

Withdrawal/Redaction Sheet

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DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. note	Handwritten Notes - D.N.C. (2 pages)	nd	Personal Misfile
002. briefing paper	Women's Outreach Desk, D.N.C. (6 pages)	9/3/93	Personal Misfile
003. memo	From: Nancy Jacobsen, To: Patti Solis, Re: DNC Women's Leadership Forum Conference (2 pages)	8/2/93	Personal Misfile
004. schedule	Schedule for Hillary Rodham Clinton, Draft #2 [partial] (2 pages)	9/7/93	b(6)
005. list	Women's Leadership Forum Attendance (16 pages)	9/3/93	Personal Misfile

COLLECTION:

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FOLDER TITLE:

[HRC Daily File] Thursday September 9 [1993]

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RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

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P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
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concerning wells [(b)(9) of the FOIA]

Thursday, Sept. 9th

PHOTOCOPY
PRESERVATION

File w/ DMC
9/9Grunwald, Eskew & Donilon

TO Hillary Rodham Clinton
FROM Mandy Grunwald
DATE September 7, 1993
RE Women's Leadership Forum Speech

Maggie asked for some thoughts for your speech tomorrow. I have two approaches you might consider:

1. Given the audience, you could look at the politics of health care as a woman's issue. We know that it is women who make most of the health care decisions for their families -- they are usually the ones who choose the doctors and select the health care plans. It is logical that women should also take the lead in the fight for health care reform. Although health care is not traditionally considered a "woman's issue", we know from polling that there are few issues that American women care more about. If women leaders want to demonstrate their political clout, why not take on the biggest political challenge of our time?
2. Alternatively, you could ignore the gender of your audience and make a more general political argument. One of the questions that Stan will be probing in his poll is a question of sequencing. Is it more persuasive to explain the new system -- the security, the benefits etc. -- and then deal with the savings and simplicity arguments or is the opposite sequencing more powerful? Essentially, there are two broad areas: the personal side of reform and the reforms of the system.

You might use this speech to vary the sequencing and take the more conservative oriented approach. First talk about getting control of the system -- simplification, savings, budgeting, tort reform, crack down on fraud, etc. -- and then explain how those reforms will allow us to provide what Americans want: a comprehensive package of benefits that can never be taken away from them.

Let me know if there's anything else I can do to help.

The Washington Times

September 7, 1993, Tuesday, Final Edition

SECTION: Part B; METROPOLITAN; Pg. B1

HEADLINE: Musicians, management seek mediation

BYLINE: Laura Outerbridge; THE WASHINGTON TIMES

BODY: Striking members of the Kennedy Center Opera House Orchestra spent Labor Day on a picket line, while "The Phantom of the Opera" continued performances with taped musical accompaniment.

But union and management also took a first step toward reconciliation yesterday, agreeing to meet this morning with a federal mediator.

"It doesn't mean anything's going to happen," said Melanie Mattson, spokeswoman for the striking musicians.

"Who knows? Anything could happen," said Tiki Davies, a Kennedy Center spokeswoman. "We hope it will be resolved."

The 67-member Opera House Orchestra includes a 61-member orchestra that performs with visiting ballet companies and a 17-member ensemble that plays with musicals.

The current dispute centers on two pay guarantee provisions in the musicians' current contract. In one provision, the ballet orchestra was guaranteed 10 weeks' pay, even if there were less than 10 weeks of performances. The musical ensemble had a similar pay guarantee for about eight weeks.

Kennedy Center officials called those provisions "featherbedding" and want to phase them out over three years. Musicians say the guarantees are necessary for the orchestra to maintain artistic cohesion.

It was during an Aug. 26 meeting with the federal mediator that contract negotiations broke down. The orchestra authorized a strike Aug. 31.

Today's meeting will be the first since the talks were broken off.

The National Symphony Orchestra has moved this week's rehearsals from the Kennedy Center to Constitution Hall "on a day-to-day basis" so orchestra members won't have to cross the picket line, said William Foster, chairman of the orchestra committee.

The symphony orchestra's contract with its musicians expired yesterday, but the members expect to continue work while negotiating with the committee for a new one.

The Opera House Orchestra strike seems to be adding tension to those talks, however. Several symphony members picketed in support of the striking Opera House musicians.

If the strike continues through week's end, it could adversely affect an NSO pops concert with Marvin Hamlisch scheduled for Friday.

Five performances of "Phantom" were canceled last week because of the strike. The musical returned to the stage Saturday night, accompanied by two pianos.

Other Kennedy Center productions - "Kentucky Cycle" and "Shear Madness" - have continued scheduled performances.

GRAPHIC: Photo (color), Striking Kennedy Center Opera House musicians want work guarantees., By Kenneth Lambert/The Washington Times

The New York Times

September 3, 1993, Friday, Late Edition - Final

SECTION: Section C; Page 7; Column 1; Weekend Desk

HEADLINE: A strike At Kennedy Center

BYLINE: By ALLAN KOZINN

BODY: The musicians of the Kennedy Center Opera House Orchestra struck on Wednesday in a contract dispute over the orchestra's status as a tenured ensemble. The musicians were performing in a production of "The Phantom of the Opera." Performances have been canceled through today, but Alan Wasser, the general manager of the production, said that he was exploring ways to resume performances tomorrow or early next week.

The orchestra, which is represented by Local 161-710 of the American Federation of Musicians, performs for ballet and musical theater productions at the Kennedy Center. It is also the orchestra of the Washington Opera, and is in a separate negotiation with the company on a contract to replace one that expired on Tuesday.

The musicians have sought in recent negotiations to establish the orchestra as a permanent ensemble rather than a freelance group. Under the contract that expired last Saturday, its 61 players were guaranteed 10 weeks of ballet annually, and 17 players were guaranteed eight weeks of musical theater.

Both sides say that wages and benefits were scarcely touched upon before negotiations broke off on Aug. 26. Instead, the Kennedy Center proposed that tenure and guarantees be phased out. The musicians said that the orchestra's status as a unified, permanent ensemble was not negotiable.

"Some of these same musicians play for the National Theater and at Wolf Trap for lower wages than we pay them," said Norman Samnick, the lawyer for the Kennedy Center. "We're prepared to live with that. But if the Joffrey Ballet or the Kirov comes and we need only 40 musicians, we still have to pay 61. We would like to eliminate that guarantee, but we're willing to do it over three years."

Leonard Leibowitz, the lawyer for the musicians, described the plan as "union busting" and said that it would turn the ensemble into a freelance orchestra. "Orchestras have fought for job security for 50 years," he said, "and having achieved it, it is unacceptable to be told to go back to the bad old days."

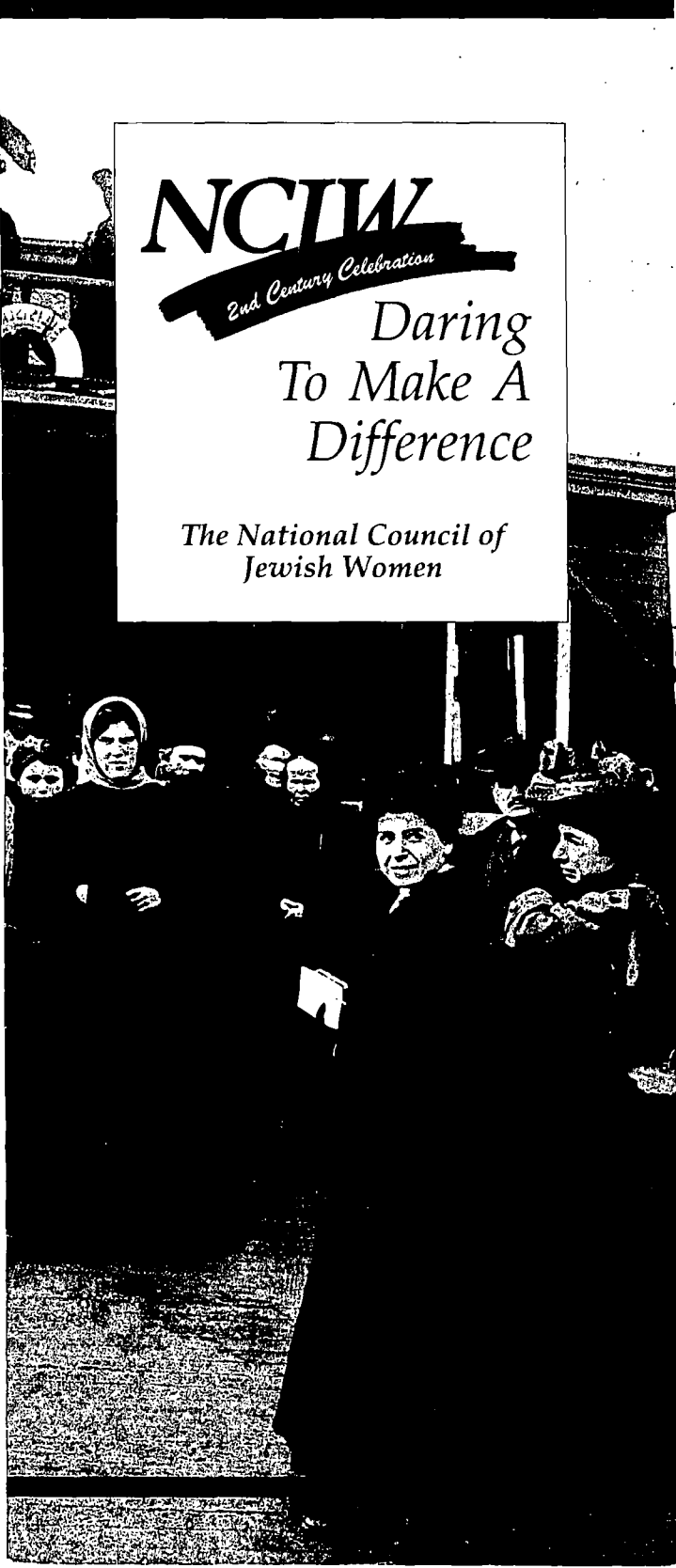
Mr. Wasser, speaking for the "Phantom" production, said: "We are making preparations to resume performances as quickly as possible. Our options include using a freelance orchestra, a reduced ensemble, two pianists or a tape of the full orchestration."

