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JOHN J. GEAREN
312-701-7278

February 5, 1993

Mr. Eli Segal
White House Office of National Service
1600 Pennsylvania Avenue
Washington, D.C. 20006

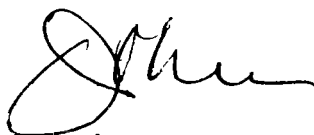
Dear Eli:

I saw this article in the Chicago Tribune. I can tell this will be a long and difficult project. But I think it could be the most exciting thing happening in the Administration. I just wanted to write and wish you all the best with it, and also to tell you that I hope you can work with my college roommate John Roos in the process. John Shattuck has sent you his resume and a short piece he wrote about the National Service project. I just want to tell you that if I were in your position, there is no one I would rather talk to about this project than John Roos. He is a wonderful person and he is absolutely full of creative ideas.

I have remained in close touch with the Balzers since the weekend we spent together there. Dick is doing famously, as you probably know. I still remember our kitchen table conversations about Wesleyan, etc. Our daughter has now graduated, spent a year in World Teach in Thailand, and is trying to make it as a writer/teacher in Boston.

All the best with National Service.

Yours,



John J. Gearen

Scaled-back national service project likely

By Carol Jouzaitis
Chicago Tribune

WASHINGTON—Last fall's election may have been about the economy, but the idea that most captured the imagination of middle-class America was President Clinton's proposal for a national service program.

Clinton called for scrapping the current college loan system and replacing it with a National Service Trust Fund, guaranteeing every American the means to obtain a college education and the ability to repay the cost through community service.

Evoking images of President John F. Kennedy's Peace Corps, Clinton envisioned "millions of energetic young men and women, serving their country" by working as police officers, teachers, caregivers for the elderly and disabled, or counseling troubled teenagers.

In just about every campaign speech, Clinton spoke of his plan for creating a national service program. And virtually every time, the crowd responded with applause.

It wasn't hard to understand why: For millions of parents, concern about whether they can afford their children's college tuition ranked right up there with worries about paying off credit card bills and the massive federal deficit.

As the Clinton administration moves to put the theory of national service into practice, it's clear that budgetary constraints will dictate a much smaller-scale program, at least at the start, than Clinton led voters to expect before the election.

Instead of offering universal access to millions of college-bound youths, the program will begin as a demonstration project limited to about 100,000 people, according to those who are advising the White House on creating a national service corps.

Rather than serving as a vehicle for working off student loans after graduation, national service might be run as a precollege program in which tuition credits are earned for later use. In other words, participants might be required to fulfill one or two years of full-time community service before attending college, similar to the manner in which many veterans earned their GI Bill benefits.

Administration officials also are said to be considering offering both precollege and postcollege service options.

The size, cost and most other details of the national service program Clinton will propose to Congress has yet to be determined.

It's also unclear whether participants would receive full or partial tuition benefits, although the latter appears increasingly likely in order to push costs down.

Administration sources plan to offer enrollees a flexible range of service programs in both urban and rural locations, relying in large part on community-based programs already in existence.

Clinton, who has ranked national service among his top five legislative priorities, wants to build up the program as quickly as possible with a goal of fully implementing it within four or six years, White House officials said Thursday.

Wary of being accused of backpedaling on another pledge to middle-class America, Clinton insisted he hadn't decided to scale national service back to a pilot program.

"I'm not at all sure that we're

going to cut back from what we recommended" in the campaign, Clinton said.

Even proponents of community service acknowledge that the programs are expensive.

Efforts of the sort Clinton envisions, that is, a full-time, service corps paying a stipend and tuition benefits, are estimated to cost about \$20,000 per participant annually, experts on the subject said. With 100,000 participants, such a federal program would cost \$2 billion a year.

Eli Segal, head of the White House Office of National Service, said the program would probably be phased in over at least a 5-year period although details haven't been decided yet.

"The 1960s taught us big federal programs don't always succeed. We'll make this work and phase it in for as long as it takes," Segal said.

Students who borrow from the national trust fund would be able to repay their loans one of two ways: Either by taking a service job or an income-contingent repayment plan. What remains undecided is how many service jobs will be available, and how quickly, for students who want that option.

"That's what we're wrestling with now, not in the context of budgetary constraints but in the context of doing this intelligently," Segal said.

The concept of national service has been around for decades though it is getting fresh attention partly because of Clinton's support. Still, participation in community-based service programs has been growing for about a decade, even before Clinton embraced the idea.

Supporters believe national service would expand college opportunities while mobilizing an army of young volunteers to tackle a backlog of social problems in areas of crime, health care and education.

"It has the potential to symbolize a new approach to government, not an old politics of entitlement but a new ethic of civil responsibility and citizenship," said Will Marshall, president of the Progressive Policy Institute in Washington, a think tank closely aligned with Clinton.

Not everyone thinks it's a great idea. Critics say national service would create a costly bureaucratic nightmare that could displace union workers.

Some have estimated that at a cost of \$20,000 a year, each youth would be compensated at roughly \$10 an hour for unskilled work that otherwise might be carried out at the minimum wage of \$4.25.

College officials support national service but oppose any attempts to eliminate current student loans programs such as the federal Pell grant.

"The notion that the only way to get financial aid is to do community service would be terribly unfair," said Robert Atwell, president of the American Council of Education in Washington.

"It would mean that the well-to-do could go to college right away while the poor folks would have to go through" national service, Atwell said.

In addition, 40 percent of college students are non-traditional college students: they hold jobs, have children and may be middle-aged or older. It wouldn't be fair to ask a single mother holding down a job to take a national service post in order to afford a college education, Atwell said.

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Autumn Haze Mink Coat C

Blackjams

Crystal Sage 51" Long

**VITA OF
LEON JOHN ROOS**

Residence

1107 N. Notre Dame Ave
South Bend, Indiana 46617
219-232-3528

Office

Dept. of Government
University of Notre Dame
Notre Dame, In. 46556
219-239-7556

Education:

Ph.D., University of Chicago, Dept. of Political
Science 1971

M.A., University of Chicago, Dept. of Political
Science, 1969

B.A., University of Notre Dame, Dept. of
Government, 1965

Research Fields: Medieval political theory, Ancient political theory,
Catholic Political Theory, Politics and Literature
Congress, Public Policy, Urban Politics.

Academic

Employment:

University of Notre Dame
Associate Professor, 1975 to present
Assistant Professor, 1971 to 1975
Instructor, 1969 to 1971

Administrative Experience:

Director, Undergraduate Concentration in Politics,
Philosophy and Economics 1991 to present.
Director of Graduate Studies, Dept. of Government,
1985-1988
Associate Director - Institute for Urban Studies 1975-
1981.

Academic

Awards and

Grants:

Charles Sheedy Award Outstanding Teacher in the
College of Arts and Letters, University of Notre Dame,
1984.

University of Notre Dame President's Award for
Outstanding Service to the University, 1987

Arts and Letters Skaggs Foundation Grant, 1991-92

Elected as Distinguished Alumni Member Notre Dame Chapter
Phi Beta Kappa 1992

Notre Dame Faculty Research Grants , 1975, 1987.

HUD sponsored research grants 1976, 1979.

University of Chicago Fellowship 1966-68

Woodrow Wilson Fellowship 1965-66

Books and Research Monographs:

L. John Roos, Jack Egan, John Carr, Andy Mott, Housing and Public Policy: A Role for Mediating Structures. (Ballinger Publishing Company, 1981), pp. 131.

L. John Roos, Thomas Broden, Thomas Swartz, Ronn Kirkwood, Survey of Neighborhood Identification Efforts and Approaches. (Washington, D.C.: United States Department of Housing and Urban Development, 1978), 212pp.

L. John Roos and Thomas Swartz, The Art of Taxation. (New York, New York Joint Council on Economic Education, 1979), 78 pp.

L. John Roos, John Kromkowski, Thomas Swartz, Peri Arnold, Saving Residential Neighborhoods. (Washington, D.C.: National League of Cities, 1976), 120 pp.

Articles: (Refereed marked with *, Invited marked with #)

* John Roos, "Flannery O'Connor and the Limits of Justice." Submitted to Political Theory, August 1992, presently under review.

* John Roos, "Thinking about Reform: The World View of Congressional Reformers," Polity, Forthcoming (Winter 92).

* John Roos, " Unger and Aquinas on Universals and Particulars," American Journal of Jurisprudence, Forthcoming (Fall 1993).

* John Roos, "The Political in Flannery O'Connor: A Reading of 'A View of the Woods', Studies in Short Fiction, Vol. 29, no.2, (Spring 1992), pp. 161-179.

John Roos, Doing More With Less: The Fiscal Crisis in St. Joseph County Governments. (Michiana Urban Observatory, Indiana University at South Bend School of Public and Environmental Affairs, 1992,) 46pp.

* John Roos and Ken Grant, "Measuring Participation Using Public Opinion Suveys: Who Lies and Why," Political Methodology , Vol. 11, nos. 3-4 (1986), pp. 293-298.

* L. John Roos Thomas Broden, Thomas Swartz, Susan Roberts, Identifying Urban Neighborhoods: An Annotated Bibliography. (Monticello, Illinois: Council of Planning Librarians, 1980), 37pp.

* L. John Roos, Thomas Broden, Ronn Kirkwood, Neighborhood Identification

Handbook, (Washington, D.C.: United States Department of Housing and Urban Development, 1979), 48pp.

* L. John Roos, Thomas Broden, Thomas Swartz, Ronn Kirkwood, "New Uses For Census Data," National Civic Review, Vol. 68, no. 5, (June, 1979), pp. 252-255.

* L. John Roos, "The Housing Allowance Experiment and Policy Analysis," Policy Studies Journal, Vol. 3, No.3, (Summer 1975), pp. 298-301.

L. John Roos and Stanley Hauerwas, " Ethics and Population Policy," in Political Issues in U.S. Population Policy. Virginia Gray and Elihu Bergman,ed., (Lexington Books, 1974), pp. 189-206.

L. John Roos and Peri Arnold, "Congressional Executive Relations, " Review Of Politics, Vol. 36, No. 3, (July 1974), pp. 410-429. Reprinted in Harry Bailey (ed.), Classics on the American Presidency (Moore Publishing, 1980), pp. 265-278.

L. John Roos "American Political Life in the 60's: Change Recurrence and Revolution, " Review of Politics, Vol. 34, no.4, (October 1972), pp. 70-83. Reprinted in Ronald Weber (ed.), America in Change: Reflections on the 60's and 70's (University of Notre Dame Press, 1972), pp. 44-55.

L. John Roos "America the Perpetual Adolescent," in Robert Mcagher ed. Toothing Stones: Rethinking the Political (Swallow Press: Chicago, 1972), pp. 70-83.

Applied Research:

L. John Roos, Ronn Kirkwood, William P. Hojnacki, An Agenda for Michigan City , (Michiana Urban Observatory, Indiana University at South Bend, 1983), 45pp.

L. John Roos and John Kromkowski, An Analysis of Rehabilitation Programs in South Bend, (South Bend, Indiana: South Bend Urban Observatory, 1977)pp. 47.

L. John Roos Neighborhood Preservation, (South Bend, Ind.: South Bend Urban Observatory, 1975), 186 pp.

L. John Roos, Juvenile Referrals in St. Joseph County, Indiana 1970 -1971, (South Bend, Indiana: University of Notre Dame Institute for Urban Studies, 1974), 37pp.

L. John Roos Thomas Broden, Jean Conley, Joe Simoni, Pilot Social Indicators, (South Bend, Indiana: University of Notre Dame Institute for Urban Studies, 1971), 127pp.

L. John Roos and Thomas Swartz, Workable Program for Community Development , (South Bend, Indiana: City of South Bend and United States Department of Housing and Urban Development, 1972), 270 pp.

L. John Roos, Cabinet Government for South Bend, (South Bend, Indiana: City of South Bend, 1972). Series of legislative proposals adopted by Indiana State Legislature and adopted by Municipal Government of South Bend.

