

Withdrawal/Redaction Sheet

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. letter	Constituent to Carol Rasco [partial] (2 pages)	03/25/1996	b(6)
002. note	Elizabeth to CHR (1 page)	n.d.	b(6)
003. fax	Karen Brophy to Elizabeth Drye re: DOBs [partial] (1 page)	09/13/1996	b(6)
004. letter	Jann Gilmore to Carol Rasco (1 page)	11/29/1996	Personal Misfile
005. memo	Carol Rasco to Elizabeth Drye re: 2 things [partial] (1 page)	08/20/1996	b(6)

COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Elizabeth Drye
OA/Box Number: 10449

FOLDER TITLE:

CHR [Carol Rasco] Correspondence [4]

2014-0046-S
rc1395

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

THE WHITE HOUSE
WASHINGTON

Elizabeth-

This should go to
Americorps and the Department
of Education.

SGM

We've sent this
to ① Dept of Education 401-3000
② Americorps - David
Suzannecker
Susan Stroud National
Service (Americorps)
606-5000

David Longanecker

Assistant Secretary for the
Office of Post-Secondary Education
600 Independence Ave., SE
Washington, D.C. 20202
202-401-3000

Susan Stroud

Director of Learn and Serve America
Corporation for National Service
1201 New York Ave., NW
Washington, D.C. 20525
202-606-5000 ext. 169

THE WHITE HOUSE
OFFICE OF DOMESTIC POLICY

CAROL H. RASCO
Assistant to the President for Domestic Policy

To: CHR

Draft response for POTUS
and forward to CHR by:

Draft response for CHR by:

Please reply directly to the writer
(copy to CHR) by:

Please advise by:

Let's discuss:

For your information:

Reply using form code:

File:

Send copy to (original to CHR):

Schedule?

☐ Accept

☐ Pending

☐ Regret

Designee to attend:

Remarks:

See P. 3.
Can we just
do we're passed
on idea to
America's PS?
-GHR

This appears to
be a form
letter

Just
please
advise
GHR

I'm worried
about any
response
but we
have to

do something I guess.
because he says he
may "quote" how do
you suggest a
response read?

Withdrawal/Redaction Marker

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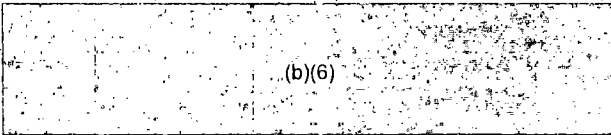
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March 25, 1996



[Cool]

err

Carol H. Rasco
Director, Domestic Policy
The White House
1600 Pennsylvania Avenue N.W.
Washington, D.C. 20500

APR 3 1996

Dear Ms. Rasco:

The H.E.A.L. and H.E.L.P. Loan Programs are out of control. Something must be done to curb the greed and abuse in the H.E.A.L. and H.E.L.P. system by Student Loan Marketing Associations.

The H.E.A.L. and H.E.L.P. borrower enters what is clearly a "no option" loan situation. Specifically, the typical borrower has Chapter Seven to escape into, we do not. This is laughable when you consider that the United States will protect scam artists who utilize Chapter Seven to keep the wealth, and escape the wrath, of those they victimized!! The typical borrower can negotiate or mediate their indebtedness. We can not. Veterans, whose homes are government guaranteed, can opt out of loans they can no longer afford under a "Concession Plan". We have no such option. The typical borrower has due process and the First Amendment to protect them. We do not. The typical borrower has the government protecting them from rampant abuse by lenders rather than validating such abuse. Forgiveness? Not an issue and even if done the amount forgiven is taxable! The typical borrower has the government to protect and assist them. H.E.A.L. and H.E.L.P. borrowers have a plethora of government agencies whose sole purpose is to deny any options proposed. (I will gladly relate to you my experience with Health and Human Services regarding this "no option" position. I will easily prove this loan was paid off by the government even though the claim was filed ten days late. Seems that the government pays off the school loan company who pays off the bank. Only the bank can complain that the claim was filed ten days late. Why would they? Why would the fox lock the henhouse gate?). Is idiocy such as this proof as to why our nation is going to hell at the speed of sound?

I have settled my case with the U.S. Attorney, yes, we are considered criminals. I am now indebted to the U.S. Government. It will take me one hundred and forty years to pay off this loan note! As a two time veteran, non-commissioned and commissioned, this angers me and insults me. No credit or deference was given me for serving

this country. No option was possible by which I might serve my country again in exchange for this obligation. This while former soviet enemies sleep peacefully in homes built by U.S. tax dollars! Tis to laugh, don't you agree?

I write to propose a solution to the H.E.A.L. crisis. A crisis which has almost one half billion dollars in default. A crisis which criminalizes the student borrower. A crisis which cries out for revision.

Currently, lawmakers are struggling to balance the budget, control Medicare, reform welfare, provide for active, veteran, and retired military and their dependants all while nearly one thousand medical professionals nationwide struggle to find an answer to the H.E.A.L. and H.E.L.P. crisis caused by greedy lenders and validated by an uncaring government.

My solution is easily implemented and fair to all concerned.

1) Under the auspices of Americorps we create **"G.I.V.E.": Government Indebted Volunteer Effort.** This part of Americorps will be filled by medical professionals whose H.E.A.L. and/or H.E.L.P. loan has been paid off by the U.S. Government.

2) Each **G.I.V.E.** participant will select a community or communities they will serve.

3) Any United States citizen is eligible for care.

4) NO BILLING IS SUBMITTED TO MEDICARE, MEDICAID, DEPARTMENT OF DEFENSE, VETERANS ADMINISTRATION, OR PRIVATE INSURANCE. Rather, the provider needs only document that the recipient is a United States citizen.

5) As no funds are being exchanged, income taxes should be waived.

6) The **G.I.V.E.** participant is credited with twenty five cents on the dollar, based upon fair market value, for the services they render. Annually, when they are reviewed by the U.S. Attorney, this amount can be validated and subtracted from the amount due. Result: U.S. citizens are served. Medicare and medicaid funds need not be tapped into. H.E.A.L. borrowers, obligated to their government, can honorably erase their burden over years rather than see it follow them to their graves! (Again, my H.E.A.L. loan will take 140 years to pay off at its current payment schedule).

Please help make the "G.I.V.E." Plan a reality. It is a most necessary and honorable program which will meet the needs of government indebted medical professionals and the citizens they serve.

I ask for a response from you in writing so that you can be accurately quoted within planned press and radio releases.

Thank You for your consideration of this most worthwhile endeavor.

Most Respectfully,

(b)(6)

AUG 23 1996

DR. RONALD FISHER
600 EAST 8TH STREET, #216
KANSAS CITY, MISSOURI 64106
(816) 221-6272

*Hold - per Tracy
B. Brown*

COPY

August 16, 1996

Mr. Leon Panetta
Chief of Staff
The White House
Washington, D.C. 20500

Dear Mr. Panetta:

I am in receipt of your letter of June 28, 1996. In your letter, which was a reply to my previous correspondence, you state that, "...to give your ideas and suggestions the appropriate attention, I have forwarded your letter to Carol Rasco, Assistant to the President for Domestic Policy, to review...." I would like to point out, at this time, that my correspondence to you, as well as my previous correspondence to the President and First Lady, regarding issues of health care in America, included no specific suggestions or ideas which you could have forwarded. It was simply a broad based letter, requesting the opportunity for me to pass my specific ideas and suggestions on to you, the President, or the First Lady.

While I am still a supporter of the President, I must admit that this present experience of mine of attempting to pass on to the administration suggestions and ideas about which I have first-hand knowledge and considerable expertise, has been enlightening. Much of what the President's critics have consistently espoused of the President's disingenuous concern is something I never would have believed; however, it has now become obviously and painfully indisputable to me.

I still would like the opportunity to discuss my ideas with you, the President, the First Lady, or some other high level person in the administration. What I would not like is another letter such as the one to which I am referring herein, which I feel to be disrespectful to me, as well as an insult to my intelligence and my genuine concern for the health care of my fellow Americans.

I am enclosing a copy of a letter which I am writing to Presidential Candidate Robert Dole. Although I would have preferred to have my ideas brought forth under a Democratic Party

banner, the important thing is to have these ideas addressed and put in place for the good of the citizens of our country.

Sincerely,

Ron Fisher

RF/ga

CC: U.S. President Bill Clinton

Carol Rasco
Domestic Policy Council

Patti Solas Doyle
Special Assistant to the President
Director of Scheduling for the First Lady

Stephanie S. Streett
Director of Scheduling for the President

Annie Hawley
Director of Scheduling for the President

Governor Bill Graves
State of Kansas

THE WHITE HOUSE
WASHINGTON

June 28, 1996

Mr. Ronald Fisher
Number 216
600 East Eighth Street
Kansas City, Missouri 64106

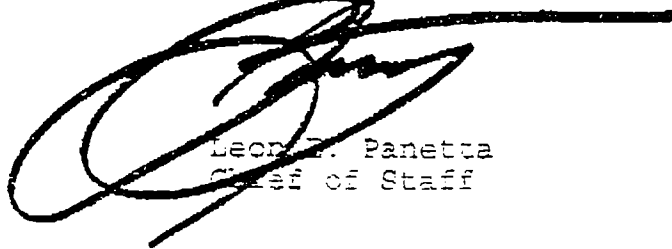
Dear Ron:

Thank you for writing with your suggestions concerning health care in America. I appreciate your contacting me.

To give your ideas and suggestions the appropriate attention, I have forwarded your letter to Carol Rasco, Assistant to the President for Domestic Policy, for review. You can be sure that your ideas will be given careful consideration.

Again, thank you for writing, and for your continuing support.

Sincerely,

A large, stylized handwritten signature in black ink, likely belonging to Leon P. Panetta, is written over the typed name and title.

Leon P. Panetta
Chief of Staff

cc: Domestic Policy Council

LEP/tab

THE WHITE HOUSE
WASHINGTON

April 12, 1996

Mr. Ronald Fisher
Number 215
600 East Eighth Street
Kansas City, Missouri 64106

Dear Ron:

Recently, I learned from [REDACTED] of your hard work and the service you have provided in your community.

I am always pleased to hear of the selfless efforts of my fellow Americans to improve the quality of life for others. You can certainly be proud of the contributions you have made.

For years, I have heeded the advice of one of my college professors, who taught that America is the greatest nation in the world because our people have always believed that the future can be better than the present and that each of us has a personal responsibility to make it so. Your commitment reinforces that conviction.

I am confident that you'll continue to set high goals for yourself throughout your life. Hillary joins me in sending best wishes for every future success.

Sincerely,

Bill Clinton



BOB DOLE
UNITED STATES SENATE

February 6, 1996

Dear Ron,

It has come to my attention that you have made many outstanding contributions to the Greater Kansas City community during your medical studies.

Kingman will be lucky to gain such a dedicated physician when you set up your practice there. With medical personnel in short supply in rural Kansas, it is important to find practitioners who are not only skilled, but also caring and active in their communities.

Good luck as you complete your studies, and best wishes.

Sincerely,

BOB DOLE
United States Senate

Ronald Fisher
600 East 8th Street, #216
Kansas City, Missouri 64106

THE WHITE HOUSE

WASHINGTON

June 17, 1996

Dr. Ron Fisher
Number 216
600 East 8th Street
Kansas City, Missouri 64106

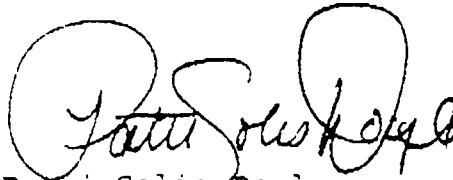
Dear Dr. Fisher:

Thank you for your kind letter inviting Mrs. Clinton to meet with you on June 14, 1996.

I apologize for my late response. Due to the overwhelming volume of invitations received during the past several months, I was unable to review your request in time for consideration. If you will send any future scheduling requests to my attention, it will help us expedite our review process.

Mrs. Clinton very much appreciates your invitation and sends her best wishes.

Sincerely,

A handwritten signature in black ink, appearing to read "Patti Solis Doyle". The signature is fluid and cursive, with the first name "Patti" being the most prominent.

Patti Solis Doyle
Special Assistant to the President
Director of Scheduling
for the First Lady



Office of the Mayor

Emanuel Cleaver II, Mayor

29th Floor, City Hall
414 E. 12th St.
Kansas City, Missouri 64106-2778

(816) 274-2595
Fax: (816) 274-1991

March 7, 1996

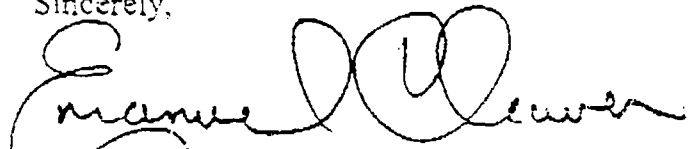
Ronald Fisher
600 East 8th Street, #216
Kansas City, Missouri 64106

Dear Mr. Fisher:

I would like to take a few minutes to thank and commend you on the work you have done. Your obvious concern for humankind is overwhelming. You have extended yourself into many different fields yet the overall goal has remained the same.

I am proud to have you as a citizen of Kansas City, Missouri. I look forward to hearing your name in the future, as I am sure I will. You act as a role model to people of all ages. Again, thank you.

Sincerely,



Emanuel Cleaver II

Copies

EC:28.28.su

United States Senate

WASHINGTON, DC 20510-2504

June 5, 1996

r. Ron Fisher
Doctor
600 East 8th Street
Kansas City, Missouri 64106

Dear Ron:

It is a great pleasure to recognize you as an outstanding citizen. Your dedication to the medical field is a true example of your devotion to the betterment of mankind.

I was impressed to hear of your accomplishments over the past few years and trust that your continued efforts will lead to sizeable gains for the benefit of others. The ability to aid others through knowledge is truly an inspiration.

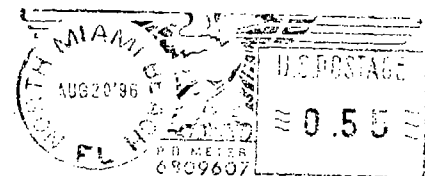
Best wishes for your continued success in your professional career.

Best wishes,

A handwritten signature in black ink, reading "John Ashcroft". The signature is fluid and cursive, with the first name "John" being more prominent and the last name "Ashcroft" following in a similar style.

John Ashcroft

Dr. Ron Fisher
600 E. 8th Street
Suite 216
Kansas City, MO 64106



Ms. Carol Rasco
Domestic Policy Council
The White House
Washington, D.C. 20500

DR. RONALD FISHER
600 EAST 8TH STREET, #216
KANSAS CITY, MISSOURI 64106
(816) 221-6272

Elig: See
Raso.

AUG 20 1996

ckr

COPY

August 16, 1996

Governor Bill Graves
State Capitol
Second Floor
Topeka, Kansas 66612-1590

Dear Governor Graves:

I am a physician who was educated at the University of Health Sciences in Kansas City; and who, prior to his matriculation there had traveled throughout the State of Kansas in order to visit communities who were in dire need of physicians. My goal, at that time, was to find a community which would provide financial support for my medical education, with the promise that I return upon completion of my training to practice primary care medicine in their community. The response that I received during this effort was overwhelming. There were many communities in our State who had a hospital with only a doctor who visited one half day per week. I was fortunate enough to eventually negotiate a contract with Kingman Community Hospital. Over the years, I have developed quite an extensive relationship with many residents of the Kingman community; and I look forward to the near future when I complete my primary care training and return to provide medical care to Kingman.

I found the situation which existed in regard to health care in the State of Kansas appalling. While so much of the recent national attention has focused on revamping our entire health care system, the real problem, that of an inequality in the distribution of health care, has been ineffectually addressed. To this end, I am presently developing a program through U.H.S. in Kansas City, specifically targeting my State of Kansas, which seeks to match communities in need of medical assistance with medical students who need financial support, and who wish to practice primary care medicine in a rural setting. A short while back, I contacted your office requesting a list of Mayors in the State of Kansas. On May 20, 1996 I received correspondence from Rosalie Orr, in your office, who directed me to the Kansas League of Municipalities. I contacted Chris McKenzie who furnished me with a complete list of Mayors, on labels, at no charge. This list was used to distribute

a letter of intent regarding the "Grow Your Own" program at U.H.S. to every Mayor in Kansas. I am enclosing a copy of this letter, the questionnaire which was included, as well as the rules of engagement of the program for your perusal. The response from the communities has once again been overwhelming. Even those communities which were not in need of physicians because of their proximity to metropolitan areas thanked us and stated that it was about time that somebody was taking sensible steps to address this problem. Many of the communities made direct mention of the "Bridging" program which is administered through K.U. School of Medicine, sponsored by the Kansas Legislature, and has been, in almost everyone's mind, a complete failure. In order to avoid the failures of the "Bridging" program, and in order to learn from their mistakes, I recently met with Dr. Charles Mangle who was one of the primary designers of the Kansas "Bridging" program. He relayed to me that there was never a problem getting medical students to accept the funding from the State for their education, but the problem was getting them to stay, or even go to, a rural community. It is my belief, and the belief of Dr. Mangle, that a large part of this problem was due to the fact that no attempt was made to foster a relationship between a particular community and a particular medical student or his/her spouse. Therefore, most physicians would simply have their contract bought out by some other medical group or association. The rules of engagement which I have enacted for all participants in the "Grow Your Own" program at U.H.S. are designed to address this problem. U.H.S. has made a strong commitment to this program, and is willing to give special consideration for admission to at least ten percent of the class who would be participants in this program. I believe that this program has evolved to the point wherein it would be fruitful for me to have the opportunity to meet with you and members of your staff in person, in order to develop it into a program which other medical school around the country could emulate; a program which is specifically designed to help your constituents in Kansas; a program which is logical, proven, yet realistic in its goals; a program which seeks to place ten to twenty new physicians in rural medically underserved areas of Kansas annually. There are two other specific proposals that I would also like to discuss with you, which address the same problem from a totally different angle.

During my medical education, I had established other programs which have become extremely successful and benefitted hundreds in the Kansas City community. I have received a great deal of recognition for my efforts from Kansas and other national leaders. I am including their letters to me so that you will recognize that I am a serious individual with all of the capabilities of putting together what I am presently describing to you.

I feel that, with a little of your help and input, we can take a few simple steps to directly improve the health care, and therefore, the quality of life, for thousands of Kansans. I realize that you are busy; however, I make myself available to meet with you in Kansas at your earliest convenience. Previously, I had tried to contact you regarding these issues through Jill Compaker,

with whom I spoke on a number of occasions. I had asked her to relay this and other information to you. With your concern for the people of Kansas, I found it hard to believe you would not have contacted me to investigate these issues. Therefore, I have concluded that it is likely that this information was never passed on to you; and I have decided to contact you directly regarding these issues.