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NCJW

2nd Century Celebration

*Daring
To Make A
Difference*

*The National Council of
Jewish Women*

9/9 - file

9/7

SABO

SABO-

9/7

20 min

Cong. BP

Overview/Memo

~~TRIPS~~

• what she needs to say / to win them
address Cong
politically

• Tol. Overview

- what she needs to be aware of
Hotspots

• Agenda

• Attachment -

Alan Cohen
• Call / Garry -

Thursday

- ① when is President leaving?

* Make sure Pres is gone before bringing Cong. Leadership to Wx.

• READING ROOM

Testify
minutes?

Patti

Senate L+HR
Lovefest

- 13th bipartisan Cmte bkg following Pres's decision.
- Julia - this is a leadership issue

2:30 p.m. Chris J. Review

TK pts
• ~~mention~~ GOP leaders whose ^{Bill} policy minor

Kass - ~~prem~~ caps.
~~Fee~~ - cost containment
Hef - 5th flexibility
+ Admin ~~Scap~~
Roe & Hatch - long hist of sup for mgt care.

BC - ^{Ken is} very close to Hatch & hasn't given ~~him~~ up on him.

• AHA
• BEC/BS
• AHC/CIO
• Business Roundtable
Profiles - mention Motz's anti/

9/8/Chris - HHS concerned about DS's role
in these mtgs. Possibly raise
a question of defect
possible HCU

will incorporate their suggestions
into the spec.

even after we introduce this nothing
is written in stone. But BC
can't be put in posit

HHS

keep in mind

you shld seriously consider the
advice & counsel of Leadership
in dealing w/ the Chair. They want to be
comfortable that this has been pushed out w/ all the
want to ask IM to outline where the groups are lining up & why
TIC PTs

- BC HEC IM greatly appreciate their
insights & advice as well as their
staff - invaluable

Reprint agenda from memo #1

- avoid jurise

Because of confidence lack in proposal, the
#s are foughten - we cont. to consult
w/ CBO - we will keep the debate to
policy not #s

#3 - insurance ref
primary diff of mandates, budget, structure
of alliance / well

we need to be specific at front end bc
working on process for seven months

GOP

Agenda 11 Cpts

1. timing

2. stress bipartisan

~~3. HC~~ • HC workshops

3. Offer specs bk to these members

will make it avail if asked

3. Ask how they're planning to proceed w/ their legislation.

put in
DOJ.
free press

~~GOP~~~~████████████████████~~

Min. LDRs

Pol. Overview

- Repus leaders (part. Dole & Ch.) have been making explicit positive signals & have gone out of their way to leave for negotiations e.g. Chafee meet the Press interview.

- We have selected those GOPs to have symne w/ Dems ~~to~~ not be likely to HR (we will do ~~key~~ sep. sips for our potential allies such as Jeffers & liberal H. mems)

- she shld know most ~~the~~ GOP wld it go out of their way to be sup & will urge for not attack one another till & set up a summit - sent agree

Agenda

They may recommend we w/ AP share pts w/ bill & leave contro for next year

① Bill grids // Christine or Kim
② Wash Post ED

Use of Leadership & Chairs

- Issues are the same
- chair

don't raise jurisdiction
 Tkpt: I'm leaving this up to you
 all to work out with the
 leadership

done
 • People want to have conf: that
 we have policy + politics done.
 Tkpt we've been going ~~everywhere~~ key people
 groups up to 5 peer - positive.

3. Hyg schedule ^{4.} - Foll. announcement

Rt+ would prefer no hrs scheduled that week to enable us to go out & do a short ~~run out~~ ^{run out}. We need to find a way to cook among the chairs the things. How do we approach the chairman // for the 1st day

Mitchell, Foley, Cap.

Rob Ockert

8. ~~There~~ ^{TK} ⁴⁵ There have been discussions whether to go w/ bill early or ^{specific} ~~specific~~ ^{ASIA} ^{after speech or} ^{only going up w/ a broad} ^{outline} ^{former} & let not explain why ^{favor of} ^{the} ^{bk v. bill}

Concerns / Pol. over

1. Conc about NAFTA, RIGG & specific items w/in them & how they all fit together.
2. may expose weaknesses about credibility of our plan. It seems to simple not to have a major tax & since the budget is tight & quickly. Charges of California
3. Appreciate the info & look forward to HRC & the working w/ the

4. What is the WH's expectation of Cong reactions to plan. How do they deal w/ ~~the~~ member who oppose

Chris

M.V.

1.



Cong Reader

CONGRESSIONAL LEADERSHIP

Agenda

1. jurisdiction-
2. update on timing
3. hrg schedule
E.HRC wants to block off that week
how best to keep that week quiet
4. Advice on how best to talk to China
on CO-OR hrg
including possibility 3 Cmte House
in 4 Cmte Senate
EXC EXL
5. Based on staff briefing, do they have
any concerns, questions, comments
6. Advice on dealing w/ the Repub
w/ an eye to her meeting later
that day.
7. what is a realistic timeframe
for the hrgs, mark-ups,
- 8.

TRPz jurisdiction - Be frank - blog on employer
based delink from taxes - makes
it rough for Finance to claim
significant jurisdiction.
I understand in the past
they have sought juds through the
TAX CODES. Given that the Pres
feels strongly we shld delink
from the TAX CODE
the the ? is raised what will the
TAX writers cmtes will have
beyond Rescare

2. Update on timing - I want to update
you - We're
locked into Sept 22nd for the
Pres 1st session. We cont.
to plan for the HCU/workshops
to be given on 20 & 21st
(INFO on format)
as per their suggestion it will be
dipartistia.

→ 7. ability to move

~~\$20~~ Benson
Unon & Singlet
\$8.50 per

~~DATE~~

10:30

Foley Gep Bonior Hoyer ^{at} FAZIO

(H)

Rosky Stack FORD Williams

Dargell Waxman Carsus Collins

sen

Mitchell

Saschle

FORD

Byrd

~~Byrd~~

Moyn

Kenn

Bumpers

president and Democrats in Congress" (Joan Lowy, WASH. TIMES, 9/7). WH Comm. Dir. Mark Gearan: "Is this an ambitious agenda? Yes. But the president did not run to keep the seat warm." Rep. Barbara Kennelly (D-CT): "We are well-paid and we can work hard" (Wolf, 9/7).

LOSS COST: N.Y. POST: "While Clinton can afford to lose NAFTA, his presidency rests on the success of health care reform, which was the cornerstone of his campaign" (Marilyn Rauber, 9/7). NEWSWEEK: "A loss on NAFTA or ReGo would be disastrous for the president, but the emotional heart of Bill Clinton's Act II will be health care -- and his health care reform package may be the most ambitious, and controversial, presidential initiative since the New Deal." Dem pollster Mark Mellman: "There's a deep schizophrenia in the American public about this issue. Most people are very satisfied with their own care, but they understand the system is a mess" (Klein, 9/13 issue).

*2 REFORM POLITICS: WILL COMPROMISE OR INTRANSIGENCE WIN OUT?

THE GOP: W.S. JOURNAL reports that the emerging Clinton health plan "moves toward compromise with Republicans." However, "many Republican legislators already are vowing to fight the administration's requirement that all employers pay for much of the cost of their employees' health care. And they are likely to oppose" spending caps, "contending that" they would "interfere with market forces" (Hillary Stout, 9/7). COX NEWS/INDIANAPOLIS STAR calls Sen. John Chafee (R-RI) the "key in Congress," noting he is "knowledgeable, moderate and able to work with Democrats." STAR: "While other Republican senators attack Clinton's plan, Chafee's job is to negotiate quietly in private over how to fix it" (9/5). BOSTON GLOBE calls Chafee the "most important" political ally for the president "by far," saying he "often provides swing votes that break Republican filibusters." But GLOBE notes that Chafee is opposed to "two 'key' components of Clinton's plan -- the employer mandate and spending caps (Elizabeth Neuffer, 9/7). A WASH. POST editorial outlines the "statement of principles" released by 24 Senate GOPers last month (see AHL, 8/24): "The statement got less attention than it deserves. Republicans divide roughly into those who want to use health care reform as a trampoline for scoring political points and those who genuinely want to deal. Those who signed this statement fall for the most part in the latter, serious category. Their go-slow views are shared by a large enough group of moderate-to-conservative Democrats to make a major difference. They need to be heard; they're going to affect the outcome." But the POST criticizes the position paper recently released by a group of House GOPers (see AHL, 8/26): "The House Republican Conference put out the opposite kind of position paper on the still unsighted Clinton plan last month. It was a bombastic, take-no-prisoners document, the budget fight all over again. ... The senators seem to want to do it differently this time around. Good for them" (9/7).

AND THE DEMS: ROLL CALL's Morton Kondracke writes that House Maj. Ldr. Dick Gephardt is expected to "declare against NAFTA in about two weeks" and while "he will not actively work against" it, he will "concentrate instead on passing the President's health care plan and other Democratic initiatives" (9/6 issue). W.S. JOURNAL reports that the WH will also need support from liberal Dems, "many of whom are upset about the call for deep cuts in the growth of Medicare and Medicaid" and from the 88 House members who support a single-payer plan (Stout,

9/7). Syndicated columnist Robert Novak writes that Hillary Rodham Clinton's "insistence on holding tight control of the health reform package" could cause problems when the proposal reaches Capitol Hill. Novak: "Hillary's refusal to consider compromises or alternative approaches will prove to be self-defeating and wreck the program" (N.Y. POST, 9/4).

COMPROMISE?: BOSTON GLOBE: "To avoid having powerful lobbies take advantage of [the] divisions [on Capitol Hill] and sink the proposal, analysts say Clinton must seek the broadest possible political coalition by gaining support from the conservative Democrats and more moderate Republicans who have defied him on Capitol Hill." Kaiser Family Fdn.'s Drew Altman: "It's going to be a battle for the hearts and minds of conservative Democrats and Republicans." GLOBE ranks the "congressional battles:" first, employer-mandates; second, redirecting Medicare/Medicaid funds; and third, labor unions' vow "to fight the proposal capping deductibility of health benefits" (Neuffer, 9/7). Fmr. Bush official Tom Scully: "I think there's going to be a lot of posturing, positioning and political dancing to get to the point where moderate Republicans and Democrats can sit down and work with each other. But I think that will happen" (Stout, 9/7).

