

# FOIA MARKER

This is not a textual record. This is used as an administrative marker by the Clinton Presidential Library Staff.

Folder Title: Chron File - July 1993 #2 [2]				
Staff Office-Individual: Defense Policy-Bell, Robert				
Original OA/ID Number: 46				
Row: 31	Section: 3	Shelf: 2	Position: 2	Stack: V

# Withdrawal/Redaction Sheet

## Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. cable	re: Proposed Public Affairs Guidance - Exercise Indigo Musket 93-1. (1 page)	07/13/1993	P1/b(1)
002a. letter	[Personally Identifiable Information] [partial] (1 page)	06/03/1993	b(6)
002b. resume	Resume of Service Career of William White Herzog. (3 pages)	02/03/1992	b(6)
002c. letter	[Personally Identifiable Information] [partial] (3 pages)	06/28/1993	b(6)
003a. letter	[Personally Identifiable Information] [partial] (1 page)	06/30/1993	b(6)
003b. resume	Resume of Service Career of Daniel William Christman. (3 pages)	07/01/1992	b(6)

**COLLECTION:**

Clinton Presidential Records  
 National Security Council  
 Defense Policy and Arms Control (Robert Bell)  
 OA/Box Number: 46

**FOLDER TITLE:**

Chron File - July 1993 #2 [2]

2016-0152-F

vz4435

**RESTRICTION CODES**

Presidential Records Act - [44 U.S.C. 2204(a)]

Freedom of Information Act - [5 U.S.C. 552(b)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]
  
- C. Closed in accordance with restrictions contained in donor's deed of gift.
- PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).
- RR. Document will be reviewed upon request.

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
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- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

TO: PETERSON, R

FROM: ITOH

DOC DATE: 12 JUL 93  
SOURCE REF:

KEYWORDS: MILITARY BASES

LEGISLATIVE REFERRAL

PERSONS:

SUBJECT: DOD PROPOSED RPT RE HR-202 NATURAL & HISTORIC PRESERVATION AT  
INTSALATIONS CLOSED OR REALIGNED

ACTION: KENNEY SGD MEMO

DUE DATE: 02 JUL 93 STATUS: C

STAFF OFFICER: JONES

LOGREF:

FILES: WH

NSCP:

CODES:

D O C U M E N T   D I S T R I B U T I O N

FOR ACTION

FOR CONCURRENCE

FOR INFO

BELL  
EXECSEC  
JONES  
ROSNER

COMMENTS:

DISPATCHED BY \_\_\_\_\_ DATE \_\_\_\_\_ BY HAND W/ATTCH

OPENED BY: NSMEM

CLOSED BY NSASK

DOC 3 OF 3

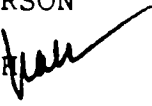
## NATIONAL SECURITY COUNCIL

WASHINGTON, D.C. 20506

July 12, 1993

MEMORANDUM FOR RONALD K. PETERSON

FROM:

WILLIAM H. ITO 

SUBJECT:

Defense Proposed Report RE: H.R. 202, Natural and  
Historic Preservation at Installations Closed or  
Realigned

The National Security Council staff concurs with the DoD report opposing the proposed legislation.

## NATIONAL SECURITY COUNCIL

WASHINGTON, D.C. 20506

July 9, 1993

ACTION

MEMORANDUM FOR WILLIAM H. ITOH

THROUGH: ROBERT G. BELL *RGB*FROM: STEVEN R. JONES *SJ*SUBJECT: Defense Proposed Report re: HR 202, Natural and  
Historic Preservation at Installations Closed or  
Realigned

OMB requests NSC views on the proposed DoD response regarding legislation to ensure natural and historic preservation at military bases being closed or realigned. DoD correctly points out that means for natural and historic preservation are already contained in existing law (Federal Property and Administrative Services Act of 1949). The NSC should therefore support DoD opposition to the proposed bill. OMB also concurs in this view.

Concurrences by: *J Rosner*  
Jeremy RosnerRECOMMENDATION

That you sign the memorandum at Tab I.

## Attachments

Tab I Memorandum for Signature

Tab II Incoming Correspondence

EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF MANAGEMENT AND BUDGET  
Washington, D.C. 20503

**SPECIAL**

June 24, 1993

LEGISLATIVE REFERRAL MEMORANDUM

LRM #I-728

TO: Legislative Liaison Officer -

- ACHP - Dr. Robert D. Bush - (202)606-8503 - 264
- AGRICULTURE - Marvin Shapiro - (202)720-1516 - 312
- GSA - William R. Ratchford - (202)501-0563 - 237
- INTERIOR - Ralph Hill - (202)208-6706 - 329
- JUSTICE - Faith Burton - (202)514-2141 - 217
- NSC - William H. Itoh - (202)395-3723 - 249

FROM: RONALD K. PETERSON (for)   
Assistant Director for Legislative Reference

OMB CONTACT: MIKE GOAD (395-7301)  
Secretary's line (for simple responses): 395-6194

SUBJECT: Defense Proposed Report RE: HR 202, Natural  
and Historic Preservation at Installations  
Closed or Realigned

DEADLINE: WEDNESDAY, July 14, 1993

OMB requests the views of your agency on the above subject before  
advising on its relationship to the program of the President, in  
accordance with OMB Circular A-19.

Please advise us if this item will affect direct spending or  
receipts for purposes of the the "Pay-As-You-Go" provisions of  
Title XIII of the Omnibus Budget Reconciliation Act of 1990.

- CC:
- T. Stanners
  - D. Hahn
  - C. Tuttle
  - R. Saunders

**RESPONSE TO LEGISLATIVE REFERRAL MEMORANDUM**

If your response to this request for views is simple (e.g., concur/no comment) we prefer that you respond by faxing us this response sheet. If the response is simple and you prefer to call, please call the branch-wide line shown below (NOT the analyst's line) to leave a message with a secretary.

You may also respond by (1) calling the analyst/attorney's direct line (you will be connected to voice mail if the analyst does not answer); (2) sending us a memo or letter; or (3) if you are an OASIS user in the Executive Office of the President, sending an E-mail message. Please include the LRM number shown above, and the subject shown below.

TO:           MIKE GOAD  
                   Office of Management and Budget  
                   Fax Number: (202) 395-5691  
                   Analyst/Attorney's Direct Number:           (202) 395-7301  
                   Branch-Wide Line (to reach secretary): (202) 395-6194

FROM:           \_\_\_\_\_ (Date)  
                   \_\_\_\_\_ (Name)  
                   \_\_\_\_\_ (Agency)  
                   \_\_\_\_\_ (Telephone)

SUBJECT:       Defense Proposed Report RE: HR 202, Natural  
                   and Historic Preservation at Installations  
                   Closed or Realigned

The following is the response of our agency to your request for views on the above-captioned subject:

\_\_\_\_\_ Concur  
 \_\_\_\_\_ No objection  
 \_\_\_\_\_ No comment  
 \_\_\_\_\_ See proposed edits on pages \_\_\_\_\_  
 \_\_\_\_\_ Other: \_\_\_\_\_  
 \_\_\_\_\_ FAX RETURN of \_\_\_\_\_ pages, attached to this  
                   response sheet

Honorable Ronald V. Dellums  
Chairman, Committee on Armed Services  
House of Representatives  
Washington, DC 20515

**DRAFT**  
**FOR**  
**COMMITTEE**  
**REVIEW**

Dear Mr. Chairman:

This is in reply to your letter of January 28, 1993, to Secretary Aspin, requesting Department of Defense (DoD) views on H.R. 202, 103rd Congress, a bill "To require the Secretary of Defense to protect areas of exceptional natural or historic character during the process of closing or realigning a military base."

This bill would amend existing base closure laws to require the Secretary of Defense to identify all areas and facilities on a military installation scheduled for closure or realignment that are of exceptional natural or historic character. The identification of such areas and facilities shall be made in consultation with the Secretary of the Interior and the Secretary of Agriculture. If requested, these areas shall be transferred without reimbursement for inclusion into the National Park System or the National Forest System. In addition, the Secretary concerned may request that such identified area or facility shall be transferred without reimbursement to the State or local government in which the area or facility is located if the State or local government agrees to preserve and maintain the area or facility as a park, historic site, or other recreational site.

The Department of Defense opposes enactment of this bill. The Administrator of General Services, in accordance with the provision of the base closure laws, delegated his authority to the Secretary of Defense to dispose of real property that becomes available as a result of a base closure or realignment. The Secretary is required to dispose of this property in accordance with the provisions of the Federal Property and Administrative Services Act of 1949, as amended. The Property Act contains adequate provisions for the disposal of property determined to be of historic character, suitable for public parks or other recreational areas and natural locations such as wildlife refuges. There are existing provisions that allow these transfers without consideration or at a discount. Therefore, the proposed bill is not necessary to ensure that such identified areas or facilities are disposed of in a manner that is in the best interest of the public.

OMB advises that, from the standpoint of the Administration's program, there is no objection to the presentation of this report for the consideration of the committee.

Sincerely,

TO: PETERSON, R

FROM: ITOH

DOC DATE: 14 JUL 93  
SOURCE REF:

KEYWORDS: DEFENSE POLICY  
IMMIGRATION

LEGISLATIVE REFERRAL

PERSONS:

SUBJECT: DOD COMMENTS ON HR-245 / PROPOSED DETAILING OF MILITARY PERSONNEL TO  
INS & USCS

ACTION: KENNEY SGD MEMO

DUE DATE: 02 JUL 93 STATUS: C

STAFF OFFICER: HAHN

LOGREF:

FILES: WH

NSCP:

CODES:

DOCUMENT DISTRIBUTION

FOR ACTION

FOR CONCURRENCE

FOR INFO

BELL  
EXECSEC  
HAHN  
HOOKER  
ROSNER

COMMENTS: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

DISPATCHED BY                      DATE 7/14 BY HAND W/ATTCH

OPENED BY: NSMEM      CLOSED BY: NSKDB      DOC 3 OF 3

## NATIONAL SECURITY COUNCIL

WASHINGTON, D.C. 20506

July 14, 1993

MEMORANDUM FOR RONALD K. PETERSON

FROM: WILLIAM H. ITO *W.H. Ito*SUBJECT: HR 245: Proposed DoD Personnel Detail to INS and  
USCS

The National Security Council staff has reviewed and concurs with DoD's comments on HR 245.