I must close this letter by relaying to you what a great job I feel you are doing as Governor. From following many of your decisions, it is obvious to me that you have taken a very sensible and logical approach to problem solving. Your decisions have not been partisan, but have been moderate, based on practicality; and I sincerely applaud you for this.

I look forward to meeting with you in the near future to discuss how I can help you help the people of Kansas.

Sincerely,

Ron Fisher

RF/bd

Enc.

CC: Kansas Dept. of Health and Environment
Secretary James O'Connell
Bureau of Local and Rural Health Systems
Landon State Office Building
900 S.W. Jackson
Topeka, Kansas 66612-1290

U.S. President Bill Clinton
Attn: Carol Rasco
Assistant to the Pres. for Domestic Policy
The White House
Washington, D.C. 20500

Jill Compaker
Assistant to the Governor
State Capitol
Second floor
Topeka, Kansas 66612-1590



The University of Health Sciences

College of Osteopathic Medicine

2105 INDEPENDENCE BLVD. • KANSAS CITY, MO 64124-2395 • (816) 283-2000

DRAFT

Dear _____:

I am sure that you are aware of the severe shortage of physicians which is presently affecting many areas of rural Kansas. There are solutions to this problem.

I have a particular interest in this problem and have previously worked with the government of Kansas in an effort to attract physicians to rural Kansas. In addition, prior to my matriculation at the University of Health Sciences College of Osteopathic Medicine, I negotiated an agreement with Kingman, Kansas. As part of this agreement, I have committed to practice medicine in Kingman.

In an effort to address the shortage of physicians in rural Kansas, UHSCOM will be updating and improving a program which has been in place for some time. The program is called "Growing Your Own". This program seeks to match UHSCOM medical students with rural communities in Kansas. This arrangement usually involves the community providing financial assistance to the medical student for return of medical services at a later time. The usual amount of financial assistance provided to the medical student is the cost of tuition per year. Traditionally, for every year of financial assistance provided by the community, the student physician is obligated to two years of employment in the sponsoring community at a salary which is in line with the pay scale of rural physicians. This may then be written off by the Hospital as an educational loan. Some communities have had the foresight to establish tax deductible foundations whose sole purpose is the recruitment of physicians from programs such as this. There are obviously many different arrangements which can be instituted by a community for the purpose of insuring quality health care to its people in the future. It has been our experience that most physicians in this program remain in their sponsoring communities far beyond their obligation. Therefore, by securing this type of arrangement, the community is insuring that they will be properly medically staffed for many years with a physician with whom they have developed a true relationship.

In my case, I have had four years to become familiar with many of the people I will return to serve. In fact, I have developed some very close relationships and am really looking forward to setting down roots in this community.

At this time, I am enclosing an extensive questionnaire which I am requesting that you complete if you are at all interested in pursuing this approach for staffing your hospital. This questionnaire, as well as any questions concerning this program, should be directed to me at 600 East 8th Street, Suite 216, Kansas City, Missouri 64106.

Sincerely,

Ron Fisher
Assistant Doctor

DRAFT

Data Sheet

Instructions

1. Please provide the requested data. (You may include additional sheets or other documentation which describe your comments.)
2. Please return the data sheet in the self-addressed envelope in a timely manner. (The deadline for inclusion in the '96-'97 data base is July 1, 1996.)

Questions

1. What is the name of your community? _____
2. What is the location of your community? _____
3. What is the geographic size of your community? _____
4. What is the population of your community? _____
5. Do you have a hospital in your community? _____
If yes, how many beds? _____
6. Do you presently have a permanent physician in your community? _____
If yes, what is the doctor's name and specialty? _____
7. What other permanent health professionals are available in your community? _____
8. Do you perform surgery? _____
9. Do you perform ob/gyn? _____
10. Do you have an ER? If yes, is it 24 hour service? _____
11. Do you have an outpatient clinic? _____
12. Do you have a nursing home in your community? If so, how many? _____

Student Physician's Responsibility:

1. It shall be the responsibility of the student physician to spend a minimum of three days per year within the community; and,
2. It shall be the responsibility of the student physician to keep the community contact apprised of his or her progress; and,
3. If possible, it shall be the responsibility of the student physician to do one elective rotation within the community. This rotation shall be mandatory unless the Dean of Clinical Sciences at U.H.S. reports to the Dean of Student Services at U.H.S. that there is no physician in the community with whom the physician can rotate; and,
4. If the student physician defaults on his commitment in any way without the agreement of the community, then the contract negotiated between the physician and the community shall be subject to a default or buy-out, which will result in a judgment against the physician for double the total stipend and any retroactive accrued interest. All communities that participate in this program will have been previously supplied with a copy of a generic sample contract, as well as directions to follow for this type of financial arrangement.

In closing, this agreement, which shall be signed by the community representative, the student physician, and the Dean of Student Affairs, is meant to foster a relationship between the community and the student physician. If any party to this agreement does not fulfill his, her, or their obligation, it shall be the responsibility of the other party to report this breach to the Dean of Student Affairs. This breach may be viewed by the University as conduct unbecoming a student physician (if the breach results from an action, or inaction, by the student physician), or may result in the permanent exclusion of the community from this, and any other, program sponsored by U.H.S.C.O.M. (if the breach results from an action, or inaction, by the sponsoring community). This agreement shall not replace or supersede any contract negotiated between the student physician and the sponsoring community. This agreement shall be enforceable only while the student physician is an active participant in the Grow Your Own program.

CC: Gov. Bill Graves
Dr. Silvagni
Pres. Pletz
Dr. Wallace
Dr. Dekker
Dr. Butterworth
Dr. Alderman

THE WHITE HOUSE
WASHINGTON

April 12, 1996

Mr. Ronald Fisher
Number 215
600 East Eighth Street
Kansas City, Missouri 64108

Dear Ron:

Recently, I learned from [REDACTED] of your hard work and the service you have provided in your community.

I am always pleased to hear of the selfless efforts of my fellow Americans to improve the quality of life for others. You can certainly be proud of the contributions you have made.

For years, I have heeded the advice of one of my college professors, who taught that America is the greatest nation in the world because our people have always believed that the future can be better than the present and that each of us has a personal responsibility to make it so. Your commitment reinforces that conviction.

I am confident that you'll continue to set high goals for yourself throughout your life. Hillary joins me in sending best wishes for every future success.

Sincerely,

Bill Clinton



Office of the Mayor

Emanuel Cleaver II, Mayor

29th Floor, City Hall
414 E. 12th St.
Kansas City, Missouri 64106-2778

(816) 274-2595
Fax: (816) 274-1991

March 7, 1996

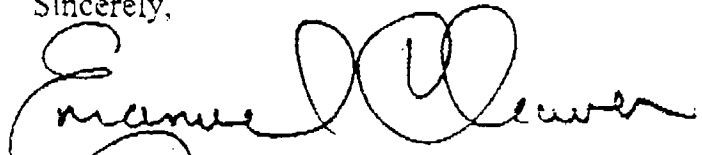
Ronald Fisher
600 East 8th Street, #216
Kansas City, Missouri 64106

Dear Mr. Fisher:

I would like to take a few minutes to thank and commend you on the work you have done. Your obvious concern for humankind is overwhelming. You have extended yourself into many different fields yet the overall goal has remained the same.

I am proud to have you as a citizen of Kansas City, Missouri. I look forward to hearing your name in the future, as I am sure I will. You act as a role model to people of all ages. Again, thank you.

Sincerely,



Emanuel Cleaver II

CofM

EC:28.28.su



BOB DOLE
UNITED STATES SENATE

February 6, 1996

Dear Ron,

It has come to my attention that you have made many outstanding contributions to the Greater Kansas City community during your medical studies.

Kingman will be lucky to gain such a dedicated physician when you set up your practice there. With medical personnel in short supply in rural Kansas, it is important to find practitioners who are not only skilled, but also caring and active in their communities.

Good luck as you complete your studies, and best wishes.

Sincerely,

BOB DOLE
United States Senate

Ronald Fisher
600 East 8th Street, #216
Kansas City, Missouri 64106

United States Senate

WASHINGTON, DC 20510-2504

June 5, 1996

r. Ron Fisher
Doctor
600 East 8th Street
Kansas City, Missouri 64106

Dear Ron:

It is a great pleasure to recognize you as an outstanding citizen. Your dedication to the medical field is a true example of your devotion to the betterment of mankind.

I was impressed to hear of your accomplishments over the past few years and trust that your continued efforts will lead to sizeable gains for the benefit of others. The ability to aid others through knowledge is truly an inspiration.

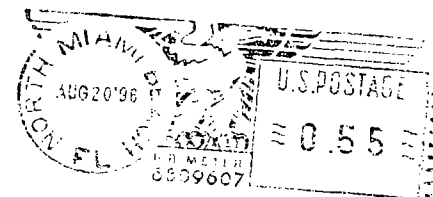
Best wishes for your continued success in your professional career.

Best wishes,



John Ashcroft

Dr. Ron Fisher
600 E. 8th Street
Suite 216
Kansas City, MO 64106



U.S. President Bill Clinton
Attn: Carol Rasco
Assistant to the President for Domestic Policy
The White House
Washington, D.C. 20500

Pass To

EXECUTIVE OFFICE OF THE PRESIDENT

17-Jun-1996 10:15am

TO: Carol H. Rasco
FROM: Julie E. Demeo
Domestic Policy Council
CC: Jill Pizzuto
CC: Elizabeth E. Drye
SUBJECT: Phone Call: Bob Adkinson

Sue Bradford from Bob Adkinson's office in Oszark, AR called for two reasons:

1. Wanted to see if you recieved the information they sent May 28th re: the job creation project (Oszark Craft Shop) that you had requested for them to send to you. It included arial photographs.
2. Wanted to see when a good time would be for Bob to call you re: job creation and minimum wage.

Sue's and Bob's number is 501-2294861

Dondd Sykes -

M

Director, office of Community Services
DHHS - - OCS -

\$ that has been used urban-rural
economic development program
discretionary funding - (\$18-20m)
Bob's had 2 grants.

Pass on the materials to Mr Sykes -
and a few
Community Action Agencies w/ OR
grants -

Successful venture is continued
use of fed, co, state, local funds. -

Forwarded 7/11

370 L'Enfant
Promenade SW
5TH Flr-West
WDC 200447

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DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
002. note	Elizabeth to CHR (1 page)	n.d.	b(6)

COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Elizabeth Drye
OA/Box Number: 10449

FOLDER TITLE:

CHR [Carol Rasco] Correspondence [4]

2014-0046-S
rc1395

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

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PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
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- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

SEP - 9 1996

Institute for Research of Food-related Disease

Director Patrick Wright, Ph.D.

P.O. Box 150 007, San Rafael, CA 94915-0007

Tel. (415)453-1709

September 5, 1996

Ms. Carol Rasco
Assistant to the President
Domestic Affairs
The White House
1600 Pennsylvania Avenue
WASHINGTON, D.C. 20500

Re: Your letter of August 15, 1996

Dear Ms. Rasco:

Thank you very much for your letter. Mr. Bob Nash, Director of Presidential Personnel, had forwarded my letter to you.

Please see from the enclosed Chapter "AIDS" from my new book, "Food for Humans," that the President can be very successful with health care reform if he gives health care its real meaning, i.e. caring for health instead of financing medical treatments of food-related diseases.

I have written to the President before his inauguration that he cannot succeed with health care if he should try to make available the means for financing all treatments of food-related diseases by medication, radiation, or surgery.

It has been proven in thousands of cases that the 400 food-related diseases of the enclosed list can be prevented and cured by food for humans. The medical services of medication, radiation, or surgery are not necessary for their prevention and cures.

The application of the available nutritional knowledge would reduce the volume of medical services to a volume that can be financed. The application of this knowledge would keep Medicare operational. The Federal Budget could be balanced. The mass killing of Americans because of the boycott of the available knowledge by our medical Monopoly of Ignorance could be ended. Americans wouldn't lose each year five times as many years of potential life due to heart disease alone as the nation has lost on all battle fields in all years of WW II. Does this administration want to stop this preventable mass killing? I am willing to provide all information you need to succeed.

Sincerely,


Patrick Wright

Institute for Research of Food-related Disease

Director Patrick Wright, Ph.D.

P.O. Box 150 007, San Rafael, CA 94915-0007

Tel. (415)453-1709

7. AIDS

AIDS means Acquired Immune Deficiency Syndrome. When do AIDS patients acquire their immune deficiency? Can it be that their immune system has been deficient before HIV invaded their bodies? Or has only HIV dismantled their immune system? Why do many people test positive to HIV antibodies but do not develop fatal diseases like the basketball player Magic Johnson? Why do children born with AIDS not develop any fatal disease? Is their immune system not yet deficient and can keep HIV in check?

In consideration of our explanations in Chapter A2b (Why germs don't cause disease) we could say that AIDS is not a viral disease. That's how Dr. Robert Pacetti from Hot Springs, Arkansas, phrased his opinion when I discussed the issue with him. Nobel Prize winner Dr. Peter Duesberg said the same in his recent three books.

Dr. Duesberg edited in "AIDS: Virus or Drug-Induced" (published in 1996 by Kluwer) essays by Duesberg and two dozen others. "Infectious AIDS: Have We Been Misled" (published in 1996 by North Atlantic Books) is a compilation of 13 of his scientific articles and "Inventing the AIDS Virus" (published in 1996 by Regency) is a book for a general audience. The latter book makes clear that a virus-obsessed AIDS science has failed to save a single life because it has come up with the wrong cause, HIV.

Dr. Duesberg, a professor at University of California at Berkeley, finds little scientific reason that HIV, a retrovirus - about which Dr. Duesberg knows as much as anyone in the world - could be the cause of AIDS. He thinks that the repeated use of drugs ravages the body's immune system and opens it to the two dozen opportunistic diseases we know and fear as AIDS. He says "the medical establishment turns a blind eye to drug toxicity in its single-minded pursuit of HIV."

As a matter of fact, the medical establishment turns two blind eyes to the discovery of Cleave and Campbell: The Rule-of-20-Years. After we have eaten for 20 years or more the usual food of lots of sugar and tons of meat, seafood, and poultry many body systems brake down and cause the 400 food-related diseases of Table 1. One of the systems that breaks down is the immune system.

Dr. Duesberg's own requests for funding to test his thesis have been turned down. His promotions in pay have been blocked, his teaching assignments have been restricted, and, most damaging to a scientist, his federal funding has been eliminated. The editor of "Lancet" calls Dr. Duesberg "perhaps the most villified scientist alive."

Luc Montaigner, the French scientist who first isolated HIV, now believes that HIV alone cannot cause AIDS. More than 400

scientists and writers have formed the "Group for the Scientific Investigation of the HIV-AIDS Hypothesis."

Why do our "health care" people try to "cure" an "acquired immune deficiency" by shooting at "bad germs" instead of re-establishing a healthy immune system? A healthy immune system would fight the "bad germs." The body's self-healing capability of a balanced world of microbodies could take care of "bad germs" and cure disease if any kind of permanent damage has not been too severe. Why else have children born with HIV beaten the allegedly fatal disease AIDS?

We avoid being single-minded by considering that the all-important immune system consists of several features of the human body. The liver is our poison control center and the digestive tract with its intestinal flora fulfills many essential functions in keeping us healthy. The intestinal flora weighs half a pound. It performs many vitally important functions. We dismantle it by the intake of "human food" which is not "food for humans." The endocrine glands form another important line of defense against disease. The thymus with its T-lymphocytes or T-cells is the main system of cellular immunity, and the thymic-independent B-lymphocytes or B-cells protect us from most viral and bacterial infections.

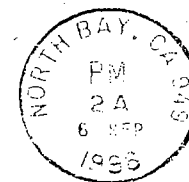
Numerous studies have shown that the nutrients which occur in optimal proportions and quantities in fresh, raw, and organically grown vegetables and fruit boost lymphocyte production. That's why it is hard to imagine that immunity can be maintained without the full complement of fresh food nutrients. Eating almost exclusively processed food condemns ourselves to a state of meso-health. The insidious degenerative process from the consumption of food that is not food for humans will sooner or later result in illness.

There will probably be available a vaccine in the future which will give the bad germ a bad time. But until then the only real help seems to come from strengthening the immune system of AIDS patients through food for humans.

Unfortunately, this idea did not appeal to the AIDS patients I knew nor to those people whom I met who are involved in the fight against AIDS. The patients followed their doctor's advice and continued to drink instant coffee and to eat food that is not food for humans. None of them survived.

The volunteers involved in the fight against AIDS or involved in the fund raising for AIDS research I met vehemently opposed the idea that AIDS is less a viral disease and more a disease of the weakness of the immune system caused by the longterm consumption of degenerated food. They didn't even want to consider that food for humans could help AIDS patients by re-establishing a stronger immune system. Sticking to the officially accepted theory made them happy. I doubt that their endeavours have saved a single life that may have been saved by food for humans.

INSTITUTE FOR RESEARCH
OF FOOD-RELATED DISEASE
P.O. BOX 150007, TEL. 415-453-1709
SAN RAFAEL CA 94915-0007



Ms. Carol Rasco
Assistant to the President
Domestic Affairs
The White House
1600 Pennsylvania Avenue
WASHINGTON, D.C. 20500





HOME INSTRUCTION PROGRAM FOR PRESCHOOL YOUNGSTERS

*HIPPY USA • Teachers College • Box 113 • 525 West 120th Street • New York, NY 10027
Tel: (212) 678-3500 • Fax: (212) 678-4136*

EMERITUS BOARD MEMBER

Hillary Rodham Clinton
First Lady

August 28, 1996

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Professor & Therapist

Patricia Anne Woods
Shearman & Sterling

Harris Wofford
Chief Executive Officer
Corporation for National Service
1201 New York Ave., NW
Washington, DC 20525

Dear Mr. Wofford:

I am writing to share with you my concerns about the communication between HIPPY USA and the Inspector General's office regarding the first year of our AmeriCorps grant. I am sorry to say that too great a portion of my staff's energies this summer was expended dealing with misunderstandings and miscommunications rather than with "getting things done."

After a week long "limited review" performed by Frank Muldoon of the Inspector General's office, from February 26 to March 1, 1996, I was told that everything looked fine and that we could expect a report stating that all of our procedures are in order. Several weeks later we received phone calls and eventually a draft report highlighting two areas of concerns with our AmeriCorps grant: (1) the way in which Members are paid and (2) the distinction between administrative and programmatic costs.

