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Defense Policy-Bell, Robert

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NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20506

April 19, 1994

ACTION

MEMORANDUM FOR WILLIAM H. ITOH

THROUGH:

~~ROBERT G. BELL~~ *rgb*

FROM:

STEVEN R. JONES *sg*

SUBJECT:

Proposed Amendment RE: The Federal Acquisition
Streamlining Act of 1993 (LRM #I-2471)

OMB has requested views on the attached OFPP-proposed amendment regarding the Buy America Act. The Amendment sets forth policy regarding when "Buy America Act" provisions apply to the purchases of foreign and American goods.

I have discussed this proposed Amendment with OMB and the DUSD(Acquisition Reform) staff, who have developed this proposal to consolidate "Buy America" legislative provisions and specify criteria giving the Secretary of Defense greater flexibility in applying these provisions. I have no objections to the proposed Amendment.

Concurrence by: Jeremy Rosner *JR*

RECOMMENDATION

That you sign the memo at Tab I.

Attachments

Tab I Memorandum for Signature
Tab II Incoming Correspondence

NATIONAL SECURITY COUNCIL

WASHINGTON, D.C. 20506

MEMORANDUM FOR JAMES J. JUKES

FROM: WILLIAM H. ITOH

SUBJECT: Proposed Amendment RE: The Federal Acquisition
Streamlining Act of 1993 (LRM #I-2471)

The NSC staff has reviewed the proposed Amendment and has no objections to the "Buy American" Act provisions as drafted.

6 PAGES

2892

EXECUTIVE OFFICE OF THE PRESIDENT
OFFICE OF MANAGEMENT AND BUDGET
Washington, D.C. 20503

April 14, 1994

LEGISLATIVE REFERRAL MEMORANDUM

LRM #I-2471

TO: Legislative Liaison Officer -

AGRIC-GR - Vince Ancell (all testimony) - (202)720-7095 - 230
COMMERCE - Michael A. Levitt - (202)482-3151 - 324
EDUCATION - John Kristy - (202)401-2670 - 207
ENERGY - Bob Rabben - (202)586-6718 - 209
HHS - Frances White - (202)690-7760 - 328
HUD - Edward J. Murphy, Jr. - (202)708-1793 - 215
INTERIOR - Danny Consenstein - (202)208-6706 - 329
JUSTICE - Sheila F. Anthony - (202)514-2141 - 217
LABOR - Robert A. Shapiro - (202)219-8201 - 330
STATE - Julia C. Norton - (202)647-4463 - 225
TRANSPORTATION - Tom Herlihy - (202)366-4687 - 226
TREASURY - Richard S. Carro - (202)622-1146 - 228
DEFENSE - Samuel T. Brick, Jr. - (703)697-1305 - 325
NSC - William H. Itoh - (202)395-3723 - 249
CEA - - (202)395-5036 - 242
GSA - William R. Ratchford - (202)501-0563 - 237
FEMA - John P. Carey - (202)646-4105 - 327
EPA - Thomas C. Roberts - (202)250-5414 - 326
NASA - Jeff Lawrence - (202)358-1948 - 219
NEC - Sonyia Matthews - (202)456-6722 - 429
OSTP - Roselis D'Allessandro - (202)456-6011 - 288
OPM - James N. Woodruff - (202)506-1424 - 331
VA - Robert Coy - (202)535-8113 - 229
USTR - Fred Montgomery - (202)395-3475 - 223
AOUSC - Robert Feidler - (202)273-1120 - 245
AID - Robert M. Lester - (202)647-8371 - 202
SBA - Kris Swadin - (202)205-6702 - 315
OGE - Jane Ley - (202)523-5377 - 261
CPPBSD - Beverly L. Milkman - (703)603-7740 - 290
OSTP - Roselis D'Allessandro - (202)456-6011 - 288

FROM: JAMES J. JUKES (for) *JJ*
Assistant Director for Legislative Reference

OMB CONTACT: James A. BROWN (395-3473)
Secretary's line (for simple responses): 395-3454
William COLEMAN, JR. (395-3501)

SUBJECT: Proposed Amendment(s) RE: S 1587, The Federal
Acquisition Streamlining Act of 1993

DEADLINE: 2:00 FRIDAY April 15, 1994 *7 EXTENDED TO April 18, 1994. 9.*

COMMENTS: Proposed BUY AMERICA Amendment to be included in S.
1587. We cannot assure consideration of any comments which are
not received by the deadline.

Page 2
LRM #I-2471

OMB requests the views of your agency on the above subject before advising on its relationship to the program of the President, in accordance with OMB Circular A-19.

Please advise us if this item will affect direct spending or receipts for purposes of the the "Pay-as-You-Go" provisions of Title XIII of the Omnibus Budget Reconciliation Act of 1990.

CC:

Elaine Kamarck
John McClelland
David Haun
Bruce McConnell
Bob Damus
Paul Weinstein
Carol Dennis
Allan Brown
Alan Rhinesmith
Doug Criscitello
Jim Boden
Steve Kelman
Wayne Wittig
Bill Coleman
Peter Weiss
~~Bruce McConnell~~
Margaret Yao
John Kamensky
Dorothy Robyn
Jennifer Palmieri
~~John Kamensky~~
Clarissa Carda
Jeff Weinberg
Sally Katzen
Brad Kyser
Michael Nelson
Laura Sherman
Lisa Witt

BUY AMERICAN ACT SUGGESTIONS
WITH RELATED NATIONAL SECURITY AMENDMENTS
DRAFT OFPP CHANGES

"(c) POLICY ON THE PURCHASE OF FOREIGN GOODS.—Section 2533 of Title 10, U.S. Code, is amended to read as follows:

"10 USC 2911. Policy on the Purchase of Foreign Goods.

(a) In determining whether application of title III of the Act of March 3, 1993 (41 U.S.C. 10a *et seq.*), popularly known as the "Buy American Act", is inconsistent with the public interest, the Secretary of Defense shall give adequate consideration to the following:

(1) The bids or proposals of small business firms in the United States which have offered to furnish American goods.

(2) The bids or proposals of all other firms in the United States which have offered to furnish American goods.

(3) The United States balance of payments.

(4) The cost of shipping goods which are other than American goods.

(5) Any duty, tariff, or surcharge which may enter into the cost of using goods which are other than American goods.

(6) Coordination of acquisition activities of the Department of Defense with obligations contained in international agreements and with the acquisition activities of major United States allies.

(7) The need to ensure the Department of Defense has access to advanced state-of-the-art commercial technology.

(8) The need to protect the national technology and industrial base; to provide for a defense mobilization base; and to ensure that application of different rules of origin for United States and foreign end items do not result in an award to other than a firm providing a product produced in the United States.

(9) The need to maintain the same source of supply for spare and replacement parts either for an end item that qualified as an American good or where the integration of the military and commercial industrial base would be impeded.

(10) National security interests of the United States.

(b) In this section, the term "goods which are other than American goods" means—

(1) an end product that is not mined, produced, or manufactured in the United States; or

(2) an end product that is manufactured in the United States but which includes components mined, produced, or manufactured outside the United States the aggregate cost of which exceeds the aggregate cost of the components of such end product that are mined, produced, or manufactured in the United States."

added

BUY AMERICAN ACT SUGGESTIONS
WITH RELATED NATIONAL SECURITY AMENDMENTS

***(d) PREFERENCE FOR AMERICAN GOODS.**—Section 2534 of Title 10, U.S. Code, is amended to read as follows:

***10 USC 2912. Preference for American Goods.**

(a) AUTHORITY OF THE SECRETARY. To protect the United States national technology and industrial base or the United States mobilization base, or to further national security, the Secretary of Defense is required, for the specific items listed in subsection (b), to acquire only American goods.

(b) LIMITATIONS—

(1) multipassenger motor vehicle (bus);
 (2) chemical weapons antidote contained in automatic injectors (or components for such injectors) unless such injector or component is manufactured in the United States by a company which is an existing producer under the industrial preparedness program at the time the contract is awarded and which—

(A) has received all required regulatory approvals; and

(B) has the plant, equipment, and personnel to perform the contract in existence in the United States at the time the contract is awarded;

(3) air circuit breakers for naval vessels; and

(4) sonobuoys manufactured in a foreign country if United States firms that manufacture sonobuoys are not permitted to compete on an equal basis with foreign manufacturing firms for the sale of sonobuoys in that foreign country.

(5) valves and machine tools (effective through fiscal year 1996) as indicated in (A) and (B)—

(A) Powered and nonpowered valves in Federal Supply Classes 4810 and 4820 used in piping for naval surface ships and submarines;

(B) Machine tools in the Federal Supply Classes for metal-working machinery numbered 3405, 3408, 3410 through 3419, 3426, 3433, 3438, 3441 through 3443, 3445, 3446, 3448, 3449, 3460, and 3461;

(6) Contracts covered by paragraph (5) include the following:

(A) Contracts for the procurement of items described in paragraph (5)(A) and (B) for use in any property under the control of the Department of Defense, including government-owned, contractor-operated facilities.

(B) Contracts entered into by contractors on behalf of the Department of Defense for the procurement of items described in paragraph (5)(A) and (B) for the purposes of providing the items to other contractors as Government-furnished equipment.

(7) In any case in which a contract subject to the requirement of paragraph (5) includes the procurement of more than one Federal Supply Class of machine tools or machine tools and accessories described in paragraph (5)(A) and (B), each supply class shall be evaluated separately for purposes of determining whether the limitation in this subsection applies.

(c) EXCEPTIONS. The Secretary of Defense shall not exercise the authority granted in paragraph (a) with respect to the procurement of an item if the Secretary determines that any of the following apply with respect to that item:

(1) The restriction would cause unreasonable costs or delays to be incurred.
 (2) United States producers of the item would not be jeopardized by competition from a foreign country and that country does not discriminate against

BUY AMERICAN ACT SUGGESTIONS
WITH RELATED NATIONAL SECURITY AMENDMENTS

defense items produced in the United States to a greater degree than the United States discriminates against defense items produced in that country.

(3) Satisfactory quality items manufactured in the United States or Canada are not available.

(4) The restriction would impede cooperative programs entered into between the Department of Defense and a foreign country and that country does not discriminate against defense items produced in the United States to a greater degree than the United States discriminates against defense items produced in that country.

(5) The procurement is for an amount less than the simplified acquisition threshold and simplified purchase procedures are being used.

(6) The restriction would result in the existence of only one United States or Canadian source for the item.

(d) **PRINCIPLE OF CONSTRUCTION WITH FUTURE LAWS.** A provision of law may not be construed as modifying or superseding the provisions of this section, or as requiring funds to be limited, or made available, by the Secretary of Defense to a particular domestic source by contract, unless that provision of law—

(1) specifically refers to this section;

(2) specifically states that such provision of law modifies or supersedes the provisions of this section; and

(3) specifically identifies the particular domestic source involved and states that the contract to be awarded pursuant to such provision of law is being awarded in contravention of this section."

