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Subgroup/Office of Origin: Council on Environmental Quality
Series/Staff Member: Kathleen (Katie) McGinty
Subseries:

OA/ID Number: 2898
FolderID:

Folder Title:
Resumes

Stack:	Row:	Section:	Shelf:	Position:
S	61	6	2	3

Withdrawal/Redaction Sheet

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. resume	[Personally Identifiable Information] [partial] (3 pages)	01/00/1993	b(6)

COLLECTION:

Clinton Presidential Records
Council on Environmental Quality
Kathleen "Katie" McGinty
OA/Box Number: 2898

FOLDER TITLE:

Resumes

2012-0769-F
rs2961

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

David Behler

Tom Grumbly

Sally Shelton

Patricia Bliss - Guest

Seth Miller

**PHOTOCOPY
PRESERVATION**

UNIVERSITY OF CALIFORNIA, BERKELEY

BERKELEY • DAVIS • IRVINE • LOS ANGELES • RIVERSIDE • SAN DIEGO • SAN FRANCISCO



SANTA BARBARA • SANTA CRUZ

SCHOOL OF PUBLIC HEALTH
DEPARTMENT OF BIOMEDICAL AND
ENVIRONMENTAL HEALTH SCIENCESEARL WARREN HALL
BERKELEY, CALIFORNIA 94720

FACSIMILE TRANSMITTAL FORM

Room Number: 322 Warren Hall

FAX Phone Number: (510) 842-5815

Sender's Telephone Number: (510) 642-8847

DATE: 2/18/93
TO: Kathleen McGonigley
Location: White House
FAX NUMBER: (202) 456-2644
Telephone: _____FROM: Tracey Woodruff
Room No: _____
DATE: 2/18/93
No. of Pages (including cover sheet) 2

SPECIAL INSTRUCTIONS:

February 18, 1993

To: Kathleen McGinty

From: Tracey Woodruff

Re: Potential employment as environmental policy specialist in your program

Dr. Devra Davis suggested that I contact you. I am interested in working with you in the environmental policy program at the White House. I am in the second year of a two year postdoctoral fellowship in environmental policy and I would like to complete my second year in Washington DC.

I have a PEW postdoctoral fellowship at the Institute for Health Policy Studies at the University of California, San Francisco. I am currently working on pesticide policy and breast cancer research. I have been working with Devra since last spring, when I spent 3 months working with her at the National Academy of Sciences. I was the first woman to receive a doctorate in bio-engineering/risk assessment from University of California Berkeley/San Francisco. I also received a Masters in Public Health in environmental health sciences. I also was President of the University of California Student Association, and worked with Devra on Green Vote and Rock the Vote in the campaign.

I would be able to join your staff as soon as feasible. I would not need support until September, 1994, as my PEW fellowship continues until that time. In addition, I am a candidate for the White House Fellowship program. If selected, I would be able to work with your office, and not count against the FTE ceiling.

The establishment of an environmental policy program in the White House provides exciting opportunities for developing innovative new policies. I look forward to working with you and Devra on these issues.

Please feel free to contact me at: work: (415) 476-1628; fax: (415)476-0705.

UNIVERSITY OF CALIFORNIA, BERKELEY

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SANTA BARBARA · SANTA CRUZ

SCHOOL OF PUBLIC HEALTH
DEPARTMENT OF BIOMEDICAL AND
ENVIRONMENTAL HEALTH SCIENCESEARL WARREN HALL
BERKELEY, CALIFORNIA 94720

FACSIMILE TRANSMITTAL FORM

Room Number: 322 Warren Hall

FAX Phone Number: (510) 642-5815

Sender's Telephone Number: (510) 642-8847

Date: 2/18/93

TO: Kathleen McGonley

Location: White House

FAX Phone: 202-456-7044

Telephone:

FROM: Travey Woodruff

Room No:

Billing No: 6740

No. of Pages (including cover sheet) 2

XEROX INSTRUCTIONS.

February 18, 1993

To: Kathleen McGinty

From: Tracey Woodruff

Re: Potential employment as environmental policy specialist in your program

Dr. Devra Davis suggested that I contact you. I am interested in working with you in the postdoctoral fellowship in environmental policy, and I would like to complete my second year in Washington DC.

I have a PEW postdoctoral fellowship at the Institute for Health Policy Studies at the University of California, San Francisco. I am currently working on pesticide policy and breast cancer research. I have been working with Devra since last spring, when I spent 3 months working with her at the National Academy of Sciences. I was the first woman to receive a doctorate in bio-engineering/risk assessment from University of California Berkeley/San Francisco. I also received a Masters in Public Health in environmental health sciences. I also was President of the University of California Student Association, and worked with Devra on Green Vote and Rock the Vote in the campaign.

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The establishment of an environmental policy program in the White House provides exciting opportunities for developing innovative new policies. I look forward to working with you and Devra on these issues.

Please feel free to contact me at: work: (415) 476-1628; fax: (415)476-0705.

Eleanor Mulloney LeCain



February 19, 1993

Kathleen McGinty, Director
Office of Environmental Policy
Old Executive Office Building, Room 286
Washington, D.C. 20501

Dear Ms. McGinty,

I am writing to apply for a job in the Office of Environmental Policy.

I was excited to see that President Clinton created an environmental policy office in the White House which would specifically focus on the important arena of environment and economy. The revitalization of our economy, and the survival of our planet, depends in large measure on having the environment and economy work together.

For many years, I have been writing and speaking about the possibilities of creating a healthy environment and a healthy economy. I would very much like to carry on this work with you in the Office of Environmental Policy.

I am certain I could contribute to the success of your office, and the issues we care about deeply. You can review my background by looking at the enclosed resume. As you will see, I have experience in government, business, and advocacy circles.

I believe working with you and other members of your team would be a fruitful and rewarding experience, for us, and for the country. Let's work together to create jobs and heal the planet.

For a better America,



*P.S. YOU MAY HAVE SEEN MY NAME ON A PROPOSAL
I SENT YOU LAST MONTH ON CREATING AN
ENVIRONMENTAL BUSINESS INSTITUTE.*

43 Samoset Street, Boston, Massachusetts 02124
617 436-4875 FAX 617 436-4875

Eleanor Mulloney LeCain

43 Samoset Street
Boston, MA 02124

(617) 436-4875

EDUCATION:

Boalt Hall School of Law, 1983, University of California, Berkeley, M.A., Law and Social Policy.

Yale University, New Haven, Connecticut, 1977, B.A., Economics Department.

EXPERIENCE:

1992 Candidate for United States Congress, Massachusetts.
Ran for the United States House of Representatives until seat was eliminated in redistricting.

1992 Clinton for President, Surrogate Speaker (volunteer).

1/90-4/91 Assistant Secretary of State for Strategic Planning, MA
Initiated a strategic plan for the secretariat with a goal of making government more efficient and effective.

9/90-11/90 Campaign Manager. Managed successful statewide campaign for Michael Connolly, Massachusetts Secretary of State.

12/87-9/89 Executive Director, Blueprint 2000. Directed an initiative involving thousands of citizens, policy experts, and elected officials to develop a vision and plan of action for Massachusetts state government.

1987 Campaign Manager. Managed successful campaign, Rosaria Salerno for Boston City Council, citywide.

7/85-6/87 Executive Director, ExPro. Directed a national research project on the changes needed in our military, foreign, economic and environmental policies to provide for real security into the 21st Century.

1984 Director, Peace and Environmental Convention Coalition.
Directed a coalition of over 100 organizations to articulate and advocate a positive vision of environmental and foreign policies.

PRESENTATIONS:

Lecture widely for universities, organizations and government officials on state, national and international policy, including:

"The Future of Environmental Business," 1992, Chattanooga Ventures, Tennessee.

PRESENTATIONS continued:

"Creating a Healthy Environment and a Healthy Economy," 1990, Keynote Address, "Renewing the Earth," Kyoto, Japan, Also advised Japanese businessmen and members of the Diet on eco-economics.

Commentator, National Public Radio, Wisconsin, January 1991-present. Analyze policy and politics, such as Presidential campaign, Economic Summit, the State of the Union address.

"Converting from a Military to a Civilian Economy: The Possibilities of Environmental Jobs," September 1992, testimony for the Defense Conversion Commission hearings, Department of Defense, Groton, CT.

"An Energy Policy with a Future," Bradford College, Massachusetts, May, 1992. Speech at conference to explore a safe, sane energy policy.

"Environmental Jobs: the Wave of the Future," Radcliffe Career Services, 1991.

"Environment and Population," 1991, Population Conference, Elmwood Institute, California.

"Global Warming and Ozone Depletion: The Role of State Government," 1989, Missouri Leadership Conference, "Partnerships for Economic Growth and the Environment."

"The Prospects and Potential of Conversion," Plenary speech, April 1989, New England Conference on Economic Diversification, Pittsfield, Massachusetts.

"Participatory Planning," 1989, international conference on initiatives for development and democracy, Norway.

"Women in Politics and Government," 1989, Boston College Program on Women in Politics and Government.

"Making Our Visions Real," 1988, Keynote Address at Governor's Conference on Prevention, Vermont.

"The Ethical Management of Resources: Food and Forests," 1987, Science and Technology series by California Council for Humanities and the GTE Foundation, San Francisco.

"Agenda for the 21st Century," 1987, Omega Institute, New York.

"The Crisis in Modern Science," 1986, sponsored by the Consumers Association of Penang, Malaysia.

Eleanor Mulloney LeCain, Page Three

PRESENTATIONS, continued

World Conference to Review and Appraise the Achievements of the UN Decade for Women: Equality, Development and Peace, 1985, Nairobi, Kenya.

AWARDS, FELLOWSHIPS AND SPECIAL DISTINCTIONS:

Who's Who in Executive and Professional Women, Women's Foreign Policy Council Directory, & The World Who's Who of Women 1989-92.

German Marshall Fund Grant to Norway, 1989.

Bahai Human Rights Award, San Francisco, 1984.

Boalt Law School grant to work at United Nations in Geneva, Switzerland, on international law and economics, 1983.

PUBLICATIONS (partial listing):

"A New Role for Government," on rebuilding Homestead, Florida, ecologically. Co-authored with Jack Clark, World Hunger Year journal, 1992.

"Eco-business and the Bay State's Potential," Boston Business Journal, February, 1991.

"What's Good for Ecobiz is Good for America," 1991, In Business, the Magazine for Environmental Entrepreneurs.

"The Fate of the Earth," in transcripts from Fate of the Earth conference in New York, 1988.

"Hunger and Militarization," Food Monitor Journal, Summer, 1987.

Edited "The ExPro Papers," a series of articles addressing security needs to the 21st Century, 1985-1987.

"The Responsibility of International Research Institutions," in Food As a Human Right, co-authored with editors Ashborjn and Wenche Eide, United Nations University Press, 1984.

"A Solution for the Polish Crisis," New York Times op-ed, 1981.

"Lessons from the U.S. Food System," Le Monde Diplomatique, Paris, France, Spring, 1980.

REFERENCES:

Available upon request.



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STAFF ASSISTANT

ESTEBAN E. TORRES
Member of Congress
34th District, California

1740 Longworth Building
Washington, D.C. 20515
(202) 225-5256

PHOTOCOPY
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Southwest Network
for
Environmental and Economic Justice
FAX TRANSMISSION COVER SHEET

DATE SENT : FEBRUARY 18, 1993

DELIVER TO : KATHLEEN MCGINTY

COMPANY : OFFICE OF ENVIRONMENTAL POLICY

FAX NUMBER : 202-456-4231

NUMBER OF PAGES TO FOLLOW : 9

FROM : SOUTHWEST NETWORK AND ENVIRONMENTAL JUSTICE ACTIVISTS

COMMENTS : MS MCGINTY, FOLLOWING IS A COPY OF THE 12/11/92
LIST OF RECOMMENDATIONS FOR POTENTIAL POSITIONS IN
ENVIRONMENTAL POLICY IN THE NEW ADMINISTRATION. ONE
CHANGE HAS BEEN MADE ON PAGE 1 RE: CEQ (NOW THE
OFFICE OF ENVIRONMENTAL POLICY). THANK YOU.

EM

Telecopier Operator

Southwest Network for Environmental and Economic Justice

P.O. Box 7399 • Albuquerque, New Mexico 87194 • (505) 242-0416 • FAX (505) 242-5609

Coordinating Council

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Los Angeles, CA
Richard Moore
Albuquerque, NM
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Western Shoshone
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Austin
Patsy Oliver
Texarkana

Youth:

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Néstor Valle
Los Angeles, CA

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Maurilio Sánchez
Pachuca
Tijuana

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February 10, 1993

Kathleen McGinty
Office of Environmental Policy
White House
Washington, D.C.

Dear Ms. McGinty:

The following are our recommendations for potential positions in the Clinton Administration.

Environmental Policy Positions

Office of Environmental Policy

Dr. Robert Bullard
Dept of Sociology
University of CA - Riverside
Riverside, CA 92521
(714) 787-5444

Greg Watson
Commissioner of Agriculture
Commonwealth of Massachusetts
100 Cambridge Street
Boston, MA 02202
(617) 727-3000 ext. 100

Dr. Bunyan Bryant
School of Natural Resources
University of Michigan
Dana Building
430 E University
Ann Arbor, MI 48109-1115
(313) 763-2410

David Hahn-Baker
President, Inside Out, Inc.
440 Lincoln Parkway
Buffalo, NY 14216
(716) 877-2004

Economic Positions with Important Environmental Responsibilities

Chairman, Council of Economic Advisors

Dr. Davis H. Swinton, Dean
School of Business
Jackson State University
Jackson, MS 39217
(601) 968-2411

Dr. Billy J. Tidwell
Director of Research
The National Urban League
111 14th Street NW, Suite 600
Washington, DC 20005
(202) 898-1604

SOUTHWEST NETWORK, February 10, 1993, pg. 2

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Chairman, Council of Economic Advisors continued

Dr. Lenneal J. Henderson, Jr.
Schaefer School of Public Affairs
University of Baltimore
Baltimore, MD 21202
(301) 625-3749

Dr. William A. Darity, Jr.
Department of Economics
Univ. of North Carolina-Chapel Hill
Chapel Hill, NC 27514
(919) 966-5392

EPA and Related "Pollution" Positions

Administrator, Environmental Protection Agency

Toney Anaya, Esq.
200 West De Vargas Suite 7
Santa Fe, NM 87501
(505) 988-5050

Deputy Administrator

Toney Anaya, Esq.
200 West De Vargas, Suite 7
Santa Fe, NM 87501
(505) 988-5050

Dr. Balus Walker
Dean, College of Public Health
University of Oklahoma
P O Box 26901
Oklahoma City, OK 73190
(405) 271-2232

General Counsel

Gail Small
Native Action
P O Box 316
Lame Deer, MT 59043
(406) 477-6390

W. Lawrence Wallace
Vinson & Elkins
The Willard Building
1455 Pennsylvania Avenue, NW
Washington, DC 20004
(202) 639-6500

Toney Anaya, Esq.
200 West De Vargas, Suite 7
Santa Fe, NM 87501
(505) 988-5050

Juan Gonzalez
328 Gold Avenue SW #1128
Albuquerque, NM 87102
(505) 242-4923

Regional Administrator for Region VI

Judith Espinosa
New Mexico Secretary of the Environment
1190 St. Francis Drive
Harold Runnels Building
Santa Fe, NM 87503
(505) 827-2850

SOUTHWEST NETWORK, February 10, 1993, pg. 3

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Regional Administrator for Region IX

Dan McGovern
Region IX Administrator
75 Hawthorne Street
San Francisco, CA 94105-3901
(415) 744-1023

Asst. Administrator for Policy, Planning and Evaluation

Professor Robert Bullard
Dept of Sociology
University of CA - Riverside
Riverside, CA 92521
(714) 787-5444

Professor Rudy Acuña
California State Univ - North Ridge
18111 Nordhoff Street
North Ridge, CA 91330
(818) 885-2734

Professor Devon Pena
Colorado College Dept of Sociology
14 E Cache La Poudre
Colorado Springs, CO 80903
(719) 389-6642

Professor Teresa Cordova
University of New Mexico
716 Luna Rd SW
Albuquerque, NM 87105
(505) 277-3854

Professor Claudia Isaac
Dept of Architecture and Planning
University of New Mexico
Albuquerque, NM 87131
(505) 277-7421

Professor Tobias Duran
Chicano Studies Department
University of New Mexico
1829 Sigma Chi NE
Albuquerque, NM 87131
(505) 277-6414

Professor Ricardo Griego
Department of Mathematics
Northern Arizona University
Flagstaff, AZ 86011-5717
(602) 523-3481

Asst. Administrator for Enforcement

Arthur Ray
Senior Attorney
Baltimore Gas and Electric Co
17th Floor, Gas and Electric Building
Baltimore, MD 21203
(410) 234-6869