Professional

Papers:

John Roos "Flannery O'Connor and the Problem of Natural Right." Northeast Political Science Association. Nov. 13, 1992.

John Roos " The 13th century Political Context of Aquinas's Teaching of Natural law." To be presented at International Medieval Congress, Western Michigan University, May 1993.

L. John Roos and Ken Grant, "Who Lies and Why." Presented at Midwest Political Science Association, 1983, Chicago, Illinois.

_____ and Thomas Broden, "Priorities in Neighborhood Research." Neighborhood Organization Research Group Panel, American Political Science Association, 1979, New York.

_____, "The Status of Hypothesis in Descartes and Weber." Western Social Science Association, 1976, Tempe, Arizona.

_____, "Natural Right versus Natural Law." American Political Science Association, 1975, San Francisco, California.

PROFESSIONAL SERVICE

Manuscript reviewer - Review of Politics, Political Science Quarterly, Harper and Row Publishers, University of Notre Dame Press,
External Evaluator - Tenure Review, University of Connecticut.

UNIVERSITY SERVICE (representative).

Elected member Faculty Senate Faculty Committee on Governance 1991.

Director of Graduate Studies - Dept. of Government- 1985-1988 -

Director - Concentration in Politics, Philosophy and Economics. (Undergraduate program in College of Arts and Letters - 1990

Member of Executive Committee, Concentration in Politics, Philosophy and Economics - 1985-90

Chairman - Political Theory field Dept. of Government - 1988 to 1991

Member Department of Government Graduate Review Preparation Committee- 1990

Member Academic Council - 1986 -89 and 1992 to present.

Member Committee on Appointments and Promotion of Dept. of Government-1977 to 1985, 1986 to 1990, 1992

Member - University Committee on Discrimination -1990

Member - Undergraduate Curriculum Review Committee Dept of Government- 1989-1990 -

Member University Graduate Council -1986-1988 -

Lecturer in Hesburgh Alumni Lecture Series 1989, 1990

Member planning committee which led to receiving grant and formation of Hesburgh

Program in Public Service - 1986-87 -
Member Executive Committee Hesburgh Program in Public Service - 1987-89
Chair of Dean's Nominating Committee, College of Arts and Letters -1988. Member 1987.
Member of "Werge " Committee on Undergraduate Advising - College of Arts and Letters - 1988
Mentor in University Minority Student Mentor program
Member of Selection Committee for Sheedy Award for Teaching - 1990
Member Elected Faculty Committee on Governance 1991
Member Government Department Committee on Affirmative Action 1991

COMMUNITY SERVICE

Fundraising Committee - St. Joseph's High School Annual Auction 1990
Chief Designer of successful Petition Drive gain citizen approval of Studebaker Corridor
Renewal Project - 1989 -
Policy Advisor - Roger Parent, Mayor of South Bend - Housing, Neighborhoods,
Education, Jobs
Policy Advisor - Joe Kernan, Mayor of South Bend- Housing, Neighborhood, Education,
Jobs
Policy Advisor - Michael Barnes, - St. Joseph County Prosecutor - Corrections, Family
and Children
Policy Advisor - Douglas Hunt, Indiana State Senate - Education, Economic Development
Administration Committee - St. Joseph Parish
Policy Advisor - Representative John Brademas - 1972-1980.

John Roos
Associate Professor
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219-239-7556 (work)
219-232-3538 (home)

Thinking about the National Service Corp

The "New Covenant" was one of the most important political and substantive messages of the Clinton campaign. Politically it elevated Clinton and helped him weather character attacks. Substantively it began to focus citizens' attention on the need to transcend narrow self interest as the sole basis of political action. In order to build upon these successes, Clinton must make sure that the flag ship case, a national student service corp, does not become another perceived failure of proactive government. How does he make the national service corp into social security (widespread success), rather than the war on poverty (widespread perception of failure)? Following are some questions and suggestions that need to be addressed in beginning to flesh out this initiative.

1. The two of the most successful models of national volunteering and/or service for benefit in American history have been ROTC and the Peace Corp. Both included agency selectivity, extensive pre-service training, and clear agency involvement in monitoring service performance. National Student Service Corp (NSSC) will have some of these in the short run (start up and pilot programs), and increasingly less as it expands. How does one compensate for these differences?
2. How should the government draw the line between " Public" and "Private" service activities? (See Ted Lowi's The End of Liberalism). Should it include non-governmental groups as eligible sites? Churches? Private Schools? Should it go the route of a list of eligible activities and eligible volunteers and allow a market to develop (medical intern model)? Or should it target resources on a few problems (needy children, education, environment)?
3. Can training be incorporated into the college experiences similar to the ROTC model?
4. Can summer work while in college be integrated, such as in the national reserves?
5. A decision needs to be made initially as to whether this will be an option for repaying loans or a universal condition for loan recipients. The odds are the the answer will be some version of an option, with stiffer terms on payback (perhaps percentage of income for x years) acting as an additional incentive for volunteering. If it is an option, different persons with different talents and preferences will have different "prices" at which they will opt for service rather than repayment. How do you structure a pricing mechanism that will induce a representative spread of students to choose service. You need a mix of different incomes and backgrounds for this to have the desired citizenship effects.

If you go the way of universal condition, how do you handle the argument of the left that you are increasing costs of education for the present recipients of need based grants? Similarly, if you went the universal route, how would you differentiate between low cost and high colleges? Would

students have the same obligation regardless of real tuition costs and hence amount of loans? How would you make sure that colleges didn't use this as an excuse to raise tuitions? Some market principle has to be included to keep this from being a fiscal disaster similar to Medicare.

6. How do you handle the tendency of recipients (cities, mayors, councils, groups, etc.) to use the new resources for their own narrow ends? Or if you don't, how do you avoid responsibility for local sites being widely perceived as partisan and/or make work?

7. MacDonald's has the best reputation for training entry level high school and lower education level workers. Who in the private sector does the best job in large scale on-the-job training for mid-to-lower level college graduate work force entrants?

8. One model to consider is inducing the colleges to train and supervise their graduating volunteers (and/or their summer volunteers). Schools like Notre Dame with its extensive tradition of volunteer service could clearly do this. Are there others? What schools are best at it? Can they provide models for others? Can you induce faculty to get more involved with preparing students for citizenship and service? Can rewards and incentives other than money be devised to involve a cadre of committed faculty volunteers on every campus?

9. Unions and other representatives of present public and non-profit employees will wage intense battles to prevent "displacement" of present workers, either actual or through attrition. How will they be assured? Similarly, will this program have displacement effects on non-compensated volunteers?

10. The higher education community is deeply worried about tinkering with present financial aid structures. They want expansion of the present system, not restructuring. How can they "win" in this program, without breaking the treasury?

11. How do you handle the problem of living expenses without vastly increasing real costs? Can the program incorporate a "match" concept with state and local governments? How will this affect the "displacement" concerns mentioned above?

12. Can the governors play a role in making this work? Taking applications for site eligibility from the governor's office might be a way of giving additional actors incentives to look at equity and quality control problems. This also might have the added benefit of giving Universities and Governor's offices the opportunity to devise some new partnerships in public service.

13. Would universal financing of college education lead to a displacement of present giving to colleges for financial aid?

Suggestions

1. Involve college students from the beginning in the process of building this program. They have to have ownership if it is to capture their hearts and minds.

2. Capturing their hearts and minds is the single most important outcome. The planning of this process must involve those who have a feel for students, their hopes, fears, and talents.

3. You can build this program with the first wave of volunteers. The best and the brightest 21 year olds can be invaluable parts of putting this organization together. You have the additional benefit of a pool of incredible talent that you don't have to pay large salaries. What could Bill Clinton have done at age 21 if given the chance? (How many political campaigns depend upon real smart 21 year olds? Not as many today, but look at the political bios of the

Clinton generation and you will find at age 21 a range of significant responsibilities in campaign activities.)

4. TV, video and music have to be a part of this from the beginning. There has to be a clear, consistent, compelling message and tone that is communicated from the beginning. The advertising industry, filmmakers, MTV, Nickelodeon, entertainment and sports figures have to be involved in communicating with 21 year olds.

5. I love Fleetwood Mack, but my seventeen year old son doesn't. There is another "generational transfer" we have to worry about. The torch has passed to us as baby boomers. How do we find the rhetoric and tone, (along with substance) to begin to pass it to a truly " new generation"?

6. Once a few ducks are in a row, hold a national "youth summit" to generate visibility and ideas. Involve the very best of the great teachers among college faculty.

7. More than any other activity of government, this one has to be done in the cheapest, most cost effective fashion. Don't let it develop into a traditional bureaucracy. The people that head it have to be willing to have spartan offices, no limos and an ability to impart an air of the work being the important thing. It needs to feel more like a political campaign than a government agency.

GEOFFREY COWAN

2240 MANDEVILLE CANYON ROAD, LOS ANGELES, CA 90049

(310) 476-4343

February 17, 1993

Mr. Eli Segal
Senior Advisor to the President
The White House
Washington, D.C. 20006-9900

Dear Eli:

I know that you are starting with a small staff, but I want you to know about Katherine Kinderman, who is the twin sister of my close friend Steve Schlesinger. (Also, daughter of Arthur.)

Kathy is feisty and fun and her interesting career speaks for itself.

A resume is enclosed.

Best wishes,

Geoffrey Cowan

GC:ps
Enclosure

KATHARINE SCHLESINGER KINDERMAN

2 Ivy Street
Cambridge, MA 02138

Tel. 617.354.8047
Fax 617.354.5542

Summary: Senior level communications professional with top track record in effecting change via all phases of public affairs, marketing, community service, community relations and broadcast communications.

EXPERIENCE

The Kinderman Group President (1989 to Present) Cambridge, MA
Established full-service communications firm to meet the needs of progressive business community. Offer media relations, special events management, strategic planning, public affairs. Clients include Houghton Mifflin Publishing, The Inn at Harvard (Harvard University), The Trustees of Reservations.

City Year/Boston 1992 corporate participant

Creamer Dickson Basford Account Supervisor (1986-89) Boston, MA
Gained management experience handling major national accounts for Boston bureau of national public relations company. Offered youth marketing, music marketing and traditional communications services to such clients as General Motors/Oldsmobile, YANKEE Magazine, ITT Sheraton and The Boston Museum of Science.

The Kinderman Group President (1984-86) Denver, CO
Provided full service marketing communications for non-profit and business clients.

Grant & Pollack Advertising Director of Public Relations (1983-84) Denver, CO
Developed public relations capability for innovative Denver advertising agency

The World Theatre Festival Marketing Director (1982-83) Denver, CO
Designed and implemented first annual cultural festival in Colorado for The Denver Center for the Performing Arts. Promoted festival internationally and established on-going working relations with 14 diverse countries worldwide.

Author/free-lance writer/television & radio producer (1977-81) Denver, CO
In The Eye of the Typhoon, Harcourt Brace Jovanovich 1980

KRMA-TV (PBS) Producer (1974-77) Denver, CO
Award winning television reporter, journalist, documentary producer, on-air talent for weekly public affairs program.

Continental Cablevision Program Director/Producer (1970-73) Concord, NH
Developed and produced local programming for city-wide cable station. Received 5 national awards for programming.

WGBH-TV (PBS) Television Producer (1968-69) Boston, MA
Produced local magazine program focusing on inner-city Boston neighborhoods.

Community organizer and poverty worker (1966-1968) West Virginia
Worked with Head Start, Job Corps, Neighborhood Youth Corps programs in local coal mining communities.

Television news reporter

VISTA VOLUNTEER (1965 - 1966) Kentucky
Community organizer, started adult education programs, worked with schools and county health programs.

American Field Service (1963-65) New York, NY
Counselor to foreign high school students. Traveled in US and Europe for program.

Tutored in Harlem

PEACE CORPS (1961-62) Washington, DC
Worked in the department of selection to choose some of the first Peace Corps Volunteers to go to Africa.