~~CONFIDENTIAL~~

3001

NATIONAL SECURITY COUNCIL

WASHINGTON, D.C. 20508

UNCLASSIFIED w/

~~CONFIDENTIAL ATTACHMENT~~

April 19, 1994

ACTION

MEMORANDUM FOR ANTHONY LAKE

THROUGH:

ROBERT BELL *RB*

FROM:

KEITH HAHN *KH*

SUBJECT:

Presidential Military Events

As Bob indicated in his earlier memo to you at Tab III, Secretary Perry's memorandum to the President on possible Commander-in-Chief visits contains a number of noteworthy proposals, but also several which bear closer consideration. We currently have six military-related scheduling proposals outstanding, including: the Medals of Honor ceremony; an award ceremony for General Montgomery; Presidential Citizens Medals for Admiral Howe, et al; a commencement speech at the U.S. Naval Academy; a Presidential Medal of Freedom for General Vessey; and the memorial ceremonial for those who died in northern Iraq. We also are well-along in our preparations for the President's participation in World War II commemorative events in June.

The thrust of Secretary Perry's memo is to get the President into the field to see U.S. servicemen and women at work. We suggest that the memorandum at Tab I -- signed by you and Mack McLarty -- would focus Secretary Perry's proposals on the visits that would meet this goal while avoiding a few of the events that appear to us to be less well thought through. This memo has been coordinated with Rod Von Lipsey, who concurs.

RECOMMENDATION

That you and Mack McLarty sign the memorandum to Secretary Perry at Tab I.

Attachments

Tab I Memorandum for Signature
Tab II Incoming Correspondence
Tab III Robert Bell Memo on Perry-McLarty Meeting

UNCLASSIFIED w/

~~CONFIDENTIAL ATTACHMENT~~

~~CONFIDENTIAL~~

THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR THE HONORABLE WILLIAM J. PERRY
The Secretary of Defense

SUBJECT: Presidential Military Events

We are responding to your March 31, 1994 memorandum to the President, which we believe proposes several outstanding opportunities for the President to observe firsthand the outstanding operations and training our servicemen and women are conducting. Your memo is also timely in that we are beginning to firm up the President's spring schedule and take a longer view of summer plans.

As you know, we have six military-related scheduling proposals pending for the April-May timeframe, including: the Medals of Honor ceremony; an award ceremony for General Montgomery; a Presidential Citizens Medals ceremony for Admiral Howe, General St. John and others; a commencement speech at the U.S. Naval Academy; a Presidential Medal of Freedom ceremony for General Vessey; and the President's participation in the memorial ceremony for those who died in the downing of the helicopters in northern Iraq. At the same time, we are working closely with General Kicklighter and others from DoD to coordinate the President's participation in a number of World War II commemorative events beginning with his departure for Europe on June 1st. Taken together, these proposed events mean that it will be July before we can realistically expect another opportunity for the President to participate in a dedicated trip to a military base.

We recommend that we focus in the summer/fall timeframe on getting the President to those places where he can best observe our Armed Forces in the field, including the events you outlined in your memo at Ft. Knox (or, alternatively, Ft. Irwin), Nellis AFB, 29 Palms and MCRD, San Diego. Some proposals, such as the CINC conference on Korea and the work of the Roles and Missions Commission, might more appropriately be briefed to the President at his next meeting with the CINCs and the Chiefs (perhaps in the NMCC), which ideally would be held at the Pentagon in May. Other proposals, such as the NEACP exercise, would best be deferred until we complete our review of the future of this capability.

As you know, the President has set a very heavy domestic political agenda for himself this year. He will want to ensure that he uses whatever time is available to meet what we agree are the most important upcoming military-related visits and

activities. Accordingly, we recommend your staff point of contact (Margie Sullivan) work with our staffs (Bob Bell and Rod Von Lipsey) in focusing our joint proposals on the field training activities we've outlined above, with an eye towards a summer/fall implementation schedule.

Thomas F. McLarty
Chief of Staff to the President

Anthony Lake
Assistant to the President
for National Security Affairs

April 9, 1994

Tony--

In the attached memo, Bob Bell recommends you talk to Mack on how to proceed on Perry's memo.

I'd don't think such a conversation is worth either of your time until the memo is worked up a bit. I'd recommend instead that Bob work with DoD to come up with a joint recommendation (or at least a memo with highlighted areas of disagreement), that we then do a memo to the President that we would either show Mack or have jointly from you and Mack, and that we would then work with Ricki to get as many events as possible on the schedule. We might want to consult with Ricki on the memo to the President also.

Bob points out the problems with Perry's memo -- I think they've more or less been resolved and that at the moment we don't need to get into them.

If you agree, I'll discuss with Bob. (He's out at a game so I've not discussed this with him).

Nancy

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2701

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20506

April 8, 1994

INFORMATION

MEMORANDUM FOR ANTHONY LAKE

FROM:

ROBERT BELL *RB*

SUBJECT:

Perry-McLarty Meeting on Presidential Military Events

Attached at Tab A is the March 31 memorandum to the President that Secretary Perry discussed with Mack McLarty at Wednesday's meeting. There are three particular points of interest with regard to the memo: the concept of distinguishing between "Presidential" events and "Commander-in-Chief" events; the process by which these events would be planned and executed; and the merits of the proposed events themselves.

has it already gone?

President as Commander-in-Chief

A fundamental premise of the Perry proposal is that the President ought to engage with the Armed Forces "as the Commander-in-Chief ... unencumbered by the normal high-visibility that is necessary when [he] make[s] visits in [his] role as the President." I agree, as do we all, that the President ought to interact with the military as frequently as possible and that our Armed Forces should not be used as props for photo ops. The events we plan for the President with the military are important in their own right, whether or not the media takes notice.

However, I wonder how realistic it is to suggest that the President could travel to military bases in a capacity other than "President" (i.e., without press notice, the normal accompanying party or any of the other nonmilitary-related activities that he typically incorporates into his travel schedule, such as domestic policy agenda events, greeting crowds, thanking policemen or meeting with local supporters). Indeed, over the last year we have been able to schedule some interactions between him and the military because we were able to "piggyback" such events onto a "Presidential" travel itinerary that was principally focused on nonmilitary issues. In this regard, the Perry list is somewhat confusing in that it includes a number of proposed "Commander-in-Chief" events (Naval Academy commencement address, D-Day and Battle of the Bulge commemoration activities, flying out to a carrier) that could never be kept low profile and would be inherently "Presidential."

at even more considering

DETERMINED TO BE AN
ADMINISTRATIVE MARKING

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Declassify on: OADR

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INITIALS: *VZ* DATE: *11/30/2016*
2516 6152-F

I suspect that the "no fanfare" concept is meant to apply more narrowly to those events where Bill envisions a kind of "OJT" purpose -- a training course, if you will, for the President as Commander-in-Chief. For example, the list includes five "learning" experiences, including:

- "learn how a joint military operation is conducted";
- "learn how to deal with nuclear proliferation threat";
- "learn role of Hi-Tech in modern ground warfare"; etc.

*Advocating
in concept; he
is not
a student,
but CINC.*

✓ In short, the memorandum could be read as advocating a kind of a tutorial short course in being Commander-in-Chief.

Planning and Implementation Process

The memorandum states that Perry has "informed Mack that my staff, primarily Margie Sullivan, will work closely with his staff on this project and that DoD will take the lead in developing the specific itineraries for [the] visits." (emphasis added) There is no mention of an NSC role in planning or executing the visits. I hope this was an oversight since, as you know, the NSC has been responsible over the last 14 months for submitting the Schedule Proposals (SP) for such trips, developing the scenarios, working with Advance, preparing background material, drafting talking points and speech texts, and accompanying the President on the visits. I have attached at Tab B a list of all such military-related events we have staffed since January 1993.

*has about
same
process
for
other
Cabinet
sect's?
disaggregates
President's
time by Dept.*

Advisability of Proposed Events

Many of the proposed events have clear merit. In this category I would include the proposed visits to Nellis AFB (Red Flag); 29 Palms (Marine training range); Fort Bragg (CAPEX); Fort Knox or, alternatively, Fort Irwin (Army training range); and the USS Eisenhower (greet first women assigned on a carrier). Others are already in the works or pending SP approval. These include the Naval Academy speech and D-Day, as well as three military-related events not on Perry's list (the Medals of Honor ceremony, the Montgomery DPM ceremony and the Presidential Citizens Medal ceremony). With regard to the last, I suggested at the meeting that if Bill felt Ben Rich (the "father of stealth" and famed former director of the Lockheed "Skunkworks") deserved special honor, he could be recommended for inclusion in the Presidential Citizens Medal event along with Admiral Howe, Mr. Fisher and General St. John.

There are a few items on the list I would not recommend. The proposal to have the President spend two days with the CINCs playing a war game on Korea (which Bill identified as his highest priority) seems particularly ill-advised in the current

✓

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environment. I see no urgency in the President's flying on the NEACP and would prefer that he wait to do so until we complete our current review of ways to "dual-use" this formidable communications and control capability in support of FEMA during natural disasters. Finally, I am not quite sure how the President and the members of the Roles and Missions Commission would fit together in observing a joint exercise at Fort Bragg. We might instead consider an event at the White House or the Pentagon where the President gives the Commission its marching orders.

During the meeting, Mack expressed appreciation for the list, which he characterized overall as "a good plan," but noted that there was great demand for the President's time and thus "we would need time to work it." I recommend you discuss with Mack at an early opportunity how we should proceed in reaching agreement on and carrying out specific events on the list. At the same time, an immediate priority remains to get approval for the three pending military-related events I noted were not on Perry's list -- all of which should be scheduled in April if possible. (Award Ceremonies.)

Attachments

Tab A Memorandum from SecDef, with Attachment
Tab B List of Military-Related Events Since January 1993

Tony -

I recommend ~~but~~ sit down w/ DoD folks +
come up with a jointly supported list - you
should not have to first talk to Mack.

- ① Joint list (Sec/DoD)
- ② Memo to Pres. passing on suggestions (clear w/ the Mack)
- ③ Work with Ricki to get as many on
schedule as possible.

~~CONFIDENTIAL~~

~~CONFIDENTIAL~~



THE SECRETARY OF DEFENSE
WASHINGTON, THE DISTRICT OF COLUMBIA

31 March 1994

MEMORANDUM FOR THE PRESIDENT

SUBJECT: Proposed Commander-in-Chief Visits

I am writing to offer you the opportunity to engage with the members of the Department of Defense in your role as the Commander-in-Chief. This will be done through a series of visits which will afford you a first-hand look at the central elements of our military, unencumbered by the normal high-visibility that is necessary when you make visits in your role as the President. I have prepared several alternatives that allow you to:

- Observe the primary hard-core military capabilities you command in action -- Strength;
- Demonstrate your support and understanding of the innovations the military is creating to deal with the post-Cold War threats -- Change/Innovation; and
- Meet with the troops and their families to see how good they are, the training we invest in them, and to thank them on behalf of the country -- People.