*3 MEMBERS OF CONGRESS: STAKING OUT THEIR POSITIONS

MITCHELL: Sen. Maj. Ldr. George Mitchell (D-ME) on new taxes: "I don't think there would be substantial difficulty in passing an increase in the cigarette tax. I do not think there will be any increase in the tax on alcohol in any form because we had a substantial increase on that in the 1990 budget. ... I didn't say there won't be a tax on alcohol. What I said, in my opinion there should not be." On managed competition: "I don't think managed competition by itself is a panacea. Indeed, it's quite clear that it will not work in every part of the country. ... There's going to have to be great flexibility at the state level to permit individual states to adapt the delivery systems to the particular needs of the states. I think that will be included in the president's plan. But I think the basic concept, that is, of grouping consumers in large purchasing cooperatives so as to induce competition among providers and insurers, can be a sound one and will work in some areas." On how to cut Medicare: "I strongly favor what I call indirect means testing and that is income-adjusted premiums. I do not believe we should directly means-test benefits because I think that would destroy the universality of the program." Mitchell said he supports Clinton's plan to include abortion coverage for those able to pay but not for Medicaid recipients.

CHAFEE: Sen. John Chafee (R-RI) on GOP disapproval of employer mandates: "I don't think it's a deal-breaker, but I think we just wanted to make clear that we just didn't think that was the right way to go. This is a long process. We've made great efforts not to draw lines in the sand." On his alternative to an employer mandate: "The individuals are going to be required to have insurance either by paying for it themselves or through their businesses. ... If they can't afford it, then there'll be this assistance that we previously mentioned in vouchers. Just like everybody has to carry automobile insurance." On the chance for compromise: "I think so. I don't think this is going to split along party lines. I think it's going to split along viewpoints. ... I believe that -- not in this calendar year but in next year, in 1994 -- we're going to

arrive at a consensus. And certainly we'll be talking with the administration because we all -- we have the same three objectives: ... to keep the quality of care in America; secondly, to see that everybody's covered; and thirdly, to do something about these incredible price increases." On taxing benefits exceeding a standard package: "I'm for that. I believe that's proper." On sin taxes: "Well, on taxing cigarettes, that's fine by me. We haven't got into that with our Republican group yet. Taxing alcohol, we haven't discussed that either, although I do know about taxing of alcohol, you're reaching a point of no return on the distilled spirits." On financing his proposal: "A lot of that money is going to come from the savings. ... We're going to have the savings before we take the next step. In other words, we start covering those who are at 100 percent of poverty, and then we work our way upwards as we generate these savings in the system." On abortion: "I personally would have it covered" ("Meet The Press," NBC, 9/5).

DOLE: Senate Min. Ldr. Bob Dole (R-KS) appeared on NBC's "Today" show. Dole on taxing benefits "that go beyond the government package:" "That is something the Republicans looked at for some time. ... Everyone ought to pay a little if they can. ... If we're going to make it work, we're going to have to pay for it. We can't charge it to the deficit. It's an issue that hasn't been totally resolved but I think generally would have some support on the Republican side" (9/7).

MCDERMOTT: In an interview with the SEATTLE POST-INTELLIGENCER, an "angry" Rep. Jim McDermott (D-WA) "warned ... that the president's proposed health care reform system is doomed" and that Congress would never enact \$100B in Medicare cuts. McDermott: "Is that what he (Clinton) thinks we are -- just sort of cannon fodder? We understand politically what it's like out here (in our districts). ... This won't work" (Christopher Hanson, 9/4). Asked on NBC's "Meet The Press" about taxes on benefits that exceed a standard package and tax increases on cigarettes and alcohol, he replied, "Well, I think that those kinds of taxes are not going to be very doable in the United States Congress." On a standard benefits package: "Our labor force moves across the country, companies are involved in various states. ... You can't have everybody having a different plan. You have to have some kind of universal guarantee, and the only way to do that is through a national health plan." On why gov't can effectively run the health care system: "The experience with Medicare administration is that it's costing us 2.9 percent. The insurance companies spend 14 percent in administration. Now that in itself is evidence." On whether he could support a plan that looks like the Clinton proposal: "I don't hear any people running forward to support the program that's been leaked into the newspapers. I think you have to let this thing ferment and you ask me that question again in six months. ... I'm a physician who believes this country needs national health, and I'll do what I have to in the end, but I'm not going to give up now, because I don't think the American people have made up their mind yet." On abortion: "You can't design a national health plan and say, 'We're not going to have any abortions in this country.' That simply is not politically saleable."

ARMEY: Rep. Dick Armey (R-TX) on a GOP solution: "The Republicans do have a plan that's come out of the House Republican Conference that focuses on the problem, maintains the freedom of choice on the part of the health care consumer,

maintains the innovativeness and the creativity in the private sector delivery system and has a heavier reliance on medical malpractice reform." On the role of gov't in curbing health costs: "You need to have the government be involved in cost-control efforts, but focusing correctly on what the cost drivers are. The waste and inefficiency in today's health care system is what caused the costs to go up." On a standard package of benefits: "I don't know very many Members and people in this country today, if they examine their health care coverage, won't find something in the package that they don't need, don't want, and would drop out for a savings if given the choice." On employer mandates: "The small employers cannot afford to do that. ... Now, how have you now served the employees of the -- and the small mom-and-pop entrepreneur when you've driven them out of business?" On abortion: "I will oppose any plan that has federal funding for abortion" ("Meet The Press, 9/5).

COOPER: Rep. Jim Cooper (D-TN) said 9/2 that he would reintroduce the managed competition bill he introduced last session. Cooper: "We're worried that the administration has chosen the wrong options in health care reform. ... While much of the plan is good and commendable, they have added some things that are worrisome, perhaps even poisonous to real health care reforms." Specifically, he said he was concerned about employer mandates and price controls on private sector spending (GANNETT NEWS/Nashville TENNESSEAN, 9/3).

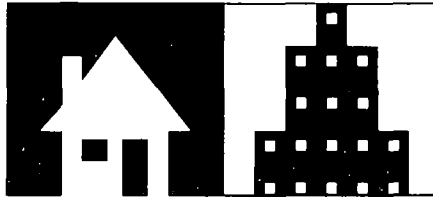
PENNY: Rep. Timothy Penny (D-MN) writes in a SCRIPPS HOWARD/WASH. TIMES op-ed that "entitlement spending is growing at almost 10 percent per year" and that "the major culprit is health care costs." Penny: "The time has arrived to institute means-testing of federal benefit payments" (9/5).

*4 ELDERS: DEBATE BEGINS, VOTE EXPECTED TONIGHT

ARKANSAS DEMOCRAT-GAZETTE reports that both supporters and opponents expect Surgeon General-designate Joycelyn Elders to be confirmed today. Aides to Sen. Maj. Ldr. George Mitchell (D-ME) said eight hours of debate have been scheduled; a vote is expected tonight. DEMOCRAT-GAZETTE reports that Dems "apparently have enough votes ... to confirm her," including at least six GOPers. Brook Simmons, spokesperson for Elders critic Sen. Don Nickles (R-OK): "My guess is that she will be confirmed. ... It was never his intention to filibuster, and I don't expect anything like that to occur" (Jane Fullerton, 9/5). Mitchell said he predicted Elders would be confirmed ("Morning Edition," NPR, 9/7). USA TODAY reports that her positions on abortion, sex education and condom distribution in schools will be among the issues debated (Mimi Hall, 9/7).

TEEN HEALTH: CHARLOTTE OBSERVER reports that Elders was "a major force" behind a change in the federal government's policy on teen health and "will champion the new approach." The plan includes a "dramatic and controversial shift" in its strategy to combat teen pregnancy and STDs. The plan, which was under development by HHS over the past several months, would cost between "several hundred million dollars" and \$7B/year. According to HHS officials, the funds would be used for "sex education, birth-control counseling, health care and contraceptives at clinics in or near schools." Guttmacher Institute's Lisa Kaeser: "It's a huge change. The government is finally recognizing what the reality of (adolescents') lives is all about." But conservative critics "warned that the new federal approach would encourage more sexual activity and

National Council of Jewish Women



**NATIONAL DAY OF
THE WORKING PARENT**

September 9, 1993

an event sponsored by Marriott

National Council of Jewish Women

53 West 23rd Street ■ New York, NY ■ 10010
Tel: (212) 645-4048

**PHOTOCOPY
PRESERVATION**

TO: Danny Wexler

FROM: Sammie Moshenberg, National Council of Jewish Women

DATE: September 2, 1993

RE: Presentation of "Food for Thought" Box to Hillary Clinton

NCJW is delighted that Mrs. Clinton has agreed to accept a Food for Thought Box on September 9th. As you requested, I am sending you information about NCJW and our National Day of the Working Parent. As you can see, the National Day of the Working Parent on September 9th will involve a variety of activities carried out by NCJW volunteers nationwide. All are designed to focus attention on working families. The Food for Thought boxes, red and white boxes a bit larger than Happy Meals boxes, contain the brochures included in the white folder attached.

As I mentioned, the presentation will be made by our National President Susan Katz, NCJW's National Treasurer Donna Gary, Marriott Corporation's Director of Work-Life Programs Donna Klein, and possibly myself. I will send you the birthdates and social security numbers by Wednesday.

Our PR department wants to know if you plan to send the photos taken at this event out on the wire. If not, can we have a photographer there, too, so that we can use the photo for follow up PR?

Thanks in advance for all your help. We'll follow up soon to get the exact time you want us to stop by on that afternoon and other details.

Please contact me at 296-2588 if you need any other information.

HERE ARE SOME RESOURCES:

- *An Employer's Guide to Eldercare*

The Washington Business Group on Health; reissued by NCJW (1992).

Call NCJW at 212-645-4048.

- *Options for the 90's: Employer Support for Child Care,*

National Council of Jewish Women (1992)

Presents over 20 employer options.

Call NCJW at 212-645-4048.

- *Caregivers in the Workplace*

American Association of Retired Persons

Offers a series of five planned guides and resource booklets for companies. Available for \$15 (D12933).

Call AARP at 202-434-2277.

- *CHOICES Clearinghouse on Implementation of Child Care and Eldercare Services*

Women's Bureau, U.S. Department of Labor

A service that helps employers identify the most appropriate policies for responding to the dependent care needs of their employees.