When we applied for an AmeriCorps grant, we proposed a creative means to involving large numbers of Members at very low cost while also developing unique collaborative arrangements with 16 other social service organizations. As proposed and accepted, the AmeriCorps Members in the HIPPYCorps project do not receive any living allowances from the AmeriCorps grant; they are all paid from other sources as determined by each local agency. Since this approach is different than most, it took some communication with the AmeriCorps staff to clarify our proposal. During this communication, leading up to the approval of our grant proposal, we made it very clear that these funds are outside of the budget, that we have no control over these funds and that it would not be possible for us to fulfill any reporting requirements for these funds.

The initial grant proposal states "All operating costs for local sites, including salaries and fringe for AmeriCorps Members, are covered by local agencies..." In a follow-up letter (7/10/95), we added a footnote to the budget stating that the living allowances would be the responsibility of each local agency. This follow-up piece also stated that "because HIPPY USA has no control over these funds, we would like a waiver on any reporting requirements for living allowances."

The issue of living allowances came up again later in the negotiations. In a letter that was sent to the Corporation for National Service on September 13, 1995, we reiterated that we have no specific knowledge of the exact amount of the living allowances, but agreed to forward this information when it becomes available. The grant was subsequently approved and our Cooperative Agreement was signed by the Corporation for National Service on September 26, 1995.

You can imagine my concern (and confusion) when we are now being told that this issue is still of concern and needs to be addressed. I have agreed to try to find some creative ways to handle the dilemma, but I am distressed over the amount of time and energy that is being wasted.

Now to the second issue -- We worked closely with our grants and program officers to develop time sheets to meet the reporting requirements of this grant. We discussed at length the administrative versus programmatic functions of the project. Again, after a week-long review process from the IG's office, we were told that all is well. Yet, we are now told that they do not agree with the way in which we allocate our time. Again, we are faced with mixed messages.

I would greatly appreciate your assistance in clarifying these matters. The sooner we can resolve these bureaucratic communication problems, the sooner we can get back to the job at hand. And that is the ultimate purpose, is it not?

Sincerely yours,



Miriam Westheimer, Ed. D.
Executive Director

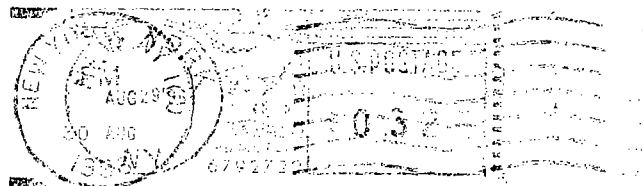
cc: Carol Rasco
Diana Rodriguez Algra
Marlene Zakai
Michael Kennefick
Luise Jordan



HOME INSTRUCTION PROGRAM FOR PRESCHOOL YOUNGSTERS

HIPPY USA • Teachers College • Box 113 • 525 West 120th Street • New York, NY 10027

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NEW YORK NY 100 08/30/96 23:53 ISS-B #02

Carol Rasco
The White House
1600 Pennsylvania Ave.
Washington, DC 20500



9/13/96 —

Hoffman - La Roche

- 64 countries
- 1 million people
- sleep disorders - primary sleep order

Leslie wife — President, Women's Policy Studies —

- ? - Category I controlled substance —
why does it in anyway ~~be~~ interfere w/ Lowery bill?
w/ higher penalties; why not do both?

House has legislation introduced

Tightens penalties — makes it "severe bodily harm" —
if controlled substance involved. —

Haight-Ashbury Clinic ^{staff.} — Went to Texas/Florida. —
Ruffes, Roches. —

- narrowing distribution
- ↓ size of tablet
- color tablet
- make it detectable by taste in drink

Gov't working with us instead of against us.

— Flunitrazepam / Rohypnol

- Information

technical assistance — detecting after the fact —

that the substance was involved —

Combined ability —

- feminist from

Schneider & Lowery
1st meeting 9/12/96
Domestic
this bill

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DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
003. fax	Karen Brophy to Elizabeth Drye re: DOBs [partial] (1 page)	09/13/1996	b(6)

COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Elizabeth Drye
OA/Box Number: 10449

FOLDER TITLE:

CHR [Carol Rasco] Correspondence [4]

2014-0046-S
rc1395

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

Freedom of Information Act - [5 U.S.C. 552(b)]

P1 National Security Classified Information [(a)(1) of the PRA]
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b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

C. Closed in accordance with restrictions contained in donor's deed of gift.
PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).
RR. Document will be reviewed upon request.

**Hoffmann-La Roche**

A Member of the Roche Group

Hoffmann-La Roche Inc.
1300 I Street, N.W., Suite 500 West
Washington, D.C. 20005-3011

Tel 202-405-0000

DATE: 9/13/96
TO: MS. Elizabeth Dye
FROM: Karen Brophy
OF PAGES INCLUDING COVER SHEET 1

COMMENTS: As requested, the following is
a list of attendees and their date of birth
for today's meeting.

MS. Rita Norton	(b)(6)	0003
Dr. Donald Kaiser		
MS. Leslie Wolfe		
MS. Carol Tucker Foreman	(b)(6)	

CONFIDENTIALITY NOTICE: This facsimile (this page and any accompanying page[s]) is intended only for the use of the individual or entity to which it is addressed and may contain information that is privileged, confidential and exempt from disclosure under applicable law. If the reader of this message is not the intended recipient or the employee or agent responsible for delivering the message to the intended recipient, you are hereby notified that the unauthorized dissemination, distribution, or copying of this communication, or the taking of any action in reliance on the contents of this information, is strictly prohibited. If you have received this facsimile in error, please notify us immediately by telephone (collect), and return the original message to us at the above address via the U.S. Postal Service. Thank you.

E X E C U T I V E O F F I C E O F T H E P R E S I D E N T

06-Nov-1996 02:45pm

TO: Carol H. Rasco

FROM: Jill Pizzuto
Domestic Policy Council

CC: Diana M. Fortuna

SUBJECT: the Linda Acker request

Carol:

I talked to Linda this am about their request. Although it notes that they would like to award the President, they purposely meant to send the request to you and present it to you for the President - followed by a very brief meeting.

(Linda says that she's worked w/ Betsey Meyers - she's the person who sets up the Senior WH Women meetings; also, married to Bob Armstrong. She said you may/may not remember her).

in any case, they are interested if possible, meeting with you next week (T, W or Th sometime if possible) and if it can't be worked out, maybe they could give the award to (Diana) to pass on.

Others included are two sets of parents and two disabled people + Linda. From what I gather, the group is some type of Lutheran group that places disabled people w/ housing. (I don't have the request in front of me).

In any case, you are pretty packed next week, but if this is something you're interested in, I'll find something or ask if we could hold off until future? or, have Diana handle.

your thoughts?

Sent to Diana
10/31.

- need DF Response before respond.
to CTR.

MEETING REQUEST/TRACKING FORM

CAROL H. RASCO

DOMESTIC POLICY

Name of Requestor: Linda Aaker Date: 10/31/96
Affiliation: Bethpage Mission Inc.
Nature of Request: want to meet to present an award to POTUS w/CHR in attendance or
accepting the award in POTUS absence
Contact Person: Rich Carman Phone Number: 996-9392 (860) 529-9609
DCP Staff Person: Linda Aaker
Meeting Data: A. Date: Nov. 12, 13, 14, 19, 20, or 21
B. Time: evening
C. Place: here at the W.H.
D. Purpose: organization wants to present POTUS an award for
work on Medicaid; want to meet w/CHR or have
her accept award on POTUS behalf if POTUS too busy
E. Conflicts: _____

DECISION

Accept

Regret

Forward To:

Pending

Comments:

Diana (see note on reverse side)
① Re. Potus award - it doesn't sound AS if they asked Potus yet.
② ALSO asked to MEET with you as well.

Deana - Before we go back to them
on either request would
you please check out
this organization?

Thanks -
Carol

Bickerstaff, Heath, Smiley, Pollan, Kever & McDaniel, L.L.P.*A Registered Limited Liability Partnership*

1700 Frost Bank Plaza
816 Congress Avenue
Austin, Texas 78701-2443
Telephone: (512) 472-8021
<http://www.bickerstaff.com/~bhs>

5300 Sherrier Pl. N.W.
Washington, DC 20016
(202) 363-0644

Check here if you want this
fax hand delivered to you
immediately after it is sent

The information contained in this facsimile is privileged & confidential. It is intended only for the use of the individual or entity named below. If you have received this transmission in error, please notify us by telephone collect and return it to us at the above address. Thank you.

DATE: 10/30/96

CLIENT #: _____

TELECOPIER COVER SHEET

Fax Number: (512) 320-5638

TELECOPIER NUMBER: 456-2878SEND TO: Carol Rascoe / ClaudiaFIRM/COMPANY: White House

In case of transmission problems -

TELEPHONE NUMBER: (202) 363-0644FROM: Linda AakerTOTAL PAGES INCLUDING COVER SHEET: 6☒ ORIGINAL WILL FOLLOW VIA U.S. MAIL. ☐ ORIGINAL WILL NOT FOLLOWTELECOPIER OPERATOR: LA TIME: _____ a.m./p.m.*Please contact Geneva Monroe at 512-472-8021 if complete FAX is not received.***MESSAGE:**

Claudia,
I would appreciate your giving this
information to Mrs. Rascoe's Scheduler.
Thank you.
Linda

5300 Sherrier Place N.W.
Washington, D.C. 20016
(202) 363-0644
October 30, 1996

Dear Ms. Rascoe,

As explained in the attached materials, Bethphage Mission Inc., would like to make a presentation to President Clinton (or his designated representative) thanking him for his leadership and help for persons with developmental disabilities on one of the following dates: November 12, 13, 14, 19, 20 or 21. We would also like to meet with you for a short visit to introduce you to Bethphage's programs. Information about Bethphage is attached. (1) (2)

I served as the lawyer for Bethphage Mission South when we lived in Texas. After moving to Washington, I joined the Board of Directors for Bethphage Mission Great Britain. Bethphage is a wonderful, non-profit, church related organization. I have received much more from my affiliation with Bethphage than I have ever given. I look forward to meeting with you.

Yours truly,


Linda Aaker



October 29, 1996

Ms. Linda Aaker
5300 Sherrier Place NW
Washington, DC 20016

Dear Linda,

As a longtime friend and Board Director of Bethphage, I want to take this opportunity to thank you for assisting us coordinate an award presentation to President Bill Clinton.

President Clinton's leadership and successes in the following areas are greatly appreciated by everyone associated with Bethphage Mission, Inc.:

- Enforcing the Americans with Disabilities Act
- Denying changes to the Medicaid program
- Ensuring that SSI benefits continue for all of those in need
- Protecting Medicare's guarantee of meaningful health benefits
- Fighting for and signing the Family and Medical Leave Act

As you know, Bethphage Mission serves over 1,700 individuals and their families in sixteen states. Please find attached the most recent Bethphage fact sheet which you may share with White House staff.

During last winter, Bethphage's Board Directors, volunteers, parents, and staff joined together with other organizations throughout the United States to support President Clinton's position on Medicaid reform. Without his consistent support and actions, our programs and services would be severely jeopardized.

In our discussions, we have talked about presenting this award on the evening of November 12, 13, 14, 19, 20, or 21. Our hope, in addition to making the presentation, will be to have a brief meeting with Carol Rascoe, Chief of President Clinton's Domestic Policy Office, and a brief tour of the White House. We will bring at least two individuals whom Bethphage services and at least one or two parents of individuals served.

BETHPHAGE MISSION, INC.

371 WOLCOTT HILL ROAD, SUITE A, WETHERSFIELD, CT 06109 • (860) 529-9609 • FAX (860) 529-7957

A serving arm of the Evangelical Lutheran Church in America helping persons with developmental disabilities since 1913.

Ms. Linda Aaker
October 29, 1996
Page 2

We realize that President Clinton's schedule is extremely busy. If he is unavailable, we hope that Ms. Rascoe can accept this presentation on his behalf. We can work on other details when a date is established.

Once again, I want to thank you for your assistance in affording us this opportunity.

Sincerely,



Rich Carman
Assistant to the President

RC:vb

Attachment

CC: Dr. Richard Nelson, BMI Chairperson
Dr. David Jacox, BMI President

► ► ► FACT SHEET ◀ ◀ ◀

Bethphage Mission, Inc.

Dr. David A. Jacox, President and CEO

- Home Office is located at the Lind Center, 4980 South 118th Street, Suite A, Omaha, Nebraska 68137-2221 (Phone 402/896-3884; FAX 402/896-1511). The Home Office houses Bethphage's central management team and support staff. A staff of over fifty provides accounting, computer services, information management, resource development, and human resources for over 2,500 employees across the country, as well as the oversight of quality care and religious services for children and adults with developmental disabilities.
- Founded in Axtell, Nebraska by a Lutheran pastor, Reverend K. G. William Dahl, on February 19, 1913.
- Bethphage Mission is a not-for-profit organization and a serving arm of the Evangelical Lutheran Church in America (ELCA). Bethphage Mission, Inc. has eighteen board of directors from across the country. Bethphage's corporate membership consists of the Division for Church in Society and eighteen synods of the ELCA.
- Since 1980, Bethphage has grown from serving 219 people at Axtell, Nebraska to serving over 1,700 children and adults with developmental disabilities and their families through programs located in sixteen states including Nebraska, Kansas, Colorado, Arizona, Oregon, Iowa, Illinois, Indiana, Texas, Oklahoma, New Mexico, Connecticut, Utah, Pennsylvania, Hawaii, and Alabama. Internationally, Bethphage has expanded its services to reach individuals in Great Britain and Latvia.
- The annual operating budget has grown from \$4 million in 1980 to over \$70 million in 1995. Funding is provided by state and federal assistance as well as gift dollars.
- Bethphage Mission, Inc. serves as a parent corporation to seven affiliate corporations which manage the programs providing direct care to individuals with developmental disabilities. The Bethphage Foundation exists for the purpose of raising funds and managing gift dollars and investments to provide sustaining support, outreach funds, and an endowment to ensure Bethphage's future.
- Program services include residential settings, in-home family support, vocational training, employment, respite care, and spiritual development. Bethphage's specialized programs ensure that persons served can progress to their fullest potential and live as independently as possible.
- Bethphage's philosophy and day-to-day operations are based on a Mission Statement which centers around commitments to outreach, quality assurance, financial responsibility, and religious services.
- Bethphage is committed to quality. Policy requires accreditation of each eligible program by The Accreditation Council or the Commission on accreditation of Rehabilitation Facilities, both nationally recognized accreditation agencies.
- Bethphage is non-denominational in service and an Equal Opportunity Employer.

Bethphage Program Locations

Bethphage Mission, Inc. Home Office
Lind Center
 4980 S. 118th Street, Suite A
 Omaha, NE 68137-2221
 402-896-3884

The Bethphage Foundation
Lind Center
 4980 S. 118th Street, Suite B
 Omaha, NE. 68137-2220
 402-896-3884

Corp. Office **Bethphage Mission of the**
Great Plains, Inc.
 13057 West Center Road,
 Suite 20
 Omaha, NE 68144-3723
 402-697-5080

Nebraska P.O. Box 67, 1 North Mission Road
 Axtell, NE 68924
 308-743-2401

1453 29th Avenue
 Columbus, NE 68601
 402-564-8212

1835 East Military, Suite 123
 Fremont, NE 68025
 402-727-9055

2121 North Webb Road, Suite 202
 Grand Island, NE 68803-1751
 308-381-1690

302 West Avenue
 Holdrege, NE 68949-2721
 308-995-8652

105 East Omaha Avenue
 Norfolk, NE 68701
 402-379-3888

11414 West Center Road, Suite 234
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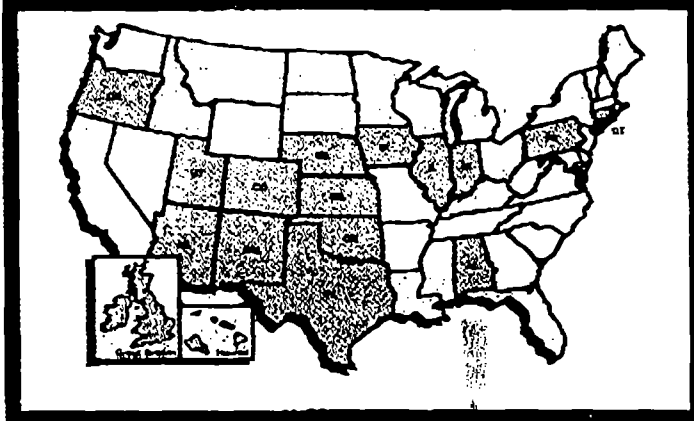
Kansas P.O. Box 169, 102 E. 2nd Street
 Ellsworth, KS 67439-0169
 913-472-4081

Corp. Office **Bethphage Mission Midwest, Inc.**
 3913 15th Street D
 Moline, IL 61265-6383
 309-781-6619

Iowa 700 3rd Street
 Des Moines, IA 50309
 515-246-1840

730 S. Main, P.O. Box 484
 Osceola, IA 50213-0484
 515-342-6015

Indiana 6910 N. Main Street, Unit 1, Box 4
 Granger, IN 46530-9680
 219-377-1870



Illinois 220 North Lafayette
 Macomb, IL 61455
 309-837-5506

Corp. Office **Bethphage Mission West, Inc.**
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 Suite 105
 Englewood, CO 80111-4708
 303-220-8421

Colorado 2620 S. Parker Road, Suite 210
 Aurora, CO 80014-1621
 303-369-9711

4192 Center Park Drive
 Colorado Springs, CO 80916-4505
 719-573-5878

5205 S. College Avenue
 Fort Collins, CO 80525
 970-223-3818

2808 North Avenue, Suite 310
 Grand Junction, CO 81501
 970-245-0519

Greeley program--contact:
 5205 S. College Avenue
 Fort Collins, Co 80525
 970-223-3818

4035 Club Manor Drive, Suite B
 Pueblo, CO 81008-2004
 719-545-8321

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 Grants, NM 87020-2536
 505-287-9333

Arizona 2226 West Northern, Suite C201
 Phoenix, AZ 85021
 602-864-6030

Utah 855 N. Freedom Blvd., Suite 3
 Provo, UT 84601
 801-371-0587

Corp. Office **Bethphage Mission South, Inc.**
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 Austin, TX 78752-3825
 512-452-8841

Texas 300 North Broadway
 Brownwood, TX 76801
 915-643-2944

Oklahoma 4530 South Sheridan, Suite 106
 Tulsa, OK 74145-1118
 918-663-1385

Alabama 1213 2nd Avenue South
 Birmingham, AL 35233
 205-320-0080

203 Cedar Square, Suite 2
 Demopolis, AL 36732
 334-289-8875

4330 Highway 78 East, Suite 105
 Jasper, AL 35501
 205-221-2953

Corp. Office **Bethphage Mission Pacific, Inc.**
 c/o Bethphage Mission, Inc.
 Lind Center
 4980 S. 118th St., Suite A
 Omaha, NE 68137-2221
 402-896-3884

Hawaii 74-5622 Alapa Street, Suite 203
 Kailua-Kona, HI 96740
 808-326-5403

Oregon 322 Southwest Third Street
 Pendleton, OR 97801
 503-276-8244

1122 NE 122nd Ave., Suite 202A
 Portland, OR 97230
 503-261-0255

Corp. Office **Bethphage Mission East, Inc.**
 30 Jordan Lane
 Wethersfield, CT 06109
 860-721-0211

Connecticut (see Corporate Office)

Pennsylvania 910 Beaver Drive, Box 3
 DuBois, PA 15801
 814-375-9066

Corp. Office **Bethphage Mission Great Britain**
 Suite 3.2 and 3.4 Wrekin
 Professional Centre
 Holly Head Road
 Wellington, Telford
 Shropshire, England TF1-2EH
 01144 1952 641844

THE WHITE HOUSE AUG 23 1979
OFFICE OF DOMESTIC POLICY

Assistant to the President for Domestic Policy

To: Eliz

Draft response for POTUS
and forward to CHR by: Havent we seen a

Draft response for CHR by: xerox cc of

Please reply directly to the writer
(copy to CHR) by: all this

Please advise by: already?