NATIONAL SECURITY COUNCIL  
WASHINGTON, D.C. 20506

July 12, 1993

ACTION

MEMORANDUM FOR WILLIAM H. ITOH

THROUGH:

ROBERT G. BELL *RGB*

FROM:

RICHARD HOOKER *RH*

SUBJECT:

DoD Comments on HR 245: Proposed Detailing of  
Military Personnel to INS and USCS

**SIGNED**

We have reviewed and recommend that you concur with DoD's comments on the proposed legislation. HR 245 authorizes the detail of 12,000 DoD personnel to the U.S. Customs Service (USCS) and the Immigration and Naturalization Service (INS) to assist in border control. The Department of Defense recommends that the bill not go forward.

If approved, this bill will authorize the use of military personnel in civilian law enforcement roles. Such use is currently proscribed by statute to preclude military confrontations with civilians. Other laws prohibit detailing of military personnel to civilian law enforcement agencies where such use directly affects military readiness. The impact of this bill on military force structure would also be significant (approximately one Army division or two air wings).

Concurrences by:

*KH* Keith Hahn and *R* Jeremy Rosner

RECOMMENDATION

That you sign the memo of concurrence at Tab I.

Attachments

Tab I Memo of Concurrence

Tab II Incoming Correspondence

4797

**EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF MANAGEMENT AND BUDGET  
Washington, D.C. 20503**

June 24, 1993

**SPECIAL**

**LEGISLATIVE REFERRAL MEMORANDUM**

LRM #I-730

**TO: Legislative Liaison Officer -**

JUSTICE - Faith Burton - (202)514-2141 - 217  
NSC - William H. Itoh - (202)395-3723 - 249  
STATE - Julie C. Norton - (202)647-2137 - 225  
TRANSPORTATION - Tom Herlihy - (202)366-4687 - 226  
TREASURY - Richard S. Carro - (202)622-1146 - 228

**FROM: RONALD K. PETERSON (for)** *Ronald K. Peterson*  
Assistant Director for Legislative Reference

**OMB CONTACT: MIKE GOAD (395-7301)**  
Secretary's line (for simple responses): 395-6194

**SUBJECT: Defense Proposed Report RE: HR 245, DOD**  
Personnel Detail to INS and USCS

**DEADLINE: FRIDAY, July 16, 1993**

OMB requests the views of your agency on the above subject before advising on its relationship to the program of the President, in accordance with OMB Circular A-19.

Please advise us if this item will affect direct spending or receipts for purposes of the the "Pay-As-You-Go" provisions of Title XIII of the Omnibus Budget Reconciliation Act of 1990.

**CC:**  
T. Stanners  
L. Liu  
J. Simpson  
K. MacIntyre

RESPONSE TO LEGISLATIVE REFERRAL MEMORANDUM

If your response to this request for views is simple (e.g., concur/no comment) we prefer that you respond by faxing us this response sheet. If the response is simple and you prefer to call, please call the branch-wide line shown below (NOT the analyst's line) to leave a message with a secretary.

You may also respond by (1) calling the analyst/attorney's direct line (you will be connected to voice mail if the analyst does not answer); (2) sending us a memo or letter; or (3) if you are an OASIS user in the Executive Office of the President, sending an E-mail message. Please include the LRM number shown above, and the subject shown below.

TO: MIKE GOAD
Office of Management and Budget
Fax Number: (202) 395-5691
Analyst/Attorney's Direct Number: (202) 395-7301
Branch-Wide Line (to reach secretary): (202) 395-6194

FROM: \_\_\_\_\_ (Date)
\_\_\_\_\_ (Name)
\_\_\_\_\_ (Agency)
\_\_\_\_\_ (Telephone)

SUBJECT: Defense Proposed Report RE: HR 245, DOD
Personnel Detail to INS and USCS

The following is the response of our agency to your request for views on the above-captioned subject:

- \_\_\_\_\_ Concur
\_\_\_\_\_ No objection
\_\_\_\_\_ No comment
\_\_\_\_\_ See proposed edits on pages \_\_\_\_\_
\_\_\_\_\_ Other: \_\_\_\_\_
\_\_\_\_\_ FAX RETURN of \_\_\_\_\_ pages, attached to this response sheet

DRAFT  
FOR  
CNS 11-30  
REVISION

The Honorable Ronald V. Dellums  
Chairman, Committee on Armed Services  
House of Representatives  
Washington, D.C. 20515

Dear Mr. Chairman:

This is in response to your request for the views of the Department of Defense on H.R. 245, 103rd Congress, a bill "to amend title 10, United States Code, to authorize the detail of personnel of the Department of Defense to assist the Immigration and Naturalization Service and the United States Custom Service perform border patrol-related activities."

H.R. 245 would authorize the Secretary of Defense to assign, during each fiscal year, as many as 12,000 Department of Defense personnel to assist the Immigration and Naturalization Service (INS) and the U.S. Customs Service in interdicting terrorists, drug traffickers, and illegal aliens; and in inspecting cargo, vehicles, and aircraft.

This legislation would broaden the Defense Department's statutory authority under chapter 18 of title 10, United States Code. Specifi-

cally, it would provide authority for the use of Department of Defense personnel--independent of their role of preserving our national security--to at least assist in the border control activities of civilian law enforcement agencies.

The Department of Defense opposes this proposed legislation. It further expands military involvement with civilian law enforcement agencies with no corresponding military benefit, does not expressly define the role that the military is authorized to undertake, and conflicts with existing national policy as expressed in other statutory provisions.

Section 375 of chapter 18, title 10, as well as section 1385 of title 18, United States Code, prohibit direct participation of military personnel in civilian law enforcement activity. The intent of these prohibitions is to strictly limit direct military confrontation with civilians. Consequently, direct participation in law enforcement roles, such as search, seizure, arrest, or similar activity, requires express statutory authority.

The draft bill does not expressly authorize direct participation by military personnel in interdictions and inspections. It provides only generally for assistance in such acts, without defining pre-

cisely what activity is authorized. In contrast, the remainder of chapter 18 specifically delineates the authorized tasks.

Any assistance in interdictions and inspections would place Department of Defense personnel in law enforcement roles to which most are unaccustomed and for which they are unprepared and, in many cases, untrained. It is not in our military interest to undertake law enforcement missions that require training in search and seizure, arrests, use of force against civilian citizens, criminal processing techniques, preservation of evidence, and court testimony. Such tasks are of minimal value to military readiness and detract from training with warfighting equipment for warfighting missions.

The primary role of military personnel during peacetime is to train in preparation for war. Those personnel detailed outside the Department are not available to perform unit training. This lack of training will directly reduce unit readiness levels and will extend the time required before these personnel could be deployed to support contingency operations. This, in turn, reduces the level of military preparedness and overall combat effectiveness of the armed forces.

Section 376 of title 10 provides that Defense Department support may not be provided under chapter 18 to any civilian law enforcement

official if the provision of such support adversely affects the military preparedness of the United States. Not only does the envisioned military role detract from unit readiness, but the detail of 12,000 personnel may itself adversely affect military preparedness. The loss of 12,000 military and civilian personnel is equivalent to removing one Army division or two Air Force wings from the Department.

Units whose personnel are lost due to detailing will face the proposition of working extended hours or not performing required functions. Civilian personnel detailed will leave vacant billets behind that must remain vacant until the detailed civilian returns to the unit. The net result will be to hollow out those units losing detailed personnel.

Section 377 of title 10 requires reimbursement for Defense Department support unless the support is provided in the normal course of military training or operations, or results in a benefit to the Department that is substantially equivalent to that which would otherwise be obtained from military training. It is, therefore, likely that reimbursement by INS and Customs would be required. The potential additional cost is estimated to be \$650 million per year.

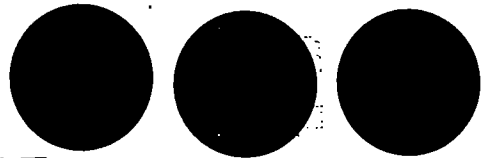
The Office of Management and Budget advises that, from the standpoint of the Administration's program, there is no objection to the presentation of this report for the consideration of the Committee.

Sincerely,

2/15/93

WASH FAX

~~CONFIDENTIAL~~



13 JUL 1993 12 47

SITE
D
97L
MSG NBR

DATE & TIME RECEIVED

DATE & TIME TRANSMITTED

TO BE COMPLETED BY REQUESTOR

FROM Major Reese *11:05 a.m.* OFFICE/DESK OASD(PA):DPL PHONE NBR (703) 697-1254

SUBJECT PAG - EXERCISE INDIGO MUSKET 93-1

PAGES 2

DELIVERY INSTRUCTIONS:

- HOLD FOR NORMAL DUTY HOURS
- IMMEDIATELY

*Pls. confirm*

NOTE: FURNISH AFTER DUTY HOUR CONTACT TELEPHONE NUMBER FOR EACH ADDRESSEE REQUIRING AFTER DUTY HOUR DELIVERY

TRANSMIT TO

AGENCY	INDIVIDUAL NAME	OFFICE	ROOM NBR	PHONE NBR
STATE	MR. MITCHELL			647-5151
STATE	MR. JUSTESSEN			647-7774
WHITE HOUSE	CAPT CLARKE			456-2947
NSC	CAPT HAHN			456-2947
				395-4970

REMARKS .PLS SEND ASAP, HOT!

REQUEST/RECEIPT FOR TRANSMISSION

JCS J3 FORM 8 JAN 91

~~CONFIDENTIAL~~

WHEN WITH ATTACHMENT

STAMP OR PRINT CLASSIFICATION/CODEWORD

~~CONFIDENTIAL~~

(WHEN WITH ATTACHMENTS)

OFFICE OF THE ASSISTANT SECRETARY OF DEFENSE  
WASHINGTON, D.C. 20301-1400

PUBLIC AFFAIRS

1.3 JUL 1993

MEMORANDUM FOR DEPARTMENT OF STATE (ATTN: MR. MITCHELL)  
DEPARTMENT OF STATE (ATTN: MR. JUSTESEN)  
JOINT STAFF PUBLIC AFFAIRS OFFICE (ATTN: CDR BARRON)  
OASD (ISA) (ATTN: MR. MACMURRAY)  
DIRECTOR OF DEFENSE INFORMATION (ATTN: LCDR GRAD-  
ISHER)  
WHITE HOUSE PRESS OFFICE (ATTN: CAPT. CLARK)  
NATIONAL SECURITY COUNCIL (ATTN: CAPT HAHN)

SUBJECT: Public Affairs Guidance: Exercise Indigo Musket 93-1

USCENTCOM's proposed public affairs guidance message for Exercise Indigo Musket 93-1 is enclosed for your review. Request your concurrence/comments no later than noon July 14, 1993. Telephonic coordination is encouraged.