Most of the proposed visits allow you to experience at least two of the elements; for example, you could see how our pilots are trained to be combat-ready at Nellis AFB. This visit would allow you to see how a Red Flag operation combines experienced and inexperienced aircrews from all Services in a realistic air combat environment. Our ready and superior airpower is one of our hard-core military capabilities. Red Flag also creatively uses high technology instruction and feedback to give our pilots the best combat training of any military in the world. I would arrange for the pilots who recently shot down the Galeb aircraft in Bosnia to give a face-to-face report on the value of the training to their recent successes. You would also have the chance to meet with the Air Force families that live at Nellis AFB to share your vision and hear their concerns.

A notional schedule for a series of such visits in 1994 is attached. I have given an expanded list of proposed visits to Mack McLarty and discussed the concept in detail. I have informed Mack that my staff, primarily Margie Sullivan, will work closely with his staff on this project and that DoD will take the lead in developing the specific itineraries for your visits.

I hope that you will accept and take advantage of the opportunities the visits offer.

Your Decision:

- _____ Approve concept; work with Mack to develop specific schedule.
- _____ Approve concept, but develop a less intensive schedule.
- _____ Not interested in concept; will consider visits on an ad hoc basis.

PROPOSED EVENTS FOR THE PRESIDENT
IN HIS CAPACITY AS THE COMMANDER IN CHIEF

<u>DATE</u>	<u>EVENT</u>	<u>PURPOSE</u>	<u>LOCATION</u>
April	Ben Rich Award	Celebrate role of Hi-Tech in Defense	D.C.
Late April	CINC Conf on Korea	Exercise role of Commander in Chief in Military Contingency	Camp David, MD
May 12	Joint Exercise (along with Roles and Missions Commission)	Learn how a joint military operation is conducted.	Ft. Bragg, NC
May 25	Naval Academy Graduation	Greet new leaders in the Navy	Annapolis, MD
June 2-6	D-Day	Celebrating military service and sacrifice	Italy, UK, France
June 16	US Special Operations Command	Major Capabilities Exercise (CAPEX) observe the full range of capabilities of special operations forces	Ft. Bragg, NC
July	NEACP Exercise	Learn how to deal with nuclear proliferation threat	Andrews AFB
August	Digitized U.S. Army	Learn role of Hi-Tech in Modern Ground Warfare	Ft. Knox, KY
September	Red Flag demo of Dissimilar Air-Air Combat	Learn Role of Air-Air Combat Training	Nellis AFB, Nevada
October	Visit USS Eisenhower	Demonstrate Commitment to integrate women in military	Norfolk, VA
November	Marine Corps Training and Combat Center	Learn role of Training and Hi-Tech in Military Capability	29 Palms, CA
December 16	Battle of Bulge Commemoration	Celebrate military service and sacrifice	St. Louis, MO



THE SECRETARY OF DEFENSE
WASHINGTON, DC 20301-1000

11 2 AM 1964

MEMORANDUM FOR THE CHIEF OF STAFF TO THE PRESIDENT

SUBJECT: Commander-in-Chief Trips

Last week when you and I met to discuss proposed Commander-in-Chief trips, I failed to mention an option near and dear to the hearts of both the Secretary of the Navy as well as myself -- a brief visit to Marine Corps Recruit Depot Training in San Diego, California.

Should the President decide to visit this site, he would witness Marines participating in a highly intensive ten week course in basic infantry tactics and weapons training. A close look at the rigors and discipline of boot camp would afford the President a first hand glimpse into the kind of training our servicemen and women receive.

I hope you will include this recommendation when you are reviewing Commander-in-Chief travel options with the President.

William J. Perry

**Presidential Events with U.S. Military
1993-1994**

1/25/93	Met with Joint Chiefs of Staff at the White House
3/12/93	Visited aircraft carrier USS THEODORE ROOSEVELT and observed flight operations
4/1/93	Dined with U.S. Naval Academy Midshipmen, Annapolis MD
4/8/93	Met with Joint Chiefs of Staff at Pentagon
5/5/93	Greeted returning U.S. forces from Somalia in Oval Office and South Lawn
5/6/93	Presented Commander-in-Chief Trophy to U.S. Air Force Academy Football Team in Rose Garden
5/7/93	Attended Evening Parade at Marine Barracks
5/15/93	Attended USAF Thunderbirds air show at Andrews AFB
5/17/93	Attended rally with U.S. Navy personnel and families at Naval Air Station North Island, CA
5/18/93	Jogged with U.S. Navy SEAL team on beach at NAS North Island, CA
5/29/93	Delivered commencement address at West Point
5/31/93	Laid wreath on Memorial Day at Arlington National Cemetery
5/31/93	Spoke at Memorial Day ceremony at Vietnam Veterans Memorial
7/10/93	Greeted U.S. military personnel at Air Base (K-16), South Korea
7/11/93	Attended church service with U.S. troops and their families at Yongsan Army Base, Korea
7/11/93	Toured Korean DMZ and met with servicemen
7/11/93	Dined with enlisted personnel at Hickam Air Base, HI
7/11/93	Laid wreath at the USS ARIZONA Memorial
7/11/93	Visited POW/MIA Joint Task Force in Hawaii
7/19/93	Delivered speech at the National Defense University, Washington D.C.
8/13/93	Gave speech to U.S. military personnel at Naval Air Station Alameda, CA

8/13/93 Dined with sailors aboard USS CARL VINSON

8/30/93 Met with Joint Chiefs of Staff at the White House

9/10/93 Hosted private dinner at the White House for Service chiefs and military commanders-in-chief

9/30/93 Attended retirement ceremony for General Powell

10/3/93 Gave speech to U.S. military personnel at McClellan Air Force Base, CA

10/24/93 Visited wounded U.S. servicemen from Somalia at Walter Reed Army Hospital

11/11/93 Hosted breakfast at White House for leaders of major veterans organizations and spouses

11/11/93 Met privately in Oval Office with U.S. soldiers from Somalia fighting

11/11/93 Laid wreath at Arlington National Cemetery on Veterans Day

11/11/93 Visited Veterans Hospital in Martinsburg, WV

11/21/93 Visited Coast Guard Support Center Seattle, WA

12/25/93 Made Christmas calls to U.S. servicemen overseas

1/3/94 Met with Joint Chiefs of Staff at White House

1/10/94 Met with principal U.S. military commanders in Europe at NATO Headquarters in Brussels

2/25/94 Met with Joint Chiefs and CINCs at White House

3/15/94 Visited 10th Mountain Division at Ft. Drum, N.Y.

3/25/94 Visited Crash Site at Pope AFB and Injured Paratroopers at Hospital at Ft. Bragg, N.C.

~~CONFIDENTIAL~~

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NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20506

UNCLASSIFIED w/
~~CONFIDENTIAL ATTACHMENT~~

April 19, 1994

ACTION

MEMORANDUM FOR ANTHONY LAKE

THROUGH:

~~ROBERT BELL~~ *RB*

FROM:

KEITH HAHN *KH*

SUBJECT: Presidential Military Events

As Bob indicated in his earlier memo to you at Tab III, Secretary Perry's memorandum to the President on possible Commander-in-Chief visits contains a number of noteworthy proposals, but also several which bear closer consideration. We currently have six military-related scheduling proposals outstanding, including: the Medals of Honor ceremony; an award ceremony for General Montgomery; Presidential Citizens Medals for Admiral Howe, et al; a commencement speech at the U.S. Naval Academy; a Presidential Medal of Freedom for General Vessey; and the memorial ceremonial for those who died in northern Iraq. We also are well-along in our preparations for the President's participation in World War II commemorative events in June.

The thrust of Secretary Perry's memo is to get the President into the field to see U.S. servicemen and women at work. We suggest that the memorandum at Tab I -- signed by you and Mack McLarty -- would focus Secretary Perry's proposals on the visits that would meet this goal while avoiding a few of the events that appear to us to be less well thought through. This memo has been coordinated with Rod Von Lipsey, who concurs.

RECOMMENDATION

That you and Mack McLarty sign the memorandum to Secretary Perry at Tab I.

Attachments

Tab I Memorandum for Signature
Tab II Incoming Correspondence
Tab III Robert Bell Memo on Perry-McLarty Meeting

UNCLASSIFIED w/
~~CONFIDENTIAL ATTACHMENT~~

~~CONFIDENTIAL~~

THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR THE HONORABLE WILLIAM J. PERRY
The Secretary of Defense

SUBJECT: Presidential Military Events

We are responding to your March 31, 1994 memorandum to the President, which we believe proposes several outstanding opportunities for the President to observe firsthand the outstanding operations and training our servicemen and women are conducting. Your memo is also timely in that we are beginning to firm up the President's spring schedule and take a longer view of summer plans.

As you know, we have six military-related scheduling proposals pending for the April-May timeframe, including: the Medals of Honor ceremony; an award ceremony for General Montgomery; a Presidential Citizens Medals ceremony for Admiral Howe, General St. John and others; a commencement speech at the U.S. Naval Academy; a Presidential Medal of Freedom ceremony for General Vessey; and the President's participation in the memorial ceremony for those who died in the downing of the helicopters in northern Iraq. At the same time, we are working closely with General Kicklighter and others from DoD to coordinate the President's participation in a number of World War II commemorative events beginning with his departure for Europe on June 1st. Taken together, these proposed events mean that it will be July before we can realistically expect another opportunity for the President to participate in a dedicated trip to a military base.

We recommend that we focus in the summer/fall timeframe on getting the President to those places where he can best observe our Armed Forces in the field, including the events you outlined in your memo at Ft. Knox (or, alternatively, Ft. Irwin), Nellis AFB, 29 Palms and MCRD, San Diego. Some proposals, such as the CINC conference on Korea and the work of the Roles and Missions Commission, might more appropriately be briefed to the President at his next meeting with the CINCs and the Chiefs (perhaps in the NMCC), which ideally would be held at the Pentagon in May. Other proposals, such as the NEACP exercise, would best be deferred until we complete our review of the future of this capability.

As you know, the President has set a very heavy domestic political agenda for himself this year. He will want to ensure that he uses whatever time is available to meet what we agree are the most important upcoming military-related visits and

activities. Accordingly, we recommend your staff point of contact (Margie Sullivan) work with our staffs (Bob Bell and Rod Von Lipsey) in focusing our joint proposals on the field training activities we've outlined above, with an eye towards a summer/fall implementation schedule.

