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Regrets-September 1994 [2]

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WILTON PARK



BETH
Wiston House, Steyning, West Sussex BN44 3DZ

Telephone: 0903 815020

Fax: 0903 815931

Director: Professor R T B Langhorne

Deputy Director: Dr R Latter

WP 422\CS\AT

7 July 1994

Ms Katie McGinty
Director
Office on Environment Policy
c/o J M Hammond Esq, First Secretary
Environment, Energy & Telecommunications
Trade Department
British Embassy
3100 Massachusetts Avenue NW
Washington DC 20008-3600
United States of America

Dear Ms. McGinty

**422: "GREENING" THE GATT
Monday 26 - Friday 30 September 1994)**

It gives me pleasure to send you a copy of the Preview for our conference on the Greening the GATT, which aims to assess both the issues and manner in which they are addressed in the aftermath of the Uruguay Round.

As you may be aware, Wilton Park is an academically-independent, executive agency of the British Foreign Office, which specializes in bringing together senior political figures, government officials, representatives of international organizations and acknowledged experts in the field to discuss and seek broader understanding of issues of international importance. The three-and-a-half day format is to provide sufficient time for reflection, to meet with colleagues and to facilitate informal, "off-the-record", round-table exchanges.

Should you wish to participate for some or all of the week beginning 26 September 1994, please do not hesitate to contact Mrs Sue Fry for our scale of fees and for registration details. If you know of others who would benefit from and contribute to the discussions, please pass on details and we would be delighted to assist them. With many thanks, and looking forward to welcoming you to Wilton Park.

Claire Spencer

Claire Spencer (Dr)
Associate Director



PREVIEW

422ND CONFERENCE

26 - 30 SEPTEMBER 1994

**'GREENING THE GATT':
PUTTING THE THEORY INTO PRACTICE**

Themes proposed and Speakers Invited
(* = confirmed)

MONDAY 26 SEPTEMBER

- | | |
|-----------|--|
| 1500 | Introduction to the Conference |
| 1515-1615 | I KEYNOTE ADDRESS:
Ambassador Luis Felipe LAMPREIA
Brazilian Ambassador to the GATT, Geneva |
| 1700-1900 | II TRADE AND THE ENVIRONMENT: THE ISSUES AFTER
THE URUGUAY ROUND
William REILLY
Senior Fellow, WWF, Washington DC
and * Martin WOLF
Financial Times, London |

TUESDAY 27 SEPTEMBER

- | | |
|-----------|---|
| 0900-1000 | III ESTABLISHING THE PRINCIPLES AND PARAMETERS OF
THE DEBATE
Richard EGLIN
Director of Trade and Environment Division,
GATT Secretariat |
| 1000-1115 | IV LEGAL FRAMEWORKS: MULTILATERAL ENVIRONMENTAL
AGREEMENTS AND NATIONAL SOVEREIGNTY
James CAMERON
Foundation for International Environmental Law
and Development (FIELD), London |
| 1145-1300 | V CONSTRAINTS AND OPPORTUNITIES FOR DEVELOPING
COUNTRIES
Ebba DOHLMAN
OECD Development Directorate, Paris |
| 1530-1700 | VI CAN THE ENVIRONMENTAL PROVISIONS OF THE NAFTA
BE APPLIED MORE WIDELY?
Maria Cristina HERNANDEZ ZERMANO
Economic Counsellor of Mexico to the GATT,
Geneva |
| 1730-1900 | VII WHAT IS THE EVIDENCE FOR ENVIRONMENTAL DUMPING
AND POLLUTION HAVENS?
Dan ESTY
Director, Center for Environmental Law and
Policy, Yale University, New Haven, USA |

WEDNESDAY 28 SEPTEMBER

- 0915-1045 **VIII PROCESSES AND PRODUCTION METHODS**
 * **Veena JHA**
 Economics Affairs Officer UNCTAD, Geneva
- 1115-1245 **IX CASE STUDY I: PRODUCT STANDARDS AND**
 PRODUCTION STANDARDS: THE CASE OF TIMBER
 Markku SIMULA
 INDUFOR, Helsinki
- 1400-1700 Local excursion (optional)
- 1730-1900 **X TRADE IN ACTION: THE PRIVATE SECTOR, TRADE**
 AND ENVIRONMENT
 Margery FLAHERTY
 World Industry Council for the Environment,
 France
- 2030-2200 **XI CASE STUDY II: ECO-LABELLING AND**
 CERTIFICATION
 Dr Michael REITERER
 Department of Integration and Commercial
 Policy, Federal Chamber for Industrial
 Economy, Austria
-

THURSDAY 29 SEPTEMBER

- 0900-1045 **XII DISPUTE MECHANISMS: NEW APPROACHES TO NEW**
 CONCERNS?
 David WALKER
 New Zealand Delegation to the GATT, Geneva
 and Hillary FRENCH
 Senior Researcher, Worldwatch Institute,
 Washington DC
- 1115-1300 **XIII LESSONS FROM CO-ORDINATING POLICY ON TRADE**
 AND ENVIRONMENT
 Chris MARCICH
 Assistant US Trade Representative for
 Environmental Affairs, Washington DC
 and David BALDOCK
 Institute for European Environmental Policy,
 London
- 1530-1700 **XIV TECHNOLOGY TRANSFER AND FUNDING FOR**
 SUSTAINABLE TRADING PRACTICES
 Mohan KUMAR
 First Secretary, Permanent Mission of India,
 Geneva
- 1730-1845 **XV CLOSING SYMPOSIUM: NEW RULES FOR NEW FORMS OF**
 INTERNATIONAL TRADE?
- 1900 for Formal Dinner
1930
-

FRIDAY 30 SEPTEMBER

- 0900 Participants Depart
-

ENQUIRIES about participation should be addressed to:
ELIZABETH HARRIS, Wilton Park Conferences, Wiston House, Steyning,
West Sussex BN44 3DZ
Telephone: (+44 903) 815020 Telefax: (+44 903) 815931

Participants are accepted on a first-come, first-served basis,
giving due consideration to having a broad spread of nationalities
and institutions represented.

CARLOS PIMENTA

94.528



GRUPO PARLAMENTAR DO PSD

Largo Jean Monnet, p.º 1 - 6.º andar
1200 LISBOA

Dear Katie,

As you probably remember I have invited you to come to Portugal, as The Luso-American Foundation wants to organize a Seminar on the new American Environment Policy. Pat Ramage, Globe US Director will contact you. I would be delighted if you could accept this invitation with my warmest regards

Carlos Pimenta

Fundação
Luso-Americana
PARA O DESENVOLVIMENTO

Regist
Sept

CE - 571

Charles A. Buchanan, Jr.
Administrador

May 25, 1994

Ms. Katie McGinty
Special Assistant to the President for
Environmental Policy
Old Executive Office Building, Room 286
Washington, DC 20501

Dear Ms. McGinty,

You may recall that we are preparing a one day conference in Lisbon for leaders of government, private business, the press and other European guests, to present and discuss the impressive new developments in the environmental policies of the Clinton/Gore Administration. This was the subject of our letter to you of February 22, 1994 signed and delivered by Eng. Carlos Pimenta on the occasion of the recent GLOBE meeting in Washington, DC. I now would like to confirm our very strong hope that you will accept that invitation and make a short stopover in Lisbon in early September on a date to be selected.

This conference will offer an opportunity to explain the "new look" the United States has adopted in environmental affairs, and how GLOBE is at the forefront of the battle towards a sound environmental balance. We have also invited Senator John Kerry, Pat Ramage of GLOBE and Teresa Heinz to be speakers as well and I am contacting them personally. The September timing is proposed because I understand that you and the others will be traveling to Moscow for the GLOBE meeting and possibly to Cairo thereafter for the population conference. The specific conference date will be set in accordance with your, and others, availability, which I am asking our mutual friend, Pat Ramage to help me coordinate.

Our foundation was created to broaden scientific and cultural relations between Portugal and America, and having America's leaders visit Portugal to discuss matters of mutual concern is one way we work to fulfill this mandate. Your visit and expertise in this important conference will help do that. Carlos Pimenta, Europe's present GLOBE Vice President, joins me in our hope that you will find a way to join us in Lisbon. I look forward to meeting you personally.

Sincerely,

Charles Buchanan

Beth- 8/4

I've been trying
to call all week, but
there's been no
answer. I remember
speaking to him
many times though re:
him wanting a ntg.
I'll keep trying...

University of Amsterdam

Dept. of International Relations and Public International Law

Drs. Richard van der Wurff

Research programme on Environment and International Politics*File
Regrets*

Mrs. Kathleen McGinty
White House Office of
Environmental Policy
Global Change Department
Washington DC

FAX: 00 - 1 - 202 - 456.27.10
Number of Pages: 3

Amsterdam, 19 July 1994

re: request for interview

Dear Mrs. McGinthy,

The Department of International Relations of the University of Amsterdam is conducting a research project on *International Policies to Address the Greenhouse Effect*. Commissioned by the Dutch National Research Programme on Global Air Pollution and Climate Change, the project aims to assess the political feasibility of international policies to encourage developing countries to adopt national programmes to limit their greenhouse gas emissions. The project will produce policy recommendations to improve North-South cooperation and developing countries' climate policies. Although these recommendations will first be addressed to the Dutch government, in our view they might be valuable for other governments and organizations as well. Enclosed, you will find a one page description of the project.

In the framework of the project, case studies will be made of several developing and developed countries, including the United States. These case studies focus on the domestic policy processes determining national positions on the UN Framework Convention on Climate Change in general, and North South cooperation on climate issues in particular.

From September 5 until September 16, I will be visiting the United States to collect part of the information required for the



University of Amsterdam • Dept. of International Relations and Public International Law
Oudezijds Achterburgwal 237 • 1012 DL Amsterdam • the Netherlands

) direct line: *31 - 20 - 525.21.60 / secretariat: *31 - 20 - 525.21.69 / telefax: *31 - 20 - 525.20.86

US case study. During this visit, I would like to interview government officials and representatives of organizations, that have been involved in the 'national debate' on climate change in the USA and in the formulation of the US' position on the UNFCCC.

I have been informed that you are the official responsible for Climate Change within the White House Office of Environmental Policy. Therefore, I would like to ask you if it is possible to meet approximately 1½ hour between September 5 and September 16, to discuss the input of your Department in the formulation of the US' position on the UNFCCC, as well as your Department's view on some of the following issues:

- linkages between climate issues and other (national) environmental issues;
- interests of your government and/or US organizations/enterprises related to climate change, UNFCCC, and North South cooperation on climate issues;
- opportunities to improve North-South cooperation on climate issues; and
- potential changes in national climate change policies and positions in the next ten years, due to political, social, economic and/or technological developments.

To accomplish our study, it is important to discuss these issues with a representative of the White House Office of Environmental Policy. Therefore, your cooperation would be highly appreciated.

On Thursday or Friday, July 21/22, I will try to contact you by phone to possibly make an appointment.

Many thanks in advance,

Yours sincerely,

Richard van der Wurff

encl.: description of the project

Research Project *International Policies to Address the Greenhouse Effect* - short description

The United Nations Framework Convention on Climate Change (FCCC) was adopted in June 1992. It provides the legal and organisational setting in which further action to abate and adapt to climate change needs to be taken. The question now is: How should the global community move to the next step in negotiating and implementing process? How should one influence international and national actors and organizations to take the necessary steps to strengthen the 'climate regime(s)' to prepare it/them for the action needed in the 21st century within the framework of an unequal world?

The research project *International Policies to Address the Greenhouse Effect* aims to provide an in-depth analysis of the political feasibility of different instruments and mechanisms to encourage developing countries to adopt national programmes for the limitation of their greenhouse gas emissions. This demands a thorough analysis of the domestic processes of environmental policy formation in major industrial and developing countries, and of the historical experience with international negotiations.

Building on the international regime theory, the project will focus on the different issue-linkages that determined the positions of different countries during the negotiations on the Climate Convention, in order to use the results in an evaluation of the different instruments mentioned in the Convention (as well as alternative measures). Subsequently, on the basis of an assessment of potential changes on the domestic or international level, opportunities for new issue-linkages and (domestic, international and transnational) coalitions which will improve the Framework Convention on Climate Change will be investigated. In this respect, attention will be paid to the potential role of the Netherlands in this respect.

