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Series/Staff Member: Kathleen (Katie) McGinty
Subseries: [Correspondence]

OA/ID Number: 2254
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Folder Title:
[M - December 1993] [Loose]

Stack:	Row:	Section:	Shelf:	Position:
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DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. resume	Damian Miller [Personally Identifiable Information] [partial] (1 page)	12/00/1993	b(6)

COLLECTION:

Clinton Presidential Records
Council on Environmental Quality
Kathleen "Katie" McGinty
OA/Box Number: 2254

FOLDER TITLE:

[M-December 1993] [loose]

2012-0769-F

kc1950

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

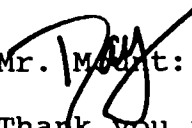
Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

THE WHITE HOUSE
WASHINGTON

December 27, 1993

Mr. Day O. Mount
Director
Office of Environmental Policy
U.S. Department of State
OES/ENV, Room 4325
Washington, D.C. 20520

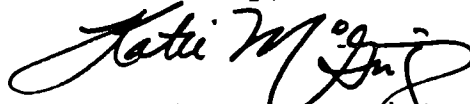
Dear Mr.  Mount:

Thank you for your valuable input at Tuesday's GLOBE Program meeting. As we discussed, I am asking for a commitment from each of the involved agencies. From the Department of State I would like one Senior Political Appointee to serve as a senior point of contact within your agency. This individual will act as a liaison between the subcommittees and the State Department. Also needed is one full time, career employee to chair the International subcommittee. The International subcommittee will concentrate its efforts on the implementation of The GLOBE Program on an international level.

The subcommittee chairperson will be housed with the GLOBE Program office staff and the other subcommittee chairs for at least the remainder of FY 1994. Please remember that in the weeks to come, we will ask for an additional five or six people to spend a few hours per week to staff the various subcommittees. Enclosed is a copy of the organizational structure of the working groups and their subcommittees, and a chart listing the general topic areas to be covered by each subcommittee.

Please respond before January 15, 1994 with the names of the two designees from your agency to work on The GLOBE Program.

Sincerely,



Kathleen A. McGinty
Director, White House Office on
Environmental Policy

THE WHITE HOUSE
WASHINGTON

December 8, 1993

The Honorable Austin J. Murphy
U.S. House of Representatives
Washington, D.C. 20515

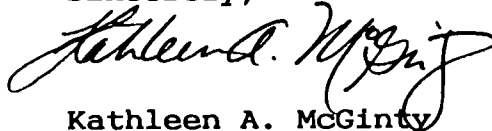
Dear Congressman Murphy:

Thank you for contacting me regarding Ms. Cynthia Vallina's interest in the Federal Environmental Executive position, created by the recently signed Recycling Executive Order.

In conjunction with EPA, we are currently in the process of reviewing the many qualified applicants, of which Ms. Vallina is one. A decision will be forthcoming in January, and we will certainly notify her of any developments in this regard.

Again, thank you for sharing Ms. Vallina's interest in working for the Administration on environmental issues.

Sincerely,

A handwritten signature in cursive script, reading "Kathleen A. McGinty".

Kathleen A. McGinty
Director, White House Office on
Environmental Policy

KAM/avl

AUSTIN J. MURPHY

20TH DISTRICT, PENNSYLVANIA

COMMITTEES:

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LABOR STANDARDS, OCCUPATIONAL
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Congress of the United States

House of Representatives

2210 Rayburn Building

Washington, DC 20515

(202) 225-4665

December 7, 1993

ALLEGHENY COUNTY
BRIDGEVILLE, PA 15017
(412) 221-2129

FAYETTE COUNTY
R.D. #3, Box 352-BB
Uniontown, PA 15401
(412) 438-1490

WESTMORELAND COUNTY
8 SOUTH 4TH STREET
YOUNGWOOD, PA 15697
(412) 925-1370

GREENE COUNTY
COUNTY OFFICE BLDG.
93 HIGH STREET
WAYNESBURG, PA 15370
(412) 627-7611

WASHINGTON COUNTY
96 NORTH MAIN STREET
WASHINGTON, PA 15301
(412) 228-2777

306 FALLOWFIELD AVENUE
CHARLESTON, PA 15022
(412) 489-4217

Ms. Kathleen McGinty
Deputy Assistant To The
President and Director
Office of Environmental Policy
360 Old Executive Office Bldg.
Washington, D.C. 20500

Dear Ms. McGinty:

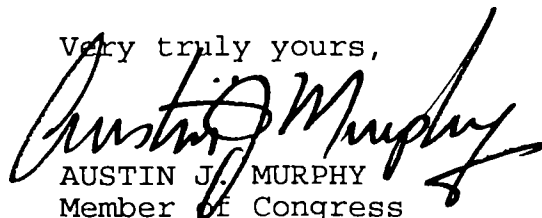
I am writing to strongly endorse the candidacy of Ms. Cynthia A. Vallina, who is being considered for the position of the new Federal Environmental Executive.

It is my understanding that Ms. Vallina drafted the President's Executive Order on Acquisition, Recycling and Waste Prevention while consulting with the White House through the Order's finalization and issuance. This obviously would make her the most knowledgeable person in implementing the provisions of the Order.

In addition to her strong personal commitment to recycling and the environment, Ms. Vallina has the professional work experience in the public sector to ensure that Government becomes a model consumer of recycled products. Cynthia was instrumental in organizing the first "Government Buy Recycled Products" Trade Fair and worked with the Council on Federal Recycling and Procurement Policy to develop their charter and working group agendas.

Ms. Vallina would bring a wealth of hands-on knowledge and a strong commitment to the program. Most importantly, she possesses the high intellect and strong organizational and communication skills to successfully administer this policy. I will appreciate your giving her credentials every possible consideration.

Very truly yours,


AUSTIN J. MURPHY
Member of Congress

AJM/fpm

THE WHITE HOUSE
WASHINGTON

December 7, 1993

Mr. Francis Xavier McKee
2442 Wedgewood Way
York, PA 17404

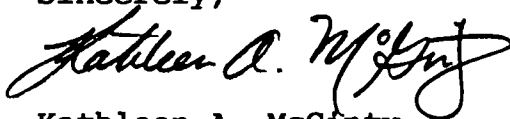
Dear Mr. McKee:

Thank you for contacting me regarding the proposed coal plant in York, Pennsylvania. It was good to hear from you, and thank you for your kind words of support.