Luke Cole
CA Rural Legal Assist. Foundation
2111 Mission Street, #401
San Francisco, CA 94110
(415) 864-3405

SOUTHWEST NETWORK, February 10, 1993, pg. 4

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Asst. Administrator for Air and Radiation

Michel Gelobter	Janet Phoenix, M.D.
Director, Environmental Policy Studies	Alliance to End Childhood
School of International & Public Affairs	Lead Poisoning
Columbia University	600 Pennsylvania Avenue SE
New York, NY 10027	Washington, DC 20003
(212) 854-3237	(202) 543-1147

Asst. Administrator for Water

Verna Williamson
Pueblo of Isleta
P O Box 1270
Isleta, NM 87022
(505) 869-6661

Asst. Administrator for Solid Waste and Emergency

Sadie Hoskie
Director, Navajo Environmental
Protection Administration
P O Box 308
Window Rock, AZ 86515
(602) 871-6352

Asst. Administrator for International Activities

Dana Alston
Public Welfare Foundation
2600 Virginia Avenue, NW
Washington, DC 20037
(202) 965-1800

Asst. Administrator for Pesticides and Toxic Substances

Davis Harris	Greg Watson
Executive Director	Commissioner of Agriculture
The Land Loss Prevention Project	Commonwealth of Massachusetts
P O Box 179	100 Cambridge Street
Durham, NC 27702	Boston, MA 02202
(919) 682-5969	(617) 727-3000 ext. 100
Baldemar Velasquez	Patricia Roberts
507 South St. Claire	U.S. EPA
Toledo, OH 43602	401 M Street SW
(419) 243-3456	Washington, D.C. 20460

SOUTHWEST NETWORK, February 10, 1993, pg. 5

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Asst. Administrator for Administration and Resources Management

Clarise Gaylord
U.S. EPA
Office of Environmental Equity
401 M Street SW
Washington, D.C. 20460
(202) 260-6357

Judith Espinosa
NM Secretary of the Environment
1190 St. Francis Drive
Harold Runnels Building
Santa Fe, NM 87503
(505) 827-2850

Department of Justice

Asst. Attorney General for Environment and Natural Resources

Alex Varela
U.S. EPA
401 M Street SW
Washington, D.C. 20460
(202) 260-8714

Toney Anaya, Esq.
200 West De Vargas, Suite 7
Santa Fe, NM 87501
(505) 988-5050

Gail Small
Native Action
P O Box 316
Lame Deer, MT 59043
(406) 477-6390

Arthur Ray
Senior Attorney
Baltimore Gas and Electric Co
17th Floor, Gas and Electric Bldg
Baltimore, MD 21203
(410) 234-6869

Luke Cole
CA Rural Legal Asst. Foundation
2111 Mission Street, #401
San Francisco, CA 94110
(415) 864-3405

Deputy Assistant Attorney General

Professor Placido Gomez
Thurgood Marshall School of Law
Texas Southern University
3100 Cleburne
Houston, TX 77004
(713) 527-7392

Eileen Gauna
Law Professor
Southwestern School of Law
11936 Darlington Avenue #203
Los Angeles, CA 90049
(213) 738-6753

Doug Meiklejohn
New Mexico Environmental Law Ctr
1520 Paseo de Peralta
Santa Fe, NM 87501
(505) 989-9022

Juan Gonzales
328 Gold Avenue SW #1128
Albuquerque, NM 87102
(505) 242-4923

SOUTHWEST NETWORK, February 10, 1993, pg. 6

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Deputy Assistant Attorney General continued

Dan Sosa
NM Supreme Court Justice
135 Mesa Vista
Santa Fe, NM 87501
(505) 827-4886

Department of Defense

Deputy Asst. Secretary for the Environment

Deehon Ferris
Lawyers Committee for
Civil Rights Under Law
1400 Eye Street NW, Suite 400
Washington, DC 20005
(202) 371-1212

Department of Energy

Asst. Secretary for the Environment, Safety, and Health

Deehon Ferris
Lawyers Committee for
Civil Rights Under Law
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Judith Espinosa
NM Secretary of the Environment
1190 St. Francis Drive
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(505) 827-2850

Director, Office of Policy Planning and Analysis

Michael Woo
Professional Staff Member
Energy and Commerce Committee
House Energy and Commerce

Professor Teresa Cordova
University of New Mexico
716 Luna Rd SW
Albuquerque, NM 87105
(505) 277-3854

Adminsitator, Bonneville Power Administration

Dr. Lenneal Henderson, Jr.
Schaefer School of Public Affairs
University of Baltimore
Baltimore, MD 21202
(301) 625-3749

SOUTHWEST NETWORK, February 10, 1993, pg. 7

**PHOTOCOPY
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Department of Interior

Secretary, Department of Interior

Katy McGinty
Senator Al Gore's Office
393 Russell Senate Office Bldg
Washington, DC 20510-4202
(202) 228-2611

Verna Williamson
Pueblo of Isleta
P O Box 1270
Isleta, NM 87022
(505) 869-6661

Science Policy Positions

White House

Deehon Ferris
Lawyers Committee for
Civil Rights Under Law
1400 Eye Street NW, Suite 400
Washington, DC 20005
(202) 371-1212

Other Qualified Individuals

Guy Williams
Environmental Defense Fund
1875 Connecticut Ave NW, Suite 1016
Washington, DC 20009
(202) 387-3500

Stephen Viederman
President
Jessie Smith Noyes Foundation
16 East 34th Street
New York, NY 10016
(212) 689-6549

Dr. Bunyan Bryant
School of Natural Resources
University of Michigan
Dana Building
430 E University
Ann Arbor, MI 48109-1115
(313) 763-2410

Chris Peters
Executive Director
Seventh Generation Fund
for Indian Development
P O Box 2550
Mckinleyville, CA 95521
(707) 839-1178

Charles Lee
United Church of Christ
475 Riverside Drive #1950
New York, NY 10115
(212) 870-2077

Dr. Yvette Perfecto
School of Natural Resources
University of Michigan
Ann Arbor, MI 48109-1115
(313) 764-1433

Tom Goldtooth
Indigneous Environmental Network
P O Box 485
Bemidji, MN 56601
(218) 679-3959

Leslie Atkinson
Congressman Stoke's Office
U.S. House of Representatives
Washington, DC 20515

Khalil Munir
Congressman Towns' Office
U.S. House of Representatives
Washington, DC 20515

Charles Stephenson
Congressman Dellums' Office
U.S. House of Representatives
Washington, DC 20515

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Other Key Agencies for Environmental Justice

Nominees for positions in agencies listed above should be considered as nominees for key position appointments in the following agencies:

Department of Housing and Urban Development
Department of Commerce
U.S. Trade Representative
National Oceanic and Atmospheric Administration
Food and Drug Administration
Department of Labor
Department of Transportation

Department of Health and Human Services

Dennis Rivera
AFL-CIO Hospital Worker's Union 1199
New York, NY
(212) 582-1890

Secretary of Agriculture

Dolores Huerta
National Chair, 21st Century Political Party
1600 Wilson Boulevard, Suite 707
Arlington, VA 22209-2505
(800) 394-2178

Ambassador to the United Nations

Stephen Viederman
President
Jessie Smith Noyes Foundation
16 East 34th Street
New York, NY 10016
(212) 689-6549

Occupation Safety and Health Administration

Pam Tau Lee
Labor Occupational Health Program
781 16th Avenue
San Francisco, CA 94118
(510) 642-5507

February 14, 1993

Ms. Katie McGinty
Director, White House Office
on Environmental Policy
Old Executive Office Building
Washington, D.C. 20503

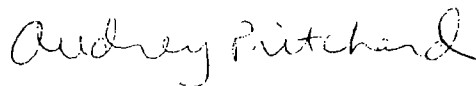
Dear Katie:

Congratulations on your new position in the White House! I have been closely following the events which led up to the creation of the White House Office on Environmental Policy; it is truly heartening to see the environment become a central consideration in all U.S. policy-making. You have the unique opportunity to make a substantial difference in shaping the environmental future of our nation and the entire world.

I interviewed with you last August to become your assistant in then-Senator Gore's office. I was of course disappointed not to be selected for the job, but shortly afterwards I received a promotion in my office at The Nature Conservancy from Administrative Assistant to Legislative Assistant. I am now responsible for coordinating our organization's Interior Appropriations lobbying effort, which includes writing testimony to be presented to the Subcommittee describing over fifty Land and Water Conservation Fund projects the Conservancy supports, as well as numerous federal agency programs which focus on the protection and management of biological diversity. I am a member of a Working Group which is developing our organization's position on the Endangered Species Act and will be designing amendments to give the Act a more ecosystem-oriented approach. I also follow an array of relevant issues on Capitol Hill and track legislation of interest to our state field offices.

I realize you must be getting inundated with resumes, but I continue to be very interested in working for you. Should you wish to get in touch with me, my numbers are: (703) 841-5336 at work and (703) 931-3917 at home. In the meantime, good luck in your new capacity. We environmental groups are thrilled to have you in charge!

Sincerely,

A handwritten signature in cursive script that reads "Audrey Pritchard".

Audrey Pritchard

AUDREY PRITCHARD

4820 S. 28th Street
Arlington, VA 22206
(703) 931-3917

WORK EXPERIENCE

Legislative Assistant, The Nature Conservancy 11/92-present
Work in government relations department of international private, nonprofit conservation organization. Coordinate organization's nation-wide annual land acquisition lobbying effort. Write congressional testimony for Interior Appropriations Subcommittee. Participate in Endangered Species Act Coalition's Legislative Task Force. Analyze federal agency budgets and evaluate programs of interest to The Nature Conservancy. Serve as a resource to field offices in following issues on Capitol Hill.

Administrative Assistant, Government Relations, The Nature Conservancy 10/90-11/92
Attended congressional hearings on various environmental issues and summarized for organizational updates, tracked relevant legislation and congressional floor proceedings. Responsible for monitoring all wetlands legislation and Clean Water Act reauthorization progress. Assisted in planning of organization-wide Government Relations Conference (150 attendees) and conducted fundraising research for same. Responsible for general administrative duties of department.

Spanish Drill Instructor, Middlebury College 1989-90
Selected by faculty to lead twice weekly drill classes for beginning Spanish students. Conducted class solely in Spanish language. Taught grammar and pronunciation, evaluated progress of students.

Fulbright Commission Office Assistant, Madrid, Spain Summer, 1989
Commission for Educational Exchange Between the U.S. & Spain, Ministry of Education
Helped organize and host orientations for grantees, translated documents. Utilized Spanish and English interchangeably with office personnel and public in daily responsibilities.

United States Senate Intern, Office of Senator Alan Cranston Summer, 1986
Conducted comparative statistical research for 1986 reelection campaign. Carried out various clerical and administrative tasks, answered constituent correspondence.

EDUCATION

Middlebury College, Middlebury, Vermont B.A. May, 1990
International Major: Political Science/Spanish
Cum Laude; GPA: 3.47/4.0
Senior Thesis: "Socialist Parties of Western Europe in the Modern Context"
Awarded High Departmental Honors for writing and oral defense of thesis
Junior Year Abroad: Madrid, Spain, 1988-89
Member Sigma Alpha Pi, National Spanish Honor Society
Point Loma High School, San Diego, CA, Valedictorian, 1986

OTHER ACTIVITIES/SKILLS

Clinton-Gore Presidential Campaign, Volunteer, Washington, D.C. 8/92-11/92
Bob Kerrey for President Campaign, Volunteer, Washington, D.C. 10/91-2/92
Middlebury College Democrats, Member 1986-1990
Senior Community Center, Christmas volunteer, San Diego, CA 1985-1991
Travel experience: Extensive travel throughout the U.S. and Western Europe; 2-week trip to Mexico; chosen to lead ecotourism trip for Nature Conservancy donors to Peruvian Amazon in July, 1993.
Highly proficient at IBM Wordperfect, Lotus 1-2-3, Apple Macintosh.
Fluent in oral and written Spanish language.

The Ecological Society of America

JANE LUBCHENCO, President
Department of Zoology
Cordley 3029
Oregon State University
Corvallis, OR 97331-2914

FAX: 503-737-0501
E-mail: LUBCHENJ@BCC.ORST.EDU
Phone: 503-737-5337

12 February 1993

Ms. Kathleen McGinty
Deputy Assistant to the President and Director
White House Office on Environmental Policy
The White House
Washington, DC 20500

Dear Ms. McGinty:

I am writing to urge you to consider Dr. Barry D. Gold for a position on your staff. I can think of few people able to make a more valuable contribution to the President's stated goal of developing a new approach to environmental issues than Barry. He has the needed expertise, experience, and personal skills for such an assignment. I have taken the liberty of enclosing a copy of his resume for your review.

I first met Barry in 1991 when he was directing the work of the Committee on Environmental Research (CER) of the National Academy of Sciences, on which I serve. His intelligence, competence, knowledge of environmental issues, and interpersonal skills were clearly evident in his leadership of CER. Much to the Committee's disappointment, Barry left CER in 1992, at the request of Rep. George E. Brown Jr., to join the staff of the House Committee on Science, Space, and Technology. I have continued to work with Barry since he moved to the Hill and regularly seek his advice on environmental policy issues. Most recently, we worked together on a paper for the Clinton-Gore transition team (enclosed) addressing the need to improve the use of ecological science in developing solutions to many of the environmental problems we face. Throughout these activities, Barry has done a masterful job of bridging the gap between science and environmental policy. He understands both and would thus be a valuable member of your team.

Let me take this opportunity to congratulate you on your new responsibilities and offer the Ecological Society of America's and my personal help to you or your staff as you develop and execute your agenda for the coming years.

With kind personal regards and best wishes, I remain

Sincerely,



Jane Lubchenco
President

JL:ksr
Enclosure

cc: Greg Simon

BARRY D. GOLD

5903 Cobalt Road
Bethesda, MD 20816

(301) 229-1613 (Home)
(202) 225-2626 (Work)

POLICY AREAS

Environmental policy, science and technology for international development, and science policy.

SKILLS

- Policy analysis and advising
- Program development and initiation
- Negotiating policy consensus
- Knowledge of the legislative process

PROFESSIONAL EXPERIENCE

Professional Staff Member and Science Consultant *Committee on Science, Space, and Technology* *1992 - present*
U.S. House of Representatives

Responsible for efforts to improve the federal management and support of R&D. Oversight of NSF and OSTP. Member of committee task forces on "green technologies," global change research, the health of research, and the future of the national labs. Organize hearings and draft legislation.

Senior Program Officer *National Academy of Sciences* *1989 - 1992*

Directed study aimed at strengthening U.S. environmental research capabilities and improving the science base in environmental protection and resource management. Program Officer for study and report on "Scientific Responsibility and the Conduct of Research." Experience leading a group of scientists and engineers in developing consensus positions on science and environmental policy issues.

Senior Program Associate *American Association for the Advancement of Science (AAAS)* *1983 - 1989*

Multiple responsibilities in the Directorate for International Programs and the Directorate of Science and Policy Programs. Conducted research on how technological development affects population, resource, and environment interactions for the AAAS Population, Resources, and Environment Program. Conducted studies relating to the status of science and technology in Sub-Saharan Africa and launched AAAS Sub-Saharan Africa program. Coordinator for AAAS Consortium of Affiliates for International Programs, a group of leading U.S. scientific societies with interests in international activities. Staff Officer for the AAAS-ABA National Conference of Lawyers and Scientists. Conducted study of graduate education in science policy. Prepared congressional testimony and briefings for the Board of Directors and Executive Officer.

Visiting Scientist *International Institute for Applied Systems Analysis* *1985*

Developed strategies for understanding and managing global environmental changes resulting from development activities for the Ecologically Sustainable Development of the Biosphere Project. Assessed global population models, formulated scenarios and designed policy exercises to be used as research and teaching tools.

Environmental Scientist *Midwest Research Institute* *1980 - 1982*

Project leader for the development of federal environmental regulations.

Research Associate *J.F. Coates, Inc.* *1980*

Conducted futures studies for the U.S. EPA and the National Bureau of Standards.

Staff Assistant *Science Advisory Board* *1979 - 1980*
U.S. Environmental Protection Agency

Staff assistant for a study for the Administrator on the use of economic analysis in the development of environmental policy within EPA, especially economic benefits analysis.

Environmental Intern *Massachusetts Audubon Society* *1978*

Member of team of graduate students that developed baseline biological data on Long Island Sound for use by Connecticut's Coastal Area Management Program.

EDUCATION/HONORS

D.Sc., May 1992, Engineering and Policy, Washington University, St. Louis, MO.
Specialization: Environmental and natural resources policy, and international development.
Dissertation Topic: The use and management of artisanal fishery resources in Ghana.
Honors: Exxon Education Foundation Doctoral Fellowship.

