

FOIA MARKER

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Subseries:

OA/ID Number: 2901
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Folder Title:
[Forest Conference - Prospective Participants]

Stack:	Row:	Section:	Shelf:	Position:
S	61	6	1	3

NAME: Bob Lee (Washington)
AFFILIATION: University of Washington College of Forest Resources
PHONE: (206) 685-0879
FAX: (206) 543-3254
INTERVIEWER: Lee Langstaff
RECOMMENDED BY:

Background:

Professor Lee's field of study centers on the social aspects of forest resource use. For many years he has studied the social and cultural consequences of wood supply reduction on forest producer communities. He is also affiliated with the non-profit group The Temperate Forest Foundation which seeks to develop a middle ground for the development of sustainable use practices.

Perspective:

- The present situation is the result of unanticipated consequences of federal laws which have allowed routine administrative actions of agencies to be easily influenced by the courts.
- Under the older scenario, the timber industry had undue influence over the Forest Service; now the tables have turned and the environmental groups have the undue influence.
- Lack of leadership has contributed to the laws being subject to contradictory uses.
- The Forest Service has done the best they could given the nasty position they've found themselves in.
- The press has failed (especially the large, urban press) by not providing all the information citizens need.
- Presently there are lots of good individuals, just no structure for bridging the gaps between many of them.
- We need an assessment of U.S. role in the global wood market (we are a net importer of wood), and an industrial policy on materials. We need to decide whether or not we want to be self-sufficient.)
- Federal government needs to acknowledge that it has changed its role from one of supporting the development of local economies (based on timber), to now becoming a source of economic instability in those same communities.
- "The process of impoverishment here is remarkably like that in the inner cities, with significant public cost implications"
- Maintaining the status quo is not an option... the uncertainties associated with it are spilling over into the private lands sector as concern over the security of property rights grows.
- The pain and humiliation need to be acknowledged -- gently -- but front and center

NAME: Louise Fortmann (California)
AFFILIATION: University of California School of Forestry and Resource Management
PHONE: (510) 642-7018 (W)
(510) 531-4490 (H)
FAX: (510) 643-5438
INTERVIEWER: Lee Langstaff
RECOMMENDED BY:

Background:

Ms. Fortmann has been at the University since 1984 and describes herself as a rural sociologist. Her studies have focused on environmental protest and community well-being. She has conducted major ethnographic and statistical analyses in the region.

Perspective:

- Describes the problem as one of increasing poverty coupled with a decreasing natural resource.
- Points to the lack of local control as a major problem. The people most affected by this crisis - the local people - as having the least amount of control over what happens to them.
 - profits are going out of the communities
 - there has been little commitment to the well-being of the people or the public resource - especially on the part of the large corporations
 - Forest service has little expertise in the human aspects of this
 - level of frustration in the communities has already lead to talk of violence
- People want a decent life for their children - working in their communities. The sense of "place" is very important.
- Focusing on watersheds as units around which to organize and come together to take action would be a useful start. People can identify with the watershed in which they live and work.
- The worst that could happen would be for a decision to be made without sufficient local input.

U.S. DEPARTMENT OF AGRICULTURE

DATE: _____

TOTAL PAGES: _____

TO: David Cottingham

Telephone Number

Fax Machine Number 456-2710

FROM: Mark Gaede

Office of the Assistant Secretary for
Natural Resources and Environment
Room 217-E, Administration Building
14th and Independence Avenue, S.W.
Washington, D.C. 20250

Telephone Number _____

Fax Machine Number _____

REMARKS: _____

First, I just wanted to make one comment about the way the timber industry is talking to you by Jim Geisinger in your recent meeting. Their definition of "sufficiency" calls for certainty of timber sales at a specific level. In the numerous versions of sufficiency language I have worked with, the concept has never embraced timber sales at a specific level. Sufficiency language is intended to insulate land management plans and actions taken pursuant to those plans from legal challenge regardless of timber sale level which those plans recommend. The only time timber sales have ever been provided at a set level occurred in Sec. 318 of the FY 1990 Interior Appropriations bill. And it has not been done since.

Second, I'm sending you a copy of the memo Jim Lyons and I sent to Katie McGinty responding to questions which the President raised in their meeting on Thursday. I didn't put this in the memo, but I offer it for your consideration. In point #5 of the memo, under the heading of possible Q & A's, we referred to a Journal of Forestry article which addressed the question of "overcutting" our forests. The article notes that there are at least eight different concepts, all having scientific credibility, describing what may constitute overcutting. The converse of overcutting is sustainability.

The one area of common ground between the environmental community and the timber industry is that they both support "sustainable forestry". Why not challenge those who will be attending the Forest Conference to arrive at a common definition of what constitutes "sustainable forestry". From a political perspective, you're bringing people together -- one of the goals of the Conference. To a large degree you can deflect the "what's next" questions by pointing to the process of arriving at a common understanding of "sustainable forestry" as the next step. And you can avoid having to argue over harvest levels and the acreage of old growth to set aside, believe me, a big plus. You're simply arguing over the mechanism which will determine harvest levels and old growth protection.

On the practical side, you have a range of options with scientific credibility to choose from. And if agreement can be reached on the concept, you may have developed the tool to break the gridlock. Of course, you will not be committed to use any such concept, or, if you use it, how it will be used. But it would give you greater flexibility and control over the situation.

Let me know if you want to discuss this further.

Questionnaire for Prospective Participants

Forest Conference

NAME LOUISE FORTMANN

ORGANIZATION UNIV. of CALIFORNIA - School of Forestry and Resource Mgt.

PHONE 510/642-7018 (W)
510/531-4490 (H)

FAX 510/643-5438

Interviewer L. LANGSTAFF

Introduction: Hello, I'm _____ calling from the [Executive Office of the President] in Washington, DC. As you are probably aware, President Bill Clinton, Vice President Al Gore and members of the Cabinet will be convening a Forest Conference in Portland on April 2nd. In preparing the President's briefing materials we are trying to get a very current sense of the issue at the state and local level. It was suggested that you could offer insight here, so if you don't mind, I would like to run through several questions with you. Your perspective will help the President and his team understand the issues better and hopefully assist in designing a conference that addresses the topics that matter most to the citizens of the Northwest.

o How are you involve in [this issue] [the issue of forest management on federal lands]? How does it affect you personally?

- Rural sociologist - have done extensive research in the region on Environmental Protest and Community Well-Being.
- Has done major study on: Ethnographic and Statistical Analysis in the region.

o Is anyone in your family involved in the timber industry?

Not presently. Grandfather was logger in Wisconsin but became a farmer when the trees were all gone.

o What do you see as the problem? How do you think we got here?

1) Increasing poverty and declining resource.

2) Lack of local control on the part of the people most affected

- Profits tend to go out of the community (often out of the County, state)
- There is no commitment to either the resource or the people on the part of those in control.
- Forest service has NO expertise on the human end.

- o [Who is at fault?] [From your perspective, who are the "good guys" and who are the "bad guys"?]
 - Not that simple - many shades of gray in this very complex issue
 - Both FS and large companies "bad" in that they don't really have interests of the people in mind ... or haven't; or have only paid lip service.
- o Who do you respect most on this issue? Who has the most to offer?

Leah Wills. Plumas Corp. - Involved in cooperative watershed mgmt involving state feds, ranches, timber, high schools - providing environmental education AND jobs.
916/284-7294 (H) or 916/283-3739 (W).
- o What do you think ought to happen? How will it get implemented?
 - Define units people can come together around - like watersheds - and develop a real + holistic commitment to.
 - Establish a process that gets pasturing out of peoples' systems
- o [If relevant:] Once there is a solution, what do you think will happen to you and your family?

N/A

- o What do the people in your community want most?
 - A decent life for their children
 - Ability to continue working & living in their communities.
- o What would be the worst thing that could happen?

To make decisions without adequate local input.
- o Are you involved in any environmental groups?

No.
- o Is there anything you want to tell me that I did not ask you about?

Also recommend Peggy Iris - she + husband (deceased) - started Wild Iris Logging in N. California which practices sustainable logging which keeps \$ in the community using value-added businesses, etc.
707/923-3065.

Closing: Thanks so much for your input. We are looking forward to a really productive conference on the 2nd and are hopeful that the issues can get framed in a way that will help the Clinton Administration move ahead in addressing the needs of the Region.

[AND IF THEY PROVIDED GOOD, SOLID RESPONSES AND YOU FEEL CONFIDENT THIS INDIVIDUAL COULD MAKE A CONTRIBUTION TO THE CONFERENCE: "You may be asked to participate in the Forest Conference by sitting at the Roundtable to discuss the issues with President Clinton. Is this something you are interested in doing?" (if so, we will be letting them know this week)

} YES.

[if you are not so sure about their ability to contribute to one of the roundtables, or if they inquire about how to provide input, suggest that they submit comments in writing to:

Office on Environmental Policy

Old Executive Office Building

FAX: 202/456-2710

Attn: Forest Conference

Washington, DC 20501

Questionnaire for Prospective Participants
Forest Conference

NAME BOB LEE - Professor

ORGANIZATION UNIV of WASHINGTON college of Forest Resources

PHONE 206/685-0879 FAX 206/548-3254

Interviewer L. LANGSTAFF

Introduction: Hello, I'm _____ calling from the [Executive Office of the President] in Washington, DC. As you are probably aware, President Bill Clinton, Vice President Al Gore and members of the Cabinet will be convening a Forest Conference in Portland on April 2nd. In preparing the President's briefing materials we are trying to get a very current sense of the issue at the state and local level. It was suggested that you could offer insight here, so if you don't mind, I would like to run through several questions with you. Your perspective will help the President and his team understand the issues better and hopefully assist in designing a conference that addresses the topics that matter most to the citizens of the Northwest.