Thomas F. McLarty
Chief of Staff to the President

Anthony Lake
Assistant to the President
for National Security Affairs

April 9, 1994

Tony--

In the attached memo, Bob Bell recommends you talk to Mack on how to proceed on Perry's memo.

I'd don't think such a conversation is worth either of your time until the memo is worked up a bit. I'd recommend instead that Bob work with DoD to come up with a joint recommendation (or at least a memo with highlighted areas of disagreement), that we then do a memo to the President that we would either show Mack or have jointly from you and Mack, and that we would then work with Ricki to get as many events as possible on the schedule. We might want to consult with Ricki on the memo to the President also.

Bob points out the problems with Perry's memo -- I think they've more or less been resolved and that at the moment we don't need to get into them.

If you agree, I'll discuss with Bob. (He's out at a game so I've not discussed this with him).

Nancy

~~CONFIDENTIAL~~

~~CONFIDENTIAL~~

2701

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20506

April 8, 1994

INFORMATION

MEMORANDUM FOR ANTHONY LAKE

FROM:

ROBERT BELL *RB*

SUBJECT:

Perry-McLarty Meeting on Presidential Military Events

Attached at Tab A is the March 31 memorandum to the President that Secretary Perry discussed with Mack McLarty at Wednesday's meeting. There are three particular points of interest with regard to the memo: the concept of distinguishing between "Presidential" events and "Commander-in-Chief" events; the process by which these events would be planned and executed; and the merits of the proposed events themselves.

has it already gone?

President as Commander-in-Chief

A fundamental premise of the Perry proposal is that the President ought to engage with the Armed Forces "as the Commander-in-Chief ... unencumbered by the normal high-visibility that is necessary when [he] make[s] visits in [his] role as the President." I agree, as do we all, that the President ought to interact with the military as frequently as possible and that our Armed Forces should not be used as props for photo ops. The events we plan for the President with the military are important in their own right, whether or not the media takes notice.

However, I wonder how realistic it is to suggest that the President could travel to military bases in a capacity other than "President" (i.e., without press notice, the normal accompanying party or any of the other nonmilitary-related activities that he typically incorporates into his travel schedule, such as domestic policy agenda events, greeting crowds, thanking policemen or meeting with local supporters). Indeed, over the last year we have been able to schedule some interactions between him and the military because we were able to "piggyback" such events onto a "Presidential" travel itinerary that was principally focused on nonmilitary issues. In this regard, the Perry list is somewhat confusing in that it includes a number of proposed "Commander-in-Chief" events (Naval Academy commencement address, D-Day and Battle of the Bulge commemoration activities, flying out to a carrier) that could never be kept low profile and would be inherently "Presidential."

is even worth considering

DETERMINED TO BE AN
ADMINISTRATIVE MARKING

~~CONFIDENTIAL~~

Declassify on: OADR

~~CONFIDENTIAL~~

INITIALS: *RL* DATE: *11/30/2006*
2006-0152-F

I suspect that the "no fanfare" concept is meant to apply more narrowly to those events where Bill envisions a kind of "OJT" purpose -- a training course, if you will, for the President as Commander-in-Chief. For example, the list includes five "learning" experiences, including:

- "learn how a joint military operation is conducted";
- "learn how to deal with nuclear proliferation threat";
- "learn role of Hi-Tech in modern ground warfare"; etc.

*patronizing
in
concept; he
is not
a student,
but C.I.N.C.*

✓ In short, the memorandum could be read as advocating a kind of a tutorial short course in being Commander-in-Chief.

Planning and Implementation Process

The memorandum states that Perry has "informed Mack that my staff, primarily Margie Sullivan, will work closely with his staff on this project and that DoD will take the lead in developing the specific itineraries for [the] visits." (emphasis added) There is no mention of an NSC role in planning or executing the visits. I hope this was an oversight since, as you know, the NSC has been responsible over the last 14 months for submitting the Schedule Proposals (SP) for such trips, developing the scenarios, working with Advance, preparing background material, drafting talking points and speech texts, and accompanying the President on the visits. I have attached at Tab B a list of all such military-related events we have staffed since January 1993.

*has about
same
process
for
other
Cabinet
Dept's?
disaggregate
President's
time by Dept.*

Advisability of Proposed Events

Many of the proposed events have clear merit. In this category I would include the proposed visits to Nellis AFB (Red Flag); 29 Palms (Marine training range); Fort Bragg (CAPEX); Fort Knox or, alternatively, Fort Irwin (Army training range); and the USS Eisenhower (greet first women assigned on a carrier). Others are already in the works or pending SP approval. These include the Naval Academy speech and D-Day, as well as three military-related events not on Perry's list (the Medals of Honor ceremony, the Montgomery DDBSM ceremony and the Presidential Citizens Medal ceremony). With regard to the last, I suggested at the meeting that if Bill felt Ben Rich (the "father of stealth" and famed former director of the Lockheed "Skunkworks") deserved special honor, he could be recommended for inclusion in the Presidential Citizens Medal event along with Admiral Howe, Mr. Fisher and General St. John.

There are a few items on the list I would not recommend. The proposal to have the President spend two days with the CINCS playing a war game on Korea (which Bill identified as his highest priority) seems particularly ill-advised in the current

✓

environment. I see no urgency in the President's flying on the NEACP and would prefer that he wait to do so until we complete our current review of ways to "dual-use" this formidable communications and control capability in support of FEMA during natural disasters. Finally, I am not quite sure how the President and the members of the Roles and Missions Commission would fit together in observing a joint exercise at Fort Bragg. We might instead consider an event at the White House or the Pentagon where the President gives the Commission its marching orders.

During the meeting, Mack expressed appreciation for the list, which he characterized overall as "a good plan," but noted that there was great demand for the President's time and thus "we would need time to work it." I recommend you discuss with Mack at an early opportunity how we should proceed in reaching agreement on and carrying out specific events on the list. At the same time, an immediate priority remains to get approval for the three pending military-related events I noted were not on Perry's list -- all of which should be scheduled in April if possible. (Award ceremonies.)

Attachments

Tab A Memorandum from SecDef, with Attachment
Tab B List of Military-Related Events Since January 1993

~~Tony -~~

~~I recommend Bot set down w/ DoD folks +
come up with a jointly supported list - you
should not have to first talk to Mack.~~

- ~~① Joint list (Sec/DoD)~~
- ~~② Memo to Pres. passing on suggestions (clear with Mack)~~
- ~~③ Work with Ricki to get as many on
Schedule as possible.~~



THE SECRETARY OF DEFENSE
WASHINGTON, THE DISTRICT OF COLUMBIA

31 March 1994

MEMORANDUM FOR THE PRESIDENT

SUBJECT: Proposed Commander-in-Chief Visits

I am writing to offer you the opportunity to engage with the members of the Department of Defense in your role as the Commander-in-Chief. This will be done through a series of visits which will afford you a first-hand look at the central elements of our military, unencumbered by the normal high-visibility that is necessary when you make visits in your role as the President. I have prepared several alternatives that allow you to:

- Observe the primary hard-core military capabilities you command in action -- Strength;
- Demonstrate your support and understanding of the innovations the military is creating to deal with the post-Cold War threats -- Change/Innovation; and
- Meet with the troops and their families to see how good they are, the training we invest in them, and to thank them on behalf of the country -- People.

Most of the proposed visits allow you to experience at least two of the elements; for example, you could see how our pilots are trained to be combat-ready at Nellis AFB. This visit would allow you to see how a Red Flag operation combines experienced and inexperienced aircrews from all Services in a realistic air combat environment. Our ready and superior airpower is one of our hard-core military capabilities. Red Flag also creatively uses high technology instruction and feedback to give our pilots the best combat training of any military in the world. I would arrange for the pilots who recently shot down the Galeb aircraft in Bosnia to give a face-to-face report on the value of the training to their recent successes. You would also have the chance to meet with the Air Force families that live at Nellis AFB to share your vision and hear their concerns.

A notional schedule for a series of such visits in 1994 is attached. I have given an expanded list of proposed visits to Mack McLarty and discussed the concept in detail. I have informed Mack that my staff, primarily Margie Sullivan, will work closely with his staff on this project and that DoD will take the lead in developing the specific itineraries for your visits.

I hope that you will accept and take advantage of the opportunities the visits offer.

Your Decision:

- _____ Approve concept; work with Mack to develop specific schedule.
- _____ Approve concept, but develop a less intensive schedule.
- _____ Not interested in concept; will consider visits on an ad hoc basis.

PROPOSED EVENTS FOR THE PRESIDENT
IN HIS CAPACITY AS THE COMMANDER IN CHIEF

<u>DATE</u>	<u>EVENT</u>	<u>PURPOSE</u>	<u>LOCATION</u>
April	Ben Rich Award	Celebrate role of Hi-Tech in Defense	D.C.
Late April	CINC Conf on Korea	Exercise role of Commander in Chief in Military Contingency	Camp David, MD
May 12	Joint Exercise (along with Roles and Missions Commission)	Learn how a joint military operation is conducted.	Ft. Bragg, NC
May 25	Naval Academy Graduation	Greet new leaders in the Navy	Annapolis, MD
June 2-6	D-Day	Celebrating military service and sacrifice	Italy, UK, France
June 16	US Special Operations Command	Major Capabilities Exercise (CAPEX) observe the full range of capabilities of special operations forces	Ft. Bragg, NC
July	NEACP Exercise	Learn how to deal with nuclear proliferation threat	Andrews AFB
August	Digitized U.S. Army	Learn role of Hi-Tech in Modern Ground Warfare	Ft. Knox, KY
September	Red Flag demo of Dissimilar Air-Air Combat	Learn Role of Air-Air Combat Training	Nellis AFB, Nevada
October	Visit USS Eisenhower	Demonstrate Commitment to integrate women in military	Norfolk, VA
November	Marine Corps Training and Combat Center	Learn role of Training and Hi-Tech in Military Capability	29 Palms, CA
December 16	Battle of Bulge Commemoration	Celebrate military service and sacrifice	St. Louis, MO



THE SECRETARY OF DEFENSE

WASHINGTON, DC 20301-1000

11 2 APR 1964

MEMORANDUM FOR THE CHIEF OF STAFF TO THE PRESIDENT

SUBJECT: Commander-in-Chief Trips

Last week when you and I met to discuss proposed Commander-in-Chief trips, I failed to mention an option near and dear to the hearts of both the Secretary of the Navy as well as myself -- a brief visit to Marine Corps Recruit Depot Training in San Diego, California.

Should the President decide to visit this site, he would witness Marines participating in a highly intensive ten week course in basic infantry tactics and weapons training. A close look at the rigors and discipline of boot camp would afford the President a first hand glimpse into the kind of training our servicemen and women receive.

I hope you will include this recommendation when you are reviewing Commander-in-Chief travel options with the President.