As you know, the preservation of our environment continues to be one of this Administration's highest priorities. I certainly appreciate learning about your involvement in increasing public awareness about the potential environmental and health risks of the proposed coal plant in your community. With regard to your specific concerns about the technologies to be employed by the proposed plant, I have taken the liberty of forwarding a copy of your letter to the Department of Energy. Rest assured that this Administration shares your concerns about the health and well-being of all Americans and especially our youth.

Again, thank you for sharing your views with me.

Sincerely,



Kathleen A. McGinty
Director, White House Office on
Environmental Policy

KAM/avl

September 14, 1993

Kathleen A. McGinty
Director - White House Office on Environmental Policy
The White House
1600 Pennsylvania Avenue
Washington, DC 20500

Dear Kathleen,

I hope this letter finds you in the best of health and sprits.

What a pleasure it was to read about you in the September 2, 1993 issue of The Catholic Standard and Times ! I, like you, am a product of the Philadelphia Catholic School system having graduated from St. Helena grade school, Cardinal Dougherty High, La Salle University and Philadelphia College of Textiles and Science. I once attended a prom at Hubert's (it seems sooo long ago). My wife, Jane, is a product of Ryan and Gwynedd Mercy College. Our children - Tom (age 11), Erin (8), Patrick (5) and Jenny (4) all attend St. Rose of Lime grade school in York, Pennsylvania. My career took me and my family to York several years ago. I still find my thoughts drifting to the Philadelphia area; our families still live there - my sisters and parents in Olney and Jane's family in Cornwells Heights.

It was during one such visit while reading the Catholic Standard that I learned about your assignment as President Clinton's deputy assistant and Director of the White House Office on Environmental Policy. I applaud you for all your efforts leading to such an appointment. Your Dad made it quite clear in the article all about your drive and determination. It is a similar drive in me that motivates this letter.

Kathleen, for almost two years I have been actively involved in the opposition of a federally sponsored project to place an experimental coal plant in the community of York. First, please understand - I am not an environmental extremist; I am a parent, a businessman and a taxpayer who is deeply troubled that \$75,000,000 of our tax money is being diverted to a project that has met broad based opposition from the York community. The 600 member York County Medical and Osteopathic Society, The South Central Chapter of the American Lung Association and a host of other organizations have taken a position of public opposition to the project. Also, the technology planned for use in the plant is one that has long since been surpassed by cleaner, more efficient coal combustion technology recently funded by our government, namely coal gasification (ICCCG). Coal gasification, according to federal documents, is 10 percentage points cleaner in SO₂ emission and 10 points more efficient, overall than the atmospheric fluidized bed technology (ACFB) planned for York. The ACFB project is part of the Clean Coal Technology initiative sponsored by the DOE.

The ACFB project is from Round I (circa 1986) where it was originally rejected. After emerging from the loser's list it was destined for Tallahassee, Florida. After the residents there rose up in opposition to it, the rights to the project were purchased and

September 15, 1993

Page 2

redirected to West Manchester Township located in York County, Pennsylvania. Our residents, like those in Tallahassee, rose up in opposition to the project and, through a variety of zoning tactics, were able to force the project from West Manchester. The sponsors of the project aimed it now to its third location in as many years to North Codorus Township near the site of the P.H. Glatfelter paper mill. You wouldn't believe that place! It makes Rohm and Haas in Philly or up in Bristol look like a cookie factory.

The people in North Codorus Township have risen up in opposition to the project however there is no local zoning ordinances on which to oppose it. It looks like the North Codorus Board of Supervisors (the chairman works for the paper mill) will be unable to oppose its location to their neighborhood.

Kathleen, my basis of opposition to the federal government's role in this project is the \$75,000,000 of our tax money going to technology that has already been proven more polluting and less efficient than later DOE sponsored ICCCG projects. I met privately with DOE officials and asked why the funding couldn't be transferred to the more recent ICCCG coal gasification technology, indicating that their very own literature and submissions to Congress state that coal gasification pollutes less and is more efficient. Our DOE officials responded that the technology couldn't be switched because of legislative restrictions. They suggested that I work to change that restriction. Contacting you represents part of that work.

We are in desperate need of someone with a clear head and sound judgment within our federal government to take this experimental plant head on. Most recently, signatures of over 10,000 York County residents who oppose this project were delivered to our Pennsylvania Senators. The air quality in our York Air Basin, in the words of Dave Wilson, Director of the Lung Association is "...already poor." This project will only exacerbate our air quality and threaten the estimated 30,000 victims of existing lung disease in York County.

With your responsibilities an event of this magnitude may seem insignificant but please bear in mind that our children will live with this project for at least the next three decades. They need your help.

You are welcome to contact me or come visit us in York. My family and I would be pleased to have you stay with us. If you are unable to visit us I would be pleased to visit you with the President of the Medical Society, the Lung Association Director or anyone else you believe appropriate.

Kathleen, I wish you the best in your assignment and life. Thank you so much for your help in this matter. With my and my family's warmest personal regards, I remain,

Sincerely,

A handwritten signature in cursive script, reading "Frank McKee".

Francis Xavier McKee
2442 Wedgewood Way

THE WHITE HOUSE
WASHINGTON

December 8, 1993

Mr. Robert C. McColly
President
Association of Consulting Foresters
of America, Inc.
5400 Grosvenor Lane, Suite 300
Bethesda, MD 20814

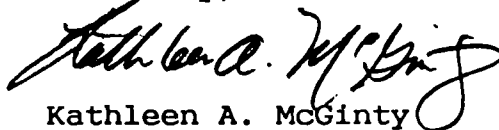
Dear Mr. McColly:

Thank you for your recent letter regarding your thoughts about wetlands determinations on agricultural lands. It was good to hear from you.

As you know, President Clinton and Vice President Gore are committed to the preservation of our natural resources in a way that leads to strong and sustainable economic growth. I certainly appreciate learning your concerns about naming a lead agency to work on wetlands determinations for forest lands. The Environmental Protection Agency, Corps of Engineers, Fish and Wildlife Service, and Soil and Conservation Service are currently negotiating a Memorandum of Agreement to define the agencies' respective responsibilities under this new policy.

Again, thank you for sharing your views with me.

Sincerely,



Kathleen A. McGinty
Director, White House Office on
Environmental Policy

KAM/avl



Association of Consulting Foresters of America, Inc.

