
1-800SKYPAGE	PIN#883-5752
TBD Cellular	

Scheduling Desk:

Julie Hopper	
202-456-7561	office
202-456-2317	fax
202-544-4223	home
1-800-528-7528	WHCA#4096

PREV RON

The White House

7:30 am

DEPART The White House South Portico
EN ROUTE Andrews Air Force Base
[Drive Time: 20-25 minutes]
Travelling w/HRC to Andrews:
Kelly Craighead
Lisa Caputo
Melanne Verveer
Barbara Kinney
Capricia Marshall
Chris Jennings
Roger Altman?????

SCHEDULE FOR HILLARY RODHAM CLINTON
FRIDAY, NOVEMBER 12, 1993
PAGE 2

7:55 am **ARRIVE** Andrews Air Force Base
Distinguished Visitor's Lounge
Phone: 301/981-2100
Fax: 202/395-1233 OR 301/981-4527

8:00 am (EST) **WHEELS UP** Washington, DC

Flight Time: 1 hour & 10 minutes
Flight Manifest: HRC, CRAIGHEAD, CAPUTO, VERVEER, KINNEY,
MARSHALL, ALTMAN, JENNINGS, (b)(7)e 001
Food: Breakfast

9:10 am (EST) **WHEELS DOWN** Cleveland, OH
FBO: Burke Lakefront Airport - Million Air
1601 N. Marginal Road
Holding Room: Confernce Room
Phone: 216/861-2030
Fax: 216/861-3119
Contact: Dee Dee Howell
CLOSED PRESS ARRIVAL

NOTE: Karen Robinson will meet HRC at the airport.

9:15 am **DEPART** The Airport
EN ROUTE Children's Hospital
[Drive Time: 15 minutes]

MOTORCADE MANIFEST:

Limo: HRC
Staff Van: Craighead, Caputo, Verveer, Marshall, Kinney
VIP Van: Jennings, Altman

9:30 am **ARRIVE**
2074 Aldebert Street

Greeters: tbd

9:35 am **PROCEED TO HOLD**
Room 111
Staff Hold: Conference Room
Phone: 216/
Fax: 216/

SCHEDULE FOR HILLARY RODHAM CLINTON
FRIDAY, NOVEMBER 12, 1993
PAGE 3

NOTE: Gov. Dick Celeste will meet HRC at the hospital.

9:45 am - **RAINBOW BABIES CHILDREN'S HOSPITAL**
10:15 am **Lobby Area**
OPEN PRESS

Amanda

PARTICIPANTS: Approx. 15 expected to attend

Seated w/HRC:

↳ List

FORMAT:

- Informal discussion w/parents whose children are recovering at the hospital. Hospital administrators will also be present.

Contact: Jim Lubetkin

216/844-3825 o
216/397-0331 h

10:15 am **DEPART Hospital**
EN ROUTE M.L.K. Library
[Drive Time: 5 minutes]

MOTORCADE MANIFEST:

Limo: HRC

Staff Van: Craighead, Caputo, Verveer, Marshall, Kinney

VIP Van: Jennings, Altman

10:30 am **ARRIVE M.L.K. Library**
107 Streets, Between Decatur & Euclid

10:30 am - **PROCEED TO HOLD**
10:35 am **Meeting Room**

Greeters: TBD

10:40 am - **PRESENTATION OF HEALTH CARE BOOK/SPEECH**
11:20 am **Library [Indoors]**
OPEN PRESS

Amy

PARTICIPANTS: Approx. 300 expected to attend

Site Advance: Stacey Locke
Press Advance: Brenda Anders

**SCHEDULE FOR HILLARY RODHAM CLINTON
FRIDAY, NOVEMBER 12, 1993
PAGE 5**

MOTORCADE MANIFEST:

Limo: HRC

Staff Van: Craighead, Caputo, Verveer, Marshall, Kinney

VIP Van: Celeste, Jennings, Altman

1:30 am ARRIVE The Airport

1:30 pm - OFFICIAL PHOTO/MEET & GREET W/LOCAL OFFICIALS
2:00 pm West Concourse, Main Terminal
CLOSED PRESS

PARTICIPANTS: Approx. 60-75 expected to attend
[See briefing book for complete list]

FORMAT:

- Informal receiving line

Staff Contact: Linda Moore

456-6257

2:00 pm DEPART Burke Main Terminal
EN ROUTE Million Air
[Drive Time: 2 minutes]

2:10 pm WHEELS UP Cleveland, OH

Flight Time: 40 minutes

**Flight Manifest: HRC, CRAIGHEAD, CAPUTO, VERVEER, KINNEY,
MARSHALL, JENNINGS, CELESTE,**

Food: Snack

(b)(7)e

001

2:50 pm WHEELS DOWN Parkersburg, WV
FBO: Wood County Airport Authority
Route 31/Airport Road
Phone: 304/464-5113
Fax: 304/464-5112
CLOSED PRESS ARRIVAL

NOTE: Steve Graham will meet HRC at the airport.