M.A., February 1984, Science, Technology and Public Policy, George Washington University, Washington, DC.
Specialization: Environmental policy, science policy, and international development.
Honors: Wolcott Foundation Fellowship in Public and International Affairs.

M.S., May 1979, Ecology, University of Connecticut, Storrs, CT.

B.S., May 1974, Biology, University of Miami, Coral Gables, FL.

MEMBERSHIP

Ecological Society of America
Sigma Xi, The Scientific Research Honor Society
American Association for the Advancement of Science

ADDITIONAL SKILLS/EXPERIENCE

- Author or editor of over two dozen scholarly and professional publications.
- Convened or invited participant in numerous domestic and international seminars.
- Consultant for U.S. AID, the World Bank, and AAAS.
- Commissioning and contracting for studies and reports.
- Worked in Africa, Europe, Latin America and the Caribbean, and the Middle East.

ENVIRONMENT AND NATURAL RESOURCE RELATED PUBLICATIONS

- Lubchenco, Jane, Paul G. Risser, Anthony C. Janetos, James R. Gosz, Barry D. Gold, and Marjorie M. Holland, 1993. "Priorities For An Environmental Science Agenda In The Clinton-Gore Administration," *Bull. Ecol. Soc. Am.*, Vol. 74, No. 1, March.
- Sherman, Kenneth, Lewis Alexander, and Barry D. Gold (eds.), 1993. Stress, Mitigation, and Sustainability of Large Marine Ecosystems. AAAS, Washington, DC.
- Gold, Barry D., 1992. An Assessment of Policy Strategies for Managing an Artisanal Fishery, Dissertation, Washington University, St. Louis, MO.
- Sherman, Kenneth, Lewis Alexander, and Barry D. Gold (eds.), 1991. Food Chains, Yields, Models and Management of Large Marine Ecosystems. Westview Press, Boulder, CO.
- Sherman, Kenneth, Lewis Alexander, and Barry D. Gold (eds.), June, 1990. Frontiers of Marine Ecosystems Research: Large Marine Ecosystems. AAAS, Washington, DC.
- Gold, Barry D., 1989. "The Water of Ayole." In Science Books and Films, AAAS, 24(5): 316. (Relates to providing safe drinking water to Third World villages.)
- Gold, Barry D., Elizabeth C. Anderson, and Eva Hizsnyik, 1989. "A Critical Review of Population Projections for the Study of Long-term, Large-scale Interactions between Development and Environment." In Scenarios of Socioeconomic Development for Studies of Global Environmental Change: A Critical Review, Ferenc L. Toth, Eva Hizsnyik, and William C. Clark (eds.), International Institute for Applied Systems Analysis, Laxenburg, Austria.
- Gold, Barry D. and Eugene B. Shultz, Jr., 1986. "Marine Biofuel for Rural Coastal and Island Communities in Developing Nations." In Proceedings - Energy for Rural and Island Communities IV, Glasgow, Scotland, September 16-19, 1985.
- Gold, Barry D., 1982. Source Category Survey Report - Animal Feed Dryers. U.S. EPA, Research Triangle Park, NC.
- Gorman, Paul and Barry D. Gold, 1981. Background Information for Proposed Standards: Coke Oven Battery Stacks. U.S. EPA, Research Triangle Park, NC.
- Subcommittee on Economic Analysis, Science Advisory Board, U.S. EPA, 1980. "Economics in EPA." (Report to the Administrator), Washington, DC, July 22.
- Seba, Douglas B. and Barry D. Gold, 1980. "Economic Analysis in Environmental Protection Policy." In Proceedings: Petromar 1980, Monaco.

ENVIRONMENT AND NATURAL RESOURCE RELATED CONFERENCES

Interdependence: Economic Development and Environmental Concerns in the Tropics, Organization for Tropical Studies, Inc., Costa Rica, May 23-30, 1992. Invited

[BARRY D. GOLD]

participant in course addressing economic development and environmental issues in tropical countries, particularly as these relate to policies formulated in developed countries. Examined the interdependence of economic development and environmental sustainability.

Science and Management of Large Marine Ecosystems, AAAS Annual Meeting, February 18, 1991. Co-arranger of one-day symposium to examine the relevance of the large marine ecosystem concept to the conservation and management of living marine resources.

International Conference on the Large Marine Ecosystem (LME) Concept and Its Application To Regional Marine Resources Management, Monaco, October 1-6, 1990. Advisor and invited participant for conference. Participants included 140 scientists and policy makers from 36 countries and 12 regional and international organizations.

Food Chains, Yields, Models, and Management of Large Marine Ecosystems, AAAS Annual Meeting, February 16, 1990. Co-organizer and moderator of one-day symposium that examined the use of models in the management of large marine ecosystems.

Regional Seminar on the Conservation and Utilization of Marine Resources, Accra, Ghana, September 4-9, 1988. Invited participant in International Oceanographic Commission (IOC) scientific meeting to explore the conservation of marine resources in West Africa.

Frontiers of Marine Ecosystems Research, AAAS Annual Meeting, February 12-14, 1988. Co-organizer of three-day symposium to explore the frontiers of research on large marine ecosystems. Attended by over 250 scientists, managers and policymakers.

Caribbean Regional Seminar on the Role of Scientific and Engineering Societies in Development, San Juan, Puerto Rico, December 5-9, 1987. Invited participant in seminar examining opportunities for strengthening the scientific and engineering infrastructure in the Caribbean. Prepared summary recommendations for working group on environmental issues.

Congressional Seminar, Rapid Population Growth in the Third World: Implications for U.S. Policy, Congressional Clearinghouse on the Future, U.S. Congress, Washington, DC, February 8, 1986. Co-arranged seminar for members of Congress to discuss policy issues related to rapid population growth in the Third World with McGeorge Bundy.

AAAS/EPA Biotechnology and the Environment: Research Needs Workshop, Coolfont, WV, April 29 - May 1, 1984. Participant in workshop to develop recommendations for EPA for assessing the risks of biotechnology and relating the findings to regulatory strategy. Rapporteur for working group on containment and control technologies.

COMMISSIONED REPORTS

Originated concept and commissioned AAAS to do a report on the organization and support of federal environmental research. Provided advice on the structure and content of the report. Published as Gramp, Kathleen M., Albert H. Teich, and Stephen D. Nelson, 1992. Federal Funding for Environmental R&D, AAAS, Washington, DC.

[Detailed resume and references available upon request.]

**PRIORITIES FOR
AN ENVIRONMENTAL SCIENCE AGENDA
IN THE CLINTON-GORE ADMINISTRATION**

RECOMMENDATIONS FOR TRANSITION PLANNING

from the
ECOLOGICAL SOCIETY OF AMERICA
and the
SUSTAINABLE BIOSPHERE INITIATIVE OFFICE

December 14, 1992

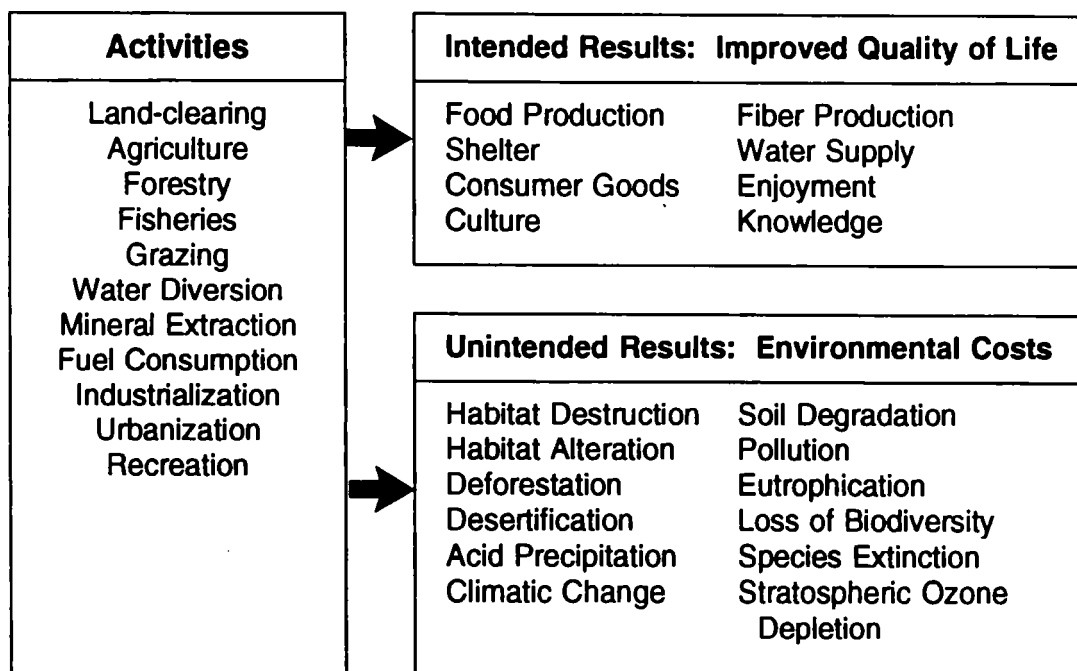
by
Jane Lubchenco
Paul G. Risser
Anthony C. Janetos
James R. Gosz
Barry D. Gold
Marjorie M. Holland

PRIORITIES FOR AN ENVIRONMENTAL SCIENCE AGENDA IN THE CLINTON-GORE ADMINISTRATION

INTRODUCTION

Many of the most important of our current environmental problems result from human activities which threaten Earth's life-support systems (Box 1). Habitat alteration and destruction, species extinction and overall loss of biological diversity, stratospheric ozone depletion, and global climate change rank among the most serious of environmental problems (see Appendix 1). To a large degree, these problems are fundamentally ecological in nature. An integrated policy and management framework, based upon the best knowledge that can be provided from the social and environmental sciences, is needed to deal with current and emerging environmental problems.

BOX 1. HUMAN ACTIVITIES AFFECTING THE SUSTAINABILITY OF THE BIOSPHERE



Activities required to sustain life and to improve the quality of life often produce unintended results. Due to the growth of the human population and the increasing per capita use of resources, these unintended results are now of sufficient magnitude that they threaten Earth's life-support systems. These negative consequences result because the functioning of normal ecosystems is disrupted. Ecological knowledge applied in managing these activities can reduce the incidence of negative, unintended results. (After Huntley et al. 1991.)

The rhetoric that pits the environment against the economy in a false dichotomy must be replaced by the emerging view of the opportunities resulting from the strong linkages between the environment and the economy. The challenge is to manage natural resources and the environment in a manner that provides for both the needs of today and those of tomorrow. Decisions about natural resources and the environment have both long-term and short-term economic consequences. Experience demonstrates unequivocally that managing environmental systems in a sustainable fashion will be economically advantageous in the long run. Thus, balancing economic development and the management of environmental resources will be one of the greatest challenges, but also one of the greatest opportunities, for the Clinton-Gore Administration.

THE SCIENCE OF ECOLOGY

Since the late 1960s when environmental issues first received national attention, the scientific discipline of ecology has made significant contributions to our understanding of environmental problems. Recently the ecological community has developed an intellectual framework for the acquisition, dissemination and utilization of ecological knowledge that will be required to achieve the sustainability of the biosphere (Lubchenco et al., 1991; Risser, Lubchenco and Levin, 1991; see attachments). This framework is called The Sustainable Biosphere Initiative (SBI). It provides a rational basis for identifying research priorities, articulates the three most important areas for ecological research, and illustrates the relevance of ecological knowledge to environmental education and problem-solving (Figure 1).

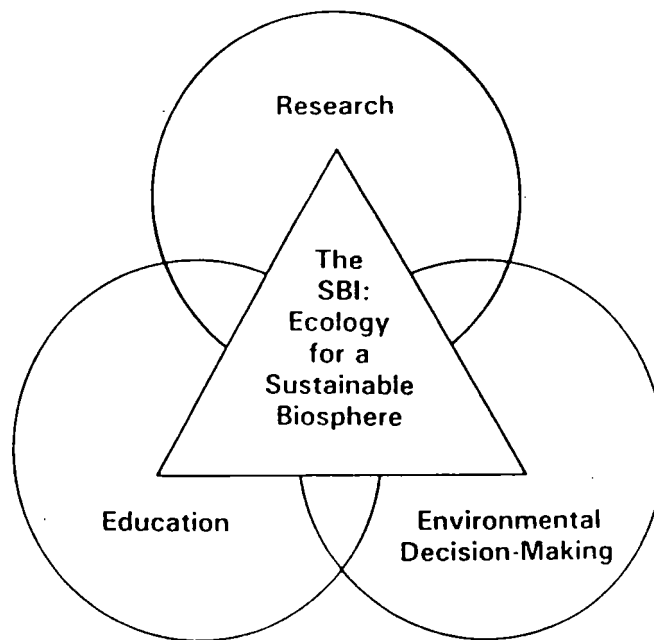


Figure 1. The Sustainable Biosphere Initiative provides a framework for the acquisition (research), dissemination (education), and utilization (environmental decision-making) of ecological research.

THE ROLE OF ECOLOGICAL KNOWLEDGE IN ENVIRONMENTAL POLICY AND MANAGEMENT

As noted above, many of the environmental problems which confront our society result from actions which disrupt the essential functions of ecosystems. When the assimilative capacity of natural systems is exceeded, the normal flow of "goods" and "services" provided by healthy ecosystems is impaired (Box 2). These goods and services are essential to our welfare for they provide our life-support systems. Only if natural resources and habitats are managed properly will these critical life-support functions be maintained. Ecological knowledge provides the basis for sound policy and management.

Box 2. ECOSYSTEM GOODS AND SERVICES.

Healthy ecosystems provide both "goods" and "services" to humanity.

Ecosystem "goods" include:

- food
- construction materials
- medicinal plants
- wild genes for domestic plants and animals

Ecosystem "services" include:

- maintaining hydrological cycles
- regulating climate
- cleansing water and air
- maintaining the gaseous composition of the atmosphere
- pollinating crops and other important plants
- generating and maintaining soils
- storing and cycling essential nutrients
- absorbing and detoxifying pollutants
- providing sites for inspiration, tourism, recreation and research

Highly managed ecosystems such as agricultural ecosystems are of obvious importance in producing ecosystem "goods." The critical functions provided by unmanaged ecosystems are less appreciated and therefore increasingly threatened. Moreover, because managed and urban ecosystems are embedded in unmanaged ecosystems, the former are highly dependent upon the latter. (After Ehrlich and Ehrlich 1991, McNeely et al. 1990.)

AN ENVIRONMENTAL SCIENCE RESEARCH PROGRAM

A comprehensive environmental national science research program does not currently exist and is needed to produce the knowledge required to make informed policy and management decisions, understand and minimize risks to the services provided by ecological processes, identify mitigation procedures and restoration strategies, and evaluate the economic value of environmental "services." High priority should be placed on:

- fully using our current knowledge about ecological processes when making environmental decisions, and
- developing a strong knowledge base in those areas where the necessary information is currently lacking but is needed for making informed policy decisions.

Neither of these exists at present. Both are vital to the nation's economic and environmental well-being. New institutional structures will be required to accomplish these goals.

If the nation is to have the strong research program it needs, the directions of this program must be supported by the scientific community. The research community also must assist in setting research priorities, communicating the value of them to the public and providing objective information to policy-makers. A coherent environmental science research program, therefore, must include a mechanism to set research priorities and to involve the scientific community. The Ecological Society of America has accepted the challenge of setting research priorities and is prepared to participate actively in the subsequent activities.

ECOLOGICAL RESEARCH PRIORITIES: THE SUSTAINABLE BIOSPHERE INITIATIVE (SBI)

The Ecological Society of America has recently identified priorities for ecological research. The three equal priorities are:

- ***Sustainable Ecological Systems*** - answering questions at the interface between ecological processes and human social systems:
 - understanding when natural and managed ecological systems are stressed to the point that they are no longer capable of being sustained
 - understanding how to restore damaged systems and
 - understanding how to manage ecological systems so that they can remain productive to support natural processes and meet the needs of the human population;
- ***Biological Diversity*** - understanding how biological diversity affects ecological processes and, thus the goods and services of ecological systems; and
- ***Global Change*** - understanding the ecological causes and consequences of global change.

These three priorities were identified as the most important, based on both the significance of the science and the importance to society. These priorities were approved by the Ecological Society of America and subsequently also endorsed through a resolution by the Council of Scientific Society Presidents, representing 57 professional scientific societies with a combined membership of 1.5 million individuals.

The SBI has received the initial support of federal agencies, which recognize that it represents a consensus of the ecological research community, sets realistic goals, and is directed toward helping to solve societal problems. The SBI Project Office was established in 1992 with support of the NSF, EPA, NASA, US Forest Service and US Fish and Wildlife Service. Currently a working group of 12 agencies is interacting with the scientific community through activities of the SBI Project Office, which serves as a focal point for:

- encouraging and facilitating specific research projects,
- bringing scientific results to decision-makers, and
- making ecological information available for educational purposes.

