

# Withdrawal/Redaction Sheet

## Clinton Library

| DOCUMENT NO.<br>AND TYPE | SUBJECT/TITLE | DATE | RESTRICTION |
|--------------------------|---------------|------|-------------|
|--------------------------|---------------|------|-------------|

|           |                                                                       |         |      |
|-----------|-----------------------------------------------------------------------|---------|------|
| 001. memo | From: Susannah Wellford, To: Pam Barnette, Re: Letter to HRC (1 page) | 7/27/93 | b(6) |
|-----------|-----------------------------------------------------------------------|---------|------|

### COLLECTION:

Clinton Presidential Records  
First Lady's Office  
Pam Cicetti  
OA/Box Number: 13598

### FOLDER TITLE:

HRC Health Care Correspondence 93 - S

2014-0159-S

sb282

### RESTRICTION CODES

#### Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

#### Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

PERSONAL  
&  
~~CONFIDENTIAL~~

DETERMINED TO BE AN  
ADMINISTRATIVE MARKING  
INITIALS: AGB DATE: 12-4-13

PHOTOCOPY  
PRESERVATION

# Withdrawal/Redaction Marker

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## Columbia Healthcare Corporation

201 West Main Street  
P.O. Box 740033  
Louisville, Kentucky 40201-7433  
Telephone 502/572-2000  
FAX 502/572-2002

October 26, 1993

First Lady Hillary Rodham Clinton  
Office of the First Lady  
Room 100 OEOB  
Washington, DC 20500

PAM NOV 8 1993

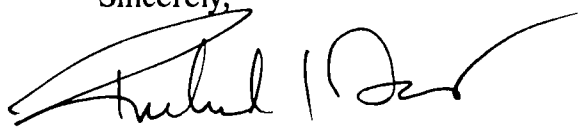
Dear Mrs. Clinton:

Thank you for taking time from your busy schedule to meet with me. I commend you for the dedication to developing solutions to help improve the delivery of health care for the people of our country.

As I indicated in our meeting, I agree with you that affordable, quality care should be available to all our citizens. At Columbia, we are already addressing many of the concerns that you have voiced often during this past year. However, I believe that increased government regulation and price controls will only stifle private sector initiatives that already are showing promising results. Continued improvements will result if the private sector is allowed to use the forces of the marketplace to effect the changes we agree are vitally important to the future of our nation.

I hope you will call on me in the future if I can be of help in implementing changes that will ensure the delivery of quality and cost-effective health care for all Americans.

Sincerely,



Richard L. Scott  
President/Chief Executive Officer

INSTITUTE OF MEDICINE  
NATIONAL ACADEMY OF SCIENCES  
2101 CONSTITUTION AVENUE WASHINGTON, D. C. 20418

KENNETH I. SHINE, M. D.  
PRESIDENT

October 22, 1993

10/22/93

Mrs. Hillary Rodham Clinton  
The White House  
Washington, DC 20500

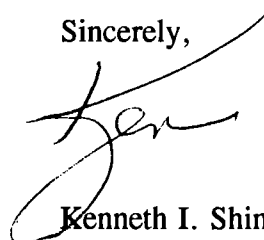
Dear Mrs. Clinton:

On behalf of the Council, members, staff and fellows of the Institute of Medicine, I want to express our deepest gratitude to you for speaking at the Institute's annual meeting on Tuesday, October 19. Your presence was an honor in and of itself, but even more so was the amount of time you spent with us, describing the President's health care reform plan and responding to our questions. Our members were universally delighted and impressed by your clear and total grasp of all of the issues, your willingness to openly and frankly discuss aspects of the plan, and your obvious sincerity in asking for our help and input in the months ahead. It was a masterful presentation.

You mentioned backstage that you never get to see the fronts of buildings you visit, so I am taking the liberty of enclosing a brochure and card on the Albert Einstein statue, which has become the landmark for identifying the National Academy of Sciences building.