- o How are you involved in [this issue] [the issue of forest management on federal lands]? How does it affect you personally?

Studying forest-producer communities and the social and cultural consequences of the issue

Also affiliated w/ the Temperate Forest Foundation - a group trying to develop a middle ground for sustainable use

- o Is anyone in your family involved in the timber industry?

No.

- o What do you see as the problem? How do you think we got here?

➔ *Unanticipated consequences of Federal laws which have been subject to contradictory uses. Routine administrative actions of agencies too easily influenced by courts.*

➔ *Pendulum effect as old structure ~~was~~ had too much industry influence over FS; now the enviros have too much.*

- o [Who is at fault?] [From your perspective, who are the "good guys" and who are the "bad guys"?]
 - The press has not provided the public with all the information they need to make decisions.
 - FS has done the best they could given the nasty position they've been in.
- o Who do you respect most on this issue? Who has the most to offer?

Plenty of good people on all sides... what we lack is a "bridging" mechanism.
- o What do you think ought to happen? How will it get implemented?
 - 1) Policy assessment of U.S. role in global wood market - dealing with implications of public lands utilization for the global economy and ecology.
 - 2) Careful costing-out... major transfers of assets involved and tremendous
- o [If relevant:] Once there is a solution, what do you think will happen to you and your family? ^{social impacts.}
 - 3) Gov't has spent 70 yrs developing local economies and associated social structures through public lands utilization - Now taking on role as a source of instability - Need a policy to deal w/ Fed role here.
- o What do the people in your community want most?

Increased certainty
- o What would be the worst thing that could happen?
 - Status quo. or more studying.
 - Urgency now needs to be dealt with - people are cutting their losses...
- o Are you involved in any environmental groups?

Advise Wilderness Society
- o Is there anything you want to tell me that I did not ask you about?

Reinforce idea that American people have not gotten the whole story but only the picture painted by the large urban press.

The pain of humiliation needs to be acknowledged up front

Closing: Thanks so much for your input. We are looking forward to a really productive conference on the 2nd and are hopeful that the issues can get framed in a way that will help the Clinton Administration move ahead in addressing the needs of the Region.

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} YES.
would
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available.

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Washington, DC 20501

Questionnaire for Prospective Participants
Forest Conference

write
up as
bullet

NAME ED Whitelaw 3-24-93
ORGANIZATION University of Oregon
PHONE 503-687-0051 FAX 503-344-0562
Interviewer Michelle Kuruc

add
date

Introduction: Hello, I'm _____ calling from the [Executive Office of the President] in Washington, DC. As you are probably aware, President Bill Clinton, Vice President Al Gore and members of the Cabinet will be convening a Forest Conference in Portland on April 2nd. In preparing the President's briefing materials we are trying to get a very current sense of the issue at the state and local level. It was suggested that you could offer insight here, so if you don't mind, I would like to run through several questions with you. Your perspective will help the President and his team understand the issues better and hopefully assist in designing a conference that addresses the topics that matter most to the citizens of the Northwest.

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- o How are you involved in [this issue] [the issue of forest management on federal lands]? How does it affect you personally? He's a member of the Oregon Progress Board which is chaired by the governor. The group was charged with developing a strategy for the state. They concentrated on three areas: ① work force and education ② quality of life ③ international concerns. The work force / education topics ~~are~~ pertain directly to this issue. The state must cope with the problems of the industry for the long-term as the industry is in transition, which it would be regardless of the owl. Personally, he owns a firm which has been able to attract highly trained professionals who trade off higher salaries for quality of life.

- o What do you see as the problem? How do you think we got here? It has many different dimensions. For example, timber workers are trapped in a non-equilibrium transition - automation, technology advances, and improvements must be dealt with. These problems are not unique to this sector of the economy. Even if the industry was propped up for the short-term the NW economy would be diminished elsewhere. He also believes that during the late 70s and early 80s the region ceased being driven by timber. He feels the region is going through a pattern already passed in the NE and just starting in the South: resource extraction, increasing settlement, and then resource processing shifting. He thinks part of the NW economy will not survive regardless of the owl.

- o [Who is at fault?] [From your perspective, who are the "good guys" and who are the "bad guys"?]
No such thing as fault, the system produces competing demands which are exploited.

- o Who do you respect most on this issue? Who has the most to offer? Oregon Environment Council, Dick Tenney, Sierra Club Legal Defense Fund. Certain individuals in the timber industry have done beneficial things for workers, which he admires

- o What do you think ought to happen? How will it get implemented? He was concentrating on the process rather than the solution. He believes the solution will be easiest to implement the sooner it is started. Uniformity among the agencies is necessary and some certainty for harvest levels is essential. He also suggested some committee similar to the God Squad to deal with concerns/perspectives of the different federal agencies simultaneously.
[If relevant:] Once there is a solution, what do you think will happen to you and your family? *not a worthy story*

- o What do the people in your community want most? Most people have accepted the notion that substantially ~~greater~~ harvest levels of harvests will be imposed but they are anxious about this idea. He thinks economists are not so concerned because the economy of the State is thriving in spite of the decline in timber harvests.

- o What would be the worst thing that could happen? Splitting the baby, not lifting the injunctions (I guess he thinks the President can order this?), or selecting any of the polar solutions

- o Are you involved in any environmental groups?
Oregon Environmental Council

- o Is there anything you want to tell me that I did not ask you about?

Closing: Thanks so much for your input. We are looking forward to a really productive conference on the 2nd and are hopeful that the issues can get framed in a way that will help the Clinton Administration move ahead in addressing the needs of the Region.

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Attn: Forest Conference
Washington, DC 20501

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Recommend.

Questionnaire for Prospective Participants
Forest Conference

NAME JIM SEDELL (correct spelling) Date 3-24-93
ORGANIZATION USDA / Forest Service
PHONE 503-750-7315 FAX 503-750-7329
Interviewer MICHAEL Kuruc

Introduction: Hello, I'm _____ calling from the [Executive Office of the President] in Washington, DC. As you are probably aware, President Bill Clinton, Vice President Al Gore and members of the Cabinet will be convening a Forest Conference in Portland on April 2nd. In preparing the President's briefing materials we are trying to get a very current sense of the issue at the state and local level. It was suggested that you could offer insight here, so if you don't mind, I would like to run through several questions with you. Your perspective will help the President and his team understand the issues better and hopefully assist in designing a conference that addresses the topics that matter most to the citizens of the Northwest.

- o How are you involved in [this issue] [the issue of forest management on federal lands]? How does it affect you personally? He's a member of an interagency task force which is developing a strategy for maintaining steelhead and Pacific salmon habitat in the context of forest plans. On a personal level, he's a native Oregonian and local fisherman who has witnessed the unraveling of watersheds.
- o Is anyone in your family involved in the timber industry?

No

- o What do you see as the problem? How do you think we got here? There has not been a decision as to whether or not national policy is going to require timber management in accord with NEMA and NEPA. There was a lack of will to enforce these laws on the part of the agency. The political process is at fault for allowing communities to become dependent on federal timber harvests and the necessary tradeoffs were never acknowledged.

- o [Who is at fault?] [From your perspective, who are the "good guys" and who are the "bad guys"?] The blame is shared by all but he wanted to get on with the process. He felt strongly that values needed to be determined and then the solution can reflect these values.
- o Who do you respect most on this issue? Who has the most to offer? OLD OREGON Rivers Council and Pacific Rivers Council as they relate to streams and fish. He also thought the churches have been very influential in bringing various factions together for discussions.
- o What do you think ought to happen? How will it get implemented? The conference should work to identify values, i.e. what do the people want. The vision needs to be defined. The environmental and economic risks need to be explored.
- o [If relevant:] Once there is a solution, what do you think will happen to you and your family? *note-worthy stories*

- o What do the people in your community want most? They want stability so planning can occur. This can be achieved by knowing how much timber will be taken out of the woods.
- o What would be the worst thing that could happen? That the present leadership does not have the will to resolve this.
- o Are you involved in any environmental groups? No, he has purposely stayed clear of membership.
- o Is there anything you want to tell me that I did not ask you about?
He's excited about the process and believes it is a mitering one. Many values are shared and a solution will only be reached by give and take.

Closing: Thanks so much for your input. We are looking forward to a really productive conference on the 2nd and are hopeful that the issues can get framed in a way that will help the Clinton Administration move ahead in addressing the needs of the Region.

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Old Executive Office Building

FAX: 202/456-2710

Attn: Forest Conference

Washington, DC 20501

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add overall recommendation

YES.

Questionnaire for Prospective Participants

Forest Conference

write
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submit

(MR.)

NAME

LORIN

HICKS

date 3.24.93

ORGANIZATION

MANAGER OF FISH AND WILDLIFE RESOURCES FOR PLUM CREEK TIMBER CO.