SUMMARY

The inextricable links between the nation's economic and environmental well-being underscore the need for sound environmental policies and decisions. The complex, interdisciplinary nature of environmental problems requires a more coordinated and comprehensive environmental science program than currently exists. Because many environmental problems involve ecological processes and systems, ecological knowledge is central to environmental decision-making. The Ecological Society of America's Sustainable Biosphere Initiative (SBI) articulates the relevance of ecological understanding to environmental problem-solving, provides a rational approach for setting research priorities, and identifies the highest priorities for ecological research.

RECOMMENDATIONS TO THE CLINTON-GORE ADMINISTRATION

In moving forward with its environmental and economic agendas, the Clinton-Gore Administration should:

- Adopt the SBI as part of its agenda, knowing it already has the support of both national and international scientific communities
- Recognize that the SBI addresses issues in a multidisciplinary way that will require new institutional arrangements, and therefore using the SBI to provide a rationale for constructing new federal structures for solving environmental issues
- Use the SBI and the Ecological Society of America as a ready source of ideas and expertise for assisting the new administration.

Members of the Society and staff of the Sustainable Biosphere Initiative Office and the ESA Public Affairs Office welcome the opportunity to brief the Administration and assist in developing its environmental policy.

BIBLIOGRAPHY

- Ehrlich, P.R. and A.H. Ehrlich, 1991. *Healing the Planet: Strategies for Resolving the Environmental Crisis*. Reading, Massachusetts: Addison-Wesley Publishing Company, Inc. 366 pp.
- Huntley, B.J., E. Ezcurra, E.R. Fuentes, K. Fujii, P.J. Grubb, W. Haber, J.R.E. Harger, M.M. Holland, S.A. Levin, J. Lubchenco, H.A. Mooney, V. Neronov, I. Noble, H.R. Pulliam, P.S. Ramakrishnan, P.G. Risser, O. Sala, J. Sarukhan, and W.G. Sombroek, 1991. A Sustainable Biosphere: The Global Imperative. *Ecology International* 20:1-14.
- Lubchenco, J., A.M. Olson, L.B. Brubaker, S.R. Carpenter, M.M. Holland, S.P. Hubbell, S.A. Levin, J.A. MacMahon, P.A. Matson, J.M. Melillo, H.A. Mooney, C.H. Peterson, H.R. Pulliam, L.A. Real, P.J. Regal, and P.G. Risser, 1991. The Sustainable Biosphere Initiative: An Ecological Research Agenda. *Ecology* 72:371-412.
- McNeely, J.A., K.R. Miller, W. Reid, R. Mittermeier, and T. Werner, 1990. *Conserving the World's biological diversity*. Washington, D.C.: IUCN, World Resources Institute, World Bank. WWF-US and Conservation International.
- Risser, P.G., J. Lubchenco and S.A. Levin, 1991. Biological Research Perspectives: A Sustainable Biosphere. *Bioscience* 41:625-627.
- U.S. EPA, 1990. *Reducing Risk: Setting Priorities and Strategies for Environmental Protection*. The Report of The Science Advisory Board: Relative Risk Reduction Strategies Committee to William K. Reilly, Administrator, United States Environmental Protection Agency. SAB-EC-90-021.

APPENDIX 1.

High- to low-risk ranking of environmental problems identified in the Science Advisory Board's report to the Administrator of the U. S. Environmental Protection Agency (EPA 1990, p. 13).

Risks to the Natural Ecology and Human Welfare

The Ecology and Welfare Subcommittee identified areas of relatively high, medium, and low risk, despite gaps in the relevant data. The four environmental problems that it considered to be relatively high-risk are likely to be considered high-risk even after data and analytical methodologies are improved, because the geographic scale of all four is very large (regional to global), and because the time that could be required to mitigate all four is very long, and some effects are irreversible.

The Ecology and Welfare Subcommittee did not limit their assessment to the environmental problems listed in *Unfinished Business*. The order of problems listed within each of the three different risk groups shown below is not meant to imply a ranking.

Relatively High-Risk Problems

- Habitat Alteration and Destruction

Humans are altering and destroying natural habitats in many places worldwide, e.g., by the draining and degradation of wetlands, soil erosion, and the deforestation of tropical and temperate rain forests.

- Species Extinction and Overall Loss of Biological Diversity

Many human activities are causing species extinction and depletion and the overall loss of biological diversity, including the genetic diversity of surviving species.

- Stratospheric Ozone Depletion

Because releases of chlorofluorocarbons and other ozone-depleting gases are thinning the earth's stratospheric ozone layer, more ultraviolet radiation is reaching the earth's surface, thus stressing many kinds of organisms.

- Global Climate Change

Emissions of carbon dioxide, methane, and other greenhouse gases are altering the chemistry of the atmosphere, threatening to change the global climate.

Relatively Medium-Risk Problems

- Herbicides/Pesticides
- Toxics, Nutrients, Biochemical Oxygen Demand, and Turbidity in Surface Waters
- Acid Deposition
- Airborne Toxics

Relatively Low-Risk Problems

- Oil Spills
- Groundwater Pollution
- Radionuclides
- Acid Runoff to Surface Waters
- Thermal Pollution

January 16, 1993.

Ms. Katie McGinty
White House Office on Environmental Policy
Washington, D.C.

**PHOTOCOPY
PRESERVATION**

Ms. Virginia Rodriguez-Colon
Attorney - International Environmental Law
4201 Massachusetts Ave., #8076
Washington, D.C.

Dear Ms. McGinty:

I am writing to you with the hopes of securing a position that will employ my skills and experience in the field of international or domestic environmental law. An international lawyer by training, I have substantial expertise in trade issues, particularly on the North American Free Trade Agreement, the General Agreement on Tariffs and Trade, and the environmental concerns that these involve.

For the past few months, I have worked with Scott A. Hajost at the Environmental Defense Fund as a legal intern. During my internship I was responsible to deal with the problems raised by NAFTA. I attended meetings at the State Department, EPA, USTR Office and represented EDF at the non-governmental organizations meetings. In addition, I had to do research on numerous issues such as the extraterritorial application of NEPA, the balance between trade and environmental agreements and many others.

Last December I completed a Masters in International Environmental Law at American University. Some of my courses are International Environmental Dispute Resolution, Environmental Litigation, Domestic Environmental Law, Transboundary Air Pollution, U.S. Application of International Environmental Law, and International Environmental Law. For my courses I wrote papers on Lenders liability under CERCLA, a NEPA/ESA/APA brief, a proposal for a forestry agreement focusing on sustained yield, and how to harmonize trade and international environmental agreements.

A native of Puerto Rico, I speak Spanish. In addition I have significant ability in French. I have the advantage of understanding Latin American culture as well as the American political situation. During the plutonium shipment turmoil last October through December, I worked with the Caribbean Environmental Programme in coordinating a call to attention of the international environmental community by U.S. NGOs. A letter was sent by a Puertorican NGO to the CEP meeting in Jamaica addressing the problems of unregulated radioactive shipments.

Thank you for your time. I am anxiously waiting to be part of rebuilding America. Hoping to meet with you soon or with anyone who may need a person with my qualifications in the administration.

Sincerely,

Virginia

Virginia Rodriguez-Colon

**PHOTOCOPY
PRESERVATION**

Virginia Rodríguez-Colón
4201 Massachusetts Ave., N.W. Apt. 8076W
Washington, D.C. 20016
202-686-2386

**PHOTOCOPY
PRESERVATION**

FORMAL EDUCATION:

- * **American University, Washington College of Law**
International Legal Studies Program
Washington, D.C.
Masters on International Environmental Law, December, 1992
- * **Catholic University of Puerto Rico, Law School**
Ponce, Puerto Rico
Juris Doctor, May, 1991
- * **Marquette University**
Milwaukee, WI
Bachelor in Arts and Sciences, major in Political Sciences and a minor in French, May 1988

BAR MEMBERSHIP:

September 1991 * **Puerto Rico**

PROFESSIONAL EXPERIENCE:

*September 1992-
present*

- * **Environmental Defense Fund**
Washington, D.C.
Internship: working as legal researcher for Mr. Scott Hajost on the extraterritorial application of NEPA, NAFTA, GATT, the U.N. Commission on Sustainable Development, Hague Conference, the Caribbean Environmental Program and others.

*September 1991-
December 1991*

- * **Ramírez & Ramírez, Attorneys at Law**
Hato Rey, Puerto Rico
Law Clerk: Research on bankruptcy, declaratory judgments, establishment of a statute of limitations on non-economic damages, investigative power of municipal corporations, double jeopardy, administrative cases, and civil rights issues.

*August 1990-
May 1991*

- * **Catholic University of Puerto Rico, School of Law Legal Aid Clinic**
Client interviews, representing clients in court proceedings, writing writs of certiorari to the Supreme Court of Puerto Rico, research, moot court exercises and organization of files.

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PRESERVATION**

FORMAL EDUCATION:

- * **American University, Washington College of Law**
International Legal Studies Program
Washington, D.C.
Masters on International Environmental Law, December, 1992
- * **Catholic University of Puerto Rico, Law School**
Ponce, Puerto Rico
Juris Doctor, May, 1991
- * **Marquette University**
Milwaukee, WI
Bachelor in Arts and Sciences, major in Political Sciences and a
minor in French, May 1988

BAR MEMBERSHIP:

September 1991

- * **Puerto Rico**

PROFESSIONAL EXPERIENCE:

*September 1992-
present*

- * **Environmental Defense Fund**
Washington, D.C.
Internship: working as legal researcher for Mr. Scott Hajost
on the extraterritorial application of NEPA, NAFTA, GATT, the
U.N. Commission on Sustainable Development, Hague
Conference, the Caribbean Environmental Program and others.

*September 1991-
December 1991*

- * **Ramirez & Ramirez, Attorneys at Law**
Hato Rey, Puerto Rico
Law Clerk: Research on bankruptcy, declaratory judgments,
establishment of a statute of limitations on non-economic
damages, investigative power of municipal corporations,
double jeopardy, administrative cases, and civil rights issues.

*August 1990-
May 1991*

- * **Catholic University of Puerto Rico, School of Law**
Legal Aid Clinic
Client interviews, representing clients in court proceedings,
writing writs of certiorari to the Supreme Court of Puerto
Rico, research, moot court exercises and organization of files.

**PHOTOCOPY
PRESERVATION***Summer 1990*

- * **Ramirez & Ramirez, Attorneys at Law**
Hato Rey, Puerto Rico
Paralegal: Research on contracts theory, civil rights violation, property farming land leases, employee political discrimination, and administrative law cases in general.

*August 1987-**May 1988*

- * **Dr. Richard D. Knudten**
Victimology professor at Marquette University
Position: Secretary and Research Assistant

ADDITIONAL EDUCATION:*Summer 1990*

- * **Inter-American University, Law School**
Santurce, Puerto Rico
Courses: Advance Evidence and Trial Advocacy

Summer 1989

- * **Fundación Ortega y Gasset**
Toledo, España (Spain)
Course: New Trends in Civil Law

Fall 1986

- * **Institute for American Universities**
Aix-en-Provence, France
Study abroad program

ACTIVITIES:*September 1990-**May 1991*

- * Treasurer of the Graduating Class, Catholic University of Puerto Rico, Law School

*September 1990-**May 1991*

- * Director of the Advertisement Committee, Phi Alpha Delta, Law Fraternity International

*August 1989-**May 1990*

- * Vice-President of the Student Council, Catholic University of Puerto Rico, Law School

*August 1989-**May 1990*

- * Member of the Faculty Committee on Budget, Catholic University of Puerto Rico, Law School

*October 1988-**May 1991*

- * Member of Phi Alpha Delta, Law Fraternity International, de Diego Chapter

February 1985

- * Participated in the Harvard Model United Nations

SPECIAL ABILITIES:

- * **Fluent in English, Spanish and French**
- * Word Perfect IBM 5.0, 5.1, 4.2, MacIntosh 2.0.1, Westlaw, and Lexis

REFERENCES:

- * Upon request

February 9, 1993

Kathleen McGinty, Esq.
Deputy Assistant to the President
White House Office of Environmental Policy
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20500

Position with White House Office of Environmental Policy

Dear Ms. McGinty:

Congratulations on your new post. I am an environmental attorney practicing in San Francisco and am writing to respectfully request that you consider me for a staff position in the White House Office of Environmental Policy. I have studied history, law, and public policy. As an attorney, I have gained a working knowledge of and practical experience with federal and state environmental laws. I believe that this background would enable me to contribute to the work of your new Office.

I have enclosed a resume and additional information about me, including a transcript from law school and my most recent work evaluations. I would be happy to provide you with whatever additional information you would like.

I will be in Washington in the near future and would appreciate the opportunity to talk with you or a member of your staff concerning possible positions with the White House Office of Environmental Policy.

Very truly yours,

A handwritten signature in cursive script, reading "David Beckman".

David S. Beckman

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. resume	[Personally Identifiable Information] [partial] (3 pages)	01/00/1993	b(6)

COLLECTION:

Clinton Presidential Records
Council on Environmental Quality
Kathleen "Katie" McGinty
OA/Box Number: 2898

FOLDER TITLE:

Resumes

2012-0769-F
rs2961

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

DAVID S. BECKMAN

90 Park Ridge Drive, Apt. 11, San Francisco, CA 94131
(415) 826-3821

GOAL

A staff position which would allow me to use my knowledge of and practical experience with federal and state environmental laws to contribute to the development of U.S. environmental policy.

PROFESSIONAL EMPLOYMENT

Present Heller Ehrman White & McAuliffe (400 attorneys)
Associate, Environmental Department

Admitted, State Bar of California, 1991
U.S. Department of Justice, offered position in Honors Program, 1991.

Practice includes: environmental litigation, including CEQA, NEPA, and CERCLA; legislative analysis and agency interface; regulatory compliance issues.

EDUCATION

1988-1991 Harvard University, J.D. *cum laude*, 1991

Activities:

Harvard Environmental Law Review, Editor
Harvard Environmental Law Society, Member

Research Focus: centralized land use controls in environmentally-sensitive areas
(with specific focus on the Coastal Zone Management Act)

1984-1988 University of California, Berkeley

B.A. *Highest Distinction*, 1988 (major: U.S. History)

Honors and Activities:

Phi Beta Kappa (Junior Year)
President's Undergraduate Fellowship
Berkeley History Association, President

PERSONAL

Born [REDACTED] (b)(6) raised in Philadelphia, Pennsylvania. I am pursuing my private pilot's license and am very interested in all things concerning aviation. Other interests include hiking and the outdoors; architecture; woodworking; and baseball (playing and attending games).

IMPORTANT!

IMPORTANT!

FOR ASSOCIATE: David A. Beckman

- URGENT!!! RETURN THIS FORM TO DORTHEA BECK NO LATER THAN FRIDAY, MAY 1, 1992.
PLEASE DO NOT DETACH RATING SHEETS FROM THIS FORM

ASSOCIATE RATING SHEET:
(10/1/91 through 3/31/92)

CUMULATIVE HOURS: 132
(10/1/91 through 3/31/92)

Associate Environ. Beckman, David S.

Billable 636.25

Law School/Class Harv. '91

Pro bono 38.50

Commencement Date at Firm 11/4/91

Nonbillable 228.75
(Office)

Evaluating Partners/Sp. Coun. Donnelly JSL PHW JJA

A. Amount of work performed under your supervision during the period
October 1, 1991 through March 31, 1992.

Donnelly: David has assisted me on a number of projects:

- (1) drafting tolling agreements and demand letters in the cleanup matter (18350-0001); (2) researching and reviewing insurance policies in the matter (16341-0001); (3) arranging for site work, reviewing reports, discussing same with client in (15740-0001); (4) researching and drafting memo on statute of limitations question in (16033-0001); (5) researching various issues in the matter (18209-0001).

JJA: See attachment.

JSL: See attachment.

PHW: See attachment.

B. Comments. (Please describe factually in narrative form the performance of this associate during the review period, avoiding to the maximum extent possible the use of adjectives such as "excellent" or "poor". Please include comments on this individual's judgment, analytic ability, knowledge of relevant subject matter, diligence and reliability, client relations, quality of professional work product and whether or not you would choose this individual to do similar or more difficult work in the future.)

Donnelly: I rely on David tremendously. He shows a great deal of maturity and judgment for a first-year associate. He is extremely intelligent, exhibits great analytical skills and, above all, is able to parse through murky or ambiguous case law to come up with sound, supportable conclusions. He is eager to handle matters on his own. He is extremely reliable, making all of his deadlines. My sense is that clients like him as well.

David is off to an impressive start.

We should direct challenging projects to David, and also hand-off matters to him. Soon, I think he will need little supervision.