The OASD (PA) point of contact is Maj. Janet L. Reese, USAF, Room 2D757, telephone (703) 693-1073.

A handwritten signature in black ink, appearing to read "D. R. Powers", with a long horizontal line extending to the right.

David R. Powers  
Colonel, USA  
Director for Plans

~~CONFIDENTIAL~~

(WHEN WITH ATTACHMENTS)

# Withdrawal/Redaction Marker

## Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. cable	re: Proposed Public Affairs Guidance - Exercise Indigo Musket 93-1. (1 page)	07/13/1993	P1/b(1)

### COLLECTION:

Clinton Presidential Records  
National Security Council  
Defense Policy and Arms Control (Robert Bell)  
OA/Box Number: 46

### FOLDER TITLE:

Chron File - July 1993 #2 [2]

2016-0152-F

vz4435

### RESTRICTION CODES

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Freedom of Information Act - [5 U.S.C. 552(b)]

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- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]
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## NATIONAL SECURITY COUNCIL

WASHINGTON, D.C. 20506

July 12, 1993

ACTION

MEMORANDUM FOR WILLIAM H. ITOH

THROUGH: ROBERT G. BELL *RGB*FROM: RICHARD HOOKER *RH*

SUBJECT: Proposed Defense Testimony on Acquisition

We have reviewed and recommend that you concur with the proposed testimony. It expresses Department of Defense support for streamlined defense acquisition procedures, including integration of commercial and defense technology into a national industrial and technology base; deregulation to permit more cost effective purchasing; limiting the application of government-unique laws to purchases of commercial products; and repeal of certain outdated and unnecessary service-unique statutes.

A telephonic concurrence was submitted on June 25 to permit this testimony to proceed on schedule. This constitutes written follow-up.

Concurrences by: *Subdraft* Keith Hahn and Jeremy Rosner *(P)*

RECOMMENDATION

That you sign the memo of concurrence at Tab I.

## Attachments

Tab I Memo of Concurrence

Tab II Incoming Correspondence

NATIONAL SECURITY COUNCIL  
WASHINGTON, D.C. 20506

MEMORANDUM FOR JAMES J. JUKES

FROM: WILLIAM H. ITOH

SUBJECT: DoD Proposed Testimony on Acquisition Reform

The National Security Council staff has reviewed and concurs with the proposed testimony.

11 PAGES

4652

EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF MANAGEMENT AND BUDGET  
Washington, D.C. 20503

June 24, 1993

LEGISLATIVE REFERRAL MEMORANDUM

LRM #M-435

TO: Legislative Liaison Officer -

JUSTICE - Faith Burton - (202)514-2141 - 217  
NEC - Sonia Mathews - (202)456-6722 - 429  
NASA - Jeff Lawrence - (202)358-1948 - 219  
GSA - William R. Ratchford - (202)501-0563 - 237  
NSC - William H. Itoh - (202)395-3723 - 249  
SBA - Christine Swedin - (202)205-6702 - 315  
LABOR - Robert A. Shapiro - (202)219-8201 - 330  
INTERIOR - Ralph Hill - (202)208-6706 - 329

FROM: JAMES J. JUKES (for) *Ji*  
Assistant Director for Legislative Reference

OMB CONTACT: Jim BROWN (395-3473)  
Secretary's line (for simple responses): 395-3454  
Alexander McCLELLAND (395-3850)

SUBJECT: DEFENSE Proposed Testimony on Acquisition  
Reform

DEADLINE: 3:00 P.M. Friday June 25, 1993

COMMENTS: This testimony must be delivered on Monday. If we do not hear from you by the deadline, we will assume that you have no comment.

OMB requests the views of your agency on the above subject before advising on its relationship to the program of the President, in accordance with OMB Circular A-19.

Please advise us if this item will affect direct spending or receipts for purposes of the the "Pay-As-You-Go" provisions of Title XIII of the Omnibus Budget Reconciliation Act of 1990.

CC:

Cyndi Vallina  
John McClelland  
David Haun  
Dorothy Robyn  
David Lane  
Paul Weinstein  
Mike Goad

Bob Darnus  
Vince Foster  
Bruce McConnell  
Peter Weiss  
Allan Brown  
Bill Coleman

LRM #M-435

**RESPONSE TO LEGISLATIVE REFERRAL MEMORANDUM**

If your response to this request for views is simple (e.g., concur/no comment) we prefer that you respond by faxing us this response sheet. If the response is simple and you prefer to call, please call the branch-wide line shown below (NOT the analyst's line) to leave a message with a secretary.

You may also respond by (1) calling the analyst/attorney's direct line (you will be connected to voice mail if the analyst does not answer); (2) sending us a memo or letter; or (3) if you are an OASIS user in the Executive Office of the President, sending an E-mail message. Please include the LRM number shown above, and the subject shown below.

**TO:** Jim BROWN (395-3473)  
Office of Management and Budget  
Fax Number: (202) 395-3109  
Analyst/Attorney's Direct Number: (202) 395-3473  
Branch-Wide Line (to reach secretary): (202) 395-3454

**FROM:** \_\_\_\_\_ (Date)  
\_\_\_\_\_ (Name)  
\_\_\_\_\_ (Agency)  
\_\_\_\_\_ (Telephone)

**SUBJECT:** DEFENSE Proposed Testimony on Acquisition Reform

The following is the response of our agency to your request for views on the above-captioned subject:

\_\_\_\_\_ Concur  
\_\_\_\_\_ No objection  
\_\_\_\_\_ No comment  
\_\_\_\_\_ See proposed edits on pages \_\_\_\_\_  
\_\_\_\_\_ Other: \_\_\_\_\_  
\_\_\_\_\_ FAX RETURN of \_\_\_\_\_ pages, attached to this response sheet.

JUN 24 '93 15:04 FROM OSD-LRS

TO JUKES

PAGE 002

98 JUN 24 PM 3:47

HOLD UNTIL  
RELEASED BY  
THE COMMITTEE

**Statement of Ms. Colleen Preston**  
**Deputy Under Secretary of Defense, Acquisition Reform**  
**Department of Defense**  
**to the**  
**Subcommittee on Defense Technology, Acquisition, and**  
**Industrial Base**  
**of the Senate Armed Services Committee**  
**June 28, 1993**

**CLEARED**  
**FOR OPEN PUBLICATION**  
**JUN 24 1993** 3  
**DIRECTORATE FOR FREEDOM OF INFORMATION**  
**AND SECURITY REVIEW (DND-FIS)**  
**DEPARTMENT OF DEFENSE**

93-0-855

JUN 24 '93 15:04 FROM OSI-I.RS

TO JUKES

PAGE.003

6/24/93(0900)

**Statement of Ms. Colleen Preston, Deputy Under Secretary of Defense, Acquisition Reform, Department of Defense to Senate Armed Services Subcommittee on Defense Technology, Acquisition, and Industrial Base, June 28, 1993.**

Thank you very much, Mr. Chairman, for the opportunity to appear here today. I am looking forward to working with this committee in the time that I spend in the Department of Defense. I will do my best to answer the questions that are asked and try and inform you early and straightforwardly of the directions which the Department is taking in the area of acquisition reform.

With your permission, I would like to spend a few moments commenting on the Department's strategy for acquisition reform and identifying several short-term priority actions to change the Department's acquisition process.

#### **THE CHALLENGE**

The Department of Defense (DoD) faces an unprecedented challenge in preserving force effectiveness in light of the radically altered and ever-changing threat, substantially declining defense budgets, and changes in global development of technology.

#### **MEETING THE CHALLENGE**

To ensure, as the President and Secretary of Defense have committed, that we will not have a "hollow force," but will maintain the edge we have over opponents in terms of quality of people, training, and technology, will not be easy. Maintaining readiness and protecting our technological superiority in today's environment means we must protect funding for readiness and technology development programs (particularly advanced technology demonstrators), and we must take a new approach to maintaining our technological edge.

To pay for these priorities in a declining defense budget, and recognizing our changed defense posture given the demise of the Soviet threat, we must make major reductions in other accounts, including our modernization (procurement and the non-technology portion of the R&D) accounts and infrastructure.

In addition, reductions in our force structure and the sharp decline in the production rate of new equipment markedly amplify the cost of administrative overhead, in both government and industry. In industry overhead costs are being spread over a sharply

declining product base, contributing to rising unit costs. And in DoD, the fraction of spending that we are devoting to overhead -- or management and control, relative to force structure, is increasing dramatically.

We must find ways to dramatically reduce that overhead so that a disproportionate share of the defense budget is not going into management and control. There must be reductions in the cost of the acquisition process by the elimination of activities that although being performed by many dedicated and hardworking personnel are not necessary or cost effective in today's environment. In addition to streamlining the process, continuing reductions in both military and civilian personnel will require reductions in the acquisition workforce. Our challenge will be to allocate these reductions properly to ensure the remaining personnel are used most efficiently and effectively.

### ACQUISITION REFORM IS IMPERATIVE

We are already rethinking what types of weapons systems we need to meet the new security challenge given the dramatically changed environment.

Now we must radically rethink our acquisition (including procurement) processes and practices. We have today an acquisition system that evolved through the adoption of myriad rules, regulations, and laws that were intended to protect the government or further a social objective --

- military specifications were adopted to ensure we got a quality product that would meet the user's needs while using a procurement process that was clearly objective -- you buy from the lowest bidder;
- Cost Accounting Standards and the requirement to provide cost and pricing data were adopted to ensure the government could make an "apples-to-apples" comparison of the bids of various contractors and as a mechanism to ensure the government paid a fair and reasonable price for what it was purchasing;
- technical data has been requested to ensure the government can operate, repair and maintain its equipment without fear of being held hostage to a sole-source supplier for spare parts;
- other provisions of law, such as the Davis-Bacon Act, requirements to use small businesses and buy only American-made products were adopted to further a particular public interest; and finally,
- oversight within DoD and oversight of its contractors has burgeoned to ensure there is no fraud, waste, or abuse of the system.

The combined net effect of those rules, regulations and laws is a system which adds unnecessary costs to the products of defense contractors, making it harder for them to be competitive in the commercial marketplace, and prevents commercial contractors unwilling to change their practices from selling to the government; and adds to DoD's cost of doing business -- its "management and control" costs.

Any attempt at reform must take these objectives into consideration, but we must find ways to accommodate them more effectively.