PHONE

206-467-3600

FAX 206-467-3794

add

date

Interviewer

Introduction: Hello, I'm _____ calling from the [Executive Office of the President] in Washington, DC. As you are probably aware, President Bill Clinton, Vice President Al Gore and members of the Cabinet will be convening a Forest Conference in Portland on April 2nd. In preparing the President's briefing materials we are trying to get a very current sense of the issue at the state and local level. It was suggested that you could offer insight here, so if you don't mind, I would like to run through several questions with you. Your perspective will help the President and his team understand the issues better and hopefully assist in designing a conference that addresses the topics that matter most to the citizens of the Northwest.

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- o How are you involved in [this issue] [the issue of forest management on federal lands]? How does it affect you personally?

largest corporate landowner. Plum Creek Timber is the second held 1.2 million acres much of it is the checkerboard pattern. The company is also a larger owner of protected species habitat. About 15% of the company's lands are currently inaccessible because of leasehold problems with the federal government.

- o Is anyone in your family involved in the timber industry?

yes, he is.

- o What do you see as the problem? How do you think we got here? Issue as he sees it, is trying to provide different playing fields now that the issue has changed. He sees a solution as needing to encompass not just federal forest lands but private lands also. The solutions for the two may not be the same. He added. He also said the scientific base has expanded. It just the last few years and now they know that the owl inhabits managed forests not just old growth. and there are more nesting sites than originally identified, so he believes the issue is not simply old-growth set aside.

- o [Who is at fault?] [From your perspective, who are the "good guys" and who are the "bad guys"?] The Executive and Legislative Branches of Govt. Federal agencies did not try to be consistent and there was a lack of leadership. He specifically cited the BLM and ~~Fish~~ Forest Service. The private industry did not have a
- o Who do you respect most on this issue? Who has the most to clear idea offer? Jack Ward Thomas and Jerry Franklin, but their mandate has not allowed them to address the role of private lands. of what to expect from the government because 14 different gov't. entities claimed partial jurisdiction
- o What do you think ought to happen? How will it get implemented? The federal strategy with large set asides where the owl will be safe. On the borders of these areas there can be more managed forest lands with some level of destruction, e.g. fires where public and private lands are intermingled. Private lands can also be used as experimental areas for owl habitat and recovery and these lands
- o [If relevant:] Once there is a solution, what do you think will happen to you and your family? should be managed. noteworthy stories

- o What do the people in your community want most? They want to see All of the information considered. They also want to balance the science agenda with economic realities and they want realistic solutions in terms of costs.
- o What would be the worst thing that could happen? Another science plan that ignores some of the players or that costs too much.
- o Are you involved in any environmental groups? Audubon
- o Is there anything you want to tell me that I did not ask you about? His company is doing a lot of surveying to locate owls and classify habitat. They are also engaged in research involving radio telemetry to determine if owls are using areas post harvest.

Closing: Thanks so much for your input. We are looking forward to a really productive conference on the 2nd and are hopeful that the issues can get framed in a way that will help the Clinton Administration move ahead in addressing the needs of the Region.

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Washington, DC 20501

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*we can
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materials*

add overall recommendation

recommend

Questionnaire for Prospective Participants
Forest Conference

NAME Jerry Franklin
ORGANIZATION University of Washington
PHONE 206/543-4853 FAX 206/1685-3091
Interviewer Allison Biggs

Introduction: Hello, I'm _____ calling from the [Executive Office of the President] in Washington, DC. As you are probably aware, President Bill Clinton, Vice President Al Gore and members of the Cabinet will be convening a Forest Conference in Portland on April 2nd. In preparing the President's briefing materials we are trying to get a very current sense of the issue at the state and local level. It was suggested that you could offer insight here, so if you don't mind, I would like to run through several questions with you. Your perspective will help the President and his team understand the issues better and hopefully assist in designing a conference that addresses the topics that matter most to the citizens of the Northwest.

- o How are you involve in [this issue] [the issue of forest management on federal lands]? How does it affect you personally?

Research & developing new knowledge as a scientist for over 35 years.

- o Is anyone in your family involved in the timber industry?

No.

- o What do you see as the problem? How do you think we got here?

Fundamentally, taking account of environment & economic values. We got here by being unwilling to face up to realities. As new facts emerged we did not incorporate them.

- o [Who is at fault?] [From your perspective, who are the "good guys" and who are the "bad guys"?]

Don't categorize as good guys & bad guys. There are a lot of people w/ valid concerns.

- o Who do you respect most on this issue? Who has the most to offer?

Many people have a lot to offer. Jack Ward Thomas is outstanding.

- o What do you think ought to happen? How will it get implemented?

Resolution = Exec branch propose solution w/ which will involve many pieces & then work w/ Cong w/ regard to legis & approps.

- o [If relevant:] Once there is a solution, what do you think will happen to you and your family?

Not relevant. But will continue to borrow into the forest. (Scientifically)

- o What do the people in your community want most?

Forest Practices are sustainable & bio diversity will be maintained.

- o What would be the worst thing that could happen?

But come that divided the forest estate into 2 pieces
"Preserves" & "Plantations"

- o Are you involved in any environmental groups?

Member of many groups on both sides of issue.
Not a Board member of any.

- o Is there anything you want to tell me that I did not ask you about?

No.

Closing: Thanks so much for your input. We are looking forward to a really productive conference on the 2nd and are hopeful that the issues can get framed in a way that will help the Clinton Administration move ahead in addressing the needs of the Region.

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Washington, DC 20501

*will be in Portland
anyway with Jack
Thomas*

March 25, 1993

TO: FOREST CONFERENCE TEAM

FR: KATIE MCGINTY
MARLA ROMASH

RE: Tasks/Deadlines
Follow to President's Briefing

• MCGINTY
• ZOI
• COTTINGHAM
• CHUPKA
• TUCHMAN
• KEN
• LYONS
• SOLIEN
• COLLIER

• SEIDMAN
• DREYER
• HOPPER
• WALKER
• ROGERS

o **CONFERENCE BRIEFING BOOK**

*see outline attached for documents to be prepared and assignments

THE FIRST DRAFT OF THE BRIEFING BOOK MUST BE COMPLETED BY CLOSE OF BUSINESS MONDAY.

FINAL CONFERENCE BRIEFING BOOK MUST BE COMPLETED BY CLOSE OF BUSINESS TUESDAY.

-- DISTRIBUTION

President	Stephanopoulos	Montoya
Vice President	Seidman	Herman
Espy	Myers	OEP Staff
Babbitt	Dreyer	Romash
Reich	McLarty	Tuchmann
R. Brown	Gearan	Solien
Browner	Brophy	Collier
Gibbons	Emanuel	Lyons
Tyson	Epstein	Rivlin

-- Additional materials per President's request:

- o Science from loggers (Cottingham/Lyons)
- o Comparison Arkansas v Northwest/No. CA (Cot/Ly)
- o Editorials from region newspapers (Romash)
- o OP-ED by Arkansas timber mill owner
- o Memo on interim relief BLM package (Cott./Collier)

-- Schedule meetings with regional print press (Romash)

- o Oregonian edit board
- o WA State papers

o **INVITATIONS** (Zoi)

- Draft invite letter to participants, viewers by COB Thursday
- Fax letters by COB Friday
- Keeping track of responses
- Prepare bios/profiles of participants by COB Monday

o **TRAVEL/LODGING**

- Who travels when? Who books travel? Who pays?
- Who stays where? Who books? Who pays? RON Staff?

... ECON — Gang

... ECOL ... Gang of 4
ISC
SAT

FIRST DRAFT OF DOCUMENTS DUE COB MONDAY !

FOREST CONFERENCE MATERIALS FOR PRESIDENTIAL/VP BRIEFING BOOK FOR CONFERENCE

TABLE OF CONTENTS

- TAB 1: OBJECTIVES/LOGISTICS MEMO (MER)**
This should be a brief (1-2 pp) memo laying out in plain language the objectives of the conference, who is participating and the logistics on how the conference will be run.
- TAB 2: DETAILED AGENDA (Tuchman/Romash)**
This is the agenda for the conference broken down to the actual operating agenda. That is, to provide clear guidance on order of speakers and length of each portion of the program.
- TAB 3: OPENING STATEMENTS (BC staff for BC, KM/MER for AGJ)**
Clinton opening statement, Gore opening statement
- TAB 4: ROUNDTABLE ONE: THE CURRENT SITUATION -- TUCHMANN**
- A o SEATING CHART identifying who's in what chair around the table. (Tuchman)
 - B o LIST OF PARTICIPANTS with brief bios on each (TT, Zoi)
 - C o SUMMARY MEMO/OBJECTIVES on what this roundtable should accomplish (Cottingham) ✓
 - D o CURRENT SITUATION MEMO: Memo on current situation - jobs, environment, science, politics etc (Cotting.)
 - E o PARTICIPANTS MEMO: outlining what each of the participants is likely to say. (TT, Zoi)
 - F o STRATEGIC MEMO: Outlining likely attacks, suggesting responses, choreographing discussion. (Cotting./McG)
- TAB 5: ROUNDTABLE TWO: HOW DID WE GET HERE -- COTT**
- o SEATING CHART identifying who's in what chair around the table. (Tuchman)
 - o LIST OF PARTICIPANTS with brief bios on each (TT/Zoi)
 - o SUMMARY MEMO/OBJECTIVES on what this roundtable should accomplish (Cottingham) ✓
 - o HOW DID WE GET HERE MEMO: Memo on issues relevant to the crisis -- Bush Admin. policy, court decisions etc. (Cottingham)
 - o PARTICIPANTS MEMO: outlining what each of the participants is likely to say. (TT/Zoi)
 - o STRATEGIC MEMO: Outlining likely attacks, suggesting responses, choreographing discussion (Cotting./McG)