5400 Grosvenor Lane, Suite 300, Bethesda, Maryland 20814-2198

Tel (301) 530-6795 • Fax (301) 530-5128

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October 21, 1993

The Honorable Kathleen A. McGinty
Deputy Asst. to the President
Director of the Office of
Environmental Policy
OEOB - Room 360
Washington, DC 20501

Dear Ms. McGinty:

The August 24 White House Office Policy on New Federal Wetlands calls for the Soil Conservation Service of the U.S. Department of Agriculture to be the lead agency for wetlands determinations on agricultural lands.

The Members of our Association strongly support this new responsibility.

However we are concerned that under this policy the "determinations of agriculture lands" may not include forest lands of private non-industrial ownership.

This precedent has justification as most agricultural lands include forest lands. To exclude forest lands would require involvement of two agencies in the "determinations" which is inefficient and places an extra and unnecessary burden on the private landowner. Further the Soil Conservation Service has the knowledge, experience, skills, creditability and professional capacity in understanding soils necessary to serve as the lead agency.

We request your assurance in seeing that the Soil Conservation Service will be fully responsible for determinations on forest lands.

Sincerely,

Robert C. McColly
President, ACF

THE WHITE HOUSE
WASHINGTON

December 8, 1993

Ms. Sandra Marquardt
Greenpeace
1436 U Street, N.W.
Washington, D.C. 20009

Dear Ms. Marquardt:

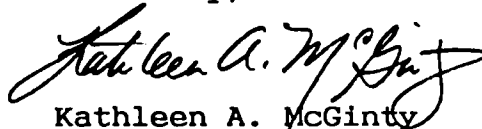
Thank you for your recent letter regarding your thoughts about pesticide regulations. It was good to hear from you.

President Clinton and Vice President Gore are committed to the preservation of our environment. As you noted, the Environmental Protection Agency recently announced a proposal for comprehensive reforms of the nation's pesticide and food safety laws. This is a result of a joint study of the EPA, the USDA, and the FDA to update the existing laws of 20 years ago, and it calls for a stricter standard of a "reasonable certainty of no harm" for food safety. We feel these actions are a significant step towards a safer food supply.

I certainly appreciate learning your views with regard to pesticide export policy. I have taken the liberty of sharing a copy of your letter with Ms. Linda Breggin of my staff who is handling this important issue. Rest assured that we will continue our efforts in this regard.

Again, thank you for sharing your thoughts with me.

Sincerely,



Kathleen A. McGinty
Director, White House Office on
Environmental Policy

KAM/avl

ADELAIDE • AMSTERDAM • ANCHORAGE • AUCKLAND • BRUSSELS • BUENOS AIRES • CHICAGO • COPENHAGEN • DUBLIN
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GREENPEACE

Greenpeace • 1436 U Street NW • Washington DC 20009 • Tel (202) 462-1177
Tlx 89-2359 • Fax (202) 462-4507

*Linda
let me know
if response
is necessary*

TO: Bill Gallston, Linda Lance, Katie McGinty, Lynn Goldman, Ann
Hardison, Jerry Mande, Mike Taylor, Mitch Zeller, Larry
Elworth, Cindy Sheeley, T.J. Glauthier
FR: Sandra Marquardt, Greenpeace
RE: Concerns Over the Pesticide Export Proposal
DT: October 20, 1993

*A standard response
thanking them
for their views*

As you may know, Greenpeace has been at the forefront of work on pesticide export issues for the last several years. As such, we have serious concerns about the pesticide export proposal the Administration announced September 21 as part of its pesticide package. We are perplexed as to why the proposal not only is weaker in some cases than that proposed by the regulated industry but is also a mere shadow of what former Senator, now Vice President Gore, sponsored from 1989-1992 and which almost passed three years ago as part of the Farm Bill under the former Bush Administration. We look forward to working with you to address the concerns discussed below.

*may be appropriate
(Please
when
a copy
for my
files)*

Our concerns stem primarily from the fact that it seems there is a misunderstanding of the separate components of what had become known as the "Circle of Poison." While consumption of illegal residues on imported foods is a very important part of the problem, it is only one part. The Circle STARTS with production, which results in worker, community and environmental exposure during the manufacturing process. It continues with storage and transport accidents on a product's way to, or at, a port such as Baltimore. Then it moves overseas to countries like Nicaragua where 7 workers using one of our never-registered pesticides just last year were sent to the intensive care unit of the local hospital. As a global leader, this nation cannot focus solely on only how exports affect our stomachs.

*9
V-17*

That said, we would like to go through the primary problems we see in the proposal.

1 - It does NOT REQUIRE ANY TESTING of pesticides never registered for use in the U.S. Instead, manufacturers are given the OPTION of getting an import tolerance OR merely providing a test methodology to detect residues on imported foods.

First of all, a tolerance ignores the adverse impacts of pesticides on workers, communities and the environment discussed above and solely considers the dietary impacts on the U.S. consumer. This means that a product could be sent out from the U.S. which causes severe neurological, ecological or other impacts, yet we would have no idea what was going on under the

label of the United States flag. Secondly, a test method would help border inspectors detect residues. However, without ANY health tests, FDA cannot even know the extent of the risks posed to the consumer from the detected residues. Thirdly, without requiring that the method be practical, such a provision is useless, given the time pressure on testing laboratories.

2. Nor would the proposal enable EPA to stop the export of a never-registered pesticide, contrary to Ms. Browner's September 22 testimony. At that time she stated: "If [a pesticide] has never been in our registration system, if we are informed by another country that they do not wish to have that pesticide shipped to them, then it is not shipped." From what we understand of the proposal, the U.S. would only be able to stop the export of those few pesticides on the United Nation's PIC list, which currently amounts to just 12 pesticides, only 2 of which are made in the U.S. (chlordane and heptachlor). The PIC list does not include the newer, never-registered pesticides.

In fact, the PIC process could actually work AGAINST U.S. citizens. For example, so long as any country wishes to import a product on the list, production can continue and our own citizens are forced to take the brunt of the request by being exposed during the production, transportation and consumption of treated products, in other words, at both ends of the process.

3. The number of pesticides affected by the ban proposal is so small as to be meaningless. A review of EPA's list of pesticides which would fall into this category show that the vast majority of the 43 pesticides on the EPA list of banned pesticides are not even made in this country, if anywhere, anymore.

4 - It would still allow pesticides to be exported if banned for environmental versus health reasons. This glaring omission was transferred directly from the Bush Administration proposals and we are disappointed to see it put forth again by the Clinton Administration. Furthermore, this short-sighted approach is in direct contradiction not only to the name of the regulating agency, but also to the purposes of the Biodiversity Treaty which the Clinton Administration signed just this year! Nothing in this proposal would prevent the export of a pesticide with the proven ecological impacts of DDT.