William J. Perry

**Presidential Events with U.S. Military
1993-1994**

1/25/93	Met with Joint Chiefs of Staff at the White House
3/12/93	Visited aircraft carrier USS THEODORE ROOSEVELT and observed flight operations
4/1/93	Dined with U.S. Naval Academy Midshipmen, Annapolis MD
4/8/93	Met with Joint Chiefs of Staff at Pentagon
5/5/93	Greeted returning U.S. forces from Somalia in Oval Office and South Lawn
5/6/93	Presented Commander-in-Chief Trophy to U.S. Air Force Academy Football Team in Rose Garden
5/7/93	Attended Evening Parade at Marine Barracks
5/15/93	Attended USAF Thunderbirds air show at Andrews AFB
5/17/93	Attended rally with U.S. Navy personnel and families at Naval Air Station North Island, CA
5/18/93	Jogged with U.S. Navy SEAL team on beach at NAS North Island, CA
5/29/93	Delivered commencement address at West Point
5/31/93	Laid wreath on Memorial Day at Arlington National Cemetery
5/31/93	Spoke at Memorial Day ceremony at Vietnam Veterans Memorial
7/10/93	Greeted U.S. military personnel at Air Base (K-16), South Korea
7/11/93	Attended church service with U.S. troops and their families at Yongsan Army Base, Korea
7/11/93	Toured Korean DMZ and met with servicemen
7/11/93	Dined with enlisted personnel at Hickam Air Base, HI
7/11/93	Laid wreath at the USS ARIZONA Memorial
7/11/93	Visited POW/MIA Joint Task Force in Hawaii
7/19/93	Delivered speech at the National Defense University, Washington D.C.
8/13/93	Gave speech to U.S. military personnel at Naval Air Station Alameda, CA

8/13/93 Dined with sailors aboard USS CARL VINSON

8/30/93 Met with Joint Chiefs of Staff at the White House

9/10/93 Hosted private dinner at the White House for Service chiefs and military commanders-in-chief

9/30/93 Attended retirement ceremony for General Powell

10/3/93 Gave speech to U.S. military personnel at McClellan Air Force Base, CA

10/24/93 Visited wounded U.S. servicemen from Somalia at Walter Reed Army Hospital

11/11/93 Hosted breakfast at White House for leaders of major veterans organizations and spouses

11/11/93 Met privately in Oval Office with U.S. soldiers from Somalia fighting

11/11/93 Laid wreath at Arlington National Cemetery on Veterans Day

11/11/93 Visited Veterans Hospital in Martinsburg, WV

11/21/93 Visited Coast Guard Support Center Seattle, WA

12/25/93 Made Christmas calls to U.S. servicemen overseas

1/3/94 Met with Joint Chiefs of Staff at White House

1/10/94 Met with principal U.S. military commanders in Europe at NATO Headquarters in Brussels

2/25/94 Met with Joint Chiefs and CINCs at White House

3/15/94 Visited 10th Mountain Division at Ft. Drum, N.Y.

3/25/94 Visited Crash Site at Pope AFB and Injured Paratroopers at Hospital at Ft. Bragg, N.C.

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20506

April 19, 1994

ACTION

MEMORANDUM FOR ANTHONY LAKE

FROM:

ROBERT G. BELL *RB*

SUBJECT:

Scheduling the Medal of Honor Ceremony

Attached at Tab I is the proposed schedule proposal for the President to award the Congressional Medal of Honor posthumously to Master Sergeant Gary Gordon and Sergeant First Class Randall Shughart. The President approved the award of these medals, our Nation's highest military decoration, last week. Will Itoh has approved the proposed scenario at Tab II.

RECOMMENDATION

That you forward the schedule proposal at Tab I to the President for approval.

Attachments

Tab I Schedule Proposal

Tab II Medals of Honor Scenario

Schedule Proposal

THE WHITE HOUSE

date ____/____/____

WASHINGTON

____ACCEPT

____REGRET

____PENDING

TO: Ricki Seidman
Assistant to the President and
Director of Scheduling and Advance

FROM: Anthony Lake

REQUEST: Ceremony to Award Medals of Honor

PURPOSE: To recognize the conspicuous gallantry demonstrated by Master Sergeant Gary I. Gordon and Sergeant First Class Randall D. Shughart in the fighting in Mogadishu, Somalia, in which they were killed in action on October 3, 1993.

BACKGROUND: The President approved the posthumous award of the Congressional Medal of Honor to Sergeants Gordon and Shughart on April 12. The two Sergeants volunteered to descend from their helicopter to go to the assistance of the crew of another helicopter that had been downed by Somali gunmen. The Sergeants knew the mission probably meant certain death. After fighting their way into the crash site and protecting the injured crew members (including CWO Michael Durant, who was captured but later released), Sergeants Gordon and Shughart were killed by hostile fire. Their extraordinary heroism saved CWO Durant's life, but at the expense of their own.

PREVIOUS PARTICIPATION: None. These will be the first Medals of Honor awarded since the war in Southeast Asia.

DATE AND TIME: TBD, but before June 1 departure for D-Day commemoration activities.

DURATION: 30 minutes

LOCATION: East Room

PARTICIPANTS: Families and close friends of the two Sergeants, Congressional leadership, Chairman and Ranking Members of the congressional defense committees,

cc: Stephanie Streett

Representatives of veterans organizations, William Perry, Warren Christopher, Jesse Brown, Anthony Lake, John Shalikashvili, the Joint Chiefs of Staff, the Service Secretaries, Wayne A. Downing, James T. Scott, Samuel Berger, Leon Fuerth and Senior NSC staff

OUTLINE OF EVENTS:

President and First Lady would meet first in the Residence privately with the widow and children of Sergeant Gordon and the widow of Sergeant Shughart. The audience would be seated in the East Room with an Army band playing appropriately subdued but patriotic music. The band would conclude its pre-ceremony program and the President, First Lady and the two widows would be introduced by a narrator and enter the East Room. The President would make brief remarks. The citations to accompany the Medals of Honor would be read by Secretary West. The widows would be presented the medals by the President. The band would play "America the Beautiful". The President and First Lady would depart. After an interval during which the audience would greet the widows in a receiving line, military aides would escort the families from the room.

REMARKS REQUIRED:

The President would make brief remarks (10 minutes) paying tribute to the Sergeants' valor and explaining that they did not die in vain.

MEDIA COVERAGE:

White House Press

FIRST LADY'S ATTENDANCE: Yes

VICE PRESIDENT'S ATTENDANCE: Yes

SECOND LADY'S ATTENDANCE: As desired

RECOMMENDED BY: NSC

CONTACT: Robert Bell (395-3330)

NATIONAL SECURITY COUNCIL

12-Apr-1994 19:27 EDT

UNCLASSIFIED

MEMORANDUM FOR:

William H. Itoh

(ITOH)

FROM:

Robert G. Bell
(BELL)

SUBJECT:

Medals of Honor Scenario

Based on my meetings with Generals Sullivan and Downing on this question (and consultations with the Chief Historian of the US Army re past presidential ceremonies for this award), I recommend the following scenario for this important ceremony:

The ceremony should be held in the East Room. The emphasis would be on a somber, dignified event that focused on the valor of the two Sergeants killed in action and the courage their widows have shown in the face of their loss. Media would need to be confined to one unobtrusive area with no questions in order. The audience would be seated in the East Room while an Army band quietly played appropriately subdued patriotic music.

The audience would be kept relatively small, but invitations should be extended to the families and closest friends of the two Sergeants, the chain of command from their Special Operations command: Col Boykin (unit commander), LTG Scott, Gen Downing, Gen Sullivan and Gen Shali; the Secretary of the Army; a small number of senior OSD and White House officials; the Vice President; the Secretaries of Defense, State and Veterans Affairs; and Congressional leaders (including the Chairman and Ranking Member of the defense committees). Hershel Gober would probably recommend we invite the leaders of some veterans groups. We would want to keep that list relatively short. It would certainly be appropriate to have the leaders of the Congressional Medal of Honor Society there.

The President would meet first in the Oval Office with the two widows privately (no photographer). I met Mrs. Gordon and Mrs. Shughart at Fort Bragg two weeks ago and they are very strong, impressive individuals. Mrs. Gordon has a 3 yr-old daughter and a 6-yr old son, who should accompany their mother in the Oval Office. After a few minutes, the band would conclude its pre-ceremony program and the President and Mrs. Gordon and Mrs. Shughart would be

introduced by a narrator and enter the East Room. There would be no ruffles or flourishes. The President would make brief remarks of tribute to the Sergeants' valor and sacrifice and explain how our efforts in Somalia saved hundreds of thousands of lives and gave the country a chance to survive. The citation to accompany the Medal of Honor would be read by Secretary West. The widows would be presented the posthumous medals by the President. The band might then play an appropriate piece of music (e.g., America the Beautiful). The President would depart, and the ceremony would conclude. After an interval during which the audience could greet the widows, military aides would escort the families from the room.

Generals Sullivan and Downing and I agree that CWO Michael Durant should not attend (his life was saved by the two Sergeants), lest he become the center of media interest and cause resentment on the part of the families (some in the military do resent the fact that he became a celebrity while few know the story of the two Sergeants, though Durant is increasingly accepted now that he has resumed flying and returned to his unit). Durant's statements to the press in the articles written to date about the Army's recommendation that the Medals be awarded have been dignified and positive. He would be at Ft. Campbell during the ceremony and the press would inevitably seek him out for comment, and that is fine.

I will be back from my exercise late Thursday afternoon. If this looks ok to you let me know and I will draw up the SP.

CC: Records

(RECORDS)

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20506

3015

April 20, 1994

ACTION

MEMORANDUM FOR WILLIAM H. ITOH

THROUGH:

ROBERT BELL *RGH*

FROM:

KEITH HAHN *KH*

SUBJECT: Transportation Proposed Testimony on
Transportation Draft Bill Maritime Administration
Authorization Act for Fiscal Year 1995

Tab II provides the proposed testimony of Secretary of Transportation Pena before the Subcommittee on Merchant Marine scheduled for April 26. The purpose of the testimony is express the Transportation Department's and the Maritime Administration's support for the Administration's Maritime Security and Trade Act of 1994.

Secretary Pena addresses two separate programs that the Administration has proposed for U.S. two maritime industries -- the U.S.-flag fleet and the U.S. shipbuilding industry. Of note is Secretary Pena's statement that although the Administration prefers to eliminate unfair foreign shipbuilding subsidies through OECD negotiations, if these efforts fail (which they appear to have done), we will consider support for the shipbuilding trade reform bills on the Hill (S 990 and the revised HR 1402). This language provides us sufficient maneuvering room for future negotiations with the Hill.

Concurrence by: Jeremy Rosner *JR*

RECOMMENDATION

That you sign the memorandum at Tab I concurring in the draft Transportation testimony.