Let's discuss: if not, pls.

For your information: handle.

Reply using form code:

File:

Send copy to (original to CHR):

Schedule ? : ☐ Accept ☐ Pending ☐ Regret

Designee to attend:

Remarks: and
Wm

THE WHITE HOUSE
WASHINGTON

August 20, 1996

David J. Jones
Post Office Box 431
Mabelvale, Arkansas 72103

Dear David:

Thanks for your letter of August 10 and for making me aware of the Vancomycin issue. I've passed along Dr. Peter Marvin's letter to Carol Rasco, my Assistant for Domestic Policy, and have asked her to follow up on this matter.

I hope you are doing well -- I'd love to see you and plan on keeping you to your word!

Sincerely,

Bill

cc: w/incoming
Carol Rasco

*Pls look
into, advise
BR*

J

Thank you Info.
CC Rocco

David J. Jones
P. O. 431
Mabelvale, Arkansas 72103

8-10-96

Mr. President,

Business first - The enclosed letter from Dr. ^{Peter} Maurin at Baptist is a bit wordy - I will try to be brief - The color pages enclosed are about an antibiotic called Vancomycin - The only one left that will kill most infections - The CDC and the Foundation for Medical Care are telling the "Docs" they must not use it - they must save it for the meanest of infection -

The medicare regulation that Dr. Maurin refers to says that Vancomycin is the only antibiotic they will approve for home care -

Solution - get them to approve another one or two for home care -

J

David J. Jones
P. O. 431
Mabelvale, Arkansas 72103

The medical Community say don't use it - and
for the patients at home, it is the only
one approved -

Point - you can make some real
brownie points with all the docs and
related fields - the entire medical group
in the US - right here at election time.

Son - you are doing a great job -
after your re-election I want to come and
see you - I still brag to my friends about
you inviting me over for the movie.

You are a good friend - and we
love you -

Sincerely

David Jones

P.S. The entire meeting looked impressed when I
told them at Baptist - I would write to you with the problem.



Baptist

MEMORIAL MEDICAL CENTER

One Pershing Circle
North Little Rock, AR 72114-1899
501 771-3000

August 8, 1996

Peter Marvin, M.D.
Chief of Staff

President Bill Clinton
Washington, DC 20610

Re: Medicare Regulations Restricting Home Antibiotic Use

Dear Mr. President:

A Medicare regulation which desperately needs to be changed recently came to the attention of the executive committee of our medical staff here in North Little Rock, Arkansas. The Centers of Disease Control in Atlanta, as well as the Arkansas Foundation for Medical Care recently published very restrictive guidelines for the use of an antibiotic called Vancomycin. This drug has become the last resort in many serious infections, as the more dangerous bacterial populations have become increasingly resistant to drugs of first choice. Both the CDC nationally and the AFMC in our state have recommended sharp restrictions of the use of this drug, so as to save it for those occasions when nothing else will work.

Yet Medicare has restricted reimbursement for home antibiotics to this drug alone! Medicare will pay for no other. The result of course will be great pressure on physicians either to: (A) Use this precious drug liberally to save patients huge out-of-pocket costs for alternate antibiotics, or (B) Put the patient in the hospital to receive alternative antibiotics, sparing the patient the out-of-pocket costs, but burdening the taxpayer with the increase cost of hospitalization.

Sir, the medical profession nationally and locally have tried to prevail upon HCFA to loosen these restrictions on home antibiotics through Medicare, without success; but these efforts take on a new urgency in the face of the potential loss of a "last-resort" antibiotic. Please prevail upon Medicare management to reconsider these restrictions; this will reduce Medicare hospitalization costs, expand our armamentarium for the elderly patients, while preserving the utility of one of our last, best weapons against mutating bacteria.

Thank you for listening.

Sincerely,

Peter M. Marvin, M.D., F.C.C.P.
Chief of Staff, Baptist Memorial Medical Center
North Little Rock, Arkansas

PMM/ddp



Arkansas Foundation for Medical Care, Inc.

809 GARRISON AVENUE • P.O. BOX 2424 • FORT SMITH, ARKANSAS 72902-2424
PHONE (501) 785-2471 • FAX (501) 785-3460 / (501) 785-2201

June 3, 1996

Steven Lampkin, Administrator
Baptist Medical Center
9601 Interstate 630, Exit 7
Little Rock, AR 72205

Suggested staff involvement:
Pharmacy Lab
Epidemiology/Infection Control
Director of Nursing

RE: Vancomycin Study

Dear Administrator:

This communication from the Arkansas Foundation for Medical Care Health Care Quality Improvement Program focuses on the prudent use of vancomycin as outlined by recent CDC guidelines.

Because of the growth in difficult to treat nosocomial infections, vancomycin is one of the more important pharmaceutical agents in our antimicrobial arsenal. Infection control experts are increasingly concerned with the development of resistant organisms to vancomycin. **Vancomycin resistance is now present in 7.9% of enterococcal infections and 14% of such infections in ICU's.** There was a 20 fold increase in the percentage of these isolates from 1989 through 1993. Such strains could become a serious threat to the population as few agents can successfully deal with such resistant bacteria. Moreover, the gene for vancomycin resistance can be passed in vitro from enterococcus to other streptococcal and staphylococcal species. To respond to this problem, the CDC has issued guidelines to limit the use of vancomycin, in the hope that restricted application of this medication will lessen the spread of resistant strains. In addition, they have outlined steps all institutions should take to monitor for these organisms and limit their spread within the facility.

Attachment A outlines the accepted and discouraged uses of vancomycin as outlined by the CDC. **Vancomycin should not be used when culture and sensitivity analysis demonstrates effectiveness of β -lactam antibiotics.** (Indeed, β -lactam agents are more rapidly bactericidal than vancomycin.) Vancomycin should not be used for routine preoperative prophylaxis or community acquired organisms. AFMC's previous preoperative antibiotics study demonstrated a 5% use of vancomycin for arthroplasty patients in our state. Other recommendations focus on treatment of probable contaminated blood cultures. Hospital pharmacies should track vancomycin use in their facility (see Figure 1).

Many hospital laboratories do not routinely test susceptibility of enterococcal isolates. Thus, recognition of hospital colonization of these resistant agents could be delayed. **All hospitals should have a program by which a sample or population of enterococcal isolates are tested for resistance to determine whether this organism is a problem at their institution.** All enterococcal isolates from usually sterile sites should be tested for antimicrobial susceptibility. Facilities with high risk patients (ICU, oncology, transplant) should perform periodic stool or rectal swab cultures of these high risk patients to determine if vancomycin resistance is an emerging problem in their critical care facilities. The cost of this screening can be reduced by inoculating specimens onto vancomycin containing selected media and restricting the screening to patients who have been in the hospital for at least five to seven days. Once the presence of vancomycin resistant organisms has been detected, a hospital should test for vancomycin resistance on all enterococcal isolates.

All hospitals should have isolation policies to respond to dealing with the care of patients having vancomycin resistant organisms. Such patients, whether colonized or infected, should be placed in single rooms or in rooms with other patients with this condition. Strict isolation precautions (gloves, gowns, and antiseptic soap) to limit transmission of the organism to other patients and units within the facility are critical. These patients should not share noncritical items such as blood pressure equipment, wheel chairs, intravenous poles and electronic thermometers. Stethoscopes should be dedicated or cleansed after contact.

In addition to the above, all clinical isolates of *Staph. aureus* or *Staph. epidermidis* should be tested for susceptibility to vancomycin. Confirmation cultures and techniques should be employed to verify the presence of such organisms. Health department and CDC officials should be notified of vancomycin resistance of all these bacteria.

Conclusions:

1. Vancomycin is a valuable medical resource whose effectiveness must be protected by the provider community.
2. The CDC has issued guidelines to reduce vancomycin use except for specific indications for organisms with potential resistance. Hospitals should implement surveillance, isolation, and reporting procedures for vancomycin resistant organisms.

Suggestions:

1. Hospitals should review standing orders for surgical care to eliminate routine use of vancomycin for perioperative prophylaxis.
2. Pharmacy committees should review the use of IV vancomycin in their institutions to determine if there are variances from CDC guidelines. Run charts (See Figure 1)

documenting vancomycin use could be helpful in focusing institutional effort on this project.

3. All hospitals should have a program of surveillance for resistant strains of enterococcus, *Staph. aureus*, and *Staph. epidermidis* to detect emerging vancomycin resistance, especially in ICU settings.
4. All hospitals should have procedures in place to isolate patients with vancomycin resistant infections to decrease further colonization of patients and facilities.
5. All clinical isolates of *Staph. aureus* and *Staph. epidermidis* should be tested for susceptibility to vancomycin.

As in previous projects, AFMC looks forward to helping you apply these practice guidelines in your hospital. We have included a summary of the CDC guidelines and a sample run chart to assist with your surveillance. For additional literature or assistance, please contact our office.

Sincerely,



William Golden, MD
Principal Clinical Coordinator

cc: Chief of Staff
Quality Manager/Key Contact

Attachments

Note: AFMC is moving to a new office June 6 & 7; so we'll be unavailable those days. Effective Monday, June 10, our new business numbers will be: voice phone - 501-649-8501; fax 501-649-0004. We will have the same shipping post office address. Thanks for your patience.

Vancomycin Utilization *CDC Guidelines*

A. Acceptable Use

1. For treatment of high risk patients with sepsis due to β -lactam-resistant gram-positive microorganisms. Clinicians should be aware that Vancomycin may be less rapidly bactericidal than β -lactam agents for β -lactam-susceptible staphylococci. Control of MRSA essential to Vancomycin use and Vancomycin Resistant Enterococcus control.
2. For treatment of infections due to gram-positive microorganisms in patients with defined serious allergy to β -lactam antimicrobials.
3. When symptomatic antibiotic-associated colitis (AAC) fails to respond to metronidazole or therapy or if AAC is severe and potentially life-threatening.
4. Prophylaxis, as recommended by the American Heart Association, for endocarditis following certain procedures in patients at high risk for endocarditis with focus on β -lactam allergy.
5. Prophylaxis for major surgical procedures involving implantation of prosthetic materials or devices, e.g., cardiac and vascular procedures and total hip replacement, at institutions with a high rate of infections due to methicillin-resistant *Staphylococcus aureus* (MRSA) or methicillin-resistant *S. epidermidis*. A single dose administered immediately before surgery is sufficient unless the procedure lasts more than 6 hours, in which case the dose should be repeated. Prophylaxis should be discontinued after a maximum of two doses.

B. Discouraged Use

1. Routine surgical prophylaxis other than in a patient with life-threatening allergy to β -lactam antibiotics.
2. Empiric antimicrobial therapy for a febrile neutropenic patient, unless there is strong evidence at the outset that the patient has an infection due to gram-positive microorganisms (e.g., inflamed exit site of Hickman catheter), and the prevalence of infections due to MRSA in the hospital is substantial.

3. Treatment in response to a single blood culture positive for coagulase-negative staphylococcus, if other blood cultures drawn in the same time frame are negative, i.e., if contamination of blood cultures is likely. Because contamination of blood cultures with skin flora, e.g., *S. epidermidis*, may cause vancomycin to be administered to patients inappropriately, phlebotomists and other personnel who obtain blood cultures should be trained properly to minimize microbial contamination of specimens. It is considered poor medical practice if only a single blood culture is ordered.
4. Continued empiric use for presumed infections in patients whose cultures are negative for β -lactam resistant gram-positive microorganisms.
5. Systemic or local (e.g., antibiotic lock) prophylaxis for infection or colonization of indwelling central or peripheral intravascular catheters.
6. Selective decontamination of the digestive tract.
7. Eradication of MRSA colonization.
8. Primary treatment of asymptomatic non-severe, or non-life threatening AAC.
9. Routine prophylaxis for very low-birth weight infants.
10. Routine prophylaxis for patients on continuous ambulatory peritoneal dialysis or hemodialysis.
11. Treatment (chosen for dosing convenience) of infections due to β -lactam-sensitive gram-positive microorganisms for hospital patients with renal failure.
12. Use of vancomycin solution for topical application or irrigation.

The preceding is an excerpt from the Hospital Infection Control Practices Advisory Committee (HICPAC). Special Communication: Recommendations for preventing the spread of vancomycin resistance: recommendations of the Hospital Infection Control Practices Advisory Committee (HICPAC). *American Journal of Infection Control* 1995;23:87-94.

THE WHITE HOUSE
WASHINGTON

Eliz

You've gotten my notes
About this. I think I've
done what I can. For
future reference, contact
numbers:

David Ross 401-9369
HHS Child Support

Tim Leathers 501-682-2242
Arkansas State Finance

E X E C U T I V E O F F I C E O F T H E P R E S I D E N T

11-Dec-1996 12:02pm

TO: Elizabeth E. Drye

FROM: Carol H. Rasco
 Domestic Policy Council

CC: Claudia M. Rayford-Williams
CC: Jill Pizzuto

SUBJECT: Child Support Enforcement and Arkansas

The attached email shows both an original email from Claudia yesterday (the bottom email on the attached) and my response to her....it has now been sorted through and we have the information from Ark.

Nick Wilson is a very powerful state Senator (Dem.) who loves to look for opportunities to "gig" Bill Clinton. ("gig" is a southern term - maybe a northern one too? -for doing to anyone what "gigging" a frog does to the frog...instant death!) Tim Leathers is a reputable person in the Ark. Division of Finance and Administration, highly respected by President Clinton and with whom we worked in Governor's office.

I am asking Claudia to fax over the information from Ark. to you. We need for whomever does our Child Support work to take a look at this, open dialogue with both Ark. folks and the Child Support folks at HHS....determine quickly if we need a meeting up here or a conference call....

Please let me know later today what status of this is...
I hate to put a rush on it when I know everyone's platters are full but I know Nick too well and he will create a stink in Ark. press if we don't respond fully and timely (according to HIS definition of timely!)

Thanks so much.

E X E C U T I V E O F F I C E O F T H E P R E S I D E N T

10-Dec-1996 03:27pm

TO: Claudia M. Rayford-Williams

FROM: Carol H. Rasco
 Domestic Policy Council

CC: Jill Pizzuto

SUBJECT: Please try to reach James Lee Witt as soon as possible to

see what memo Nick can be talking about....let me know what he
says and we'll take it from there. Need to take care of this
today if possible.

E X E C U T I V E O F F I C E O F T H E P R E S I D E N T

10-Dec-1996 01:23pm

TO: Carol H. Rasco
FROM: Claudia M. Rayford-Williams
Domestic Policy Council
CC: Jill Pizzuto
SUBJECT: Phone message - Wilson

Nick Wilson called, 501-682-1937.

He would like to set up an appt. to come to DC & talk to you w/ Tim Leathers, Deputy Director of Finance.

They want to talk to you re: Child support issues.

He hopes you received the memo from James Lee Witt that was sent to you a couple of months ago on the subject.

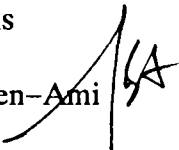
They are having "some real problems that is going to cost us millions."

He says he would like only 30 minutes of your time. Next week would be great.

THE WHITE HOUSE
WASHINGTON

DATE: December 11, 1996

TO: David Ross
Bob Harris

FROM: Jeremy Ben-Ami 

SUBJECT: Child Support Reimbursement in Arkansas

As I mentioned on the phone today to Bob Harris, Carol Rasco has received an inquiry concerning reimbursement for child support enforcement services in the State of Arkansas.

I understand from Bob that you all are familiar with the issue. The State, needless to say, is quite anxious about the situation and, in particular, about not getting a clear answer from the regional office as to why they are not approving their legal contracts.

I agreed with Bob to share the information sent by the state, and Bob agreed that your office would get back to me by c.o.b Thursday with your thoughts on how to respond.

David, as you know on Friday you are on an NCSL panel with Carol Rasco here at the White House. It would be helpful to have some agreement on next steps by that panel since there is an Arkansas legislator at that event.

I have told the State folks I would get back to them by the end of the week. Please call me at 456-5584 if you have any questions or to follow up.

Thanks as always for your assistance.

cc: Carol Rasco

ARKANSAS CHILD SUPPORT ENFORCEMENT CONTRACTS

- 1993 Arkansas entered into contracts with private vendors for full child support services and for legal services
- The original need for the contracts was caused by the transfer of Child Support Enforcement from the Arkansas Department of Human Services to the Arkansas Department of Finance and Administration
- The contracts met all of the requirements of Arkansas contracting law
- Contracts were not submitted to the federal regional office for review until 1994
- Federal share was claimed on these contracts until 1st quarter of FY 1997
- The regional office has yet to approve the original contracts
- The Child Support program is experiencing severe financial problems because these contracts have not been approved

Arkansas Child Support Enforcement Contract Issues

We currently have several contracting problems with this program. Most of the problems involve the federal regional office in Dallas. These problems involve payment for contracts between Child Support Enforcement and vendors to provide full service child support for a region of the state and payment for contracts between Child Support Enforcement and vendors to provide legal services for a region of the state.