5 - It would still permit pesticides to be exported if voluntarily canceled for reasons other than "health concerns." Not only does this again ignore environmental concerns, but most pesticides are voluntarily canceled because their manufacturers do not consider it ECONOMICAL to conduct the full battery of studies necessary for their products to remain on the U.S. market. In fact, we do not know of a single case in which a company has cited health concerns when voluntarily canceling its

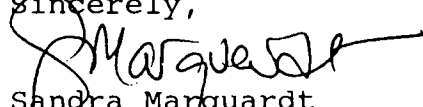
product registration(s). As such, it is unlikely that any voluntarily canceled pesticides would be affected by the proposal.

6 - It does not have any provisions controlling the export of particularly hazardous pesticides including those which are highly acutely toxic or those which are on the "restricted use" list. In past legislative language, a Prior Informed Consent scheme required the importing country to understand the reason for the restriction and consider alternatives before they could request the product.

7 - It does not require information development or exchange on non-chemical alternatives to pesticides which are restricted. This would be in keeping with the Administration's voiced commitments to pollution prevention and sustainable agriculture.

Strong language on pesticide exports was already passed by both the House and Senate during deliberations of the 1990 Farm Bill (its final passage was finally stymied by only a few members of the conference committee) under the Bush Administration. We do not believe it is necessary to backtrack on what was almost passed. We look forward to working with you all in the upcoming weeks to close the major gaps in this proposal. Please call me at (202) 319-2472 to meet and discuss the issues at hand.

Sincerely,


Sandra Marquardt
Greenpeace

Enclosed:

Never-Registered Pesticides Join the Circle of Poison
Overviews of 1989 and 1991 Circle of Poison legislation
Articles from New Orleans action against pesticide exports

cc: Jim Cubie, Mary Dunbar, Mike Fernandez: Sen. Patrick Leahy
Jim Aidala: Representative Mike Synar
Peter Yeo: Representative Gejdenson
Jim Petersen: Representative Glickman
Stan Ray: Representative Stenholm
Bill Schultz: Representative Waxman
Mark Childress: Senator Kennedy
Gloria Butler: Rep. McKinney

THE WHITE HOUSE
WASHINGTON

December 7, 1993

Mr. Damian Miller
Trinity College
Cambridge University
Cambridge CB2 1TC
United Kingdom

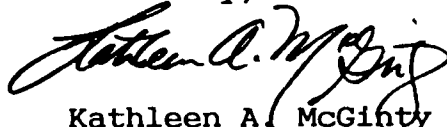
Dear Mr. Miller:

The Vice President has asked that I respond to your letter regarding your interest in working on environmental policy for the Administration. It was good to hear from you, and I apologize for the delay in my response.

I certainly appreciate learning about your efforts to promote environmentally sound practices. Although all positions in my office are filled, your qualifications are impressive, and I will definitely keep your information on file for future reference should we require someone of your expertise.

Again, thank you for sharing your interest in working on environmental issues.

Sincerely,



Kathleen A. McGinty
Director, White House Office on
Environmental Policy

KAM/avl



DEPARTMENT OF GEOGRAPHY
UNIVERSITY OF CAMBRIDGE
Downing Place Cambridge CB2 3EN England

FAX TRANSMISSION

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+ 44 223 333392 (international)

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0223 333399

MESSAGE TO:

Name: Mr. Dominic Lavigne
Address: Old Executive Office Building
Fax Number: 0101 202 486 7044

MESSAGE FROM:

Name: Damian Miller
Telephone Number: Please leave messages at (212) 289 8933
(New York residence)

Number of Sheets: 4
(including this one)

Date sent: 11/18/93

Message:

As recommended, please find
a letter to yourself; one for
the vice-president; and my resume.
Thanks for your assistance.
Damian Miller

Damian Miller
Trinity College
Cambridge University
CB2 1TQ, UK

For attn of:

Mr. Dominic Lavigne
Office of the Vice President
Old Executive Office Building
Washington D.C.
20501

November 17, 1993

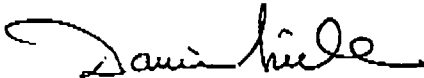
Dear Mr. Lavigne,

In response to a telephone conversation you had with my Mother, Ms. Pauline Juckes (ie. the woman with the English accent), I have forwarded a letter to the Vice-President and a copy of my resume.

I am interested in working in the Vice-President's Environmental Policy Department. From what I have managed to read in England, Kathleen McGinty is presently the chief policy advisor to the Vice-President in environmental policy-making. If you feel that Ms. McGinty's office would be in the best position to respond to my application, could you please forward my letter and resume to this department. Ultimately, however, I will leave this to your discretion.

Thank you very much for offering your assistance. I hope that I shall have a chance to thank you in person if I come to Washington for an interview.

Yours sincerely,



Damian Miller

Damian Miller
Trinity College
Cambridge University
CB2 1TQ, UK

Vice-President Al Gore
Old Executive Office Building
Washington D.C.
20501

November 17, 1993

Dear Vice-President Gore,

Like yourself, I take a profound interest in US energy policy as it relates to climate change. More specifically, my research centers on the domestic and international policy implications of managing the transition from a fossil-based energy system to renewables.

I am currently doing a Master's degree in Environment and Development at Cambridge University (please see enclosed resume). As a preliminary topic for my dissertation, I intend to focus on the transfer of renewable/energy efficient technology to both India and China. I will attempt to identify the technology most appropriate to their development and the international politics underpinning such transfers.

I am also in the process of applying for a PhD in Public Policy in American universities, with a specialization in US environmental/energy policy. However, I would welcome the opportunity to gain valuable experience in Government before beginning my pre-doctoral studies. As such, I am interested in working for your office; both to conduct specified research and to generally help implement your political agenda.

I will be returning to my family home in New York for Christmas on Dec. 6 and leaving Dec. 30, and would be more than willing to come to Washington for an interview. Could you please direct any correspondence to my New York address: 535 E. 72nd street, Apt. (5D), New York, N.Y., 10021; tel. # (212) 288 8933.

Lastly, I have recently submitted an article for publication which analyzes the role of domestic interest groups in the making of future US policy on CO2 abatement. If you would like a sample of my work, I could forward a copy immediately.

Thank you considering my application. I will look forward to receiving your reply.

Yours sincerely,

A handwritten signature in cursive script that reads "Damian Miller".