While we have continuously sought to improve the acquisition process, and will continue to do so in the future, making sure that we are not performing tomorrow's job with today's acquisition structure has become more difficult. In the past we could rely on incremental improvements to the system. To meet today's challenges we must revolutionize [dramatically change] that system.

The key today to continuing to improve our efficiency, reducing acquisition costs, and maintaining our technological superiority is to adopt the best practices of commercial companies, move away from buying under specifications, terms, and conditions unique to the DoD, move away from broad reliance on buying defense-unique items from defense-only business units, and to support those defense-unique entities necessary to maintain a required source of supply.

A critical ingredient of adaptation to commercial practice is conversion from a regulation-based system to a market-based system. Today's rules and regulations -- unique government cost accounting and pricing requirements, oversight and auditing practices, military-unique specifications, processes, and standards, technical data requirements, and various socio-economic and mandatory source requirements -- are barriers to the use of commercial practices, the purchase of commercial products, and the integration of the defense and commercial industrial bases.

## OBJECTIVES

In order to ensure the Department of Defense acquires and sustains a technologically superior force that can decisively prosecute United States interests with minimal loss of human life, and has a national industrial base that can meet these needs, we must have a DoD acquisition system that establishes affordable requirements and provides the most efficient, timely, and effective means of acquiring state-of-the-art goods and services to meet those requirements at the best value to the government (in the most cost-effective manner, over the life-cycle of the product or service), while protecting the public trust.

Thus, the objectives of the acquisition reform effort will be:

- **Maintain our technological superiority by fostering the integration of the defense and commercial industrial sectors into a national industrial and technology base, comprised of an increasing number of suppliers who can meet the needs of the Department of Defense through integrated production of both commercial and government products in the same business unit while utilizing their commercial business practices; and a declining number of suppliers that produce only defense-unique items because there is no commercial counterpart.**
- **Make DoD a customer that utilizes the best commercial practices, to the maximum extent practicable while maintaining the public's trust, in determining what to buy (requirements determination process, including use of commercial products), how to buy it (internal DoD acquisition process including internal and external oversight), and under what terms and conditions (contract requirements including unique process and product standards and specifications).**
- **Develop an acquisition system that provides the appropriate incentives to pursue innovations in products and practices, both in government and industry (e.g., increased use of Integrated Process and Product Development processes; agile manufacturing, information technology, and other commercial practices).**
- **Develop a coherent and practical evolutionary plan for transitioning to the new acquisition system, including: methods of measuring success in transitioning to the new system; incentives to transition to the new system; and methods to ensure that changes are institutionalized (e.g., understanding and implementation responsibilities for the new acquisition system will be incorporated in training curricula and performance appraisal systems for all acquisition personnel).**

### **NEED FOR A CATALYST**

Although critical, change as fundamental [wide-sweeping] as this will not happen overnight. It is not enough to simply identify the need for change, develop proposals for change, or enunciate the guiding principles for a new acquisition system. Our biggest challenge is to develop a coherent and practical evolutionary plan for how to achieve that goal. We must ensure changes will be institutionalized by identifying and removing impediments to change and providing incentives for making the change to a new system.

To bring daily focus, effectively coordinate, and manage these high priority initiatives, a new office -- that of the Deputy Under Secretary of Defense for Acquisition Reform (DUSD(AR)) -- has been established. My office will be the focal point for restructuring and improving the acquisition process by directing the conception, development, adoption, implementation, and institutionalization of new and innovative acquisition policies and processes that meet the principles of the new acquisition system.

JUN 24 '93 15:06 FROM OSD-LRS

TO JUKES

PAGE.007

The DUSD(AR) will use a Senior Steering Group (and a Federal Advisory Committee composed of the Steering Group, Congressional staffs, and industry) to help determine how we implement the transition to the new acquisition system. Its charter will be to identify areas for change, assist in establishing priorities, designate experts from their activities to participate on the integrated decision/process action teams that will be set up to develop plans of action to implement change, push for progress, and ensure implementation. The group will be comprised of members from OSD organizations, the Military Departments, Joint Chiefs of Staff, and Defense Agencies with procurement authority. It will invite participation from other OSD offices, interested DoD activities and other Federal Agencies and entities.

The Office will be staffed by a small dedicated professional staff that will steer integrated decision/process action teams working the priority change areas identified by the Deputy Secretary, the Under Secretary (Acquisition), the Deputy Under Secretary (Acquisition Reform), and the Acquisition Reform Senior Steering Group, and follow up to ensure implementation of resulting decisions. The staff is purposely small to foster reliance on integrated decision teams made up of individuals who are actively involved in the day-to-day acquisition process, and who are in the best position to develop specific plans for change.

Integrated decision/process action teams will be responsible for analyzing a current practice, identifying the costs (not just monetary) associated with that practice, identifying alternative approaches consistent with the principles of the new acquisition system, identifying incentives to make the change to the new practice, recommending the best option for addressing the issue, developing any new legislative, regulatory, or administrative changes required to implement proposed options, developing measures of success in making the changes so we can track progress, developing an implementation plan including training of DOD personnel, and developing a process for follow-up to ensure the changes have been institutionalized (in particular to identify incentives and other mechanisms to ensure change to and compliance with the new processes and procedures). The integrated decision/process action teams will include operational experts and staff advisors (as identified by the Senior Steering Group) from OSD, the Military Departments, and the Defense Agencies. The teams will also seek advice and participation from other Federal Agencies, Congressional offices, and industry as appropriate.

The establishment of the DUSD(AR) is not meant to stop other OSD offices, the Military Departments, or the Defense Agencies, from pursuing any and all options for making the existing system function more effectively. OSD, the Military Departments, and the Defense Agencies should continue to implement policies, practices, and regulatory changes to improve the system. They should, however coordinate with the DUSD (AR), either directly or through their Senior Steering Group member, to ensure changes are consistent with the approaches being pursued by the Acquisition Reform office. Problems they encounter that seem intractable in terms of resolution by them should be raised to the

JUN 24 '93 15:07 FROM OSD-LRS

TO JUKES

PAGE.008

Senior Steering Group of the DUSD(AR) to be addressed by an acquisition reform integrated decision/process action team.

### PRIORITY ACTIONS

The Deputy Secretary of Defense and Under Secretary of Defense (Acquisition), in conjunction with the DUSD(AR), have established the following short-term priority actions. They are only the first steps in what will be a comprehensive reform effort to include the entire "Section 800" Acquisition Streamlining Report recommendations, and initiatives relating to the systems acquisition and requirements determination process. Further prioritization of mid and long term initiatives will be conducted in coordination with the Senior Steering Group.

#### SHORT-TERM PRIORITIES

- Develop proposals for pilot programs pursuant to the authority in Section 809 of the National Defense Authorization Act for Fiscal Year 1991, Public Law 101-510, and recommendations for modifications to the pilot program authority in that section.

Action: Submit proposed pilot programs, with justification, to Congress.

Tasks: Identify test program candidates (potential candidates - commercial derivative aircraft; jet engines; increase small purchase threshold to \$100,000 for current EDI systems; troop support items at Defense Personnel Support Center; science and technology demonstrator) and develop proposed legislative modifications and implementing regulations.

Schedule Goal: By Mid-July, program proposals ready for submission to Congress and draft legislative language submitted to OMB.

- Prohibit the use of a military specification or process standard unless it is the only practical alternative to ensure a product or service will meet the user's needs.

Action: Form an integrated team to analyze why government specifications and standards continue to be preferred despite past policy, and develop a plan to implement the requirement to use a government-unique specification or process standard only if it is the only practical alternative to ensure a product or service will meet the user's needs.

Schedule Goal: Team to be formed by July 30th. Draft implementation plan to be completed by September 1st for circulation to services; final policy memo to DepSecDef for signature by October 1st.

- Simplify the acquisition of purchases under \$100,000 ("simplified purchases").

JUN 24 '93 15:07 FROM OSD-LRS

TO JUKES

PAGE.009

**Action:** Develop final DoD views on the Section 800 Panel recommendation to increase the "small purchase" threshold from \$25,000 to \$100,000 (to be adjusted automatically for inflation), and exempt purchases under the threshold from the application of numerous socio-economic laws (including labor, clean-air, and Buy American statutes). Establish a team to develop a plan for the priority implementation of Electronic Data Interchange (EDI), or paperless procurement systems, for the procurement of simplified purchases.

**Schedule Goal:** By Mid-July, final DoD position on the Section 800 simplified acquisition threshold proposal provided to Congress and draft legislation submitted to OMB. Form team on EDI by July 15th.

- Deregulate those purchases that most clearly should not be subject to defense-unique rules, i.e., purchases of commercial products and services.

**Action:** Propose legislation to limit the application of government-unique laws to purchases of Commercial Products.

**Tasks:** Develop final DoD views on the Commercial Products portion of the Section 800 Report; develop a legislative proposal, and submit it to Congress (through OMB) prior to mark-up of FY94 National Defense Authorization bill. Form integrated decision team to evaluate necessary actions to ensure full utilization of DFARS 211.

**Schedule Goal:** By July 30th, final DoD position on Chapter 8 of the Section 800 panel report developed, and draft legislative proposal submitted to OMB. August 30th form team on DFARS 211.

- Repeal outdated and unnecessary service-unique statutes as proposed by the Section 800 Panel.

**Action:** Develop final DoD views on Section 800 recommendations and proposed legislation.

**Schedule Goal:** July 30th - Final DoD position on Section 800 recommendations developed, and draft bill language submitted to OMB.

- Remove most serious impediments to doing business with the government that don't require legislative action (based on recommendations in Section 800 report, e.g., eliminate preference for cost and pricing data unless there is no adequate price competition, redefine "adequate price competition").

JUN 24 '93 15:08 FROM OSD-LRS

TO JUKES

PAGE.010

**Action:** Review areas where changes can be made within current authority to remove impediments to doing business with the government, develop list of proposed issue areas, and form teams to develop regulatory changes.

**Schedule Goal:** Develop list of areas to be considered by August 30th.

In closing, the Administration is dedicated to change and to improving the way the Government functions. Reform of the Acquisition System is a number one priority of the Department of Defense.

Thank you for the opportunity to discuss the Department of Defense's plans for acquisition reform with you today. I stand ready to answer any questions you might have.