Child Support Enforcement has a history of contracting for services in some counties or multi-county regions of the state. Prior to 1993, these contracts were all with units of local government. In 1993, Child Support Enforcement began to contract for full services with private vendors. The federal share of the child support program is 66%. In previous contracts with local governments, Child Support Enforcement required the contractor to furnish the state share of the program or 34%. The state program reported the local government expenditures at 100% and received 66% reimbursement from the federal government. The local government unit could earn incentives based on their performance that could reimburse them for their 34% match. When Child Support Enforcement entered into contracts with private vendors to provide full services, the same terms and conditions were used in the contracts as those with local government units. Prior to these contracts Child Support Enforcement had stopped sending contracts to the federal regional office for review. In the 1970's and early 1980's Child Support sent contracts for review and seldom received comments or when comments were received they were not timely. The state decided, therefore, to stop sending contracts to the regional office for review sometime in the 1980's. In 1994 federal auditors pointed out that the contracts in question had not been approved by the regional office. The state office then sent the new contracts to the federal regional office for review and approval. The federal regional office informed us that the state could not require private contractors to furnish the 34% state share as required by the contracts. According to federal regulations, only government units could furnish matching shares. In dealing with the federal regional office, we discovered that the state would be required to treat private contractors for full service contracts differently than local government contractors. The state would be required to repay match shares previously claimed by the state from private contractors. We learned that the state had not claimed incentive payments from the federal government for private contractors nor had the private contractors claimed all of their costs of providing service. Additional documentation was developed and sent to the federal regional office for resolution. No final determination has been made on this issue, but we understand that a finding is in Washington waiting action that would require \$1,000,000 repayment. These contracts with private full service contractors were amended to meet the federal requirement for match in 1995. Despite several rounds of communications, these contracts are still not approved by the regional office.

The second issue with the federal regional office involves contracts with the state Child Support Enforcement Office and private attorneys. Prior to the transfer of Child Support Enforcement from the Department of Human Services to the Department of Finance and Administration, legal services for state child support office were provided by the DHS

Office of Chief Counsel. The transfer to DFA did not provide for adequate legal services in state offices to manage current case loads and to deal with accumulated backlogs of cases. The solution to the lack of legal services was to contract with private attorneys. The state office entered into contracts with private attorneys based on the qualifications of the attorneys for a three month emergency period. During that time, a RFQ was developed and advertised for long term contracts. The attorneys were required to handle current caseloads and to actively reduce backlogs of cases. These contracts were sent to the federal regional office for review and approval under the same circumstances as the full service contracts. The regional office objected to the contracts based on the cost of the contracts and the hourly rates for services. The state office asked the federal regional office to provide guidelines for legal service contracts. The state did not receive guidelines until 1996. The guidelines significantly reduced the maximum hourly rates under the contracts and implied an annual cap on the amount they would agree to pay for the services of an attorney. They required detailed documentation by the attorneys as to the type of service performed and the amount of time spent on the service. The contracts had provided a flat amount for services. We are now told that the guidelines provided only related to previous contracts and not current contracts. These contracts are not yet approved.

The regional office tells us that we have not shown that the private full service or the private legal service contracts are reasonable and necessary. We believe that we have shown these contracts are reasonable and necessary. We further believe that partial privatization of Child Support activities are beneficial to the program. The private sector is much better situated to deal with fluctuating case loads and program changes.

In summary, we entered into full service and legal service contracts with private vendors. We followed all of the required state procedures for these contracts including advertising and legislative review. Our regional office still refuses to approve these contracts. We drew federal funds for the contracts until the first quarter of the 1997 fiscal year. The Arkansas Child Support program is having severe financial problems because of the delay in approving these contracts.

FACSIMILE COVER SHEET

DATE 12/10/96

PLEASE DELIVER TO: Claudia
Carol Rascoe's Office

TRANSMITTED FROM: Jim Leathers
(501) 682-3342
DEA/D.O. FAX # 582-1086

TOTAL NUMBER OF PAGES TRANSMITTED
(INCLUDING COVER) 4

COMMENTS: Call if you have
questions. Pending per
Senator Nick Wilson's
request



THE WHITE HOUSE
WASHINGTON

DOMESTIC POLICY COUNCIL
OFFICE OF THE ASSISTANT TO THE PRESIDENT FOR DOMESTIC POLICY
THE WHITE HOUSE
SECOND FLOOR, WEST WING
WASHINGTON, D.C. 20052

PHONE: (202) 456-5585
FAX: (202) 456-2878

TO: Elizabeth Dye

FAX: 6-7028

FROM: CLAUDIA RAYFORD-WILLIAMS

NUMBER OF PAGES: (including cover sheet) 5

COMMENTS: Per e-mail from CHR

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Clinton Presidential Records
Domestic Policy Council
Elizabeth Drye
OA/Box Number: 10449

FOLDER TITLE:

CHR [Carol Rasco] Correspondence [4]

2014-0046-S
rc1395

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
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- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

THE WHITE HOUSE
WASHINGTON

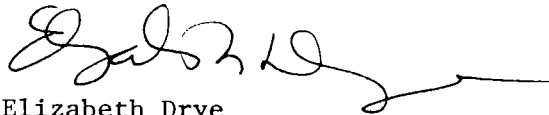
January 10, 1997

Joy G. Dryfoos
20 Circle Drive
Hastings-on-Hudson, NY 10706

Dear Ms. Dryfoos:

Thank you for your letter of December 30 regarding Safe Passage Schools. Carol H. Rasco has moved to the Department of Education to head the President's literacy initiative. I have forwarded your letter to the appropriate staff person for their consideration.

Sincerely,

A handwritten signature in black ink, appearing to read "Elizabeth Drye", followed by a long horizontal flourish.

Elizabeth Drye
Chief of Staff
Domestic Policy Council

COMMITTEE ON
CONSTRUCTION AND
INFRASTRUCTURE
COMMITTEE ON
TRANSPORTATION
COMMITTEE ON
SMALL BUSINESS
SUBCOMMITTEES ON
GOVERNMENT PROGRAMS
TAXATION AND FINANCE

Congress of the United States
House of Representatives
Washington, DC 20515-0537

ONE CIVIL CENTER
SUITE 650
CARSON, CA 90745
(310) 549-0537
FAX (310) 549-3810

November 14, 1996

NOV 21 1996

President William Jefferson Clinton
The White House
Washington, D.C. 20500

Dear President Clinton:

May I be among the first to congratulate you on a very effective and well orchestrated reelection to a second term. It is apparent that the American people share my faith in you and in the job that you have already done. I look forward to working with you over the next four years to help prepare our nation as we enter the new millennium with strength and dignity.

As I am certain you realize, we as a nation face several challenges if we are in fact going to continue to be "one nation, under God." Perhaps the most serious problem facing us today is the racism, chauvinism, and xenophobia that are being used by some for political gain which are dividing us as a nation. In California alone, we have seen proposition 187 in 1994 and proposition 209 this past election which have left many Americans feeling angry, alienated, and disillusioned with the political system as well as with their fellow citizens. While these two initiatives have done enough damage, it is my understanding that twenty other states are currently considering initiatives like California's proposition 209 on their ballots in the next election cycle. I fear the impact that these initiatives will have on our citizens and on the moral fabric of our nation will be irreparable. Furthermore, examples of bigotry, racial animosity, and hatred are constantly brought to our attention through the reading of dailies, concluding that these signs are alive and well throughout America. The recent allegations against Texaco, Avis Rental Car and Mitsubishi, to name a few, are further signs that draw into question a need for us to stop and reflect.

It is our duty as the elected representatives of this nation to come together to try and do a thorough review of the extent of the problem as well as develop solutions that will help us move forward as a nation, rather than fall backwards. For this reason, I am asking that a commission be formed by me with your approval and direction to study race relations in the United States, as well as the impact racism, sexism, xenophobia and all other forms of bigotry are having on our society and what can be done about them. Such a commission, I believe, should be bi-partisan and should strive to include as many points of view as possible.

President Clinton
Page 2
November 13, 1996

I hope that you will take my request in the spirit in which it is intended; not as partisan politics but rather as a much-needed response to a problem that has the potential to do irremediable harm to our nation. I welcome any comments or questions you may have on this issue, and look forward to working with you as we move together to build a bridge to the future.

Warm personal regards,

A handwritten signature in cursive script, reading "Juanita Millender-McDonald". The signature is fluid and extends across the width of the page.

JUANITA MILLENDER-McDONALD
Member of Congress

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
005. memo	Carol Rasco to Elizabeth Drye re: 2 things [partial] (1 page)	08/20/1996	b(6)

COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Elizabeth Drye
OA/Box Number: 10449

FOLDER TITLE:

CHR [Carol Rasco] Correspondence [4]

2014-0046-S
rc1395

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EXECUTIVE OFFICE OF THE PRESIDENT

20-Aug-1996 03:40pm

TO: Elizabeth E. Drye
FROM: Carol H. Rasco
Domestic Policy Council

SUBJECT: 2 things

*Dr says
w/ Jill*

Random things I have meant to go over with you....

1. Waves for meetings: we need to come up with a better system than Jill waving people in for meetings that aren't in this building. Things like this welfare implementation meeting that are in another building need to be handled by Support Center...too confusing over here as they arrive and Jill is here, the meeting over there. Can't we have a policy that if meeting in my office Jill waves in...if meeting in OEOB or elsewhere in White House (like meetings in Roosevelt) the support center takes care of.... Please give this some thought, work out however you and Jill feel best...I'm simply trying to relieve some of the confusion that she and others over here are apparently experiencing.

2. Cabinet briefings: here comes another one this week. For the past three or four months when there is a cabinet briefing I am seldom at the table with the cabinet and yet NEC head is always at table. When Rubin was at NEC he and I were never at cabinet table...now I am at table on and off, NEC always there. And of course NSC always there. I spoke to Kitty once long ago and it improved for a bit, then on and off again. (b)(6)

(b)(6) [008]
Now, for this week it may be that in Indian Treaty Room it won't be table seating but I would appreciate DPC getting its due. NSC, DPC and NEC all sit with cabinet when we go to Jt. Sessions of Congress; up until Tyson went to NEC no one of the three of us was at table at actual cabinet meeting (as opposed to briefing which is what it seems to be called when POTUS not present); sometimes Tyson even at table at POTUS Cabinet meetings. I hope you know me well enough that this really doesn't faze me personally but it says something about DPC and respect for it. Again, for this Thursday's meeting we probably shouldn't even make a deal of it as we are each taking a person (you with me, hope you've gotten the word) so the whole thing may be mute...and from there on due to election there may be few briefings but I would appreciate help on keeping an eye on it.

Thanks.

THE WHITE HOUSE
OFFICE OF DOMESTIC POLICY

CAROL H. RASCO
Assistant to the President for Domestic Policy

To: CHR

Draft response for POTUS
and forward to CHR by: _____

Draft response for CHR by: _____

Please reply directly to the writer
(copy to CHR) by: _____

Please advise by: _____

Let's discuss: _____

For your information: _____

Reply using form code: _____

File: _____

Send copy to (original to CHR): _____

Schedule ? :

☐ Accept

☐ Pending

☐ Regret

Designee to attend: _____

Remarks: _____

*Blissard
I'd be happy to
call his COS and
let him know he
should feel free
to call as well
- E.L.R.*

Good, please do.



BILL LOCKYER
PRESIDENT PRO TEMPORE

STATE OF CALIFORNIA
SENATE
SACRAMENTO, CALIFORNIA 95814

MA

May 10, 1996

Carol H. Rasco
Assistant to the President for Domestic Policy
Executive Office of the President
2nd Floor, West Wing
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Ms. Rasco:

Special thanks for speaking to the members of the California state legislative delegation last week during its annual trip to Washington. We appreciate the time you took to speak to us and help us better understand how current federal issues are affecting California and the Administration's perspective on those issues.

If there's any information that you might need about California issues, I'd be happy to help provide it. Please feel free to contact me if you think I or my staff can assist you.

Sincerely,

A handwritten signature in black ink that reads "Bill Lockyer".

BILL LOCKYER

BL:tgsg

California Legislature
Senate Rules Committee

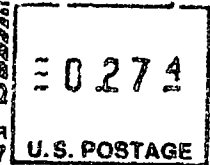
ROOM 500, STATE CAPITOL
SACRAMENTO, CALIFORNIA 95814

BILL LOCKYER
Chairman

PRESORTED
FIRST CLASS



PB METER
7010987



05-14-96 SF CA 941

Ms. Carol H. Rasco
Assistant to the President for
Domestic Policy
Executive Office of the President
2nd Floor, West Wing
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500



THE WHITE HOUSE
OFFICE OF DOMESTIC POLICY

CAROL H. RASCO

Assistant to the President for Domestic Policy

Eliz

To: CHR

Draft response for POTUS
and forward to CHR by: _____

Draft response for CHR by: _____

Please reply directly to the writer
(copy to CHR) by: _____

Please advise by: _____

Let's discuss: _____

For your information: _____

Reply using form code: _____

File: _____

Send copy to (original to CHR): _____

Schedule 2: _____

☐ Accept

☐ Pending

☐ Regret

Designee to attend: _____

Remarks: _____

I would consider
only post-election.

MSA
Should we
offer
PMSIT w/ counsel
now that we're over
of black hole good
still looks like good
event - still



JUN - 5 1996

President
Veronica T. Tucci

Vice-President
Andrew D. Katzman

Secretary
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Speaker
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Yale Political Union

For Over 60 Years The National Forum At Yale

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NEW HAVEN, CT 06520
UNITED STATES OF AMERICA
VOICE/FACSIMILE: 203-436-0557

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May 30, 1996

Ms. Carol Rascoe
Domestic Policy Advisor To The President
The White House
Washington DC 20500

Dear Ms. Rascoe:

On behalf of the Yale University Political Union, it is my great privilege to **invite you to** address our forum in New Haven, Connecticut where we debate pressing political and social issues. Your unique political experiences as well as your commentary on the upcoming elections would bring a valued and refreshing outlook to our forum and its members.

The Yale Political Union is the largest campus organization at Yale and the only group of its kind in the country. The Political Union is a unique association, in which its more than 1800 members have the opportunity to meet with the world's most prominent social and political leaders and gain invaluable first-hand insight from their experiences in daily dealings with our most critical issues.

Since 1934 we have offered a platform to the highest leadership of many countries, as well as civic and cultural luminaries that effect a profound influence on our society. Enclosed please find a list of past guests and a copy of last year's schedule. Two recent meetings were nationally televised and all have drawn media coverage. Guests for the past year included Director of the CIA John Deutch, James Earl Jones, O.J. Simpson's lawyer Robert Shapiro, Executive Director of the Christian Coalition Ralph Reed, Steve Forbes, and former Prime Minister of Ireland Albert Reynolds. We have a Fall Schedule for which we still have open dates. **The Fall Schedule runs from September 8 until December 6.**

I look forward to hearing from you to schedule a satisfactory date that will suit your busy schedule. If you have any questions, please feel free to contact me at your earliest convenience by mail, phone, or fax. Between June 6 and August 18, you can reach me by phone at (202) 265-2673 and by fax at (617) 567-3274. Between August 18 and August 28, you can reach me at (508) 875-4641. After August 28, you can reach me at the Political Union number listed above.

Sincerely yours,

Andrew D. Katzman
Vice President
Yale Political Union



The Yale Political Union

1996 Spring Semester Schedule

Monday, January 29: Governor Pedro Rosselló

Governor, Commonwealth of Puerto Rico

Thursday, February 2: Student Debate

Resolved: Get Out of Bosnia

Wednesday, February 7: Dr. Edward Zigler

Instrumental in the Development of the Head Start Program

Tuesday, February 13: Ms. Ntozake Shange

Poet, Playwright, Author, "For Colored Girls..."

Tuesday, February 20: Mr. Jonathan Adler

Director of Environmental Studies, Competitive Enterprise Institute

Tuesday, February 27: Gen. Michael Hayden

Brigadier General, United States Air Force; Balkans Expert

Monday, March 4: Mr. Steve Forbes

Media Magnate; Presidential Candidate

Tuesday, March 5: Mr. Ralph Reed

Executive Director, Christian Coalition

Thursday, March 29: Mr. Edwin Yoder

Journalist, Author, Pulitzer Prize Winner for Editorialism

Tuesday, April 2: Party Prize Debate

Resolved: The Flag is Just a Piece of Cloth

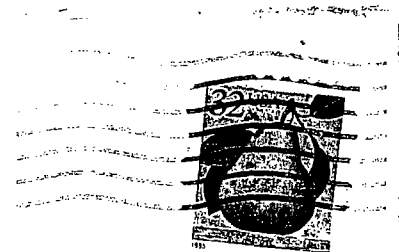
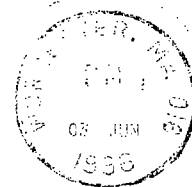
Tuesday, April 9: Dr. Joyce Brothers

Psychologist, Author, Radio Personality

Thursday, April 11: Ms. Nadine Strossen

Executive Director, American Civil Liberties Union

Yale Political Union
1951 Yale Station
New Haven , CT 06520



Ms. Carol Rascoe
The White House
Washington, DC 20500
ATTN: Rosalyn Mueller



7/3/96

THE WHITE HOUSE
WASHINGTON

Margaret —

Carol Rusco was cc'd
on this letter and would
like an update from you on
the status of our response.

Thanks.

Elizabeth Dye
Chief of Staff, DFC
456-5573

7/

HUD's liaison person Albert Jenkins — has been
working with the community — HUD has been paying
close attention to them. Will get a more definitive
answer to them.

E X E C U T I V E O F F I C E O F T H E P R E S I D E N T

15-Jul-1996 11:26am

TO: Elizabeth E. Drye

FROM: Margaret Pugh
 Office of the Vice President

SUBJECT: Oachita Parish

Following up on our conversation Friday...

Today, senior Administration officials (Roy Priest from HUD, Pat Montoya from HHS, Elbert Jenkins from HUD) are convening the local players in the Oachita Parish EC to discuss their governance issues, proposed changes in benchmarks, etc. The community is still very divided over this issue and the feds have offered themselves as mediators. Will let you know the outcome.

**Ouachita Parish Empowerment Enterprise
Community Development Corporation
Perry Thomas, Chair**

MAY 28 1996

May 16, 1996

Mr. Mike Salvage
U. S. Department of Housing and Urban Development
Office of the Assistant Secretary for CPD
Urban Empowerment Zone/Enterprise Communities Task Force
Washington, D. C. 20410-7000

Dear Mr. Salvage:

This missive comes as a follow up of the telephone conversation with our Director on May 13, 1996; it was indicated at that time there was a Governance problem with the Sponsoring Entity (Ouachita Parish Police Jury). Prior to telephone contact with you a letter was sent to Ms. Montoya of DHHS; copy of letter and attachment are enclosed.