Damian Miller

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. resume	Damian Miller [Personally Identifiable Information] [partial] (1 page)	12/00/1993	b(6)

COLLECTION:

Clinton Presidential Records
Council on Environmental Quality
Kathleen "Katie" McGinty
OA/Box Number: 2254

FOLDER TITLE:

[M-December 1993] [loose]

2012-0769-F
kc1950

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

[001]

DAMIAN MILLER

535 E. 72 St., Apt. 5D
New York, NY, 10021
Tel No. : 212 288 8933

Trinity College
Cambridge
CB2 1TQ, England

Status: American; British.

(b)(6)

education

CAMBRIDGE UNIVERSITY, Trinity College, England (93-94). Master's Degree in Environment and Development. Degree expected in 1994. Scholarship from the Economic and Social Research Council. Class representative.

LONDON SCHOOL OF ECONOMICS, England (90-93). BSc in International Relations. First Class Honours Degree (top 5% of class).

L'ETOILE, Paris, France (June-Aug 88). Completed advanced diploma course in French Language.

MILLFIELD SCHOOL, England (87-89). A-Levels: French, English, Philosophy; received Philosophy Prize for academic excellence. Joint athletics/academic scholarship. Head of House and School Prefect.

HUNTER COLLEGE HIGH SCHOOL, New York City (82-87). High School Diploma.

work experience

FRIENDS OF THE EARTH, England (Jan 92- June 93). Volunteer Assistant to Environment and Development Coordinator (10-15 hours per week). Tasks included: research projects; support letters for campaigns; public relations; reorganization of filing system.

CENTER FOR INCENTIVE TAXATION, England (June-Sept 92). Paid Research Assistant to Director and Chief Economist. Wrote ten chapters for draft of economics textbook; analyzed basic micro- and macro-economic theory; identified the economic and environmental benefits of land-value taxation and pollution taxes.

CHASE MANHATTAN BANK, England (Oct 89-March 90). Administrative Assistant to Head of Dealing Room Support Department.

SELMA RUBIN TALENT AGENCY & FORD MODELS, New York City (76-87). Actor/Model. Work includes: TV, theater, and print.

activities

RALEIGH INTERNATIONAL EXPEDITION, Lake Baikal, Siberia (June-Sept 93). Raised \$5000 in sponsorship from companies and public institutions for participation. Assisted scientists in water pollution survey; studied transition from collective to private farming; participated in paleontological dig. Recommended as future staff member. (report available upon request)

FIFTH AVENUE CHURCH, New York City, (Dec. 92 -) Volunteer in Homeless Shelter during vacations.

CROSS-COUNTRY, (82-89) National Junior Champion, USA. Member of national champion relay team, UK.

OUTWARD BOUND, (June 86) Completed 23-day course in Appalachian Mountains, North Carolina.

skills and interests

Office skills: typing - 30 words per minute; proficient in Word Perfect, Lotus, Windows, Word 5 and Paradox. Languages: fluent in French. Travel: self-financed trips throughout Africa, Australia, New Zealand, Europe, Russia and USA.

THE WHITE HOUSE
WASHINGTON

December 7, 1993

Mr. Winford Mickey
Chief Executive Officer
Metro Maintenance Corporation
120 West 5th Street
P.O. Box 141463
Cincinnati, OH 45250

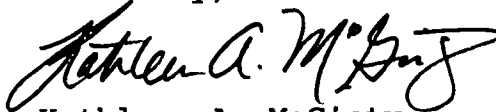
Dear Mr. Mickey:

Thank you for contacting me regarding your work at Metro Maintenance Corporation and your concerns about EPA contracting issues.

I appreciate learning your complaints about the Office of Small and Disadvantaged Business Utilization at the EPA. My office, however, is not equipped or commissioned to perform investigations into these matters. I have, therefore, forwarded a copy of your letter to the Mr. Leon Hampton, Director of the Office of Small and Disadvantaged Business Utilization, for review and response to your specific concerns.

Again, thank you for contacting my office.

Sincerely,

A handwritten signature in black ink, appearing to read "Kathleen A. McGinty". The signature is fluid and cursive, with the first name "Kathleen" and last name "McGinty" clearly distinguishable.

Kathleen A. McGinty
Director, White House Office on
Environmental Policy

KAM/avl

Metro Maintenance Corporation

120 West 5th Street
Post Office Box 141463
Cincinnati, Ohio 45250
513-772-7433

Kathleen McGinty, Deputy Assistant
To The President, Director of Office
On Environmental Policies
The White House
Washington, DC 205

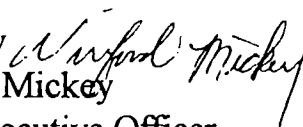
Dear Mrs. McGinty:

After the EPA put my firm out of operations in 1983 court action was pursued by me to obtain justice in this unfortunate dispute because I was subjected by EPA Officials to an unreasonable and inadequate approach to competitive contract administration.

However, in 1987, I agreed to drop the complaint in return for granted EPA contracts. In doing so, substantial EPA dollars were promised by the agency for award under the Small and Disadvantaged Business Capital Ownership program. Nevertheless, this EPA commitment was accepted by me provided that my firm was certified by the United States Small Business Administration, the vein in these EPA representations. In September of 1992, my firm was certified justly by that agency, as an 8(a) participant.

Following today, issues present them-selves for resolution. They are within the areas that surround EPA inflicted financial damage. Another issue is the insufficient EPA contract support. My firm has no ability to pay debt without the substantial EPA contract support. Lastly, there is the issue of reluctance of Office of Small and Disadvantaged Business Utilization in Washington's EPA Headquarters to work with my firm, as promised. Officials are to satisfy the EPA representations in commitment made to my firm!

I am asking your office to investigate these matters immediately. Please respond to represented counsel, Ira Berman. He may be reached by calling 513-772-7433.

Sincerely 
Winford Mickey
Chief Executive Officer
Metro Maintenance Corp.

THE WHITE HOUSE
WASHINGTON

December 7, 1993

Mr. Richard H. Mays
Attorney at Law
Marks & Murase
2001 L Street, N.W.
Suite 750
Washington, D.C. 20036-4910

Dear Mr. Mays:

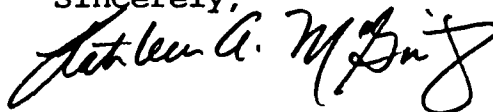
The Vice President has asked that I respond to your August 23 letter regarding the Environmental Protection Agency's (EPAs) Enforcement Program. It was good to hear from you, and apologize for the delay in my response.

