

# FOIA MARKER

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**Folder Title:**

Admin - Agency Representatives - Christopherson, Gary

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WHITE HOUSE  
LIAISON

**OFFICE OF THE SECRETARY OF DEFENSE**  
1000 DEFENSE PENTAGON  
WASHINGTON, DC 20301-1000

March 9, 1999

TO: Sandy Thurman  
FROM: Liz Bailey *hij*  
RE: Gary Christopherson

Attached is a resume for Gary Christopherson, whom Charles Duncan has talked to you about. I would like to provide you with additional background on the situation and get a better feel for what requirements you have.

Give me a call after you have had a chance to take a look at Gary's credentials.



# RESUME

**GARY A. CHRISTOPHERSON**

**PHONE** (O) 703-697-2111; (H) 301-699-3136

**OFFICE EMAIL** Gary.Christopherson@ha.osd.mil

**HOME ADDRESS** 4327 Clagett Road

University Park, MD 20782

## FIELDS OF CONCENTRATION

National Legislation & Policy Development  
Health & Human Service Policy & Evaluation  
Policy Development for Vulnerable Populations

Management & Organization  
Complex Systems Design  
Presidential Appointments

## EXPERIENCE

**National Legislation & Policy** Throughout career, worked on national issues, with a special emphasis on health and human service reform. Serves as Principal Deputy Assistant Secretary of Defense (Health Affairs) and was Health Affairs' Acting Assistant Secretary and Senior Advisor. Served seven years as senior committee policy staff in the House of Representatives where he developed legislation, and worked with the House leadership, the Budget Committee, and key authorization and appropriations committees. In the middle 1970s, served in Washington as a senior consultant with Kappa Systems, developing programs with national and state/local governments and voluntary health agencies.

**Management & Organization** Directed and organized range of organizations, including the \$15+ billion Military Health System, a multi-site, multi-agency health and human service system, a non-profit charity, a Congressional Committee's health policy operation, and a White House health personnel effort. Served as Associate Director for Presidential Personnel, The White House, managing the President's (PAS/PA/SES) appointments to 12 of 14 Cabinet agencies.

**Health & Human Service Policy & Evaluation** Developed national and local health and human service policy, including national health and human service reform, military health, inner city delivery systems utilizing public and private sector partnerships, and community-based preventive health programs. Served as Deputy Director of the Municipal Health Services Program, based at Johns Hopkins Medical Institutions and funded by The Robert Wood Johnson Foundation and managed the five-city grant demonstrating how public (cities, States and the Federal government) and private organizations could more effectively organize and deliver care in large cities.

**National/Local Models** Developed and managed model programs for nearly two decades, including the reengineering of the Military Health System's TRICARE managed care program, prevention and Force Health Protection. Directed the National Capital March of Dimes Chapter and developed a model for how nonprofit organizations should function and upgraded program efforts with an emphasis on joint public and private partnerships.

**Complex Systems Design** Developed and managed the complex system of the Military Health System (three Services; one hundred hospitals, 500 clinics and 8 million beneficiaries. As Director of Special Projects for City of Milwaukee, directed, developed, and acquired funding for a nationally recognized, four-site health and human service system incorporating the City, County, a Foundation, and federally funded programs.

**Vulnerable Populations** Worked throughout nearly two decades on policies for ensuring that vulnerable populations are protected in public and private sector programs.

## WORK AND VOLUNTEER HISTORY

**Principal Deputy Assistant Secretary** (February 1998 - Present), **Acting Assistant Secretary** (March - May 1998), **Acting Principal Deputy Assistant Secretary** (April 1997 - January 1998), **Senior Advisor** (1994 - 1998) -- Office of Assistant Secretary (Health Affairs), Department of Defense (Washington, DC)

**Associate Director** -- Presidential Appointments (PAS/PA/SES) to National Service, and Departments of Agriculture, Commerce, Defense, Education, Energy, EPA, Health & Human Services, HUD, Interior, Labor, State, Transportation, and VA (1993-1994) -- Presidential Personnel, The White House (Washington, DC)

**Executive Director** (1991-92) -- National Capital Chapter, March of Dimes (Arlington, VA)

**Executive Director** (1991) -- National Gray Panthers Project Fund (Washington, DC)

**Director, Health Legislation** (1983-1991) -- Select Committee on Aging, U.S. House of Representatives (Washington, DC)

**Deputy Director** (1981-83) -- Municipal Health Services Program based at Johns Hopkins Medical Institutions sponsored by the Robert Wood Johnson Foundation (Baltimore, MD)

**Director, Special Projects** (1977-80) --- Also Director of Mother and Infant Care Project, Project Life and Health, and Medical and Health Services Project; City Health Department (Milwaukee, WI)

**States Coordinator** (1975-77) -- Program Development Section of Kappa Systems, Inc., contractor to Heart, Lung, and Blood Institute's National High Blood Pressure Education Program (Bethesda, MD)

**Coordinator** (1974-75) -- Milwaukee Blood Pressure Program, Medical College of WI (Milw., WI)

**Urban Planner** (1972) -- City Planning Department (Madison, WI)

**Search Manager (Volunteer)** (1992) -- Health and Human Services Department, Presidential Transition Personnel Office (Washington, DC)

**President (Volunteer)** (1989 - Present) -- Vulnerable In America, Inc. (VIA) (University Park, MD)

**Researcher (Volunteer)** (1971-73) -- Center for Conflict Resolution, Incorporated; Problem Solving, Incorporated (Madison, WI)

## EDUCATION

Graduate Coursework (1981-83)  
(Toward Sc.D. Degree)

Health Services Administration,  
Johns Hopkins University, Baltimore, MD

M.S. (1974)

Urban & Regional Planning, University of Wisconsin

Graduate Courses (1970-71)

Philosophy, University of Wisconsin

B.A. (1970)

Political Science, University of Wisconsin, Madison, WI