Once again, we deeply appreciate your taking time from your incredibly busy schedule to meet with us. Our members have been involved in the health care arena all of their professional lives, and your work on health care reform has been an inspiration to all of us. Your presence with us served to underscore all of our hopes that at last major reform will be achieved. We thank you and the President for that inspiration and vision of a health care system that will respond to the needs of all Americans.

Sincerely,



Kenneth I. Shine, M.D.



**The Albert Einstein Memorial at the  
National Academy of Sciences, Washington, DC**

*Sculptor:* Robert Berks

*Medium:* Bronze, marble *Dedicated:* April, 1979

The National Academy of Sciences, chartered by the United States Congress in 1863, is a private, nonprofit organization dedicated to the furtherance of science and engineering for the public welfare. In 1916 the Academy organized the National Research Council, which provides independent advice to the nation on scientific and technical questions.

Today, the National Academy of Engineering and the Institute of Medicine are also part of the Academy complex and are housed in the same building.

**PHOTOCOPY  
PRESERVATION**

cc: MIKE  
LUX

THE WHITE HOUSE

June 3, 1993

Mr. Ron Silver, President  
Actors' Equity Association  
165 West 46th Street  
New York, New York 10036

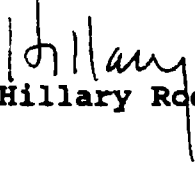
Dear Ron:

Thank you for writing, and I apologize for the delay in responding. My mail has been overwhelming since the Inauguration, especially because of the health care work I am doing.

I understand from Mike Lux that you had a very constructive and thoughtful meeting several weeks ago. We want to keep you involved and appreciate your expression of support.

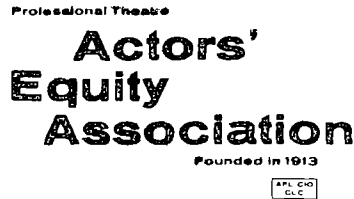
It was good to hear from you, however long ago, and thank you again for all you do.

Sincerely yours,

  
Hillary Rodham Clinton

RON SILVER

*President*



February 1, 1993

Hillary Rodham Clinton  
The White House  
Washington, D.C.

Dear Mrs. Clinton:

As you may know, I have been a strong advocate of National Health Care for some time. What you may not be aware of is that Actors' Equity Association, the 39,000 member union of which I am President, has joined me in this battle and has been very active in the struggle for health care reform.

One of the things that first drew me to President Clinton's campaign was his call for health care reform and I have been a strong supporter of his as an individual, as President of Equity and as President of The Creative Coalition. Kathy Berlin, a friend of yours, is an active member of The Creative Coalition. In our work together with TCC, we have also prioritized building an agenda for National Health Care.

Equity may not be a huge union but we can make an impact. And because we are a union of actors and theatre people, our members are passionate, vocal and active. We have outreach potential and want to get behind your efforts. We have the ability to generate national will, help build a consensus, educate the millions of people as yet uninformed about our health care crisis. We have access to radio and television outlets such as Phil Donahue, Oprah Winfrey and the other talk shows.

In fact, the red ribbon worn in support of those with AIDS and their caretakers was launched in this office. Visual AIDS, a group of artists fighting AIDS, came up with the idea and design. Equity Fights AIDS then promoted the ribbons and was responsible for their national exposure by having them worn first on the Tony Awards in 1991 and later on the Oscars, Grammys and Golden Globes.

Let us know how we can best help and what role we can play in your work with Health Care. We wish you the best of luck with your endeavor. We can make a difference.

Sincerely,

Ron Silver  
President

Hillary - I spoke to Brian  
Sechazum about Dr. Simons.  
He is a "zealot," a good one,  
but someone who will never  
get enough attention.  
Brian said a letter from  
you at this point is more  
than enough. Pam

THE WHITE HOUSE

June 16, 1993

John N. Simons, M.D.  
Health Campus International  
7101 East Jackrabbit Road  
Paradise Valley, Arizona 85253

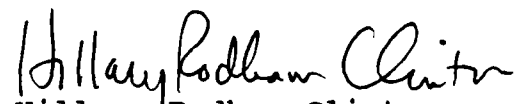
Dear Dr. Simons:

Thank you for your letters and  
commitment to reforming our health care  
system.