The analysis should make a contribution to the preparation of the first meeting of the signatories in 1994/95. As the Framework Convention has a life span of about a century, the project will provide some long term insights that can also be used by the following meetings of the parties to the Convention as background materials.

The project will be carried out at the Department of International Relations and Public International Law of the University of Amsterdam, and the Institute of Environmental Studies of the Free University, Amsterdam, on behalf of the Dutch National Research Programme on Global Air Pollution and Climate Change.

For more information, please contact one of the following persons:

Project leader:

Prof.dr. Gerd Junne
University of Amsterdam
Dept. of International Relations
and Public International Law
Oudezijds Achterburgwal 237
NL - 1012 DL Amsterdam

tel. +31 - 20 - 525.21.63
fax. +31 - 20 - 525.20.86

Researcher:

Joyeeta Gupta, LL.M
Vrije Universiteit
Institute for Environmental Studies
de Boelelaan 1115
NL - 1081 HV Amsterdam

tel. +31 - 20 - 548.44.27
fax. +31 - 20 - 644.50.56

Researcher:

drs. Richard van der Wurff
University of Amsterdam
Dept. of International Relations
and Public International Law
Oudezijds Achterburgwal 237
NL - 1012 DL Amsterdam

tel. +31 - 20 - 525.21.60
fax. +31 - 20 - 525.20.86

THE WHITE HOUSE
WASHINGTON

September 1, 1994

Mr. Stephen Green
Carriage Trade Cleaners
Corporate Office
11803 Wilshire Blvd.
West Los Angeles, CA 90025

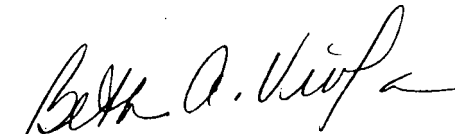
Dear Mr. Green,

Thank you for the letter requesting an appointment with Ms. Kathleen McGinty, Director of the Office on Environmental Policy, regarding Superfund Reform.

While Ms. McGinty would like an opportunity to discuss these issues with you, her schedule does not permit a meeting at this time. Please be assured that in the event her schedule changes, I will contact you regarding an appointment.

Thank you for contacting me.

Sincerely yours,

A handwritten signature in cursive script, reading "Beth A. Viola".

Beth A. Viola
Special Assistant
Office on Environmental Policy



Both -- Cathy Zor & I also got this letter.
I told Sarah to regret for me & to set
something up for them at EPA B/c

Concerned Dry Cleaners for a Clean Environment

EPA is really handling the
specifications of the authorization.
I don't know it July 26, 1994 it is even
necessary for Kader to regret since it did
for OED.

Contact: Lisa Bernfeld
LISA BERNFELD & ASSOCIATES
(310) 556-3227

Ms. Kathleen McGinty
White House Office on Environmental Policy
Old Executive Office Bldg.
Washington, D.C. 20501

RE: Superfund Reform

Dear Ms. McGinty,

I am a fourth generation Dry Cleaner, who is currently serving on the technical committee of the E.P.A.'s Design for The Environment program. Enclosed is a brochure briefly stating our Cooperative Industry Project. We are working to "reduce exposure of the dry cleaning solvent...and evaluate future alternatives." As a pro-active industry, we are proud to be initiating a solution instead of crying about the problem.

September 12th and 13th, representatives of the dry cleaning industry will be attending a conference in Washington, D.C. to discuss the Superfund Reform. Superfund, with its retroactive liability provision, is crippling and bankrupting our industry. We stand to lose our homes and our businesses if you and Congress can not agree on what to do with the provisions of Superfund. Our industry provides a very necessary service to society, yet we are being treated as criminals even though our disposal actions were legal. Our industry strongly supports the Treasury's proposal as the cornerstone for Superfund Reform. Reforming Superfund is not enough. There has to be the money to get the contaminated sites cleaned up.

We are proposing our own separate bill that will establish an industry-financed response action fund to clean up contaminated sites. Our objective is that no money from this special fund would go to litigation; all money would be used towards clean up. Special interest groups, especially lawyers, have blocked our efforts to get legislation passed for this concept. With everything that we're doing to work toward a solution, it's frustrating to see that the Superfund Law may not be changed to protect the innocent.

We would like to meet with you, Jed Meline, a chemical engineer with the E.P.A., and Ohad Jehassi, of the E.P.A.'s office of Toxic Substances, to discuss our proposed plan and review the progress our industry has made. The conference is the 12th and 13th, but a small group of us will be in Washington from September 7th through the 13th.

[Handwritten signature]

[Handwritten note:]
what do
you think?
Linda



Concerned Dry Cleaners for a Clean Environment

Contact: Lisa Bernfeld
LISA BERNFELD & ASSOCIATES
(310) 556-3227

Superfund Reform
Page 2

We feel it is very important for you to see what our industry could achieve if permitted and hope that you will use us as an example to other industries to solve issues in Superfund.

Please contact the office of Lisa Bernfeld, (310) 556-3227, who is arranging all our appointments in Washington, or you may reach me at my office at Carriage Trade Cleaners, (310) 477-8088.

Lastly, I would like to invite you to the Face To Face '94 Congressional Reception, sponsored by the International Fabricare Institute, September 12th, 6:00-7:30pm.

Sincerely,

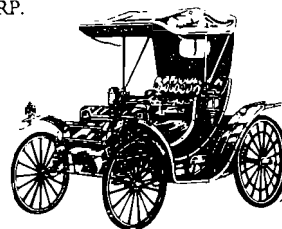
Stephen Green

enclosures

CARRIAGE TRADE CLEANERS

A DIVISION OF STONEVIEW CORP.

STEPHEN GREEN
PRESIDENT



CORPORATE OFFICE
11803 WILSHIRE BLVD., W.L.A., CA 90025
(310) 477-8088 (310) 454-4459 FAX (310) 477-2848



Design for the Environment Dry Cleaning Project



What Is Design for the Environment?

The Design for the Environment (DfE) Program in EPA's Office of Pollution Prevention and Toxics harnesses EPA's expertise and leadership to facilitate information exchange and research on pollution prevention efforts. DfE works with both large and small businesses on a voluntary basis, and its wide-ranging projects include:

- Changing general businesses practices to provide incentives for pollution prevention efforts.
- Working with businesses and trade associations in specific industries to evaluate the risks, performance, and costs of alternative chemicals, processes, and technologies.
- Helping individual businesses undertake environmental design efforts through the application of specific tools and methods.

Why Is EPA Working With Dry Cleaners?

EPA has been working with the dry cleaning industry for some time to reduce exposure to perchloroethylene, often referred to as "perc." Perc is a chemical solvent used by most dry cleaners. With more than 31,000 commercial shops in neighborhoods and malls across the country, dry cleaners make up one of the largest groups of chemical users that come into direct contact with the public. Because of the potential health and environmental concerns associated with the use of perc, EPA is now working in partnership with the dry cleaning industry to reduce exposures and to evaluate alternatives through its Design for the Environment (DfE) Program.

What Is EPA Doing About Dry Cleaning?

In May 1992, EPA invited dry cleaning industry representatives, researchers, and government officials to an international roundtable discussion. The roundtable participants exchanged information about many issues related to the dry cleaning industry, including pollution control, exposure reduction, financing options, regulatory activities in the United States and other countries, and information dissemination. At a wrap-up session, participants listed issues that need to be addressed through research initiatives and future discussion forums.



As a followup to the roundtable, EPA decided to apply the "design for the environment" approach to working cooperatively with the dry cleaning industry. Industry leaders and EPA agreed that unresolved issues from the roundtable could be addressed most effectively using DfE's nonregulatory, voluntary, and proactive approach. In addition to investigating cleaner options, the DfE Program provides outreach to dry cleaners and consumers.

A major piece of the dry cleaning project is DfE's Cleaner Technologies Substitutes Assessment (CTSA), a collaborative effort between EPA and the dry cleaning industry. Through the CTSA, EPA is systematically examining a number of alternative cleaning technologies, substitute solvents, and methods to control and limit chemical exposure from dry cleaning.

For alternative cleaning processes that appear viable, EPA will evaluate each option as it compares to dry cleaning, primarily based on cost and performance, but also considering factors such as energy input and resource conservation. The CTSA also will weigh "tradeoffs," the pros and cons of competing environmental objectives, to help dry cleaners make informed business choices. As part of the CTSA, EPA recently compared the costs and performance of dry cleaning against an alternative cleaning process that relies on the controlled application of heat, steam, and natural soaps to clean clothes that typically are drycleaned.

At the conclusion of the CTSA, EPA plans to publish a technical summary of alternative technologies, solvents, and processes. EPA also will produce an informational document for industry and the public that will communicate cost-effective, environmentally safer choices discovered as a result of this public/private partnership.

How Does the Dry Cleaning Project Affect Me?

By joining DfE in its commitment to finding safer, cleaner technologies, dry cleaners can maintain a competitive edge in the marketplace. In addition, the information from the project will help dry cleaners in their desire to be good neighbors. With an enhanced awareness of available technological options, dry cleaners can improve their operations and bottom line, while contributing to a cleaner environment. As consumers increasingly tend to opt for "green," environmentally sound products and services, dry cleaners that consider the health and environmental impacts of their business decisions are more likely to sustain solid customer support.

Like businesspeople, consumers also benefit from understanding how their everyday choices affect the environment. Consumers today face an ever-widening array of products and services from which to choose. As people understand better how a product's design and manufacturing process affects the environment, they will be able to make responsible decisions that benefit them, their families, and their community.

How Can I Get More Information?

To learn more about EPA's Design for the Environment Program or its Dry Cleaning Project, contact:

EPA's Pollution Prevention Information Clearinghouse (PPIC)
U.S. Environmental Protection Agency
401 M Street, SW. (PM-211A)
Washington, DC 20460
Tel: 202-260-1023
Fax: 202-260-0178



THE WHITE HOUSE

WASHINGTON

September 1, 1994

Mr. James C. Pruitt
Federal Government Affairs
Texaco Inc.
1050 17th Street, NW
Washington, DC 20036

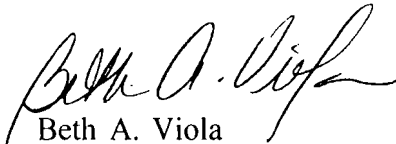
Dear Mr. Pruitt,

Thank you for the invitation requesting Ms. Kathleen McGinty's attendance on September 27, regarding the community tree-planting program.

Unfortunately, Ms. McGinty will be unable to accept due to a number of scheduling conflicts. Please be assured that in the event her schedule changes, I will contact you regarding her attendance.

Again, thank you for contacting me. Best wishes for a productive event.

Sincerely yours,

A handwritten signature in cursive script, appearing to read "Beth A. Viola".

Beth A. Viola
Special Assistant
Office on Environmental Policy



James C Pruitt
Vice President
Federal Government Affairs

Corporate Communications
a Division of Texaco Inc

1050 17th Street NW
Suite 500
Washington DC 20036

August 22, 1994

Ms. Kathleen McGinty
Deputy Assistant to the President and
Director for Environmental Policy
Office of Policy Development
Executive Office of the President
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Ms. McGinty:

My purpose in writing is to invite you to attend an exciting event designed to celebrate a giant step in community tree-planting throughout America. As the Deputy Assistant to the President and Director for Environmental Policy, I believe you can bring a special endorsement to this significant link between public investment and corporate responsibility for environmental matters.

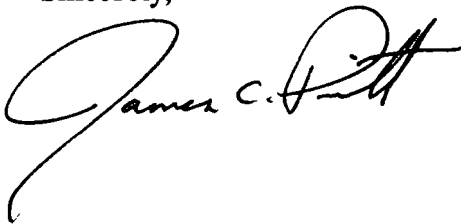
Since receiving the President's support and \$20 million in grant money from Congress, the National Tree Trust has planted over a million trees, established growing-out stations across America, enlisted the support of an army of volunteers across the nation, and sponsored ongoing education programs for over 40,000 school children this year. The National Tree Trust has only one goal - to facilitate the planting of trees. It has done this aggressively with the help of Congress, and will plant several million trees over the next three years. And it can do more. To accomplish its goals, the Trust needs the support of corporate America.