TO: PODESTA, J

FROM: LAKE

DOC DATE: 09 JUL 93  
SOURCE REF:

KEYWORDS: MILITARY NOMINATIONS

AIR FORCE

PERSONS: HARTZOG, WILLIAM W

SUBJECT: ARMY GEN OFFICER NOMINATION MAJ GEN HARTZOG & 40 AIR NATL GUARD  
OFFICER FOR PROMOTION LT COL IN RESERVE OF AIR FORCE

ACTION: SODERBERG SGD WH REFERRAL

DUE DATE: 09 JUL 93 STATUS: C

STAFF OFFICER: BELL

LOGREF:

FILES: WH

NSCP:

CODES:

DOCUMENT DISTRIBUTION

FOR ACTION

FOR CONCURRENCE

FOR INFO

BELL  
EXECSEC

COMMENTS: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

DISPATCHED BY \_\_\_\_\_ DATE \_\_\_\_\_ BY HAND W/ATTCH

OPENED BY: NSWEA

CLOSED BY NSJDA

DOC 2 OF 2

UNCLASSIFIED  
ACTION DATA SUMMARY REPORT

RECORD ID: 9304989

DOC ACTION OFFICER

CAO ASSIGNED ACTION REQUIRED

001 BELL  
001 LAKE  
002

Z 93070620 PREPARE MEMO FOR LAKE  
Z 93070715 FOR SIGNATURE  
X 93071408 SODERBERG SGD WH REFERRAL

UNCLASSIFIED

**WHITE HOUSE STAFFING MEMORANDUM**

4989

719

DATE: 7/6/93 ACTION/CONCURRENCE/COMMENT DUE BY: Friday, 1:00 P.M.

SUBJECT: ARMY GENERAL OFFICER NOMINATION - Major General William W. Hartzog & 40 Air National Guard Officers for promotion to lieutenant colonel in the Reserve of the Air Force.

	ACTION	FYI		ACTION	FYI
VICE PRESIDENT	<input type="checkbox"/>	<input type="checkbox"/>	MONTOYA	<input type="checkbox"/>	<input type="checkbox"/>
McLARTY	<input type="checkbox"/>	<input type="checkbox"/>	NUSSBAUM	<input type="checkbox"/>	<input type="checkbox"/>
GEARAN	<input type="checkbox"/>	<input type="checkbox"/>	PASTER	<input type="checkbox"/>	<input type="checkbox"/>
NEEL	<input type="checkbox"/>	<input type="checkbox"/>	RASCO	<input type="checkbox"/>	<input type="checkbox"/>
PANETTA	<input type="checkbox"/>	<input type="checkbox"/>	RUBIN	<input type="checkbox"/>	<input type="checkbox"/>
EMANUEL	<input type="checkbox"/>	<input type="checkbox"/>	SEGAL	<input type="checkbox"/>	<input type="checkbox"/>
GIBBONS	<input type="checkbox"/>	<input type="checkbox"/>	STEPHANOPOULOS	<input type="checkbox"/>	<input type="checkbox"/>
HALE	<input type="checkbox"/>	<input type="checkbox"/>	TYSON	<input type="checkbox"/>	<input type="checkbox"/>
HERMAN	<input type="checkbox"/>	<input type="checkbox"/>	VARNEY	<input type="checkbox"/>	<input type="checkbox"/>
LAKE	<input type="checkbox"/>	<input type="checkbox"/>	WATKINS	<input type="checkbox"/>	<input type="checkbox"/>
LINDSEY	<input type="checkbox"/>	<input type="checkbox"/>	WILLIAMS	<input type="checkbox"/>	<input type="checkbox"/>
McGINTY	<input type="checkbox"/>	<input type="checkbox"/>	Bob Bell	<input checked="" type="checkbox"/>	<input type="checkbox"/>
			Clerk		<input checked="" type="checkbox"/>

**REMARKS:**

Do you have any objection?

**RESPONSE:**

July 9, 1993

The National Security Council staff concurs in the attached military nominations.



Anthony Lake

**JOHN D. PODESTA**  
 Assistant to the President  
 and Staff Secretary  
 Ext. 2702

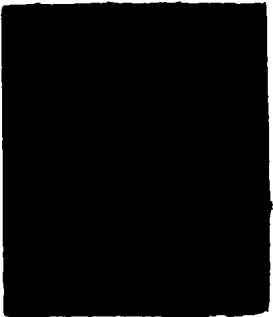


THE WHITE HOUSE  
WASHINGTON

July 6, 1993

MEMORANDUM FOR JOHN D. PODESTA

THROUGH: RONALD GEISLER *RG*  
FROM: DAVID KALBAUGH *TK*  
Assistant to the  
Executive Clerk



The following military nominations have been reviewed. We are submitting them to you for the President's signature. Please note that two signatures are requested on the package for General Hartzog.



THE WHITE HOUSE

WASHINGTON

July 1, 1993

MEMORANDUM FOR THE PRESIDENT

FROM:

  
BRIAN A. GAUGHAN  
DIRECTOR, WHITE HOUSE MILITARY OFFICE

SUBJECT: Army General Officer Nomination

Forwarded for your approval and signature is the nomination of Major General William W. Hartzog, United States Army, for appointment to the grade of lieutenant general and a recommendation for his assignment as Deputy Commander in Chief/Chief of Staff, United States Atlantic Command.

The Deputy Secretary of Defense has also recommended that you designate the position of Deputy Commander in Chief/Chief of Staff, United States Atlantic Command, as a position of importance and responsibility to carry the grade of lieutenant general under the provision of title 10, United States Code, section 601. The proposed upgrade is a result of the restructuring of United States Atlantic Command. Your signature on the attached memorandum will signify your approval of this recommendation.

The Deputy Secretary of Defense has attached an evaluation of General Hartzog's performance in joint duty assignments from the Chairman of the Joint Chiefs of Staff.

This nomination has been staffed by the Acting Secretary of the Army and approved by the Deputy Secretary of Defense.

Recommendation

That you approve and sign the attached.

Attachment



THE DEPUTY SECRETARY OF DEFENSE  
WASHINGTON, D.C. 20301-1000



28 JUN 1993

MEMORANDUM FOR THE PRESIDENT

SUBJECT: Army General Officer Nomination

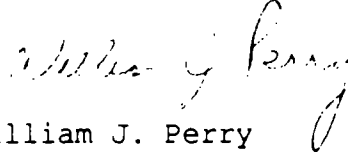
On behalf of the Secretary of Defense, I recommend you establish the position of Deputy Commander in Chief/Chief of Staff, United States Atlantic Command, as a position of importance and responsibility to carry the grade of lieutenant general under the provisions of title 10, United States Code, section 601. This position was previously authorized at the two-star grade. The proposed upgrade is a result of the restructuring of United States Atlantic Command. Your signature on this memorandum will constitute your approval.

I also recommend the duties of Deputy Commander in Chief/Chief of Staff, United States Atlantic Command, be assigned to Major General William W. Hartzog, United States Army. General Hartzog, who is 51 years of age, is currently assigned as Commanding General, 1st Infantry Division (Mechanized).

In order to carry out the duties and responsibilities of the proposed assignment, an officer must have demonstrated highly effective performance in a number of senior leadership positions. He must possess a thorough understanding of the missions assigned to the Continental United States based forces. He must be able to assess the readiness, sustainability, and joint capability of these forces and ensure training is conducted for all contingency missions. General Hartzog meets these requirements.

The ~~above~~ action will not result in the Army exceeding the number of **officers** authorized to be serving in the grade of lieutenant general.

As required by title 10, United States Code, section 601(d)(1), I have attached an evaluation of General Hartzog's performance in joint duty assignments from the Chairman of the Joint Chiefs of Staff.



William J. Perry

Attachments

APPROVED \_\_\_\_\_  
President of the United States

DATE \_\_\_\_\_



**CHAIRMAN, JOINT CHIEFS OF STAFF**

WASHINGTON, D.C. 20318-0001

CN-56-93  
3 June 1993

**MEMORANDUM FOR THE SECRETARY OF DEFENSE**

Through: Deputy Secretary of Defense

Subject: General Officer Nomination

1. In accordance with title 10, United States Code, and DOD Instruction 1320.4, the Acting Secretary of the Army has recommended the position of Deputy Commander in Chief/Chief of Staff, USLANTCOM, be designated a position of importance and responsibility to carry the grade of lieutenant general. Contingent upon position designation approval, the Acting Secretary has recommended Major General William W. Hartzog for assignment as Deputy Commander in Chief/Chief of Staff, USLANTCOM, and appointment to the grade of lieutenant general.
2. I have reviewed Major General Hartzog's performance in two joint duty assignments and one joint equivalent. As Operations Staff Officer, Force Structure Division, US Military Assistance Command, Vietnam, he demonstrated exceptional ability in developing complex revisions to the force structure of the Republic of Vietnam's Armed Forces. As Chief, War Plans Division, Office of the Deputy Chief of Staff for Operations and Plans, US Army, his understanding of the joint arena not only permitted him to deftly handle critical issues but also assume the roles of teacher and adviser as he cultivated a new generation of planners and strategists. As Director of Operations, J-3, USSOUTHCOM, his understanding of the complexities of joint combined operations and ability to translate strategy into coherent, coordinated action was unparalleled. During the Panama Crisis, he designated and monitored the highly successful freedom-of-movement exercises, and during Operation JUST CAUSE his planning and flawlessly executed theater operations resulted in an enormously successful campaign. As the chief architect of the CINC's theater counter narcotics strategy, his plan has become a model for unified commands and has been embraced by Latin American countries. I am confident that he is well qualified for this assignment and advancement.
3. After consultation with the other members of the Joint Chiefs of Staff, I concur in the Army's nomination of Major General Hartzog for this assignment and appointment to the grade of lieutenant general. I recommend you forward the enclosed nomination to the President approving these actions.

A handwritten signature in black ink, appearing to read "C. Powell", written over a horizontal line.

**COLIN L. POWELL**  
Chairman  
of the  
Joint Chiefs of Staff

Enclosure

# Withdrawal/Redaction Marker

## Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
002a. letter	[Personally Identifiable Information] [partial] (1 page)	06/03/1993	b(6)

### COLLECTION:

Clinton Presidential Records  
National Security Council  
Defense Policy and Arms Control (Robert Bell)  
OA/Box Number: 46

### FOLDER TITLE:

Chron File - July 1993 #2 [2]

2016-0152-F  
vz4435

### RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

# The White House

Washington

*To the Senate of the United States:*

I nominate:

The following named officer for appointment to the grade of lieutenant general while assigned to a position of importance and responsibility under Title 10, United States Code, Section 601(a):

To be Lieutenant General

Major General William W. Hartzog, (b)(6), United States Army. [002a]

# Withdrawal/Redaction Marker

## Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
002b. resume	Resume of Service Career of William White Herzog. (3 pages)	02/03/1992	b(6)

### COLLECTION:

Clinton Presidential Records  
National Security Council  
Defense Policy and Arms Control (Robert Bell)  
OA/Box Number: 46

### FOLDER TITLE:

Chron File - July 1993 #2 [2]

2016-0152-F

vz4435

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- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]



111

IMMEDIATE RELEASE

No.  
(703) 697-5131 (info)  
(703) 697-3189 (copies)  
(703) 697-5737 (public/  
industry)

GENERAL OFFICER ANNOUNCEMENT

Secretary of Defense Les Aspin announced today that the President has nominated Major General William W. Hartzog, United States Army, for appointment to the grade of lieutenant general and assignment as Deputy Commander/Chief of Staff, United States Atlantic Command. Since August 1991, he has served as Commanding General, 1st Infantry Division (Mechanized) and Fort Riley, Fort Riley, Kansas.