ASSOCIATE/SPECIAL COUNSEL RATING SHEET:
(October 1, 1991 through March 31, 1992)

Associate/Special Counsel: David Beckman

Evaluating Partner: Jon Leo

- A. Amount of work performed under your supervision during the period October 1, 1991 through March 31, 1992.

Minimal amount of work performed under my supervision during the October 1, 1991 through March 31, 1992.

- B. Comments.

The only work David did for me during this reporting period was the preparation of written materials on various CERCLA issues for a December Executive Enterprises speech I gave at an Environmental Insurance Law Institute. David researched new case law, reviewed recent and pending legislation and contacted appropriate administrative agency personnel to produce a very serviceable draft discussing recent legal developments. Despite the fact that he was very busy with other projects at the time, he met my scheduling demands in fine fashion and produced a written product which was clear, concise, thoughtful and articulate.

David has a very engaging personality. He is warm, approachable and seems very much to enjoy the intellectual and personal interaction which makes for a collegial and productive work environment. I very much look forward to working with David on billable matters in the future.

ASSOCIATE RATING SHEET:
(10/1/91 through 3/31/92)

CUMULATIVE HOURS: 136
(10/1/91 through 3/31/92)

Associate

Bedemann, David

Billable _____

Law School/Class

Pro bono _____

Commencement Date at Firm

Nonbillable _____

Evaluating Partners/Sp. Coun.

PHW (WEINER)

(Office)

A. Amount of work performed under your supervision during the period
October 1, 1991 through March 31, 1992.

I have worked with David indirectly on the
directly on providing advice to the

matter and

B. Comments. (Please describe factually in narrative form the performance of this associate during the review period, avoiding to the maximum extent possible the use of adjectives such as "excellent" or "poor". Please include comments on this individual's judgement, analytic ability, knowledge of relevant subject matter, diligence and reliability, client relations, quality of professional work product and whether or not you would choose this individual to do similar or more difficult work in the future.)

David is an excellent addition to the Environmental Department. He is bright, quick, intellectually curious, and thorough. His work for the , often under difficult conditions, was painstaking and diligent. His work on the legislation was insightful and professional. I very much look forward to working with him on more issues.

ASSOCIATE RATING SHEET:
(10/1/91 through 3/31/92)

CUMULATIVE HOURS: **132**
(10/1/91 through 3/31/92)

Associate

David Beckerman

Billable _____

Law School/Class

Pro bono _____

Commencement Date at Firm

Nonbillable _____
(Office)

Evaluating Partners/Sp. Coun.

JJA

1. Amount of work performed under your supervision during the period October 1, 1991 through March 31, 1992.

I have worked with David on a number of small matters and I am his mentor.

3. Comments. (Please describe factually in narrative form the performance of this associate during the review period, avoiding to the maximum extent possible the use of adjectives such as "excellent" or "poor". Please include comments on this individual's judgement, analytic ability, knowledge of relevant subject matter, diligence and reliability, client relations, quality of professional work product and whether or not you would choose this individual to do similar or more difficult work in the future.)

In the short time that I have had to interact with David since his arrival, I have found him to be very intelligent. Equally important, he has exceptional interpersonal skills and lots of street smarts. He's also very enthusiastic and takes on assignments with a purpose that is evident in his follow-up work product. His written product displays impressive analytical skills and, quite remarkably for someone at his level, is directed toward practical solutions at his own initiative. His judgment, diligence and reliability are all superior --- I see nary a hint of flaws at this stage. In short, I think he's going to be a star.

ASSOCIATE RATING SHEET:
(10/1/91 through 3/31/92)

CUMULATIVE HOURS:
(10/1/91 through 3/31/92)

Associate	<u>Dave Beckman</u>	Billable	_____
Law School / Class	_____	Pro Bono	_____
Evaluating Partners/Sp.Coun.	<u>Elisabeth Gunther</u>	Nonbill. (Office)	_____

David Beckman

A. Amount of Work Performed.

David has done one project for me involving legal research and a written memorandum.

B. Comments.

David's work seemed thorough and well thought out. He was very enjoyable to work with. He has a good presence and projects confidence in his work and his conclusions. I also found him responsive and timely. I would enjoy working with him more in the future.

ANNE L. ALONZO
BACKGROUND

PHOTOCOPY
PRESERVATION

Anne L. Alonzo presently serves as the U.S. EPA's first representative in a foreign country. This diplomatic position is primarily one of assistance and counselling to the Mexican Government, U.S. and Mexican public and private sectors and the U.S. Ambassador and Embassy Staff.

Key accomplishments during this tenure include the following: the start up and management of the U.S. EPA's office in Mexico and placements of U.S. EPA technical personnel with the Government of Mexico; coordination of over 40 U.S. EPA led-delegations to Mexico; briefings and counselling of U.S. Senators, Congressmen, Governors and Mayors on Mexican environment issues; briefings and counselling of U.S. companies and major trade delegations to Mexico; numerous speech presentations to academic, public and private sector audiences in Mexico and the U.S.; the negotiation of two international environmental agreements: bilateral U.S.-Mexico environment agreement and ongoing negotiations to form a Trilateral North American Environment Commission; input and coordination on the U.S. Mexico Border Environment Plan and USTR's Environmental Effects of a NAFTA and the coordination of two United States Development Agency funding grants of \$490,000. and \$589,000. to the Government of Mexico.

For these accomplishments, Ms. Alonzo has received several awards most notably the U.S. EPA Administrator's Silver Medal for her work on the U.S./Mexico Border Environment Team; the U.S. Ambassador to Mexico Award for Outstanding Service and Dedication in Advancing U.S. Objectives during the U.S./Mexico/Canada Free Trade Negotiations and a Yale University scholarship for a Corporate Environmental Leadership Course.

Prior to this position, Ms. Alonzo served as an enforcement attorney from April 1984 to December 1989 with the United States Environmental Protection Agency, Office of Regional Counsel, Region V, EPA, Office of Solid Waste and Emergency Response, Chicago, IL. Ms. Alonzo's responsibilities included addressing legal questions arising under federal statutes such as the Resource Conservation and Recovery Act (RCRA) and the Comprehensive Environmental Response, Compensation and Liability Act (Superfund.) During this seven-year period, Ms. Alonzo served in various capacities including that of Senior Attorney which entailed acting as resident legal counsel for 9 EPA attorneys and 4 law clerks and that of Section Chief responsible for the direct management and supervision of 9 attorneys and 4 law clerks. Ms. Alonzo received the U.S. EPA Regional Administrator's Award of Excellence during this period.

Post-It™ brand fax transmittal memo 7671

of pages ▸ 6

To <i>Katy McGinty</i>	From <i>Jim Macs</i>
Co. <i>% Tray Lindseth</i>	Co.
Dept.	Phone # <i>646-5255</i>
Fax # <i>202-456-6231</i>	Fax # <i>646-6155</i>

ANNE L. ALONZO
BACKGROUND

PHOTOCOPY
PRESERVATION

Anne L. Alonzo presently serves as the U.S. EPA's first representative in a foreign country. This diplomatic position is primarily one of assistance and counselling to the Mexican Government, U.S. and Mexican public and private sectors and the U.S. Ambassador and Embassy Staff.

Key accomplishments during this tenure include the following: the start up and management of the U.S. EPA's office in Mexico and placements of U.S. EPA technical personnel with the Government of Mexico; coordination of over 40 U.S. EPA led-delegations to Mexico; briefings and counselling of U.S. Senators, Congressmen, Governors and Mayors on Mexican environment issues; briefings and counselling of U.S. companies and major trade delegations to Mexico; numerous speech presentations to academic, public and private sector audiences in Mexico and the U.S.; the negotiation of two international environmental agreements: bilateral U.S.-Mexico environment agreement and ongoing negotiations to form a Trilateral North American Environment Commission; input and coordination on the U.S. Mexico Border Environment Plan and USTR's Environmental Effects of a NAFTA and the coordination of two United States Development Agency funding grants of \$490,000. and \$589,000. to the Government of Mexico.

For these accomplishments, Ms. Alonzo has received several awards most notably the U.S. EPA Administrator's Silver Medal for her work on the U.S./Mexico Border Environment Team; the U.S. Ambassador to Mexico Award for Outstanding Service and Dedication in Advancing U.S. Objectives during the U.S./Mexico/Canada Free Trade Negotiations and a Yale University scholarship for a Corporate Environmental Leadership Course.

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Post-It™ brand fax transmittal memo 7671		# of pages » 6	
To	Katy McGinty	From	Jim Maco
Co.	To Tray Lindseth	Co.	
Dept.		Phone #	646-5255
Fax #	202-456-6231	Fax #	646-5155

Anne L. Alonzo
BACKGROUND
page 2

PHOTOCOPY PRESERVATION

From October 1988 to March 1989, Ms. Alonzo served on a Special International Assignment to the Government of Mexico's Environment Secretariat, SEDUE, now SEDESOL, Mexico City. During this period, Ms. Alonzo counselled U.S. and Mexican government officials on bilateral U.S./Mexico environmental issues and authored an Environmental Compliance Handbook, now in its fourth edition, and acknowledged by both governments as their official publication on the subject.

Ms. Alonzo has made numerous speeches and presentations in both the United States and Mexico on topics related to NAFTA and the Environment and U.S./Mexican Environmental Laws and Regulations. Such presentations were delivered to the following:

- The Mexican American Bar Association, Baja Calif.;
- Hispanic Symposium on Business and Economic Issues, Colorado;
- Yale University Industrial Sector Conference, Mexico City,
- Border Trade Alliance, Mexico City,
- CEO Institutes, Mexico City;
- American Graduate School of International Management, ("Thunderbird") of Arizona;
- Loyola Institute, Los Angeles, California;
- Illinois Institute of Technology Chicago-area NAFTA Conference for hispanic businessmen, Chicago, Illinois;
- Young President's Organization (YPO), Mexico City;
- Comparative Environmental Management in the Americas Conference, Texas Center for Environmental Studies, Houston Texas;
- Institute of the America's Latin American Hemispheric Cooperation Conference, La Jolla, California.

Ms. Alonzo received her law degree from the Illinois Institute of Technology-Kent College of Law in 1984 and her Bachelor of Arts Degree from the University of Illinois, Chicago, in 1980.

Ms. Alonzo is an active member of several hispanic organizations including several hispanic bar associations. For her contributions to the hispanic community, Ms. Alonzo received the Office of Civil Rights Award of Excellence for Contributions in Furthering the Goals of Equal Opportunity, Washington, D.C. and received an Award by Chicago-area Federal Agencies for her Outstanding Hispanic Employment Program for the U.S. EPA.

Anne L. Alonzo
U.S. Embassy-Mexico
P.O. Box 3087
Laredo, Texas 78544

**PHOTOCOPY
PRESERVATION**

EXPERIENCE:

1/90 to
present

Environmental Attache, U.S. Embassy, Mexico.
U.S. EPA's Representative to Mexico

4/84-12/89

United States Environmental Protection Agency, Office
of Regional Counsel, Region V, U.S. EPA, Office of
Solid Waste and Emergency Response. Chicago, IL

10-88 to 3-89

Special International Assignment to the Government
of Mexico's Environment Secretariat, SEDESOL

**OTHER RELATED
EXPERIENCE:**

Several internships, including United States Department
of Justice, Civil and Criminal Divisions and Office of
the State's Attorney, Special Prosecutions Unit,
Chicago, IL

**OFFICIAL AWARDS/
RECOGNITION:**

U.S. EPA Administrator--Silver Medal for Superior
Service, U.S./Mexico Border Team, December, 1992

U.S. Ambassador Award for Outstanding Service and
Dedication in Advancing U.S. Objectives during critical
time of U.S./Mexico/ Canada Free Trade Negotiations,
January, 1991

Scholarship Award by Yale University, "Corporate
Environmental Leadership Course", June 1992

U.S. EPA's Regional Administrator's Award of Excellence

U.S. Office of Civil Rights Award of Excellence

Award by Border Maquiladora Associations

Recipient of Bar and Gavel Award for Outstanding
Service to the College, Community and Legal Profession

EDUCATION:

Juris Doctor 1984
Illinois Institute of Technology
Chicago Kent College of Law

Bachelor of Arts, Criminal Justice, 1980
University of Illinois, Chicago, IL

Anne L. Alonzo
RESUME
page two

PHOTOCOPY
PRESERVATION

SPEAKING ENGAGEMENTS: Has made numerous presentations in both the United States and Mexico on topics related to NAFTA and the Environment and U.S./Mexican Environmental laws and regulations.

PUBLICATIONS: Mexico--Its Environmental Program, Government Institutes Book on International Environmental Law

American Chamber of Commerce, Business Mexico. Several articles published including "The U.S./Mexico Border Environment Plan" and "Mexico City's Industrial Emissions Reduction Program"

U.S./Mexico Environmental Compliance Handbook

MEMBERSHIPS: American Bar Association, Environment and Natural Resources and International Sections

Hispanic National Bar Association

Mexican American Bar Association, Chicago, IL

Jane Addams Organization for Women's Issues
Chicago, IL

Mr. Jose Villareal
December 9, 1992
Page 2

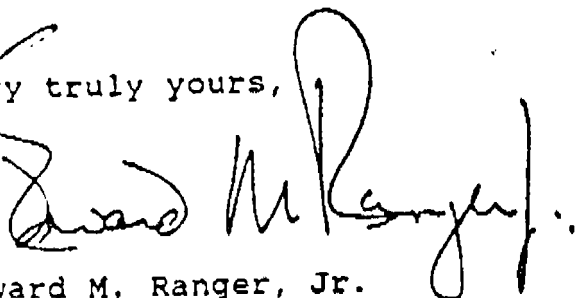
PHOTOCOPY
PRESERVATION

Ms. Alonzo's legal training - seven years as an enforcement attorney in the EPA's Region V Office - in environmental regulation, the broad scope of her experience in public policy implementation as Environmental Attache, the increasing importance of environmental issues within the NAFTA negotiations and debates, and the new Administration's need for firsthand experience in domestic and international environmental regulations, evidence her professional accomplishments and her clear value to the Clinton Administration.

Ms. Alonzo enjoys a distinguished reputation among the Mexican government, the U.S. private sector in Mexico and the U.S. professional hispanic community. It is my conviction, as an active Democrat and an environmental lawyer, that Ms. Alonzo's dedicated public service should continue in the Clinton Administration.

I have taken the liberty of attaching Ms. Alonzo's curriculum vitae. Should you have any questions or require further information, please contact me at your convenience.

Very truly yours,



Edward M. Ranger, Jr.

Aguayo 65-201
Col. del Carmen Coyoacan
04100 Mexico City, Mexico

DEMOCRATS ABROAD MEXICO

December 9, 1992

PHOTOCOPY
PRESERVATION

Telefax Transmittal

Mr. Jose Villareal
Deputy Director for
the Transition Team
Political Affairs

Dear Mr. Villareal:

As Chairman of Democrats Abroad - Mexico and an Arizona environmental lawyer practicing in Mexico for the past five years, it is my pleasure to unconditionally recommend Ms. Anne L. Alonzo for the following key positions or any others that you consider to be consistent with her unique qualifications:

U.S. EPA - Assistant Administrator for International Activities
- Assistant Administrator for Policy, Planning and Evaluation

Office of the US Trade Representative
- Senior Advisor and Special Counsel for Natural Resources

Council on Environmental Quality
- General Counsel

Ms. Alonzo, a leading hispanic lawyer, currently holds the post of Environmental Attache to the U.S. Embassy in Mexico. She is the first Environmental Protection Agency representative stationed outside the U.S. and, virtually singlehandedly, created a high level U.S. environmental presence in Mexico.

Since her arrival in Mexico in January 1990, Ms. Alonzo has actively participated in the environmental policy developments of the NAFTA and the Integrated Border Environment Plan, provided essential information and analysis to the various administrative and legislative entities of the U.S. and Mexican governments and the numerous nongovernmental and private sector groups in both countries and, on a day-to-day basis, has provided personal attention to the many U.S. environmental companies seeking to comply with environmental requirements and to do business in Mexico.

Democratic Party Committee in Mexico

CHRISTOPHER D. KNOPF
2653 N. Moreland Blvd., Apt. #6
Cleveland, Ohio 44120
(216) 566-5817 (Days)
(216) 295-2193 (Evenings)

February 11, 1993

**PHOTOCOPY
PRESERVATION**

VIA TELEFAX AND REGULAR U.S. MAIL

Ms. Kathleen McGinty
Old Executive Office Building
Room 286
Washington, D.C. 20501

Dear Ms. McGinty:

Please find enclosed a copy of my resume. I would like to be considered for a position on the White House Office on Environmental Policy.