There seems to be an attempt to circumvent the Ouachita Empowerment and Enterprise Community Development Corporation (Administrative Entity) efforts to implement the benchmarks as submitted. We do have a newly elected Police Jury that was not involved in the planning process and seems not to agree with the Strategic Plan or the Benchmarks as approved.

The approved benchmarks requires the Administrative Entity to implement the following:

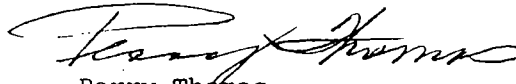
- | | |
|-------------------------------|-------------------------------|
| 1. Hiring of Staff | 4. Acquiring Transportation |
| 2. Acquiring Office Space | 5. Execution of Endeavor Agr. |
| 3. Acquiring Equip & Supplies | 6. Operating & Reporting |

To date efforts to bring Empowerment through economic and community development to the 34,000 impoverished citizens, minority, women and small businesses located in South Monroe, West Monroe and Richwood have been stymied.

The Sponsoring Entity has drawn approximately \$580,000.00 for start up of plan implementation. Money that is supposed to be used for purchasing a building, staffing, equipment, materials and supplies, software and hardware, tele-communication and other planning and implementation efforts toward establishing a Community Development Corporation. The Administrative Entity has operated as a part-time department of the Sponsoring Entity since January, with more appropriation than necessary in an interest account controlled by the Sponsoring Entity.

The problem of Governance exist and the Ouachita Empowerment & Enterprise Community Development Corporation request techical assistance in mediation of this situation. If additional information is needed you may contact me; (318) 329-2313 or Kenneth J. Newman (318) 387-2572.

Sincerely,



Perry Thomas,
Chairman OEECDC

xc: Elbert Jenkins w/attachments (faxed)
Roy Priest w/attachments (faxed)
Carol Rasco

E X E C U T I V E O F F I C E O F T H E P R E S I D E N T

28-May-1996 02:29pm

TO: Dena B. Weinstein
FROM: Carol H. Rasco
 Domestic Policy Council
CC: Elizabeth E. Drye
SUBJECT: Note from POTUS

Laura:

We have received jointly today a note from the President about health care financing...asking one of us to follow up. Once you read your copy let me know if you wish to do the follow up the President requests of us or if I need to do it or if Chris Jennings should call.

Thanks.

THE PRESIDENT HAS SEEN
THE WHITE HOUSE
WASHINGTON

Laura T/
Chavez

Wm. P. Jones of UH had
an interesting perspective on
Medicare/Medicaid/Medicaid
into for hospitals - He pointed out
that US gov't is guarantee on hospital
bonding if they go broke - had some
interesting ideas for resolving -

I talked to him at one of
services, didn't manage to get
all his ideas - he said he'd
write - he's a smart and
a good supporter -

One of you should follow up
w/ -

BC

orig: CTR
cc: Dwyer

This is
referenced
in Email
I just
sent

Laura. Pls
monitor.
CTR



SEP 13 1996

Edward M. Kennedy

February 14, 1996

Ms. Carol Rascoe
Assistant to the President for
Domestic Policy Council
The White House
Washington, D.C. 20500

Dear Carol:

I'm enclosing some remarks I made last week about wage stagnation, the income gap and corporate responsibility.

The President spoke eloquently about these issues in his State of the Union speech, and I know you've been thinking about how to help him tackle them most effectively.

I'd welcome the chance to talk with you further about them.

With respect and warmest regards,

As ever,



PHOTOCOPY
MISC. HANDWRITING

from the office of
Senator Edward M. Kennedy
of Massachusetts

ADDRESS OF SENATOR EDWARD M. KENNEDY
"THE RISING TIDE MUST LIFT MORE BOATS"
CENTER FOR NATIONAL POLICY
WASHINGTON, D.C.
FEBRUARY 8, 1996

February 8, 1996
EMBARGOED UNTIL 12:00 PM

Contact: Jim Manley
(202) 224-2633

I'm grateful to your president, Mo Steinbruner, for that generous introduction, and I also want to acknowledge your Chairman, my former outstanding colleague in Congress, Mike Barnes. I'm honored to address the Center for National Policy. The Center has made impressive and innovative contributions to the national debate. It truly is a national policy center. I hope to speak with you today in that spirit -- about the future of the American economy, the clear and present threat to the American standard of life, and a strategy for a prosperity that lifts not only the numbers and statistics, but the wages and hopes of hardworking people.

By most indicators, the economy is doing very well. The stock market is hitting record highs. Inflation has been low and consistently so. Unemployment is down. And after years of slow growth, productivity is finally on the rise.

But those appearances are deceiving. The prosperity is less than it seems -- because it is uneven, uncertain, and inequitable. All is not well in the American economic house, because all is not well in the homes of too many American workers and their families.

Americans are working more and earning less. Their standard of living is stagnant or sinking. They have been forced deeper into debt and they have less to spend. They worry -- about losing their jobs, losing their health insurance, affording their children's education, caring for their parents in old age, and somehow still saving for some semblance of security in their own retirement.

President Kennedy said that a rising tide lifts all boats. And for the golden decades after World War II, that was true. But today's rising tide is lifting only some of the boats -- primarily the yachts.

The vast majority of economic gains are being channeled to the wealthy few, while the working men and women who are the strength and soul of this country and its economy are being shortchanged.

From World War II until 1973, national economic growth benefitted the vast majority of Americans. We were all growing together; but now we are growing apart -- and the result is a tip-of-the-iceberg economy. Since 1973, the lower 60 percent of American wage earners -- three fifths of our entire workforce -- have actually lost ground. Real family income has fallen for 60 percent of all Americans, even as the income of the wealthiest 5 percent increased by nearly a third, and income for the top 1 percent almost doubled. As we approach the 21st century, we confront an economically unjustified, socially dangerous, historically unprecedented, and morally unacceptable income gap between the wealthy and the rest of our people.

Twenty years ago, the typical CEO of a large corporation earned 40 times the salary of the average worker. Today that CEO earns 190 times more. Can this be called fair? Can this be the basis of a good or even a stable society?

Productivity gains used to guarantee wage gains. But not anymore. In 1994 and 1995, productivity rose by 3 percent. Yet wages fell by more than 2 percent -- the biggest drop in eight years. So the average worker did more, and yet the income gap grew worse.

Flat or falling wages are compounded by the ever present specter of layoffs. Once, corporations reduced their workforces only when they were in trouble. But now profitable companies are laying off good workers, at a time of increasing sales, in an endless quest for ever fatter profits and ever higher stock prices.

The recent merger between Chase Manhattan Bank and Chemical Bank earned rave reviews on Wall Street -- but brought anguish and loss to so many homes. Stock prices soared, but 12,000 jobs will be lost. Can this be called fair? Can this be the basis of a good or even a stable society?

And as economic insecurity multiplies, other values suffer. Community and family feel the pressure. Parents work longer hours or take second jobs, and every extra hour on the job is taking from their children -- time not spent at Little League, or PTA, or simply reading a bedtime story.

Every loss of health insurance; every cut in support for child care, schools, colleges, and job training makes it harder for families to earn a better future. There are those, even in my own party, who see a separation between economics and values -- a theoretical opposition which they use and misuse as an excuse for evading fundamental economic questions. But we cannot solve great social problems by instructing people to be good while their financial situation is going from bad to worse. The V Chip makes sense, but it is no substitute for college loans. It will not buy clothing or food. It will not give working families a sense of hope. We have no chance of restoring values if we don't improve the lives of working Americans. When the economy is wrong, nothing else is right.

A storm is coming, and the effects are already being felt by most families. Only the short-sighted, who look only to the next quarterly report, can be content to live with the clouds that now also shadow corporate horizons. Soon the winds will be blowing through the boardrooms too. America's workers are also America's consumers. We can only lay off so many workers, cut wages and benefits by so much, and tear down government support programs for so long, before we downsize the consumer sector as well. In a winner-take-all economy, eventually there will be fewer buyers, and fewer winners, and ultimately even many corporate losers.

The Republican program, from the Contract with America, to the flat tax, exploits the income gap -- but does nothing real to solve it. The silence on this fundamental issue from the Republican Presidential candidates on the campaign trail is deafening.

By bashing Medicare, slashing education, and trashing the environment, Republican budget plans only widen the disparity. In fact, half of all spending cuts in the Republican budget that President Clinton vetoed came from programs benefiting the bottom 20 percent of families; less than a tenth of the cuts come from the top 20 percent.

Two-thirds of the tax breaks in the Republican plan would flow to the top 20 percent -- and the bottom 20 percent would actually face a tax increase. The middle 60 percent would suffer a net loss too, once the spending cuts are factored in.

It makes no sense for Republicans to preach hope, growth, and opportunity -- while touting policies that bring growth only to the richest, deny hope to the poorest, and restrict opportunity for the vast majority.

We need to set a different course. Early in this century, as Henry Ford pioneered one of America's great new companies, he raised the wages of his workers to twice the average in other industries. It made little apparent sense in terms of short-term profits. But he knew that in the long run, he would sell more Model T's

if his own workers could afford to buy them. In the truest sense, he created his own consumers.

There are still some Henry Fords left, like Aaron Feuerstein, the Massachusetts mill owner, who decided to keep paying his employees instead of laying them off while he was rebuilding a factory that burned down last December.

The issue is not rich against poor, management against labor, or individuals against government. Sadly, the Party of Lincoln is now dividing America against itself. We cannot permanently sustain a prosperity that permits us to be divided between the wealthy few and the worried many.

We are committed to a free economy. But in times of testing in the past, we have had to act together as a nation to maintain the economy's freedom. A century ago, when economic power was concentrating in monopolies, we enacted the antitrust laws. In the midst of the Great Depression, we created a New Deal of employment programs and a social safety net.

Our day is different and our answers must be matched to it. But one basic principle remains the same: Government does have a role to play as the agent of our common concerns, and the expression of our shared values. The era of big government may be over, but a return to the era of no government is no answer.

President Clinton has spoken eloquently about this issue. So has Secretary of Labor Robert Reich, and so has the Center for National Policy. This is a defining moment for our nation -- and a defining test for our party. We say we are the party of the people. Then how can we say little, and offer even less, while the very people who are the very reason for our being watch their livelihoods and lives become diminished?

Other great tests of conscience and purpose, like civil rights and the Vietnam War, may have been more visible and more immediate. The income gap has been opening slowly, over a period of years. Perhaps it could have been diagnosed earlier and treated sooner. Instead, it has festered quietly, and caused a long, slow-motion depression of wages and job security.

If we do not respond to this Quiet Depression, if we do not stand up now for the people we are supposed to represent, then as Democrats we will not deserve our name, our history, or their continuing confidence. It is our urgent task to fight for an economy where working families and the middle class can begin anew to make gains.

So today, I am proposing a strategy to end the income gap -- to put the American dream back in the dreams of all Americans. Each part of society has its

role to play -- the business sector, the individual, and government. The strategy I advocate combines incentives for good corporate citizenship -- improved protections for workers' rights -- increased investment in education, training, technology and research -- and greater wage and benefit security for all workers.

I realize that any strategy that requires legislative action has little chance in the present Congress. But the temporary ascendancy of reaction is no reason to be silent about what's right for America. Let us fight out the 1996 election on the fundamental issue of the income gap. And when President Clinton is re-elected, and Democrats retake Congress, let it be our pledge and our priority to right this lopsided economy.

Nothing less will do. The economic insecurity of millions of American families breeds distrust among our citizens and disrespect for our government. It tears us apart as a nation, and erodes law and order. It undermines family and community life -- and threatens the character of America as a society of opportunity and justice for all.

First, as a basic precondition of all else, we must assure reliable, substantial and sustainable economic growth. Growth alone does not guarantee better incomes; but without it, we have no chance of closing the income gap. We cannot solve the problem of stagnant wages by redistributing rewards within a stagnant economy. Inflation has been lower for longer than at any time in decades; the Federal Reserve Board must become more aggressive in permitting and encouraging economic growth.

The Federal Reserve's charter requires it to pay attention to two goals -- reducing unemployment and fighting inflation. Both goals are critical, but the Board too often seems to attend to only one of them. We need greater growth. We cannot right the nation's economic imbalance, or reverse the income gap facing working families, if 2.5% is the fastest which the Federal Reserve will let the economy grow.

America is historically a growth nation -- and any policy that long defies that history will put this society at risk. We are stable, free people in part because we are also a people of plenty.

Second, we should create a two tier corporate tax rate that rewards those corporations which create higher quality and better paying jobs here at home. Let's accept the profit motive, and make it work for our workers as well as our corporations. I am not proposing tax penalties for bad corporate conduct, but tax incentives for good corporate citizenship.

We reward other countries with tariff benefits if they qualify as "Most

Favored Nations." Now we should establish a category of "Most Favored Companies" and reward them if they share profits with workers, maintain or add good jobs, and treat their employees well.

Businesses will qualify for Most Favored Company status on the basis of their quantifiable track record over a rolling four-year period in creating jobs -- avoiding layoffs designed simply to maximize profits -- paying adequate wages -- sharing gains -- training and upgrading skills -- and providing decent health care and retirement benefits.

Most Favored Companies will be taxed at a reduced rate -- for example, 30% rather than 34% -- or a 10% reduction for companies taxed at lower rates. To take advantage of the reduced rate, the company would agree to allocate half of the tax benefit to its workers.

Third, we should supplement the two tier corporate tax with other incentives to close the income gap.

We should provide comparable incentives to encourage fair treatment of employees in the non-profit sector, and in start-up firms and other enterprises that pay no tax or little tax.

We should adopt a tax incentive to encourage employers and workers to place retirement savings in pension funds, IRAs, and 401(k) plans that invest in Most Favored Companies.

We should reduce the capital gains tax on new equity investments in Most Favored Companies.

We should give preference to Most Favored Companies in awarding government contracts and grants.

We should provide tax credits to businesses that convert full or part-time workers without benefits to employees with adequate benefits. We should encourage companies that award dividends to their stockholders to contribute a similar benefit to their employees. Shareholders in companies that do so should have their dividends taxed at a reduced rate.

We can pay for all these changes by eliminating costly tax loopholes that encourage layoffs, discourage job creation, and reward companies for moving American jobs overseas. Over the next seven years, corporate welfare, tax loopholes and tax preferences will cost the federal government over four trillion dollars. In 2002, these tax entitlements will represent a larger share of the federal budget than Social Security, Medicare, or Medicaid.

The loopholes are gaping. In 1991, 73% of foreign-based corporations doing business in the United States paid no federal income taxes -- I repeat, not a single dollar. And more than 60% of U.S.-based companies paid no U.S. income taxes.

We should eliminate the transfer-pricing loophole, under which multinational companies avoid U.S. taxes by shifting income through rigged transactions to overseas subsidiaries.

We should eliminate the runaway plant loophole, which lets foreign subsidiaries of American companies defer taxes on income earned abroad. These companies never pay taxes on their profits if they reinvest them overseas. The painful, preposterous result is that our tax laws generate new jobs and investments in foreign countries rather than here at home in America.

We should close down the foreign sales corporation loophole, a paper shell that lets companies shield thirty percent of their income from U.S. taxes.

We should eliminate the title passage loophole, which encourages U.S. companies to move profitable transactions onto the high seas to avoid U.S. taxes. In fact, this loophole was closed in both the House and the Senate versions of the Tax Reform Act of 1986, only to have it reappear behind closed doors in the final bill.

We can and must close the Benedict Arnold loophole, which allows billionaires to renounce their citizenship and move to a foreign tax haven in order to avoid taxes on the wealth they have accumulated in America. In 1995, the Senate voted overwhelmingly to end this disgrace. Yet the Republican budget quietly restores it.

Fourth, we should act to put new trust in antitrust, by amending the law to restrain mergers and acquisitions in cases where combinations and spinoffs will cause layoffs so large that they are contrary to the public interest. Our goal is not to penalize the efficiency and productivity needed to compete in the new international economy. But the antitrust laws now bar monopolies harmful to communities, to geographical regions and markets, and to consumers. The same prohibition should apply to mergers that can affect communities, regions, and workers even more adversely than any monopoly ever would.

We should eliminate tax deductions for expenses for mergers and acquisitions that result in substantial layoffs, and strengthen existing provisions in current law that limit the deductibility of interest on massive debt utilized in these acquisitions. We should re-examine accounting rules that invite the corporate restructurings that encourage massive layoffs, downsizing, and reduced wages.

The fifth step in this new economic strategy is to expand opportunities for workers who want union representation. Today, employers who interfere with free choice and intimidate union advocates get away with only a slap on the wrist for their lawless conduct. Penalties for such violations should be strengthened. And the federal government should deny contracts and business to companies that repeatedly, flagrantly, or willfully violate their employees' rights and dignity.

We should also re-tool labor law itself to fit the growing number of temporary workers who move from one employer to another on short-term assignment, as we did in the construction industry. It is almost impossible under current rules for them to be represented by unions in negotiating for better wages, benefits, and working conditions. Federal law here has to be changed. A flexible workforce must not mean an exploited workforce.

Sixth, government at every level -- federal, state, and local -- must invest in education and training. In an increasingly global economy, uneducated workers in America will find their wages increasingly pressured downward by unskilled and underpaid workers overseas.

We need to work with states and local school districts to demand and to help all schools meet high standards of achievement and to expand early childhood education. We need to change the way we train teachers and offer them the recognition and support they deserve on the basis of their performance. As President Clinton has pledged, we should install computer technology in every school by the year 2000, in co-operation with businesses across the nation. We cannot prepare children for the 21st century in 1950's classrooms.

The doors to college must be re-opened to more Americans. Tuition costs should be deductible, and every qualified high school graduate should be guaranteed economic access to higher education.

We must provide training for real jobs to high school students not going on to college. We must provide retraining for workers who lose or change their jobs. We must reward companies that invest in upgrading the skills of their workforce.

Seventh, since small business is the real job creator in the new economy, it must be encouraged to do what it does best -- create new products, enter new markets, increase productivity, and thereby put more people to work.

We must reduce the red tape associated with government assistance and regulation. Small businesses employ 50% of our workers, yet bear more than 60% of the regulatory burden. The average annual cost of regulation, paperwork, and tax compliance for small business far surpasses what large companies have to spend as a percentage of revenues. A recent Small Business Administration study found that

19 cents of every revenue dollar in small companies of less than 50 employees was spent on regulation. Genuine regulatory reform can ease these burdens. It could have been enacted by Congress long ago, if so many on the other side were not so intent on misusing regulatory reform as an excuse and a cover to protect polluters, undermine the environment, and jeopardize health and safety in the workplace.

