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Collection/Record Group: Clinton Presidential Records

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Series/Staff Member: Alexis Herman

Subseries:

OA/ID Number: 2645

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Folder Title:

Thank-You's for Alexis M. Herman

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4

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Clinton Presidential Records Digital Records Marker

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BRIEFINGS

Divider Title: _____

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**National Association
of Manufacturers**

Christian N. Braunlich
Executive Director
Small Manufacturers Forum

May 11, 1993

Ms. Alexis Herman
Assistant to the President and
Director, Office of Public Liaison
The White House
Washington, DC 20500

MAY 13 1993

Dear Ms. Herman:

Just a brief note to thank you for conducting the White House Briefing held April 28 for the 1993 Small Manufacturers Washington Legislative Conference.

I've written to Bo Cutter and Debbie Shon to thank them for their participation and, I must say, the participants were quite impressed with Ms. Shon's depth of knowledge regarding the NAFTA details. Copies of those letters are enclosed.

I recognize that your time is valuable, and we are therefore particularly grateful for your having taken the opportunity to meet with our group. Thank you again.

Sincerely,



**National Association
of Manufacturers**

Christian N. Braunlich
Executive Director
Small Manufacturers Forum

May 12, 1993

Mr. Bowman Cutter
Deputy Assistant to the President
for Economic Policy
Room 231
Old Executive Office Building
Washington, DC 20500

Dear Mr. Cutter:

Just a brief note to thank you for participating in the White House Briefing held April 28 for the 1993 Small Manufacturers Washington Legislative Conference.

Although I had to depart before you completed your briefing session, I know that the attendees appreciated your candor regarding the President's economic program. As best I can tell, they certainly were candid with you and, while it is difficult to come to an agreement when two parties start with different premises, it is good to know that differing opinions are appreciated and heard in the White House.

I recognize that your time is valuable, and we are therefore particularly grateful for your having taken the opportunity to address our group. Thank you again for joining us.

Sincerely,



**National Association
of Manufacturers**

Christian N. Braunlich
Executive Director
Small Manufacturers Forum

May 11, 1993

Ms. Debbie Shon
Assistant U.S. Trade Representative
USTR
209 Winder Building
Washington, DC 20500

Dear Ms. Shon:

Just a brief note to thank you for participating in the White House Briefing held April 28 for the 1993 Small Manufacturers Washington Legislative Conference.

Although I had to depart before you began your part of the briefing, I have heard nothing but positive feedback from the participants and, indeed, they've consistently described your briefing as one of the most (if not the most) informative and knowledgeable briefings they've received from the White House over the past six years.

I recognize that your time is valuable, and we are therefore particularly grateful for your having taken the opportunity to address our group. Thank you again for joining us and briefing them on the current NAFTA situation.

Sincerely,



Democratic Senatorial Campaign Committee

430 South Capitol Street, S.E., Washington, D.C. 20003 • (202) 224-2447

Chairman

Bob Graham, FL

May 13, 1993

Ex-Officio

George Mitchell, ME

Alexis Herman

Director of Public Liaison

The White House

1600 Pennsylvania Avenue

Washington, D.C.

Program Chairs

John D. Rockefeller IV, WV

Richard Shelby, AL

Majority Trust

Chris Dodd, CT

Max Baucus, MT

Leadership Circle

David Pryor, AR

Patty Murray, WA

Business Roundtable

Tom Harkin, IA

Ben Nighthorse Campbell, CO

Labor Council

Barbara Mikulski, MD

Barbara Boxer, CA

Women's Council

Past Chairman

Charles S. Robb, VA

John Breaux, LA

John Kerry, MA

Dear Alexis:

I appreciate all of your efforts on behalf of the DSCC in planning the White House briefing for members of our Majority Trust Issues program last week. As you are aware, the Majority Trust level is the highest donor group at the Committee, and we make every effort to recognize their contributions to the Committee and to the Party. Your presence as well as that of Mack McLarty combined with the location did just that! Thank you for making it happen for us. We anticipate putting together a second conference around the Fall Senate dinner.

The DSCC is looking forward to continued cooperation with the White House for the benefit of donors as well as candidates. We are planning to hold a conference for potential Democratic Senate challengers in early November. I hope you and others in the Administration will consider participating in issue oriented presentations that we make to them as they come to final decisions about Senate bids. We look forward to having a strong class of challengers who will support the President and the programs he is trying to enact, and planning retreats help to ensure the preparedness of our candidates.

Thanks again for all of your efforts on behalf of the DSCC and for taking the time to be with us last week. I will be in touch.

Sincerely,

*The program was
superb - thank you -*

Donald J. Foley
Executive Director

WHITNEY JOHNS & COMPANY

ACQUISITIONS & BUSINESS STRATEGIES

5203 Maryland Way
P.O. Box 1869
Brentwood, TN 37024-1869
(615) 370-1414
FAX (615) 377-6688

May 19, 1993

Ms. Alexis Herman
Public Liaison
Executive Office of the President
1600 Pennsylvania Avenue, N. W.
Washington, D.C. 20500

MAY 24 1993

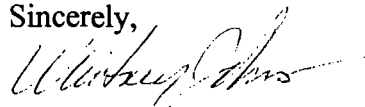
Dear Ms. Herman:

Thank you for your wonderful hospitality during the two White House briefings last week with NSBU and the National Association of Women Business Owners (NAWBO).

