THE ASPEN INSTITUTE

The Aspen Institute

Jeff Thinnes
Vice President
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The Aspen Institute

Jeff Thinnes
Vice President;
Aspen Meadows Program Director

January 7, 1994

Mr. Brian Burke
Senior Policy Analyst
Domestic Policy Council
Old Executive Building
17th and Pennsylvania, NW
Washington, D.C.

Re: Carol Rasco and The Aspen Institute Series on the Future of the City

Dear Brian:

The Aspen Institute is considering the launching of a seminar series on "The Future of the City." The initial planning session will be held at 9 a.m. on Wednesday, February 9, 1994, here on the premises of The Aspen Institute. We would be delighted if Carol Rascoe could join us for this meeting. Her travel, meals and lodging would be covered.

Others in the planning group include Jack Kemp, Elmer Johnson (Aspen Institute trustee and moderator, and a former executive vice president and director of General Motors), Richard Franke (chairman of the John Nuveen Company, a mutual fund operation specializing in municipal bonds, and also a trustee of both Yale and the University of Chicago), Hal Harvey (president of the Energy Foundation), and Charles Shaw (president of the Urban Land Institute). David Dinkins is also considering participation.

The Aspen Institute is concerned about the serious and intractable problems that seem to have overwhelmed many larger urbanized areas of the United States. The Institute wishes to explore whether its engagement in this area can make a difference by bringing together an interdisciplinary group of experts from academia, business, the public interest sector and government to address these problems and try to develop new policy approaches.

The purpose of the February 9 meeting is to develop a prospectus for the proposed seminar series. We shall have to select, from among the many serious problems affecting large cities, a manageable set of interrelated issues. The series might commence with a week-long seminar in which the participants would try to develop a common understanding of:

1. The nature and causes of these identified issues.

2. The larger demographic, technological and other forces that are likely to have an impact on the future of large urban areas -- forces that will have to be taken into account in devising solutions.

3. The purposes of cities at their best, and how these purposes have been frustrated in modern urban America.

While the first seminar would be broad-ranging, subsequent seminars might focus on particular aspects of the urban conundrum: e.g., mobility, equity and the city; the need to develop more effective governance arrangements capable of addressing the fragmentation of government and the related socio-economic stratification of society in metropolitan areas leading to inequities in access to educational and employment opportunities; the need for technological and other kinds of new measures to radically reduce urban crime; or the need to learn from the public policy failures of the last 25 years in developing new approaches to low-income housing.

A final seminar might be devoted to integrating the thoughts developed over the course of the previous forums and trying to articulate an achievable dream for the city of 2020.

These then are our initial thoughts. We hope that Carol Rasco will join us in February for this important planning session. When I see you next Wednesday, I would be pleased to answer any questions you might have.

Sincerely yours,

Jeff Thinnes

The Aspen Institute

Jeff Thinnes
Vice President;
Aspen Meadows Program Director

January 18, 1994

Brian Burke
Senior Policy Analyst
Domestic Policy Council
Old Executive Office Building
Washington, D.C. 20501

Dear Brian:

I enjoyed meeting with you in your offices last Wednesday and learning more about your background and areas of responsibility and interest. Hopefully at some time in the future, The Aspen Institute will enjoy your participation in one or more of our activities. I am certain that you could make a very valuable contribution to the domestic and international efforts of The Institute as we pursue policy programs on a variety of different issues.

Thanks again for taking time out of your busy schedule to meet with me.

Sincerely yours,

Jeff Thinnes

Aspen, CO: 1000 North Third Street, Aspen, CO 81611 • (303) 544-7920 • FAX (303) 925-4188
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The Aspen Institute

Jeff Thinnes
Vice President;
Aspen Meadows Program Director

January 7, 1994

Mr. Brian Burke
Senior Policy Analyst
Domestic Policy Council
Old Executive Building
17th and Pennsylvania, NW
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Jeff Thinnes

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The Aspen Institute

Annual Report 1992

errata

This sheet replaces pages 36 and 37 in The Aspen Institute's 1992 Annual Report.

STATEMENT OF SUPPORT, REVENUE, EXPENSES AND CHANGES IN NET ASSETS FOR YEAR ENDED DECEMBER 31, 1992 WITH COMPARATIVE TOTALS FOR 1991

	TOTAL ALL FUNDS		UNRESTRICTED FUNDS		RESTRICTED FUNDS		PLANT FUND		ENDOWMENT FUND	
REVENUE	1992	1991	1992	1991	1992	1991	1992	1991	1992	1991
Grants and Contributions	$19,387,313	$ 7,788,831	$ 1,321,431	$1,310,646	$9,692,145	$ 5,610,747	$ 8,304,777	$ 771,928	$ 68,960	$ 95,510
Program Revenue	4,546,751	4,247,025	3,617,156	3,493,505	929,595	753,520				
Investment Income	937,201	846,656	658,450	711,898	202,382	98,024	76,369	36,734		
Other Income	131,015	56,621	36,981	38,971			94,034	15,189		2,461
Program Subsidy			(30,402)	(89,856)	30,402	89,856				
TOTAL REVENUE	25,002,280	12,939,133	5,603,616	5,465,164	10,854,524	6,552,147	8,475,180	823,851	68,960	97,971
EXPENSES										
Aspen Seminar Program	$ 1,411,482	$ 1,632,323	$ 1,247,885	$1,367,804	$ 163,597	$ 264,519				
Campuses	2,344,340	2,033,592	2,344,340	2,033,592						
Public Policy and Restricted Program	5,796,036	4,051,871			5,796,036	4,051,871				
Other Restricted Activities	1,238,902	1,880,840			1,238,902	1,880,840				
International Programs	187,906	226,893	187,906	226,893						
TOTAL PROGRAM SERVICES	10,978,666	9,825,519	3,780,131	3,628,289	7,198,535	6,197,230				
Operation and Administration	2,442,440	2,198,272	2,316,499	2,078,591			100,423	18,469	25,518	101,212
Adjustment for Program Admin. Overhead			(499,614)	(243,099)	499,614	243,099				
NET OPERATION & ADMIN. EXPENSE	2,442,440	2,198,272	1,816,885	1,835,492	499,614	243,099	100,423	18,469	25,518	101,212
TOTAL EXPENSES	13,421,106	12,023,791	5,597,016	5,463,781	7,698,149	6,440,329	100,423	18,469	25,518	101,212
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	$11,581,174	$ 915,342	$ 6,600	$ 1,383	$3,156,375	$ 111,818	$ 8,374,757	$ 805,382	$ 43,442	$ (3,241)
OTHER CHANGES IN FUND BALANCE										
Depreciation Expense	$ (482,449)	$ (435,211)					$ (482,449)	$ (435,211)		
Changes in Market Value of Investments	431,437	759,634							431,437	759,634
Revaluation of Aspen Academic Parcel	1,083,542						1,083,542			
Special Transfers (Music / Physics)	(176,500)						(176,500)			
NET INCREASE (DECREASE) IN IN ASSETS	12,437,204	1,239,765	6,600	1,383	3,156,375	111,818	8,799,350	370,171	474,879	756,393
NET ASSETS AT BEGINNING OF YEAR	28,689,611	27,449,846	29,505	28,122	2,707,426	2,595,608	16,324,763	15,954,592	9,627,917	8,871,524
NET ASSETS AT END OF YEAR	$41,126,815	$28,689,611	$ 36,105	$ 29,505	$5,863,801	$ 2,707,426	$25,124,113	$16,324,763	$10,102,796	$ 9,627,917