To date, 13 American corporations have joined as contributing local sponsors, donating items such as seedlings and school aids at the local level. We at Texaco are especially proud to have signed on as the first national sponsor. Our commitment to this significant effort illustrates a community partnership involving America's youth and encouraging individual and corporate commitment to the environment. We believe it is a major event for the Trust, for Texaco, and for America.

While an earlier date for this event was postponed, Texaco and the National Tree Trust have rescheduled the announcement for 11:00 a.m. on September 27th here in Washington. We would be honored to have you attend as an Administration emissary, reflecting the importance of public and private commitments to environmental stewardship. Your presence would not only enhance the value of Congress' one-time grant, but would also emphasize a high-profile project consistent with the Administration's volunteer initiatives in the National Action Plan under the Climate Convention.

We sincerely hope that you will be able to participate. At this time we are finalizing details for the event which will be held at the Department of Energy, and which will feature Secretary O'Leary and representatives from a number of other agencies. You may expect to hear from us with more information in the next week. In the meantime, our thanks in advance for your consideration.

Sincerely,

A handwritten signature in black ink, appearing to read "James C. Pitt". The signature is fluid and cursive, with a large initial "J" and a stylized "P".

RES:caa

THE WHITE HOUSE
WASHINGTON

September 1, 1994

Mr. Robert F. Cushman
Pepper, Hamilton, & Scheetz
Attorneys At Law
3000 Two Logan Square
Eighteenth and Arch Streets
Philadelphia, PA 19103-2799

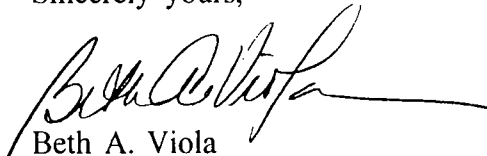
Dear Mr. Cushman,

Thank you for the invitation requesting Ms. Kathleen McGinty's attendance on September 21-23, regarding the FORBES Magazine Conference on: Federal Facilities Cleanup and Redevelopment.

As you know Ms. McGinty was unable to accept due to a number of scheduling conflicts. Please be assured that in the event her schedule changes, I will contact you regarding her attendance. Despite this regret, I was pleased to learn that Carol Browner will be your keynote speaker.

Again, thank you for contacting me. Best wishes for a productive event.

Sincerely yours,



Beth A. Viola
Special Assistant
Office on Environmental Policy

Mr. Cushman -

*I was so pleased
to learn that Carol Browner
would be the keynote speaker.
Please let me know if there
is ever anything else I can
do. Beth*

PEPPER, HAMILTON & SCHEETZ

ATTORNEYS AT LAW

WASHINGTON, D. C.
NEW YORK, NEW YORK
DETROIT, MICHIGAN
HARRISBURG, PENNSYLVANIA
BERWYN, PENNSYLVANIA

3000 TWO LOGAN SQUARE
EIGHTEENTH & ARCH STREETS
PHILADELPHIA, PENNSYLVANIA 19103-2799
215-981-4000
FAX: 215-981-4750 • TWX: 710-670-0777

WILMINGTON, DELAWARE
WESTMONT, NEW JERSEY
LONDON, ENGLAND
MOSCOW, RUSSIA

WRITER'S DIRECT NUMBER
(215) 981-4391

August 10, 1994

Ms. Beth Viola
Special Assistant
Office of Executive Policy
Old Executive Office Building
Room 360
Washington, DC 20501

Re: FORBES Magazine Conference on:
FEDERAL FACILITIES CLEANUP AND REDEVELOPMENT
Restoration, Technology, Development & Reuse
September 21-23, 1994
Capital Hilton, Washington, DC,

Dear Beth:

You were going to find out whether Carol Browner would like to be a luncheon speaker in the Vice President's stead. You were also going to tell me whether or not there is someone else who the Administration would like to send. I look forward to hearing from you.

Sincerely,



Robert F. Cushman

RFC:mag

McGinty

Regret
gfh

I N V I T A T I O N

You are cordially invited to a reception on Friday, September 16th, in honor of visiting Russian and Norwegian radioactive waste disposal experts. The group will be returning from a site visit to the Department of Energy's Hanford facility, which is being undertaken in connection with consideration of expansion of the Murmansk liquid waste processing facility.

The reception will be held in the State Department's Treaty Room on the 7th Floor from 2:30 to 4:00 p.m.

If you are able to attend, please contact Kathleen Walz (202) 647-6599 or Lena Henderson at (202) 647-9098. If you would like to arrange preclearance into the State Department, please provide your social security number and date of birth by 2:00 p.m. on Thursday.

m

Regret

*Request
2
9/12
75UP phone*



September 7, 1994

The Honorable Kathleen McGinty
Deputy Assistant to the President
and Director for Environmental Policy
Executive Office of the President
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

SEP 12 1994

Dear Ms. McGinty:

On behalf of the National Tree Trust, I am writing to follow up on Jim Pruitt's letter of August 22, 1994 regarding the announcement of Texaco's sponsorship of the National Tree Trust, which will be held on September 27, 1994 at the Department of Energy.

Secretary O'Leary has graciously agreed to host the event in the Department of Energy's large auditorium beginning at 11:00 a.m. Mr. Trammell Crow, Chairman of the National Tree Trust, and Allen J. Krowe, Vice Chairman and Chief Financial Officer of Texaco Inc., will give brief presentations and will show a public service announcement recently developed to publicize National Tree Trust programs.

We would like to extend an invitation to you to share brief remarks during the event. Most comments will focus on public/private partnerships on behalf of the environment generally and tree planting specifically. Permit me to suggest remarks pertaining to voluntary initiatives under the National Action Plan for the Climate Convention, or another tree-related topic of your choice.

Enclosed please find a fact sheet on the event which should provide some additional background. If you are able to attend, we will plan to include reference to your participation in all of our releases to the press and public and we will be providing satellite up links to transit coverage of the event around the country. For your information, Administrator Browner has also been invited to participate in a similar capacity. Members of Congress, including those who sponsored the original Tree Trust enabling legislation, representatives of environmental groups, community activists and the media have also been invited to join us. I have enclosed a formal invitation in case you have not already received it.



The Honorable Kathleen McGinty
page two

Please feel free to call at your convenience if we may answer any further questions. I look forward to hearing from you and hope to see you on September 27. Thank you for your time and consideration.

Sincerely,

A handwritten signature in black ink, appearing to read "G. L. Cates", with a stylized flourish at the end.

George L. Cates
Major General USMC (Ret.)
Executive Director



DEPARTMENT OF ENERGY TO ANNOUNCE THE FIRST NATIONAL CORPORATE SPONSOR OF THE NATIONAL TREE TRUST

- The Department of Energy will host a press conference and reception on Monday, September 27, 1994 at 11:00 a.m. announcing Texaco, Inc. as the first national corporate sponsor of the National Tree Trust.
- The National Tree Trust (NTT) is a non-profit organization established in 1990 by Congress as part of the government's "America the Beautiful" initiative. Its mission is to replace the millions of trees lost every year through urban sprawl, disease and neglect.
- The Department of Energy will host the event as part of its effort to support the National Action Plan for the Climate Convention, in which tree planting was identified as one of its voluntary initiatives.
- Texaco has a strong history in tree planting, having been instrumental in launching Global ReLeaf and having donated over \$2 million during the past five years to tree planting and research in urban areas
- In 1992 and 1993, the NTT planted more than 1 million trees throughout the U.S. Texaco's participation ensures that the NTT can meet its goal of planting several million more trees in the next three years.
- The Texaco tree planting partnership begins this fall with two projects. Seedlings from the NTT's Tree Bank will be planted in designated grow-out areas on the grounds of Texaco refineries in Delaware, Kansas, Louisiana, and California as well as a Texaco producing field in West Columbia, Texas, near Houston. After the maturing period of at least one year, the trees will then be replanted in local areas with the help of local community and civic organizations.
- In addition, Texaco will support the planting of more than 1,000 trees in localities where Texaco has a major presence. These trees, consisting of several species of oak trees including Pin, Sawtooth, Shumard, Southern Red and Willow, are being grown by Georgia Pacific for the NTT Tree Bank.
- The Tree Bank is a partnership of the NTT and leading forest product companies that have joined to provide various NTT programs with quality hardwood and conifer seedlings carefully matched for planting in specific regions of the nation.



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This marker identifies the place of a publication.

Publications have not been scanned in their entirety for the purpose of digitization. To see the full publication please search online or visit the Clinton Presidential Library's Research Room.

NATIONAL TREE TRUST

Plant A
Leg
Su
"Am
Tree



**Moving
America**

to homes and workplaces
Surface Transportation '91



1993 Annual Report

1120 G Street, N. W. Suite 770
Washington, D. C. 20005
202-628-8733 Fax: 202-628-8735

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Vol 3, Issue 2 • Summer 1994

National Tree Trust News

Guest Author Tara Church

Director's Letter

TREE MUSKETEERS: "ONE FOR ALL & ALL FOR ONE"

On May 9, 1987, I was one of thirteen 8-year-olds who sat around the freshly-planted "Marcie the Marvelous Tree," dreaming up a plan to save the Earth. Our solution became TREE MUSKETEERS (TM), the nation's first known youth environmental organization. TM's mission is to bring about environmental improvement through our own actions, and by our example, to challenge other young people and businesses to join the youth environmental movement. With an adult support team, we intend that our example will empower other young people to take action on behalf of the Earth.

In 1988 we received our first major award, the National President's Environmental Youth Award, and traveled to Washington, D.C. to accept it at the White House. At that point, our accomplishments had surpassed our hopes and expectations. We had been continually confronted—but remained undaunted—by bureaucratic red tape, and our ten-year-old spirits were ready to take flight. It seemed we all knew that TM was destined to have national influence. Sure enough, the demand of young people across the country spurred us to action on a national level.

In 1992, I presented the idea of a national environmental conference for kids to the USDA Forest Service in Washington. This dream of bringing together kids from all over the country was met with great enthusiasm, and it soon became the first "by kids" National Youth Environmental Summit. In July of 1993, 600 young people from diverse economic and cultural backgrounds gathered in Cincinnati, Ohio to attend the Summit, that was funded in part by a grant from the National Tree Trust.



On behalf of TREE MUSKETEERS, Ms. Church accepts the 1994 President's Volunteer Action Award from President Clinton on Earth Day

Since 1993, the scope and magnitude of TM's projects have skyrocketed. Our Hometown Programs focus primarily on community forestry. In addition to tree planting and homeless baby tree adoptions, more wholistic projects have ranged from drafting our city's waste management plan, to community conservation workshops and a regular column in the local newspaper. Our new Hometown Forests Program will develop a youth-led community forestry package for replication by kids in neighborhoods nationwide.

Our National Partners for the Planet Program serves as an outreach network through which the hometown example of TM is delivered to kids in the nation's commu-

continued on page 3

PLAINLY SPEAKING...

As promised in our last newsletter, the following information is provided to assist our *Community Tree Planting* and *America's Treeways* partners in planning ahead for the "two-year cycle." Although admittedly somewhat simplistic, the examples provided are designed to stimulate your thinking about the planning process, recognizing this model will not precisely fit or respond to every situation you may encounter.

First, a common sense survey or sampling of the commercial nurseries in your area will permit you to ascertain the principal species they're trying to sell. Armed with such info, match it against our 1996 Species List (SL). (You will have our '95 SL and '95 Application shortly.) The '96 SL should be in the mail to you by 15 August. Please don't be confused by receiving two SL's this year, for '95 is what we consider the "bridge year" between the old process and our new two-year cycle. *The focus of this article is the '96 SL.* Should the '96 SL reflect any species being sold by commercial nurseries in your area, let us know, but don't be dissuaded from requesting that same specie from NTT. We will make every effort to avoid the perception of competition with commercial nurseries, but that *is not* a factor which "drives the train."