AUTHOR *In The Eye of The Typhoon*, Harcourt, Brace, Jovanovich, 1980
Co-authored with Ruth E. Lo. Memoir about the Cultural Revolution in The People's Republic of China 1966-78.

Black Dust, screenplay about West Virginia coal miners.
Free-lance articles.

EDUCATION

Undergraduate Western College for Women, Oxford, Ohio
Boston University
Loretto Heights College, BA (Mass Communications)

Graduate Work Harvard University
University of Denver
University of Colorado

BOARD MEMBER

The Schlesinger Library on The History of Women in America
(Harvard University/Radcliffe College)
The Poet's Theatre, Cambridge, MA
The International Institute of Boston (former)
The Colorado Children's Chorale (former)
The Cummington Community of the Arts (former)

HONORS

The Boston Publicity Club, Bell Ringer Awards - *Oldsmobile marketing*
Denver Advertising Federation - *Children's Museum, marketing*
Art Directors' Club of Denver - *Children's Museum, marketing*
Corporation for Public Broadcasting - *WGBH-TV (PBS) Grant*
Aspen Film Festival - *Filmmaker's award for excellence in documentary*
National Cable TV Association - *National excellence awards for local programming*
Alpha Psi (National Business Fraternity) - *Business Person of The Year*
Denver Chamber of Commerce - *Leadership Award*
Denver Mayor's Commission on Cultural Affairs - *Appointed Member*
Denver Mayor's Commission for Public Art - *Appointed Member*

REFERENCES ARE AVAILABLE UPON REQUEST

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of the
City of New York



WILLIAM MILLER
ACTING SUPREME COURT JUSTICE
SUPERVISING JUDGE
KINGS AND RICHMOND COUNTY CRIMINAL COURT

ROOM 509-B
120 SCHERMERHORN STREET
BROOKLYN, NEW YORK 11201

Personal &
Unofficial

Dear Eli,

Congratulations & Best of Luck.
I'm glad one of us got out
of Brooklyn.

W

P.S. How about National Service
for the Courts & DA's office

March 1, 1993

Mr. Eli Segal
OEOP
Office of National Service
Room 145
Washington, DC 20500

Dear Mr. Segal:

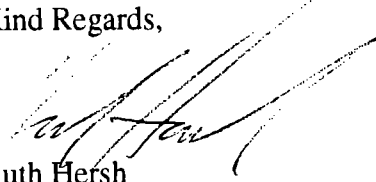
Hubie Jones, the Dean of the Boston University School of Social Work, suggested I contact you regarding possible job opportunities with the Office of National Service.

As you can see from the enclosed resume, I have completed a Masters degree in Social Work with a concentration in management and planning and had worked at the Cambridge Housing Authority (CHA) in the Department of Tenant Selection. I am currently working on special projects with the Committee on Degree's in Women's Studies at Harvard College. It has been an education and I have gained a clearer understanding about the work that does bring *service* to others. I am inspired by President Clinton's grand vision. I believe that coupling opportunities for community service, with a do-able student loan repayment plan can and will revitalize the national spirit and encourage community development and community change.

I am more than eager to work with others in the development and organization of the Youth Service Summit and the Leadership Training Program. I would particularly like to work as a liaison and coordinator with community based agencies around the country, who are involved with youth service, such as City-Year in Boston, in order to make the national pilot program a success. I have strong groupwork skills, outstanding communication and organizational abilities and a commitment to service.

I would welcome the opportunity to discuss the possibility of my working with the Office of National Service. I look forward to speaking with you soon.

Kind Regards,



Ruth Hersch

Ruth E. Hersh
19 Colliston Road #2
Brookline, MA 02146
(617) 566-1868

PROFESSIONAL OBJECTIVE

To utilize skills in communication, groupwork and planning in an organization that is committed to youth and building strong and vital communities.

EDUCATION

Boston University

M.S.W. May 1989. Management and Planning.

Boston University

B.A. May 1982. Major: Psychology. Honor: Magna Cum Laude.

PROFESSIONAL EXPERIENCE

CAMBRIDGE HOUSING AUTHORITY, Cambridge, MA. May 1990 -July 1992.

Departmental Assistant.

Interview, screen and lease applicants for public housing and emergency housing. Prepare written evaluations. Manage all emergency transfers between public housing developments. Develop and maintain the SRO waitlist. Facilitate community based support. Counsel landlords. Work with applicants and leased housing tenants who have special needs.

THE BOSTON FOUNDATION, Boston, MA. September 1988-May 1989.

Intern.

Created and implemented technical assistance (TA) survey in the community organizing initiative. Conducted research on TA and philanthropy in order to develop a model for the foundation. Analyzed multicultural organizational development and proposed recommendations. Established a system to monitor and evaluate the community organizing initiative. Analyzed proposals and interviewed grant applicants. Made written grant recommendations.

CAMBRIDGE CAMPING ASSOCIATION. Cambridge, MA. Summer 1988.

Program Director.

Developed and managed a multiculturally sensitive program for the Inner City Day Camp. Hired and supervised multi-media/multicultural artists. Supervised counselors. Actively assisted and supported camp director.

PROJECT PLACE/STUDENT SUPPORT NETWORK, Boston, MA. September 1987-May 1988.

Intern.

Provided individual and group counseling to adolescents at the Timilty Middle school. Served as liaison between students, school staff, families and other service providers. Conducted seminars on racism and stereotypes for students. Developed drug and alcohol workshops.

COUNSEL FOR COMMUNITY DEVELOPMENT, INC., Boston, MA. August 1983-July 1987.

Office Manager/Project Assistant.

As assistant to the corporate president, managed daily activities for private economic development consulting firm. Served as liaison with private and public sector clients. Monitored contracts. Participated in corporate business development. Conducted research and analyzed data used in the production of publications. Managed all aspects of corporate relocation. Managed financial transactions, to include accounts receivable and payable.

AWARDS AND CONFERENCES

Richard Cohen Scholarship Award: Boston University. Awarded by the Group Work Faculty for excellence in the study and practice of group work. Fall 1988.

Boston University Women's Graduate Club Scholarship. Spring 1988.

Children's Group Therapy Association. Conducted a workshop on support groups for teenagers who had been retained in school. May 12, 1988.

Nadine Hack and Jerry Dunfey

Nadine's Office:

Two U.N. Plaza, 27th Floor
New York, New York 10017

Phone (212) 319-9300

Fax (212) 319-3430

Jerry's Office:

One Harbour Place
Portsmouth, New Hampshire 03801

Phone (603) 433-4200

Fax (603) 433-4209

*Kennedy
For 1st
+ 1st
- 1st*

March 8, 1993

Eli Segal

Assistant to the President and
Director of National Security
Office of the Chief of Staff
The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20500

Dear Eli,

Congratulations on your appointment as Assistant to the President and Director of National Security for the Clinton/Gore administration.

We are extremely proud of you and know that you will accomplish important things for our country at this time of significant change and possibility.

We hope you and Phyllis have a wonderful 1993.

With all our best wishes,

Nadine & Jerry

Nadine Hack and Jerry Dunfey

SCOTT J. VAN HOVE, ESQ., CPA
VICE PRESIDENT, OPERATIONS

MANOR
HEALTHCARE CORP

Furn

February 16, 1993

Eli Segal
Assistant to the President
and Director of National Service
Room 145, Old Executive Office Building
Washington, DC 20500

Dear Eli,

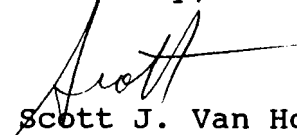
You and the President have come a long way since I saw you last fall at a rally at the University of Maryland. I trust the last 30 days in your new role have been exciting and challenging.

Unfortunately, I missed the excitement of the campaign because I was attending a three month executive management program at the Harvard Business School. While most of my classmates were Republicans (as you might guess), I lead a small group of Democrats who tried not to gloat too much after the election was over.

I wish you the best as you begin what will hopefully be an eight year adventure. Once you get settled, I would enjoy the opportunity to stop by and say hello.

Let me know if I can ever be of assistance.

Sincerely,


Scott J. Van Hove

FOLEY, HOAG & ELIOT

ONE POST OFFICE SQUARE
BOSTON, MASSACHUSETTS 02109

TELEPHONE (617) 482-1390

CABLE ADDRESS "FOLEYHOAG"

FACSIMILE (617) 482-7347

TELEX 940693

IN WASHINGTON, D.C.

1615 L STREET, N.W.

WASHINGTON, D.C. 20036

TELEPHONE (202) 775-0600

BARRY B. WHITE

*Kenn
My basic form
letter (I'll
add a sentence
on how).
Eli*

February 4, 1993

Mr. Eli J. Segal
Special Presidential Advisor
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20510

Dear Eli:

Congratulations on your new position. It seems like one the most important and challenging positions in the Federal government.

I want to thank you and all of the campaign staff for welcoming a Tsongas "outsider" into the Clinton/Gore effort. You really made me feel that I was part of the successful team effort.

My wife Eleanor and I had a wonderful Inaugural Week in Washington. The Clinton Democrats really know how to throw a week-long party. It is great to have a young Democrat in the White House.

Two moments during the week were particularly poignant for me. The first occurred during the Sunday afternoon festival on the Mall. With President-Elect Clinton making his entry on the steps of the Lincoln Memorial and the military jets flying overhead, I could only think that those planes and the military belong to us, not to the Texas oilmen. The second occurred just after the Inauguration. While we were walking behind the Capitol Building, we watched former President Bush take off in a helicopter. What a great feeling standing right in front of the Supreme Court, seeing Mr. Bush leave, knowing what a difference President Clinton would make in appointments to the Supreme Court and for civil rights.

I wish you the best of luck in your new endeavor.

Mr. Eli J. Segal
February 5, 1993
Page 2

Please let me know if there is anything I can do to assist you. I would like to be involved in some way in the excitement and hope that President Clinton has generated.

Cordially,


Barry B. White

BBW:dgb

From the desk of:

Date: Feb. 4, 1993

DAVID J. LEVENSON

Dear Eli,

I thought I would give you some time to settle in before contacting you. Now that your life is, no doubt merely hectic rather than frantic, I can wish you hearty congratulations, welcome and good luck on your undertaking in the new administration.

As you may recall, I have been in town since 1968, with the SEC for about 4 years and then in the private practice of law. I live in Bethesda with my wife, Louisa, and our 3 children, Liza(10), Steven(8) and William(5) - all future Brandesians, maybe. I hope you and your family have found a home - Fran Eizenstat, whom I ran into about a week ago, told me you were still looking.

In any event, I would like to get together when our schedules permit. Please give me a ring if you see an opening or want respite from the political battles.



Home: 301/299-8007
Office: 202/962-4831

Kerens
The basic form
letter used at
the beginning (+
I'll add a
P.S.). *EL*

Up with People

3103 North Campbell Ave.

Tucson AZ 85719, U.S.A.

Telephone: 602-327-7351

FAX: 602/325-3716

J. Blanton Belk

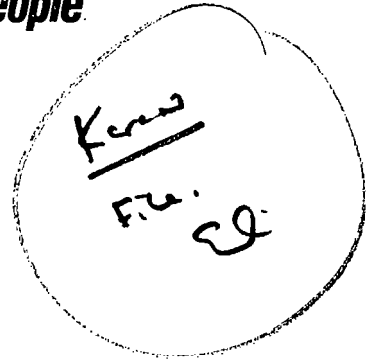
Founder

Chairman of the Executive Committee

Understanding in Action Worldwide



Up with People



March 23, 1993

Mr. Eli Segal
Director
National Service Programs
Old Executive Office Building
The White House
Washington, DC 20500

Dear Mr. Segal:

It was a great pleasure to meet you with Bob McGee.

As you can tell from our conversation, we are very enthusiastic about President Clinton's initiative in launching the national service program. Through my experience in founding Up With People and working with thousands of young people from over 60 countries, I can assure you that they have a tremendous desire to be involved in making a difference in their communities. I think your program will tap this in a magnificent way.