Attachments

Tab I Memorandum for Signature
Tab II Incoming Correspondence

NATIONAL SECURITY COUNCIL

WASHINGTON, D.C. 20506

MEMORANDUM FOR JAMES J. JUKES

FROM: WILLIAM H. ITOH

SUBJECT: Transportation Proposed Testimony on
Transportation Draft Bill Maritime Administration
Authorization Act for Fiscal Year 1995

The National Security Council staff concurs in the proposed
Transportation testimony.

14 PAGES
3015

EXECUTIVE OFFICE OF THE PRESIDENT
OFFICE OF MANAGEMENT AND BUDGET
Washington, D.C. 20503

April 18, 1994

LEGISLATIVE REFERRAL MEMORANDUM

LRM #D-731
DRAFT #460

TO: Legislative Liaison Officer -

AGRIC-CR - Vince Ancell (all testimony) - (202)720-7095 - 230
COMMERCE - Michael A. Levitt - (202)482-3151 - 324
DEFENSE - Samuel T. Brick, Jr. - (703)697-1305 - 325
JUSTICE - Sheila F. Anthony - (202)514-2141 - 217
LABOR - Robert A. Shapiro - (202)219-8201 - 330
TREASURY - Richard S. Carro - (202)622-1146 - 228
AID - Robert M. Lester - (202)647-8371 - 202
CEA - - (202)395-5036 - 242
NEC - Sonyia Matthews - (202)456-6722 - 429
NSC - William H. Itoh - (202)395-3723 - 249
USTR - Fred Montgomery - (202)395-3475 - 223

FROM: JAMES J. JUKES (for) *JJ*
Assistant Director for Legislative Reference

OMB CONTACT: James A. BROWN (395-3473)
Secretary's line (for simple responses): 395-3454
Meg DiBARI (Wimmer) (395-3834)

SUBJECT: TRANSPORTATION Proposed Testimony on
TRANSPORTATION Draft Bill Maritime
Administration Authorization Act for Fiscal
Year 1995

DEADLINE: 2:00 WEDNESDAY April 20, 1994

COMMENTS: If we do not hear from you by the deadline, we will
assume that you have no objection to clearance of this
testimony.

OMB requests the views of your agency on the above subject before
advising on its relationship to the program of the President, in
accordance with OMB Circular A-19.

Please advise us if this item will affect direct spending or
receipts for purposes of the the "Pay-As-You-Go" provisions of
Title XIII of the Omnibus Budget Reconciliation Act of 1990.

CC:

John McClelland
Meg DiBari
Roger Adkins
Ken Schwartz
Bob Damus

Michael Schmidt
Carol Dennis
Lisa Witt
Bernie Ascher

04-18-94 09:49AM

TO 9/95-3109

POD2/013

**Statement of Federico Peña
Secretary of Transportation
before the
Senate Committee on Commerce, Science, and Transportation
Subcommittee on Merchant Marine
Maritime Security and Trade Act Hearing
April 26, 1994**

Mr. Chairman, I am very pleased to be here today, accompanied by the Maritime Administrator, Albert J. Herberger, to support the Administration's Maritime Security and Trade Act of 1994, S. 1945. I believe strongly in what we are trying to accomplish, and I appreciate the privilege of testifying before this Subcommittee. I bring with me the President's support for our efforts to secure America's future as a maritime nation.

At the outset, I want to thank you for your leadership on this important issue and to thank Chairman Hollings for introducing the President's proposal.

04-18-94 09:49AM

TO 9/395-3109

P003/013

2

Maritime revitalization has been a top priority of mine ever since becoming Secretary of Transportation, and I look forward to working with you to secure its passage this year.

The Administration wants to set a new course for America's merchant marine, one that will enhance the competitiveness of this industry into the 21st century.

Let me emphasize that the Administration has proposed separate programs for two vital maritime industries -- the United States-flag fleet and the United States shipbuilding industrial base.

Regarding the recent Organization for Economic Cooperation and Development (OECD) negotiations to eliminate unfair foreign shipbuilding subsidies, we have received a summary text of a shipbuilding agreement prepared by the Chairman of the shipbuilding negotiations and are studying it to see whether it provides a basis for returning to the negotiating table. The Administration's preference has always been to level the international playing field through OECD

04-18-94 09:48AM

TO 9/895-3109

P004/013

3

negotiations. If these efforts fail, we will consider support for the shipbuilding trade reform bills, S. 990 and the revised House bill, H.R. 1402.

The President's shipbuilding initiative announced last fall also includes Title XI funding of about \$150 million, supporting approximately \$1.5 billion in loan activity. The Department of Transportation's Fiscal Year 1995 budget request supports this initiative with a \$50 million Title XI request to implement this shipbuilding program.

The Department is also working with the Advanced Research Projects Agency (ARPA) and industry through MARITECH to improve commercial competitiveness. The President's shipbuilding initiative includes \$220 million over 5 years for research and development to accelerate technology transfer and process change.

In addition to the above mentioned funding requests, the President's shipbuilding plan will expand government activities to assist

04-18-94 09:49AM

TO 9/395-3108

P005/013

4

marketing efforts for U.S. shipyards, and revise regulations that impose unnecessary burdens on the shipbuilding industry.

President Clinton's comprehensive five-point shipbuilding initiative will strengthen U.S. shipyards and move towards improved competitiveness in the international marketplace.

President Clinton's second maritime initiative, the Maritime Security and Trade Act, guarantees the continued existence of a fleet of privately owned, commercial United States-flag ships crewed by skilled American civilian seafarers and owned by United States citizens. This legislation is designed to maintain a modern American merchant fleet, ensure continuing American presence in the transportation of our international commerce, and provide sealift for national emergencies. As the members of this Subcommittee know, a comprehensive revitalization of maritime policy for the United States merchant marine has been needed for many years.

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United States-flag carriers have been the leaders in the development of technological innovations, such as containerization, double-stack rail cars, specialized containers, electronic equipment identification, and satellite tracking, all of which has formed the basis of the best intermodal transportation system in the world. As a result of intermodal transportation innovations pioneered by United States-flag carriers, U.S. manufacturers and the rest of our industrial and agricultural sectors benefit from a seamless transportation system. This means lower costs -- not only for transportation but also for warehousing, inventory, insurance and damage claims. The American public, as consumers of imports and producers of exports, are the prime beneficiaries of this efficient intermodal system.

The Administration's bill proposes a ten-year Maritime Security Program (MSP), which would provide total funding of \$1 billion, approximately \$100 million a year, to support U.S.-flag liner vessels in our international commercial trade. To be eligible for the MSP, U.S. operators would be required to keep vessels in active foreign commerce under the United States flag. Commercially and militarily

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TO 9/395-3109

P007/013

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useful ships would be selected for this program, as determined by the Department of Transportation, after consultation with the Department of Defense.

United States-flag ships entering the program would be generally required to be 15 years of age or less; recently acquired liner ships from foreign sources would be allowed if five years of age or less. Under this program, ship operators would receive \$2.5 million per ship per year, through fiscal year 1997, decreasing to \$2.0 million per ship per year in fiscal year 1998 through the end of the program in fiscal year 2004.

The cost of this program is substantially less than the current operating-differential subsidy (ODS) program. The current average per liner ship cost in the ODS program is \$3.7 million per year. The \$2.5 million per ship cost in the first three years of the new program represents a 33 percent reduction per vessel. The lower costs in the Maritime Security Program are possible with newer, more efficient ships. We anticipate that the flat payments outlined above will

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TO 9/395-3109

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encourage the carriers to reduce operating costs. The new program would support approximately 52 ships at an average cost of \$100 million per year, instead of the former program's costs of over \$200 million per year.

This proposal also ensures that U.S. flag ships would remain available to meet national security requirements. Participating ship operators would be required to make their ships and other commercial transportation resources available to the Government in time of national emergency, or when decided by the President to be in the national interest. The commercial transportation resources to be provided would include ships, capacity, intermodal systems or equipment, terminal facilities, and management services. This infrastructure provided an intermodal pipeline during the Persian Gulf conflict, moving critical supplies on commercial container ships in door-to-door service. In time of need, therefore, the United States will have the finest intermodal sealift support available in the world.

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TO 9/395-3109

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To move toward more competitive shipping rates for the carriage of preference cargoes, this legislation would allow newer vessels to be eligible to carry preference cargoes. In addition to commercial vessels built in the United States, liner vessels acquired outside the United States that are less than five years of age, and bulk cargo vessels delivered after January 1, 1993, would be immediately eligible for these cargoes if registered under our flag. Another provision permits United States-flag line haul vessels, in conjunction with foreign-flag feeder vessels, to be eligible for these cargoes. These provisions support more efficient operations under our current cargo preference laws, which remain in effect.

This legislation also provides flexibility for participants in the last years of the existing ODS program. They may keep their ships in the ODS program until the current contracts expire, or they may apply to include these or other ships in the Maritime Security Program. Applications to renew or extend current ODS contracts would not be considered, however.

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TO 9/395-3109

P010/013

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The competitiveness of the United States-flag merchant fleet would be enhanced by enactment of this bill, because all operators joining the new program would be deregulated, and trade route and service restrictions in the current ODS program would be eliminated. Both MSP participants and ODS operators would be permitted to operate foreign-flag feeder vessels in U.S. foreign trade.

In addition, the Administration's proposal contains a specific plan to pay for this maritime revitalization program. To do this, we propose an increase in the existing vessel tonnage duty. The duty initially was created in 1789 by the first Congress. The duty is assessed on a vessel's net register tonnage (NRT), a universal measure of cargo capacity. All vessels entering U.S. ports from foreign ports pay this fee. If a ship enters the United States from a nearby Western Hemisphere foreign port, the fee is nine cents per NRT; if its last call was outside that area, the fee is 27 cents per NRT. Our proposal is to increase this two-tiered fee by 15 and 44 cents, respectively. Under current law, no fee is collected after a ship has made five calls in a

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year in U.S. ports, and we propose retaining this practice, which has been in effect since the late 19th century.

Tonnage fees are deposited into the general fund of the Treasury. In 1990, Congress increased the tonnage fee and directed that the increase be deposited into the general fund as offsetting receipts for the department in which the Coast Guard is operating and ascribed to Coast Guard activities. The tonnage fee currently raises approximately \$63 million a year. The Administration's proposed increase for the MSP would be treated similarly in our budget. Today, our Coast Guard provides an estimated \$800 million in services to ships of all nations for aids to navigation, search and rescue, vessel inspections and many other activities. The increase in tonnage fees in our proposal would cover some of the costs of these Coast Guard services.