Call 800-827-5335.

- *National Association of Child Care Resource and Referral Agencies*

A service that provides referrals to over 400 local resource and referral agencies.

For information, call 800-424-2246.

- *Work and Family Life*

Monthly newsletter that employers distribute to their employees.

For information, call 800-676-2838.

NCJW

NATIONAL COUNCIL OF JEWISH WOMEN

*Working for America's families,
America's future*

☐ I think what you're doing is terrific! I'd like to find out more about NCJW. If there is a local NCJW Section (chapter) in my area, please contact me.

☐ I'm interested in becoming an NCJW member. Please send me information.

☐ I would like information on how to order
___ additional copies of this publication and
___ publications on elder care and
___ publications on child care.

Name _____

Address _____

City _____ State _____ Zip _____

Phone: Home _____ Work _____

Mail to: National Council of Jewish Women,
53 West 23rd Street, New York, NY 10010
Telephone: 212-645-4048.



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*Working for America's families,
America's future*

National Council of Jewish Women



**NATIONAL DAY OF
THE WORKING PARENT**

September 9, 1993

an event sponsored by Marriott

FOOD FOR THOUGHT FOR EMPLOYERS

WORKER STRESS BAD FOR YOUR BOTTOM LINE

Two of every five workers report severe conflicts between work and family demands.

One in three say they work less effectively because of child and elder care problems. These problems directly affect a company's bottom line.

Absenteeism due to breakdowns in child care services alone costs American businesses an estimated *three billion dollars a year!*



Faced with new workplace realities, many large corporations have taken the lead in developing work/family policies and dependent care services. But the problems and the solutions aren't limited to big business. Small and medium-sized employers are also affected. They are responding with a variety of new policies and programs.

WHAT CAN BE DONE?

On September 9, 1993, The National Council of Jewish Women's National Day of the Working Parent, sponsored by Marriott:

- **Tells America that working families need information and help with child and elder care; and**
- **Encourages and supports American employers in finding ways to ease the conflict between work and family demands.**

Mayors and Governors across America are joining in proclaiming this special day. Tens of thousands of copies of this brochure and other informative, practical materials are being distributed nationwide in special Food for Thought boxes. In addition, a toll-free line (1-800-622-NCJW) makes it easy for all concerned Americans to order these materials.

AMERICA'S CHANGING WORKFORCE

All companies have been affected by changes in America's workforce. By 1995, mothers of 75% of all school age children and 66% of all preschool children will be working outside the home. Today, about 25% of American workers are in the "sandwich" generation for both children and older relatives.

On the other hand, there is good news. Companies that have developed programs to help their employees with child and elder care requirements are experiencing:

- **Better morale;**
- **Increased productivity;**
- **Less absenteeism.**

There's an added bonus: These companies are finding it easier to recruit and retain workers.

5 STEPS EMPLOYERS CAN TAKE

Regardless of the size of your business, there are steps you can take to make your company more "family friendly" and productive.

① Find out what your employees need...

Your employees might need help in meeting the high cost of child care or in locating services for ill parents who live in another state. Talking with employees or distributing questionnaires are good ways to discover what problems they are facing and how they are coping.

Employees may believe that taking advantage of company leave programs or benefits might jeopardize their jobs or careers. Reassure them that it won't. And make sure your employees know about all the benefits your company offers.

② Can existing policies be modified?

Time is often the biggest problem for working parents. Many companies allow employees to use their own sick days to care for a sick child or relative ... take half-day or even one-hour "vacations" ... or work part-time or full-time from home.

Are supervisors clear about company policies? Would they benefit from training about how to handle work/family dilemmas fairly and effectively?

③ Examine your benefits — are they meeting family care needs?

Consider contracting with an outside organization for dependent care resources and referrals, or set up a flexible spending account so employees can use pre-tax dollars to pay for dependent care expenses. A new family leave law is now in effect for larger employers. No matter how big your workforce, it is generally three to five times more expensive to replace a worker than to allow family leave.

④ Use community resources

There are direct service and information organizations to help evaluate your needs, explore options, inform employees, and provide services for employees. In 39 communities, NCJW Work/Family Project volunteers are working with employers to help employees with family responsibilities.

⑤ Be a recognized leader — start by working together

Working in coalition, corporate leaders, elected officials, volunteer and non-profit agencies, and service providers can address these problems and produce results. For example, the American Business Collaboration for Quality Dependent Care has involved 137 businesses and organizations to increase dependent care programs in the communities where their employees live and work.

ABOUT NCJW

Celebrating its 100th year of volunteerism, the National Council of Jewish Women helps people of all religions, races, ethnic groups and economic backgrounds. Recent activities focusing on work and family life have included:

- The Mothers in the Workplace study. NCJW volunteers collected data from thousands of employers and employed women in nearly 100 communities. The study identified workplace policies that help pregnant women and women with infants meet the demands of balancing work and family responsibilities.

- The National Family Day Care Project. Launched in 1988, this program works to increase the availability and quality of this popular form of care.

- The NCJW Work/Family Project. Started in 1989, this program helps meet family needs with child and elder care fairs, employer conferences, resource guides and handbooks.



**NATIONAL DAY OF
THE WORKING PARENT**

September 9, 1993

an event sponsored by Marriott

For Release: Immediately

Contact: Michele Spirn, ext. 140

Eileen Potrock, ext. 183

53 West 23rd Street

New York, NY 10010

212/645-4048

Fax: 212/645-7466

NCJW AND MARRIOTT TO HOST NATIONAL DAY OF THE WORKING PARENT
Events Scheduled Throughout the U.S. on September 9, 1993

New York, NY--On September 9, 1993, the National Council of Jewish Women's (NCJW) National Day of the Working Parent sponsored by Marriott will focus on the challenges faced by Americans who balance dependent care and job responsibilities.

Rallies, child and elder care fairs, seminars and other educational programs will be held throughout the country. NCJW volunteers will distribute 100,000 "Food for Thought" boxes filled with child and elder care information.

"We chose the lunchbox because we know that many parents are so busy they don't even have time to grab a bite of lunch," said Susan Katz, NCJW National President. "Working parents need our help and support."

The Day of the Working Parent is a key component of NCJW's public education and service campaign for families which includes a toll-free number offering individuals free information on child and elder care, and a series of radio and television public service announcements on the dependent care issue.

In addition to national sponsorship by Marriott, NCJW's National Day of the Working Parent's corporate partners are International Business Machines (IBM), AT&T, and The Travelers. The event has been endorsed by the U.S. Conference of Mayors and by Parenting Publications of America.

The National Council of Jewish Women (NCJW), Inc. is a volunteer organization, inspired by Jewish values, that works through a program of research, education, advocacy and community service to improve the quality of life for women, children and families and strives to ensure individual rights and freedoms for all. NCJW's 100,000 members in 500 communities are strong supporters of child and elder care at the local, state and national levels.

8/93



Director of Public Relations
Michele Spirn

For Release: **Immediately**
Contact: **Michele Spirn, ext. 140**

CONFERENCE OF MAYORS ENDORSES DAY TO AID FAMILIES
Urges Cities to Support NCJW's Day of the Working Parent

New York, NY--The U.S. Conference of Mayors unanimously has passed a resolution endorsing the National Council of Jewish Women's (NCJW) National Day of the Working Parent sponsored by Marriott. The event will take place on September 9, 1993.

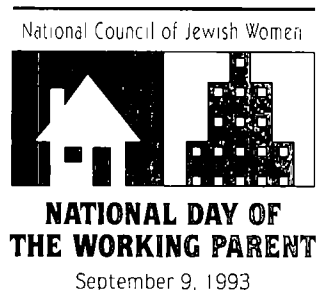
Jointly introduced by Mayors Ted Mann (Newton, MA), David Dinkins (New York, NY) and Barbara Crews (Galveston, TX), the resolution supports a public education and action campaign to be hosted at Marriott hotels in key cities throughout the country as well as in all 500 communities where the National Council of Jewish Women is active. Activities will include employer seminars, caregiver fairs and distribution of more than 120,000 "Food for Thought" boxes containing child and elder care information.

"This important endorsement furthers one of NCJW's goals--to bring government, business and volunteers together to work for America's families, America's future," said Susan Katz, NCJW National President. "We are pleased that the mayors realize how crucial it is to educate Americans on child and elder care."

"Marriott has always placed a high priority on the well-being of its associates and has developed many of its own work and family assistance programs," said Cliff Ehrlich, Marriott's senior vice president of human resources. "By recognizing this day, the mayors will help focus attention on a very important issue."

The National Council of Jewish Women (NCJW), Inc. is a volunteer organization, inspired by Jewish values, that works through a program of research, education, advocacy and community service to improve the quality of life for women, children and families and strives to ensure individual rights and freedoms for all. NCJW's 100,000 members are strong supporters of child and elder care at the local, state and national levels.

Corporate partners supporting NCJW's National Day of the Working Parent are International Business Machines Corporation (IBM), AT&T, and The Travelers.



an event sponsored by Marriott

53 West 23rd Street
New York, NY 10010
212/645-4048
Fax: 212/645-7466

For Release: Immediately
Contact: Michele Spirn, ext. 140
Eileen Potrock, ext. 183

NCJW'S DAY PROVIDES "FOOD FOR THOUGHT" FOR LEGISLATORS

Washington, D.C. - Federal legislators will get "Food for Thought" on September 9, 1993 during the National Council of Jewish Women's (NCJW) National Day of the Working Parent sponsored by Marriott. NCJW volunteers will distribute "Food for Thought" lunchboxes filled with information on child and elder care on the Capitol steps during an 11 a.m. rally.

"We want to focus attention on the needs of American families who balance dependent care and job responsibilities, " said Susan Katz, NCJW National President. "Many of those parents are so busy they don't have time for a bite of lunch. That's why we've chosen the "Food for Thought" lunchbox as a symbol for the day."

Prior to the noon rally, Ms. Katz and J.W. Marriott, Jr., Chairman and President of the Marriott Corporation, will preside over a breakfast at the J.W. Marriott Hotel. Guest speakers will be Representative Pat Schroeder, Chairwoman of the Congressional Caucus on Women's Issues and Dana Friedman, Co-President, Families and Work Institute. Ms. Friedman will report on new research findings from the "National Study of the Changing Workforce."