Major General Hartzog was born on September 21, 1941, in Wilmington, North Carolina.

-END-

THE WHITE HOUSE

WASHINGTON

July 1, 1993

MEMORANDUM FOR THE PRESIDENT

FROM:

  
JOHN A. GAUGHAN  
DIRECTOR, WHITE HOUSE MILITARY OFFICE

SUBJECT:

Air Force Officer Nomination

Forwarded for your approval and signature is a nomination containing the names of 40 Air National Guard officers for promotion to the grade of lieutenant colonel in the Reserve of the Air Force.

This nomination has been staffed by the Acting Secretary of the Air Force and approved by the Deputy Secretary of Defense.

Recommendation

That you approve and sign the attached.

Attachment



THE DEPUTY SECRETARY OF DEFENSE  
WASHINGTON, D.C. 20301-1000



28 JUN 1993

MEMORANDUM FOR THE PRESIDENT

SUBJECT: Air Force Officer Nomination

On behalf of the Secretary of Defense, I recommend you nominate the 40 Air National Guard officers whose names appear on the attached list for promotion to the grade of lieutenant colonel in the Reserve of the Air Force.

  
William J. Perry

Attachment:  
As stated

# Withdrawal/Redaction Marker

## Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
002c. letter	[Personally Identifiable Information] [partial] (3 pages)	06/28/1993	b(6)

### COLLECTION:

Clinton Presidential Records  
National Security Council  
Defense Policy and Arms Control (Robert Bell)  
OA/Box Number: 46

### FOLDER TITLE:

Chron File - July 1993 #2 [2]

2016-0152-F

vz4435

### RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
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- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

# The White House

Washington

*To the Senate of the United States:*

I nominate the following Air National Guard of the United States officers for promotion in the Reserve of the Air Force under the provisions of Sections 593 and 8379, Title 10 of the United States Code. Promotions made under Section 8379 and confirmed by the Senate under Section 593 shall bear an effective date established in accordance with Section 8374, Title 10 of the United States Code.

To be Lieutenant Colonel

## LINE OF THE AIR FORCE

MAJOR JOHN C. CHASE,	(b)(6)	24 MAR 93
MAJOR ERIC L. CINTRON,	(b)(6)	5 MAR 93
MAJOR LARRY R. DAVIS,	(b)(6)	6 MAR 93
MAJOR STEVEN P. FUNKHOUSER,	(b)(6)	29 MAR 93
MAJOR WILLIAM R. GAIN,	(b)(6)	2 MAR 93
MAJOR ANTHONY M. GRAVAGNE,	(b)(6)	7 MAR 93
MAJOR MICHAEL L. HAPPE,	(b)(6)	22 MAR 93
MAJOR DON S. JACKSON, JR.,	(b)(6)	29 MAR 93
MAJOR JOHN P. JANSON,	(b)(6)	25 FEB 93
MAJOR ERIC J. JASPER,	(b)(6)	25 MAR 93

[002c]

MAJOR CHRISTOPHER M. KENNEDY,	(b)(6)	1 JAN 93
MAJOR DAVID A. KINGSELLA,	(b)(6)	13 MAR 93
MAJOR DAVID F. KIRST,	(b)(6)	16 MAR 93
MAJOR JAMES W. KWIATKOWSKI,	(b)(6)	2 FEB 93
MAJOR MARK W. LAVERTY,	(b)(6)	13 MAR 93
MAJOR JOSEPH B. LEADINGHAM,	(b)(6)	5 MAR 93
MAJOR RAYMOND B. MAGEE,	(b)(6)	6 MAR 93
MAJOR GARY L. NICHOLS,	(b)(6)	23 MAR 93
MAJOR MICHAEL R. OPITZ,		5 MAR 93
MAJOR JOHN E. PARROTT,		29 MAR 93
MAJOR MARK W. PEARSON,		2 MAR 93
MAJOR KARL J. PROVOST,		29 MAR 93
MAJOR MICHAEL D. REDMAN,	(b)(6)	26 JAN 93
MAJOR RONALD L. RODNEY,	(b)(6)	25 MAR 93
MAJOR WILLIAM P. SKAINS,		29 MAR 93
MAJOR WENDYL B. STEWART,		15 MAR 93
MAJOR JOSEPH R. STONE,	(b)(6)	18 MAR 93
MAJOR GABRIEL V. TREMBLAY,	(b)(6)	18 MAR 93
MAJOR ROBERT F. WELLMAN,	(b)(6)	25 MAR 93
MAJOR JAMES J. WHITE,	(b)(6)	25 FEB 93
MAJOR CHARLES E. WILLIAMS,	(b)(6)	15 MAR 93
MAJOR BRENT E. WINGET,	(b)(6)	6 MAR 93

[002c]

**JUDGE ADVOCATE GENERALS DEPARTMENT**

MAJOR ROBERT W. BISHOP,	(b)(6)	13 MAR 93
MAJOR DAVID N. POWELL,	(b)(6)	12 MAR 93

CHAPLAIN CORPS

MAJOR WILLIAM M. ZIEGLER, [ (b)(6) ] 25 MAR 93

MEDICAL SERVICES CORPS

MAJOR WILLIAM G. DAVIS, [ (b)(6) ] 21 FEB 93

MEDICAL CORPS

MAJOR JIMMY D. CODY, [ (b)(6) ] 13 MAR 93

MAJOR HUGH F. JOHNSTON, [ (b)(6) ] 6 MAR 93

[002c]

NURSE CORPS

MAJOR DALE M. HOWARD, [ (b)(6) ] 16 MAR 93

DENTAL CORPS

MAJOR ROBERT C. PAOLILLO, [ (b)(6) ] 13 MAR 93



TIME STAMP

# NATIONAL SECURITY COUNCIL EXECUTIVE SECRETARIAT STAFFING DOCUMENT

SYSTEM LOG NUMBER: 4989

ACTION OFFICER: [REDACTED] HAHN

DUE: \_\_\_\_\_

- |   |  |
|---|--|
| <input type="checkbox"/> Prepare Memo For Lake/Berger | <input type="checkbox"/> Appropriate Action    |
| <input type="checkbox"/> Prepare Memo For Podesta     | <input type="checkbox"/> Prepare Memo For Itoh |
| <input type="checkbox"/> Prepare Memo _____           | to _____                                       |

**CONCURRENCES/COMMENTS\***

PHONE\* to action officer at ext. \_\_\_\_\_

Concur	FYI		Concur	FYI		Concur	FYI	
<input type="checkbox"/>	<input type="checkbox"/>	Andresen	<input type="checkbox"/>	<input type="checkbox"/>	Harris	<input type="checkbox"/>	<input type="checkbox"/>	Riedel
<input type="checkbox"/>	<input type="checkbox"/>	Andricos	<input type="checkbox"/>	<input type="checkbox"/>	Holl	<input type="checkbox"/>	<input type="checkbox"/>	Rosner
<input type="checkbox"/>	<input type="checkbox"/>	Aoki	<input type="checkbox"/>	<input type="checkbox"/>	Hooker	<input type="checkbox"/>	<input type="checkbox"/>	Saeed
<input type="checkbox"/>	<input type="checkbox"/>	Barth	<input type="checkbox"/>	<input type="checkbox"/>	Hull	<input type="checkbox"/>	<input type="checkbox"/>	Sanner
<input type="checkbox"/>	<input type="checkbox"/>	Beers	<input type="checkbox"/>	<input type="checkbox"/>	Indyk	<input type="checkbox"/>	<input type="checkbox"/>	Schwartz
<input type="checkbox"/>	<input type="checkbox"/>	Bell	<input type="checkbox"/>	<input type="checkbox"/>	Jett	<input type="checkbox"/>	<input type="checkbox"/>	Sheehan
<input type="checkbox"/>	<input type="checkbox"/>	Burns	<input type="checkbox"/>	<input type="checkbox"/>	Jones	<input type="checkbox"/>	<input type="checkbox"/>	Spalter
<input type="checkbox"/>	<input type="checkbox"/>	Canas	<input type="checkbox"/>	<input type="checkbox"/>	Kelly	<input type="checkbox"/>	<input type="checkbox"/>	Tenet
<input type="checkbox"/>	<input type="checkbox"/>	Clarke	<input type="checkbox"/>	<input type="checkbox"/>	Kristoff	<input type="checkbox"/>	<input type="checkbox"/>	Tilley
<input type="checkbox"/>	<input type="checkbox"/>	Clarke, P.	<input type="checkbox"/>	<input type="checkbox"/>	Kupchan	<input type="checkbox"/>	<input type="checkbox"/>	Van Eron
<input type="checkbox"/>	<input type="checkbox"/>	Claussen	<input type="checkbox"/>	<input type="checkbox"/>	Kyle	<input type="checkbox"/>	<input type="checkbox"/>	Waguespack
<input type="checkbox"/>	<input type="checkbox"/>	Farrell	<input type="checkbox"/>	<input type="checkbox"/>	Lowenkron	<input type="checkbox"/>	<input type="checkbox"/>	Walker
<input type="checkbox"/>	<input type="checkbox"/>	Fauver	<input type="checkbox"/>	<input type="checkbox"/>	Menan	<input type="checkbox"/>	<input type="checkbox"/>	Walsh
<input type="checkbox"/>	<input type="checkbox"/>	Feinberg	<input type="checkbox"/>	<input type="checkbox"/>	Merchant	<input type="checkbox"/>	<input type="checkbox"/>	Wayne
<input type="checkbox"/>	<input type="checkbox"/>	Forsythe	<input type="checkbox"/>	<input type="checkbox"/>	Morley	<input type="checkbox"/>	<input type="checkbox"/>	Wiedemann
<input type="checkbox"/>	<input type="checkbox"/>	Fry	<input type="checkbox"/>	<input type="checkbox"/>	O'Leary	<input type="checkbox"/>	<input type="checkbox"/>	Wilson
<input type="checkbox"/>	<input type="checkbox"/>	Gati	<input type="checkbox"/>	<input type="checkbox"/>	Owens-Kirkpatrick	<input type="checkbox"/>	<input type="checkbox"/>	Witkowski
<input type="checkbox"/>	<input type="checkbox"/>	Gottmoeller	<input type="checkbox"/>	<input type="checkbox"/>	Poneman	<input type="checkbox"/>	<input type="checkbox"/>	_____
<input type="checkbox"/>	<input type="checkbox"/>	Gross	<input type="checkbox"/>	<input type="checkbox"/>	Primosch	<input type="checkbox"/>	<input type="checkbox"/>	_____
<input type="checkbox"/>	<input checked="" type="checkbox"/>	Hahn	<input type="checkbox"/>	<input type="checkbox"/>	Rice	<input type="checkbox"/>	<input type="checkbox"/>	_____