We believe the fee increase will have no significant adverse impact on our foreign trade, or any segment of our maritime and international trade industries. Our analysis shows that about \$1.50 will be added for an entire year to the cost of moving a twenty-foot

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TO 9/395-3109

P012/013

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container. The added cost on a typical cruise ticket is 38 cents. Tankers would pay about one additional penny per barrel of oil and increased fees for dry bulk cargo ships would amount to about 14 cents per ton.

The size of our foreign commerce and the vigorous growth we see ahead mean this increased duty should have no harmful effect on any port, shipper or company, and only a negligible impact on consumers. The 1990 increase in tonnage duties that Congress initiated has not adversely affected trade; in fact, foreign trade has increased since 1990.

This is the President's proposal to maintain a United States owned and crewed fleet of vessels available for economic and national security.

As the President said when announcing this proposal, "A modern merchant United States-flag fleet, with skilled U.S. mariners, will

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TO 9/395-3109

P013/013

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provide not only jobs and economic benefits, but also an important sealift capability in times of national emergency."

Along with the President, Admiral Herberger and I look forward to working with you to secure approval this year for this important legislation to implement a long-awaited, comprehensive revitalization of the United States merchant marine.

Thank you for giving me the opportunity to appear before you today. I will be glad to answer any questions you and the members of the Subcommittee may have.

#

Chen
3061

Document No. 060705

WHITE HOUSE STAFFING MEMORANDUM

DATE: 4/20/94

ACTION/CONCURRENCE/COMMENT DUE BY: 4/25/94

SUBJECT: MILITARY NOMINATIONS:

- 1) REAR ADMIRAL (SELECT) ARCHIE R. CLEMINS
- 2) REAR ADMIRAL PHILIP M. QUAST
- 3) REAR ADMIRAL JOHN S. REDD
- 4) REAR ADMIRAL CONRAD C. LAUTENBACHER, JR.

	ACTION	FYI		ACTION	FYI
VICE PRESIDENT	☐	☐	NUSSBAUM	☐	☐
McLARTY	☐	☐	QUINN	☐	☐
LADER	☐	☐	RASCO	☐	☐
ICKES	☐	☐	RUBIN	☐	☐
PANETTA	☐	☐	SEGAL	☐	☐
BAGGETT	☐	☐	SEIDMAN	☐	☐
EMANUEL	☐	☐	STEPHANOPOULOS	☐	☐
GEARAN	☐	☐	TYSON	☐	☐
GERGEN	☐	☐	VARNEY	☐	☐
GIBBONS	☐	☐	WATKINS	☐	☐
GRIFFIN	☐	☐	WILLIAMS	☐	☐
HALE	☐	☐	BELL	☐	☐
HERMAN	☐	☐	CLERK	☐	☒
LAKE	☐	☐		☐	☐
LINDSEY	☐	☐		☐	☐
McGINTY	☐	☐		☐	☐
MYERS	☐	☐		☐	☐

REMARKS:

Do you have any objections?

RESPONSE:

The National Security Council staff concurs in the attached military nominations.

Anthony Lake

JOHN D. PODESTA
Assistant to the President
and Staff Secretary

TIME STAMP

NATIONAL SECURITY COUNCIL EXECUTIVE SECRETARIAT STAFFING DOCUMENT

SYSTEM LOG NUMBER:

3061

ACTION OFFICER:

Hahn

DUE:

4/24/94

- ☒ Prepare Memo For Lake
- ☐ Prepare Memo For Podesta
- ☐ Prepare Memo _____

- ☐ Appropriate Action
- ☐ Prepare Memo For Itoh
- to _____

CONCURRENCES/COMMENTS*

PHONE* to action officer at ext. _____

Concur

FYI

Concur

FYI

Concur

FYI

- ☐ ☐ Andreasen
- ☐ ☐ Andricos
- ☐ ☐ Aoki
- ☐ ☐ Beers
- ☐ ☒ Bell
- ☐ ☐ Beyrle
- ☐ ☐ Burns
- ☐ ☐ Canas
- ☐ ☐ Clarke
- ☐ ☐ Claussen
- ☐ ☐ Danvers
- ☐ ☐ Darragh
- ☐ ☐ DeShazer
- ☐ ☐ Fauver
- ☐ ☐ Feaver
- ☐ ☐ Feinberg
- ☐ ☐ Forsythe
- ☐ ☐ Fried
- ☐ ☐ Froman
- ☐ ☐ Genton
- ☐ ☐ Gottemoeller

- ☐ ☐ Hahn
- ☐ ☐ Hammonds
- ☐ ☐ Harris
- ☐ ☐ Holl
- ☐ ☐ Indyk
- ☐ ☐ Jones
- ☐ ☐ Kreczko
- ☐ ☐ Kristoff
- ☐ ☐ Kyle
- ☐ ☐ Laipson
- ☐ ☐ Leary
- ☐ ☐ LeBourgeois
- ☐ ☐ Liu
- ☐ ☐ Manzanares
- ☐ ☐ Menan
- ☐ ☐ Mislock
- ☐ ☐ Mitchell
- ☐ ☐ Murase
- ☐ ☐ Owens-Kirkpatrick
- ☐ ☐ Poneman
- ☐ ☐ Punke

- ☐ ☐ Reed
- ☐ ☐ Rice
- ☐ ☐ Rossin
- ☐ ☐ Rosner
- ☐ ☐ Satterfield
- ☐ ☐ Schifter
- ☐ ☐ Schwartz
- ☐ ☐ Steinberg
- ☐ ☐ Tenet
- ☐ ☐ Van Eron
- ☐ ☐ Waddell
- ☐ ☐ Wales
- ☐ ☐ Walker
- ☐ ☐ Walsh
- ☐ ☐ Whyman
- ☐ ☐ Wiedemann
- ☐ ☐ Wilson
- ☐ ☐ Witkowski
- ☐ ☐ _____
- ☐ ☐ _____
- ☐ ☐ _____

INFORMATION

☒ Itoh
☐ Lake

☒ Kenney
☐ Berger

☒ Soderberg
☐ Wolin

☒ Exec Sec Desk
☒ Records Mgmt.

COMMENTS

Logged By

[Signature]

Return to Records Mgmt.

370 0502

THE WHITE HOUSE

WASHINGTON

April 15, 1994

94 APR 19 AIO : 21

MEMORANDUM FOR THE PRESIDENT

FROM: ALPHONSO MALDON, JR. *Amaldon Jr*
DEPUTY ASSISTANT TO THE PRESIDENT AND
DIRECTOR, WHITE HOUSE MILITARY OFFICE

SUBJECT: Flag Officer Nomination

Forwarded for your approval and signature is the nomination of Rear Admiral (Select) Archie R. Clemens, United States Navy, for his appointment to the grade of vice admiral and a recommendation for his assignment as Commander SEVENTH Fleet.

As required by title 10, United States Code, section 601(d)(1), the Secretary of Defense has attached an evaluation of Admiral Clemens' performance in a joint duty assignment from the Chairman of the Joint Chiefs of Staff.

This nomination has been staffed by the Secretary of the Navy and approved by the Secretary of Defense.

Recommendation

That you approve and sign the attached.

Attachment



THE SECRETARY OF DEFENSE
WASHINGTON, DC 20301-1000

13 APR 1994

MEMORANDUM FOR THE PRESIDENT

SUBJECT: Flag Officer Nomination

I recommend you assign Rear Admiral (Select) Archie R. Clemens, United States Navy, as Commander SEVENTH Fleet, an authorized vice admiral position. I further recommend you nominate Admiral Clemens, age 50, for appointment to the grade of vice admiral. He currently serves as Deputy Commander in Chief/Chief of Staff, U. S. Atlantic Fleet. He will succeed Vice Admiral Timothy W. Wright, whom I intend to recommend for another position.

In order to carry out the duties and responsibilities of the proposed assignment, a flag officer must have demonstrated highly effective performance in senior leadership positions. He must possess a detailed knowledge of the command structure of the Pacific and the requirements of the Western Pacific and Indian Oceans. He must be able to interpret United States interests and understand the employment of strike and support forces. He must have a thorough understanding of the political environment and the ability to work well with senior officials from other nations. Admiral Clemens meets these qualifications.

As required by title 10, United States Code, section 601(d)(1), I have attached an evaluation of Admiral Clemens from the Chairman of the Joint Chiefs of Staff while assigned to a joint equivalent duty assignment.

This action will not cause the Navy to exceed the number of officers authorized to be serving in the grade of vice admiral.

William J. Perry

Attachment



THE CHAIRMAN, JOINT CHIEFS OF STAFF

WASHINGTON, D.C. 20318

CN-184-94
24 March 1994

MEMORANDUM FOR THE SECRETARY OF DEFENSE

Through: Deputy Secretary of Defense

Subject: Flag Officer Nomination

1. In accordance with the provisions of title 10, United States Code, and DOD Instruction 1320.4, the Secretary of the Navy has recommended Rear Admiral (Select) Archie R. Clemins for assignment as Commander, SEVENTH Fleet, and appointment to the grade of vice admiral.
2. I have reviewed Rear Admiral (Select) Clemins' performance in one joint equivalent assignment. As Commander, Submarine Group SEVEN, he improved the antisubmarine warfare capabilities of the Japan Maritime Self-Defense Force (JMSDF) Submarine Force by taking actions to provide significant sonar training, dedicating valuable submarine assets to major exercises, initiating joint exercises on short notice as submarine assets became available, and demonstrating US submarine capabilities to the Commander, JMSDF Fleet Submarine Force. His close relationship with senior Japanese officials enabled a straightforward and honest approach that proved most effective in working international politico-military, submarine-related issues. I am confident he is well qualified for this assignment and advancement.
3. I concur in the Secretary's nomination of Rear Admiral (Select) Clemins for this assignment and appointment to the grade of vice admiral and recommend you forward the enclosed nomination to the President for approval.


JOHN M. SHALIKASHVILI
Chairman
of the Joint Chiefs of Staff

Enclosure

THE WHITE HOUSE

WASHINGTON

April 15, 1994

94 APR 19 A10 : 22

MEMORANDUM FOR THE PRESIDENT

FROM: ALPHONSO MALDON, JR. *Amaldon*
DEPUTY ASSISTANT TO THE PRESIDENT AND
DIRECTOR, WHITE HOUSE MILITARY OFFICE

SUBJECT: Flag Officer Nomination

Forwarded for your approval and signature is the nomination of Rear Admiral Philip M. Quast, United States Navy, for his appointment to the grade of vice admiral and a recommendation for his assignment as Commander, Military Sealift Command.

As required by title 10, United States Code, section 601(d)(1), the Secretary of Defense has attached an evaluation of Admiral Quast's performance in a joint duty assignment from the Chairman of the Joint Chiefs of Staff.

This nomination has been staffed by the Secretary of the Navy and approved by the Secretary of Defense.

Recommendation

That you approve and sign the attached.