I certainly appreciate learning your thoughts about the reorganization of the enforcement program at the EPA. With regard to your specific concerns about the composition of the task force established by EPA Administrator Carol Browner to look into this matter and the staffing of the Deputy Assistant Administrator and Division Director level, I have taken the liberty of forwarding a copy of your letter to Administrator Browner for her review and response.

I am sure that your concerns will be given every consideration as we continue to explore ways of increasing the effectiveness and efficiency of environmental enforcement. Rest assured that this Administration will continue in its efforts to promote environmentally sustainable practices.

Again, thank you for sharing your concerns with me.

Sincerely,

A handwritten signature in black ink, appearing to read "Kathleen A. McGinty". The signature is fluid and cursive, with a large, stylized "M" and "G".

Kathleen A. McGinty
Director, White House Office on
Environmental Policy

KAM/avl

RESIDENT PARTNERS

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T. K. CHANG*
ANDREW J. COSENTINO*
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STEVEN M. SWIRSKY*
SHU TOKUYAMA*
JOHN B. WADE III
STEPHEN D. WAYNE*
PAUL R. WIENER*
P. JAY WILKER*

OF COUNSEL
MATTHEW J. MARKS

*(NOT ADMITTED IN D. C.)

MARKS & MURASE

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TELEX 248749

FAX (202) 955-4933

(202) 955-4932

August 23, 1993

AUG 24 1993

399 PARK AVENUE
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LOS ANGELES, CALIFORNIA 90071
(213) 620-9690
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TOKYO

TORONTO

VANCOUVER

ZURICH

Vice President Albert Gore
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Re: EPA Enforcement Reorganization

Dear Vice-President Gore:

As a Clinton-Gore supporter and fund-raiser, and a former Deputy Assistant Administrator for Enforcement at EPA, I have been deeply interested in the actions of the new administration at EPA. I was delighted that, apparently at your recommendation, Administrator Carol Browner announced that the EPA enforcement program would be reorganized to rectify the disassembling of the program during the Gorsuch administration in 1981-82, and that was allowed to remain so under subsequent management at EPA.

Since Ms. Browner's announcement, I have been highly surprised at several developments. One is a political matter, and is primarily the subject of this letter. The task force that Ms. Browner established to consider the enforcement reorganization conducted a hearing, and invited former EPA officials to give their views. All of those former officials

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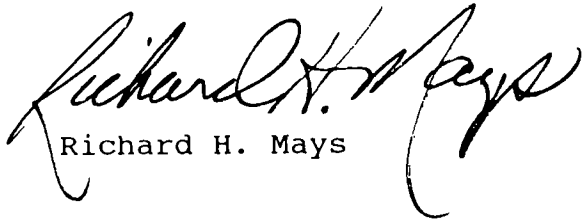
Vice President Albert Gore
August 23, 1993
Page 2

were Republican office holders who could have restructured the EPA enforcement program, but failed to do so. There were no Democrats who were invited to appear, notwithstanding that there are a number of Democrats who are former EPA officials, and have views worth hearing on the reorganization.

In a related vein, I am dismayed that this administration has done nothing to remove and replace the persons at the Deputy Assistant Administrator and Division Director levels at EPA who are holdovers from the Reagan/Bush administrations. One such example is Dan Quayle's former Secret Service bodyguard who was placed in charge of EPA's criminal enforcement program upon his retirement from the Secret Service, notwithstanding his total lack of environmental experience. These are highly-important and desirable positions, and it would seem that the new Administration should attempt to put people more loyal to it in those positions.

The second issue relates to the scope of the reorganization, and is the subject of a letter that I have written to Ms. Browner in order to give her my views directly. A copy of that letter is attached in the event you wish to read it.

Sincerely,



Richard H. Mays

RHM/am

cc: Ms. Katie McGinty
Special Assistant to the
President for the Environment

RESIDENT PARTNERS

PAUL DEVINSKY
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OF COUNSEL
MATTHEW J. MARKS

* (NOT ADMITTED IN D. C.)

Hon. Carol Browner
Administrator
U.S. Environmental Protection Agency
401 M Street, S.W.
Washington, D.C. 20460

MARKS & MURASE

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August 19, 1993

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MILAN

OSLO

PARIS

SEOUL

STOCKHOLM

TOKYO

TORONTO

VANCOUVER

ZURICH

Re: EPA Enforcement Reorganization

Dear Ms. Browner:

As a former Deputy Assistant Administrator and Acting Assistant Administrator for Enforcement at EPA, and a long-time advocate of reorganization of the enforcement program at EPA, I have read with interest the trade press reports regarding your announced reorganization of that program.

Like many others, I initially welcomed the announcement, assuming, as it seemed to indicate, that you were proposing an across-the-board consolidation of enforcement resources into a Headquarters Office of Enforcement and regional enforcement divisions as they existed prior to the Gorsuch reorganization in 1982 (which I experienced as a staff attorney in the Office of Enforcement). Unfortunately, after reading and hearing about some of the details of the proposed reorganization, it appears that the remarks attributed to you (i.e., that the proposed plan would reconsolidate the enforcement program to the way it was structured before Gorsuch dismantled it) are misleading. To the contrary, the proposed organizational

MARKS & MURASE

Hon. Carol Browner
August 19, 1993
Page 2

structure, as contemplated, would not in the least resemble the pre-Gorsuch organization, and would be worse than the one that currently exists. Almost certainly, it would not achieve any of the goals that you stated you hope to gain through the reorganization.

The critical shortcoming of the plan being contemplated, as I understand it, is in excluding the regional offices from the reorganization. While it may not be absolutely essential that Headquarters and the regional organizations be a mirror image of each other, to do so certainly makes the lines of oversight, national program management and reporting responsibilities much clearer. If the regional program offices are left with enforcement personnel and responsibilities along with program functions (such as permitting and state program authorizations), they would presumably receive their national program guidance and oversight from two Headquarters offices (OE and the corresponding HQ program office), resulting in conflicts in priorities and direction. Rather than "eliminating duplication and restoring accountability to enforcement," as stated in your announcement, it would create additional confusion.

As you are well aware, EPA's programs are implemented and enforced in the regional offices. Most of the enforcement actions are developed, negotiated, settled or tried in the regional offices by regional enforcement personnel. Headquarter's enforcement functions are primarily the development of national policies, and oversight to ensure that those policies are being followed by the regional offices. A reorganization that does not include the regional offices would be almost totally ineffective, as it would not remove the problems that exist with the current system at the implementing level.