Bob McGee and I had a most rewarding time with Jennifer Reilly and we have assured her, as we would like to assure you, that if there is any way we can help in this endeavor, we would be happy to do so.

Wishing you every success in your important responsibilities.

Sincerely,

JBB:oh

Country Director, Peace Corps
American Embassy, Budapest
Unit 25402
APO AE 09213
(4 wks, no customs, pkgs&mags)

new letter address
Director, Peace Corps
1013 Budapest
Attila ut 13
Hungary

phone/fax new: (36/1) 175-1171
office new direct:(36/1) 175-8964

Home phone: (36/1)185-1818

Dear friends

March 7, 1993
early spring 1993

*Hungarian TV
and
Peace Corps/H
is interested in
both the
National Service
and some video
of the President
talking about
service, especially
the Peace Corps -
any chance?
Sandra*

The changes of 1992 have not been bound by a calendar, so this letter comes later than usual but captures more impressions of my life as director of Peace Corps' large program in Hungary...and hopefully will encourage mail from you.

From Boston to Budapest last September, and to a country about the size of Indiana, pop 10.5 million with 4 million living in many of the 8 countries which border a rather flat Hungary through which flows the great Danube River. Mostly agricultural, Catholic and struggling at this crucial time.

Hungary is at a crossroad. The 1989 political changes produced initial euphoria which is being eroded by disillusionment that economic prosperity has failed to accompany the new freedoms. Rising prices and unemployment, loss of industry and traditional Eastern Block markets (which accepted lower quality goods, local currencies, and massive dumping of hazardous waste), and lack of managerial experience have created severe economic hardships and resentment toward the West (a love-hate relationship)...and an attitude of "better get it now for me, in whatever deal I can make." Accustomed to having a job, price subsidies for basic necessities, and centrally dictated rules, most Hungarians struggle to provide for themselves and understand "strange" democratic values.

Political opposition to the party elected in 1989 is mounting on the right nationalistic front and on the left which includes many of the former communist bosses. Ethnic clashes now join the list of serious social problems (highest suicide and lowest life expectancy rates in Europe).

What appears to be familiar, at least in Budapest, with extraordinary cultural life, western cars, office buildings, and some English language, is, just below the surface, an Eastern-originated, unique and complex culture. And in this period of change, Peace Corps has a wonderful opportunity to contribute skills and values, and to learn.

There are 115 Volunteers (age 24 to 86) here teaching English and advising on environmental issues. We start the small business project in September. Fabulous Americans working side-by-side with Hungarians (in theory because the concepts of teamwork and sharing information are foreign). The office in Budapest is mostly Hungarian with only 3 American staff. So I am immersed not only in tons of paperwork for Washington, the Embassy and Hungarian agencies, but also in a Hungarian environment. Cross-cultural understanding and the language (Hungarian is one of the toughest!) are constant challenges...and well worth the effort.

There are many other wonderful aspects of Hungarian life. People love: children (this among different generations and classes), gardens (the best is having a plot to cultivate outside the cities), dogs and cats, and some traditional courtesies (bringing flowers to dinner, opening doors and helping women with coats & packages), exercise especially to clear pollution out of the lungs, lingering over coffee and pastries (yum!), jazz and the classical music, opera and ballet, and a few close friends and family. Women try to take good care of themselves (hard to do because they often work two jobs and care for the family). Gary Larson humor is "in" as are American music, jeans and pump sneakers.

What doesn't work as well from a western perspective: telephones, high-priced appliances and cars, shops which close at 6pm and wknds Sat. noon, massively congested and polluted streets and public buildings (everyone smokes to an excess), foods which are usually fried and heavily salted, bank accounts (they don't exist in general...you pay **everything** in cash) and an entirely different work ethic. Doing business here is difficult, as those engaged in joint ventures and assistance programs here will confirm.

I love: preservative-free fruits and vegetables when in season, facials, playing platform tennis, the Book Group which reads and discusses Hungarian literature, having Hungarians and Americans to dinner when I'm brave enough to tackle the stove (it has off, hot and burn), learning Hungarian history and perspectives on the world (Slovakia's dam and Bosnia's crisis are viewed with alarm but no resolve), and exploring this country. The Volunteers are the best guides to Hungary's beauty and pain. **Other travel:** home for Christmas to see family, friends and Renaissance; Warsaw and Vienna for conferences; Geneva for r&r with close friends. **I miss:** NPR, fresh fish, the Clinton Administration, and old friends, and time to enjoy life here. Peace Corps is a constant 24-hour/day job because Volunteers have emergencies night and day and because this is a large (we expand to 140 Volunteers in the fall), complex and exciting operation.

Being here now is a chance of a lifetime, and Peace Corps' motto certainly applies: **Peace Corps, the toughest job you will ever love.**

I'd love to hear your news and views, and truly hope that this year will be one about which we, as a free and privileged people, can be proud. God bless.

Sandra

Sandra Willett

*Eli — greetings on a personal note!
Hope you and Phyllis are fine — Congratulations
on your new responsibilities with the National
Service initiative. Volunteers who finish their
service in June are very interested in continuing
to serve. Tom Lindenberg was in Budapest last
week and filled me in. It sounds vital. S.*



United Way
of Massachusetts Bay

2 Liberty Square
Boston, MA 02109-4844
Phone: (617) 482-8370
FAX: (617) 482-6021

Chairman of the Board

William C. Van Faasen
President and Chief Executive Officer
Blue Cross and Blue Shield
of Massachusetts, Inc.

1993 Campaign Chairman

Robert A. Shafo
President and Chief Executive Officer
The New England

**President and
Chief Executive Officer**

Marian L. Heard

September 24, 1993

Mr. Eli Segal
Assistant to the President and Director
of the Office of National Service
Old Executive Office Building
Room 145
Washington, DC 20500

Dear Eli:

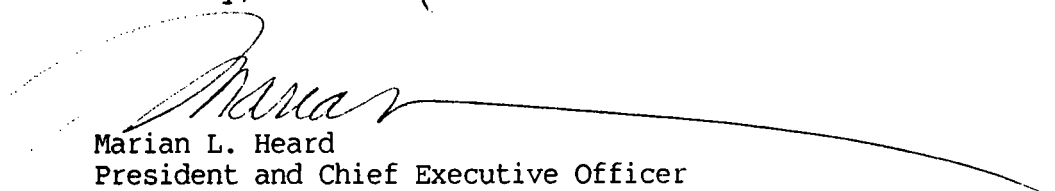
It was a pleasure to see you on Tuesday at the signing ceremony. I thought the President was most eloquent and his description of you as brilliant in all of these negotiations is certainly appropriate. I would add the word "compassionate."

Congratulations on your nomination, and I know it will move smoothly through the process and that you will be outstanding in this post. Let me be one of the first to offer my help and assistance. Please add me to your mailing list so I can keep up to date once your office is "up and running."

I know we are scheduled to be on a program together early in November, and I plan to be in Washington for the regular Foundation board meeting early in November as well. I look forward to seeing you again.

Again, congratulations and best regards.

Sincerely,


Marian L. Heard
President and Chief Executive Officer

MLH/dac

Known
File for
future
cl.

CONGRATULATIONS

Dear Eli,
Congratulations on your appointment!
We could not think of anyone
better suited for the position.
Even though we are busy with
work and school, please let
us know if there is anything
we can do to help you out
on the west coast.

We had a great time with
you in Vail and look forward
to seeing you soon. Please
send our love to Phyllis.

Congratulations Again

Love,

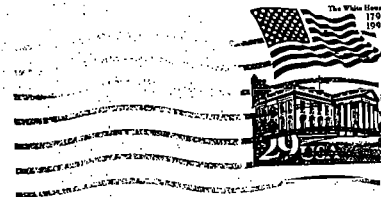
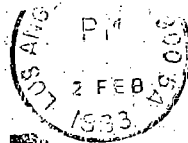
Brian and Suzie

WYNNE

1825 SALLY AVE #2

LA CA 90025

Mr. and Mrs. Edward D. Wynne
1825 Selby Rd. #101
Los Angeles, CA 90025



Mr. Eli Segal
O.E.O.B.
Room 147
1600 Pennsylvania Ave.
Washington D.C. 20500

ARTHUR D. CHOTIN
5 PINEHURST CIRCLE, N. W.
WASHINGTON, D. C. 20015

December 20, 1992

Eli Segal
Presidential Transition Office
1120 Vermont Avenue, NW
Washington, D.C. 20270

Dear Eli:

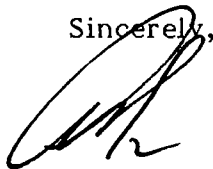
It's been a long time since the McGovern Campaign in 1972 and now, 20 years later, I finally have the opportunity to congratulate you on the election of a Democratic President. As someone who has spent a significant part of my adult life working for candidates who have not gotten quite far enough, I know what it must mean to win such a satisfying victory.

And I know what a pivotal role you played in that success. As a member of the Board for People for the American Way I was disappointed that you were unable to accept the offer of Chairmanship, however, as one of the things that made me feel best about Governor Clinton and his campaign was the high respect with which I held his key campaign aides, while I was sorry for People For, I am pleased for the nation.

Certainly, the way in which the transition has been run gives us even more hope that the next four or more years will produce the type of leadership this nation so desperately needs.

Eli, if there is ever anything I can do to be of assistance, either inside or out, don't hesitate to give me a call. I would welcome an opportunity to help.

Sincerely,



Briggs Memorial Baptist Church

5144 Massachusetts Avenue, Bethesda, Md. 20816

January 15, 1993

Mr. Eli Segal
Assistant to the President
The White House
Washington, D.C. 20005

Dear Mr. Segal:

Accept my warmest congratulations and prayers as you assume your position as Assistant to the President in the White House, the most exciting and unremitting place on earth. As one who served in the Carter White House, I know the sense of high adventure that fills you today as well as something of the pressures you will face.

The congregation of Briggs Church and I extend to you a cordial invitation to worship with us, to let us become *family* to you. Though you may still be in the process of learning the city, I assure you we are conveniently located only about twenty minutes from the White House (in Sunday traffic).

I became pastor of this caring congregation in April of 1992 after several years in public service. A major part of our goal is to minister in Christ's name to people like you who lead especially busy, demanding lives. From my experience I know you in particular will need spiritual support and an abundant measure of the Grace of God. With you in mind, we have determined to focus our church program on Sunday morning Bible study (10:00 AM) and celebrative worship (11:00 AM). In recent months, several young people in government service have responded to our outreach and have become part of our fellowship.

You have only to call if I can be of assistance to you or your family. (301-229-7725, office; 703-237-7675, home)

God's best to you.

Sincerely,


Robert L. Maddox

Dr. Robert L. Maddox

Dr. Robert L. Maddox comes to the pastorate of Briggs Memorial Baptist Church from a diverse background of ministry and public service. He has served as the pastor of three churches: First Baptist Church, Vienna, Georgia; First Baptist Church, Calhoun, Georgia; and Mayfield Road Baptist Church, Arlington, Texas as well as filling a variety of staff positions at other churches.

He was a speechwriter and special assistant to the President of the United States during the last two years of the Carter Administration.

For the last eight years he headed Americans United for Separation of Church and State as Executive Director.

Dr. Maddox has appeared frequently on national television on behalf of religious liberty issues. He is the author of four books, eight Bible studies for Baptist Sunday school adults and numerous articles in a wide variety of publications.

A native Georgian, Dr. Maddox holds degrees from Baylor University, Waco, Texas, Southwestern Baptist Theological Seminary, Fort Worth, Texas, and Candler School of Theology, Emory University, Atlanta, Georgia. He is married to Linda C. Maddox, also a Georgian. The Maddoxes have three children.



The University of Texas
Health Science Center at San Antonio
7703 Floyd Curl Drive
San Antonio, Texas 78284-7777

Department of Otolaryngology - Head and Neck Surgery

(210) 567-5655

4 February 1993

Mr. Eli Segal
Office of National Service
The White House
1600 Pennsylvania Avenue
Washington DC 20500

Dear Mr. Segal:

Congratulations on your appointment to this challenging but stimulating position. I am writing to you as a research faculty member at a medical school to contribute a suggestion for the National Service program.