Next, ascertain what public lands are available for planting in your area/surrounding community. Determine the number of seedlings and young trees each site will reasonably support. This will permit you to apportion your workload by year. For example, suppose there are 20 parcels of public land available, AND you have coordinated with the city/community "fathers" to permit you to plant on those locations (This is key, especially in the event one of those sites may be destined to become a landfill in 5-7 years. Such coordination will eliminate an obviously wasted effort, and the ensuing disappointment of the folks who planted those trees.). Suppose each public site you've identified, and coordinated, will reasonably host from 100-150

continued on page 3

"THE NATIONAL TREE TRUST WANTS YOU!"



What do your local Department of Forestry, elementary school, garden club, neighborhood association, Department of Transportation, Rotary Club, tree planting organization, beautification committee, ag extension service, botanical garden, Park and Recreation Department, Boy and Girl Scout troops, retiree volunteer group, river authority, recycling committee— have in common?

They're all eligible to apply for tree planting program grants from the National Tree Trust.

Through the National Tree Trust, groups like these, who are devoted to community service, may receive essentials they need –like tree seedlings and technical support– to implement volunteer-supported, grassroots, community tree planting programs.

If you're a member of a community service group, or a teacher, or a state, county or municipal employee, or anyone concerned with your community's environmental health (and willing to do something about it!), the National Tree Trust can be a superb resource for assistance with your projects. The following information will tell you something about the organization and help you take advantage of the Tree Trust's programs.

The National Tree Trust is a 3½-year-old, private, nonprofit organization created to serve as a catalyst for local volunteer and community service groups in the growing, planting and maintenance of trees in rural communities, urban areas and along our nation's highways. The Tree Trust was established in 1990 and endowed with a one-time grant from Congress as part of the "America the Beautiful" initiative designated by the President.

AMERICA'S TREEWAYS was created to encourage partnerships between local volunteer organizations, each state's Department of Transportation and local transportation authorities to plant trees along our nation's highways. The National Tree Trust provides groups with 1-year-old seedlings of site-appropriate species to be either directly out-planted along the transportation corridor, or to be containerized and maintained in a growing-out station until



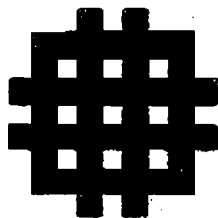
the trees are larger and, theoretically, more viable for roadside plantings. Groups establishing growing-out stations are eligible for in-kind donations from the Tree Trust of 2-gallon containers, as well as a cash subsidy to assist with purchasing potting medium.

COMMUNITY TREE PLANTING involves a commitment from all participants to plant trees on public property. To qualified recipients, the National Tree Trust provides 1-year-old seedlings of site-appropriate species to be either directly out-planted in the public right-of-way (such as on school grounds, in wildlife refuges, in community parks, etc.), or to be containerized and maintained in a growing-out station until the trees are larger and, theoretically, more viable for community plantings. Groups establishing growing-out stations are eligible for in-kind donations from the Tree Trust of 2-gallon containers, as well as a cash subsidy to assist with purchasing potting medium.

GROWING TOGETHER is an environmental education program that provides materials for students to grow trees from seed in the classroom. Geared towards 3rd through 6th grade students, Growing Together's mission is to inspire in children a love for trees and a sense of stewardship. The Tree Trust provides grow boxes, tree marker cards and technical support, as well as an administrative grant, and a cash subsidy to assist with local purchase of seed and soil. Local groups who sponsor the program distribute materials and give Growing Together "tree talks" to participating schools.

The annual application deadline for all three programs is October 1st. Program evaluations/annual reports for America's Treeways and Community Tree Planting are due November 1st. Growing Together program evaluations are due May 31st. Interested groups may apply for tree planting program grants by contacting:

National Tree Trust
1120 G Street, NW, Suite 770
Washington, DC 20005
1-800-846-8733



WORLD RESOURCES INSTITUTE

1709 New York Avenue, N.W., Washington, D.C. 20006, Telephone: 202-638-6300
Facsimile: 202-638-0036 Telex: 64414 WRIWASH Direct Dial: (202) 662-

September 14, 1994

Ms. Katie McGinty
Director, Office of Environmental Policy
OEOB, Room 386
Washington, DC 20510

Dear Katie:

We would like to invite you to a special briefing on two significant new international scientific reports on the subjects of climate change and ozone depletion prepared under the auspices of the World Meteorological Organization (WMO) and the United Nations Environment Program (UNEP). The briefing will be held on Thursday, September 22, 1994 from 8:30 to 10:30 a.m. in the Senate Dirksen Office Building, Room 138, located at First Street and Constitution Avenue, N.E.

The purpose of the briefing is to provide an understanding of the key elements included in the Policy Makers Summary of the Report on Radiative Forcing of Climate Change prepared by Working Group I of the Intergovernmental Panel on Climate Change (IPCC) as part of a Special Report to the ongoing negotiations on the Framework Convention on Climate Change. The briefing will also cover the Executive Summary of the Scientific Assessment of Ozone Depletion: 1994 prepared by the Ozone Scientific Assessment Panel of the Montreal Protocol on Substances that Deplete the Ozone Layer.

The speakers will be Dr. Robert Watson, Associate Director for Environment of the Office of Science and Technology Policy and Dr. Daniel Albritton, Director of the National Oceanic and Atmospheric Administration's Aeronomy Laboratory. Drs. Watson and Albritton are the Co-chairs of the Ozone Scientific Assessment Panel. Both will have also just returned from the September 13-15 IPCC Working Group I meeting in Maastricht, Netherlands, where scientists are expected to approve the Policy Makers Summary of its report. Dr. Watson is the head of the U.S. delegation to that meeting and Dr. Albritton chaired one of the report's five chapters.

We hope you will be able to attend the briefing on this important scientific information. Please contact Erin Seper at 202/662-2512 by Monday, September 19 to let her know whether or not you will attend.

Liz Cook
Associate, Climate, Energy
and Pollution Program

Sincerely,

Roger C. Dower
Director, Climate, Energy
and Pollution Program

P. 1/1
Regret
David does km need to do?
Both
Definitely not
David

Invite:
9/16
1200p

BRAZILIAN EMBASSY
WASHINGTON, D.C.

file
reget

September 12, 1994

The Honorable
Kathleen McGinty
Deputy Assistant to the President and
Director for Environmental Policy
White House
Washington, D.C. 20501

my dear Kathleen,

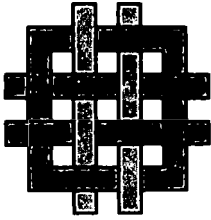
The Secretary General of the Brazilian Ministry of External Relations, Ambassador Roberto Abdenur, is due in Washington for consultations regarding the Summit of the Americas, in his capacity as coordinator of the Rio Group. He will also take this opportunity to discuss certain issues of the U.S.-Brazil agenda with counterparts in different U.S. government agencies.

To meet Ambassador Abdenur, ~~I am hosting a luncheon on Friday,~~
~~September 16th at 1:00 p.m. and would very much appreciate it if you could join us.~~ My
Secretary will contact yours shortly for further details.

Looking forward to seeing you,

I remain,

Missing you
you

WORLD RESOURCES INSTITUTE

1709 New York Avenue, N.W., Washington, D.C. 20006, Telephone: 202-638-6300
Facsimile: 202-638-0036 Telex: 64414 WRIWASH Direct Dial: (202) 662-

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Sincerely,

Liz Cook
Associate, Climate, Energy
and Pollution Program

Roger C. Dower
Director, Climate, Energy
and Pollution Program

Früh
9/22 8:30a - 10:30

(MR)

Full
regret



WWF

*File - request 9/9**Maybe Colson can meet***FAX MEMORANDUM****To: Katie McGinty, White House Office on Environmental Policy****From: Michael Sutton, Vice President
U.S. Land and Wildlife Program
Telephone: (202) 778-9604 Fax: (202) 861-8378****Subject: Russian Objection to the Antarctic Whale Sanctuary****Date: September 9, 1994**

Katie: Several of us from the environmental community would like to sit down with you at your convenience next week to discuss what we might do collectively to get the Russian government to withdraw the formal objection they entered this week to the newly-established Antarctic whale sanctuary. If you can spare even a half-hour, we would appreciate the opportunity to brainstorm with you on what we can do to persuade the Russians to reconsider.

I gather the letter filing the objection with the IWC Secretariat was written by the Foreign Ministry without approval of the Ministry of the Environment or other branches of the Russian government. Entering an objection also flies in the face of the affirmative vote cast by the Russian Federation when the sanctuary was established by the IWC earlier this year. Given the internal discord within the Russian government, it would be of enormous help if Vice President Gore could write or speak with Prime Minister Chernomyrdin or someone else at the highest levels of their government. I understand that NOAA is currently drafting such a letter for your consideration.

I've heard that you may be named chair of a revitalized Council on Environmental Quality. Congratulations! Integrating your office with CEQ will create an even more powerful voice for the environment. As always, please let me know if there is anything I can do to help.

Cheers, Mike Sutton

Total Pages, including cover: One

World Wildlife Fund1250 Twenty-Fourth St., NW Washington, DC 20037-1175 USA
Tel: (202) 293-4800 Telex: 64505 PANDA FAX: (202) 293-9211

Incorporating The Conservation Foundation. Affiliated with World Wide Fund for Nature.

THE WHITE HOUSE
WASHINGTON

Regas
Sept

~~Cathy = Beth~~

per my note to Katie -

NPR would like KM to
go to Boise to present the
Idaho Ecosystem Mgmt Team
with NPR award ~ what
are your thoughts on her
travelling to ID right
now.

Pls let me know.

Can't
commit --
probably not,
though.
Too much
pre-election
pressure
-CZ

Beth



NATIONAL PERFORMANCE REVIEW

750 17th Street, NW

Suite 200

Washington, DC 20006

202-632-0150

202-632-0390 (FAX)

FAX TRANSMITTAL SHEET

DATE: 9-1NUMBER OF PAGES: 17TO: Beth

TELEPHONE NUMBER: _____

FAX NUMBER: 456-2710FROM: Linda Walker

COMMENTS: Thanks for discussing this with
Katie. This is probably more info than you
need - but it gives you background on NPR's
events & the Boise program.

Katie - The ecosystem team that is
being honored specifically requested
your attendance in Boise ID!
Depending on POTUS' decision - may not
be best time for you to visit that part of the world.

9/27

Big
Cathy / Michael
pers.

Saturday, August 27, 1994

Heros of Reinvention Events

Event Date : To be determined

	Event Time
Albuquerque-Santa Fe FPC	
Atlantic City FEA	
Columbia, SC	
Columbus FEA	
Dayton FEA	
Des Moines FEA	
Fargo FEA	
Fort Dix NJ	
Fresno FEA	
Grand Forks FEA	
Jackson FEA	
Las Vegas FEA	
Louisville FEA	
Memphis, FEA	
Middle Tennessee FEA	
Milwaukee FEA	
Mississippi Coast AFA	
Montgomery, AFA	
New York FEB	
San Fransisco FEB	
Sioux Falls FEA	
Snake River FEA	
Twin Cities FEB	

Event Date : 9/12/94

	Event Time
Buffalo FEB	
Central Pennsylvania FEA	10am-12pm

Event Date : 9/14/94

	Event Time
Corpus Christi FMA	2pm

Event Date : 9/15/94

	Event Time
Tulsa FEA	2:30pm

Event Date : 9/16/94

	Event Time
Miami FEB	

Event Date : 9/19/94

	Event Time
Oklahoma City FEB	12noon

Event Date : 9/20/94

	Event Time
Dallas-Ft.Worth FEB	
El Paso/Southern New Mexico	11:30am

Event Date : 9/21/94

	Event Time
Anchorage FEA	1:30-3:30
Atlanta, FEB	9am
Baltimore FEB	9:30-12pm
Billings FEA	1-3pm
Honolulu - Pacific FEB	9:00am
Indianapolis FEA	12 noon
Little Rock FEA	2-4pm
Mobile, FEA	2-4pm
St. Louis FEB	1-4pm

Event Date : 9/22/94

	Event Time
Houston FEB	9-11am
Imperial Valley FEA	9:00am
Manchester FEA	10am
New Orleans FEB	1:30pm
Reno FEA	2:30pm
Rogue Valley FEA	9am-noon