I am delighted that you have had  
several conversations with Ms. Wellford, a  
senior health analyst in the Office of  
Policy Development, and that your  
materials have been received and reviewed  
by the working groups of the Task Force on  
National Health Care Reform.

At this point, the task force and its  
working groups have disbanded and we look  
forward to presenting a health care reform  
initiative to the nation in the near  
future. Thank you for having been a part  
of this process.

Sincerely yours,

  
Hillary Rodham Clinton

cc: Brian Greenspun



June 10, 1993

Mrs. Hillary Rodham Clinton  
Chairwoman, White House Health Care Task Force  
1600 Pennsylvania Avenue  
Washington, D.C. 20500-2000

Dear Mrs. Clinton:

On April 7th, I was pleased to receive a phone call from Ms. Susannah Wellford of Ira Magaziner's office who stated that she had received a note from you suggesting that I might have a contribution to make in your reform of health care delivery. I assured her I would be happy to do so. I Federal Expressed information to her in support of my position that evening. I had additional contact with Ms. Wellford on April 16th, and last had contact on May 4th.

I am writing to you again today, as I just heard a part of your speech at Johns Hopkins which was just played over the local radio, in which you were challenging those who were graduating today from the Johns Hopkins University Medical School relative to the fact that you could not believe that anyone experienced in the delivery process would not acknowledge there needs to be significant change.

I could not agree with you more, but it has been two months since my initial phone call from your office. I do have a very strong message about reform of the delivery process which I believe is equal to or is perhaps of even greater importance than necessary financial reforms. I can do nothing more than to repeat my willingness to make a contribution.

I am aware that Brain Greenspun was responsible for my initial contact by your office and I do not believe he would have suggested to you I be contacted unless he felt I could be of help. I am acutely aware that payment of medical care becomes a political process, but let me emphasis again, the delivery of health care is apolitical and it's inefficiency is the root cause of our present crisis.

Mrs. Hillary Rodham Clinton

Page 2

June 10, 1993

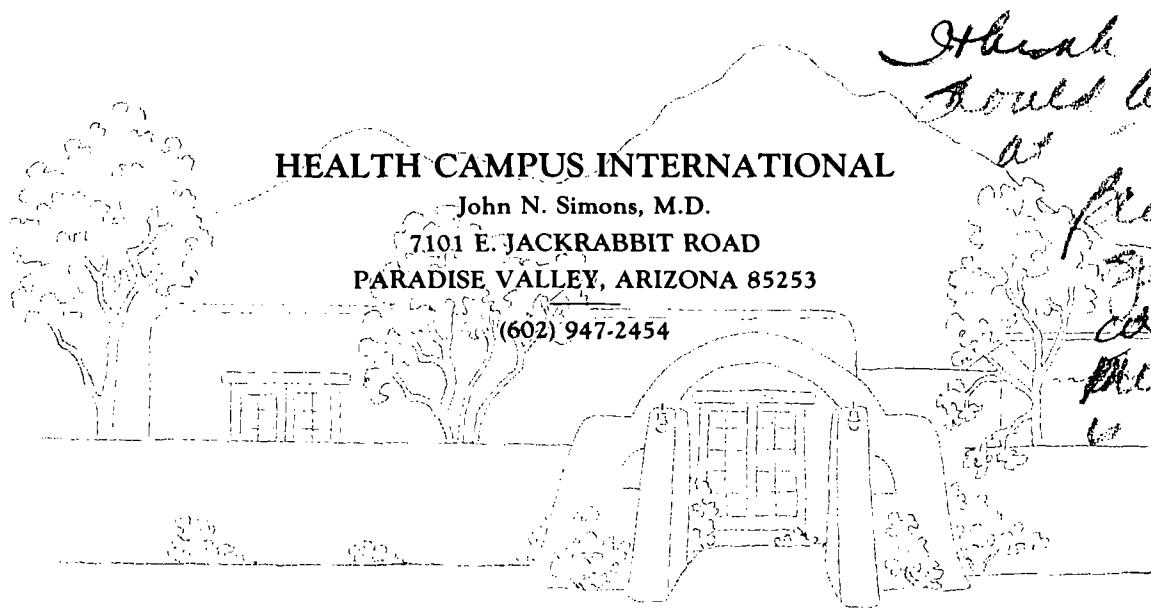
As you said in your speech today, the delivery process needs significant reform and I am frustrated that in spite of 60 days of repeated offerings to participate, my message has yet to be heard by you or the leaders of your task force.