My proposal is to allow service in a government-funded laboratory as a form of National Service. This would have advantages for us working scientists as well as for the graduate. We in science are near-desperate for technical support and assistance. Not only are our research grants being cut, but frequently our support staff are the first items deleted from our proposals. And yet, support staff are vital to our productivity. Recent graduates, well-educated and keen to retire their debts, would be excellent one- or two-year hires and would make a huge contribution to the nation's research effort at relatively little cost. At the same time, such service would provide valuable on-the-job training for graduates going into science, industry, or teaching.

I have discussed this proposal with many colleagues, several scientific societies, and my school President. All are enthusiastically in favor. I hope you can see your way to bringing this idea before the President shortly. If you or your staff wish to discuss this with me further, please feel free to contact me at the addresses above or below.

Sincerely,

Richard Hallworth, Ph.D.

Ph: 210 567-2976
FAX: 210 567-5167
Email: hallworth@uthscsa.edu



DIAN COPELIN

DIRECTOR

VIRGINIA LIAISON OFFICE
OFFICE OF THE GOVERNOR
COMMONWEALTH OF VIRGINIA

SUITE 214
444 NORTH CAPITOL ST. N. W.
WASHINGTON, D.C. 20001
(202) 783-1769 V/TDD



COMMONWEALTH of VIRGINIA

Dian Copelin
Director

OFFICE OF THE GOVERNOR
Virginia Liaison Office

Suite 214
444 North Capitol Street
Washington, D. C. 20001
(202) 783-1769 V/TDD

February 5, 1993

Eli Segal
Assistant to the President and Director of National Service
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D. C. 20500

Dear Eli:

I enjoyed your presentation to the Democratic Governors on January 30. It's certainly an exciting time to be a Democrat.

Governor Wilder will be presenting the Commonwealth's federal legislative priorities to the Virginia Congressional delegation on Friday, February 12 in Richmond. I will forward a copy of those priorities to you shortly thereafter.

Please feel free to call on me if I can be of any assistance to you. With warm regards, I am

Very truly yours,

A handwritten signature in cursive script that reads "Dian Copelin".

Dian Copelin
Director

DAVID EPSTEIN

Eli Segal
Assistant to the President
The White House
1600 Pennsylvania Avenue
Washington, D.C.

26 January 1993

Dear Eli:

Congratulations! All five Epsteins have been following your exploits for these many months, and take great, vicarious pride in your appointment.

From here, your grand challenge appears to hold terrific promise not only for the administration, but for the life and future of the country. I wish you all the luck in the world in achieving your goals and those of the President.

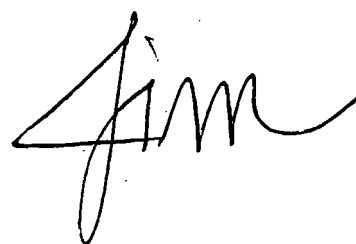
My love to Phyllis and to you,



P.S. Without seeming presumptuous, if in any way I can be of assistance, don't hesitate to ask me what I can do for my country ...

DE

12 Dunemere Lane
East Hampton, N.Y. 11937



DAVIS, MINER, BARNHILL & GALLAND, P.C.

ATTORNEYS AND COUNSELORS

WILLIAM P. DIXON

Jan. 26, 1993

Dear Eli,

Congratulations.

The President & nation
could not be better served.

After 7 elections, all I
have is my friends, & I
couldn't be more grateful
for them.

I wish you the best, friend.
Anything I can do to help,
please call on me.

With all my best,
Bill

SUITE 803
44 EAST MIFFLIN STREET
MADISON, WISCONSIN 53703
(608) 255-5200
TELECOPIER (608) 255-5380

STEPHEN M. RIVERS

JANUARY 22, 1993

BALELI,

IT WAS GOOD TO SEE YOU IN D.C. LAST WEEK. WHAT AN EXTRAORDINARY EXPERIENCE!

I HOPE YOU'LL HAVE THE CHANCE TO HAVE A LITTLE FUN IN BETWEEN ALL THE WORK + CRAZINESS. KEEP IN TOUCH, + LET ME KNOW IF YOU EVER NEED ANYTHING FROM HERE.

BEST, Steve —

RHODA LIPP CLARY
ATTORNEY AT LAW
425 PARK AVENUE
NEW YORK, NEW YORK 10022

(212) 750-3307

FAX (212) 421-5279

January 26, 1993

Eli Segal
The White House
1600 Pennsylvania Avenue
Washington, D. C. 20006

Dear Eli:

I have been delighted on your behalf since election night and, as I told you last Tuesday, thank you for hanging in all these years. I am warmed that you are there for us all.

I hope we have a chance to catch up in other, less busy, times. I missed seeing Phyllis at Tony's and I hope she is well. Please send her my best.

Please call on me if I can be of help to you or Phyllis.

Fondly,

A handwritten signature in cursive script, appearing to read "Rhoda", followed by a long horizontal flourish.

THOMAS MARK CAPLAN

25th January 1993

Dear Eli,

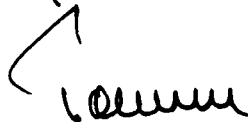
Many thanks again for your thoughtful advice this morning, all of which I'll pass on - to Kathleen Townsend, Jon Schnur and Julia Pirkey - immediately.

I could not be happier, Eli, than to have learned that the administration's effort toward National Service - which, from the announcement and Georgetown speeches, always struck me as the emotional and philosophical centerpiece of our campaign - is to be implemented and run under your direction.

Your perennial good nature, intrepidity and intellectual acuity won you so many friends during our adventure, none more keen than me.

With every imaginable good wish for your important work, I hope - and expect - that the bracing years ahead will bring us often together.

Yours,





Meridian Capital Markets

A Division of Meridian Bank

Cypress Centre
6600 North Andrews Avenue
Fort Lauderdale, Florida 33309
305-771-1645
1-800-227-0986 Nat'l
305-771-3190 FAX



January 29, 1993

Mr. Eli Segal
Office of the Chief of Staff
The White House
Washington, D.C. 20500

Dear Eli:

Congratulations on your appointment as Assistant to the President and Director of the Office of National Service. I am sure you will be a credit to the office and will do an outstanding job.

Please call on me if there is anything I can do to help you. I am much more comfortable with the new Administration knowing that people of your caliber are near the seat of power.

Congratulations again.

Sincerely,

Dale Ledbetter
Managing Director

DL/mm



Democratic National Committee

Lynn Cutler
Vice Chair

January 21, 1993

Mr. Eli Segal
Assistant to the President for National Service
The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20500

Dear Eli:

Congratulations on your White House appointment and welcome to this challenging new position! I was thrilled to see the fabulous mix of people on stage at last week's Little Rock press conference. It is good to know that the White House and Old Executive Office Building will now be filled with enthusiastic Democrats like yourself.

In this position, you will have the opportunity to really make a difference in this country. I am eager to watch as you make your mark.

Thank you in advance for the work you will do for the Clinton/Gore Administration. Please let me know if I can ever be of assistance to you in this charge.

Best wishes for success,

Sincerely,


Lynn Cutler

*Much love -
I'd love to do a
denim party for you
& Phyllis to catch up
with all friends -*

BLACK, MANAFORT, STONE & KELLY
211 NORTH UNION STREET
ALEXANDRIA, VIRGINIA 22314

(703) 683-6612

January 26, 1993

Mr. Eli Segal
The White House
Director Office of National Service
Washington, DC 20500

Dear Eli,

I just wanted to let you know how happy I was to hear of your appointment. President Clinton obviously knows real talent when he sees it. You'll be great!

Good luck and if there is any way you think I can be of assistance, please don't hesitate to let me know.

Sincerely,



Michael Lewan

*another Brooklyn boy
but it big!*

JESSYE LAPENN
LOWELL HOUSE Box #263
HARVARD COLLEGE
CAMBRIDGE, MA, 02138
(617) 493-3052

February 6, 1993

Dear Eli,

Somehow writing to you on the computer seems awfully formal, but I am sitting at my computer doing thesis work, and I thought that I would certainly prefer to write to you. Actually, I have been planning to write to you for awhile; but first, I had to take exams, and then I had to start the new semester, and then... Anyway, I am finally writing; so, I no longer need to make excuses.

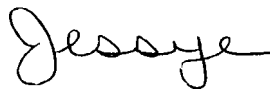
I wanted to write to congratulate you and to thank you. I am so excited about your new job. It gives me tremendous confidence in the new administration and in the future knowing that someone as caring and as generous as you is finally running things in Washington. I am sure that some days are so exhausting and frustrating that it seems like Bits and Pieces was a pretty good deal, but I cannot think of anyone whom I would prefer to be in your new position. I think there is no more important project than encouraging and facilitating volunteer service, given the scope of our nation's problems, the extent of people's poverty and the hopelessness that so many people feel.

It is very exciting for me to be graduating in this election year. Although I may not be a Clinton supporter down the line, I cannot help but be infected by the exuberance and enthusiasm that so many people feel about his election. I believe that this enthusiasm and the excitement generated by the changes in Washington are encouraging many smart and talented young people to look to government as a means to do good, rather than as a bunch of rich, old white men who spend a lot of money for very few results. I think that it is precisely this kind of excitement and optimism that ideally will be stimulated by a new national service corps and a renewed ethic of voluntarism.

So, I am congratulating and thanking you for committing to such a difficult but important task. I also want to thank you for arranging tickets for me for the innaugural. I know that everyone was asking you for something, but I was so pleased to be in Washington for all the festivities. As you may know, the innauguration was in the middle of my final exams, so it was a welcome break from studying as well as an exciting and memorable couple of days.

I hope to see you soon; although, I know that you are unlikely to have a break in the near future.

Lots of Love,

A handwritten signature in cursive script that reads "Jessye". The signature is fluid and elegant, with a long, sweeping underline.

Jessye

BERNARD E. SCHNEIDER
660 NEWPORT CENTER DRIVE, SUITE 1400
NEWPORT BEACH, CA 92660

January 21, 1993

Mr. Eli Segal
Assistant to the President
The White House
Washington, D.C. 20500

Dear Eli:

First, as to business, I commend to you the application of David S. Gasson for service in your effort. I have known David for a year and a half, during which time he served as George Mitchell's liaison to the DSCC and travelled with him regularly. I am a member of the Majority Trust of the DSCC and my wife, Janet Keller, is a consultant to the DSCC. I know David to be bright, hardworking, enthusiastic and appropriately idealistic about the needs and challenges that confront our nation. I hope that he has an opportunity to work with you.

The primary reason for writing you was to congratulate you on your new position. I had a habit of sorting out people I met in 1984 and 1988 between those who seemed to be in it for themselves and those who seemed to be in it for a greater good. In my view you fell into the latter category. Bill Clinton has done the right thing in picking you to head up one of the most exciting parts of his program. I look forward to the implementation of the idea.

Mr. Eli Segal
January 21, 1993
Page 2

If there is anything I can do, please contact me.
In the meantime all of my best to you. It is a just
reward for all of your effort over the years. I can only
remember the dark days of 1988 and the strength that you
exhibited throughout.

Very truly yours,

Bennie

BES/vk
Enclosure

David S. Gasson
4322 Raleigh Avenue
Apartment 402
Alexandria, VA 22304
(703)461-0477 / (202)224-2447

EXPERIENCE

Liaison to the Majority Leader

Democratic Senatorial Campaign Committee August '91 - present

Official contact between Senate Majority Leader George Mitchell, his staff, and the Democratic Senatorial Campaign Committee (DSCC). Coordinate all travel by Senator Mitchell on behalf of the DSCC and candidates for the United States Senate and House. Responsibilities include scheduling, organizing, advancing and staffing all appearances, including press availabilities and individual meetings. Accumulate information and prepare briefing materials for the Majority Leader.