Greeters: TBD

2:55 pm DEPART The Airport
EN ROUTE Event Site

SCHEDULE FOR HILLARY RODHAM CLINTON
FRIDAY, NOVEMBER 12, 1993
PAGE 4

FORMAT:
- tbd

Contact: Francis Clark - Dir of Public Relations

11:20 am - **ONE-ON-ONE INTERVIEWS**
11:40 am 2nd Floor of the Library

Stations: TBD

11:40 am **DEPART M.L.K Library**
EN ROUTE TRW Corporate Hdq.
[Drive Time: approx. 20 minutes]

MOTORCADE MANIFEST:

Limo: HRC

Staff Van: Craighead, Caputo, Verveer, Marshall, Kinney

VIP Van: Jennings, Altman

12:00 pm **ARRIVE TRW Corporate Headquarters**
1900 Richmond Road, Linhurst

12:00 pm - **PRIVATE MEETING W/CEOs**
1:00 pm Conference Room in the Executive Suites
Holding Room: tbd
Staff Holding Room: tbd
Phone: 216/291-7108
Fax: 216/291-7115
CLOSED PRESS

PARTICIPANTS: Approx. 10 expected to attend
[See briefing book for complete list]

FORMAT:
- Informal discussion

Staff Contact: Marilyn Yager 456-2930
CEO Contact: Pat Nutter 216/291-7108/7106

NOTE: Lunch will be served.

1:05 pm **DEPART TRW Corporate Hdq**
EN ROUTE Burke Lakefront Airport, Main Terminal
[Drive Time: 20 minutes]

SCHEDULE FOR HILLARY RODHAM CLINTON
FRIDAY, NOVEMBER 12, 1993
PAGE 6

[Drive Time: Approx. 15 minutes]

MOTORCADE MANIFEST:

Limo: HRC

Staff Van: Craighead, Caputo, Verveer, Marshall, Kinney

VIP Van: Celeste, Jennings

3:10 pm **ARRIVE** Marietta College

3:10 pm **PROCEED TO HOLD**
Conference Lounge
Phone: 614/

3:15 pm - **PRESENTATION OF HEALTH CARE BOOK/SPEECH**
4:00 pm Marietta College Auditorium [Indoors]
Ban Johnson Hall
Holding Room: Conference Lounge
Phone: 614/
Fax: 614/
OPEN PRESS

Site Advance: Donna Daniels
Press Advance: Mike Testa

PARTICIPANTS: Approx. 2000 expected in audience

On Stage w/HRC:

FORMAT:

- Patrick McDonough, Pres. of Marietta College
 intros HRC
-
-
- _____ intros HRC
- HRC delivers remarks
- Exit stage right, work ropeline

Contact:

4:00 pm **DEPART** Marietta College
EN ROUTE The Airport
[Drive Time: Approx. 15 minutes]

**SCHEDULE FOR HILLARY RODHAM CLINTON
FRIDAY, NOVEMBER 12, 1993
PAGE 7**

MOTORCADE MANIFEST:

Limo: HRC

Staff Van: Craighead, Caputo, Verveer, Marshall, Kinney

VIP Van: Celeste, Jennings

4:15 pm ARRIVE The Airport

4:20 pm - OFFICIAL PHOTO/MEET & GREET W/LOCAL OFFICIALS

4:45 pm Room:

CLOSED PRESS

PARTICIPANTS: Approx. 30 expected to attend
[See briefing book for complete list]

FORMAT:

- Informal receiving line

Staff Contact: Linda Moore

456-6257

4:50 pm (EST) WHEELS UP Parkersburg, WV

Flight Time: 55 minutes

**Flight Manifest: HRC, CRAIGHEAD, CAPUTO, VERVEER, KINNEY,
MARSHALL, JENNINGS, CELESTE, (b)(7)e 001**

Food: Snack

5:45 pm (EST) WHEELS DOWN Washington, DC

**5:50 pm DEPART Andrews Air Force Base
 EN ROUTE The White House**

6:15 pm ARRIVE The White House South Portico

RON The White House

**WEATHER FORECAST FOR CLEVELAND & MARIETTA, OHIO:
Friday:**