I currently practice environmental law at one of the nation's fifty largest law firms. I am also a member of the Executive Committee of the Ohio Sierra Club, where I supervise the Sierra Club's Ohio lobbyist. I have significant experience in drafting and analyzing environmental legislation and I have written and spoken extensively about environmental issues. During the presidential race, I provided the Ohio office of the Clinton-Gore campaign with background information about environmental issues in Ohio.

As a member of the Office on Environmental Policy, I would have the support of both the business community and environmental activists. For more information about my background, please feel free to call Congressman Eric Fingerhut (202/225-5731), Ohio Attorney General Lee Fisher (614/466-3376), or Joe Graupensperger (202/514-2141), the acting Assistant Administrator for Congressional Affairs at the Department of Justice.

Please contact me if you need any additional information.

Sincerely,



Christopher D. Knopf

CDK/smk

CHRISTOPHER D. KNOFF
2653 North Moreland Boulevard #6
Cleveland, Ohio 44120
(216) 566-5817 (Day)
(216) 295-2193 (Evening)

EMPLOYMENT: Thompson, Hine and Flory. 1100 National City Bank Building, Cleveland, Ohio 44114. Associate (January 1990 to Present). Environmental practice at one of the nation's fifty largest law firms involves Superfund cleanups, solid and hazardous waste regulatory matters, and air and water quality issues.

EDUCATION: University of Virginia School of Law, J.D. 1989.
Virginia Law Review, Editorial Board Member (1987-89).
Georgetown University School of Foreign Service, cum laude, B.S. in International Politics (1985).
James A. Webb Scholarship with the National Aeronautics and Space Administration to investigate the diplomatic aspects of space exploration (1984-85).

PUBLICATIONS: Contributing Author, Ohio Environmental Law, Banks-Baldwin Law Publishing Co. (1992).
Breaking New Ground: Recovery of Transaction Costs in Private CERCLA Cost-Recovery Actions, 28 Willamette Law Review 495 (1992).
Evaluation of the Recycling Legislation Pending Before the 119th Session of the Ohio General Assembly, 39 Cleveland State Law Review 521 (1991).
One Last Battle: Reform of the Veterans' Administration Claims Procedure, 74 Virginia Law Review 937 (1988).
Ohio Senator to Introduce "Green Labeling" Legislation (Part Two), 3 Environmental Law Journal of Ohio 156 (July/August 1992).
Ohio Senator to Introduce "Green Labeling" Legislation (Part One), 3 Environmental Law Journal of Ohio 127 (May/June 1992).
Draft Ohio Legislation Would Regulate Captive Solid Waste Landfills, 3 Environmental Law Journal of Ohio 83 (January/February 1992).
A Guide to the EPA's Permit Application Requirements for Storm Water Discharges, 7 The Practical Real Estate Lawyer 13 (November 1991).
National Solid Waste Management Ass'n v. Voinovich: Federal District Court Rules H.B. 592 Provisions Unconstitutional, 2 Environmental Law Journal of Ohio 117 (May/June 1991).
Recycling Legislation Pending Before Ohio General Assembly, 2 Environmental Law Journal of Ohio 103 (March/April 1991).

PRESENTATIONS: *Federal and State Recycling Developments: Reauthorization of the Resource Conservation and Recovery Act of 1976 and Legislation Pending Before the Ohio General Assembly*, Ohio Environmental Regulation Seminar Sponsored by the Institute of Business Law, California State University, Los Angeles (1992).
Environmental Issues During Business Transactions, Environmental Remediation Seminar Sponsored by Rollins Burdick Hunter, an International Insurance Broker (1992).
"Bottle Bill" Legislation, Debate Sponsored by the Greater Cleveland Suburban Council Association (1991).

POLITICAL ACTIVITIES: Assisted in drafting environmental legislation for Ohio State Senator Eric Fingerhut (1991-92).
Campaign Manager for Matt Carroll for Ohio State Representative (1992).
Volunteer with Clinton-Gore Campaign (1992), Eric Fingerhut Ohio State Senate and Congressional Campaigns (1990, 1992), Lee Fisher Attorney General Campaign (1990), John Glenn Presidential Campaign (1983-84), Dennis Eckart Congressional Campaign (1982).
Lyndon B. Johnson Scholar with Office of Congressman Dennis Eckart (1984).

ORGANIZATION: Sierra Club Ohio Chapter Executive Committee Member. Responsibilities include supervising the Chapter lobbyist.

BAR MEMBERSHIP: Admitted to Ohio Bar (1989).

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FACSIMILE COVER LETTER

FROM: Jess Velona DATE: 2/9/93

TOTAL NUMBER OF PAGES: 5 (Including Cover Sheet)

TO THE FOLLOWING:

NAME

FIRM/COMPANY

FAX. NO.

(list alt. where possible)

Time
Sent

Katie McGinty	Office of Vice President	202-456-6231	

Return original to: ☐ Sender ☐ Records

COMMENT/MESSAGE:

Here is my package. The cover letter is
a list journal, so you could use it in delivering all this
to someone else - i.e., Justice Saverio.

Also, if it's any help you to check that my Hojnikan
letter was received by the guard personnel office, that would be
great. Otherwise, don't worry about it.
Thanks again - and good luck!

Return Facsimile Number: (212) 373-2058

THIS MESSAGE IS INTENDED ONLY FOR THE USE OF THE ADDRESSEE AND MAY CONTAIN INFORMATION THAT IS
PRIVILEGED AND CONFIDENTIAL. IF YOU ARE NOT THE INTENDED RECIPIENT, YOU ARE HEREBY NOTIFIED
THAT ANY DISSEMINATION OF THIS COMMUNICATION IS STRICTLY PROHIBITED. IF YOU HAVE RECEIVED THIS
COMMUNICATION IN ERROR, PLEASE NOTIFY US IMMEDIATELY BY TELEPHONE. THANK YOU.

If transmission is incomplete, or you have other questions, please call: (212) 373-3171

Operator: Velona

Jess A. Velona
300 East 34th Street
New York, New York 10016

**PHOTOCOPY
PRESERVATION**

February 9, 1993

Kathleen McGinty
Office of the Vice President
Old Executive Office Building
Washington D.C.

Dear Katie:

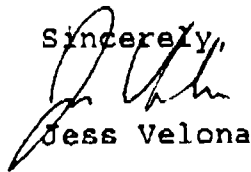
It was great to speak with you. All the best with your new position.

As promised, I have enclosed my resume, as well as letters of support from Senator Moynihan and my Congresswoman, Carolyn Maloney. I might mention that Kevin Thurm and Sarah Kovner, the top two people in the New York Clinton/Gore campaign, who are now chief of staff and special assistant, respectively, to Donna Shalala, have also been very supportive, based upon my work as an issues and field coordinator in New York during the fall.

I am interested in HUD because, as you know, I have worked for many years, both in government, in non-profit groups and as a real estate lawyer, on programs to create and preserve affordable housing, especially for the homeless -- including Andrew Cuomo's H.E.L.P. project. As reflected in the letters of support, I have listed my first choice as working in Region II as Deputy Regional Administrator or special assistant. Given, however, Andrew's recent appointment as Assistant Secretary for Community Planning and Development, I am also greatly interested in serving as a special assistant to him, or to the Assistant Secretary for Housing.

Any help you can offer with my application would be wonderful. Thanks again, and let's be in touch.

Sincerely,



Jess Velona

JESS VELONA

300 East 34th St. #16B
New York, N.Y. 10016
(212) 679-2585

**PHOTOCOPY
PRESERVATION**

Paul, Weiss, Rifkind,
Wharton & Garrison
1285 Avenue of Americas
New York, N.Y. 10019-6064
(212) 373-3171

EDUCATION:

COLUMBIA LAW SCHOOL, JD 1988. Articles Editor, Law Review.
Highest academic honors. Co-wrote leading study of Reagan judges.
HARVARD UNIVERSITY, BA magna cum laude 1983. Phi Beta Kappa.
Pres., Democratic Club. Spokesperson, Endowment for Divestiture.
STUYVESANT HIGH SCHOOL, Class of 1979. Salutatorian.

EXPERIENCE:

CLINTON/GORE CAMPAIGN; NY COORDINATED CAMPAIGN, Fall, 1992.
Ran Doorstep campaign for Manhattan's 14th Cong. District,
organizing hundreds of building coordinators who made thousands
of phone calls and distributed literature for Democratic ticket,
helping Carolyn Maloney unseat 14-year incumbent Rep. Bill Green;
earlier served as an issues director, writing briefing memos for
Clinton & Gore; surrogate speaker starting in January, 1992.

PAUL, WEISS, RIFKIND, WHARTON & GARRISON, Litigation, then
Real Estate Associate, 1990-Present; leave of absence, fall 1992.
Drafted briefs in suit to save major housing landmark; wrote
briefs, coordinated discovery in banking litigation; on pro bono
basis, represented tenants, helped design unique programs for two
homeless housing groups, negotiated loan and handled other issues
for two youth groups; wrote documents for real estate workouts.

N.Y. STATE HOUSING FINANCE AGENCY, July-Dec, 1989.
Worked with Andrew Cuomo's HELP on tenant participation
plan & financial analysis for 150-unit homeless housing project.

JUDGE RUTH BADER GINSBURG, U.S. COURT OF APPEALS, Wash. D.C.
Law Clerk, 1988-89.

COALITION FOR THE HOMELESS, New York, Summer, 1986.
Legal & field research on suit expanding right to shelter.

U.S. SENATOR DANIEL PATRICK MOYNIHAN, 1983-85, NYC Office.
Special Ass't, then Ass't Director & Acting Director.
Obtained GAO audit of inequity in senior citizen housing;
accompanied Senator at events and helped coordinate his local
schedule; represented Senator at community meetings on domestic
and foreign issues; wrote speeches and Cong. Record statements.

NYC DEP'T OF HOUSING PRES. AND DEVELOPMENT, Summer, 1981.
Coordinated on-site renovation of Harlem SRO hotel.

OTHER: **Jobs for Homeless People, Inc.** Washington D.C., 1989-92.
A founding director of group providing job placement
help to homeless; helped win federal & private grants.
NY State Democratic Committee. Member, elected 1992.
Sutton Area Community, Inc. Newsletter Editor, 1990-Pres.
Columbia Public Int. Law Fdn. Bd of Directors 1988-Pres.
Democratic Campaigns: Issues research for Dukakis and
Ted Kennedy primary campaigns, field and advance work
on various Manhattan Congressional campaigns since 1978

*Senator Patrick Moynihan
New York*

**PHOTOCOPY
PRESERVATION**

*United States Senate
Washington, D.C.*

January 26, 1993

Dear Secretary Riley:

It is with great pleasure that I recommend to you Jess Velona, a Former assistant of mine, a full-time New York Clinton/Gore campaign aide, and a real estate attorney at Paul, Weiss, Rifkind, Wharton & Garrison. Jess is interested in serving in the Department of Housing and Urban Development, and his strong first preference is to work in the Region II office as Deputy Regional Administrator. Jess would also be interested in serving in Washington as a special assistant to the Assistant Secretary for Housing or the Assistant Secretary for Community Planning and Development. For your reference, his resume is enclosed.

Jess was the assistant director of my New York regional office from 1983 to 1985, after graduating from Harvard College and before attending Columbia Law School. His responsibilities included coordinating my local schedule, accompanying me to public appearances, and drafting briefing memoranda and Congressional Record statements. He also addressed the funding problems and issue concerns of community groups, including about federal housing and homeless

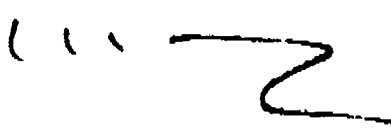
assistance programs. At Jess' initiative, for example, my office obtained a nationwide GAO audit of mandatory meal programs in Section 202 housing.

PHOTOCOPY
PRESERVATION

As a result, I came to know Jess well. He showed a gift for the written word, an attention to detail, a political intuition and a degree of maturity remarkable for a person just out of college. When, on two occasions, the position of director of my New York office was vacant for several months, Jess acted as director. His additional duties included managing a staff of ten people, representing me in meetings with business and political leaders, and speaking at community events on national issues. Jess performed altogether admirably.

I am hardly surprised that he has continued to combine impressive professional achievement with a genuine commitment to public service, particularly in the housing field. He would be a fine addition to HUD and to the Clinton Administration.

Best,



The Honorable Richard Riley
Department of Education
400 Maryland Avenue, SW
Washington, D.C. 20202

Congress of the United States
House of Representatives
Washington, DC 20515-3214

January 7, 1993

PHOTOCOPY
PRESERVATION

Governor Richard Riley
Director of Personnel
Presidential Transition Office
1120 Vermont Avenue, NW
Washington, D.C. 20090

Dear Governor Riley:

I am delighted to recommend to you Jess Velona, an attorney at Paul, Weiss, Rifkind, Wharton & Garrison in New York who worked tirelessly on behalf of both Clinton/Gore and my congressional campaign. Jess is interested in serving in the Department of Housing & Urban Development, and his clear first choice is to work in the Region II office as Deputy Regional Administrator or special assistant to the Regional Administrator. Jess would also be interested in a position in Washington as a special assistant to either the Assistant Secretary for Housing or the Assistant Secretary for Community Planning & Development. I enclose his resume for your reference.

I first came to know Jess early last year, when I was still a New York City Council Member. I cooperated with him on a major lawsuit to preserve the landmark status of an historic affordable housing development in Manhattan. Thanks to the efforts of Jess and the rest of an excellent team of Paul, Weiss attorneys, we won against all odds.

Soon afterward, when I decided to run for Congress against a 14-year Republican incumbent, Bill Green, I recruited Jess as my field director. He did an excellent job preparing my campaign schedule and coordinating the activities of political leaders and volunteers. I also came to value his excellent briefings on national issues. Throughout, he was level-headed, a delight to work with, and steadfastly devoted to the cause, helping me win a landslide primary victory.

Jess joined the Clinton/Gore campaign in the fall. There, he spearheaded the effort to coordinate the national campaign with my own, in particular, recruiting hundreds of volunteers for an unprecedented building-by-building field campaign on Manhattan's East Side. I attended Jess' volunteer meetings, which he led with confidence and ease, and his articulate, organized presentations clearly motivated people to work as never before. His effort was crucial to my victory over Mr. Green.

Jess' resume illustrates his outstanding credentials and his longstanding commitment to promoting affordable housing. What it cannot show, and what I wish to add, is that he also is that rare individual who combines talent and savvy with modesty and integrity. He would be a great asset to HUD and to the Clinton Administration.

Sincerely,


CAROLYN B. MALONEY
Member of Congress

cc: Henry Cisneros

Post-It™ brand fax transmittal memo 7671		# of pages ▶ 3
To <i>Katie McGinty</i>	From <i>Tom Cassidy</i>	
Co.	Co.	
Dept.	Phone # <i>547-6900</i>	
Fax # <i>456-6231</i>	Fax #	

M E M O R A N D U M

To: Katie McGinty
From: Tom Cassidy
Date: February 8, 1993
Subject: Office of Environmental Policy

**PHOTOCOPY
PRESERVATION**

Congratulations! Again!!

As you know, I have submitted letters to Secretary of the Interior Babbitt and transition officials seeking appointment as Assistant to the Secretary for Alaska. I continue to be keenly interested in that position and welcome any assistance and insight into the hiring process that you can offer.

As you consider staffing for the new Office of Environmental Policy, please consider whether my experience and skills would contribute to fulfilling the Administration's vision for this new office. My principal interest is natural resources policy.

I can offer to you demonstrated success in working with federal land management agencies, primarily the Forest Service, Bureau of Land Management, and, particularly in Alaska, the National Park Service. My experience includes extensive work with senior agency officials in D.C. and travels around the country to meet with regional and local planners. As you know, I also have extensive experience in working with Canadian conservationists and both provincial and federal Canadian issues. The inadequacies and challenges related to interagency and inter-governmental coordination have been constant issues in my work.

My work on river issues has also involved me with forestry issues (particularly in the Northwest and Alaska), endangered species (especially Pacific salmon), mining issues, Clean Water Act and other related issues. I would also bring to the Administration demonstrated expertise with the Wild and Scenic Rivers Act, federal land management planning, Alsek / Tatshenshini River issues, Alaska federal resource issues, and western water issues. I also have experience in working legislative issues on the Hill, extensive contacts with conservation groups in D.C. and throughout North America and extensive media experience. Enclosed is another copy of my resume.

I'd enjoy speaking with in greater detail about whether I could make a contribution to the Administration by serving in the Office of Environmental Policy. Best wishes and good luck!

enclosure

THOMAS J. CASSIDY, JR.
973 Magothy Avenue
Arnold, Maryland 21012
(202) 547-6900 (o)
(410) 757-6157 (h)

**PHOTOCOPY
PRESERVATION**

EMPLOYMENT

General Counsel

American Rivers, Washington, D.C. (7/89 - present)

Develop Alaska Rivers program; direct federal lands planning and river management programs; file administrative appeals of federal agency actions; draft and lobby select legislation; initiate and supervise litigation. Extensive media and public speaking experience.