Washington's events will be part of the nationwide rallies, child and elder care fairs, employer conferences and events honoring family friendly businesses marking the day when NCJW volunteers will distribute 100,000 boxes. NCJW's National Day of the Working Parent has been endorsed by the U.S. Conference of Mayors and by Parenting Publications of America - Your Local Parenting Guide.

The National Council of Jewish Women, Inc. is a volunteer organization, inspired by Jewish values, that works through a program of research, education, advocacy and community service to improve the quality of life for women, children and families and strives to ensure individual rights and freedoms for all. NCJW's 100,000 members in 500 communities are strong supporters of child and elder care at the local, state and national levels.

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FIFTY-ONE MILLION WORKING PARENTS TO BE HONORED

Events to take place throughout the country on September 9, 1993 --
NCJW'S National Day of the Working Parent

New York -- Hundreds of events are planned to honor America's Working Parents throughout the country on September 9, 1993, the National Council of Jewish Women's (NCJW's) National Day of the Working Parent sponsored by Marriott.

On this day, NCJW volunteers will join with key government leaders, corporations, celebrities, non-profit agencies and American workers to focus attention on the needs of people who must balance their job responsibilities with caring for children and aging relatives.

Major events are planned in New York, Washington and Chicago, along with the nationwide distribution of 100,000 "*Food For Thought*" boxes containing information for employers and employees on child and elder care options available to them. NCJW Sections in cities and towns throughout the country will distribute materials and hold local events ranging from child care fairs, employer conferences, and rallies to functions honoring family friendly business leaders.

In addition to the national sponsorship by Marriott, NCJW's National Day of the Working Parent's corporate partners include AT&T, IBM, and The Travelers. The "*Day*" has been endorsed by the U.S. Conference of Mayors and by Parenting Publications of America - Your Local Parenting Guide.

Other companies participating in the "*Day*" include local Marriott hotels, American Express, Conde Nast, Dayton Hudson, Johnson & Johnson, Rich Foods, Xerox, Hasbro, DuPont, Bendix, McDonalds, John Hancock, Stride Rite and TRW, among others.

Highlights of some NCJW activities around the country include:

- Akron, OH - The Section will distribute "*Food For Thought*" boxes filled with national and local materials at a downtown location and at four area hospitals. An interesting outcome -- the Section found no concise directory of services for the elderly while putting together their local resources. This will be a follow-up project.
- Dallas, TX - *Juggling Job and Family - Making It Work at Work*, an employers seminar for over 200, is the joint effort of the Dallas-Ft. Worth Marriott Interdivisional Business Council and National Council of Jewish Women, Greater Dallas Section. This day long seminar offers workshops, resource materials and training for local employers to help their employees.
- New Orleans, LA - Richard B. Stolley, Senior Editorial Advisor at Time Magazine and President of the Child Care Action Campaign will keynote a luncheon to which over 1,000 CEOs of local companies, government officials, and social service agencies have been invited. "*Food For Thought*" materials will be distributed along with local resource materials to attendees at this luncheon and to their employees.
- Omaha, NE - The Section has contacted over 1,585 companies in the area and will recognize 15 companies who exemplify family friendly policies at a breakfast program with the mayor of Omaha. They will distribute over 2,000 "*Food For Thought*" boxes and host a child and elder care fair.
- Providence, RI - A consortium of businesses, governmental agencies, a hospital, two shopping centers and the U.S. Postal Service have joined forces to inform and educate the local community. This includes the Providence Post Office which is storing, helping to stuff and distribute 3,000 "*Food For Thought*" boxes to local residents.
- St. Louis, MO - Bob Keeshan, known to millions as Captain Kangaroo, and a strong advocate of quality child care, will be the keynote speaker at a luncheon. Also honored will be Fred Epstein, a local businessman who has funded an on-site child care center and is instrumental in child care advocacy in the area. The distribution of "*Food For Thought*" materials will take place in the central downtown plaza.

San Jose, CA - Mayors from 5 towns in the area will kick off the "*Day*" at the Santa Clara Marriott and join in the distribution of "*Food For Thought*" boxes to low-income families in the area. The Section is working with the Children's Discovery Museum to honor individuals who have made a creative contribution to solving work/family challenges at a special reception on Sunday, September 19th.

Sarasota/
Manatee, FL - The Section is working with the City of Sarasota to distribute the "*Food For Thought*" information with local resources to city employees including local fire-fighters and policemen, many of whom have young families.

NCJW's National Day of the Working Parent is the focal point of NCJW's centennial public service campaign which also includes a toll-free 800-number (1-800-622-NCJW) offering individuals free information on child and elder care and a series of radio and television public service announcements on the same issue. This campaign evolved from the Work/Family Project, developed by NCJW in 1989 as a public education and action campaign. Its goal is to help the increasing number of Americans who juggle dependent care responsibilities with the demands of employment. Working together with local employers, business associations and child and elder care experts, NCJW efforts build connections between dependent care and business communities.

The National Council of Jewish Women (NCJW), Inc. is a volunteer organization, inspired by Jewish values, that works through a program of research, education, advocacy and community service to improve the quality of life for women, children and families and strives to ensure individual rights and freedoms for all. NCJW's 100,000 members in 500 communities are strong supporters of child and elder care at the local, state and national levels.

###

Marriott.

WORK-LIFE PROGRAMS

Throughout its history, Marriott has distinguished itself as a company that is responsive to employee needs. We are proud to continue that tradition as the national sponsor of the "Day of the Working Parent." Since 1989, Marriott Work-Life Programs have supported our associates nationwide as they meet the dual responsibilities of work and home. We understand the challenges working parents face, and are pleased to respond with comprehensive programs and services.

BALANCING WORK AND PERSONAL LIFE



CHILD CARE

Child Care Choices – Child Care Choices, Marriott's resource and referral service, offers professional assistance to associates in search of child care. In addition to making referrals to licensed, affordable caregivers, Child Care Choices referral specialists provide parents information on how to select a caregiver and on financial assistance programs available to lower-income families. Child Care Choices services are provided nationwide. Eligibility for this program varies by division.

Child Care Discount Program – Center-based child care is one of the most expensive forms of care available for children. The Child Care Discount Program is a nationwide network of centers that offer discounted tuition and/or registration fees to Marriott associates. The discount program directory lists participating centers and provides information for parents on selecting a child care center. The directory is available at all Marriott locations.

Family Care Spending Account – Marriott associates who pay for child care, eldercare, or care of a disabled family member can set aside **tax-free** money for these expenses in the Family Care Spending Account (FCSA). FCSA enrollees have weekly deductions taken from their paycheck before taxes to be set aside for care. Then, as they pay their caregiver, the associate's money is returned **tax-free**. All Marriott associates are eligible to participate in the Family Care Spending Account.

"Baby Club" Discount Program – Quality baby products are important but costly items for parents of young children. Marriott's "Baby Club" Discount Program is a direct purchase program through Century Products offering quality car seats, strollers and walkers at below retail prices to all Marriott associates. Parents simply order the discounted baby products by phone or mail, and products are delivered by UPS to their homes.

ELDERCARE

Eldercare Education – Marriott's Eldercare initiative offers supportive information through newsletter articles and workshops to the growing number of associates who care for elderly family members. Issues addressed in the newsletter and workshop series include the aging of America, the new "Sandwich Generation", and the unique challenges of being both caregiver and employee. Eldercare articles are published quarterly in "The Balance" newsletter. Eldercare workshops are available on videotape.

Eldercare Guideline – Available this fall, The Eldercare Guideline is a resource document that assists Marriott managers and supervisors in addressing the aging and eldercare needs of associates. The guideline provides information on supportive community resources for the aging and their caregivers, assists managers in evaluating options for employer-sponsored programs, and prepares managers to help associates resolve eldercare concerns.

ElderCare Locator – Marriott Work-Life Programs links associates to the ElderCare Locator, a federally-funded national information service. The ElderCare Locator gives associates free access to an extensive network of community organizations serving older people. The toll-free phone number connects callers to information sources for a variety of services, such as adult day care, home health services, transportation and legal assistance.

Elder Relocation Program – The Elder Relocation Program offers the expertise of Marriott Relocation Services to parents, grandparents and other senior family members of Marriott associates. Whether moving across the country or across town, aging relatives can receive help with buying or selling a home, closing and settlement, insurance, mortgages, and moving services. Assistance is available for elderly relatives of all associates through the Marriott Relocation Services Department.

TIME FLEXIBILITY

Alternative Work Arrangements – Alternative work arrangements help a number of Marriott associates balance personal and professional responsibilities. Guidelines to assist managers and associates in implementing job-sharing, flex-time, telecommuting, reduced and compressed work week arrangements have been adopted in several Marriott divisions.

Family-Supportive Benefits/Policies – Leave and benefits policies offer additional support to Marriott families. Policies include job-protected Family and Medical Leave and a Terminal Illness Benefit for Group Term Life participants who have been diagnosed as having a terminal illness. Division-specific policies offer additional support and flexibility to associates through such initiatives as “personal days” and leave-sharing.

EDUCATION/TRAINING

Work-Life Seminar Series – The Work-Life Seminar Series offers expert information on topics of interest to working families. Seminar topics address a wide range of subjects from parenting to money management. The seminar series is available on videotape to all Marriott locations.

The Balance Newsletter – Work-Life Programs’ newsletter, “The Balance”, is available to all Marriott associates. Each issue of the newsletter provides timely information on work/family issues, child and elder care, new Work-Life programs, and creative approaches that managers and associates have taken to better manage work and family challenges. “The Balance” is published quarterly and is available in all Marriott locations.

Management and Supervisory Training – Work-Life Programs’ management training module, “Balancing Work and Family: The Manager’s Role”, offers guidance to Marriott managers and supervisors as they address work and family conflicts among their staff. Through group discussion, role plays and interactive exercises, participants learn how work and family issues impact their business objectives, identify how work and family conflicts affect work performance, and are prepared to assist and support associates who are experiencing work/family dilemmas.

Healthy Expectations – Healthy Expectations, Marriott’s prenatal care program, provides information, education and support to expectant mothers. The program helps reduce health risks which contribute to underweight and premature infants. Completion of the program may also qualify participants for a \$100 award. Healthy Expectations is available to all Multi-Med, Med* Connection and Minimum Protection Plan participants and their covered spouses.