Eighth, we should make research a priority -- in terms of both direct federal funds and new incentives for business. Despite its far smaller economy, Japan will spend more dollars on non-defense R&D than we do next year. Yet, the Republican budget plan would cut R&D spending by 30% by the year 2002. Nothing could be more short-sighted than this policy of financing an unneeded tax cut by retreating from the scientific frontiers of future prosperity. Both the laser and the transistor resulted from government financed R&D. Computers, integrated circuits, medical breakthroughs like MRIs, and even the revolution of the Internet were federal R&D initiatives.

Ninth, we should do more to defend American workers against low-wage labor and sweatshop practices from overseas. It is not protectionist to refuse to compete on the basis of who can exploit their workers the most. We should declare a pause before entering into new free trade agreements, so our economy and our companies can adjust to NAFTA and GATT. And we should condition any and all new trade benefits on compliance by other countries with international labor standards. We favor free trade. But it must not mean that more and more of our workers have to work more and more of their days for free to match sweatshops overseas.

We should strengthen our immigration laws to prevent the importation of foreign wages and working conditions. We should make it illegal for employers to lay off Americans and then fill their jobs by bringing in workers from overseas. Any U.S. employer who wishes to hire from abroad -- even for temporary jobs -- should have to recruit U.S. workers first. And we should end the unskilled immigration that competes with young Americans just entering the job market.

Tenth, Congress should take long overdue direct action to improve incomes and benefits.

We can and must raise the minimum wage. The present level of four dollars and twenty-five cents an hour is a national scandal -- not even enough to lift a family out of poverty. We should start now by raising the minimum wage to \$5.15 an hour, and restore as much as possible of the purchasing power it has disgracefully lost in recent years. No American who works for a living should have to live in poverty.

We can and must strengthen the Earned Income Tax Credit, not reduce it.

President Reagan called it the "best anti-poverty, the best pro-family, the best job creation measure to come out of Congress." Ronald Reagan was right, and the Republican Congress should heed his words.

Health care, too, can and must be a priority again. I for one will not permit health care to become the forgotten issue. It is all too present for Americans who have to pay the bills and face the fears every day. My abiding goal is still health security for every citizen. The reform I have introduced with Senator Kassebaum is a significant step with broad bi-partisan support. It could be enacted quickly -- if we can overcome the obstruction of a handful of Republican Senators doing the bidding of insurance industry profiteers. Our reform is simple justice: workers who change their job or lose their job should not lose their health insurance too.

Finally, we must secure the safety and sanctity of pensions. They must never become a corporate slush fund or a piggy bank for risky investments. Here again, the Republicans, instead of building more protections, seek to undermine those that already exist. The Republican Congress proposes to let unscrupulous corporations raid workers' pension funds, and they even make the preposterous claim that they're closing a tax loophole. This is odd, coming from those who previously never seem to have met a tax loophole they didn't like. In fact, it will cost the government nothing to protect pension funds against corporate raiders and unscrupulous investment managers.

We should create new incentives to extend pension coverage to all workers, not just the 48% who are currently covered, by establishing a new class of multi-employer, portable pension accounts.

We can also put workers' pension funds to work to close the income gap. We should maintain and strengthen the incentives which the Republicans seek to eliminate that can direct the \$4.5 trillion currently in pension funds to investments that will mean more and better jobs here in America. The AFL-CIO Investment Trust is now committing half a billion dollars a year to housing and economic development projects. Their rate of return is highly competitive, and there are similar examples across the country. The issue here is as plain as the investment opportunity. The pension funds of American workers should be financing economic growth at home, not the export of American jobs overseas.

Of course, no economic program, no matter how far-reaching, can resolve all the hurts or fulfill all the hopes of a nation. But all too often we forget the link between values and economics. We lament the loss of traditional "family values," yet we forget that the golden age we look back to was also a time when family incomes were steadily rising. We berate Hollywood for glorifying sex and violence, yet we worship the profit motives that generate the very films we condemn. We hear voices calling for the end of affirmative action, or worrying that our society has

become too diverse to survive, but we ignore at our peril the fact that those voices are driven by fear of economic loss. We worry about the loss of patriotism, yet our tax policies encourage corporate decisions that are plainly anti-American.

If we really believe in family values, then let's do a better job of valuing families. Let's change policies that threaten their jobs, their health care, and their pensions. Let's help people educate their children and care for their parents. If we really want to put the "United" back in the United States, then let's do all we can to expand the pie and provide economic opportunity for all, instead of letting the nation fragment into two separate and unequal factions of haves and have-nots.

We will only make things worse by pursuing nostrums and illusions -- whether they take the form of social reaction, or the new deception of the flat tax. The flat tax is a cynical response to the income gap -- offering but perhaps not even delivering a small tax cut as the only raise most workers will get -- while surely providing a shameful windfall for those who already have the most. The Forbes flat tax gives new meaning to Franklin Roosevelt's indictment of the Republicans as the party of the privileged. The only family value the Forbes flat tax would enhance is the net worth of the Forbes 400.

We are coming to the close of what has been called the "American Century." It has been an extraordinary era in which we have conquered imperialism, fascism, and communism abroad. We have wrestled with racism, sexism, poverty, depression, crime and other enemies within. We have struggled, often imperfectly, yet with great success, to build a fairer and freer society. And we have wisely used some of our resources to help other nations achieve and protect their own democratic ideals. The danger is that the achievements and the vision that made this possible are fading too quickly into the forgetfulness of history, and that we are becoming a nation fragmented between rich and poor, its values diminishing as its standard of living is devalued.

We can and must end the income gap in America. It will require a new Progressive Era which will come, just as the first one did, just after the forces of reaction think they have achieved their dominance. We can and must restore true progress in America. That is our duty as progressives. That is the defining mission of the Democratic Party. And in my view, that is the only way we can win -- and the only way we will deserve to win -- in 1996.

To: Elizabeth
Drye

From: CR-W

Date: 1/22/97

6-7028

THE WHITE HOUSE

WASHINGTON

June 5, 1996

Audrey L. Davis
5400 N. Sheridan Road # 411
Chicago, IL 60640

Dear Audrey:

Thank you for joining me in discussion "At The Table" on Wednesday at Summit '96. I left the room energized and full of questions I wished to pursue with the group!

It was interesting to note as I read your resumé you have taught school...so many of us in policy making and policy influencing positions have taught: I believe that is perhaps where our passion for advocacy of behalf of those who often need additional voices was born.

I appreciated the "Status Report" in your great purple folder.

I want to again invite you to consider our recent visit part of an ongoing dialogue, whether in person, by phone, e-mail and/or in writing. I look forward to hearing from you.

Sincerely,



Carol H. Rasco
Assistant to the President for Domestic Policy

AUDREY L. DAVIS

Audrey L. Davis is president of the ILLINOIS ASSOCIATION OF BLACK WOMEN BUSINESS OWNERS, chair of the NATIONAL COALITION OF MINORITY WOMEN BUSINESS ORGANIZATIONS, and president of A. DAVIS CONSULTING SERVICES. She also taught in the Chicago Public Schools.

Ms. Davis received a B.A. degree in English from LeMoyné-Owen College. She has also done graduate work at Western Michigan University and the Schools of Continuing Education at the University of Chicago and Northwestern University.

Ms. Davis is an active member of the National Political Congress of Black Women, the National Organization for Women, the National Association of Black Women Entrepreneurs, the National Coalition of Minority Women in Business, Inc., and the National Association of Female Executives.

Ms. Davis was a 1988 Inductee into the Chicago Women's Hall of Fame. She received this honor from the Mayor's Commission on Women's Affairs, for her outstanding efforts on behalf of minority business owners in the State of Illinois. She was selected a delegate to the 1988 White House Conference on Small Business by Congresswoman Cardiss Collins, and made a presentation on black women's business issues at the Braintrust on Minority Business Enterprise, during the 1991 Black Congressional Caucus Legislative Weekend. Additionally, she received a citation from the U.S. Small Business Administration for her outstanding efforts on behalf of small business. She was also an invited participant of President Clinton's Economic Summit, held in Little Rock, Arkansas, December 13-15, 1992.

Ms. Davis has been featured in the Chicago Tribune, Black Enterprise, the Kappan, and National Business Employment Weekly. She writes a bi-monthly column for the Chicago Defender on women's business issues, and has appeared as a guest on the Minority Business Report, and WGCI and WVON advice talk shows. Ms. Davis is also listed in the current issue of Who's Who in Finance and Industry.

* * * *

A20 THE WALL STREET JOURNAL TUESDAY, JUNE 8, 1995

POLITICS & POLICY

Black Executives Are Showing Increasing Clout With White House on Issue of Affirmative Action

By MICHAEL K. FRISBY

WASHINGTON — Late last month, a small group of black business leaders went to the White House to argue for affirmative-action programs. Their meeting with aides was tense, and President Clinton himself came in to hear their arguments.

Though Jesse Jackson and other civil rights leaders have loudly protested the possibility of rolling back affirmative action, these visitors managed to get the president's ear. That's because the group, including Lehman Bros. executive Ernie Green, represented mainstream business. And the visit also happened to be the nation's most pre-eminent black fund-raisers, a new source of political income that Democrats hope to tap.

After the meeting, say participants and those close to the current White House review of affirmative-action programs, Clinton aides have had to reconsider how far the president should attempt to cut back set-aside programs. While some aides seemed to favor substantial cuts, participants say, it was clear from the discussion that Mr. Clinton did not.

In flexing their muscle, the black businesspeople achieved a new level of political clout. When Mr. Green and his colleagues sat down with Mr. Clinton and his aides on May 23 to talk about affirmative action, their influence stemmed from being businesspeople whom Mr. Clinton wants in his corner to convince other blacks that he has set the right course. They represent not the more liberal black activist groups, whose support for any changes in affirmative action will be hard to get, but a more moderate segment of black society whose backing will be pivotal. Mr. Clinton pledged that he would brief the businesspeople before he made any decisions.

It is rare for black fund-raisers to have any clout at the policy table, but a new wrinkle ushered in by the Clinton era is the marked increase in political contributions by blacks. Since 1992, in fact, party officials say that about \$4 million has been raised, and they hope for more in

coming years. "It gives us an additional seat at the table. When you talk about withholding checks, then people listen," Mr. Green says.

Also attending the meeting were Melvin Clark Jr., owner of Metroplex, a railroad construction firm; Mary Ann Spragins, a former executive of a Wall Street brokerage firm; and Washington attorneys Weldon Latham and A.J. Cooper, who represent a number of minority businesses.

The session is just one example of how blacks have turned up the pressure on Mr. Clinton and other Democratic leaders, who have been their traditional allies. For instance, a group of black contractors and transportation officials known as the Conference of Minority Transportation Officials has hired Reginald Gilliam, a lobbyist from Hill and Knowlton, to help them present the case for government preference programs.

Thus far, the group has met with House Minority Leader Richard Gephardt of Missouri and Transportation Department officials, and it will meet with White House officials this week to press for the continuation of set-aside programs and employment opportunities. Mr. Gilliam says the transportation industry "has been one of the toughest areas for minorities to break into."

In addition, businessman Earl Graves and others recently started a political-action committee that will contribute money to candidates who support affirmative action.

And black politicians continue to speak out. Just yesterday, Democratic Rep. Kweisi Mfume of Maryland said it may be necessary for blacks to use old-fashioned protests and economic boycotts to get their point across. "By not being clear and firm on the issue of equal opportunity, equal access and inclusion, the president runs the risk of permanently losing large segments of his base," Mr. Mfume said.

That base was critical to Mr. Clinton's 1992 victory. He captured 84% of the black vote, which also provided the victory margin in several Southern states. With Mr. Clinton expected to encounter a tough re-election fight, a large black turnout will be all the more vital in 1996, which is why the White House has moved so gingerly on affirmative action. At the same time, though, some of Mr. Clinton's strategists, such as pollster Stan Greenberg, raise the possibility that a tough affirmative-action policy would help lure back whites who

have been deserting the Democratic Party.

Participants say that in the meeting a major turning point came when members of the group cited contracting in Richmond, Va., as an example of why affirmative action is needed. The city had a program designed to set aside about 30% of its contracts for minority business, although critics questioned whether that much business went to legitimate minority firms. Mr. Latham claimed that after the Richmond plan was struck down, contracts to minority businesses dropped to about 2% and later rose to about 5%.

"That's the most telling point," Mr. Clinton said, according to one participant, acknowledging that an elimination of federal programs would have the same kind of impact. Mr. Clinton told the group that he understood that minorities could not be a part of the economic mainstream without strong minority businesses.

But Mr. Clinton also asserted that affirmative-action programs needed to be broader and made more inclusive so that poor whites could also take advantage of them. He said, according to participants, "We need to find ways to broaden them so they won't be subject to so much criticism." In response, his guests noted that whites can apply in some cases, a message both sides agreed needed to be put more strongly.

"The people who met with the president were impressed with both his knowledge of the program and his knowledge of their strong positive impact in both the minority and female communities," says Mr. Latham.

One complaint from the participants



President Clinton

however, is that Mr. Clinton's staff didn't seem to consider the economic and social havoc that would result in communities if minority firms lost government contracts and people lost their jobs. Indeed, while the president's comments were seen as encouraging, some members of the group say they were frustrated during the 1½-hour meeting held with Mr. Clinton's staff before the president came in. In that session, Chris Edley, who is leading the affirmative-action review, indicated that many programs were expendable and that the president couldn't be accused of being "a preference president," according to those attending.

At one point, Mr. Edley asked the group to justify why the administration should keep the Small Business Administration's program that gives preferences to socially disadvantaged contractors, who often are minorities. In a display of the split within the White House, Deputy Chief of Staff Brakine Bowles, the former SBA administrator, argued that the preference program is indeed needed to give minorities an opportunity to get contracts.

Others within the administration have also expressed concern at the direction in which the White House review appeared to be headed late last month. Commerce Secretary Ron Brown last month argued in a briefing for cabinet members that the government's general small-business set-aside program, which last year set aside \$12.9 billion of federal contracts for small companies, is basically a preference program for whites but goes unchallenged. Thus, he argued, there is nothing wrong with the Commerce Department's program for disadvantaged businesses.

As Mr. Clinton's staff continues to gather information, it's unclear when he will announce his affirmative-action policy. But aides have discussed the possibility of delaying the decision until after the Supreme Court rules this spring on Colorado case that is challenging a government preference program.

AFRICAN AMERICAN WOMEN OWNED BUSINESSES IN THE UNITED STATES

STATUS REPORT

According to the latest data from the U.S. Department of the Census, women owned businesses are growing in numbers, in diversity and the value of their contributions to the American economy. Currently, women own 7.7 million businesses and employ 15 million workers, up from 5.4 million businesses, with about 11 million workers in 1990.

Approximately 250,000 of women's businesses are owned by African American women. The Final Report of the U.S. Commission on Minority Business Development, and the U.S. Department of Commerce / Minority Business Development Agency provide the following statistics about these businesses:

- Ninety point five percent (90.5%) of African American women-owned firms are small, sole proprietorships, and 60% are home based. Forty percent are concentrated in service industries. Ninety percent of the businesses have no employees, and only 7% export goods and services.
- The states that have the largest number of African American women owned businesses are the following: California (14%), Texas (9%), Maryland (6%), and Illinois (5%)
- African American women owned businesses receive less than 1% of government and private sector procurement dollars.
- African American women owned businesses receive less than 1% of all business loans.
- Fifty seven percent of African American women owned businesses gross less than \$5,000, 34% gross less than \$24,000 and 9% gross \$25,000 or more.
- Statistics on annual gross receipts for African American women owned businesses show that 24% lose less than \$5,000, 46% make less than \$5,000, 21% make between \$5,000 and \$19,000, and 9% profit more than \$20,000.
- Twenty-seven percent of African American women owned businesses are not supported by their businesses, 55% receive partial support, and 18% are totally supported by their business.
- The data also characterize African American women owned businesses as between the ages of 25 and 54 years old (71%) and married (55%).
- Seventy-two percent of African American women started their businesses with \$5,000 or less. This capital came from their personal savings or family members.

- Only 50% of African American women owned businesses survive five years. Forty-seven percent go out of business for personal reasons, and 41% because they don't receive enough profit.
- No national African American women's business organizations or businesses specializing in minority women business development have received grants available through authorizations administered by the U.S. Small Business Administration / Office of Women's Business Ownership for women's business development projects.

These statistics indicate that the majority of African American women owned businesses are underdeveloped, under capitalized and underutilized. The data also suggest that the federal, state, county and city programs designed to help them gain equal access to credit and markets, and to grow and expand their businesses have failed.

THE WHITE HOUSE

WASHINGTON

September 7, 1995

Ms. Audrey Davis
A. Davis Consulting Services
Suite 411
5400 North Sheridan Road
Chicago, Illinois 60640

Dear Audrey:

Thank you for participating in the White House Conference on Small Business. By representing my views and those of my Administration, you played a particularly important role in that historic conference.

I have received the final recommendations from the conference and am giving them careful attention. My Administration has already taken action on some of the recommendations, and we are exploring ways to implement others.

I am grateful for your hard work and for the valuable time you took from your own business to make the White House conference such a great success. I look forward to your continued involvement as we work together to sustain America's vibrant entrepreneurial spirit for generations to come.

Sincerely,



THE ECONOMIC CONFERENCE

of the President-Elect and Vice President-Elect

December 17, 1992

Ms. Audrey Davis
A. Davis Consulting Services
912 South Wabash Ave.
Chicago, IL 60605

Dear Audrey,

Thank you very much for participating in the Economic Conference in Little Rock. Your enthusiasm in offering solutions to some of our nation's most pressing problems deeply inspired me. More importantly, your thoughts will help me to develop the policies needed to set our nation back on a course of responsible, economic leadership.

I look forward to receiving your ideas, in writing, about where America needs to go and how to get there. Please send your thoughts to my transition office in Little Rock by December 28, 1992, so that I can give them my immediate attention.

In addition, I hope you will agree to act as a resource for my office over the coming months and years. My staff will stay in contact with you.

Once again, thank you very much.

Sincerely,



Bill Clinton
President-Elect

105 W. CAPITOL ST., LITTLE ROCK, ARKANSAS 72201 • 501-374-3322 • FAX 501-399-7678

1-22-97 12

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THE WHITE HOUSE

WASHINGTON

January 3, 1996

Ms. Audrey L. Davis
A. Davis Consulting Services
Suite 411
5400 North Sheridan
Chicago, Illinois 60640

Dear Audrey:

Thank you for your letter and for sharing the information regarding African American women-owned businesses. I'm glad to know your concerns about this vital sector of our economy.