Issues have included: State of Alaska's title claims to navigable waters; Alsek / Tatshenshini River international treaty obligations; National Wild and Scenic River management and river studies; placer mining water quality issues; threatened and endangered fish species. (Public Lands Counsel, 7/89 -- 8/91).

Attorney

Franch & Jarashow, Annapolis, MD (9/87 -- 6/89)

Real estate, domestic relations and litigation practice.

Attorney

Niles, Barton & Wilmer, Annapolis, MD (12/86 -- 8/87)

Real estate, environmental and litigation practice.

Law Clerk

McCutchen, Doyle, Brown & Enersen, Walnut Creek, CA (Summer 1985)

Law Intern

National Audubon Society, Washington, D.C. (Summer 1984)

Assistant Librarian

Williams & Connolly, Washington, D.C. (9/82 -- 7/83)

Legislative Representative / Southern California Coordinator

Mono Lake Committee, Sacramento and Los Angeles, CA (9/79 -- 8/82)

Implemented state and federal legislative programs. Developed expertise in western water issues. Extensive media and public speaking experience. Established Sacramento and Los Angeles offices.

Innkeeper

West Point Inn, Mill Valley, CA (8/77-- 6/79)

CASSIDY RESUME

Page 2

**PHOTOCOPY
PRESERVATION****EDUCATION**

Hastings College of the Law, San Francisco, CA
J.D., 1986.

Course work included water resources, federal Indian and
environmental law.

University of California, Los Angeles
Graduate Student, Department of History (9/76 -- 6/77).

University of California, Los Angeles
B.A. cum laude (History), 1976.

PUBLICATIONS

Drummond and Cassidy, "Wetlands Regulation, Critical Area and On-Site Sewage Disposal," in Environmental Considerations in Real Estate Transactions, MICPEL, 1988.

OTHER ACTIVITIES**Steering Committee Member**

Tatshenshini International (10/91 -- present)
Direct international campaign, particularly U.S. legislative
efforts to preserve Alsek/Tatshenshini River system.

Steering Committee Member

Alaska Coastal Rain Forest Campaign (8/92 -- present)
Direct and develop campaign, particularly National Wild and
Scenic River proposals.

President, Board of Directors

Friends of Jug Bay, Annapolis, MD (2/92 -- present)
Direct 600 member, \$40,000 budget non-profit corporation
that supports county wetlands sanctuary, a unit of the
National Estuarine Research Reserve system. (Member, Board
of Directors 2/90 -- present)

Steering Committee Member

Celebrate Wild Alaska! Conference, Winter, 1990-91
Developed and organized conference to commemorate 10th
anniversary of Alaska Lands Act.

Founding Member, Board of Directors

Los Angeles League of Conservation Voters (2/81 -- 7/81)

PROFESSIONAL AFFILIATIONS

Maryland Bar Association, admitted 1986.
District of Columbia Bar Association, admitted 1990.
Member, American and Anne Arundel Bar Associations.

February 8, 1993

Ms. Katie McGinty
Special Assistant to the President
for the Environment
286 EOB
Washington, DC 20500

Dear Ms. McGinty:

Congratulations on your appointment as Special Assistant to the President for the Environment! The creation of a high level advisor for the environment indicates the Clinton Administration's commitment to a sustainable future.

I would be very excited to help you in your endeavors. Working in your office would allow me to continue my education in environmental policy, and to observe the development of specific issues in which I am interested, such as the Endangered Species Act, the Clean Water Act, the development of alternative energy sources.

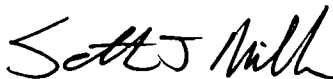
My past experience, both in the White House and in journalism, has equipped me with a unique combination of skills for drafting statements, handling press relations, following legislation, and dealing with all levels of government and business. My familiarity with Executive Office and federal agency processes can help your office hit the ground running. As a staff assistant, I could contribute a knowledge of these issues and the necessary skills to help you move energetically toward President Clinton's goals.

I would like to meet with you to discuss the possibility of joining your team. I have enclosed my resume, and will call to arrange an appointment.

If you have any questions, please call me at work 395-5750 or at home (703) 525-9827.

Thank you.

Sincerely,

A handwritten signature in black ink, appearing to read "Seth J. Miller". The signature is fluid and cursive, with the first name "Seth" being more prominent and the last name "Miller" following in a similar style.

Seth J. Miller

Seth J. Miller
1128 C North Stafford Street
Arlington, Virginia 22201-4699
(703) 525-9827

WORK EXPERIENCE

EXECUTIVE OFFICE OF THE PRESIDENT OF THE UNITED STATES, Council on Environmental Quality (CEQ), Washington, DC.

Staff Assistant: November, 1991 - present. Intern: September - November, 1991

Legislative activities: coordinated CEQ staff responses to review of proposed legislation and testimony; liaison to Office of Management and Budget; liaison to Office of the Staff Secretary to the President; reviewed proposed legislation, enrolled bills, and testimony for NEPA issues.

Public relations: assisted in handling media inquiries; drafted responses to official White House correspondence and CEQ correspondence; wrote and edited sections of the 22nd and 23rd President's Annual Report to Congress on Environmental Quality; drafted article published in *Directors and Boards Magazine*; drafted and edited sections of National Action Plan on Climate Change.

Issues: RCRA; CWA; CAA; ESA; UNCED; NEPA; international biodiversity treaty; global framework convention on climate change; Reclamation Projects Reauthorization Act; various national park designations, wild and scenic rivers acts, wilderness area designations, and land exchanges.

Assisted in coordination of inaugural and second annual Presidential environmental medal programs; drafted speeches for ceremonies; drafted press releases.

NIWS PRODUCTIONS, Inc., Los Angeles, CA.

Assistant Producer: 1990-1991

Responsible for production of nationally syndicated news stories. Wrote and edited news copy and research. Interviewed subjects and directed camera crews.

KCAL CHANNEL 9 NEWS, Los Angeles, CA.

Assignment/Production Assistant (intern): 1990-1991

Gathered breaking stories and directed camera crews to location. Provided scripts and breaking news to producers, editors, and anchors of 10 PM News.

LEGAL EXPERIENCE, Los Angeles, CA; Philadelphia, PA

Paralegal, 1989 - 1992

Researched legal issues, reviewed documents, and summarized depositions for prominent defense litigation firms in Philadelphia and Los Angeles.

EDUCATION

UNIVERSITY OF PENNSYLVANIA, Philadelphia, PA.

Bachelor of Arts Degree in History, May, 1990

Overall GPA: 3.4 Major GPA: 3.6

Activities:

- Zeta Beta Tau Fraternity, Treasurer and Executive Board.
- Volunteer, Parkway Gamma School, tutoring inner-city youths.

OXFORD UNIVERSITY, Oxford, England.

Spring semester, 1989

Analyzed the American Revolution according to economic, political, and social criteria. Focused on a British perspective of the Seven Years War.

Activities:

- Hertford College Crew, captain 4th boat.
- Hertford College Rugby Football Club.
- Oxford Union Debating Society.

PERSONAL

Nordic skier. Amateur biathlete. Proficient in French. Enjoy painting, drawing, and Beethoven's 5th.

References available upon request.

6433 31st Street N.W.
Washington, D.C. 20015

February 5, 1992

David Harwood
Special Assistant to the Counselor Designate, Tim Wirth
Room 1208A
Department of State
Washington, D.C. 20520

Dear Mr. Harwood,

Katie McGinty suggested that I write to you to inform you of my interest in working with Mr. Wirth and you on international environmental issues. In particular, I would be interested in either a senior environmental position on Mr. Wirth's direct staff, or in the position of Deputy Assistant Secretary in the Bureau of Oceans and International Environmental and Scientific Affairs.

For your information, I have enclosed a copy of my resume. I would like to draw your attention to the fact that I began my career in the United Nations Environment Program, where I worked for eleven years. During that time, I was responsible for developing regional legal agreements and action plans for the environmental management of various sea areas, including the Mediterranean, the Caribbean, East and West Africa, and the South Pacific. I left the United Nations in 1985 to enter Harvard Law School. After graduating from law school, I worked as an associate in a tax firm in Washington.

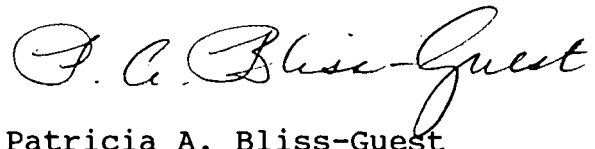
In 1990, I was offered a position at the Council on Environmental Quality (CEQ) where I now work. My role has been to help the Chairman of CEQ expand CEQ's role in developing U.S. policy on international environmental issues. I was recommended to Mike Deland, then Chairman of CEQ, by Peter Thacher, former deputy director of UNEP.

Obviously, the last two years have not been without their frustration, but it has been an interesting experience, and I believe that I have contributed to placing international environmental law and international organizations firmly on the agenda of US foreign policy. I remain deeply committed to promoting this goal.

I would very much welcome the chance to discuss with you and Mr. Wirth the opportunities that may be available to work with you at the Department of State. I know that the new administration is committed to providing the kind of leadership that the U.S. needs to play in promoting global governance of the environment. The appointment of Mr. Wirth to his new position is clear evidence of the importance assigned to the issues under his purview. I think that with fifteen years of professional experience in multilateral environmental diplomacy I could make a significant contribution to your work.

I would like to thank you in advance for your consideration of my resume. I hope that we will have the opportunity to meet to discuss this matter further.

Sincerely,

A handwritten signature in cursive script that reads "P. A. Bliss-Guest". The signature is written in dark ink and is positioned above the printed name.

Patricia A. Bliss-Guest

cc: Katie McGinty, Special Assistant to the President

PATRICIA A. BLISS-GUEST

6433 31st Street, N.W.
Washington, DC 20015
(202) 364-8138

EDUCATION

- 1985-1988 **Harvard Law School, Cambridge, MA**
J.D., *magna cum laude*, June 1988.
- 1973-1974 **London School of Economics and Political Science,**
London, U.K. Masters of Science in International
Relations, *with distinction*.
- 1969-1973 **Smith College, Northampton, MA**
Bachelor of Arts. Major: political science.

WORK EXPERIENCE

- December 1990- **Associate Director for International Law and**
present **Policy, Council on Environmental Quality,**
Executive Office of the President, Washington, D.C.

CEQ is an office within the Executive Office of the President responsible for advising the President on environmental matters and for promoting interagency consensus on environmental policy. Position held is that of senior staff member responsible for issues concerning international environmental policy and law. Supervises staff working on international issues.

Duties include advising the Chairman of CEQ on international environmental issues, preparing and reviewing Government positions on international environmental law and policy, participating in US delegations to international meetings (including United Nations Conference on Environment and Development and its preparatory meetings and meetings of the Global Environment Facility), and representing CEQ in meetings with foreign Government representatives, with other federal Government agencies and with the nongovernmental community. Also serves as senior advisor on international issues to the President's Commission on Environmental Quality.

- September 1988- **Associate**
November 1990 **Ivins, Phillips & Barker**
Washington, D.C.

Firm's area of practice is federal taxation. Clients are mainly major U.S. corporations, including U.S. subsidiaries of foreign corporations. Completed rotations in international tax, corporate tax, estates and trusts, and employee benefits. Duties included legal research, tax planning, preparation of legal memoranda and opinion letters for clients, written and oral communications with Internal Revenue Service and Treasury Department.

- February 1988- **Teaching Assistant**
May 1988 **Harvard Law School**
Cambridge, Massachusetts

Assisted in teaching class "Foreign Investment in Natural Resources." Course focused on private sector investment in developing countries. Collaborated in preparing and managing simulated contract negotiations for mining and mineral production project in Third World country.

1978-1985

Program Officer
Regional Seas Program Activity Center, UNEP, Geneva, Switzerland

Reported directly to Director of UNEP regional seas program; officer responsible for formulating and supervising legal aspects of program including responsibility for negotiation of regional conventions and protocols; also assumed overall responsibility for developing individual regional programs (East Africa, West Africa, South Asia and South Pacific). Program's aim is to encourage coastal states to cooperate in comprehensive environmental plans which combine economic development with scientific, legal and management measures against environmental degradation.

Duties included research and writing of preliminary negotiating texts, commentaries and background documents for regional legal agreements; organizing international negotiating meetings; development and management of joint projects between UNEP and other international organizations and Governments; representing UNEP at meetings of other organizations and conventions.

1974-1978

Associate Program Officer
Mediterranean Program Activity, UNEP, Geneva, Switzerland

Reported to Director responsible for Mediterranean action plan, first one developed under the regional seas program. Principal duties to supervise legal and institutional aspects of program.

PROFESSIONAL Member District of Columbia Bar, Commonwealth of Massachusetts Bar,
American Bar Association, American Society of International Law

PUBLICATIONS

Bliss-Guest, P.A., Executive Editor, *USA National Report to United Nations Conference on Environment and Development*, 1992.

Bliss-Guest, P.A. and Keckes, S., "The Regional Seas Programme: the Eastern African Region," paper presented to the General Assembly of the International Union for Conservation of Nature and Natural Resources, Madrid, November 1984.

Bliss-Guest, P., "Regional Seas: The Tide Comes in for East Africa," *Ambio*, Volume XII, Number 6, 1983.

Bliss-Guest, P., "Environmental Stress in the East African Region," *Ambio*, Volume XII, Number 6, 1983.

Bliss-Guest, P.A., Book Review, *International Digest of Health Legislation*, Volume 33, No. 2, 1982.

Bliss-Guest, P.A. and Keckes, S., "The Regional Seas Programme of UNEP," *Environmental Conservation*, Volume 9, No. 1, Spring 1982.

Bliss-Guest, P. and Rodriguez, A. "The Caribbean Action Plan: A Framework for Sustainable Development," *Ambio*, Volume X, Number 6, 1981.

Bliss-Guest, P.A., "The Protocol against Pollution from Land-Based Sources: A Turning Point in the Rising Tide of Pollution," *Stanford Journal of International Law*, Volume 17, Issue 2, Summer 1981.

Bliss, P.A., "Review of the Mediterranean Action Plan," *Ocean Management*, Issue 3, 1978.

In addition, as part of professional responsibilities, have written numerous working papers, studies and reports which have been published as United Nations meeting documents, reports and studies.

PERSONAL Born in 1951 in New Jersey
Married, two children
Fluent in French

REFERENCES Provided upon request

3026 DENT PLACE, N.W.
WASHINGTON, D.C. 20007
202-338-5231

SALLY A. SHELTON

Ambassador Sally A. Shelton has held several senior positions in government and the private sector. She served from 1979 to 1981 as U.S. Ambassador to Grenada, Barbados and several other Eastern Caribbean nations. Prior to this, she was Deputy Assistant Secretary of State for Inter-American Affairs, served on the U.S. Mission to the United Nations, and was Legislative Assistant for International Affairs to Senator Lloyd Bentsen. She was also a Senior Economic Consultant to the Vice President for Latin America at the World Bank and was a Vice President of Bankers Trust Company, New York, responsible for political analysis of Latin American economic and debt policy.

Ambassador Shelton is currently a Senior Fellow and an Adjunct Professor at Georgetown University's Center for Latin American Studies where she specializes in Latin American economics and politics. She also advises U.S., Japanese, and European multinational corporations on investment strategies in Latin America and she is Co-Editor of Global Assessment, a business-oriented journal of international affairs. In addition, she is a Director of Baring Brothers & Co. Ltd.'s Puma Fund, a closed-ended investment fund traded on the London Stock Exchange and engaged in acquiring Latin American securities.

She is a member of several Boards of Directors; they include the Council of American Ambassadors (of which she is Vice President), the London-based International Planned Parenthood Federation, the world's largest private voluntary organization (of which she is Treasurer of the Western Hemisphere Region), the Atlantic Council of the U.S., the National Democratic Institute for International Affairs, the American Committee for Aid to Poland, the U.S. Committee of the United Nations Fund for Women, the Center for the New West, the Center for International Business Studies of Texas A & M University, and Foro Interamericano (an association of Latin and Northamerican specialists on Western Hemisphere political and economic issues). She is also a member of the Inter-American Dialogue, the Center for Strategic and International Studies' National Leadership Council, the Americas Society's Latin American Affairs Advisory Board, the Council of Ambassadors of the National Committee on American Foreign Policy, the Council of the Overseas

Development Council, the Committee for National Security, the National Advisory Committee of the National Institute for Citizen Education in the Law, and the Advisory Boards of The Delphi International Group, Search for Common Ground, the Center for International Environmental Law, and the Washington International School.