Saturday, August 27, 1994

Heros of Reinvention EventsEvent Date : 9/23/94

	Event Time
Cleveland FEB	9am-12pm
Custer FEA	2-4pm
Juneau FEA	2:00pm
Spokane FEA	11-lunch

Event Date : 9/24/94

	Event Time
Detroit Michigan FEB	10am-1pm

Event Date : 9/26/94

	Event Time
Connecticut FEA	9am
Lanier County FEA	2pm

Event Date : 9/27/94

	Event Time
Beckley AFA	1:30pm
Birmingham, AL	10:00am
Boise FEC	2:00pm
Kansas City FEB	7:30am
Portland FEB	
San Diego	10am-noon
Seattle FEB	11am-1pm

Event Date : 9/28/94

	Event Time
Boston FEB	1-2:45pm
Central Texas FPC	2pm
Denver FEB	10-1pm
Greater Charleston Area FEA	1pm
Lansing, MI FEA	2:30pm
Phoenix FEA	2pm
Pittsburgh FEB	1:30-2:40p
Springfield FEA	11:00am

Event Date : 9/29/94

	Event Time
Charlotte, NC	2-4pm
Chicago FEB	2:00pm
Lexington, FEA	2pm
Los Angeles FEB	9:30pm
Ogden, Utah FEA	1-3pm
Philadelphia FEB	1-2:10pm
San Antonio FEB	

Event Date : 9/30/94

	Event Time
Casper FEC	1:30pm
Morgantown, FEA	10-12pm
Newark FEB	2pm
Salem FEA	
St. Albans FEA	2-4pm

Event Date : 10/13/94

	Event Time
Omaha-Lincoln FEA	

**National Performance Review**

750 17th St. NW
Box 101
Washington, DC 20006

MEMORANDUM

Date: August 29, 1994

TO: President's Management Council

From: Bob Stone

Subject: NPR 1st Anniversary - Heroes of Reinvention Events

On August 18 Vice President Gore asked Council members to represent him by participating in NPR training and award events during September. (TAB 1)

We have the locations, dates and times for most of the events. The dates for the remaining events will be set by Wednesday of this week. Confirmed event dates and locations are enclosed. (TAB 2)

About 100 Federal Executive Boards and Federal Executive Associations will host events in response to the Vice President's request. (TAB 3). To provide a speaker for each event, we need each Department to sign up to do five. Obviously, the PMC member may not be able to do all of them and may need to designate someone else. But, we believe, that to get the right impact, the speaker should be an Assistant Secretary, Agency Head or Bureau Chief.

Please select five dates and locations for your Department, and call Laurie Lyons at NPR (632-0150--X 138) with your preferences as soon as possible, but no later than Friday, September 2. You may wish to select alternate locations as we will assign speakers on a first come, first serve basis.

These events will serve to get the Vice President's message to federal employees outside of Washington. Thanks for your help with this initiative.



THE VICE PRESIDENT
WASHINGTON

MEMORANDUM FROM THE VICE PRESIDENT

Date: August 18, 1994

To: Federal Executive Boards
Federal Executive Association Chairs

Subject: 1st Year Anniversary Events - HEROES OF REINVENTION

Since we asked federal employees for their support in reinventing government last year, many have been doing extraordinary things to help make our government work better and cost less. I have honored some of these Heroes of Reinvention at events in Washington, D.C.

These heroes serve customers from Miami to New York and Ogden, Utah to Baltimore, Maryland. I'd like to use the anniversary of our reinventing government initiative to express my appreciation to all of the federal employees who are helping improve government by honoring them at Heroes of Reinvention Training and Award events in 75 cities. To do this I need your help.

I am asking that you help me honor local heroes by identifying teams of employees who are making government work better and cost less. And I also ask you to host an event during the last two weeks in September.

The National Performance Review staff and the Office of Personnel Management will help you by supplying awards, arranging for a speaker, and providing you with a training video on the reinvention themes of Cutting Red Tape, Empowering Employees and Improving Customer Service. You will be contacted with additional information shortly. Thank you for considering this request.

08/23/94

15:37

202 606 2264

O. COMMUNICATIONS

THE VICE PRESIDENT
WASHINGTON

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To: Federal Executive Boards
Federal Executive Association Chairs

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Saturday, August 27, 1994

Heros of Reinvention Events

Event Date : To be determined

	Event Time
Albuquerque-Santa Fe FPC	
Atlantic City FEA	
Columbia, SC	
Columbus FEA	
Dayton FEA	
Des Moines FEA	
Fargo FEA	
Fort Dix NJ	
Fresno FEA	
Grand Forks FEA	
Jackson FEA	
Las Vegas FEA	
Louisville FEA	
Memphis, FEA	
Middle Tennessee FEA	
Milwaukee FEA	
Mississippi Coast AFA	
Montgomery, AFA	
New York FEB	
San Fransisco FEB	
Sioux Falls FEA	
Snake River FEA	
Twin Cities FEB	

Event Date : 9/12/94

	Event Time
Buffalo FEB	
Central Pennsylvania FEA	10am-12pm

Event Date : 9/14/94

	Event Time
Corpus Christi FMA	2pm

Event Date : 9/15/94

	Event Time
Tulsa FEA	2:30pm

Event Date : 9/16/94

	Event Time
Miami FEB	

Event Date : 9/19/94

	Event Time
Oklahoma City FEB	12noon

Event Date : 9/20/94

	Event Time
Dallas-Ft.Worth FEB	
El Paso/Southern New Mexico	11:30am

Event Date : 9/21/94

	Event Time
Anchorage FEA	1:30-3:30
Atlanta, FEB	9am
Baltimore FEB	9:30-12pm
Billings FEA	1-3pm
Honolulu - Pacific FEB	9:00am
Indianapolis FEA	12 noon
Little Rock FEA	2-4pm
Mobile, FEA	2-4pm
St. Louis FEB	1-4pm

Event Date : 9/22/94

	Event Time
Houston FEB	9-11am
Imperial Valley FEA	9:00am
Manchester FEA	10am
New Orleans FEB	1:30pm
Reno FEA	2:30pm
Rogue Valley FEA	9am-noon

Saturday, August 27, 1994

Heros of Reinvention EventsEvent Date : 9/23/94

	Event Time
Cleveland FEB	9am-12pm
Custer FEA	2-4pm
Juneau FEA	2:00pm
Spokane FEA	11-lunch

Event Date : 9/24/94

	Event Time
Detroit Michigan FEB	10am-1pm

Event Date : 9/26/94

	Event Time
Connecticut FEA	9am
Larimer County FEA	2pm

Event Date : 9/27/94

	Event Time
Beckley AFA	1:30pm
Birmingham, AL	10:00am
Boise FEC	2:00pm
Kansas City FEB	7:30am
Portland FEB	
San Diego	10am-noon
Seattle FEB	11am-1pm

Event Date : 9/28/94

	Event Time
Boston FEB	1-2:45pm
Central Texas FPC	2pm
Denver FEB	10-1pm
Greater Charleston Area FEA	1pm
Lansing, MI FEA	2:30pm
Phoenix FEA	2pm
Pittsburgh FEB	1:30-2:40p
Springfield FEA	11:00am

Event Date : 9/29/94

	Event Time
Charlotte, NC	2-4pm
Chicago FEB	2:00pm
Lexington, FEA	2pm
Los Angeles FEB	9:30pm
Ogden, Utah FEA	1-3pm
Philadelphia FEB	1-2:10pm
San Antonio FEB	

Event Date : 9/30/94

	Event Time
Casper FEC	1:30pm
Morgantown, FEA	10-12pm
Newark FEB	2pm
Salem FEA	
St. Albans FEA	2-4pm

Event Date : 10/13/94

	Event Time
Omaha-Lincoln FEA	

AUG 16 '94 14:34 GSA/NOR BUDGET DIVISION-WEB

P.3/4



Vice President Gore's National Performance Review

HEROES OF REINVENTION NOMINATION

We are looking for teams of employees who have made extraordinary progress in reinventing government. These teams will be honored as "HEROES OF REINVENTION" at an event hosted by your local Federal Executive Board (FEB) or Federal Executive Association (FEA) in September. Submit your nomination to your local FEB/FEA by August 25, 1994. They will screen nominations and forward their selection to the National Performance Review for final approval. The local FEB/FEA Chair will notify you of their selection. If you have any questions about this nomination, please call your local FEB/FEA contact person.

Name of Office/Group/Team: Idaho Ecosystem Management Project Team

Government Agency/Department: Department of the Interior (department)
Bureau of Land Management (agency)

Address: 3380 Americana Terrace (ID-910)

Boise, Idaho 83706-2500

Team Leader or Manager's Name: Jack G. Peterson

Telephone Number: (208) 384-3060 Fax Number: (208) 384-3007

What process, function, or service has been reinvented?:

The Idaho Field Ecosystem-Based Management Strategy is a highly participatory, grass-roots effort initiated in February 1993 to improve the quality of natural resources managed by BLM in Idaho. The project enhances the concept of interdisciplinary teams and implements Ecosystem-Based Management.

All Idaho BLM employees have been involved. Fifteen teams comprising 128 Idaho BLM field and state office employees examined specific processes and made suggestions. The objectives of the project are:

- ** Improve the quality of public land and resources management in Idaho
 - * By strengthening on-the-ground resources
 - * By streamlining our internal support services
 - * By improving customer service
 - * By strengthening our science-based approach

AUG 16 '94 14:25 GSA/NOR BUDGET DIVISION-HBB

P.4/4

How has this group cut red tape or empowered employees to improve service to your customers? Are there tangible benefits to your customers and/or the government?

The recommendations of the Idaho Strategy closely parallel those of the National Performance Review, a Presidential initiative designed to make government more efficient and effective. The customers of BLM in Idaho - resource users, conservation groups, sporting organizations, local and state governments and Congressional delegation - support the Idaho Strategy. Collaboration with all interest groups and publics has improved and employees are highly motivated about the changes.

There are significant savings - some 100 of a total of 715 personnel are being moved to the field and some 90 positions are eliminated. Mid-level managers are reduced by 50%.

What has this group done that makes them truly outstanding? We are looking for those federal employees who have done extraordinary things to help build a government that costs less and works better. Please add any additional comments which you feel will support this nomination:

A major improvement is the change from a command and control based management to one of participatory management, shared leadership, and science-based interdisciplinary teams. The Teams lead the effort for this important improvement.

Name of person submitting this nomination: Delmar D. Vail

Signature: *Delmar D. Vail*

State Director

Title: Bureau of Land Management (Idaho)

Telephone Number: (208) 384-3001 **Fax Number:** (208) 384-3007

Name of Agency/Department making the submission of this nomination:

Department of the Interior (department)

Bureau of Land Management (agency)

Office Symbol: BLM

Date: August 19, 1994

Action Taken By FEB/FEA: _____

NPR: _____

IDAHO ECOSYSTEM-BASED MANAGEMENT



THE IDAHO FIELD ECOSYSTEM-BASED MANAGEMENT STRATEGY

Improved Public Service through Science-Based Resource Management

A NEW APPROACH

BUREAU OF LAND MANAGEMENT

June 1994

IDAHO ECOSYSTEM-BASED MANAGEMENT



THE BUREAU OF LAND MANAGEMENT IN IDAHO: ITS MISSION

*The Bureau of Land Management in Idaho is committed to a new era
of natural resource management and public service.*

*The new vision encompasses a sensitivity to natural resources
and people through an interdisciplinary approach to ecosystem-based management.*

*In fulfilling this commitment, the Bureau of Land Management in Idaho
will encourage continued professionalism and nurture pride among its employees.*

*Recognizing that sound resource management is our primary mission,
the Bureau of Land Management in Idaho will protect the quality
of the nation's land, water, and atmospheric resources and
the wildlife and fisheries that depend on healthy ecosystems.*

*Realizing that Idaho's economy is sustained by the productivity
of these same land and water resources, the Bureau of Land Management in Idaho
will strive for balance and harmony in its management of public land.*

IDAHO ECOSYSTEM-BASED MANAGEMENT



**ECOSYSTEM-BASED MANAGEMENT:
A STATE OF MIND AND A STYLE OF MANAGEMENT**

Values Biological Diversity

Values Human Diversity

Values Science

Values Institutional Diversity

Values Community Linkages and Relationships

Values Dialogue

Values New Approaches

Values Change

Values Measurement & Evaluation

Results in Sound Decisions

IDAHO ECOSYSTEM-BASED MANAGEMENT

A SUMMARY

The Idaho Field Ecosystem-Based Management Strategy is a highly participatory, grass-roots effort initiated in February 1993 to improve the quality of natural resources managed by BLM in Idaho. The project enhances the concept of interdisciplinary teams and implements Ecosystem-Based Management.