Sincerely,

A handwritten signature in black ink, appearing to read "John N. Simons, M.D.", with a large, stylized initial "J" and "S".

John N. Simons, M.D.

JNS/bs



*I think this  
should be looked  
at  
from a  
different  
angle. Nelson  
mentioned him  
in a 708*

May 4, 1993

Mrs. Hillary Rodham Clinton  
Chairwoman  
White House Health Care Task Force  
1600 Pennsylvania Avenue  
Washington, D.C. 20500-2000

Dear Mrs. Clinton:

Several weeks ago, I received a call from Susannah Wellford of Ira Magaziner's office, who informed me she had received a note from you suggesting I be contacted relative to a new group you were putting together in your continuing focus on health care reform. I asked Ms. Wellford how my name had come to your attention, and was told it was through our mutual friend, Brian Greenspun. At Ms. Wellford's suggestion, I sent a packet of background material to her. I have heard nothing further and assume the group she was talking about is the new, 47-member group I have recently read about.

I am disappointed there was no follow-up contact from Ms. Wellford, not because I wished to wear a chevron on my sleeve signifying I had made a trip to the White House, but because I did not have the opportunity to bring to your attention a key issue which I feel has received little, if any, attention in the tremendous efforts expended in the name of health care reform.

As a background, I spent the first thirteen years of my medical career at the Mayo Clinic, followed by fourteen years in private practice in the Phoenix area. In the last four years I have devoted a significant amount of time, effort and dollars toward reform in health care delivery. I have had the great pleasure of performing 27,000 surgical procedures, all delivered significantly below competitors' prices. I might add, more than a third of those patients traveled a considerable distance in seeking my care. The common denominator, both at Mayo and in the Arizona setting, is that I was a part of a delivery system which was extremely high in quality and reasonable in cost. My practice covered the spectrum from cleft lip to cosmetic.

*possible*  
5/28 Susanah will check on Zelman contact

Mrs. Hillary Rodham Clinton

Page 2

May 4, 1993

I agree with you the cost of health care delivery in America today is exorbitant and must be controlled. As you know, there are many causes, including aging of the population, technology explosion, patient expectations and, last but not least, perverse financial incentives. However, **a major cause that has received little recognition is the shameful inefficiency existing in the delivery process.** You are aware there are lawyers and law firms that can be counted on to deliver a quality product and there are the opposite. Medicine is no different. Some physicians and institutions consistently turn out a superb product at a reasonable cost, while others routinely turn out a mediocre product at a irresponsibly high cost. To date, we have rewarded both systems equally.

As tempting as price controls might be (even if used only for temporary braking purposes), history gives us little comfort such strategy will assist us in improving quality and lowering the costs of health care. I believe very sincerely that if you and the President will allow real effort to be directed at **understanding the flaws of our present delivery system and encourage solutions for these flaws,** you have the opportunity, **without increasing taxes,** to eliminate hundreds of billions of dollars in the cost of health care, regain physicians as your allies and, most importantly, give the American public a quality product, delivered with warmth and dignity at a reasonable cost. One of the first lessons the medical student learns is that before one can treat and reach goals, one must accurately diagnose, and I am concerned that in spite of all the manpower and expertise you have assembled, the diagnosis of what may be the root cause of our health care crisis is not at this time well understood.

This is the message I wish to bring to your attention, and I am sorry I have not thus far had the opportunity to do so. I am convinced you and I wish to achieve the same goal, which, to repeat, is a quality product, accessible to all, delivered with warmth and dignity at a reasonable cost.

It is the flawed medical delivery system which must be held responsible for many of our present problems and must be altered if we are to provide the American public with the health care they deserve.