Ambassador Shelton was a Fulbright Scholar at the Institut des Sciences Politiques in Paris and has an M.A. in International Relations from The Johns Hopkins School of Advanced International Studies in Bologna, Italy and Washington, D.C. Her B.A. is from the University of Missouri where she graduated Phi Beta Kappa and with Honors in French. She has been a Fellow at the Center for International Affairs at Harvard University and taught U.S. foreign policy decision making at the John F. Kennedy School of Government. She was awarded an Honorary Doctorate of Humane Letters honoris causa by Mount St. Mary's College in 1986.

She is a member of the Council on Foreign Relations, the Washington Institute for Foreign Affairs, the Fulbright Alumni Association, the National Organization for Women and the National Women's Political Caucus. She has been listed in Who's Who in America, Who's Who in the World, Who's Who Among American Women, the World's Who's Who of Women, and the International Who's Who of Professional and Business Women. She is fluent in Spanish, French and Italian and is a frequent writer, television commentator and lecturer on U.S. foreign policy, Latin America and trade and investment issues.

3028 Dent Pl., N.W.
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622-0081

TO: Trey Lindseth
(4 TOTAL PAGES)

1343 4th Avenue #4
San Francisco CA 94122
January 14, 1993

Kathleen McGinty
Special Assistant for the Environment
The White House, Washington DC

Dear Ms. McGinty,

I have extensive professional experience in a broad array of natural resource policy and program issues, especially in the park and recreation policy and program arena. From 1987-91 I served as the Department's chief analyst on National Park Service affairs. I have experience in intergovernmental relations and in dealing with important constituencies. I also have an in-depth understanding of a wide array of Interior issues and agencies. I have excellent experience and knowledge regarding key issues facing the Department, including improvements to the Land & Water Conservation Fund and concessions management reform.

I believe that I can best contribute to the Administration in one of the following positions:

Department of the Interior

- o Deputy Assistant Secretary - Fish, Wildlife and Parks.
- o Special Assistant to the Assistant Secretary - Fish, Wildlife and Parks.
- o Deputy Assistant Secretary - Policy, Management, and Budget for either Policy or Budget and Program Resources Management.
- o Special Assistant to the Secretary of the Interior or Deputy Chief of Staff.
- o Special Assistant to the Director of the National Park Service.

Office of Management and Budget

- o Special Assistant to the Associate Director for Natural Resources, Energy, and Science.

Because I am a career service employee, I could return to Washington on only short notice to assist Secretary of the Interior Babbitt in a timely manner, prior to securing a permanent position. This could be done on an administrative detail from the NPS or through an administrative reassignment.

Thank you very much. It would be an honor to serve.

Sincerely,

/s/

David D. Behler

DAVID D. BEHLER

Job Experience

Date

Program Analyst,

1991-92

National Park Service, Presidio Transition Team, Golden Gate National Recreation Area

- o analysis and development of strategies for sustainable development objectives; critical economic and financial analysis for the planning and transition process; development of the Presidio housing management program and; coordination of the disposition of Army property.

Graduate, Departmental Manager Development Program, Office of the Secretary of Interior

1990-91

Major Assignments:

- o Matagorda National Wildlife Refuge Management Review Team; chief analyst for Secretarial team reviewing natural resource and endangered species management at the refuge; assisted Secretary's Deputy Chief of Staff in preparing decision.
- o Secretarial representative, 75th Anniversary Symposium on the future of the National Park Service; successfully re-wrote the Secretary's national policy address.
- o Greater Yellowstone Coordinating Committee; assisted in completion of the Greater Yellowstone Area "Vision" document at regional and headquarters levels.
- o Concession Management Task Force; principal author of Secretary's interagency task force report for concessions reforms.
- o Presidio Transition Team, National Park Service; economic analysis of Presidio base operations and housing operations for interagency negotiations.
- o Ranger Activities Division, National Park Service; researched and drafted outline for service-wide Wilderness Management Guidelines.

Program Analyst

1985-90

Department of the Interior, Office of Program Analysis, Office of the Secretary

- o Presidential Management Intern (1985-87), selected through national competition for special Federal career development program for Executive managers.
- o lead program analyst for National Park Service issues, programs, policies, regulations, and budget formulation (1987-91). Previously served as lead Departmental analyst for Fish & Wildlife Service, Office of Surface Mining Reclamation & Enforcement, and Territorial and International Affairs issues (1985-87).

Major Assignments:

- o Staff director, Federal Fire Management Policy Review Team, 1988-89.
- o lead analyst, development of proposed National Endowment for the Environment, 1989-90.
- o lead analyst, Departmental Employee Housing Studies and liaison to NPS Employee Housing Oversight Committee, 1987-90.

Education

M.A. with honors, Public Policy and Administration

1985

Master's Certificate, Energy Analysis and Policy

LaFollette Institute of Public Affairs and the Institute for Environmental Studies

University of Wisconsin-Madison (3.8 GPA)

- Resident Fellow and Teaching Assistant in Environmental Economics and Environmental Impact Statement process.

B.S. Resource Economics,

1982

Cornell University

(3.6 GPA)

Associations: League of Conservation Voters, Environmental Defense Fund, Natural Resources Defense Council, The Wilderness Society, Sierra Club, Audubon, National Parks and Conservation Association.

1343 4th Avenue #4
 San Francisco CA 94122
 January 4, 1993

h (415) 566-0135
 w (415) 556-8810

Bruce Babbitt
 Secretary of the Interior - Designate
 c/o Governor Richard Riley
 Presidential Transition Office
 1120 Vermont Ave NW
 Washington DC 20270

Dear Mr. Babbitt,

Congratulations on your appointment as the chief steward for our country's natural resources! These are very exciting times for the American people; there is a new sense of hope and promise in the air.

As the Clinton/Gore Administration takes shape, I would like to offer my talent and enthusiasm for your consideration for several positions. I am deeply committed to public service and wish to contribute my best to America and the environment.

I have extensive professional experience in a broad array of natural resource policy and program issues, especially in the park and recreation policy and program arena. From 1987-91 I served as the Department's chief analyst on National Park Service affairs. I have experience in intergovernmental relations and in dealing with important constituencies. I also have an in-depth understanding of a wide array of Interior issues and agencies. I have compiled an excellent record in support of environmental values despite preceding Administrations' antipathy to those values.

Since 1991, I have served with the National Park Service's Presidio Transition Team. Enclosed is my resume and two papers I have written which analyze some of the opportunities for entrepreneurial government, military conversion, and sustainable (re)development of public infrastructure.

I believe that I can best contribute to the Administration in one of the following positions:

Department of the Interior

- o Assistant Secretary-Fish, Wildlife and Parks.
- o Deputy Assistant Secretary - Fish, Wildlife and Parks.
- o Special Assistant to the Assistant Secretary - Fish, Wildlife and Parks.
- o Deputy Assistant Secretary - Policy, Management, and Budget for either Policy or Budget and Program Resources Management.
- o Special Assistant to the Secretary of the Interior or Deputy Chief of Staff.
- o Special Assistant to the Director of the National Park Service.

Thank you very much. It would be an honor to serve.

Sincerely,

David D. Behler
 David D. Behler

*Attachment - correspondence to
 Kathleen McGinty, VP Albert Gore Jr's.*

*P.S. I hope to
 be in D.C. Jan*

1343 4th Avenue #4
San Francisco CA 94122
January 24, 1993
h (415) 566-0135
w (415) 556-8810

John Leshy and Chris Dorval
Clinton/Gore Transition Team
Department of the Interior

Dear Messrs. Leshy and Dorval,

Over the past few years, I've had the good fortune of working with Clay Peters on a number of park issues. The Clinton/Gore Administration and Secretary Babbitt have a tremendous opportunity to improve our environmental policies and stewardship of natural resources.

As the Clinton/Gore Administration takes shape, I would like to offer my talent and enthusiasm to help the new team at Interior.

I have extensive professional experience in a broad array of natural resource policy and program issues, especially in the park and recreation policy and program arena. From 1987-91 I served as the Department's chief analyst on National Park Service affairs. I have experience in intergovernmental relations and in dealing with important constituencies. I also have an in-depth understanding of a wide array of Interior issues and agencies. I have been deeply involved in reform of concessions management and legislative improvements for the Land & Water Conservation Fund, two policy issues which were scored during Secretary Babbitt's hearings.

Since 1991, I have served with the National Park Service's Presidio Transition Team and am analyzing opportunities for entrepreneurial government, military conversion, and sustainable (re)development of public infrastructure as the Presidio Army post is transformed into a park.

Because I am already with the Park Service, it would be possible for me to be directly detailed or administratively reassigned to assist the incoming leadership at Interior, in an expeditious manner.

I am writing to you because I understand that you may be in a position to advise the new Administration and Secretary Babbitt on how to proceed. Here is my resume and previous correspondence which lists a number of potential appointments for which I've asked to be considered. I would appreciate any advice or support that you might have which could enable me to help the new team at Interior. I'd be pleased to discuss ideas with you or provide references. Thank you very much.

Sincerely,



David D. Behler

Attachments

THOMAS P. GRUMBLY

302 Buxton Road
Falls Church, Virginia
703-534-8025

Experience

- 1987 - Current
President and chief executive officer of Clean Sites, Inc., a neutral, non-profit organization dedicated to cleaning up hazardous waste in the United States, and a nearly unique partnership between the public and private sector in this area. Clean Sites is a major effort of the chemical and other industries created to work with both government and the environmental community.
- 1984 - 1987
Executive director of the Health Effects Institute, a unique non-profit research institute dedicated to research in automotive emissions. A partnership between the EPA and the worldwide automotive industry.
- 1982 - 1984
Partner at Temple, Barker and Sloane, a firm specializing in providing health and environmental regulatory advice to the private sector.
- 1979 - 1981
Deputy Administrator, USDA Food Safety and Inspection Service. Responsible for operations of 14,000 meat and poultry inspectors under Secretary Bergland during the Carter Administration.
- 1977 - 1979
Executive Assistant to the Commissioner of the Food and Drug Administration.
- 1975 - 1977
Budget examiner, Office of Management and Budget, responsible for making research and regulatory recommendations in agriculture and food safety.

Political Experience

- Current - Deputy Coordinator, Natural Resources Cluster Group, Clinton/Gore Transition.
- Extensive fundraising for Harriman fundraiser and major involvement in preparing debate materials for Governor Clinton, working with the Progressive Policy Institute during the campaign.
- Author, "Green Charges and the Environment", with Rob Stavins in Mandate for Change, just published by the Progressive Policy Institute and the DLC.

- 1987-88: First Gore volunteer to work in New Hampshire during Senator Gore's initial run for the Presidency. Set up and established first contacts for Gore and accompanied the Senator on his first trips to New Hampshire.
- 1982-84: Coordinator, Center for National Policy, Washington, DC for Food and Agriculture: Proposals for Change. Worked on proposals to assist the Congress in farm bill debate.
- 1982-83: Executive Secretary of the House Democratic Caucus Task Force on the environment. Worked with Al From, Al Gore and others to write the first environmental agenda from the Congress to oppose Ann Gorsuch.
- A lifelong Democrat, and a significant contributor to Mondale, Dukakis, Gore and Clinton campaigns.

Education

- B.A., Cum Laude in Government, Cornell University, 1971.
- M.A., Political Economy, University of Toronto, 1972.
- M.P.P., University of California, Berkeley, 1974.

References

- Vice President-Elect Albert Gore, Jr.
- Former Watergate Special Prosecutor, Archibald Cox
- National Wildlife Federation President, Jay D. Hair
- Former Exxon Chemical President, H. Eugene McBrayer
- Former EPA Administrator, Douglas M. Costle
- Former Stanford University President, Donald Kennedy
- Chairman, World Wildlife Fund, Russell E. Train
- National Audubon Society President, Peter A. A. Berle
- Occidental Chemical President, J. Roger Hirl
- Chemical Manufacturers' Association President, Robert Roland

Other Activities

- Visiting Lecturer, Harvard University, Harvard School of Public Health
- Member, several National Academy of Science Committees and three non-profit boards, including The Environmental Education Foundation, The Climate Institute and The National Indoor Air Quality Institute.

Awards and Honors

Woodrow Wilson Fellow Finalist (1971); Ford Foundation Program and Research Assistantship at Cal Berkeley; Massey Fellow, University of Toronto; youngest career member of the Senior Executive Service of the United States (1979); and winner of the Meritorious Service Award at USDA.

Authorship

Author of several articles, including the just published "Green Charges and the Environment", in Mandate for Change, and a forthcoming piece on "Reforming Superfund", in Issues in Science and Technology, the Journal of the National Academy of Sciences.

- 1978 - "The Triumph of Policy Analysis", American Journal of Agricultural Economics, July 1978
- 1981 - "Self-Regulation: Private Vice and Public Virtue Revisited," Social Regulations: Strategies for Reform, Bardach, Kagan
- 1991 - "The Health Effects Institute", Harnessing Science for Environmental Regulations, Graham, Praeger Press, 1991
- 1991 - "Superfund: Candidly Speaking" EPA Journal, Volume 17, No. B July - August 1991
- 1992 - "Reforming Superfund" forthcoming in Issues in Science and Technology, winter, 1992

Personal

- Married to the former Judith Ann Kirzay and has one child, Maureen.
- Born [REDACTED] (b)(6) [REDACTED]

THOMAS P. GRUMBLY

302 Buxton Road
Falls Church, Virginia
703-534-8025

Thomas P. Grumbly has been President and Chief Executive Officer of Clean Sites, Inc. since October, 1987. Clean Sites is a neutral, non-profit company that works with all parties to accelerate the cleanup of hazardous waste in the United States. During his tenure, Clean Sites has become a major force in the hazardous waste policy arena because of its reputation for objectivity. This is a reputation borne from its hands-on work as mediators and technical project managers at nearly 100 hazardous waste sites in the nation. Clean Sites is in the vanguard of organizations that explicitly bridge the gap among industry, environmentalists and the government. In his capacity as CEO, Mr. Grumbly manages a significant staff, and works closely with perhaps the most diverse Board of Directors in the environmental arena. Mr. Grumbly has built Clean Sites from a good idea into a major force in environmental protection.

Prior to leading Clean Sites, Mr. Grumbly ran another pathbreaking environmental venture, the Health Effects Institute in Cambridge, Massachusetts. HEI is a unique scientific alliance between the EPA and the world's automotive community. It conducts much of the nation's research on the health effects of automotive emissions. Working with former Watergate Special Prosecutor Archibald Cox and others, Mr. Grumbly built this organization nearly from scratch, and turned it into what one author believes is "perhaps the most innovative approach to addressing the regulatory science dilemma that has yet been attempted." At both Clean Sites and HEI, Mr. Grumbly has demonstrated convincingly that functioning, practical major partnerships among government, industry and the environmental community can really work.

Mr. Grumbly has other significant senior managerial and policy experience that have prepared him for a senior public role. After graduating from Cornell University in 1971, cum laude, with a degree in government, Mr. Grumbly obtained masters degrees in political economy and public policy analysis from the University of Toronto and the University of California, Berkeley, respectively. After beginning his public service with a short stint in the Department of Justice as an analyst, Mr. Grumbly was a budget examiner at OMB from 1975-77. He then served as Executive Assistant to the Commissioner of the FDA, and from 1979-81, was Deputy Administrator of the USDA Food Safety and Quality Service, where he had line authority for over 14,000 federal meat and poultry inspectors, as the youngest career member of the Senior Executive Service of the United States.

From 1981-82, Mr. Grumbly served as Staff Director for the Investigations and Oversight Committee of the House Science and Technology Committee, chaired by then Representative Albert Gore, Jr. Together with Gore, Mr. Grumbly put together the first hearings on the so-called "greenhouse" effect, as well as a wide range of other areas. Mr. Grumbly has also been a senior management consultant at a major consulting firm in Lexington, Massachusetts, specializing in working with the private sector on environmental and regulatory problems.

Mr. Grumbly currently holds a position as a Visiting Lecturer at the Center for Risk Analysis at Harvard University. He has written several articles on regulation and the environment, and has held several committee posts with the National Academy of Sciences on a variety of important topics. These range from the problems of risk communication in regulation to the quality of the Department of Interior's hazardous waste materials program.

Mr. Grumbly is a native of [REDACTED] (b)(6) [REDACTED]. He is married to the former Judith Ann Krizay and has one child, Maureen. He was born on [REDACTED].

THOMAS P. GRUMBLY

302 Buxton Road
Falls Church, Virginia
703-534-8025

Experience

- 1987 - Current
President and chief executive officer of Clean Sites, Inc., a neutral, non-profit organization dedicated to cleaning up hazardous waste in the United States, and a nearly unique partnership between the public and private sector in this area. Clean Sites is a major effort of the chemical and other industries created to work with both government and the environmental community.
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Executive Assistant to the Commissioner of the Food and Drug Administration.
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- Author, "Green Charges and the Environment", with Rob Stavins in Mandate for Change, just published by the Progressive Policy Institute and the DLC.