communications
Forest
Whites

- TAB 6: ROUNDTABLE THREE: NEW IDEAS 201**
o SEATING CHART identifying who's in what chair
 around the table. (Tuchmann)
o LIST OF PARTICIPANTS with brief bios on each
 (TT/Zoi)
→ o SUMMARY MEMO/OBJECTIVES on what this roundtable
 should accomplish (Cottingham)
o NEW IDEAS MEMO: Memo on new ideas, creative
 options available. (Cottingham)
o PARTICIPANTS MEMO: outlining what each of the
 participants is likely to say. (TT/Zoi)
o STRATEGIC MEMO: Outlining likely attacks,
 suggesting responses, choreographing discussion
 (Cotting./McG)
- TAB 7: CLOSING STATEMENTS** (BC staff for BC; KM/MER for AGJ)
 BC closing statement, AGJ closing statement
- TAB 8: FOREST MANAGEMENT ISSUES** (Cottingham/Lyons)
 Memo (or memos, as needed) on relevant forest
 management issues that will be discussed in the first
 session of the morning hearings.
 -- Arkansas v. Northwest ✓
 -- Logger science ✓
- TAB 9: REGIONAL SOCIO-ECONOMIC PERSPECTIVES** (Lyons, Chupka,
 Cottingham)
 Memo (or memos, as needed) on relevant regional socio-
 economic issues that will be discussed in the first
 session of the morning hearings.
- TAB 10: CURRENT EVENTS** (Jeff Rogers)
 Memo on recent events in region related to these issues
- TAB 11: BACKGROUND ON CABINET SECRETARY TRIPS** (Solien)
 Memo (or memo's as needed) on visits by cabinet
 secretaries to the region prior to the conference.
- TAB 12: CAMPAIGN PROMISES** (Walker/Payne)
 Summary memo (with background materials, if necessary)
 on what was said during the campaign on these issues.
- TAB 13: RELEVANT NEWS ARTICLES** (Hopper)
 Recent coverage leading to forest conference (including
 editorial comment)
 Background articles
 Editorials: campaign endorsements and beyond
- TAB 14: LIST OF PARTICIPANTS** (Tuchmann)

####

Questionnaire for Prospective Participants
Forest Conference

NAME Brian Geller

ORGANIZATION _____

PHONE _____ FAX _____

Interviewer Ken

Introduction: Hello, I'm _____ calling from the [Executive Office of the President] in Washington, DC. As you are probably aware, President Bill Clinton, Vice President Al Gore and members of the Cabinet will be convening a Forest Conference in Portland on April 2nd. In preparing the President's briefing materials we are trying to get a very current sense of the issue at the state and local level. It was suggested that you could offer insight here, so if you don't mind, I would like to run through several questions with you. Your perspective will help the President and his team understand the issues better and hopefully assist in designing a conference that addresses the topics that matter most to the citizens of the Northwest.

- o How are you involved in [this issue] [the issue of forest management on federal lands]? How does it affect you personally?

Forest economics researcher since 1965, inform people what has happened over the years... as an academic.

- o Is anyone in your family involved in the timber industry?

No.

- o What do you see as the problem? How do you think we got here?

Industry, community and agencies
at vortex. Gridlock.

- o [Who is at fault?] [From your perspective, who are the "good guys" and who are the "bad guys"?]

None.

- o Who do you respect most on this issue? Who has the most to offer?

- o What do you think ought to happen? How will it get implemented?
Come to integrated vision for forests and communities and all questions about health of region.

- o [If relevant:] Once there is a solution, what do you think will happen to you and your family?

Insulated academic community.

- o What do the people in your community want most?

People want certainty for the future.

- o What would be the worst thing that could happen?

Uncertainty.

- o Are you involved in any environmental groups?

No.

- o Is there anything you want to tell me that I did not ask you about?

No.

Closing: Thanks so much for your input. We are looking forward to a really productive conference on the 2nd and are hopeful that the issues can get framed in a way that will help the Clinton Administration move ahead in addressing the needs of the Region.

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Old Executive Office Building

FAX: 202/456-2710

Attn: Forest Conference

Washington, DC 20501

Questionnaire for Prospective Participants

Forest Conference

203/432-5107

NAME John Gordon

ORGANIZATION Yale University

PHONE 203/865-4687

FAX 203/432-5681

Office

203/624-4505
home

Interviewer Allison Biggs

Introduction: Hello, I'm _____ calling from the [Executive Office of the President] in Washington, DC. As you are probably aware, President Bill Clinton, Vice President Al Gore and members of the Cabinet will be convening a Forest Conference in Portland on April 2nd. In preparing the President's briefing materials we are trying to get a very current sense of the issue at the state and local level. It was suggested that you could offer insight here, so if you don't mind, I would like to run through several questions with you. Your perspective will help the President and his team understand the issues better and hopefully assist in designing a conference that addresses the topics that matter most to the citizens of the Northwest.

- o How are you involved in [this issue] [the issue of forest management on federal lands]? How does it affect you personally?
Studies mgmt of fed. lands. Member of some research technology.

- o Is anyone in your family involved in the timber industry?

No.

- o What do you see as the problem? How do you think we got here?

Inability of contending parties to reach a balanced solution. Both held out because they thought they could both win it all. Balanced solutions - 15 yrs back have been offered & rejected by them.

huge part of the problem.

- o [Who is at fault?] [From your perspective, who are the "good guys" and who are the "bad guys"?] Those negotiating balanced solutions. Not good guy/bad guy change in forest resources issue. Huge change in thinking. Some are further along.
- o Who do you respect most on this issue? Who has the most to offer? Lots of people. Scientific Cmty has much to offer. Researchers, industry - these w/ background not PR (w/ scientists, etc.) Environ. non advocacy - mapping.

What do you think ought to happen? How will it get implemented?

1. Politicians / NW need to lead to a vision of where the forest needs to be in the future. Then, what are they going to do for a living. 2. Know enough to see how & what parts can be implemented. Could have been resolved w/ better knowledge earlier. [If relevant:] Once there is a solution, what do you think will happen to you and your family? Knowledge deficit.

~~Nothing really.~~ Nothing really. Nationally, we will prove that we can solve these issues. Sustainability.

- o What do the people in your community want most? New Haven, CT: Stop Joe Sixpack from cutting down "our" forests. Very interested in the fate of the NW jobs.
- o What would be the worst thing that could happen? Go on fighting. Gang of 4 report would solve this. (He wrote it.) Keep doing what we're doing. We have a chance to put public forests in the forefront & show we can work together.
- o Are you involved in any environmental groups? Nat. Council - Environ. Defense Fund: CT. Fund for the Env. Not affiliated w/ any PNW groups.
- o Is there anything you want to tell me that I did not ask you about?

S&F Report on Old Growth (Jim Lyons help write w/ him)

Implementing + monitoring to get vision implemented.

Closing: Thanks so much for your input. We are looking forward to a really productive conference on the 2nd and are hopeful that the issues can get framed in a way that will help the Clinton Administration move ahead in addressing the needs of the Region.

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Questionnaire for Prospective Participants
Forest Conference

NAME JEFF ROMM

ORGANIZATION UNIV. of CALIFORNIA - BERKELEY

PHONE 510/642-6499 FAX 510/643-5438

Interviewer L. LANGSTAFF

Introduction: Hello, I'm _____ calling from the [Executive Office of the President] in Washington, DC. As you are probably aware, President Bill Clinton, Vice President Al Gore and members of the Cabinet will be convening a Forest Conference in Portland on April 2nd. In preparing the President's briefing materials we are trying to get a very current sense of the issue at the state and local level. It was suggested that you could offer insight here, so if you don't mind, I would like to run through several questions with you. Your perspective will help the President and his team understand the issues better and hopefully assist in designing a conference that addresses the topics that matter most to the citizens of the Northwest.

- o How are you involved in [this issue] [the issue of forest management on federal lands]? How does it affect you **personally**?
 - Prof. of Forest Policy - dealing primarily w/ state-level policies for sustainability.
 - Involved with rural areas.
- o Is anyone in your family involved in the timber industry?

No.

- o What do you see as the problem? How do you think we got here?

- 1) Present tenets of jurisdiction and control (Fed, State, etc.) is problematic when you try to deal w/ landscape-level policies.
- 2) Inability to mobilize investment to ~~keep~~ produce sustainability i.e. the credit/capital market, junk bonds, etc.
- 3) Innovation in this field is very low in terms of forest mgmt practices and political terms.

- o [Who is at fault?] [From your perspective, who are the "good guys" and who are the "bad guys"?]
Sense of threat all the way around generates ~~some~~ false sense of good guys/bad guys
- o Who do you respect most on this issue? Who has the most to offer?
*In Calif: Gail Lucas - used to be Sierra Club forestry person
 Bob Heald - Ca. Board of Forestry and Univ. Field Forester
 Terry Gorton (♀) Chair of Ca Board of Forestry (although staunch republican)*
- o What do you think ought to happen? How will it get implemented?
 - *Need gestures acknowledging that Feds are not going to be passive*
 - *Take opportunity to develop new legislation*
- o [If relevant:] Once there is a solution, what do you think will happen to you and your family?
- o What do the people in your community want most?
Better rural based health-care services
- o What would be the worst thing that could happen?
 - *legitimation of bi-polar character of this issue*
 - *a pure mediation role (Feds) will have low payoff since they are critical players.*
- o Are you involved in any environmental groups?
- o Is there anything you want to tell me that I did not ask you about?