All Idaho BLM employees have been involved. Fifteen teams comprising 128 Idaho BLM field and state office employees examined specific processes and made suggestions.

The objectives of the project are:

- Improve the quality of public land and resources management in Idaho
 - By strengthening on-the-ground resources
 - By streamlining our internal support services
 - By improving customer service
 - By strengthening our science-based approach
- Reconfigured state support teams, such as:
 - A Budget Implementation Team
(By streamlining budget activities to support Ecosystem-Based Management)
 - An Ecoregion Team
(By merging and changing existing program management activities in all offices to support Ecosystem-Based Management)
 - An Ecosystem Sciences and Planning Team
(By merging and changing existing science and technical activities to support Ecosystem-Based Management)
- Collaboration of Districts and Resource Areas to focus on the management of 4 Ecosystems
(No offices will be closed, but will be incorporated into the management of the 4 Ecosystems)
- Enhancing interdisciplinary team training
(By initiating a formal educational effort for all managers and staff to extend over a period of one year)
- Measurement of improved ecosystem health
(By establishing objectives and monitoring activities to measure improvements)

IDAHO ECOSYSTEM-BASED MANAGEMENT



The recommendations of the Idaho Ecosystem-Based Management Strategy for a Field Ecosystem Management Strategy closely parallel those of the National Performance Review, a Presidential Initiative designed to make government more efficient and effective.

IDAHO ECOSYSTEM-BASED MANAGEMENT

NATIONAL PERFORMANCE REVIEW

- | | |
|--|---|
| ■ Budgeting within Idaho had to be refined | ■ First, the budget process will be streamlined |
| ■ BLM personnel processes had to be streamlined and improved | ■ Second, personnel policy will be decentralized |
| ■ BLM contracting/procurement processes had to be streamlined and improved | ■ Third, procurement will be streamlined |
| ■ Appropriate, quality and timely training is essential for ecosystem-based management to proceed | ■ Fourth, the Inspector General will be reoriented to shift their focus . . . to helping agencies learn to perform better |
| ■ Ecosystem-based management must initiate a streamlined decision-making process that empowers and delegates authority to field personnel | ■ Fifth, thousands of regulations will be eliminated |
| ■ Ecosystem-based management is a reasonable and timely design for the BLM | Finally, |
| ■ Ecosystem-based management capitalizes on involving a wide range of people at the correct time and frequency | ■ State and local governments will be deregulated, to empower them to spend more time meeting customer needs |
| ■ Organizational structures had to be changed to enhance delegation of authority, decentralization and, simplification of processes | ■ Ecosystem-based management policies should be established across the government |
| ■ Streamlining will make more money available to manage natural resources in the field, improve customer service and consequentially raise employee morale | ■ As systems of over-control and micromanagement are pared down, structures that go with them must be pared down |
| | ■ Streamlining plans should further seek to realize cost savings, improve the quality of government services and raise the morale and productivity of the department/agency |

IDAHO ECOSYSTEM-BASED MANAGEMENT



GOALS AND STRATEGY

DEPARTMENTAL STREAMLINING PRINCIPLES

■ **Less Administration** - Together with neighboring BLM states, Idaho BLM is integrating all or portions of districts in six states into four Ecosystems, which reduce duplication and enhances efficiency of administrative services, i.e.: Burley, Shoshone, Salmon, Idaho Falls, Salt Lake City, Elko, Rock Springs DOs into the Upper Snake Ecosystem; Boise, Winnemucca, Vale DOs into the Lower Snake Ecosystem; Salmon DO and Cottonwood RAO into the Salmon/Clearwater Ecosystem; and Coeur d'Alene, Spokane DOs, and Garnet RAO into the Upper Columbia Ecosystem.

■ **Increased Efficiency and Fewer Layers** - With extensive "Teaming" in the Idaho State Office and Field Ecosystem Offices, the organizational structure will be flattened and layering reduced.

■ **Cross-Servicing** - Idaho BLM together with other Interior Department land management bureaus, plus Forest Service, state, county, city and private landowners will be involved with determining management of the ecosystem through joint land use planning by sharing services with each other.

■ **Front Line Forces** - By redefining the function of the Idaho State Office to provide support services to field offices, Idaho BLM will move people and delegate responsibilities to the field.

BUREAU GUIDELINES

■ **Resource Area Focus** - Idaho BLM is delegating authority and shifting staff to the field.

■ **Interdisciplinary Approach** - Idaho is enhancing an Interdisciplinary Team approach to provide appropriate skill mixes for improved on-the-ground management.

■ **Flattened Organization and Reduced Middle Management** - Idaho BLM is consolidating and streamlining support functions in the state ecosystem organizations.

■ **Flexibility** - Maximum flexibility is accomplished through "Teaming" where skill and location adjustments are easily made according to the need for any one project.

■ **Cooperation Across Boundaries** - Cross-boundary cooperation is essential, a necessity, and orchestrated to occur for management of an ecosystem, no matter if its Idaho BLM or other landowners.

■ **Employee Ownership** - This concept has been generated by all Idaho BLM employees through extensive involvement and participation for more than a year.

IDAHO ECOSYSTEM BASED MANAGEMENT

- **Idaho Organization Streamlined** - BLM in Idaho was changed from a traditional hierarchal organization to collaborative teams which support on-the-ground management.
- **Ecosystem Variability** - The Idaho strategy is based on river basins, recognizing high-priority areas of emphasis which may change based on social and economic needs.
- **Ecosystem Health** - Idaho has established a holistic approach to ecosystem-based management which provides the best opportunity for improving the health of the land.
- **Ecosystem Management Areas** - Idaho has established EMAs to help focus resources on high priorities within ecosystems.
- **Interagency Cooperation** - Idaho has initiated a highly collaborative approach.
- **New Budget Approach** - Idaho's approach is based on focusing funds towards those issues within the Ecoregion that have the highest priority.
- **Within Budget and FTE** - Idaho's strategy will be accomplished within both budget and FTE limitations.

COMMUNICATIONS

- **Internal Employee Communications** - The Idaho strategy was and continues to be developed with an extremely participative approach with intensive communications linking everyone together.
- **External Customer Communications** - A master External Affairs Plan has been developed and implemented to brief all interested customers.

C. Fred Bergsten, *Director*

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11 Dupont Circle, N.W., Washington, DC 20036-1207

Phone: (202) 328-9000 Fax: (202) 328-5432

SEP 7 1994

September 2, 1994

Ms. Kathleen A. McGinty
Director
The White House
Office of Environmental Policy
Old Executive Office Building
Room 360
Washington, DC 20500

Dear Ms. McGinty:

You are invited to a dinner meeting at the Institute on Thursday, September 22 for the release of three new studies. The first volume, *Managing the World Economy: Fifty Years After Bretton Woods*, appraises the results of the first fifty years of the Bretton Woods regime, and assesses the outlook for each of the key international economic issues--money, trade, development, investment, environment, migration and the financial markets. Based on that assessment, it makes recommendations both for adapting the current institutions and creating new ones as called for by the G-7 at its recent Naples summit.

Professor Peter B. Kenen of Princeton University edited the volume and wrote the summary chapter. I prepared the concluding overview paper that proposes changes in a number of the key elements of the system. Peter and I will make initial presentations to lay out the chief findings and recommendations of the book, and several authors of other chapters--including John Williamson and C. Randall Henning on the international monetary system--will be on hand to discuss their topics in more detail. The two additional books being released are *Estimating Equilibrium Exchange Rates*, edited by Dr. Williamson, and *Currencies and Politics in the United States, Germany, and Japan* by Dr. Henning.

We will serve refreshments at 6 pm and begin the program promptly at 6:30 pm. Discussion will continue both before and after dinner until closing at about 9:30 pm. The session will be held on the eighth floor here at 11 Dupont Circle. Please RSVP as soon as possible, either by calling Anthony Stancil on (202) 328-9000 or using the enclosed fax response form. I hope you will be able to join us and look forward to seeing you on September 22 if not before.

Sincerely,

C. Fred Bergsten

C. Fred Bergsten
Director

Enclosure

*Invite
9/22
6:00p*

(M)

*9/22
regret
I'd like to
see if possible
for you.*

C. Fred Bergsten, *Director*

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**INSTITUTE FOR
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11 Dupont Circle, N.W., Washington, DC 20036-1207

Phone: (202) 328-9000 Fax: (202) 328-5432

Facsimile Response Form

TO: *Anthony Stancil*

Fax: (202) 328-5432

Tel: (202) 328-9000

FROM: _____

COMPANY: _____

Address: _____

Telephone: _____

Fax: _____

I will _____ will not _____ attend.

I will _____ will not _____ stay for dinner.

****PLEASE PHONE US IF YOU WISH TO SEND A SUBSTITUTE****

**MANAGING THE WORLD ECONOMY:
FIFTY YEARS AFTER BRETTON WOODS**

September 22, 1994

6:00 - 9:30 pm

11 Dupont Circle, NW (8th floor)
Washington, DC

To Jack
Date 9/12 Time 10am

While You Were Out

M Mark Thomas

of _____

Phone 395-4017
Area Number Extension

Fax _____
Area Number Extension

- | | |
|--|---|
| ☒ TELEPHONED | ☒ PLEASE CALL |
| ☐ CALLED TO SEE YOU | ☐ WILL CALL AGAIN |
| ☐ WANTS TO SEE YOU | ☐ RETURNED CALL |
| ☐ URGENT | |

Message re Meeting with
South Africans
Environmental Law Institute

VPam Mc G

g
Operator

Jack —
Katie wants
to do it unless
she's back
from Calvo
later
if they're here
should look up?

FAX

Southern Africa Environment Project

P.O. Box 44340
Claremont
7735

3rd Floor Vineyard Centre
Cnr. Vineyard & Dreyer Streets
Claremont 7700
Cape Town, South Africa
Tel No.: (021) 683-5575
Fax No.: (021) 683-1926

From the United States:
Tel No.: (011-27-21) 683-5575
Fax No.: (011-27-21) 683-1926

To: Jack Quinn

Office of the Vice President

Fax No.: 091-202-456-6212

Phone No: _____

Number of pages including this sheet: 9

Date: August 31, 1994

From: Norton F. Tennille Jr.

Re: South Africa Delegation

Comments:

Dear Jack:

I'm bringing over General Bantu Holomisa, the ANC's top environmental official, plus three other members of the ANC environmental committee. They'll be in DC for 3 days.

The Department of Foreign Affairs wants to know whether the Vice President or his staff will meet with them. What shall I say?

Warm regards.

NORTON F. TENNILLE, Jr., Executive Director

Cape Town Address:
38 Berkeley Square
173 Main Road
Rondebosch 7700
Tel & Fax: (021) 689-2020

U.S. Address:
3541 39th Street NW
No. B-506
Washington D.C. 20016
Tel & Fax: 091-202-537 3220

file - report 9/14

*Belt - 10/2
armored, 1/2
like A do.*

*McF.
12/2/94
P.
orig.
1/2/94*

*9/14-lm
for Mr
Tennille*

AUG-30-94 TUE 9:58

P.02

ELI NEWS

Enhancing Environmental Protection Through Improved Law, Policy, and Management

ELI FORUM

The Environment: South Africa's Defining Issue In the Post-Apartheid Era

While South Africa has made great political and economic strides since the final days of apartheid, much remains to be accomplished environmentally. Soil erosion, air and water pollution, desertification—these are only a handful of the ecological problems facing the new multiracial government. The Environmental Law Institute will convene a panel of the most prominent environmental leaders in the Republic of South Africa for a discussion of regional environmental problems and possible solutions.