Attachment



THE SECRETARY OF DEFENSE

WASHINGTON, DC 20301-1000

13 APR 1994

MEMORANDUM FOR THE PRESIDENT

SUBJECT: Flag Officer Nomination

I recommend you assign Rear Admiral Philip M. Quast, United States Navy, as Commander Military Sealift Command, an authorized vice admiral position. I further recommend you nominate Admiral Quast, age 54, for appointment to the grade of vice admiral. He currently serves as Director, Surface Warfare Division, N86, Office of the Chief of Naval Operations. He will succeed Vice Admiral Michael P. Kalleres, whom I intend to recommend for another position.

In order to carry out the duties and responsibilities of the proposed assignment, a flag officer must have demonstrated highly effective performance in senior leadership positions. He must possess a thorough understanding of contingency sealift support requirements for military forces worldwide. He must be able to secure, through competitive procurement, space aboard commercial liners and charter ships to meet other military requirements. He must be able to contract for ship repairs, delivery systems, and other maritime services. Admiral Quast meets these qualifications.

As required by title 10, United States Code, section 601(d)(1), I have attached an evaluation of Admiral Quast from the Chairman of the Joint Chiefs of Staff while assigned to a joint duty assignment.

This action will not cause the Navy to exceed the number of officers authorized to be serving in the grade of vice admiral.

William J. Perry

Attachment



THE CHAIRMAN, JOINT CHIEFS OF STAFF

WASHINGTON, D.C. 20318

CN-185-94

24 March 1994

MEMORANDUM FOR THE SECRETARY OF DEFENSE

Through: Deputy Secretary of Defense

Subject: Flag Officer Nomination

1. In accordance with the provisions of title 10, United States Code, and DOD Instruction 1320.4, the Secretary of the Navy has recommended Rear Admiral Philip M. Quast for assignment as Commander, Military Sealift Command, and appointment to the grade of vice admiral.
2. I have reviewed Rear Admiral Quast's performance in one joint assignment. He served as the Liaison Officer, Naval Advisory Group, US Military Assistance Command, Vietnam, where he established a close and harmonious working relationship with senior province officials. His efforts were invaluable in all items of naval/province interest to include obtaining defoliation runs and clarifying tactical air request procedures. I am confident he is well qualified for this assignment and advancement.
3. I concur in the Secretary's nomination of Rear Admiral Quast for this assignment and appointment to the grade of vice admiral and recommend you forward the enclosed nomination to the President for approval.

A handwritten signature in black ink, appearing to read "John M. Shalikashvili", is written over the printed name and title.

JOHN M. SHALIKASHVILI
Chairman

of the Joint Chiefs of Staff

Enclosure

THE WHITE HOUSE

WASHINGTON

April 15, 1994

94 APR 19 A10 : 22

MEMORANDUM FOR THE PRESIDENT

FROM: ALPHONSO MALDON, JR. *Amaldon Jr*
DEPUTY ASSISTANT TO THE PRESIDENT AND
DIRECTOR, WHITE HOUSE MILITARY OFFICE

SUBJECT: Flag Officer Nomination

Forwarded for your approval and signature is the nomination of Rear Admiral John S. Redd, United States Navy, for his appointment to the grade of vice admiral and a recommendation for his assignment as Commander, Joint Task Force, Middle East/Commander, Middle East Force.

As required by title 10, United States Code, section 601(d)(1), the Secretary of Defense has attached an evaluation of Admiral Redd's performance in joint duty assignments from the Chairman of the Joint Chiefs of Staff.

This nomination has been staffed by the Secretary of the Navy and approved by the Secretary of Defense.

Recommendation

That you approve and sign the attached.

Attachment



THE SECRETARY OF DEFENSE

WASHINGTON, DC 20301-1000

13 APR 1994

MEMORANDUM FOR THE PRESIDENT

SUBJECT: Flag Officer Nomination

I recommend you assign Rear Admiral John S. Redd, United States Navy, as Commander, Joint Task Force, Middle East/Commander, Middle East Force, and nominate him for appointment to the grade of vice admiral. Admiral Redd, age 49, currently serves as Assistant Deputy Chief of Naval Operations (Plans, Policy and Operations), N3/5B, Office of the Chief of Naval Operations. He will succeed Vice Admiral Douglas J. Katz, whom I intend to nominate for another position.

In order to carry out the duties and responsibilities of the proposed assignment, a flag officer must have demonstrated highly effective performance in senior leadership positions. He must possess a detailed knowledge of the command structure and special requirements. He must be able to interpret United States interests and understand the employment of assigned forces in support of those interests. He must have a thorough understanding of the political environment and the ability to work well with senior officials from other nations. Admiral Redd meets these qualifications.

As required by title 10, United States Code, section 601(d)(1), I have attached an evaluation of Admiral Redd from the Chairman of the Joint Chiefs of Staff while assigned to joint duty assignments.

This action will not cause the Navy to exceed the number of officers authorized to be serving in the grade of vice admiral.

William J. Perry

Attachment



THE CHAIRMAN, JOINT CHIEFS OF STAFF

WASHINGTON, D.C. 20318

CN-186-94
24 March 1994

MEMORANDUM FOR THE SECRETARY OF DEFENSE

Through: Deputy Secretary of Defense

Subject: Flag Officer Nomination

1. In accordance with the provisions of title 10, United States Code, and DOD Instruction 1320.4, the Secretary of the Navy has recommended Rear Admiral John S. Redd for assignment as Commander, Joint Task Force, Middle East/Commander, Middle East Force, and appointment to the grade of vice admiral.
2. I have reviewed Rear Admiral Redd's performance in three joint assignments. As Executive Assistant and later in a subsequent assignment as Assistant to the Under Secretary of Defense for Policy, Office of the Secretary of Defense, he was deeply involved in the formulation and implementation of foreign policy and economic dimensions which enabled him to make substantive contributions in numerous areas of national security policy. As a member of a small team charged with formulating the US response to the invasion of Kuwait, he brilliantly managed the execution of the most sensitive decisions of the National Command Authorities. As Commander, Standing Naval Force Atlantic, he proved himself to be a superb strategist, accomplished tactician, and a polished diplomat through his aggressive programs to improve NATO maritime operations and tactical development. I am confident he is well qualified for this assignment and advancement.
3. I concur in the Secretary's nomination of Rear Admiral Redd for this assignment and appointment to the grade of vice admiral and recommend you forward the enclosed nomination to the President for approval.


JOHN M. SHALIKASHVILI
Chairman
of the Joint Chiefs of Staff

Enclosure

THE WHITE HOUSE
WASHINGTON

April 15, 1994

94 APR 19 AIO : 22

MEMORANDUM FOR THE PRESIDENT

FROM: ALPHONSO MALDON, JR. *Amal*
DEPUTY ASSISTANT TO THE PRESIDENT AND
DIRECTOR, WHITE HOUSE MILITARY OFFICE

SUBJECT: Flag Officer Nomination

Forwarded for your approval and signature is the nomination of Rear Admiral Conrad C. Lautenbacher, Jr., United States Navy, for his appointment to the grade of vice admiral and a recommendation for his assignment as Commander THIRD Fleet.

As required by title 10, United States Code, section 601(d)(1), the Secretary of Defense has attached an evaluation of Admiral Lautenbacher's performance in joint duty assignments from the Chairman of the Joint Chiefs of Staff.

This nomination has been staffed by the Secretary of the Navy and approved by the Secretary of Defense.

Recommendation

That you approve and sign the attached.

Attachment



THE SECRETARY OF DEFENSE
WASHINGTON, DC 20301-1000

13 APR 1994

MEMORANDUM FOR THE PRESIDENT

SUBJECT: Flag Officer Nomination

I recommend you assign Rear Admiral Conrad C. Lautenbacher, Jr., United States Navy, as Commander THIRD Fleet, an authorized vice admiral position. I further recommend you nominate Admiral Lautenbacher, age 51, for appointment to the grade of vice admiral. He currently serves as Special Assistant to the Assistant Secretary of the Navy (Financial Management). He will succeed Vice Admiral Jerry L. Unruh, who is retiring.

In order to carry out the duties and responsibilities of the proposed assignment, a flag officer must have demonstrated highly effective performance in senior leadership positions. He must possess a thorough understanding of the Pacific theater of operations to plan for and conduct operations to gain and maintain control of the sea in order to defend the United States, its possessions, leased bases, and sources of strategic materiel against attack. He must be able to assist in maintaining the security of the Pacific Command, and support the operations of adjacent United States and allied commanders. Admiral Lautenbacher meets these qualifications.

As required by title 10, United States Code, section 601(d)(1), I have attached an evaluation of Admiral Lautenbacher from the Chairman of the Joint Chiefs of Staff while assigned to joint duty assignments.

This action will not cause the Navy to exceed the number of officers authorized to be serving in the grade of vice admiral.

William J. Perry

Attachment



THE CHAIRMAN, JOINT CHIEFS OF STAFF
WASHINGTON, D.C. 20318

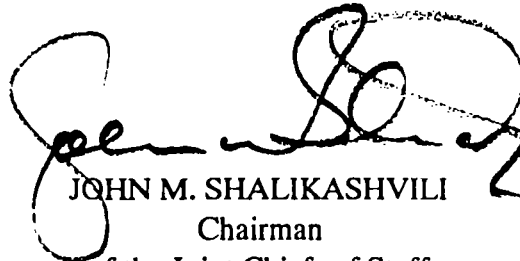
CN-178-94
24 March 1994

MEMORANDUM FOR THE SECRETARY OF DEFENSE

Through: Deputy Secretary of Defense

Subject: Flag Officer Nomination

1. In accordance with the provisions of title 10, United States Code, and DOD Instruction 1320.4, the Secretary of the Navy has recommended Rear Admiral Conrad C. Lautenbacher, Jr., for assignment as Commander, THIRD Fleet, and appointment to the grade of vice admiral.
2. I have reviewed Rear Admiral Lautenbacher's performance in two joint assignments. As the principal analyst, Office of the Secretary of Defense (Cost Analyst), he made significant contributions to DOD's capability to project the cost of major weapons systems. This included an independent review of the costs of the A-10, CH-53, LAMPS, F-14, F-15, and advanced attack helicopter. As Director, Force Structure Resource and Assessment, J-8, Joint Staff, he carefully articulated the warfighter's position on resource issues of critical importance to national security and successfully defended CJCS positions. He developed an innovative game plan for the analysis, production, and coordination of the FY 1994 Joint Military Net Assessment. He also orchestrated a substantial effort to provide analytical support to the Joint Staff Roles and Missions Review. I am confident he is well qualified for this assignment and advancement.
3. I concur in the Secretary's nomination of Rear Admiral Lautenbacher for this assignment and appointment to the grade of vice admiral and recommend you forward the enclosed nomination to the President for approval.


JOHN M. SHALIKASHVILI
Chairman
of the Joint Chiefs of Staff

Enclosure