Even at the Headquarters level, I understand that some of the Headquarters program office enforcement divisions, such as OWPE and the mobile source enforcement office, may be exempted from the reorganization. Such unjustified exceptions would serve to further prevent the achievement of your stated goals of eliminating duplication and allowing EPA to speak with one national voice.

Most of us in the private sector are in sympathy with your goals of strengthening and streamlining the enforcement program. It is much easier for the private sector to do business with an agency that has a relatively straightforward organizational structure and in which specific responsibilities are delegated to specific offices and individuals rather than

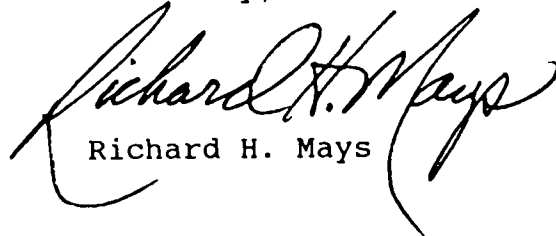
MARKS & MURASE

Hon. Carol Browner
August 19, 1993
Page 3

scattered among various organizational units. However, those goals will not be achieved with the reorganization that is contemplated. Furthermore, it will do the Assistant Administrator of Enforcement the disservice of claiming to vest in him or her an authority that is more illusory than real -- an authority that can be difficult to explain to the public, the press, and congressional committees requesting an accounting of EPA's enforcement actions and program.

There are many people interested in the mission of EPA who have hoped that this Administration would have the foresight and courage to remedy the organizational travesty imposed on EPA's enforcement program 12 years ago. It appears that you possess those qualities. I hope that you also have an understanding of the enforcement process that will enable you to devise an efficient and effective organization, and the will to resist bureaucratic objections to needed changes. Otherwise, this opportunity to obtain such an organization will be lost. I urge you to include the regional offices in a reorganization and to not except particular programs from the reorganization.

Sincerely,



Richard H. Mays

RHM/am

THE WHITE HOUSE
WASHINGTON

December 7, 1993

The Honorable Max Baucus
United States Senate
Washington, D.C. 20510

The Honorable Jim McDermott
U.S. House of Representatives
Washington, D.C. 20515

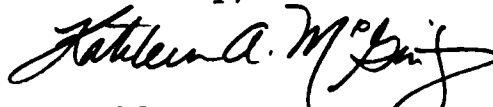
Dear Senator Baucus and Congressman McDermott:

I would like to take this opportunity to thank Tim Mohin and Steve Johnson of your staffs, who in conjunction with representatives of environmental technology industry associations, briefed me on the LINK environmental technology export proposal for the Pacific Northwest. I found the meeting interesting and informative, and I certainly appreciate the opportunity to discuss this important issue.

The LINK project appears to be a useful mechanism to relay trade leads from Asia and North America to the U.S. companies who can profit from the opportunity. Too often in the past, American companies have demonstrated technical leadership only to lose out to better connected foreign competition. The U.S. can no longer stand idly by while other nations assist their companies in promoting environmental technologies; for this reason we launched the Administration's Environmental Technologies Export strategy.

I believe that substantial opportunities for cooperation exist under the Export Strategy between Federal agencies and industry-driven efforts such as LINK. The Clinton Administration is eager to explore these opportunities with you, and with the Northwest industry associations. I look forward to hearing more about the proposal, and working with you on these issues in the future.

Sincerely,



Kathleen A. McGinty
Director, White House Office on
Environmental Policy

KAM/avl

cc: The Honorable Patty Murray
The Honorable Thomas Foley
The Honorable Dirk Kempthorne
The Honorable Peter DeFazio
The Honorable Mark Hatfield
The Honorable Maria Cantwell
The Honorable Slade Gorton
The Honorable Don Young
The Honorable Pat Williams
The Honorable Larry LaRocco
The Honorable Norm Dicks
The Honorable Mike Kreidler
The Honorable Al Swift
The Honorable Frank Murkowski
Misha Halvarsson
Rob Gilmore
Charles Ariss
Rex Lumpkin
Tom Osborne
Michael McDowell
Bill Snyder

Congress of the United States

Washington, DC 20515

November 19, 1993

The Honorable Albert Gore, Jr.
Vice President of the United States
Old Executive Office Building, N.W.
Washington, D.C. 20503

Dear Vice President Gore:

We are writing to reiterate our support for the collaborative efforts of the environmental industry associations of Alaska, Idaho, Montana, Oregon, and Washington to develop an information system, known as Link, that will facilitate transfer of U.S. environmental expertise and technology within the United States and around the world. We believe this promising initiative merits the support of the federal government and we request an opportunity for our constituents to brief you on the project.

For several months, we have been working with our respective environmental industry associations to complete a memorandum of understanding that details the relationships and responsibilities of each participant in the Link system. We are pleased to announce that the environmental industry associations of the five Pacific Northwest states have concluded work on this historic agreement. We enclose a copy of their memorandum of understanding for your review.

We believe the Link project provides the kind of private and public partnership that President Clinton envisioned on Earth Day, when he proclaimed that "America can maintain its lead in the world economy by taking the lead to preserve the world environment." This industry-driven effort will promote U.S. environmental capabilities abroad, coordinate efforts with federal agencies, and provide a single coherent source of information to environmental industries on attractive export opportunities, export financing support, and government regulations. The information system can be functional within several months and already has drawn favorable attention from India, Mexico, and Canada.

Tremendous opportunities lie ahead for those countries and industries that create the technologies, products, and services needed to protect the global environment. We appreciate the leadership the Administration has demonstrated in this area and we look forward to discussing the Link project with you and with

members of your staff. We are available to meet with you at your convenience. To schedule a meeting, please contact Tim Mohin of Senator Max Baucus' office at (202) 224-2699 or Steve Johnson of Representative Jim McDermott's office at (206) 553-7170.

Sincerely,

Max Baucus
Baucus

Jim McDermott
McDermott

Patty Murray

Mrs. J. Fulay

Dirk Kempthorn

St. Klajiro

Ernest

Maria Cantwell

Mark Totten

Don Young

Pat Williams

Larry LaRocco

Norm Deicks

Mike Kreidler

Gaff

Frank W. Tynan

LINK™
An Environmental Interactive Electronic Information System
Background Information

THE LINK™ SYSTEM

LINK™ is an interactive electronic system designed to communicate buying and selling information and in combination with services provided by Applied Environmental Technology, serves as an environmental information clearinghouse for the collection and dissemination of information on:

- Environmental technology, products, and services.
- Technical, educational, legal, and regulatory issues.
- Technology transfer opportunities.
- Finance and business resources.