Closing: Thanks so much for your input. We are looking forward to a really productive conference on the 2nd and are hopeful that the issues can get framed in a way that will help the Clinton Administration move ahead in addressing the needs of the Region.

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Questionnaire for Prospective Participants

Forest Conference

NAME BILL BANZHAF

ORGANIZATION Society of American foresters

PHONE 301-897-8720 FAX

Interviewer PATRICK NOLEN

Introduction: Hello, I'm calling from the [Executive Office of the President] in Washington, DC. As you are probably aware, President Bill Clinton, Vice President Al Gore and members of the Cabinet will be convening a Forest Conference in Portland on April 2nd. (In preparing the President's briefing materials we are trying to get a very current sense of the issue at the state and local level.) It was suggested that you could offer insight here, so if you don't mind, I would like to run through several questions with you. Your perspective will help the President and his team understand the issues better and hopefully assist in designing a conference that addresses the topics that matter most to the citizens of the Northwest.

- o How are you involved in [this issue] [the issue of forest management on federal lands]? How does it affect you personally? *18,500 members* represent forestry through education in forest mgmt.
the
represent forestry profession, provide information
accredit US & college forestry programs through US D of Ed.
forest policy project - science based
- o Is anyone in your family involved in the timber industry? *At*

- o What do you see as the problem? How do you think we got here? *health of the forest ecosystem, evolving science of forest system, look at eco system as who + at the parts*
revolution of science has created problems for interest groups
adapting to the changes creates problems of cultural changes
community stability - cope w change w time resources

- o [Who is at fault?] [From your perspective, who are the "good guys" and who are the "bad guys"?] *its that thinking that has gotten us into these problems in the first place - its not a Black & white issue*

- o Who do you respect most on this issue? Who has the most to offer? *Jack Thomas - an active member of organization*
Tom Tuccman

Jim Lyons

- o What do you think ought to happen? How will it get implemented? *if conference helps parties involved to reach a consensus; don't believe a specific solution will be reached*

- o [If relevant:] Once there is a solution, what do you think will happen to you and your family?

- o What do the people in your community want most? *his organization is nationwide in OREGON + WASHINGTON states; the profession of forestry has not been heard from only the interest groups*

- o What would be the worst thing that could happen? *don't have false expectations -*
- to lose sight of the long-term vision - don't give into a "quick-fix" - the problem will only return later
- o Are you involved in any environmental groups?
on B.O.D. of Natl. Resource Council - an umbrella group.

- o Is there anything you want to tell me that I did not ask you about? *lay down ground rules*

- forest group is science based organization

Closing: Thanks so much for your input. We are looking forward to a really productive conference on the 2nd and are hopeful that the issues can get framed in a way that will help the Clinton Administration move ahead in addressing the needs of the Region.

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Ken
Great!!

Questionnaire for Prospective Participants
Forest Conference

NAME John Mitchell

ORGANIZATION US Bank Corp.

PHONE 503-275-6705 FAX 275-4005

Interviewer Ken

Introduction: Hello, I'm _____ calling from the [Executive Office of the President] in Washington, DC. As you are probably aware, President Bill Clinton, Vice President Al Gore and members of the Cabinet will be convening a Forest Conference in Portland on April 2nd. In preparing the President's briefing materials we are trying to get a very current sense of the issue at the state and local level. It was suggested that you could offer insight here, so if you don't mind, I would like to run through several questions with you. Your perspective will help the President and his team understand the issues better and hopefully assist in designing a conference that addresses the topics that matter most to the citizens of the Northwest.

- o How are you involved in [this issue] [the issue of forest management on federal lands]? How does it affect you personally?

Chief Economist largest bank in Pac. Northwest. Write newsletter on Pac. NW 10 yrs cover forest products industry.

- o Is anyone in your family involved in the timber industry?

No. New England native.

- o What do you see as the problem? How do you think we got here?

Supply problem. Combs have shut timber sales down. This is Persian Gulf of timber. Because publicly owned, decisions made in national arena, not in Salem/Oregonia. From industry perspective layers of problems limit harvest, structural adjustment. Don't have bottom line on process. Uncertain supply.

Forced a more rapid adjustment for people in industry. Not growth future area.

Excitable

Employment up 2.2% . Way of life is re.

[Who is at fault?] [From your perspective, who are the "good guys" and who are the "bad guys"?]

We live in society where distant from process of production.

Easy say some everything. Certain elements are very growing.

o Who do you respect most on this issue? Who has the most to offer?

Both sides have them. Timber has event. But Oregon has mandatory reforestation. Env. are bomber pilots.

o What do you think ought to happen? How will it get implemented?

Present situation not tenable. Must recognize this region as timber producing. Mistake shut down timber on public lands. A clear resolution. Uncertainty ended.

o [If relevant:] Once there is a solution, what do you think will happen to you and your family?

Oregon continues to grow. If resolution improve fortunes of Roseburg. Federal counties in coastal California only have fishing and timber. Federal business is necessary. Need increased harvest.

o What do the people in your community want most?

Certainly. End of rule by work if nothing happens.

o What would be the worst thing that could happen?

o Are you involved in any environmental groups?

No.

o Is there anything you want to tell me that I did not ask you about?

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Will call our members.

Questionnaire for Prospective Participants
Forest Conference

NAME BILL BANZHAF
ORGANIZATION Society of American foresters
PHONE 301-897-8720 FAX _____
Interviewer PATRICK NOLEN

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- o What do the people in your community want most? *his organization is nationwide in OREGON + WASHINGTON states; the profession of forestry has not been heard from only the interest groups*
- o What would be the worst thing that could happen? *don't have false expectations - to lose sight of the long-term vision. don't give into a "quick-fix" - the problem will only return later*
- o Are you involved in any environmental groups? *on B.O.D of Natl. Resource Council - an umbrella group.*
- o Is there anything you want to tell me that I did not ask you about? *lay down ground rules*
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Questionnaire for Prospective Participants
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NAME JEFF ROMM

ORGANIZATION UNIV. of CALIFORNIA - BERKELEY

PHONE 510/642-6499 FAX 510/643-5438

Interviewer L LANGSTAFF

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 - Involved with rural areas.
- o Is anyone in your family involved in the timber industry?

No.

- o What do you see as the problem? How do you think we got here?
 - 1) Present limits of jurisdiction and control (local, state, fed) is problematic when you try to look at landscape-level policies.
 - 2) Inability to mobilize investment to keep problem sustainable i.e. the credit/capital market, junk bonds etc.
 - 3) Inaction in this field in very few in terms of forest mgmt practices and political terms.

- o [Who is at fault?] [From your perspective, who are the "good guys" and who are the "bad guys"?]
Sense of threat all the way around generates ~~some~~ false sense of good guys/bad guys
- o Who do you respect most on this issue? Who has the most to offer?
*In Calif: Gail Lewis - used to be Sierra Club forestry person
 Bob Heald - Cal. Board of Forestry and Univ. of Calif. Forester
 Terry Gorton (D) Chair of National of Forestry (although staunch republican)*
- o What do you think ought to happen? How will it get implemented?
 - o Most gestures acknowledging that Feds are not going to be passive
 - o Take opportunity to develop new legislation
- o [If relevant:] Once there is a solution, what do you think will happen to you and your family?
- o What do the people in your community want most?
Better meet based with our needs
- o What would be the worst thing that could happen?
 - legitimization of bi-polar handling of this issue
 - a pure mediation role (Feds) will have low payoff since they are critical players
- o Are you involved in any environmental groups?
- o Is there anything you want to tell me that I did not ask you about?

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Washington, DC 20501

Questionnaire for Prospective Participants
Forest Conference

NAME BOB LEE - Professor

ORGANIZATION UNIV. of WASHINGTON college of Forest Resources

PHONE 206/685-0879 FAX 206/543-3254

Interviewer L. LANGSTAFF

Introduction: Hello, I'm _____ calling from the [Executive Office of the President] in Washington, DC. As you are probably aware, President Bill Clinton, Vice President Al Gore and members of the Cabinet will be convening a Forest Conference in Portland on April 2nd. In preparing the President's briefing materials we are trying to get a very current sense of the issue at the state and local level. It was suggested that you could offer insight here, so if you don't mind, I would like to run through several questions with you. Your perspective will help the President and his team understand the issues better and hopefully assist in designing a conference that addresses the topics that matter most to the citizens of the Northwest.

- o How are you involved in [this issue] [the issue of forest management on federal lands]? How does it affect you personally?

Studying forest-producer communities and the social and cultural consequences of the issue

Also affiliated w/ the Temperate Forest Foundation - go up trying to develop middle ground for sustainable use

- o Is anyone in your family involved in the timber industry?

No.

- o What do you see as the problem? How do you think we got here?

➔ Unanticipated consequences of federal laws which have been subject to contradictory uses. Routine administrative actions of agencies too easily influenced by courts.

➔ Pendulum effect as old structure ~~was~~ had too much industry influence over FS; now the enviro. has too much.

- o [Who is at fault?] [From your perspective, who are the "good guys" and who are the "bad guys"?]
 - The press has not provided the public with all the information they need to make decisions
 - FS has done the best they could given the nasty position they've been in.
- o Who do you respect most on this issue? Who has the most to offer?