Director of Business Roundtable

Democratic Senatorial Campaign Committee January '92 - present

Serve as Director of high donor program at the Democratic Senatorial Campaign Committee. Manage and expand the \$5,000 fund raising program for PAC, business and national donor communities, raising over \$800,000 in 1992. Organize meetings, seminars and receptions with Senators and donors to the DSCC. Assisted in planning of Democratic National Convention activities and annual Senate Majority Dinners. Member of Finance Staff that has raised a record \$25 million during the 1991-92 election cycle.

Congressional Events Coordinator

Democratic House and Senate Council April '89 - August '91

Implemented Washington fund raising programs and events for Democratic Members and candidates for the U.S. House and Senate. Responsibilities include the formulation of steering committees, contributor identification, telemarketing, contribution tracking, and the arrangement of catering and entertainment services. Initiated outreach program to identify prospective members for the House and Senate Council.

Democratic Congressional Dinner Committee April '89 - August '91

Organized participation of members of the U.S. House and Senate in the annual Democratic Congressional Dinner and the Democratic Congressional Summer Dinner.

Assistant Director - Finance

The Gephardt Committee November '88 - April '89

Responsible for organization and implementation of direct mail program to re-solicit contributors. Raised funds for the retirement of Congressman Richard A. Gephardt's presidential debt. Assisted legal staff with Federal Election Commission audit of presidential committee.

Deputy Campaign Manager

Gephardt in Congress August '88 - November '88

Coordinated staff and volunteers for Congressman Richard A. Gephardt's successful re-election campaign. Traveled with the Congressman and surrogates throughout the state of Missouri in conjunction with the Dukakis for President campaign. Assisted with fund raising and GOTV organization.

Assistant Director of Accounting and Compliance

Gephardt for President Committee, Inc. January '87 - August '88

Supervised compliance of all Federal Election Commission laws regarding fund raising solicitations, contributions, expenditures and state allocations. Also responsible for compilation of data and formulation of year-end, quarterly, and monthly FEC reports.

EDUCATION

University of Florida, Gainesville FL. December '86
Bachelor in Arts, Political Science
Minor in Public Relations

David S. Gasson
4322 Raleigh Avenue
Alexandria, VA 22304

January 18, 1993

Mr. Bernard E. Schneider
Buchalter, Nemer, Fields & Younger
660 Newport Center
Suite 1400
Newport Beach, CA 92658

Dear Bernie:

I am sorry you could not join us for the inaugural activities this week. I do look forward to seeing you during our trip to Pasadena and the Superbowl.

I am writing to ask for your assistance. During President-elect Clinton's recent campaign, the one aspect of his platform that interested me the most was his program for national service. I have long been a proponent of community service at all levels, whether it involved abused or disadvantaged children, the mentally impaired or the homeless. His proposal to promote national service, while providing the opportunity to further one's education, is exactly the type of program I would like to dedicate my time, experience and resources to develop and implement.

My initial interest is to work with Mr. Segal on the development of the program and assist with the congressional approval and funding process. I believe my desire along with my relationship with Senator Mitchell and Congressman Gephardt would be beneficial to myself and the national service program. Anything you could do to assist me to this end would be greatly appreciated.

I look forward to hearing from you soon and seeing you next week.

Sincerely,



David S. Gasson



OFFICE OF RONALD REAGAN

January 20, 1993

Dear Mr. Segal:

Congratulations on your appointment as Assistant to the President.

As Director of the Office of National Service, you have one of the most demanding and most personally fulfilling positions in government.

During the Reagan Administration, I served as Assistant to the President and Director of the Office of Private Sector Initiatives, the predecessor to the Office of National Service.

I had the pleasure of working with many of the same individuals and organizations that you will no doubt have contact with. If I can ever be of assistance in providing you background information on our activities, please don't hesitate to call. I can be reached at (310) 552-1980 or fax (310) 552-2514.

Again, congratulations and best wishes,

Sincerely,

FREDERICK J. RYAN, JR.
Chief of Staff

The Honorable Eli Segal
Assistant to the President
Director of the Office of National Service
The White House
Washington, D.C. 20500

Kashmir American Council

Dear White House

January 20, 1993

**Hon. Eli Segal
Asstt. to the President & Director of of
National Service
White House
Washington DC 20500**

Respected Eli Segal,

Beginning Today you have the Privilege and the Honor as the members of Hon. President Clinton's administration to direct, refine & innovate various departments of this, Great Nation on Earth. All of you were specially chosen & selected to lead our country, under the leadership of President Clinton, into the 21st. Century. You will begin to sharpen, develop and implement a visionary domestic and foreign policy agenda of our Great Nation, under the wisdom, guidance and direction of President Bill Clinton.

On behalf of Kashmiris, Kashmir American Council and their supporters, please accept our profound and heart felt congratulations for being the part of the Clinton Administration.

For last 45 years Kashmiris are under gruesome Indian occupation and oppression. Kashmiris want you on their side: the correct side, the right side, the just side, and Humane side. They request your support for their just cause before the world humanity and your departments.

Kashmiris are suffering, sacrificing, struggling and marginally resisting the brutal and inhuman daily terror, tyranny and terrorism at the hands of over a half million Indian occupation troops.

Kashmiris want India to end the occupation of Kashmir and honor its pledges & promises to the people of Kashmir, world community and United Nations. The humane way for India to keep their promises and pledges. Agree & allow the implementation of Kashmir UN resolutions and stop further atrocities and crimes against Kashmiris.

With the best regards. hopes and expectations.

Please go to next page.

1538 S. SUNBLUFF DRIVE, DIAMOND BAR, CA 91765
PHONE (714) 860-8444(H) - (213) 863-7011(W) - FAX (714) 861-4211

Sincerely,

A. M. Khajawall

A. M. Khajawall M.D. { Spokesman KAC }

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January 16, 1993

Mr. Eli J. Segal
Assistant to the President
for National Service
The White House
1600 Pennsylvania Avenue
Washington, D.C.

Dear Eli:

You will undoubtedly be reading this sometime after the buzz of the Inaugural parties has lifted, but while the euphoria of the Inauguration itself still lingers. Before the crunch of the job sets in totally, let me repeat what I said to you last night: I am not only delighted by your appointment, but I can't think of a more challenging (or appropriate) job for you.

The concept of a National Service Corps that will marry the enthusiasm and idealism of serving the public good with the pragmatics of energizing the business community to support and help finance the system is truly exciting. Just as I said "yes" to you before you asked the question last fall, I say "yes" again. If I can be of any help to you -- either personally or professionally, individually or as a conduit to a great number of my clients and friends -- I hope you know that you need only to call.

One last thing: Madelon is still anxious (a year after her promise), to reunite you with some local Madisonians. I hope that your schedule will provide you with some R&R so that a Westchester soiree can be scheduled.

Best wishes,



LAR:rm

PHILIP FRIEDMAN, ESQUIRE

Dear Eli:

Warm congratulations on your new Appointment
And all the best wishes for your success in your
new endeavor. It couldn't have happened to
nicer guy!

All the best -

Phil

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OF COUNSEL
JOHN W. ANGUS III

SOL MOSHER
Senior Advisor
on Federal Affairs
and International Trade

* Admitted only in jurisdictions
other than the District of Columbia

January 27, 1993

Eli Segal
Assistant to the President
Director of the Office of National Service
The White House
Washington, D.C. 20500

Dear Eli:

Congratulations on being appointed Assistant to the President and Director of the Office of National Service. Over the years, through the DLC and Charlie Moskos, I became really convinced on National Service and am delighted you will be bringing it to reality.

I am more enthusiastic about the Clinton-Gore Administration than any new government in my adult lifetime. Your appointment is solid evidence that it is getting off to a great start.

Again, congratulations and sincere best wishes.

Sincerely,



Emanuel Rouvelas

A PARTNER IN PRESTON THORGRIMSON SHIDLER GATES & ELLIS

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(907) 276-1969
FAX: (907) 276-1365

PORTLAND, OR
(503) 228-3200
FAX: (503) 248-9085

David Gooding
Department of State
1425 K St. NW
Room 562
Washington, DC 20524

January 21, 1993

Mr. Eli Segal
Assistant to the President
The White House
1600 Pennsylvania Ave. NW
Washington, DC 20500

Dear Eli,

I just wanted to take the time to offer my sincere congratulations on your appointment as assistant to the president and to welcome you to the nation's capital. I know from my own experiences with you in the past involving several sensitive issues that you are definitely a man of honesty, integrity, concern and trust. I'm sure that you will be of great service to the president and the country.

I was especially pleased to learn that you will be responsible for creating an organization of national service. I'm sure that it will be a very interesting and challenging task which I hope might have the initial visions of VISTA and the success of a program such as Boston's "City Year". I personally believe that it is very important to get people involved and exposed to the needs of communities in order to promote an awareness, understanding and desire to help make a difference. I can say without any reservation that my service as a Peace Corps volunteer in Zaire was the most rewarding and fulfilling two years in my life.

Anyway, best of luck to you and success in the future.

Sincerely,

David Gooding
David Gooding

Eli Seg - persone

TX for memo

*thanks
note*

SENT
2-12-93

THE WHITE HOUSE
WASHINGTON

February 5, 1993

Dear ^FFirst^,

Thanks for your warm note of support.

I apologize for not getting back to you sooner but, as you can imagine, we have had our hands full launching President Clinton's national service agenda. Don't get me wrong however: I love the daily challenges because I know that the program is at the heart of the President's mandate.

Phyllis and I are just getting settled here and are very much looking forward to seeing you soon.

Warm Regards,

Eli Segal

EJS:jk

Weissmann, Wolff, Bergman, Coleman & Silverman

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Michael Bergman	9665 Wilshire Boulevard
David L. Burg	Suite 900
David Colden	Post Office Box 5592
Stan Coleman	Beverly Hills
Julie McIntyre Crouch	California 90209-5592
Michael Eidel	
Mitchell Evall	
Debbie S. Goldsmith	Telephone:
David James Gullen	(310) 858-7888
Linda A. Kalm	
Alan G. Kirios*	
Mary S. Ledding	Telex:
Anjani Mandavia	286945 Weisswolf
Gary J. Meisel	Cable: Wolfman
Stephanie Pearl	Fax:
Michael L. Schenkman	(310) 550-7191
Ronald J. Silverman	
Todd M. Stern	
Eric Weissmann*	
Daniel H. Wolff	Please Refer To:

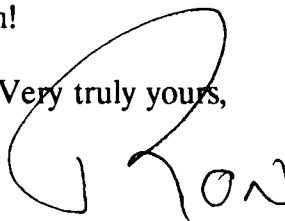
January 15, 1993

Mr. Eli Segal
575 Boylston Street
Fourth Floor
Boston, Massachusetts 02116

Dear Eli:

My heartfelt congratulations on your well-deserved appointment. I wish you the best of luck and success; and have fun!

Very truly yours,



Ronald J. Silverman

RJS/jr

Simon Lazarus, III

Sixth Floor
1001 Pennsylvania Avenue, N.W.
Washington, D.C. 20004

January 22, 1993

Eli Segal
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Eli:

Congratulations to you and the President-elect for his excellent judgment in naming you to the White House staff. I'm sure you are excited and you certainly deserve to be; it may be hard but it will be fun.

It has been a long time, but Roz and I would love to renew our friendship with you and Phyllis, now that you are moving back.

Sincerely,

A handwritten signature in cursive script, appearing to read 'Si'.

Simon Lazarus

Stanley S. Shuman
711 Fifth Avenue
New York, N. Y. 10022

VIA FAX

January 15, 1993

Mr. Eli Segal
314 Dartmouth Street
Boston, Massachusetts 02116
(617) 536-0558

Dear Eli:

I was so delighted to learn of your appointment to head up the National Service Program. It was one of those campaign ideas which got unanimous acclaim from everyone, and it provides an enormous opportunity to create a valuable program from whole cloth.