**INFORMATION**

- |   |   |   |   |
|---|---|---|---|
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| <input type="checkbox"/> Berger           | <input checked="" type="checkbox"/> Records Mgmt. |   |   |

**COMMENTS**

Logged By ASK

Return to Records Mgmt.  
379 OEOB

TO: PODESTA, J

FROM: LAKE

DOC DATE: 09 JUL 93  
SOURCE REF:

KEYWORDS: MILITARY NOMINATIONS

WH REFERRAL

PERSONS: CHRISTMAN, DANIEL W

SUBJECT: ARMY GEN OFFICER NOMINATION MAJ GEN CHRISTMAN

ACTION: SODERBERG APPROVED RECOM

DUE DATE: 09 JUL 93 STATUS: C

STAFF OFFICER: BELL

LOGREF:

FILES: WH

NSCP:

CODES:

D O C U M E N T   D I S T R I B U T I O N

FOR ACTION

FOR CONCURRENCE

FOR INFO

BELL  
NSC CHRON

COMMENTS: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

DISPATCHED BY \_\_\_\_\_ DATE \_\_\_\_\_ BY HAND W/ATTCH

OPENED BY: NSWEA      CLOSED BY NSJDA      DOC 2 OF 2

UNCLASSIFIED  
ACTION DATA SUMMARY REPORT

RECORD ID: 9304988

DOC ACTION OFFICER

CAO ASSIGNED ACTION REQUIRED

001 BELL  
001 LAKE  
002

Z 93070620 PREPARE MEMO LAKE TO PODESTA  
Z 93070715 FOR SIGNATURE  
X 93071408 SODERBERG APPROVED RECOM

UNCLASSIFIED

4988

WHITE HOUSE STAFFING MEMORANDUM

7/6/93

Friday, 7/9 1:00 P.M.

DATE: \_\_\_\_\_ ACTION/CONCURRENCE/COMMENT DUE BY: \_\_\_\_\_

SUBJECT: ARMY GENERAL OFFICER NOMINATION: Major General Daniel W. Christman, United States Army

	ACTION	FYI		ACTION	FYI
VICE PRESIDENT	<input type="checkbox"/>	<input type="checkbox"/>	MONTOYA	<input type="checkbox"/>	<input type="checkbox"/>
McLARTY	<input type="checkbox"/>	<input type="checkbox"/>	NUSSBAUM	<input type="checkbox"/>	<input type="checkbox"/>
GEARAN	<input type="checkbox"/>	<input type="checkbox"/>	PASTER	<input type="checkbox"/>	<input type="checkbox"/>
NEEL	<input type="checkbox"/>	<input type="checkbox"/>	RASCO	<input type="checkbox"/>	<input type="checkbox"/>
PANETTA	<input type="checkbox"/>	<input type="checkbox"/>	RUBIN	<input type="checkbox"/>	<input type="checkbox"/>
EMANUEL	<input type="checkbox"/>	<input type="checkbox"/>	SEGAL	<input type="checkbox"/>	<input type="checkbox"/>
GIBBONS	<input type="checkbox"/>	<input type="checkbox"/>	STEPHANOPOULOS	<input type="checkbox"/>	<input type="checkbox"/>
HALE	<input type="checkbox"/>	<input type="checkbox"/>	TYSON	<input type="checkbox"/>	<input type="checkbox"/>
HERMAN	<input type="checkbox"/>	<input type="checkbox"/>	VARNEY	<input type="checkbox"/>	<input type="checkbox"/>
LAKE	<input type="checkbox"/>	<input type="checkbox"/>	WATKINS	<input type="checkbox"/>	<input type="checkbox"/>
LINDSEY	<input type="checkbox"/>	<input type="checkbox"/>	WILLIAMS	<input type="checkbox"/>	<input type="checkbox"/>
McGINTY	<input type="checkbox"/>	<input type="checkbox"/>	Bob Bell	<input checked="" type="checkbox"/>	<input type="checkbox"/>
			Clerk		<input checked="" type="checkbox"/>

REMARKS:

Do you have any objections?

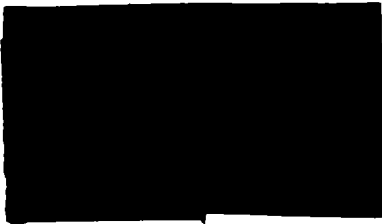
RESPONSE:

July 9, 1993

The National Security Council staff concurs in the attached military nomination.

*Anthony Lake*  
Anthony Lake

JOHN D. PODESTA  
Assistant to the President  
and Staff Secretary  
Ext. 2702



THE WHITE HOUSE  
WASHINGTON

July 6, 1993

MEMORANDUM TO JOHN D. PODESTA

THROUGH: RONALD GEISLER *RG*  
FROM: DAVID KALBAUGH *DK*  
Assistant to the  
Executive Clerk



The attached military nomination has been reviewed. We are submitting it to you for the President's signature. Please note that two signatures are requested.



THE WHITE HOUSE

WASHINGTON

July 2, 1993

83 JUL 6 P1:21

MEMORANDUM FOR THE PRESIDENT

FROM:

  
JOHN A. GAUGHAN  
DIRECTOR, WHITE HOUSE MILITARY OFFICE

SUBJECT:

Army General Officer Nomination

Forwarded for your approval and signature is the nomination of Major General Daniel W. Christman, United States Army, for appointment to the grade of lieutenant general and a recommendation for his assignment as U. S. Representative to the NATO Military Committee.

The Deputy Secretary of Defense has also recommended that you redesignate the position of U. S. Representative to the NATO Military Committee, from a four-star to a three-star position under the provisions of title 10, United States Code, section 601. This downgrade is commensurate with the representation of our allies on this committee. Your signature on the attached memorandum will signify your approval of this recommendation.

The Deputy Secretary of Defense has attached an evaluation of General Christman's performance in joint duty assignments from the Chairman of the Joint Chiefs of Staff.

This nomination has been staffed by the Acting Secretary of the Army and approved by the Deputy Secretary of Defense.

Recommendation

That you approve and sign the attached.

Attachment



THE DEPUTY SECRETARY OF DEFENSE  
WASHINGTON, D.C. 20301-1000



30 JUN 1993

MEMORANDUM FOR THE PRESIDENT

SUBJECT: Army General Officer Nomination

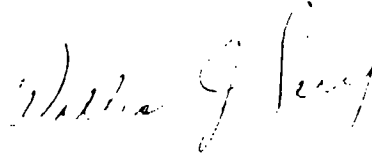
On behalf of the Secretary of Defense, I recommend the position of U. S. Representative to the NATO Military Committee be redesignated from a four-star to a three-star position under the provisions of title 10, United States Code, section 601. This downgrade is commensurate with the representation of our allies on this committee. Your signature on this memorandum will constitute your approval.

I further recommend the assignment of Major General Daniel W. Christman, United States Army, for assignment to the position, and his nomination for appointment to the grade of lieutenant general. General Christman, who is 50 years of age, is currently serving as Commanding General, United States Army Engineer Center and Fort Leonard Wood. He will succeed Admiral William D. Smith, United States Navy, who is retiring.

In order to carry out the duties and responsibilities of the proposed assignment, an officer must have demonstrated highly effective performance in senior leadership positions. He must possess a thorough understanding of the requirements of the North Atlantic Treaty Organization Military Committee, including plans and policy. He must have the ability to work well with senior officials from other Services and other nations. General Christman meets these requirements.

This action will not result in the Army exceeding the number of officers authorized to be serving in the grade of lieutenant general.

As required by title 10, United States Code, section 601(d)(1), I have attached an evaluation of General Christman's performance in joint duty assignments from the Chairman of the Joint Chiefs of Staff.



William J. Perry

Attachments

APPROVED \_\_\_\_\_

President of the United States

DATE \_\_\_\_\_



**CHAIRMAN, JOINT CHIEFS OF STAFF**

WASHINGTON, D.C. 20318-0001

CN-182-93  
27 May 1993

**MEMORANDUM FOR THE SECRETARY OF DEFENSE**

Through: Deputy Secretary of Defense

Subject: General Officer Nomination

1. In accordance with the provisions of title 10, United States Code, and DOD Instruction 1320.4, the Acting Secretary of the Army has recommended Major General Daniel W. Christman for assignment as United States Representative to the NATO Military Committee (US MILREPMC) and appointment to the grade of lieutenant general. Although previously designated to carry the grade of general, I recommend that the position of US MILREPMC be downgraded to the grade of lieutenant general or vice admiral.
2. I have reviewed Major General Christman's performance in two joint duty assignments. As Program Analyst, NSC Staff, Executive Office of the President, he made brilliant and innovative contributions to a number of complex issues presented for NSC and Presidential decision such as the Strategic Arms Limitation Talks (SALT), resolution of strategic forces and weapon systems issues, generation of national intelligence requirements, and preparation of US plans regarding critical imported materials. As the Executive Assistant to the Chairman of the Joint Chiefs of Staff and Army Member, Chairman's Staff Group, he was entrusted with some of the Chairman's most critical tasks on a wide variety of policy issues dealing with NATO and arms control issues. His advice and counsel were considered instrumental to the Chairman in dealing with other NATO chiefs of staff and defense ministers, as well as with INF treaty ratification. His interagency exposure with the NSC, White House, State Department, CIA, and all levels of government, civil and military, reaffirms my confidence in his qualifications for this assignment and advancement.
3. After consultation with the other members of the Joint Chiefs of Staff, I concur in the Acting Secretary of the Army's nomination of Major General Christman for this assignment and appointment to the grade of lieutenant general. Moreover, I recommend that this position of importance and responsibility be downgraded to carry the grade of lieutenant general or vice admiral, and that you forward the enclosed nomination to the President approving these actions.