Plenty of good people on all sides... what we lack is a "bridging" mechanism.
- o What do you think ought to happen? How will it get implemented?
 - 1) Policy assessment of U.S. role in global world market - dealing with implications of public lands utilization for the global economy and ecology.
 - 2) Careful costing-out... major transfers of assets involved and tremendous
- o [If relevant:] Once there is a solution, what do you think will happen to you and your family? social impacts.
 - 3) Gov't has spent 70 yrs building up the economy and associated social structure through public lands utilization - Now taking on role as a source of instability - Need a policy to deal w/ that role here.
- o What do the people in your community want most?

Increased certainty
- o What would be the worst thing that could happen?
 - Status quo. or more studying.
 - Urgency now needs to be dealt with - people are cutting their losses.
- o Are you involved in any environmental groups?

Advis. wilderness society
- o Is there anything you want to tell me that I did not ask you about?

Reinforce idea that American people have not gotten the whole story but only the picture painted by the large urban press.

The pain of humiliation needs to be acknowledged up front

Closing: Thanks so much for your input. We are looking forward to a really productive conference on the 2nd and are hopeful that the issues can get framed in a way that will help the Clinton Administration move ahead in addressing the needs of the Region.

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} YES.
would
make
himself
available.

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Old Executive Office Building
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Attn: Forest Conference
Washington, DC 20501

Questionnaire for Prospective Participants
Forest Conference

write
up as
possible

NAME ED Whitelaw 3-24-93
ORGANIZATION University of Oregon
PHONE 503-687-0051 FAX 503-344-0562
Interviewer Michelle Kuruc

add
date for

Introduction: Hello, I'm _____ calling from the [Executive Office of the President] in Washington, DC. As you are probably aware, President Bill Clinton, Vice President Al Gore and members of the Cabinet will be convening a Forest Conference in Portland on April 2nd. In preparing the President's briefing materials we are trying to get a very current sense of the issue at the state and local level. It was suggested that you could offer insight here, so if you don't mind, I would like to run through several questions with you. Your perspective will help the President and his team understand the issues better and hopefully assist in designing a conference that addresses the topics that matter most to the citizens of the Northwest.

your
name
provide
to our
attention

- o How are you involved in [this issue] [the issue of forest management on federal lands]? How does it affect you personally?

He's a member of the Oregon Progress Board which is chaired by the governor. The group was charged with developing a strategy for the state. They concentrated on three areas: ① work force and education ② quality of life ③ international concerns. The work force/education topics ~~are~~ pertain directly to this issue. The state must cope with the problems of the industry for the long term as the industry is in transition, which it would be regardless of the owl. Personally, he owns a firm which has been able to attract highly trained professionals who trade off higher salaries for quality of life.

- o What do you see as the problem? How do you think we got here? It has many different dimensions. For example, timber workers are trapped in a non-equilibrium transition. automation, technology advances, and improvements must be dealt with. These problems are not unique to this sector of the economy. Falls of the industry was propped up for a short time in the NW economy would be diminished elsewhere. He also believes that during the late 70s and early 80s the region ceased being driven by timber. He feels the region is going through a pattern already passed in the NE and just starting in the South. Resource extraction, increasing settlement, and then resource processing shifting. He thinks the NW economy will not survive regardless of the owl.

- o [Who is at fault?] [From your perspective, who are the "good guys" and who are the "bad guys"?]
No such thing as fault, the system produces competing demands which are exploited.

- o Who do you respect most on this issue? Who has the most to offer? Oregon Environment Council, Dick Tenney, Sierra Club Legal Defense Fund. Certain individuals in the timber industry have done beneficial things for workers, which he admires

- o What do you think ought to happen? How will it get implemented? He was concentrating on the process rather than the solution. He believes the solution will be easier to implement the sooner it is started. Uniformity among the agencies is necessary and some certainty for harvest levels is essential. He also suggested some committee similar to the God Squad to deal with concerns/perspectives of the different federal agencies simultaneously.
[If relevant:] Once there is a solution, what do you think will happen to you and your family? *nothing*

- o What do the people in your community want most? Most people have accepted the notion that substantially ~~greater~~ harvest levels of harvest will be imposed but they are anxious about this idea. He thinks economists are not so concerned because the economy of the State is thriving in spite of the decline in timber harvest.

- o What would be the worst thing that could happen? Splitting the baby, not lifting the injunctions (I guess he thinks the President can order this?), or selecting any of the polar solutions

- o Are you involved in any environmental groups?
Oregon Environmental Council

- o Is there anything you want to tell me that I did not ask you about?

Closing: Thanks so much for your input. We are looking forward to a really productive conference on the 2nd and are hopeful that the issues can get framed in a way that will help the Clinton Administration move ahead in addressing the needs of the Region.

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add overall recommendation

Recommend.

Questionnaire for Prospective Participants

Forest Conference

NAME LOUISE FORTMANN

ORGANIZATION UNIV. of CALIFORNIA - School of Forestry and Resource Mgt.

PHONE 510/642-7018 (W)
510/531-4490 (H) FAX 510/643-5438

Interviewer L. LANGSTAFF

Introduction: Hello, I'm _____ calling from the [Executive Office of the President] in Washington, DC. As you are probably aware, President Bill Clinton, Vice President Al Gore and members of the Cabinet will be convening a Forest Conference in Portland on April 2nd. In preparing the President's briefing materials we are trying to get a very current sense of the issue at the state and local level. It was suggested that you could offer insight here, so if you don't mind, I would like to run through several questions with you. Your perspective will help the President and his team understand the issues better and hopefully assist in designing a conference that addresses the topics that matter most to the citizens of the Northwest.

- o How are you involved in [this issue] [the issue of forest management on federal lands]? How does it affect you personally?

- Rural sociologist - have done extensive research in the region on environmental protest and community well-being.
- Has done major study on: ethnographic and statistical analysis in the region.

- o Is anyone in your family involved in the timber industry?

Not presently. Grandfather was logger in Wisconsin but became a farmer when the trees were all gone.

- o What do you see as the problem? How do you think we got here?

1) Increasing poverty and declining resource.

2) Lack of local control on the part of the people most affected

- Profits tend to go out of the community (often out of the county, state)

- There is no commitment to either the resource or the people on the part of those in control.

- Forest service has NO expertise on the human end.

- o [Who is at fault?] [From your perspective, who are the "good guys" and who are the "bad guys"?]
 - Not that simple - many shades of gray in this very complex issue
 - Both FS and large companies "bad" in that they don't really have interests of the people in mind ... or human; or have only paid lip service.
- o Who do you respect most on this issue? Who has the most to offer?

Leah Wills. Plumas Corp. - involved in cooperative watershed mgmt involving state feds, ranches, timber, high schools - providing environmental education AND jobs.

916/254-7294 (H) ~ 916/283-3734 (W).
- o What do you think ought to happen? How will it get implemented?
 - Define units people can come together around - like watersheds - and develop a real + holistic commitment to.
 - Establish a process that gets pasturing out of people's systems
- o [If relevant:] Once there is a solution, what do you think will happen to you and your family?

N/A

- o What do the people in your community want most?
 - A decent life for their children
 - Ability to continue working & living in their communities.
- o What would be the worst thing that could happen?

To make decisions without adequate to input.
- o Are you involved in any environmental groups?

~~No~~ No.
- o Is there anything you want to tell me that I did not ask you about?

Ab. recommend Paddy Iris - sk + husband (in wood) - started Wild Iris Logging in N. California which practices sustainable logging which keeps \$ in the community using value-added businesses, etc.

707/923-3065

Closing: Thanks so much for your input. We are looking forward to a really productive conference on the 2nd and are hopeful that the issues can get framed in a way that will help the Clinton Administration move ahead in addressing the needs of the Region.

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Washington, DC 20501

Questionnaire for Prospective Participants

Forest Conference

NAME JIM SEDELL (correct spelling) Date 3-24-93
ORGANIZATION USDA / Forest Service
PHONE 503-750-7315 FAX 503-750-7329
Interviewer MICHAEL KURUC

Introduction: Hello, I'm _____ calling from the [Executive Office of the President] in Washington, DC. As you are probably aware, President Bill Clinton, Vice President Al Gore and members of the Cabinet will be convening a Forest Conference in Portland on April 2nd. In preparing the President's briefing materials we are trying to get a very current sense of the issue at the state and local level. It was suggested that you could offer insight here, so if you don't mind, I would like to run through several questions with you. Your perspective will help the President and his team understand the issues better and hopefully assist in designing a conference that addresses the topics that matter most to the citizens of the Northwest.

- o How are you involved in [this issue] [the issue of forest management on federal lands]? How does it affect you personally? *He's a member of an interagency task force which is developing a strategy for maintaining steelhead and pacific salmon habitat in the context of forest plans. On a personal level, he's a native Oregonian and local fisherman who has witnessed the unraveling of watersheds.*
- o Is anyone in your family involved in the timber industry? *No*

- o What do you see as the problem? How do you think we got here? *There has not been a decision as to whether or not national policy is going to require timber management in accord with NEMA and NEPA. There was a lack of will to enforce these laws on the part of the agency. The political process is at fault for allowing communities to become dependent on federal timber harvests and the necessary tradeoffs were never acknowledged.*

- o [Who is at fault?] [From your perspective, who are the "good guys" and who are the "bad guys"?] The blame is shared by all but he wanted to get on with the process. He felt strongly that values needed to be determined and then the solution can reflect these values.
- o Who do you respect most on this issue? Who has the most to offer? OLD OREGON Rivers Council and Pacific Rivers Council as they relate to streams and fish. He also thought the churches have been very influential in bringing various factions together for discussions.
- o What do you think ought to happen? How will it get implemented? The conference should work to identify values, i.e. what do the people want. The vision needs to be defined. The environmental and economic risks need to be explored.
- o [If relevant:] Once there is a solution, what do you think will happen to you and your family? note when they stories

- o What do the people in your community want most? They want stability so planning can occur. This can be achieved by knowing how much timber will be taken out of the woods.