I wish you all the best for a challenging and rewarding undertaking, and I look forward to following the start-up process with interest.

With warmest personal regards to you and Phyllis,
I am

Cordially,


Stanley S. Shuman

SSS:lcb

OLSSON, FRANK AND WEEDA, P. C.

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WASHINGTON, D. C. 20036-2220
(202) 789-1212

OF COUNSEL
MICHELE F. CROWN
JAMES V. DELONG
JOHN J. BEATTY III

FAX
(202) 234-3537

January 21, 1993

† ADMITTED IN OKLAHOMA ONLY
* ADMITTED IN VIRGINIA ONLY

Mr. Eli Segal
Assistant to the President and Director
of the Office of National Service
The White House
Washington, D.C. 20500

Dear Eli:

I can hardly contain my joy over the events of the week. It is compounded by seeing good people appointed to significant positions where they can do so much for the President and the country. If I can ever be of assistance to you from the outside, please don't hesitate to contact me. Welcome to Washington -- at long last!

With best regards, I am

Sincerely,



Marshall L. Matz

MLM:ily

Warm Congratulations!

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OUR FILE NUMBER

WRITER'S DIRECT LINE

(310) 443-7502

January 22, 1993

1-1

Mr. Eli Segal
OEGB
1600 Pennsylvania Avenue
Room 147
Washington, D.C. 20500

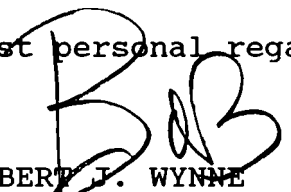
Dear Eli:

Marlene and I want to extend our warmest congratulations on your appointment as Assistant to the President for National Service Policy (I hope I got your title right) and our sincerest best wishes for success in your new position. The President could not have conceivably appointed anyone better suited or more qualified.

If we can be of any service to you, please do not hesitate to call upon us.

Please give our love to Phyllis and Moira. Incidentally, my leg is almost healed and I hope to be on the slopes with all of you soon.

Best personal regards,


ROBERT J. WYNNE

RJW:mks

Dear Eli,

I have been meaning to write to you for some while to tell you how pleased I am for you that you have at last succeeded in your trials to elect a President. Finally, in recent days, you have been recognized in an important way for your significant role in the entire campaign and victory. I am delighted for you and your family.

The Boston Globe says you are an unreconstructed idealist. I've been accused of being one myself, but in my line of work it's not a very good advertisement. (Don't worry - I leave my idealistic baggage at the door when I enter the room for a client!) Most of us don't make much of an effort - or sacrifice - to serve our fellow citizens, and I salute you for having done so repeatedly. You have been your sweet and just deserts. You also have an opportunity for great personal satisfaction and to make a significant public contribution.

Bravo, Eli! I am proud to know you.

Sincerely,



January 16, 1993

GILL FLEMING ELROD & GREEN
ATTORNEYS

3801 TCBY TOWER • CAPITOL AND BROADWAY • LITTLE ROCK, ARKANSAS 72201
TELEPHONE (501) 376-3800 • TELEFAX (501) 372-3359

January 15, 1993

Mr. Eli Segal
c/o The White House
1600 Pennsylvania Avenue
Washington, DC 20500

Dear Eli:

This is just a quick note to congratulate on you your appointment by President-elect Clinton as Assistant to the President and Director of the New Office of National Service.

My entire family joins me in saying to you that our new Chief Executive to be could not have made a better choice. We are proud of you, and I look forward to being able to help you in any way that I can to accomplish the lofty goals of the new administration.

It is my sincere hope that, in the Clinton years, Susan and I will more frequently travel to Washington and we certainly hope that our visits will find you doing well in your new position.

Sincerely,

A handwritten signature in dark ink, appearing to read "Vic", written over a light blue horizontal line.

Victor A. Fleming

VAF/

NEW YORK LANDMARKS PRESERVATION FOUNDATION

Mr. Eli Segal
The White House
1600 Pennsylvania Avenue
Washington, D.C.

Dear Eli:

Bravo! Let this note send warm congratulations on your important new post - - it's good to know that it is in your hands. And, wishes, too, for a rewarding, fulfilling time - for you, and our wonderful country.

I look forward to seeing you soon.

In the meantime, with warm wishes and high hopes,

Barbaralee

Barbaralee Diamonstein-Spielvogel
15 January, 1993

We're ready to be of help.

Leonard Fein

*189 Marlborough Street
Boston, Massachusetts
02116*

January 15, 1993

Eli Segal
105 Plain Road
Wayland, MA 07718

Dear Eli:

You have both my congratulations and my envy--and I am not generally much given to envy. I pray that the work on which you now embark is crowned with success; it can, I fervently believe, change the trajectory of our nation.

You may well be inundated with good people to help you do the job--in which case, I am happy for you, for all of us. If, however, the pickings are slim, I want you to know that I am ready, in whatever way possible, to lend a hand. I have worked with young people all my life, have long preached a doctrine of service, have long believed that the "good life" is one devoted to mending the universe. I think well and I write well, so I could be helpful in putting this complex program together, and, once it is ready to be launched, I think I could also help sell it. (I was, incidentally, one of the early consultants to Upward Bound, helping both to design the program and to evaluate it in its first years.)

I guess I ought to make clear that I am not, per se, on the job market. But I, too, respond to the notion of public service, and if there is a useful role for me to play in making this administration the success we all hope it will be, and thereby in restoring the sense (and reality) of a civic culture--I'd welcome the opportunity.

One way or another--every good wish in your work.

Cordially,



Leonard Fein

7

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WRITER'S DIRECT LINE

January 21, 1993

820-8230
(Fax: 820-8587)

Mr. Eli Segal
Assistant to the President
The White House
Washington, D.C. 20500

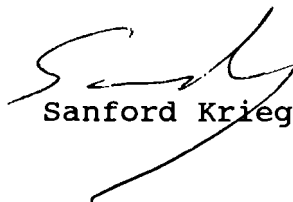
Dear Eli:

Congratulations on an incredible year and for your exciting appointment. Yours has the potential to be the most important program of the Clinton Administration; and picking you for the job says a lot about our new President.

The National Service concept is a great idea! I would love to volunteer to help you out in any way. Please call when and if I can be of assistance.

Best regards.

Sincerely,



Sanford Krieger

SK:bpd

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January 15, 1993

Mr. Eli Segal
Clinton/Gore Transition Team Headquarters
P.O. Box 8086
Little Rock, Arkansas 72203-8086

Dear Eli:

Congratulations on your appointment!

Please let me know if I can do anything to help make your transition a great success.

Sincerely,

Dale Ledbetter
Managing Director

DL/mm

111 Hicks Street
Apartment 8-H
Brooklyn, N.Y., 11201
January 21, 1993

Eli Segal
Director Designate, Youth Corps
c/o The White House
1600 Pennsylvania Avenue N.W.
Washington, D.C.

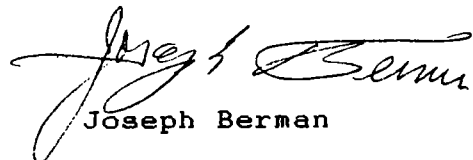
Dear Eli,

Congratulations on your appointment. Somehow it doesn't surprise me in the least given what I learned about you when I worked for you at Vogart Crafts. Sooner or later, Eli Segal had to turn up in a Democratic Administration. The President made an excellent choice (and you can tell him that I said so). If anyone can build up this program from scratch, it will be you. After all, you were the one who taught me (by example) that sometimes the art of management is just not taking "No" for an answer.

I wish you the best of luck.

Please give my best regards to Alan the next time you speak with him.

Sincerely,



Joseph Berman

HOGAN & HARTSON

COLUMBIA SQUARE
555 THIRTEENTH STREET NW
WASHINGTON DC 20004-1109
(202) 637-5600

ROBERT H. KAPP
PARTNER
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WARSAW
BALTIMORE, MD
BETHESDA, MD
MCLEAN, VA

January 15, 1993

Eli J. Segal
575 Boylston Street
Boston, MA 02116

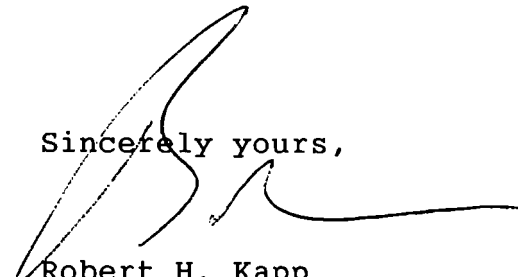
Dear Eli:

Congratulations! I was absolutely thrilled by the announcement of your appointment as Assistant to the President for National Service. The proposed program, as I understand it, is a great and exciting adventure with enormous potential and promise. Your blend of managerial skills, idealism and infectious enthusiasm seems to me to be just right to lead the charge. In short, the appointment seems very good for you and very good for the country.

I wish you the very best and look forward to reading about you and to seeing you here in Washington.

Best regards.

Sincerely yours,



Robert H. Kapp

5869w



National Council of Senior Citizens

1331 F Street, N.W., Washington, D.C. 20004-1171
(202) 347-8800 Direct: (202) 624-9546 Fax: (202) 624-9595

BILL DODDS
Director - Special Activities

• 21



National Council of Senior Citizens

1331 F Street, N.W., Washington, D.C. 20004-1171
(202) 347-8800 Direct: (202) 624-9546 Fax: (202) 624-9595

BILL DODDS
Director - Special Activities

• 21

President
Eugene Glover
Silver Spring, MD



National Council of Senior Citizens

Executive Director
Lawrence T. Smedley
Washington, DC

Jan 21, 93

1331 F Street, N.W. • Washington, DC 20004-1171 • (202) 347-8800 • FAX (202) 624-9595

Dear Eli:

How the fates have evolved since our short but
nice visit during Paul's memorial services.

This - simply to give you a most warm
and hopeful welcome.

What a fascinating and challenging era
we face -- young and old.

Yes, I'm still speaking, teaching, and organizing
my fellow older Americans all over the U.S. -- but always
with strong pleas for intergenerational aspects.

No! I don't want a job - but be pleased
to help you as events unfold.

Here's to you - and the President.

Now to work.

Warm wishes,

Bill Dodds

P.S. Seems like our 1972 campaign was yesterday.

First Vice President, Dr. Mary C. Mulvey, Providence, Rhode Island Second Vice President, George J. Kourpias, Washington, DC
Third Vice President, Dorothy Walker, Detroit, Michigan Fourth Vice President, Everett W. Lehmann, Washington, DC
Secretary-Treasurer, Jack Turner, Detroit, Michigan General Counsel, Robert J. Mozer, New York

By the way we have many good teachers

7. Feb 5, 1992. (More up in 1992) (Not outlandish)

Some 1993 Challenges...For Young and Older Americans

1. New York Times, April 13, 1992..."Pensions Covering Lower Percentage of U.S. Work Force Big Downturn Since 1979.... Last year, an estimated 43 percent of workers participated in company pension plans, down from a peak of 49 percent in 1979...the drop for younger blue-collar men was far steeper than for the work force as a whole...."
2. New York Times, November 21, 1992..."Unbacked Pension Liabilities up 13 Percent...More Risk for Thousands of Future Retirees.... The 50 companies with the largest underfinanced pension plans rose to \$24.2 billion...the growth in pension fund underfunding is a reminder that pension reform should remain a top priority...."
3. New York Times, June 28, 1992..."Many Retirees Losing Health Coverage.... While millions of retirees face reduced or terminated benefits, those hit hardest are the tens of thousands of people who were urged to retire before the age of 65 by companies that slashed payrolls in hopes of becoming more profitable...."
4. Washington Post, November 29, 1992..."Retirees' Fate Uncertain as Firms Reexamine Health Care Pledges.... Of 780 companies surveyed, 44 percent said they had increased the deductibles or co-payments and 12 percent reduced their costs imply by eliminating health benefits of retirees...."
5. Wall Street Journal, November, 29, 1992..."Health Care Lobbies are Mobilizing Their Forces in Face of Clinton's Pledge to Overhaul Industry...."
6. Barron's Financial Weekly, December 7, 1992..."What Ronald Reagan did for the Defense Industry, Bill Clinton Could Do for Health Care.... At a conference of more than 100 public and private companies courting investors, it was said...'no matter how you cut it, there is a huge opportunity in health care that makes for a number of interesting investment opportunities....' The segment that stands to benefit is 'managed care by which Wall Street usually means HMOs....' HMO stocks, not surprisingly, have heated up in the wake of Clinton's soundings on health care reform...."
7. Washington Post, November 25, 1992...Samuelson..."As America Ages.... We can't afford to have such a huge part of adult population dependent and unproductive.... By 2020, one in every five will be over 65...now it's one in eight.... What ought we do? Control health costs...raise Social Security retirement age...tax Social Security...prevent pension fraud—the PBGC could face an S&L-like debacle."
8. Los Angeles Times, July 5, 1992..."Resentment of Elderly on Rise, Poll Finds.... One reason for the resentment is the increasingly larger share of Federal entitlements, such as Social Security and Medicare...."
9. Washington Post, November 1, 1992..."By M. Kaus, *Telling the Truth About Social Security*...'It's time for political leaders to set limits on who gets benefits.... The problem is that merely taxing the benefits of the rich doesn't do nearly as much for the deficit as actually taking those benefits away...a more vigorous means test could easily bring in \$60 billion a year. In Australia, a quarter of the aged get nothing because they have too much money.'"