The Forum will take place from 9:00 a.m. to 2:00 p.m. on Wednesday, September 14, at the Thomas Kimball Conference Center, first floor, 1400 16th Street, NW, Washington, DC.

Speakers:

General Bantubonke Holomisa, keynote speaker
Deputy Minister, Environmental Affairs & Tourism for the Republic of South Africa

Duard Barnard
Duard Barnard Associates, Pretoria

Llewellyn Botha
The Environmental Law Consultancy, Cape Town

Maria Mbengashe
Community Environment Network, New Brighton

Peter Ngobese
Group for Environmental Monitoring, Johannesburg

Elissa Parker, moderator
ELI Director of Research, Policy, and Training

Norton Tennille, Jr.
Southern Africa Environment Project, Washington, DC

Thobeka Thamage
Tsoga Environmental Resource Center, Cape Town

Attendance by invitation only. To RSVP for the Forum and lunch,
please contact Rose Edmonds at (202) 939-3854.

Environmental Law Institute • 1616 P Street NW Suite 200 • Washington DC 20036
Phone (202)328-5150 Fax (202)328-5002





Environmental Law Institute

1616 P St. NW
Washington, DC 20036

Telephone 202/328-5150
FAX 202/328-5002

August 25, 1994

TO: NORTON TENNILLE

011-27-21-683-1926

On behalf of The Southern Africa Environment Project (SAEP) and the Environmental Law Institute (ELI), I would like to invite you to an invitational forum **The Environment: South Africa's Defining Issue in the Post-Apartheid Era**. The forum will be held on Wednesday, September 14, 1994, from 9:00 am to 2:00 pm in Washington DC.

As the Republic of South Africa completes the first hundred days of Nelson Mandela's presidency, the entire country is being reshaped and experiencing political, social and economic transformations of revolutionary proportions. The keynote speech will be delivered by General Bantubonke Holomisa, Deputy Minister, Environmental Affairs and Tourism, for the Republic of South Africa, associate of President Mandela, and a member of the ANC party. Also delivering addresses will be five of the most prominent environmental activist leaders in South Africa. Forum speakers will address changes to the South African Constitution and laws and their practical application to the human and natural environment. The event is being planned by Norton F. Tennille, Jr., Executive Director, SAEP and Elissa Parker, Director of Research, Policy and Training, ELI.

Please join us for a unique discussion on September 14th. Lunch will be served to all participants. The forum will be held in the Kimball Conference Center adjoining our offices at 1616 P Street, NW, Washington, DC. To confirm your attendance, please call Rose Edmonds at ELI, telephone number 202-939-3854, by Friday, September 9th. We hope that you can attend this exciting and significant event.

Sincerely yours,

J. William Furell,
President
The Environmental Law Institute

Southern Africa Environment Project

P.O. Box 44340
Claremont
7735

3rd Floor Vineyard Centre
Cnr. Vineyard & Dreyer Streets
Claremont 7700
Cape Town, South Africa
Tel No.: (021) 683-5575
Fax No.: (021) 683-1926

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Tel No.: (011-27-21) 683-5575
Fax No.: (011-27-21) 683-1926

THE SOUTHERN AFRICA ENVIRONMENT PROJECT

Presents

The Environment: South Africa's Defining Issue
In the Post-Apartheid Era

Featuring

General Bantubonke Holomisa,
Deputy Minister, Environmental Affairs & Tourism
Republic of South Africa

and

A forum of six of South Africa's
most creative environmental activists and thinkers

Washington, D.C.

September 14, 1994

NORTON F. TENNILLE, Jr., Executive Director

Cape Town Address:
38 Berkeley Square
173 Main Road
Rondebosch 7735
Tel: (021) 689-2020

U.S. Address:
3541 39th Street NW
No. B-506
Washington D.C. 20016
Tel & Fax: 091-202-537 3220

Southern Africa Environment Project

Page 2

[Time]

Introduction and Welcome

Elissa Parker
Director of Research, Planning
and Training
Environmental Law Institute

**Overview and Introduction
of Participants**

Norton F. Tennille, Jr.
Executive Director
Southern Africa Environment
Project

Peter Ngobese
Group for Environmental Monitoring, Johannesburg

"The Human and Natural Environments in South Africa:
Apartheid's Grim Legacy".

Duard Barnard
Duard Barnard Associates, Pretoria

"Sea Changes in Environmental Law, Administration, and
Management under South Africa's new Interim Constitution".

Thobeka Thamaga
Tsoga Environmental Resource Centre, Langa (Cape Town)

"The Environmental Revolution in South Africa's Townships
and Rural Communities".

Discussion

Break

Southern Africa Environment Project

Page 3

Maria Mbengashe

Community Environmental Network, New Brighton (Eastern Cape)

"Environmental Awareness and Education for Women and Children: Building at the Local Level in the Eastern Cape, South Africa's Poorest Province".

Llewellyn Botha

The Environmental Law Consultancy, Cape Town

"The Evolution of Environmental Law and Administration at the Provincial Level: Opportunities in the Western Cape, South Africa's Most Environmentally Advanced Province".

Discussion

Lunch

Speaker:

General Bantubonke Holomisa

Deputy Minister, Environmental Affairs and Tourism
Government of National Unity
Republic of South Africa

Southern Africa Environment Project

Page 4

PARTICIPANTS**Duard Barnard**

After becoming increasingly involved in an environmental practice since 1987, Mr Barnard in 1992 ceased his practice as an advocate to become a full-time environmental law consultant. His specialities include mining law and the environment, a subject of major importance in mineral rich South Africa. He is an advanced and creative theoretician of the legal and practical aspects of environmental management structures under the new Constitution. He has had a major impact on the development of environmental decision making in mining through his contribution in the Honeydew Quarry Appeal which created guidelines for a model for environmental management programmes for the mining industry. He is a member of the government's Council for the Environment and, as Chair of the Solar Energy Society of South Africa, a leading proponent for the use of solar energy in rural communities. His law degree is from the University of Stellenbosch.

Llewellyn Botha

Mr Botha was the first South African attorney to leave the side-bar to become an environmental law consultant. Aware of the importance of merging environmental law and science, he took a BA Honors degree in Geography from the University of South Africa and then earned an MA in Environmental Science from the University of Cape Town, focussing on legislation dealing with urban solid waste. His subsequent research and employment at the University of Cape Town, the Cape Town City Council, and as an independent consultant for The Environmental Law Consultancy, which he founded, have focussed on waste management, environmental pollution, and environmental management and compliance issues facing local government and business. His law qualification is from Rhodes University.

Southern Africa Environment Project

Page 5

Maria Mbengashe

Ms. Mbengashe is founder and Director of the Community Environmental Network ("CEN"), established last year in the townships of Port Elizabeth (Eastern Cape Province), after a series of environmental workshops and consultative meetings with various politicians and community members. She is seeking both to build an environmental centre in the township of New Brighton and to build CEN into a major environmental NGO for the Eastern Cape Province, which has no such organization at present. She heads the ANC Environment Desk for the Eastern Cape Province and is studying for an M.Ed in Environmental Education at Rhodes University. She holds a BA in Geography and Education from the University of the North (North Transvaal).

Peter Ngobese

Mr Ngobese is Director of the Group for Environmental Monitoring ("GEM"), a small Johannesburg-based NGO founded in 1991 to provide leadership in community-orientated environmental research, education, networking and advocacy. GEM focusses among other things on "conservation and development" issues such as its "People and Parks Project" supported by the Ford Foundation. An agricultural economist by training and experience, Mr Ngobese is a specialist in rural development, agriculture, and the environment, and has conducted and participated in a number of agricultural and environmental research programs, many in Zimbabwe. Mr Ngobese is on the ANC Environmental Committee and attended the UNCED Conference in Rio. He received a BSc in Agriculture from the University of Zimbabwe and an M.S. in Agricultural Economics from the Virginia Polytechnic Institute.

Thobeka Thamage

Ms. Thamage is the organizer and serves as Director of the Tsoga Environmental Resource Centre ("Tsoga") in Langa, a township in the Western Cape Province. She created Tsoga, a remarkable grass-roots community-based organization, in 1993 as a model unit to educate, inform, and empower disadvantaged communities, especially women and children. She has been instrumental in organization of the

Southern Africa Environment Project

Page 6

National Ocean Watch ("NOW"), a community-based NGO designed to open up the resources of the sea coast to township residents and fight for equitable access to those resources. She also hopes to develop a major program for the teaching of international environmental law. Ms. Thamage is organizing for November an international conference to be held in South Africa to explore the role of communities in environmental debate and policy formulation. She was co-ordinator of the African Caucus for the UNCED Conference in Rio in 1992 and was the ANC representative at the Official Session. She holds an LLB from Trinity College, Dublin, and an LLM in International Environmental Law.

DRAFT

As of 31 August 1994

**SOUTHERN AFRICA ENVIRONMENT PROJECT VISIT TO THE
U.S.A.**

September 11-17, 1994

1. Departure from Cape Town.

Sunday, September 11, 1994 at 7.45 pm. US-South African Air Flight
36 Thrift.

2. Monday, September 12

Arrive Washington (Dulles) at 7.15am

Check into St. James Hotel.

Luncheon at law firm of Jones, Day, Reavis & Pogue (requested).

2.00pm Meeting at World Bank with Robert Goodland and others.

USAID. Meeting being arranged by Peter Veit, head of Africa Desk
at World Resources Institute; time to be confirmed

Reception/dinner to be arranged.

Early retirement.

Tuesday, September 13

0.00am Breakfast meeting with World Resources Institute (or other to be arranged).

10.00am Meeting at United States Environmental Protection Agency with William Nitze, Assistant Administrator, Office of International Affairs, and others.

Lunch. 12.30 Hosted by Episcopal (Anglican) Bishop of Washington D.C., The Deanery, National Cathedral.

3.00pm Briefing with Senate Foreign Relations Committee Staff at 410 Dirksen Senate Office Building. (Arrangements being made by Frank Sieverts of Committee Staff). Efforts being made by Congressman Tom Barlow and US-SA Business Council to arrange other meetings.

4.30pm Meeting with staff of World Resources Institute?

Meetings yet to be arranged:

Vice President Gore and/or staff, including Kathy McGinty.

Henry J. Kaiser Family Foundation, which is active in South Africa and heads the SA Affinity Group (Michael Louw of Communicare to help arrange meeting.

C. Payne Lucas at Africare.

Reception/Dinner: to be arranged.

Hotel: St. James.

4. Wednesday, September 14

Breakfast at Hotel (continental) unless other arrangements made.

9.00am Forum hosted by the Environmental Law Institute, including lunch (see below).

Lunch 12.30pm ELI. General Holomisa to deliver ^{key}note address.

Afternoon Open for special meetings, breakouts, etc. Two possible meetings: (1) US/SA Business Council, which is having their monthly meeting that morning, and (2) White House Briefing on Africa that afternoon.

6.30pm Travel to NYC on United Flight 6649, unless it should be desirable to stay in Washington that night and fly to NYC next morning.

Accommodation: Guests of James B. Rogers, Jr.

5. Thursday, September 15 - New York City

Morning open for individual meetings to be arranged.

Oliver Franklin of Dreyfus Trust has been asked to host lunch or arrange for it. Also trying to contact African American Institute.

Afternoon forum with representatives of the foundations, corporations, NGOs, and others interested in South Africa. Request has been made to Anne Micou of International Institute for Education to hold forum there.

A request has also been made to UNDP to meet with the African Desk and others there.

Dinner Open.

Accommodation: Guests of James B. Rogers, Jr.

6. Friday, September 16 - New Haven

8.00am Train to New Haven.

10.30am-2.00pm Dan Esty has arranged a forum/meeting at the **Yale Environmental Law and Policy Centre**, Yale Law School, and Yale School of Forestry and Environmental Studies.

3.30-5.50pm return to NYC.

Dinner Open

Evening "A Night on the Town".

Accommodation: Guests of James B. Rogers, Jr.

7. Saturday, September 17

Daytime A free day, with opportunity to sightseeing, wrap up, follow up meetings, etc. in New York.

Return United Airlines back to Washington Dulles, mid-afternoon.