- o What would be the worst thing that could happen? That the present leadership does not have the will to resolve this.

- o Are you involved in any environmental groups? No, he has purposely stayed clear of membership.

- o Is there anything you want to tell me that I did not ask you about?

He is excited about the process and believes it is a maturing one. Many values are shared and a solution will only be reached by give and take.

Closing: Thanks so much for your input. We are looking forward to a really productive conference on the 2nd and are hopeful that the issues can get framed in a way that will help the Clinton Administration move ahead in addressing the needs of the Region.

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written brief
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add overall recommendation

YES.

Questionnaire for Prospective Participants

Mr. H
Mr. G
Mr. H

(MR.) *(correct spelling)*
NAME LORIN HICKS

date 3.24.93

ORGANIZATION MANAGER OF FISH AND WILDLIFE RESOURCES FOR PLUM CRACK TIMBER CO.

PHONE 206-467-3600 FAX 206-467-3794

add
date 3/24/93

Interviewer _____

Introduction: Hello, I'm _____ calling from the [Executive Office of the President] in Washington, DC. As you are probably aware, President Bill Clinton, Vice President Al Gore and members of the Cabinet will be convening a Forest Conference in Portland on April 2nd. In preparing the President's briefing materials we are trying to get a very current sense of the issue at the state and local level. It was suggested that you could offer insight here, so if you don't mind, I would like to run through several questions with you. Your perspective will help the President and his team understand the issues better and hopefully assist in designing a conference that addresses the topics that matter most to the citizens of the Northwest.

your
name
bring
to our
attention

- o How are you involved in [this issue] [the issue of forest management on federal lands]? How does it affect you personally?

largest corporate landowner in the NW of private forest land. They hold 1.2 million acres much of it in the checkerboard pattern. The company is also a larger owner of protected species habitat. About 15% of the company's lands are currently inaccessible because of easement problems with the federal government.

- o Is anyone in your family involved in the timber industry?

yes, he is

- o What do you see as the problem? How do you think we got here? Issue as he sees it is trying to provide different playing fields now that the issue has changed. He sees a solution as needing to encompass not just federal forest lands but private lands also. The solutions for the two may not be the same. He added. He also said the scientific base has expanded in just the last few years and now they know that the owl inhabits managed forests not just old growth and there are more nesting sites identified, so he believes the issue is not set aside.

- o [Who is at fault?] [From your perspective, who are the "good guys" and who are the "bad guys"?] The Executive and Legislative Branches of Govt. Federal agencies did not try to be consistent and there was a lack of leadership. He specifically cited the BLM and ~~Fish~~ Forest Service. The private industry did not have a clear idea of what to expect from the government because 14 different gov't. entities claimed partial jurisdiction.
- o Who do you respect most on this issue? Who has the most to offer? Jack Ward Thomas and Jerry Franklin, but their mandate has not allowed them to address the role of private lands.

- o What do you think ought to happen? How will it get implemented? The federal strategy with large set asides where the owl will be safe. On the borders of these areas there can be more managed forest lands with some level of destruction, e.g. fires where public and private lands are intermingled. Private lands can also be used as experimental areas for owl habitat and recovery and these lands [If relevant:] Once there is a solution, what do you think will happen to you and your family?

noteworthy
stories

showed
it
managed.

- o What do the people in your community want most? They want to see all of the information considered. They also want to balance the science agenda with economic realities and they want realistic solutions in terms of costs.
- o What would be the worst thing that could happen? Another science plan that ignores some of the players or that costs too much.

- o Are you involved in any environmental groups?

Audubon

- o Is there anything you want to tell me that I did not ask you about? His company is doing a lot of surveying to locate owls and classify habitat. They are also engaged in research involving radio telemetry to determine if owls are using areas post harvest.

Closing: Thanks so much for your input. We are looking forward to a really productive conference on the 2nd and are hopeful that the issues can get framed in a way that will help the Clinton Administration move ahead in addressing the needs of the Region.

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Washington, DC 20501

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add overall recommendation

recommend.

Questionnaire for Prospective Participants
Forest Conference

NAME Jerry Franklin
ORGANIZATION University of Washington
PHONE 206/543-4853 FAX 206/1685-3091
Interviewer Allison Biggs

Introduction: Hello, I'm _____ calling from the [Executive Office of the President] in Washington, DC. As you are probably aware, President Bill Clinton, Vice President Al Gore and members of the Cabinet will be convening a Forest Conference in Portland on April 2nd. In preparing the President's briefing materials we are trying to get a very current sense of the issue at the state and local level. It was suggested that you could offer insight here, so if you don't mind, I would like to run through several questions with you. Your perspective will help the President and his team understand the issues better and hopefully assist in designing a conference that addresses the topics that matter most to the citizens of the Northwest.

- o How are you involved in [this issue] [the issue of forest management on federal lands]? How does it affect you personally?

Research & developing new knowledge as a scientist for over 35 years.

- o Is anyone in your family involved in the timber industry?

No.

- o What do you see as the problem? How do you think we got here?

Fundamentally, taking account of environment & economic values. We got here "by being unwilling to face up to realities. As new facts emerged we did not incorporate them."

- o [Who is at fault?] [From your perspective, who are the "good guys" and who are the "bad guys"?]

Don't categorize as good guys & bad guys. There are a lot of people w/ valid concerns.

- o Who do you respect most on this issue? Who has the most to offer?

Many people have a lot to offer. Jack Ward Thomas is outstanding.

- o What do you think ought to happen? How will it get implemented?

Resolution = Exec branch propose solution which will involve many pieces & then work w/ Cong w/ regards to legis & approps.

- o [If relevant:] Once there is a solution, what do you think will happen to you and your family?

Not relevant. But will continue to borrow into the forest. (= scientifically)

- o What do the people in your community want most?

Forest Practices are sustainable & bio diversity will be maintained

- o What would be the worst thing that could happen?

But come that divided the forest estate into 2 pieces
"Preserves" & "Plantations"

- o Are you involved in any environmental groups?

Member of many groups on both sides of issue.
Not a Board member of any.

- o Is there anything you want to tell me that I did not ask you about?

No.

Closing: Thanks so much for your input. We are looking forward to a really productive conference on the 2nd and are hopeful that the issues can get framed in a way that will help the Clinton Administration move ahead in addressing the needs of the Region.

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*will be in Portland
anyway with Jack
Thomas*

Questionnaire for Prospective Participants

Forest Conference

203/432-5107

NAME John Gordon

ORGANIZATION Yale University

PHONE 203/865-4687

FAX

203/432-5681

office

203/624-4505
home

Interviewer Allison Biggs

Introduction: Hello, I'm _____ calling from the [Executive Office of the President] in Washington, DC. As you are probably aware, President Bill Clinton, Vice President Al Gore and members of the Cabinet will be convening a Forest Conference in Portland on April 2nd. In preparing the President's briefing materials we are trying to get a very current sense of the issue at the state and local level. It was suggested that you could offer insight here, so if you don't mind, I would like to run through several questions with you. Your perspective will help the President and his team understand the issues better and hopefully assist in designing a conference that addresses the topics that matter most to the citizens of the Northwest.

- o How are you involve in [this issue] [the issue of forest management on federal lands]? How does it affect you personally?

Studies mgmt of fed. Member of arna research technology.

- o Is anyone in your family involved in the timber industry?

No.

- o What do you see as the problem? How do you think we got here?

Inability of contending parties to reach a balanced solution. Both held out because they thought they could both win it all. Balanced solutions - 15 yrs back have been offered & rejected by them.

huge part of the problem.

- o [Who is at fault?] [From ~~your~~ perspective, who are the "good guys" and who are the "bad guys"?] Those ~~negotiating~~ balanced solutions. Not good guy/bad guy change in forest resources issue. Huge change in thinking. Some are further along.
- o Who do you respect most on this issue? Who has the most to offer? Lots of people. Scientific Community has much to offer. Researchers, industry - those w/ background not PR (w/ scientists, etc.) Environ. non advocacy - mapping.

What do you think ought to happen? How will it get implemented?

1. Politicians / NW need to lead to a vision of where the forest needs to be in the future. Then, what are they going to do for a living. (2) Know enough to see how & what parts can be implemented. Could have been resolved w/ better knowledge earlier. [If relevant:] Once there is a solution, what do you think will happen to you and your family? Knowledge deficit.

~~Nothing really. Rationally,~~ we will prove that we can solve these issues. Sustainability.