Employee Assistance Program – Marriott’s Employee Assistance Program (EAP) offers professional counseling services to associates and their immediate family members. These services are confidential and free of charge. EAP counseling addresses a wide range of personal issues, such as substance abuse, legal or financial difficulties, marital and family relations, personal or job-related stress and care for the elderly.



MARRIOTT WORK-LIFE PROGRAMS 1-800-638-8108, EXT. 88850



CORPORATE PROFILE

Marriott Corporation was founded in 1927 when J. Willard and Alice S. Marriott opened a nine-seat root beer stand called "The Hot Shoppe" in Washington, D.C. Today, the company is a global leader in lodging and contract services. J.W. Marriott, Jr., son of the founders, serves as chairman and president.

Marriott is a diversified hospitality company with operations and franchises in 50 states and 21 countries. Principal businesses include lodging products ranging from full-service hotels and resorts to economy motels and timesharing resorts; management services -- including food and facilities management; airport terminal and tollroad restaurants and gift shops; and a growing number of retirement communities.

Marriott is one of the largest employers in the United States. The company has over 195,000 employees who serve more than four million meals and make an estimated 20 million customer contacts each day.

Corporate sales surpassed \$8.7 billion in 1992. The company has approximately 60,000 shareholders, and is listed on the New York, Midwest, Pacific, Philadelphia and Tokyo stock exchanges. Ticker symbol for its common stock is MHS.

Lodging

Marriott entered the lodging business in 1957. Today, it is the world's leading operator of hotel rooms. The company's lodging operations encompass some 760 hotels with over 170,000 rooms in all market segments. These include:

- o *Marriott Hotels, Resorts and Suites* are located in downtown, suburban, airport and resort sites. There are over 245 full-service Marriott hotels, each designed to serve individual business travelers, pleasure travelers and groups. Marriott, widely recognized as the industry leader in the quality lodging tier, is the hotel company most preferred by business travelers and meeting planners.
- o *Residence Inn* is the clear leader in the extended stay segment. More than 180 hotels are open. The typical Residence Inn guest often is relocating to a new city, is on temporary assignment or is attending a training program.
- o *Courtyard*, one of the industry leaders in the moderate price tier, is designed for business and leisure travelers. More than 210 hotels currently are open.
- o *Fairfield Inn* targets business and leisure travelers seeking consistently superior service and accommodations, convenience and quality at an economy price. More than 120 Fairfield Inns are open.
- o *Marriott Ownership Resorts* is the industry leader with some 50,000 timeshare interval owners. There are currently 22 ownership resorts--located in Florida, South Carolina, California, Colorado, New Hampshire, Barbados and the Bahamas. Other resorts are under development in South Carolina.
- o *Marriott Golf* is one of America's largest golf course operators. The division manages 19 U.S. golf facilities. Several others are under construction or development.

Contract Services

Marriott offers a full spectrum of contract services. In addition, the company has established an outstanding track record with its own brand portfolio, and has been very successful as an operator of more than 20 national retail brands for the contract service environment. Individual businesses include:

- o *Marriott Management Services* is the world's leading supplier of contract food service management. It serves over 3,000 clients in North America and Japan, providing meals and facilities management to a variety of businesses and industries, health care facilities and educational institutions. The division, which has grown more than ten-fold since 1984, includes:
 - *Food Service Management.* Provides food service to over 2,400 business, health care, and education clients worldwide.
 - *Facilities Management.* Provides housekeeping, plant operations and maintenance, grounds, security and laundry services to over 425 business, health care and education clients.
 - *Conference Centers.* Operates 37 conference centers throughout the United States.
- o *Host/Travel Plazas* is the nation's leading provider of food, beverage and merchandise in airports and on tollroads. It includes:
 - *Host* has been serving travelers since 1897. Today it operates airport cafeterias, snack bars, full-service restaurants, gift shops and newsstands at 74 U.S. and foreign airports. Utilizing extensive market research, Host has introduced new concepts such as food courts, national branded fast food and portable kiosks in its facilities. In addition, Host provides food, beverages and merchandise for stadiums and arenas as well as major tourist attractions.
 - *Travel Plazas* operates restaurants, gift shops and related facilities at over 100 locations on 14 tollroad systems. Under a highly successful program, Marriott is continuing to convert traditional tollroad food service facilities to branded fast food restaurants. Marriott now operates 12 nationally branded concepts, offering travelers a wide range of menu choices.
- o *Senior Living Services* provides specialized housing, services and care to America's rapidly growing senior population. Brighton Gardens is an assisted living concept for seniors who need varying degrees of supportive services. The division also has developed Stratford Court, an independent living community designed for active seniors. Senior Living Services currently operates 11 independent full-service and five assisted living communities. Two others are under construction.
- o *Marriott Distribution Services* is one of the largest distributors of foodservice products in the U.S. The division provides food and related products to the company's operations and external clients through six distribution centers. One additional facility is scheduled to open in 1993.

August 1993



THE
WOMEN'S LEADERSHIP FORUM
OF THE
DEMOCRATIC NATIONAL COMMITTEE
CORDIALLY INVITES YOU TO

★
THE FIRST ANNUAL WLF CONFERENCE

SEPTEMBER 8TH AND 9TH, 1993
BETH DOZORETZ, CHAIRPERSON

★
WITH KEYNOTE SPEAKER
HILLARY RODHAM CLINTON

★
THE MAYFLOWER HOTEL
1127 CONNECTICUT AVENUE, NW
WASHINGTON, DC

SEE ATTACHED INSERT FOR CONFERENCE DETAILS

★
PLEASE RSVP BY SEPTEMBER 1, 1993 TO
LAUREN SUPINA
DIRECTOR, WOMEN'S LEADERSHIP FORUM
(202) 737-3500

RSVP CARD ENCLOSED

THE FIRST ANNUAL WOMEN'S LEADERSHIP FORUM CONFERENCE
"POWER: USE IT OR LOSE IT"
SEPTEMBER 8 AND 9, 1993

★
WEDNESDAY, SEPTEMBER 8

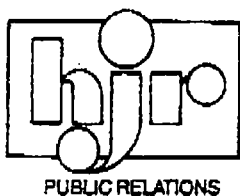
VIP TOURS OF THE WHITE HOUSE, THE HOLOCAUST MUSEUM
AND THE NATIONAL MUSEUM OF WOMEN IN THE ARTS

1:00 PM REGISTRATION AT THE MAYFLOWER HOTEL
5:30 PM EXECUTIVE BOARD MEETING
6:30 PM RECEPTION AT THE HOME OF SENATOR EDWARD KENNEDY

★
THURSDAY, SEPTEMBER 9
Mayflower Hotel

8:30 AM BREAKFAST
9:00 AM WELCOME
CHAIRMAN DAVID WILHELM
9:30 AM "HEALTHCARE: ORGANIZED TO WIN"
State Room
11:15 AM BREAK
11:30 AM EXECUTIVE BOARD RECEPTION
12:00 PM KEYNOTE SPEAKER HILLARY RODHAM CLINTON
Grand Ballroom
2:00 PM "SETTING PRIORITIES: AGENTS OF CHANGE"
State Room
3:30 PM CLOSING RECEPTION
Grand Ballroom





HOWARD J. RUBENSTEIN ASSOCIATES, INC.

FAX TRANSMISSION COVER SHEET

TO: *Kim Tilley*FAX NUMBER: *202-456-2239*DATE: *9/1*

FROM: *Pamela Julius*

FAX NUMBER: 212/265-3278

TELEPHONE NUMBER: 212/489-6900, ext. *358*

NUMBER OF PAGES (Including this page): *2*MEMO: *Kim: Here is the invitation I'll wait
to hear from you tomorrow.*

Pamela Sulas
from

Howard
Rubenstein

212 489-6900

130

~~2000~~

1. ABK Lisa

2. Donnie

Radcliffe book

8/30

911

To Melanne
 Date 8/26/93 Time 3:27

WHILE YOU WERE OUT

M Pamela Julias
 of _____

Phone 212-489-6900
 Area Code Number Extension

TELEPHONED	☒	PLEASE CALL	☒
CALLED TO SEE YOU	☐	WILL CALL AGAIN	☐
WANTS TO SEE YOU	☐	URGENT	☐
RETURNED YOUR CALL		☐	

Account
 Message work for Public Relations
919 Beth Desorik is introducing
 HRC, DNC Women's Leadership
 Examples of ^{HRC} leadership
 abilities during h.c.
 — Anecdotes demonstrate
 HRC's leadership Operator MZ



AMPAD
 EFFICIENCY®

left msg

23-023

CARBONLESS

8/31 7:30 p.m.

By A.M.

9/9

Pamela Julias

Beth Resorik

1st Annual Woman's Leadership ^{INC}

buy duty Business

\$1000 a leap

→ 1st Hospital Corp

Ritzke

intro HRC / say how HRC has changed
opportunities for women
wants to include personal anecdotes
of her leadership / Health Care
Task force or something as an

— something no one else has —

By end of the week

funny, serious

sent copy of bio
• meshing

Breaking
Ground.