Throughout my life, I have worked to empower people who historically have been excluded from political, economic, and educational opportunities. I agree that only through giving all of our citizens an equal opportunity to make their own vital contributions can we strengthen our nation and ensure a brighter future for us all.

I hope you'll keep me informed of the progress of your efforts. As my Administration continues working to build a climate of opportunity for women entrepreneurs, I appreciate your commitment to this endeavor.

Sincerely,

A handwritten signature in black ink, appearing to read "Bill Clinton", with a stylized, flowing script.

Office of Domestic Policy Correspondence Log

Received Date NOV 27 1996

Orange

Received From	Subject	Name	Action	Date Forwarded	Date Due	Date Completed
Deborah Cameron (Nancy Hernandez)	Asks status of ltr dt 8/23/96 from ART GIVENS	C				
TEXAS A+M UNIV.	Ty mte for participants in session	C				

Office of Domestic Policy Correspondence Log

Orange

Received Date

NOV 27 1996

Received From	Subject	Name	<u>Forwarded</u> Action	Date Forwarded	Date Due	Date Completed
Joe Sanders Am. Academy of Pediatrics	OZONE + PARTICULATE Reduction (c/o of Ltr to POTUS)	C				
^{FAX} Molly MARKERT ASS. N. for Comm. Living, Colorado	SSI	C				
PAT RAWLY	SSI	C?				
Glenda Bean	Asks for info on Internships for her daughter	C				
Skip Rutherford & Doug Hedeman	forward Comm. on Cover	C				

Received Date JAN - 2 1997

Received From	Subject	Name	<u>Forwarded</u>	Action	Date Forwarded	Date Due	Date Completed
A. Sidney Johnson Am. Pub. Welfare Assn	Thanks for Speaking						
Susan Walker Master Read of Montgomery MA.	Child Literacy Program Rep.						
Regis Champ Allegheny Valley School	Medical City						

Office of Domestic Policy Correspondence Log

Received Date. DEC 18 1996

Received From	Subject	Name	<u>Forwarded</u> Action	Date Forwarded	Date Due	Date Completed
Amy Millman Betty Steiner Summit '96	Info on next Summit in 1998	C				
Susan Green	Airbag dangers	NA				
Ernest Finkel IDA Goldberg Jewish Federation (FAX)	Hulford reform fix	C				
Sally Carson Coates NATL ASSN. of STATE DIRS of Dev. Disability Service	Thanks F.R. speaking at Annual Mtg.	C				

Office of Domestic Policy Correspondence Log

Received Date: _____

Received From	Subject	Name	<u>Forwarded</u> Action	Date	Date	Date
				Forwarded	Due	Completed
Barbara Newmark JCRC Jewish Community Relations Council	suggested changes to ~~the~~ budget proposal re: welfare	C				
Justin Dart and others	copy of letter sent to POTUS & VPOTUS about SOLIDARITY 2000	C				

Office of Domestic Policy Correspondence Log

Received Date: DEC 17 1996

Received From	Subject	Name	<u>Forwarded</u> Action	Date Forwarded	Date Due	Date Completed
MADD	XMAS CARD					
Mitchell McKinney	XMAS CARD					
Emmons Family	XMAS CARD					
~~Justin DART~~	cy of ltr to POTUS re ~~Solidarity 2000~~					
Rio Grande Empowerment Zone	XMAS CARD					

Office of Domestic Policy Correspondence Log

Yellow

Received Date

DEC - 9 - 1996

Received From	Subject	Name	Action	<u>Forwarded</u>		
				Date Forwarded	Date Due	Date Completed
DLC	1996 DLC Policy Forum					
Sarah Brown Natl. Campaign to Prevent Teen Pregnancy	Visit to Little Rock					
Jack M. Trystman California Senior Legislature	Pharmaceutical Price Controls					

Office of Domestic Policy Correspondence Log

Orange

DEC -9 1996

Received Date: _____

Received From	Subject	Name	<u>Forwarded</u> Action	Date Forwarded	Date Due	Date Completed
Mark H. Gilgus American Jewish Cmte.	Elderly and disabled, immigrants/welfare	C				
Jeffrey C. Genzer Natl. Assn. of State Energy Officials (by fax)	Low-Income Home Energy Assistance/State Energy and Weatherization Programs	C				
Carper family	personal	C				
Patrick H. Hays Mayor of North Little Rock	HOME funds from HUD	C				
Allan Rivlin	employment in DPC	C				

Office of Domestic Policy Correspondence Log

Orange

Received Date DEC - 9 1996

Received From	Subject	Name	<u>Forwarded</u> Action	Date Forwarded	Date Due	Date Completed
Edward A. Fever FL Dept. of Children & Families	adoption of special needs children	C				
Steve A. Freedman Institute for Child Health Policy	children's health care	C				
Peter Bahouth, Gary D. Bass, Patricia Bauman, Lewis Feldstein, Colin Greer, Mark Rosenman, Karl Stauber	engaging nonprofit and philanthropic organiza- tions	C				
Diana I. Martinez College of Science and Technology	Adopt-A-Wetland program @ TAMU-CC	C				

Office of Domestic Policy Correspondence Log

Received Date: SEP 26 1997

Received From	Subject	Name	<u>Forwarded</u> Action	Date Forwarded	Date Due	Date Completed
NAT'L ORGS. Responding TO AIDS	Immigration Problem AND AIDS	CHL				
MARTHA FIELDS NAT'L ASSN OF STATE DIRS OF Spec. Educ.	Info re upcoming "Wingspread" Conf.					
JUNE WILLENZ Am. Vets Comm.	FORWARDS comment on "NATIONAL Action Agenda"	CHL				
John D. Rockefeller SENATOR	THANKS FOR PARTICIPATING IN "A CONVERSATION WITH AMERICA'S FAMILIES"	CHL				
~~Wm. J. Jefferson~~ ~~A.C.~~	~~Invitation to Speak~~ ~~on OCEAN~~					

Office of Domestic Policy Correspondence Log

YELLOW

Received Date: SEP 26 1997

Received From	Subject	Name	<u>Forwarded</u> Action	Date Forwarded	Date Due	Date Completed
William JOFFERSON M.C.	Invitation to be Speaker at Conf.	Jell				

Office of Domestic Policy Correspondence Log

ORANGE

Received Date: _____

Received From	Subject	Name	<u>Forwarded</u>	Action	Date Forwarded	Date Due	Date Completed
Howard Bennett	PROPOSAL FOR "SOO", Number for Langers	CHZ					
Dan Weinberg Census Bureau	FORWARDS VARIOUS CENSUS REPORTS	Claudio					

ORANGE

Office of Domestic Policy Correspondence Log

Received Date

DEC 13 1996

Received From	Subject	Name	<u>Forwarded</u> Action	Date Forwarded	Date Due	Date Completed
Hank Barnette	Card					
Paul Mores	cc of letter to Lyn Hogan re Portland's child protection services					
Derrick Crandall, The Recreation Roundtable	cc of letter to POTUS re Sec. of Transport.					

DEC 13 1996

[illegible]

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P. 1

Office of Domestic Policy Correspondence Log

Received Date 12-18-96

Received From	Subject	Name	<u>Forwarded</u> Action	Date Forwarded	Date Due	Date Completed
Michael O'Connor Center for Law & Heeman Service	SSI Component of Adoption Initiative	C				
Yamachi Ark. Child Hosp.	Holiday Greetings	C				
Sarah Brown National Campaign to Prevent Teen Pregnancy	Campaign update	C				
Green Rubinstein Legal Action Center	Drug Felony Conviction Ban of Federal Welfare Reform Act	C				
Best Buddies International	Holiday Cards	C				

Office of Domestic Policy Correspondence Log

Received Date 12-16-96Orange
P. 2

Received From	Subject	Name	<u>Forwarded</u> Action	Date Forwarded	Date Due	Date Completed
James Aronson	Holiday greetings	C				
Sons of Italy Foundation	National Education & Leadership Awards Gala	J				
Matz, Shea & Blancato	Holiday greetings	C				
Families Against Mandatory Minimums	Survey re FAMM	C				
Jeff Koshel NRC	making Welfare Reform a Success	C				

Office of Domestic Policy Correspondence Log

Received Date 12-16-96Orange
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Received From	Subject	Name	<u>Forwarded</u> Action	Date Forwarded	Date Due	Date Completed
Center on Budget & Policy Priorities	announcement of new position	C				
American Express	Account Statement	C				
Paggy Southwest Airlines	Holiday Greetings	C				
Donald Shumway Self-Determination for Persons with Dev. Disabilities	request for remarks on National Public Radio	C				
Alvaro + Rosario Marin	Holiday Greetings	C				

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P. 4

Office of Domestic Policy Correspondence Log

Received Date 12-16-96

Received From	Subject	Name	<u>Forwarded</u> Action	Date Forwarded	Date Due	Date Completed
Office of Majority Leader New Mexico State Senate	Special Services Voc. Training Program at ENMU	C				

Office of Domestic Policy Correspondence Log

Orange

Received Date 12-16-96

Received From	Subject	Name	<u>Forwarded</u> Action	Date Forwarded	Date Due	Date Completed
Bob Nash	Richard Norton Possible employment offer -	C				
Margaret Jan Dittmann	requesting help with medical bills	N/A				
Judge Sophia Hall	Response to Q	C				
Harold Freeman	Press Statements addressing Managed Care's Role in the War on Cancer	C				

yellow
P. 1

Office of Domestic Policy Correspondence Log

Received Date 12-16-96

Received From	Subject	Name	<u>Forwarded</u> Action	Date Forwarded	Date Due	Date Completed
Keith L. Lee DGA	attend DGA dinner/reception	J				

ORANGE

Office of Domestic Policy Correspondence Log

Received Date DEC 13 1996

Received From	Subject	Name	<u>Forwarded</u> Action	Date Forwarded	Date Due	Date Completed
laborers' International Union	Card	C				
	Letter to Erskine Bowles from Brookings Institution re Fellows	Vicki Rudd				
Listener Magazine	copies of magazine w/ article on CITR + Navy Mag.					
Kansas Health Foundation	Card	C				
Francis Hartmann, Harvard U.	Child Abuse	C				

ORANGE

Office of Domestic Policy Correspondence Log

Received Date

DEC 13 1996

Received From	Subject	Name	Forwarded	Action	Date Forwarded	Date Due	Date Completed
Rabbi Daniel Herwitz, Prairie Village, Kansas	Welfare Reform	C					
Sol Daiches, Jewish Federation of Greater Philadelphia	Welfare Reform	C					
Ewen Briscoe, Circle Solutions	Gloria Martin-Payne	C					
Ron Gebhardtshauer, American Academy of Actuaries	cc of materials sent to Senator William Roth re Social Security Reform	C					
Bill Shore, Share Our Strength	Report from conference	Green					

Office of Domestic Policy Correspondence Log

Received Date. 12-19-96

Received From	Subject	Name	<u>Forwarded</u>	Action	Date Forwarded	Date Due	Date Completed
EARMEN WARSCHAW JEWISH COMMUNITY REL.	WELFARE REFORM LEGISLATION	Cg					
AIDS POL. CENTER DAVID HARVEY	FY 1998	C					
LAWRENCE D. LURVEY MD JD. MED.	SENT CURRICULUM VITAE	C					
NAEAA - NTL. ASSN. of COMMUNITY ACTION AGENCIES JOHN BUCKSTEAD	DISCUSSION RE: WELFARE LEGISLATION	C					
"VITAL ISSUES" BILL FOR RENEWAL OF MAGAZINE	BILL	C					

Office of Domestic Policy Correspondence Log

Received Date: 12-19-96

Received From	Subject	Name	Forwarded	Action	Date	Date	Date
					Forwarded	Due	Completed
DEBBIE FINE	PERSONAL LETTER	C					
MICHAEL + JOYCE O'BANNON	x-mas card	C					
ALPHA COMMUNITIES INC.	MAGAZINE + x-mas CARD	C					
DISCOVERY CHANNEL	x-mas cards	C					

Received From	Subject	Name	Forwarded Action	Date Forwarded	Date Due	Date Completed
Premier, Inc.	cc of letter to POTUS re Medicaid	C				
Cheri Hayes, The Finance Project	Building Strong Communities: Crafting A Legislative Foundation	C				
Stephanie Streett, Anne Hawley	Request for meeting w/ POTUS by Bob Chase	(Red)				
John Emersm	Letter from Carmen Warschaw	C				
W. Scott Gould, Dept of Treasury	Family-friendly work Arrangements	C				

ORANGE

Office of Domestic Policy Correspondence Log

Received Date

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Received From	Subject	Name	<u>Forwarded</u> Action	Date Forwarded	Date Due	Date Completed
Debbie Willhite	card	6				
Sarah Longaker	card					

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Office of Domestic Policy Correspondence Log

Received Date

20

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Received From	Subject	Name	Forwarded	Action	Date Forwarded	Date Due	Date Completed
Ambassador of Israel	card						
Burson, Marsteller, Black, Kelly, Scruggs + Healey	card						
Ray Glazier	card						
Ambassador of Saudi Arabia	card						
Family Service America	card						

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Office of Domestic Policy Correspondence Log

Received Date

20-10-1977

Received From	Subject	Name	<u>Forwarded</u>	Action	Date Forwarded	Date Due	Date Completed
Downey Chandler, Inc.	Card	C					
Warren Fitzgibbon	card / card for POTUS	C					
Laurie Cooper	card	C					
Engquist, Peltine & Powell, Inc.	card	C					
Lisa Caputo	card	C					

ORANGE

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Office of Domestic Policy Correspondence Log

Received Date

10 20 05

Received From	Subject	Name	<u>Forwarded</u> Action	Date Forwarded	Date Due	Date Completed
NASDSE	Congratulations	C				
Miles Lerman, U.S. Holocaust Memorial Council	Card	C				
Carla Faison	Card	C				
Families + Work Institute	Card	C				
Children's Television Workshop	Card	C				

ORANGE

Office of Domestic Policy Correspondence Log

Received Date

DEC 20 1991

Received From	Subject	Name	<u>Forwarded</u> Action	Date Forwarded	Date Due	Date Completed
Barry McCaffrey	Approval memo re drug legalization efforts	C				
John Gibbons	Briefings on: NSTC Committee	Eliz				
Dan Glickman	USDA Projects utilizing AmeriCorps in Jeopardy	C				
Dr. Curtis Ivery, Wayne Co. Community College	Thank you/ Annual Report	C				
Families USA Foundation	cc of letter to POTUS re Medicaid	C				

ORANGE

Office of Domestic Policy Correspondence Log

Received Date DEC - 6 1996

Received From	Subject	Name	<u>Forwarded</u> Action	Date Forwarded	Date Due	Date Completed
Mari Donaldson, Catholic Charities	Welfare Reform					

Received Date 01-03-97Orange
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Received From	Subject	Name	<u>Forwarded</u> Action	Date Forwarded	Date Due	Date Completed
Robert Guarasci Community Dev. Corp.	ensure fed funding to expand Head Start					

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Received Date 01-06-97

Received From	Subject	Name	<u>Forwarded</u>	Action	Date Forwarded	Date Due	Date Completed
Charles Bruner	Holiday greetings						
RAIN AIDS Interfaith Network	Holiday greetings + gift request						
Joy Dryfoos	discuss book re adolescence						
Jane Dittman	Pot holder						
Russell Hollrah	Medicare Reform Proposal by Private Care Assoc.						

Received Date

Cpl-06-97

Orange
P. 2

Received From	Subject	Name	<u>Forwarded</u>	Action	Date Forwarded	Date Due	Date Completed
Janet Schofield U. of Pittsburgh	books re new relations and computer tech to improve education						
Khushali Parikh	Thanks for intern experience						
Ied Laptin Jewish Federation of Palm Beach County	Cuts in Medicaid						
Andreas Cuomo	Best wishes!						
Frank Foundation	Holiday greetings						

Received Da

01-06-97

Orange
P. 3

Received From	Subject	Name	<u>Forwarded</u>	Action	Date Forwarded	Date Due	Date Completed
Connie Ann Richard	Resume						
Carol Ann Breyer	Congrats - Voc. Rehab article						
Shirley Kovech	SSI + holiday greetings						
Regis Champ	Medicaid Spending						
James Earl Williams	request presidential publications Catalogue						

Received Date

01-06-97

Orange
P. 4

Received From	Subject	Name	<u>Forwarded</u>	Action	Date Forwarded	Date Due	Date Completed
Charles Easley Security	Security Clearances						
Ken Nelson National Ed Goals Panel	Sample letter re Travel voucher						
Susan Brophy	Presidential Correspondence						
Lorraine Bloss Jewish Fed of Philadelphia	Medicaid cuts						
Mohan Kambampati	Welfare Reform re Refugees/immigrants						

Received Date

1-6-97

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Received From	Subject	Name	<u>Forwarded</u> Action	Date Forwarded	Date Due	Date Completed
Diane Regan	Contact # Week of 1-6/1-10					
Morris Sternick Jewish Fed of St. Louis	Medicaid					

Received Date

01-03-97

yellow
P. 1

Received From	Subject	Name	Forwarded	Action	Date Forwarded	Date Due	Date Completed
NARAL / Choice	Roe vs Wade: Anniversary celebration						
Ambassador of Canada	buffet reception + viewing inaugural parade						
Women Exec. in State Gov.	awards luncheon						
Procter Works	Training Seminars Open Space + Women at the Edge						
National Assoc. of Child Care Resources + Referral Agencies	Leadership for New Era Symposium						

Received Date

61-03-97

yellow
P. 2

Received From	Subject	Name	<u>Forwarded</u> Action	Date Forwarded	Date Due	Date Completed
American Enterprise Inst. letters for Public Policy Release	Seminars re income/consumption Tax reform					

Received Date

1-03-77

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P. 1

Received From	Subject	Name	<u>Forwarded</u> Action	Date Forwarded	Date Due	Date Completed
Paul Stankus	Holiday Greetings					
Theodore Stump	reprimand Sen McCaffrey + 3 other concerns					
Jim Doriskind	examples of petitions re 1) Soc. Sec. 2) welfare bill					
Dept. of Justice	Immigration + Naturalization Monthly Statistical Report					
NY Legal Action Center	Holiday Greetings					

Received Date

01-03-97

Orange
P. 2

Received From	Subject	Name	<u>Forwarded</u>	Action	Date Forwarded	Date Due	Date Completed
Powers, Pyles, Sutter + Verbillie, P.C.	Holiday greetings + Congrats						
Judge T.J. Cole Colorado	Response to Q						
Margaret Stewart Illinois Dept + Referral Systems	request materials re alternative to 911						
Ruth Stromiska	Concern re dissemination of terrorist literature						
Outstanding Young American Awards	Selection + acceptance/refusal						