I hope to hear back from you.

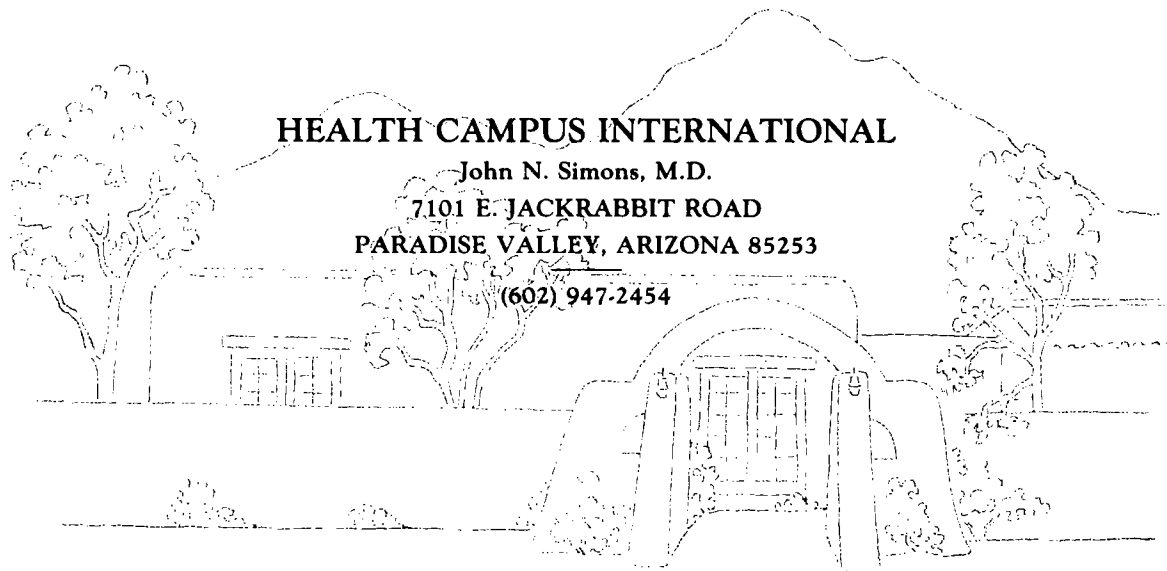
Sincerely,

A handwritten signature in dark ink, appearing to read "John N. Simons", with a large, stylized initial "J" and a long, sweeping horizontal stroke extending to the right.

John N. Simons, M.D.

JNS:sw

Enc.



May 4, 1993

Ms. Nancy Hernreich  
Special Assistant to the President  
1600 Pennsylvania Avenue  
Washington, D.C. 20500-2000

Dear Ms. Hernreich:

I have routed the enclosed to you at the suggestion of Brian Greenspun's office.

Sincerely,

A handwritten signature in black ink, appearing to read 'John N. Simons'.

John N. Simons, M.D.

JNS:sw  
Enc.

# HOGAN & HARTSON

COLUMBIA SQUARE  
555 THIRTEENTH STREET NW  
WASHINGTON DC 20004-1109  
(202) 637-5600

CLIFFORD D. STROMBERG  
PARTNER  
DIRECT DIAL (202) 637-5699

BRUSSELS  
LONDON  
PARIS  
PRAGUE  
WARSAW

BALTIMORE, MD  
BETHESDA, MD  
MCLEAN, VA

July 23, 1993

**By Courier**

Ms. Pam Barnett  
Office of the First Lady  
White House  
West Wing Second Floor  
The White House  
Washington, D.C. 20500

Dear Ms. Barnett:

As you asked when we talked today, I am enclosing a full set of the white papers prepared thus far by the American Bar Association's Working Group on Health Care Reform, which I chair. I expect to send you several new white papers next week.

I am available at any time to meet and discuss how the ABA can be helpful to the Administration in the health care reform process, and to respond to whatever issue Mrs. Clinton had in mind when she asked me to call.

Thank you for your interest and assistance.

Sincerely,



Clifford D. Stromberg

Enclosures