— Being pregnant at Rose Law Firm
Donna Rocliffe

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. note	Handwritten Notes - D.N.C. (2 pages)	nd	Personal Misfile

COLLECTION:

Clinton Presidential Records
First Lady's Office
Liz Bowyer
OA/Box Number: 5433

FOLDER TITLE:

[HRC Daily File] Thursday September 9 [1993]

2014-0483-S

sb351

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
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- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
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- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

BETH E. DOZORETZ**RESIDENCES**

8408 Oceanfront
Virginia Beach, Virginia 23451
804-424-1555

785 Park Avenue
Apartment 18C
New York, New York 10021
212-249-4412

BUSINESS

First Hospital Corporation
240 Corporate Boulevard
Norfolk, Virginia 23502
804-459-5100

BUSINESS BACKGROUND

1991-Present Senior Vice President,
FIRST HOSPITAL CORPORATION
Norfolk, Virginia

A privately-held company providing a range of mental health services:

HOSPITAL DIVISION

- 15 private psychiatric hospitals and substance abuse treatment centers throughout the United States and Puerto Rico

OPTIONS MENTAL HEALTH

- National managed mental health care subsidiary
- Serves Federal and State Governments and numerous corporations
- Nearly one million covered lives

FIRSTLAB

- International drug testing management division
- Serves corporate clients, state and municipal governments
- Professional sports contracts

ALTERNATIVE SERVICES

- Variety of services designed to meet special behavioral needs of children and adolescents
- Residential Treatment, Group Homes, Day Schools, Home Care

BETH E. DOZORETZ

Page 2

BUSINESS BACKGROUND (continued)

- 1978-1990 President,
 S & T INDUSTRIES
 New York City, New York
 Women's Clothing Manufacturing
 • 1984-1990, President
 • 1978-1983, Senior Vice President
- 1976-1978 Buyer, Retail Clothing
 CASUAL CORNER,
 A Division of U.S. Shoe
 New York City, New York
- 1973-1976 Buyer, Retail Clothing
 NEW ENGLAND TRADING COMPANY,
 A Division of Zayre Corporation
 New York City, New York

POLITICAL ACTIVITIES**DEMOCRATIC SENATORIAL CAMPAIGN COMMITTEE -
WOMEN'S COUNCIL**

- Founding Member of this new organization
- Largest single fund raiser for DSCC - Women's Council
- Council raised \$1.5 million for female Senatorial candidates in 1992
- Established advisory relationships with several successful Senatorial candidates, Dianne Feinstein (California) and Carol Moseley Braun (Illinois)

TRUSTEE OF CLINTON CAMPAIGN

- Raised \$100,000 by hosting, with husband Ronald I. Dozoretz, M.D., Health Care Dinner in Washington, D.C.
- Supplied support to Senator Jay Rockefeller (West Virginia) for the Clinton Campaign

↑
explain

BETH E. DOZORETZ

Page 3

EDUCATION

1969-1973 Bachelor of Arts Degree
Wheelock College
Boston, Massachusetts

CIVIC ACTIVITIES

Commissioner, Virginia Commission for the Arts, Richmond, Virginia
Member, Young Presidents Organization - Metro Chapter, New York City, New York
Board Member, Virginia Symphony, Norfolk, Virginia
Board Member, Virginia Beach Center for the Arts, Virginia Beach, Virginia
Jewish Federation Cabinet
Member, The Samaritan House Coalition, Virginia Beach, Virginia

November, 1992

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
002. briefing paper	Women's Outreach Desk, D.N.C. (6 pages)	9/3/93	Personal Misfile

COLLECTION:

Clinton Presidential Records
First Lady's Office
Liz Bowyer
OA/Box Number: 5433

FOLDER TITLE:

[HRC Daily File] Thursday September 9 [1993]

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Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
003. memo	From: Nancy Jacobsen, To: Patti Solis, Re: DNC Women's Leadership Forum Conference (2 pages)	8/2/93	Personal Misfile

COLLECTION:

Clinton Presidential Records
First Lady's Office
Liz Bowyer
OA/Box Number: 5433

FOLDER TITLE:

[HRC Daily File] Thursday September 9 [1993]

2014-0483-S

sb351

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SCHEDULE PROPOSAL

date 8/23/93

9/9

____ ACCEPT

✓
____ REGRET

CC: Patti Solis
____ PENDING

TO:

MARCIA L. HALE

Assistant to the President and Director
of Scheduling and Advance

FROM:

ALEXIS M. HERMAN

Assistant to the President and Director
Office of Public Liaison 2930

REQUEST:

Photo Op in honor of the "National Day
of the Working Parent."

PURPOSE:

To focus attention on the needs of
Americans who balance work
responsibilities with the demands of
caring for children and elderly
relatives.

BACKGROUND:

POTUS will be out of
town. The First Lady
will do a photo-op
w/ them.

Organized by NCJW, activities such as
employer seminars, caregiver fairs, and
the distribution of information on child
and elder care resources will take place
in 500 communities across the country.
NCJW is a non-profit organization that
addresses problems facing families of
all races, religions, and economic
backgrounds.

The Office of Personnel Management
professional staff have recommended that
Jim King inform Federal agencies of the
event and encourage them to plan
specific activities to give recognition
to working parents.

Amy
Z. Sunk

PREVIOUS PARTICIPATION: None

DATE AND TIME: September 9, 1993

DURATION: 10-15 minutes

LOCATION: TBD

PARTICIPANTS: To follow

OUTLINE OF EVENTS: NCJW presents "Food for Thought" lunch
box to President and First Lady. Photo
is taken

REMARKS REQUIRED: Talking points from OPL.

MEDIA COVERAGE: Open

FIRST LADY'S ATTENDANCE: Yes



Democratic National Committee

POLITICAL DEPARTMENT

PH 202-863-8000
FX 202-863-8196

FAX COVER SHEET

DATE: 8-23-93 TIME: 1:00 PM
TO: Dawn Friedman
FAX#: 456-6208 # OF PAGES (including cover): 2
FROM: Sara Eberman
SUBJECT: National Council of Jewish Women

IF YOU HAVE TROUBLE WITH THIS TRANSMISSION,
PLEASE CALL Sara AT 202-863-8036.

COMMENTS: The NCJW has responded to all of this administration's requests for support and has yet to have a single one of its requests honored. Please try to schedule a phone with the President for
PLEASE VERIFY RECEIPT OF DOCUMENT IMMEDIATELY Sept. 9

THIS MESSAGE IS INTENDED ONLY FOR THE USE OF THE INDIVIDUAL OR ENTITY TO WHICH IT IS ADDRESSED. THIS MESSAGE MAY CONTAIN INFORMATION THAT IS PRIVILEGED, CONFIDENTIAL AND EXEMPT FROM DISCLOSURE UNDER APPLICABLE LAW. IF THE READER OF THIS MESSAGE IS NOT THE INTENDED RECIPIENT, OR THE EMPLOYEE OR AGENT RESPONSIBLE FOR DELIVERING THE MESSAGE TO THE INTENDED RECIPIENT, YOU ARE HEREBY NOTIFIED THAT ANY DISSEMINATION, DISTRIBUTION, OR COPYING OF THIS COMMUNICATION IS STRICTLY PROHIBITED. IF YOU HAVE RECEIVED THIS COMMUNICATION IN ERROR, PLEASE NOTIFY US IMMEDIATELY BY TELEPHONE AND RETURN THE ORIGINAL MESSAGE TO US AT THE ABOVE ADDRESS VIA THE U.S. POSTAL SERVICE. THANK YOU.

SAR

430 South Capitol Street, S.E. Washington, D.C. 20003 (202) 863-8000

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4566208

National Council
of Jewish Women**NCJW**Daring to Make
a Difference

End Poverty (illegible)

Susan Katz
National PresidentIris Gross, CAE
Executive Director**MEMO**

TO: Sara Ehrman, DNC
FROM: Julie B. Nusbaum, NCJW
DATE: August 11, 1993
RE: White House involvement in NCJW's Day of the Working Parent

As we discussed, the National Council of Jewish Women is sponsoring an exciting national event, the National Day of the Working Parent, on September 9, 1993. On that day, Susan Katz, NCJW's National President, would like to present the President and the First Lady with a Food for Thought box, filled with child and eldercare information aimed at employees and their employers, similar to what is being distributed all around the country and on Capitol Hill. We hope that the President will accept this box to demonstrate his Administration's commitment to working families. As you pointed out, Thursdays are photo opportunity days at the White House, so hopefully, we will be able to work this out.

As working parents, the Clintons well know the challenges and difficulties involved in balancing work and family responsibilities. The President's commitment to issues of workplace productivity was evident at the Future of the American Workplace conference in Chicago, which Susan Katz attended. Although the conference addressed a number of workplace productivity issues, making the workplace "family friendly" and other such key issues to be highlighted by the National Day of the Working Parent were not discussed. The Day of the Working Parent provides an excellent opportunity for the President to speak to real issues facing working families.

The National Day of the Working Parent will celebrate working families and will highlight their responsibilities at home and on the job. The Day has been endorsed by the U.S. Conference of Mayors. In hundreds of cities nationwide, there will be proclamations from Governors and Mayors. Other activities include employer conferences, caregiver fairs, and the distribution of 100,000 Food for Thought boxes.

We hope that the President and the First Lady will be able to participate in the Day of the Working Parent and look forward to hearing from you soon. In the meantime, please call me if you have questions or need more information.

Thanks again for your help on this.

All the best,





Democratic National Committee

POLITICAL DEPARTMENT

PH 202-863-8000

FX 202-863-8196

FAX COVER SHEET

DATE: 8/12/93 TIME: _____
TO: NANCY HENREKH
FAX#: 456-2883 # OF PAGES (including cover): 3
FROM: SARA EHRLICH
SUBJECT: _____

IF YOU HAVE TROUBLE WITH THIS TRANSMISSION,

PLEASE CALL Jim AT 202-863-8067.

COMMENTS: _____

PLEASE VERIFY RECEIPT OF DOCUMENT IMMEDIATELY

THIS MESSAGE IS INTENDED ONLY FOR THE USE OF THE INDIVIDUAL OR ENTITY TO WHICH IT IS ADDRESSED. THIS MESSAGE MAY CONTAIN INFORMATION THAT IS PRIVILEGED, CONFIDENTIAL AND EXEMPT FROM DISCLOSURE UNDER APPLICABLE LAW. IF THE READER OF THIS MESSAGE IS NOT THE INTENDED RECIPIENT, OR THE EMPLOYEE OR AGENT RESPONSIBLE FOR DELIVERING THE MESSAGE TO THE INTENDED RECIPIENT, YOU ARE HEREBY NOTIFIED THAT ANY DISSEMINATION, DISTRIBUTION, OR COPYING OF THIS COMMUNICATION IS STRICTLY PROHIBITED. IF YOU HAVE RECEIVED THIS COMMUNICATION IN ERROR, PLEASE NOTIFY US IMMEDIATELY BY TELEPHONE AND RETURN THE ORIGINAL MESSAGE TO US AT THE ABOVE ADDRESS VIA THE U.S. POSTAL SERVICE. THANK YOU.

430 South Capitol Street, S.E. Washington, D.C. 20003 (202) 863-8000

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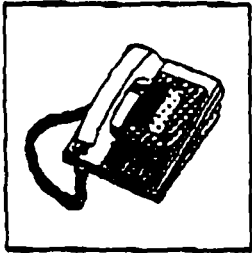
Democratic National Committee

To: Nancy Henreich
From: Sara Ehrman
Date: August 12, 1993
Re: Photo opportunity with the President September 9, 1993

The National Council of Jewish Women has been in the forefront of the Jewish community on advocating for the priorities of this Administration.