**MICHAEL
SCHAFER
PRODUCTIONS**

January 26, 1993

film
video
&
multi-image slide
presentations

Mr. Eli Segal
C/O Sandy & Susan Berger
4228 45th St NW
Washington, D.C. 20016

Dear Eli:

Well you've accepted what I had been speculating upon with a few of my friends as the perfect job for you. I am truly delighted that you have found a niche that will capitalize on your idealism, energy, and respect for young people. I want to congratulate you and wish you unlimited success in your new endeavor. I am confident that you will make a major contribution to the public good in the next few years, and am thrilled that you will finally have your chance to make a difference.

As you may know, I had been talking to Gary Orren for a while about you and gave him the info on how to reach you to get you to see City Year. The program has really revitalized him, and he is even planning to spend an additional year away from Harvard working there. He was exceptionally pleased by your (and Jon's) enthusiastic response, and it seems that the very next day you accepted the position heading up the national service program.

While I haven't spoken to you, I had a wonderful, long talk with Jon Segal about his impressions of City Year (What a great kid; it's hard to believe that he is already in graduate school!!) As you know he was very excited about the program. I guess that his own experience at the nursing home in Boulder substantially changed his attitudes about school and learning and the future. I trust that those kind of personal transformations, in addition to the badly needed services, will be a major byproduct of your new program as well.

I have informally spoken to a number of young people about the idea of national service and have been delighted to find lots enthusiasm. I suspect that after a decade of self-centeredness and greed, the vitality and obvious humaneness of the Clintons will activate in young people long-dormant feelings of idealism and concern as the

19 Ware Street
Cambridge, MA
02138
617-547-3688

Kennedys did for us.

Luke, whom you may remember from his interview with you a couple of years ago, has just transferred from Haverford to Brown. He too is tantalized by the idea of getting involved in a program like City Year in order to make a difference. I hope that as you structure the plan, you will consider making it available to college kids who might like to take a year off to do something for their country.

Anyway, I know that you are flooded with notes from old friends and well wishers... and job-seekers. Even I have gotten a couple of calls from friends who know of our friendship and know people who are interested in getting involved with the program. Not wishing to impose on you, I am just giving your address at the OEGB, so they can mail their stuff (but no endorsements). I hope that's the right thing to do.

I hope to hear from you sometime in the next four years on one of your infrequent trips back to Boston. Please give my best to the Bergers and congratulate Sandy for me. Tell him that if he does a good job, I'll put a plaque up on 15 Ware Street indicating that he once lived on our block.

My very best,

Michael

FORESTCITYRATNER

C O M P A N I E S

January 15, 1993

Mr. Eli Segal
The Office of the Presidential Transition
1120 Vermont Avenue
Washington, DC 20270

Dear Eli:

I am so happy you will be in charge of National Service. I always thought you were the glue of the campaign. Getting the concept of National Service to become a reality needs someone of your stature.

I'd love to help at any time. Come visit us in Downtown Brooklyn. We have lots of people who give so much to their community, including 35,000 college and university students. You will find them an inspiration.

See you soon.

Sincerely,

A handwritten signature in black ink, appearing to read "Betsy", with a stylized flourish extending from the end.

Betsy Seidman

37 Barney Hill Road
Wayland, MA 01778

January 19, 1993

Mr. Eli Segal
Assistant to the President
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20500

Dear Eli:

Harriet and I saw your acceptance speech on C-Span the other night; we were just blown away. What an honor! We wish you the best of luck in your challenging new job. If anyone can make a difference in the education and training of our nation's youth, you can!

I hope your family is well. We are all fine. Steven is engaged to be married, and Rebecca has finally been admitted to medical school.

Our best to Phyllis.

Sincerely,



Ed Safran

HOGAN & HARTSON

COLUMBIA SQUARE
555 THIRTEENTH STREET NW
WASHINGTON DC 20004-1109
(202) 637-5600

ALLEN R. SNYDER
PARTNER
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BRUSSELS
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January 14, 1993

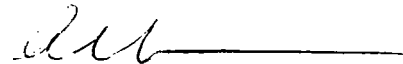
Eli Segal, Esq.
Presidential Transition Office
105 W. Capitol
Suite 514
Little Rock, AR 72201

Dear Eli:

Congratulations on your new appointment! While I am a bit beyond the age where it would be most immediately relevant to me, the national service concept was one of the most interesting and intriguing proposals put forth by the President-Elect in the campaign. I think it could make a real difference to the country in the long term, and I think it is wonderful you have agreed to take on this challenge.

I really enjoyed seeing you and Phyllis again at Alex's Bar Mitzvah, and I hope that despite the hectic pace in your new job it will be possible to see each other again soon.

Best regards,


Allen R. Snyder

lmh

5887w



National Trust for Historic Preservation

January 21, 1993

Mr. Eli Segal
Assistant to the President
and Director of the Office of National
Science
The White House
Washington, D.C. 20500

Dear Eli:

Congratulations! I could not be more pleased that President Clinton has given you this magnificent appointment in the White House. It's great for you, it's great for him and it's great for the country. In addition, it will be a wonderful adventure that you will treasure the rest of your life.

All the best, and please let me know if there's anything at all I can do to help.

Warmest regards,

Richard Moe
President

Rm/lv

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Phone (503) 224-9900 Telex W.U. 36-0144 FAX (503) 323-2793



January 25, 1993

Mr. Eli Segal
Assistant to the President and
Director of the
Office of National Services
c/o Transition Office
1120 Vermont Avenue, N.W.
Washington, D.C. 20270

Dear Eli:

I wanted to congratulate you on your appointment as Assistant to the President and Director of the Office of National Services in the Clinton Administration. I am certain you will find it rewarding and challenging. I hope I have a chance to visit with you on my next trip to Washington to learn more of what you are doing.

Sincerely,

SCHNITZER STEEL INDUSTRIES, INC.



Kenneth M. Novack
President

KMN/nv
kmm/clinton/segal.125

1-10-93

Dear Eli,

Congratulations to you & best wishes.

As you begin your duties, please
know that I am here & available
& help in any way, small or large.

Warm regards,

John Sweet



(202) 544-1880

426 C Street, NE • Washington, DC 20002

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BRUCE C. RATNER
1 METROTECH CENTER NORTH
BROOKLYN, NEW YORK 11201

January 15, 1993

Mr. Eli Segal
The Office of the Presidential Transition
1120 Vermont Avenue
Washington, DC 20270

Dear Eli:

Congratulations! You are a superb choice.

The Clinton Campaign has been a fantastic experience for me. One of the best parts of it has been getting to know you, even at such a late date. I had heard from so many people how wonderful you were and I'm glad I found out, too.

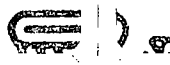
Please don't hesitate to call on me for any assistance I can give you.

Sincerely,

A handwritten signature in dark ink, appearing to be "Br.", written in a cursive style.



Senator Paul Simon
462 Dirksen Building
Washington, DC 20510-1302



Mr. Jim Hall
State Capitol
TN,



Senator Paul Wellstone
United States Senate
Washington, DC 20510



Mr. Evan Feigenbaum
2575 Ross Road
Palo Alto, CA 94303



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TELECOPIER (310) 553-2435

OF COUNSEL
LOUIS M. BROWN
LAZARE F. BERNHARD

February 3, 1993

WRITER'S DIRECT DIAL NUMBER:

**Mr. Eli Segel
WHITE HOUSE
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500**

Dear Eli:

It's heartwarming to know that all of you are at work in the White House. It is particularly gratifying to know that the survivors of the 1972 California campaign have made it to the pinnacle.

Good luck in everything you are doing.

Best wishes for every success.

Sincerely,

Edward Sanders

ES:nmn



THE CHOATE GROUP

PUBLIC ISSUES LAW & MANAGEMENT

February 1, 1993

Mr. Eli Segal
Assistant to the President and
Director of the Office of National Service
White House
Washington, D.C. 20500

Dear Eli:

Congratulations on your appointment by the President to head the National Service Trust Fund. You may have one of the more exciting challenges in the new administration, and I wish you well.

As you look to put the program together, if I can be of help to you with my contacts with state legislative leaders across the country, please do not hesitate to call.

I was glad to see you at the New England Clinton/Gore Finance Committee reception.

Again, my congratulations on your appointment.

Regards,

Joseph T. Baerlein

JTB/jg-m
0494Q/6

Handwritten notes and signatures:
- "Big head" (written over "Dear")
- "Just call you" (written over "I wish")
- "Great guy!" (written over "I wish")
- "Joe" (written over "I wish")
- "Baerlein" (written over "I wish")
- "JTB" (written over "I wish")
- "jg-m" (written over "I wish")
- "0494Q/6" (written over "I wish")

A SUBSIDIARY OF CHOATE, HALL & STEWART
EXCHANGE PLACE, 53 STATE STREET
BOSTON, MASSACHUSETTS 02109

TELEPHONE: 617-523-3636 TELECOPIER: 617-227-7566



HOLLYWOOD WOMEN'S POLITICAL COMMITTEE

10536 Culver Boulevard, Suite 1, Culver City, California 90232

310 559-9334
FAX 310 838-2367

February 2, 1993

Eli Segal
Assistant to the President
and Director of National Service
Old Executive Office Building NW
Room 146
Washington, DC 20500

Dear Eli:

Congratulations!

I am thrilled about your appointment! It is such an exciting time -- so much work to do, yet finally so much hope.

Please feel free to call on me.

Best personal regards,

A handwritten signature in black ink, appearing to read 'Marge', is positioned above the printed name.

Marge Tabankin
Executive Director

Gail Strickland Suzanne Weil Anna Hamilton Phelan Shari Cohen Donna Dubrow Cheri Rosche Barbara Williams Dara Altman
 Doris Silverton Patty Grubman Rosanna Arquette Katie Locke Aviv Nancy Graham Carr-Esta Albert Pippa Scott Corrine Levy
 Janis Nelson Noelle Nyby Ellen Frass Karen Magid Jayni Chase Leslie Belzberg Patricia Hill Judi Davidson
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Robert Nelson
Chairman and CEO

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Phoenix, AZ

◆
Nelson & Lucas Communications
Sacramento, CA

February 1, 1993

Mr. Eli Segal
Assistant to the President and Director
of the Office of National Service
The White House
Washington, D.C. 20500

Dear Eli:

Congratulations on your appointment, which is
certainly well-deserved.

Now the hard work begins!

It was a pleasure to get to know you during the
campaign and transition. Let me know if I can ever
be of service.

Best Regards,



Robert Nelson