- o What do the people in your community want most? New Haven, CT: Stop Joe Sixpack from cutting down "our" forests. Very interested in the fate of the NW jobs.
- o What would be the worst thing that could happen? Go on Fighting Gang of 4 report would solve this. (He wrote it.) Keep doing what we're doing. We have a chance to put public forests in the forefront & show we can work together.
- o Are you involved in any environmental groups? Nat. Council - Environ. Defense Fund: CT. Fund for the Env. Not affiliated w/ any PUW groups.
- o Is there anything you want to tell me that I did not ask you about?

SAT Report on Old Growth (Jim Lyons help write w/ him)

Inventory + monitoring to get mechanisms to get vision implemented.

Closing: Thanks so much for your input. We are looking forward to a really productive conference on the 2nd and are hopeful that the issues can get framed in a way that will help the Clinton Administration move ahead in addressing the needs of the Region.

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Washington, DC 20501

LM
2:30
3/22

Questionnaire for Prospective Participants

Forest Conference

NAME Dan Tomaschewski

ORGANIZATION Sierra Pacific Industries

PHONE (916) 365-3721

FAX 916 365 9475

Interviewer Zoi

Introduction: Hello, I'm _____ calling from the [Executive Office of the President] in Washington, DC. As you are probably aware, President Bill Clinton, Vice President Al Gore and members of the Cabinet will be convening a Forest Conference in Portland on April 2nd. In preparing the President's briefing materials we are trying to get a very current sense of the issue at the state and local level. It was suggested that you could offer insight here, so if you don't mind, I would like to run through several questions with you. Your perspective will help the President and his team understand the issues better and hopefully assist in designing a conference that addresses the topics that matter most to the citizens of the Northwest.

attempted to strike a balance - the Co. has been a leader -- Sierra Accord on legislation for Private land. Instrumental in trying to forge understanding betw. & moderates - can balance competing resource needs and still manage

How are you involved in [this issue] [the issue of forest management on federal lands]? How does it affect you personally? VP of Sierra Pac. -- Timberlands Largest Forest Products
9 sawmills 3000 employees 1.1 million acres -
1% total acreage in CA -- Largest purchaser of Gov't timber in CA - 5x as anyone else 300,000,000 ft under contract
CA 1/3 of Raw Mat'l Supply is from fed'l lands -- have a real stake

What do you see as the problem? How do you think we got here?

① Land mgmt planning process tendency of fed'l agencies to set aside pieces of land for diff. uses, local constituents big hands -- left us agency to still produce timber over reduced land base => clearcutting b/c demand still high. (Forestry: public enterprise (real intensive) => public outcry...)

to harvest trees proponents -- Spotted Owl -- Must Plan Extensive work by FWS Service / other wildlife species. Ecosystem Approach. Doesn't make sense to export w/ such high demand

Only ~10% of private land is clear cut

now must get out of that box

- o [Who is at fault?] [From your perspective, who are the "good guys" and who are the "bad guys"?]

- o Who do you respect most on this issue? Who has the most to offer?
 - More progressive industry elements -- "us" -- progressive, best practices
 - Forest Service
 - Environmentalists at local level -- Planning, Conservator League, Nature Conservancy, Ancient Forest Alliance, Applegate Process

- o What do you think ought to happen? How will it get implemented?
 - ① Have conference
 - ② Frame parameters, look for pragmatists who can offer some sort of solution
 - ③ Assign working group to craft legislation to set aside more fed'l land in exchange for more stability for communities

this is an ALTERNATIVES -- range of options -- more/less environmental
- o [If relevant:] Once there is a solution, what do you think will happen to you and your family?
 - ↓ 2 of 9 sawmills probably out of business anyway. Spring: early summer
 - Trying to acquire more of their own land --
 - Sustainable on private land.
 - Will sell land

→ less intensive forestry
→ more stability -- stop challenge

What do the people in your community want most?

- o What would be the worst thing that could happen?

No Solution, BAC

dredging up indiv. species -- instead of ecosystem approach

- o Are you involved in any environmental groups?

Nature Conservancy member } not really active
Native Plants Society

Pretty good relations of State Auditor

- o Is there anything you want to tell me that I did not ask you about?

We have an historic opportunity --
go for the balanced solution

↓
Dana Taylor

Closing: Thanks so much for your input. We are looking forward to a really productive conference on the 2nd and are hopeful that the issues can get framed in a way that will help the Clinton Administration move ahead in addressing the needs of the Region.

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Questionnaire for Prospective Participants
Forest Conference

NAME Brian Gelber

ORGANIZATION _____

PHONE _____ FAX _____

Interviewer Ken

Introduction: Hello, I'm _____ calling from the [Executive Office of the President] in Washington, DC. As you are probably aware, President Bill Clinton, Vice President Al Gore and members of the Cabinet will be convening a Forest Conference in Portland on April 2nd. In preparing the President's briefing materials we are trying to get a very current sense of the issue at the state and local level. It was suggested that you could offer insight here, so if you don't mind, I would like to run through several questions with you. Your perspective will help the President and his team understand the issues better and hopefully assist in designing a conference that addresses the topics that matter most to the citizens of the Northwest.

- o How are you involved in [this issue] [the issue of forest management on federal lands]? How does it affect you personally?

Forest resources researcher since 1965, inform people what has happened over the years... as an academic.

- o Is anyone in your family involved in the timber industry?

No.

- o What do you see as the problem? How do you think we got here?

Industry, community and agencies
at vortex. Gridlock.

- o [Who is at fault?] [From your perspective, who are the "good guys" and who are the "bad guys"?]

None.

- o Who do you respect most on this issue? Who has the most to offer?

- o What do you think ought to happen? How will it get implemented?

Come to integrated vision for forests and communities on all questions about health of region.

- o [If relevant:] Once there is a solution, what do you think will happen to you and your family?

Insulated academic community.

- o What do the people in your community want most?

People want certainty for the future.

- o What would be the worst thing that could happen?

Uncertainty.

- o Are you involved in any environmental groups?

No.

- o Is there anything you want to tell me that I did not ask you about?

No.

Closing: Thanks so much for your input. We are looking forward to a really productive conference on the 2nd and are hopeful that the issues can get framed in a way that will help the Clinton Administration move ahead in addressing the needs of the Region.

[AND IF THEY PROVIDED GOOD, SOLID RESPONSES AND YOU FEEL CONFIDENT THIS INDIVIDUAL COULD MAKE A CONTRIBUTION TO THE CONFERENCE: "You may be asked to participate in the Forest Conference by sitting at the Roundtable to discuss the issues with President Clinton. Is this something you are interested in doing?" (if so, we will be letting them know this week)]

[if you are not so sure about their ability to contribute to one of the roundtables, or if they inquire about how to provide input, suggest that they submit comments in writing to:

Office on Environmental Policy
Old Executive Office Building
FAX: 202/456-2710
Attn: Forest Conference
Washington, DC 20501

Ken Great!!
Questionnaire for Prospective Participants

Forest Conference

NAME Ann Hannus
ORGANIZATION Assistant State Forester
PHONE 503-378-2564 FAX _____
Interviewer Ken

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- o How are you involved in [this issue] [the issue of forest management on federal lands]? How does it affect you personally?
Involved since 1985. Start to go to squad. Written policy proposed worked with Gov.
- o Is anyone in your family involved in the timber industry?

No

- o What do you see as the problem? How do you think we got here?
How do we manage National Forests and what will we manage them for. There been a change in attitudes and lawsuits propelled us to the forefront.

- o [Who is at fault?] [From your perspective, who are the "good guys" and who are the "bad guys"?]

NO OWLS vs jobs. After year on God
 Squad her how we live pointing fingers can be.

- o Who do you respect most on this issue? Who has the most to offer?

Part of problem Fed. agencies under old
 admin are not trusted. BLM, FWS, FS. Gang of
 good. Recovery plan for owl. (she worked on.) If agencies

- o What do you think ought to happen? How will it get implemented?
- FE should be kick-off for solution get
 rid of crisis in supply. Fed manages pretty hard off.
 Vehicle president can use for admin. / lig solutions.

- o [If relevant:] Once there is a solution, what do you think will happen to you and your family?

Rejoice! Sense of stability to community.
 Confidence in good forest management.

- o What do the people in your community want most?

Community want solution (long term.)
 Deal with both east/west side.

- o What would be the worst thing that could happen?

Continued gridlock. No plan felt action.

- o Are you involved in any environmental groups?

No

- o Is there anything you want to tell me that I did not ask you about?

Discuss the complexity of DUE. Change
 radically management. No governmental approach.

Closing: Thanks so much for your input. We are looking forward to a really productive conference on the 2nd and are hopeful that the issues can get framed in a way that will help the Clinton Administration move ahead in addressing the needs of the Region.

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Attn: Forest Conference
Washington, DC 20501

+ How situated +

((H)) 503-364-3108

NORM
503 Johnson

326-2200
737-2277

my call
239-5834

Conf Call:

1. Site Visits -

- Kevin needs site specific info.
- Espy trip fax to Ali Wobb

finalized ~~meeting~~ w/

+ Espy to Olympic pen.

208-5133

2. Long Briefing in Portland:

- 7 or 8 people --
- genl terms -- schedule of conf; Espy visits
- not open to public. Members likely to be in DC
- Cong staff will have room w/ closed circuit TV

VanNote
fax

503/ 326-5044

3. Babbitt

Th evening: ~~Just~~ sep. grp in Portland



Collier

4. BLM instructed to ~~work~~ on ELOSYS

- May free up 500k ~~land~~

to comply w/
APP - FS viability
Need to call Hill - deFazio, Hatfield
Packwood