NCTW is the sponsor of the HIPPY program about which the President and First Lady speak. I hope we can schedule a photo with the President and the First Lady.

Please see attached memo.



NATIONAL COUNCIL OF JEWISH WOMEN
1101 15TH STREET., NW
SUITE #1012
WASHINGTON, DC 20005
202-296-2588
(FAX) 202-331-7792

STAFF:

Sammie Moshenberg, Director Washington Office
Julie B. Nusbaum, Washington Representative
Mildred Gromfine, Section Liaison, HIPPI USA
Brenda Batts, Staff Assistant

To: Kelly Crawford 456 2883

From: Julie B. Nusbaum

Date: 8/18/93

Number of pages to follow: 1

*Please note our new fax number

SPECIAL INSTRUCTIONS: For Nancy Henreich,
Per Sara Ehrman's (of the DNC)
request. Thanks.

National Council
of Jewish Women

NCJW

Daring to Make
a Difference

2nd Century Celebration

Susan Katz
National President

Iris Gross, CAE
Executive Director

MEMO

TO: Sara Ehrman, DNC
FROM: Julie B. Nusbaum, NCJW
DATE: August 11, 1993
RE: White House involvement in NCJW's Day of the Working Parent

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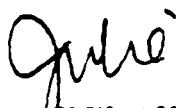
As working parents, the Clintons well know the challenges and difficulties involved in balancing work and family responsibilities. The President's commitment to issues of workplace productivity was evident at the Future of the American Workplace conference in Chicago, which Susan Katz attended. Although the conference addressed a number of workplace productivity issues, making the workplace "family friendly" and other such key issues to be highlighted by the National Day of the Working Parent were not discussed. The Day of the Working Parent provides an excellent opportunity for the President to speak to real issues facing working families.

The National Day of the Working Parent will celebrate working families and will highlight their responsibilities at home and on the job. The Day has been endorsed by the U.S. Conference of Mayors. In hundreds of cities nationwide, there will be proclamations from Governors and Mayors. Other activities include employer conferences, caregiver fairs, and the distribution of 100,000 Food for Thought boxes.

We hope that the President and the First Lady will be able to participate in the Day of the Working Parent and look forward to hearing from you soon. In the meantime, please call me if you have questions or need more information.

Thanks again for your help on this.

All the best,



9/9

THE WHITE HOUSE
WASHINGTON

DATE: Saturday, June 12, 1993
TO: Margaret Williams
✓ Marcia Hale
✓ Patti Solis
RE: Kennedy Center Dinner
September 9, 1993
FROM: Ann Stock

The attached note is from Jim Wolfensohn, Chairman of the Kennedy Center. He has requested a White House Dinner for the Kennedy Center donors. Marcia has tentatively set aside September 9, 1993 for this event.

Maestro Rostropovich would play the cello after dinner.

This event has been held every year and helps the Center raise the funds necessary to stay in business.

The John F. Kennedy Center for the Performing Arts

JAMES D. WOLFENSOHN
CHAIRMAN

WASHINGTON, D.C. 20566-0001
202 416-8010
FAX 202 416-8018

June 9, 1993

Ms. Ann Stock
Special Assistant to the President
Social Secretary to the First Lady
Office of the First Lady
The White House
1600 Pennsylvania Avenue, N.W.
Washington, DC 20500

Dear Ann:

You have been very kind in your efforts to secure September 9 for a White House reception in honor of the Kennedy Center's major donors. I am very grateful for all that you are doing on our behalf.

As you can well imagine, President and Mrs. Clinton's recognition of the Center's major donors at the White House would greatly assist us in our efforts to renew and increase private support of the Kennedy Center. During the last several years, we have had success in raising the level of giving among corporations and individuals to \$100,000, but we realize that the Center's financial challenges require that we more than double this group to 200 donors within the next year. We look forward to the White House event as a unique opportunity to stimulate and support this endeavor.

While we would not presume to advise you or the President on how to conduct such an event, for your information, on the last occasion President and Mrs. Bush elected to have a buffet dinner with a musical offering. I have just spoken with Maestro Rostropovich and he has indicated his willingness to play the cello at the White House gathering. Approximately 200 to 250 people attended the last event.

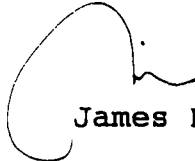
Support raised through this effort helps to fund our national education and outreach programs, which are now accepted by education experts and leaders in industry as vital to this nation's goals of educational reform. Under the leadership of Edgar S. Woolard, CEO of Du Pont, our corporate effort has been successful in reaching corporations across the nation that support the Center and its initiatives in using the arts to transform teaching and learning. As you can see from the enclosed brochure, our vice chairmen of this same campaign represent top corporations in the United States.

Ms. Ann Stock
June 9, 1993
Page 2

Again, Ann, many thanks for your help. We are very appreciative of your efforts to ensure this opportunity for the Kennedy Center.

With warm wishes,

Sincerely,

A handwritten signature in dark ink, appearing to be 'J. Wolfensohn', with a large, sweeping loop on the left side.

James D. Wolfensohn

Enclosure

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
004. schedule	Schedule for Hillary Rodham Clinton, Draft #2 [partial] (2 pages)	9/7/93	b(6)

COLLECTION:

Clinton Presidential Records
First Lady's Office
Liz Bowyer
OA/Box Number: 5433

FOLDER TITLE:

[HRC Daily File] Thursday September 9 [1993]

2014-0483-S

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Mike 908 873 6536
Mike 301/589-0536
10:00 2:00

1. AHCA
2. AARP
3. Vogue
4. Parade

SCHEDULE FOR HILLARY RODHAM CLINTON
DATE: TUESDAY, SEPTEMBER 7, 1993
DRAFT #2

Scheduling Desk: Julie Hopper
202-456-7561 office
202-456-2317 fax
202-544-4223 home
1-800-528-7528 WHCA#4096

PREV RON The White House

8:00 am

8:30 am -

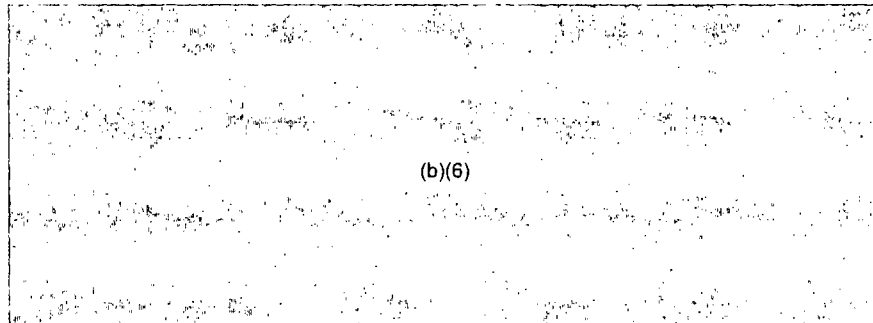
8:45 am

8:45 am -

9:00 am

9:00 am -

10:00 am



004

BREIFING
HRC's Office

PARTICIPANTS:
HRC
Mike Lux
Melanne Verveer
Ira Magaziner????

Contact: Patti Solis 456-7560

10:30 am -

11:00 am

MEETING w/American Health Care Assoc.
Room 100 - OEOB
CLOSED PRESS

PARTICIPANTS:
HRC
Paul Willging
Alan Solomont
Ron Cooux
Bruce Yarwood
Mike Lux
Melanne Verveer

FORMAT: Informal briefing

Staff Contact: Mike Lux 456-2930
Contact: Bruce Yarwood 202/842-4444

7:00 p.m.
Log
War Room

12:00 pm -
12:30 pm

MEETING w/American Assoc. of Retired Persons
Location: TBD
CLOSED PRESS

PARTICIPANTS:

HRC

John Rother-Dir. of Leg. & Public Policy

Horace Deets-Exec. Director

Mike Lux

Melanne Verveer

Ira Magaziner???

Staff Contact: Mike Lux

456-2930

Contact: Kevin Donellan

202/434-2277

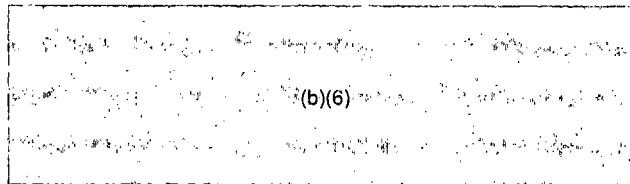
12:45 pm -
1:15 pm

LUNCH

1:15 pm -
2:30 pm

OFFICE/PHONE TIME
HRC's Office

2:30 pm -
3:30 pm



004

3:30 pm -
4:00 pm

VOGUE INTERVIEW
Library

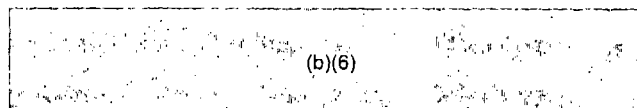
Staff Contact: Lisa Caputo

456-2960

4:15 pm -
4:45 pm

VOGUE PHOTO SHOOT
Family Theatre

4:45 pm -
5:00 pm



004

5:00 pm

PARADE PHOTO SHOOT w/The President
Diplomatic Reception Room

Staff Contact: Lisa Caputo

456-2960

RON

The White House

Press
Neel

- Melannee
Julie wants
to talk w/ you

Chris J
665-2764

• 3:30 Scheduling
per Melannee

AARP

(3:00)

pts of con / what we're doing to AARP

- Pension
- med cuts / prov
- LTC - when
- prescp - wh

TK R3

AHRC

Chris J → senate

AARP
AACA
Cover. 87
Labels
AACA # 2007

AACA - moved to the front bec Richetti
wants thinks their key to Congress
Mike don't think that
as far along - pol mtg.
- Christine Heenan -

• We've been open & responsive & now
we need your support

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
005. list	Women's Leadership Forum Attendance (16 pages)	9/3/93	Personal Misfile

COLLECTION:

Clinton Presidential Records
First Lady's Office
Liz Bowyer
OA/Box Number: 5433

FOLDER TITLE:

[HRC Daily File] Thursday September 9 [1993]

2014-0483-S
sb351

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]