A handwritten signature in black ink, appearing to read "C. L. Powell", with a stylized flourish at the end.

**COLIN L. POWELL**  
Chairman  
of the  
Joint Chiefs of Staff

Enclosure

# Withdrawal/Redaction Marker

## Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
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003a. letter	[Personally Identifiable Information] [partial] (1 page)	06/30/1993	b(6)
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### COLLECTION:

Clinton Presidential Records  
National Security Council  
Defense Policy and Arms Control (Robert Bell)  
OA/Box Number: 46

### FOLDER TITLE:

Chron File - July 1993 #2 [2]

2016-0152-F  
vz4435

### RESTRICTION CODES

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- P3 Release would violate a Federal statute [(a)(3) of the PRA]
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C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

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- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

# The White House

Washington

*To the Senate of the United States:*

I nominate:

The following named officer for appointment to the grade of lieutenant general while assigned to a position of importance and responsibility under Title 10, United States Code, Section 601(a):

To be Lieutenant General

Major General Daniel W. Christman, (b)(6) United States Army

[003a]

# Withdrawal/Redaction Marker

## Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
003b. resume	Resume of Service Career of Daniel William Christman. (3 pages)	07/01/1992	b(6)

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**COLLECTION:**

Clinton Presidential Records  
 National Security Council  
 Defense Policy and Arms Control (Robert Bell)  
 OA/Box Number: 46

---

**FOLDER TITLE:**

Chron File - July 1993 #2 [2]

2016-0152-F  
vz4435

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**RESTRICTION CODES**

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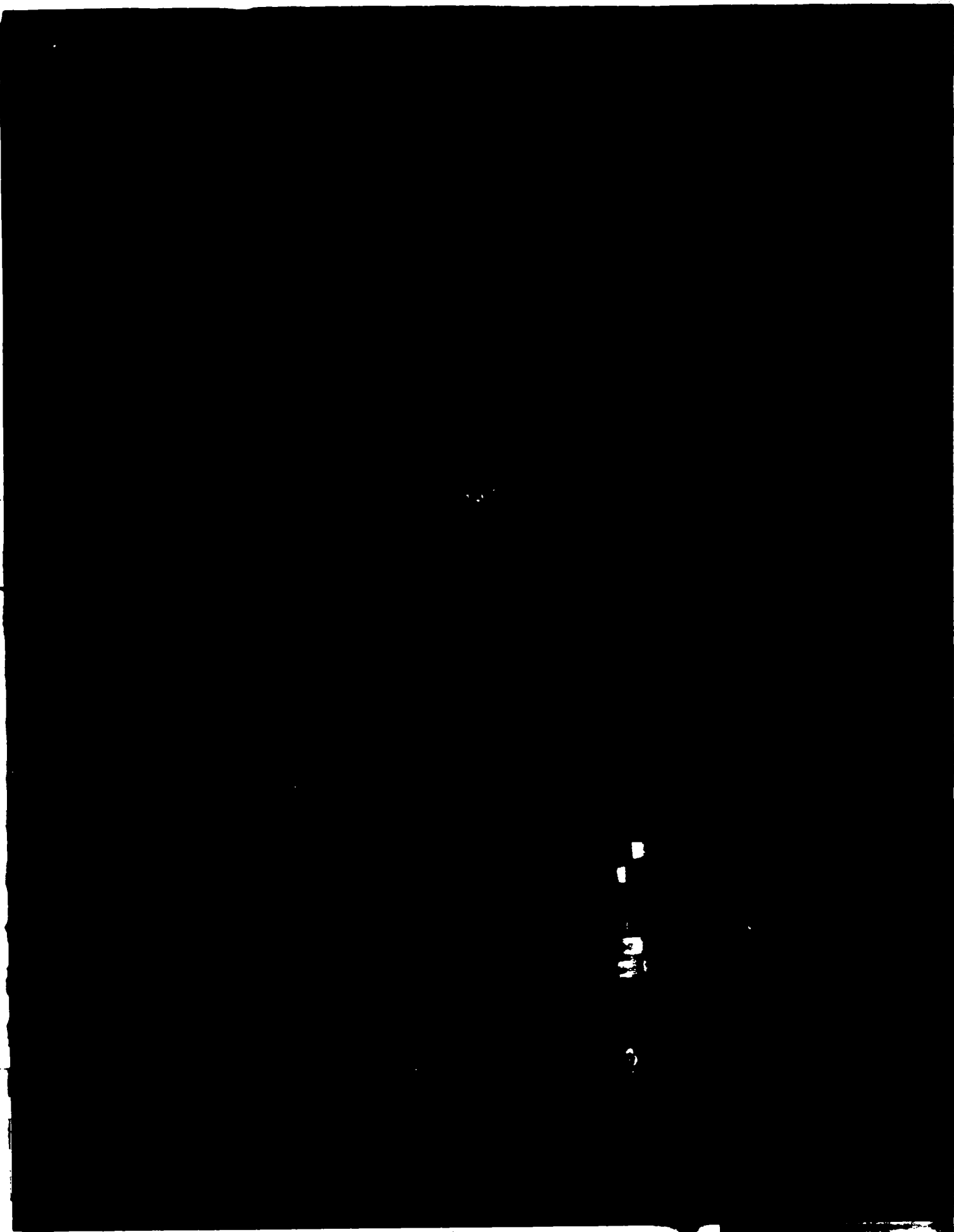
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- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]



IMMEDIATE RELEASE

No.  
(703) 697-5131 (info)  
(703) 697-3189 (copies)  
(703) 697-5737 (public/  
industry)

GENERAL OFFICER ANNOUNCEMENT

Secretary of Defense Les Aspin announced today that the President has nominated Major General Daniel W. Christman, United States Army, for appointment to the grade of lieutenant general and assignment as United States Representative to the North Atlantic Treaty Organization Military Committee. Since June 1991, he has served as the Commanding General, United States Army Engineer Center and Fort Leonard Wood/Commandant, United States Army Engineer School, Fort Leonard Wood, Missouri.

Major General Christman was born on May 5, 1943, in Youngstown, Ohio.

-END-

**NATIONAL SECURITY COUNCIL  
EXECUTIVE SECRETARIAT STAFFING DOCUMENT**

TIME STAMP

SYSTEM LOG NUMBER: 4988

ACTION OFFICER: \_\_\_\_\_ DUE: \_\_\_\_\_

Prepare Memo For Lake/Berger  Appropriate Action

Prepare Memo For Podesta  Prepare Memo For Itoh

Prepare Memo \_\_\_\_\_ to \_\_\_\_\_

CONCURRENCES/COMMENTS*		PHONE* to action officer at ext. _____			
Concur	FYI	Concur	FYI	Concur	FYI
<input type="checkbox"/>	<input type="checkbox"/> Andraessen	<input type="checkbox"/>	<input type="checkbox"/> Harris	<input type="checkbox"/>	<input type="checkbox"/> Riedel
<input type="checkbox"/>	<input type="checkbox"/> Andricos	<input type="checkbox"/>	<input type="checkbox"/> Holl	<input type="checkbox"/>	<input type="checkbox"/> Rosner
<input type="checkbox"/>	<input type="checkbox"/> Aoki	<input type="checkbox"/>	<input type="checkbox"/> Hooker	<input type="checkbox"/>	<input type="checkbox"/> Saeed
<input type="checkbox"/>	<input type="checkbox"/> Barth	<input type="checkbox"/>	<input type="checkbox"/> Hull	<input type="checkbox"/>	<input type="checkbox"/> Sanner
<input type="checkbox"/>	<input type="checkbox"/> Beers	<input type="checkbox"/>	<input type="checkbox"/> Indyk	<input type="checkbox"/>	<input type="checkbox"/> Schwartz
<input type="checkbox"/>	<input type="checkbox"/> Bell	<input type="checkbox"/>	<input type="checkbox"/> Jett	<input type="checkbox"/>	<input type="checkbox"/> Sheehan
<input type="checkbox"/>	<input type="checkbox"/> Burns	<input type="checkbox"/>	<input type="checkbox"/> Jones	<input type="checkbox"/>	<input type="checkbox"/> Spatter
<input type="checkbox"/>	<input type="checkbox"/> Canas	<input type="checkbox"/>	<input type="checkbox"/> Kelly	<input type="checkbox"/>	<input type="checkbox"/> Tenet
<input type="checkbox"/>	<input type="checkbox"/> Clarke	<input type="checkbox"/>	<input type="checkbox"/> Kristoff	<input type="checkbox"/>	<input type="checkbox"/> Tilley
<input type="checkbox"/>	<input type="checkbox"/> Clarke, P.	<input type="checkbox"/>	<input type="checkbox"/> Kupchan	<input type="checkbox"/>	<input type="checkbox"/> Van Eron
<input type="checkbox"/>	<input type="checkbox"/> Claussen	<input type="checkbox"/>	<input type="checkbox"/> Kyle	<input type="checkbox"/>	<input type="checkbox"/> Waguepeck
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<input type="checkbox"/>	<input type="checkbox"/> Fauver	<input type="checkbox"/>	<input type="checkbox"/> Menan	<input type="checkbox"/>	<input type="checkbox"/> Walsh
<input type="checkbox"/>	<input type="checkbox"/> Feinberg	<input type="checkbox"/>	<input type="checkbox"/> Merchant	<input type="checkbox"/>	<input type="checkbox"/> Wayne
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<input type="checkbox"/>	<input type="checkbox"/> Fry	<input type="checkbox"/>	<input type="checkbox"/> O'Leary	<input type="checkbox"/>	<input type="checkbox"/> Wilson
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<input type="checkbox"/>	<input type="checkbox"/> Gottmoeller	<input type="checkbox"/>	<input type="checkbox"/> Poneman	<input type="checkbox"/>	_____
<input type="checkbox"/>	<input type="checkbox"/> Gross	<input type="checkbox"/>	<input type="checkbox"/> Primosch	<input type="checkbox"/>	_____
<input type="checkbox"/>	<input checked="" type="checkbox"/> Haber	<input type="checkbox"/>	<input type="checkbox"/> Rice	<input type="checkbox"/>	_____

INFORMATION  Kenney  Solerberg  Exec Sec Desk

Berger  [unclear]

COMMENTS

[REDACTED]