The LINK™ Pilot Project will develop a system to connect US companies with current information on environmental business opportunities to promote strong global market competitiveness.

LINK™ will promote the transfer of US environmental technologies and services to international markets. It will also facilitate information exchange regionally and nationally.

LINK™ will:

- Foster interaction and support business relationships among domestic and foreign governments, NGO's, industry, educational institutions, agencies, and other organizations.
- Identify and provide business to business trade linkages.
- Provide a cost effective means of stimulating commerce, imparting technology cooperation, and encouraging conditions for entrepreneurship and innovation in the environmental field.
- Enhance domestic and international access to US environmental technologies and services.
- Enhance emergency response capabilities, wherein key US service resources are known overseas and accessible through the LINK™ communications network.

Goals of the LINK™ system are to:

- Collect both domestic and international environmental buying leads.
- Act as a clearing house for these domestic and international buying opportunities.
- Incorporate vendor information, performance specifications, and other information necessary to promote the export of environmental technology and services.

- Forward leads to environmental trade associations, companies, and/or service providers.
- Integrate and interact to the extent possible with other technology databases maintained or developed by, but not limited to, various US Federal agencies.
 - Environmental Protection Agency.
 - Agency for International Development.
 - Department of Commerce.
 - Department of Energy.
 - Trade and Development Agency.
 - Export-Import Bank (Eximbank).
 - Overseas Private Investment Corporation.
 - US-Asia Environmental Partnership.
- Applicable foreign counterpart agencies
 - US state trade and economic development agencies.
 - Domestic and foreign trade & industry associations.
 - Export assistance agencies.
 - NGO.
 - Domestic and foreign research centers and educational institutions.
- Provide an electronic bulletin board (EBBLINK™) where users can access regulations, calendar and general industry information by modem or facsimile.
- LINK™ will be designed to be compatible to the extent possible with network systems, and able to link and update data from multiple sources quickly and easily.

LINK™ Project Board Guidelines

LINK™ will be managed by Applied Environmental Technologies (AET), a 501 (c) (3) nonprofit organization based in Seattle, Washington. LINK™ will initially use a model system developed by the Washington State Department of Trade (DTED) and licensed to AET, on behalf of member environmental industry associations, for the LINK™ Pilot Project.

LINK™ is an industry-driven system designed to serve the environmental industries of the participating states. The LINK™ Pilot Project will be governed by policy direction from a Project Board.

The LINK™ Pilot Project Board shall consist of the chair or designee of:

- Alaska Association of Environmental Industries (AAEI).
- Idaho Environmental Industry Association (IELA).
- Montana Environmental Technology and Services Network (METSNET).
- Oregon Environmental Technology Association (OETA).
- Washington Environmental Industry Association (WEIA).

Each Board member will have clear authority at meetings to speak, vote, and make commitments on behalf of his or her organization.

Ex officio members of the Project Board shall include:

- One representative of Applied Environmental Technologies.
- LINK™ Project Administrator.

The Board will insofar as possible operate by consensus, respecting the interests and concerns of each member. Board actions will be ratified by a simple majority vote at a meeting where a quorum of the board is present.

The Board will meet at least three times per year, and otherwise will fulfill its obligations by telephone, teleconferencing, letter and facsimile communications as required. Board meetings will be based on a prior agreed agenda, and shall be scheduled at times and locations based on convenience to all Board members.

Responsibility of board members representing state associations shall include the following:

- Prepare for, attend, and actively participate in all regular meetings of the Board.
- In those rare cases where the designated Board member cannot attend, ensure the attendance of a substitute member who will be fully empowered to act in the regular member's absence.
- Serve as an effective link between AET and members of his/her association.
- Market and develop support for the LINK™ Pilot Project within the association and elsewhere in their respective states.
- Ensure that an independent auditing procedure of the LINK™ Pilot Project, approved by the Board, is in place, and that Board members and others as appropriate receive an annual financial report and other information as required.
- Assume hosting responsibilities when LINK™ Pilot Project Board meetings are held in his/her state.
- Be available for other periodic responsibilities as circumstances may require.

In addition, AET will develop and the board will review and provide policy direction and approval with regard to:

- Subcontract agreements with the state associations including state specific work scopes and budgets.
- General operating plan for the LINK™ Pilot Project.
- Annual work plans and budgets for the LINK™ Pilot Project.
- The LINK™ Design.
- Product costing.
- Future funding requests.
- Evaluation criteria for measuring project success.
- Quarterly and annual management reports and deliverables.

Once requisite funding is in place, responsibilities of AET to the LINK™ Pilot Project Board will include the following:

- Engage personnel, set up office facilities and take other administrative actions for the purpose of seeing that the LINK™ Pilot Project can be put into full, efficient operation in the shortest possible time.
- Manage and operate the LINK™ System in an efficient and innovative manner, with the goal of creating the maximum amount of trade and business opportunities, and seeing that these opportunities are relayed to all appropriate participating members as quickly as possible.
- Develop the widest possible network of regional, national and international trade contacts and leads, and ensure their availability to LINK™ System members in a timely manner.
- Prepare and arrange for all LINK™ Pilot Project Board meetings, and to circulate agendas, minutes, and other documents to all members on a timely basis.
- Maintain all required financial and personnel records.
- Based on industry needs, and in accordance with guidance from the Project Board, develop plans and strategies for expansion, improvement, and development of the LINK™ System.
- Carry out such other responsibilities as may be agreed mutually by the LINK™ Pilot Project Board and AET.
- Establish appropriate legal and intellectual property protection for the LINK™ system related documentation forms and software.
- Purchase, install, and maintain project hardware and software (hardware purchased for the state associations will become the property of the associations, software will be provided to the state associations under appropriate license agreements).
- Train state participants in the use of project hardware and software.

The foregoing shall apply only to the LINK™ Pilot Project, and shall not imply supervision or oversight by the LINK™ Pilot Project Board of other AET projects or programs.

The five state environmental industry associations will be active participants in the LINK™ Pilot Project. The responsibilities of the state associations will be:

- Market the LINK™ system to their members and prospective members.
- Serve as a conduit in delivery of LINK™ services to association members.
- Provide facilities support for LINK™ system components.
- Provide an active interface between association members and the LINK™ system.