Return to Cape Town from Washington, Dulles, 6.50pm, arrive Cape Town (D.F. Malan) at 4.45pm on Sunday, September 18. Us-South African Air Flight 35 Thrift.

MISCELLANEOUS**1. Rapporteur**

We will arrange for someone who could spend the week with us, taking notes, and draft up summaries, etc.

2. Program Materials

I will begin to get these organized in connection with our overall development.

EXECUTIVE OFFICE OF THE PRESIDENT

Washington, D. C.

FAX TRANSMITTAL COVER SHEET

DATE: 16-Sep-94

TO: KATIE MCGINTY

SUBJECT: REGUALATORY ACTIVITY IN THE CLINTON ADMI

FROM: SALLY KATZEN 395-4852
OFFICE OF MGMT AND BUDGET, OIRA

If there are any problems receiving this transmission,
please call the sender, or (202) 395-7370.

9/22

NOTE FOR KATIE MCGINTY, JACK QUINN, CAROL RASCO, ROBERT
RUBIN, ALICE RIVLIN, and JOE STIGLITZ

FROM: Sally Katzen

I would like to convene a brain storming session (for principals only) on regulatory activity to date in the Clinton Administration, the prognosis for the future, and what we should be saying about it. The session will be in Alice Rivlin's office (Room 252) from 11:00 a.m. to noon on Thursday, September 22.

Request to
assist in setting
up meeting
w/ Sec.
Babbitt

GREENPEACE

568 Howard Street, 3rd Floor
San Francisco, CA 94105-3008
415/512-9025 (voice)
415/512-8699 (fax)

TO: Beth Viola 1 202-456-2710

FROM: Pamela Wellner

DATE: 14 Sept. 1994 PAGES (including cover): 2

MESSAGE:

GREENPEACE

568 HOWARD STREET, 3RD FLOOR

SAN FRANCISCO, CALIFORNIA 94105

(415) 512-9025 FAX (415) 512-8699

September 14, 1994

To: Beth Viola
From: Pamela Wellner

Dear Ms. Viola,

I am writing to request your assistance in getting a meeting with Secretary of the Interior Babbitt. The focus of the meeting is to discuss the mahogany (*Swietenia macrophylla*) proposal to be voted on at the 9th CITES Convention of the Parties.

I believe that the Forest Service report written by Julio C. Figueroa and other documents prepared by Ariel Lugo on whether mahogany species warrants listing under Appendix II of CITES include misinformation on the scientific aspects of the proposal. Some of this misinformation has appeared in Congressional letters of inquiry.

Therefore, a few NGOs such as Greenpeace and the Natural Resource Defense Council (NRDC) request the opportunity to present the scientific basis for the proposal directly to Secretary Babbitt who is the person with the authority to make a decision on this proposal.

I will be out of the country on September 16-19, if you answer back after those dates, please send your response to whether you can help with this meeting to Faith Campbell of NRDC at 202-624-9338 or fax at 783-5917. Thank you for your time and I look forward to hearing from you soon.

Sincerely yours,



Pamela Wellner
Tropical Forest Campaigner





National PROPANE GAS Association

Mr. Mark Hoder
Scheduling Office
White House Office of Environmental Policy
Washington, D.C.

The P.R. Connection, Inc. • P.O. Box 4748 • Oak Brook, IL 60522
(708) 352-4004 • Fax (708) 246-4737

WES -
needs response
now

KM could
go
JP

Sept. 13, 1994

Dear Mr. Hoder:

Why are environmental policy makers from Washington, D.C., Ottawa and Mexico City linking up via an internationally broadcast satellite news conference on Sept. 26, 1994? They're all participating in the opening ceremonies for Drive Clean! America, an international event designed to tout the need for clean-burning alternative fuels, such as propane gas. Would Katie McGinty join the environmental ministers of Canada and Mexico in making a few remarks at this important observance?

Co-sponsored by the National Propane Gas Association and its counterparts in Mexico and Canada. *Drive Clean! America* will feature a convoy of alternative fuel vehicles. The vehicles will wend their way across North America, stopping in scores of cities along the way, to show the citizenry that alternative fuels are as easy to use as conventional fuels, such as gasoline.

As federal mandates, from the Clean Air Act Amendments to the Energy Policy Act, take hold, alternative fuel vehicles will begin to proliferate. There are more than 350,000 propane powered vehicles in the U.S., and 3.5 million worldwide, making it the planet's most widely used alternative fuel. But the public has concerns about the performance of alternative fueled autos. And if they're not convinced the cars work, the government's goals won't be met--regardless of the mandates.

The festivities will include a clean air parade of 20 vehicles, near the monuments and the Mall in Washington. We feel that's a perfect site, for a few years ago, there was concern that the monuments were being destroyed by pollutants caused by cars. The four bus trolleys there today run on propane, a measure designed to mitigate the problem.

Will Ms. McGinty join the other dignitaries on the dais that day? Please have your office contact us ASAP regarding this matter. We will provide whatever additional materials you require.

Most sincerely,

Mr. Gene Koprowski

Drive Clean! America, Sept. 26, 1994 at 10 a.m.
The Ellipse
Washington, D.C.

McGINTY SCHEDULING REQUEST

DATE 5/2

URGENT/TIME SENSITIVE__

Blank Laughlin

Breggin Stelle

Doniger Warren

Johnson Zoi

Other_____

Regret ___ Accept ___ Staff ___

*File - Sept
regret*

PLEASE INDICATE WHETHER OR NOT KATIE SHOULD MEET OR PARTICIPATE
IN THE ATTACHED.

*This looks good- what
do you think?*

*Yeah - - -
But she may be
in Cairo.
- 6/2 5/4*

*Regretted
Jm*

Price Waterhouse



April 26, 1994

Ms. Kathleen McGinty
Deputy Assistant to the President and
Director, Office of Environmental Policy
Room 360 Old Executive Office Building
Washington, D.C. 20500

Dear Ms. McGinty:

I am writing on behalf of a client--Smith Barney Shearson--to invite you to be a featured speaker at a one-day conference on federal environmental programs that it will be hosting in Washington this September. The audience at the conference will be the chief executive officers of the top fifty U.S. environmental corporations.

Smith Barney Shearson would like you to consider being the featured luncheon speaker. The topic they were hoping you would discuss is the overall outlook for federal environmental programs in 1994 and 1995.

Lunch is scheduled to begin at 12:00 noon. You would speak for forty-five minutes from 12:45 p.m. to 1:30 p.m., including questions and answers.

The program will be held on Tuesday, September 20, 1994, at the Four Seasons Hotel in Georgetown. Smith Barney Shearson will, of course, be happy to arrange transportation for you to and from the conference to minimize the impact on your schedule.

In addition to the CEO attendees, we expect that there will be a good deal of press interest in the conference.

I have taken the liberty of including a copy of the draft agenda for the conference, including the invited speakers, for your information.

I truly appreciate your willingness to consider this invitation and am greatly looking forward to hearing from you. I can be reached at (202) 861-6251 if you have any questions or need any additional information.

Sincerely,

Stanley E. Collender
Director, Federal Budget Policy

*5/4 - Suzanne
861-6251
nothing to check
dates
she will call
back in June*

**Federal Environmental Programs
Smith Barney Shearson National Conference**

7:30 - 8:30

Continental Breakfast

8:30 - 9:30

Environmental Legislation in the 103rd Congress: An overview session on the major issues associated with environmental legislation in Congress. Baucus has indicated that the reauthorization of the Clean Water Act will be a priority this year. Others see Superfund reauthorization as a major priority. The Safe Drinking Water Act and the Resource Conservation and Recovery Act are also up for reauthorization

Speaker: Sen. Baucus, chairman of the Senate Environment & Public Works Committee

9:30 - 9:45

Break

9:45 - 10:45

Environmental Regulation in the Clinton Administration: A discussion of the changes in focus for environmental regulations under the new Clinton administration, including a discussion of the major regulatory issues facing the administration this year.

Sally Katzen, Administrator, Office of Information and Regulatory Affairs, Office of Management & Budget

10:45 - 11:45

Reauthorization of the Clean Water Act and Safe Drinking Water Act : A more detailed discussion of issues associated with these two major environmental statutes legislation, including the impediments to their reauthorization (issues with risk assessment and federal mandates).

Speaker: Robert W. Perciasepe, Assistant Administrator for Water, EPA

12:00 - 1:30

Luncheon: The Outlook for Federal Environmental Programs

Speaker: Kathleen McGinty, Deputy Assistant to the President and Director, Office of Environmental Policy

1:45 - 2:45

Superfund Reauthorization and Waste Issues: A discussion of the major issues associated with Superfund reauthorization (liability, clean-up standards, financing) and with the Resource Conservation and Recovery Act

Speaker: Elliot Laws, assistant administrator for solid waste and resource recovery, EPA

2:45 - 3:00

Break

3:00 - 4:00

Clean-up of Federal Facilities: The biggest offender under the Superfund program is the federal government itself. DOE and DOD have had large and growing programs to address the problems of cleaning up hazardous waste at their facilities. It appears the funding for the programs is leveling off and that there are many issues with the management of these programs. An administration representative would discuss what steps the administration is taking to actually get the money to the clean-up of the sites.

Speaker: Thomas Grumbly, Assistant Secretary for Environmental Restoration & Management, DOE

✓ Mark H -

~~Thx~~ ^{Thx} ^{up} ^{to} ^{regret.}

Thx -

Then file B+U

Invite
Sept. 20, 1994

ciba

9/20

1747 Pennsylvania Avenue, N.W.
Suite 700
Washington, DC 20006

FAX TRANSMITTAL

Date:

8/25/94

To:

BETH VIOLA - WHITE HOUSE OFFICE
OF ENVIRONMENTAL POLICY

456-2710

From:

GLENN RUSKIN

Washington Office

Pages:

2 (including cover sheet)

Fax Phone:

(202) 659-0249

Attached is an invite for Katie McGrady
to be the guest dinner speaker at a Ciba
Environmental Managers mtg. on Sept. 20, 1994
in Mobile, Alabama.

Would you please give me a telephone call
at your convenience → 293-3019

Thank You.

If there are any problems with this transmission, please call Stephanie Wilson or Jeanette Cooke at
(202) 293-3019.

Will Refer call
Spoke w/ Glenn
waiting to hear
decision
8/29
MAH

ciba

Ciba-Geigy Corporation
1747 Pennsylvania Ave., N.W.
Suite 700
Washington, D.C. 20006
Telephone 202 293 3019

August 25, 1994

Kathleen McGinty
Director, White House Office of Environmental Policy
360 Old Executive office Building
17th Street and Pennsylvania avenue
Washington, D.C. 20500

Dear Ms. McGinty:

I am writing to invite you to be the keynote dinner speaker at Ciba's Environmental Managers meeting in Mobile, Alabama on the evening of Tuesday, September 20, 1994 at the Adams Mark Hotel.

The theme of this upcoming meeting will be "Cleaner Air and Air Compliance for the Future."

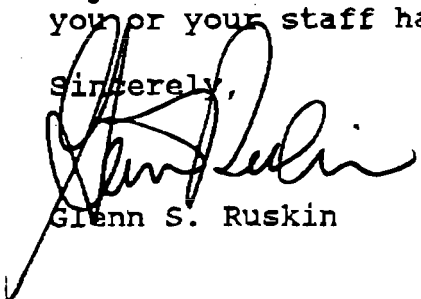
Ciba holds Environmental Managers meetings on a quarterly basis for purposes of monitoring environmental performance, exchanging information and ideas and planning for future projects. Nearly 70 participants attend these meetings representing all of Ciba's corporate and divisional environmental operations.

As you know, Ciba is a member of the President's Council on Sustainable Development and we have been working cooperatively with the Administration to ensure the passage of a Superfund reform package this year.

As a respected member of President Clinton senior staff, our environmental managers would be most interested in your thoughts and views on the environmental challenges and opportunities we face both nationally and internationally over the next several years.

I hope that you will be able to join us in Mobile, Alabama. I may be reached in Ciba's Washington Office at (202) 293-3019 if you or your staff have any questions.

Sincerely,


Glenn S. Ruskin