As a member of the NAWBO Board of Directors that received an invitation to the President's briefing last Thursday, I especially thank you for allowing us to *storm* the stage and have a short discussion with President Clinton and then have our picture taken. You know the importance of that when we go home to our communities.

On a more serious note, NAWBO wants to help and to participate with this administration. Any time we can come to a briefing on issues relating to small business, please let us know. We are establishing a Washington headquarters in the coming months and will be readily available for you.

Sincerely,



Whitney Johns,
Treasurer of NAWBO

Copy: Grace McGartland, President of NAWBO
Virginia Littlejohn, NAWBO Executive Director

RONALD V. DELLUMS, CALIFORNIA, CHAIRMAN

FORTNEY H. (PETE) STARK, CALIFORNIA
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TELEPHONE: (202) 225-4457
FAX: (202) 225-2099

U.S. House of Representatives
Committee on the District of Columbia

ESTABLISHED 27 JANUARY 1808

Room 1310, Longworth House Office Building
Washington, DC 20515

March 22, 1993

MAR 23 1993

Ms. Alexis Herman
Assistant to the President and
Director of the Office of Public Liaison
The White House
Washington, D.C. 20500

Dear Alexis:

Thank you so much for Thursday's briefing and discussion with the leadership of the Alpha Kappa Alpha Sorority.

The members left feeling they have access to the President and his staff and that their concerns are on the mind and hearts of the new administration. Your time with us was one of the highlights of this regional conference.

Again, thank you and your staff. Best wishes for continued success.

Sincerely,



DIETRA L. FORD
Senior Legislative Associate



SAN DIEGO CONSORTIUM & PRIVATE INDUSTRY COUNCIL

"A Workforce Partnership"

Aurelia Koby
Chief Executive Officer



April 23, 1993

Alexis M. Herman
Assistant to the President and
Director, Office of Public Liaison
THE WHITE HOUSE
Washington, D.C. 20500

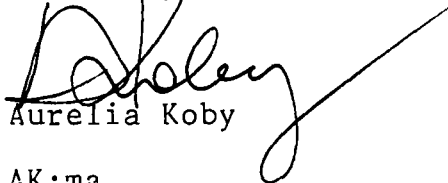
MAY - 2 1993

Dear Ms. Herman:

My recent trip to Washington D.C. to attend the Summer Challenge Conference was a big success thanks to you. I appreciate your help in making arrangements for me to attend the breakfast meeting with Mr. Larry Lawrence and having the opportunity to personally meet with President Clinton.

Thanks again for all your and Marilyn DiGiacobbe's efforts.

Sincerely,


Aurelia Koby

AK:ma

cc: Larry Lawrence
Marilyn DiGiacobbe

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BUSINESS CO.

Divider Title: _____

Tenneco Inc

701 Pennsylvania Avenue, N.W.
Suite 610
Washington, D.C. 20004-2608
Bus: (202) 638-2800
Fax: (202) 638-3306



John J. Castellani
Vice President,
Government Relations

John J. Castellani
John J. Castellani
May 18, 1993

MAY 19 1993

Ms. Alexis Herman
Assistant to the President and
Director of Public Liaison
The White House
Washington, DC 20500

Dear Ms. Herman:

I thought you would be interested in the attached letter from Tenneco CEO Mike Walsh to the President. Tenneco is pleased to support the President's deficit reduction initiatives and we stand ready to assist your efforts to have this tax bill enacted by the Congress.

Sincerely,

A handwritten signature in dark ink, appearing to be "JJC", written over a horizontal line.

JJC:imp
Attachment

Tenneco Inc

Michael H. Walsh
Chairman and Chief Executive Officer

1010 Milam Street
P.O. Box 2511
Houston, Texas 77252-2511
Bus: (713) 757-1300
Fax: (713) 757-1410



May 17, 1993

The Honorable William J. Clinton
The White House
Washington, D.C. 20500

Dear Mr. President:

I am writing to reiterate my support for your economic program especially those provisions designed to reduce the federal budget deficit. The tax elements which were recently reported by the House Ways and Means Committee and supported by you represent a reasonable balance between the need to increase revenues, stimulate investment and ensure the fairness of the tax system.

We strongly urge the House of Representatives to pass the tax bill and urge the Senate to give it favorable consideration as soon as possible.

Tenneco and I stand ready to help.

Sincerely,

S. A. LUDSIN & Co.

INVESTMENT ADVISER

555 MADISON AVENUE

31ST FLOOR

NEW YORK, NEW YORK 10022

212-319-9010

212-319-9011

FAX 212-319-3264

TO: ALEXIS HERMAN

MAY - 9 1993

FAX NUMBER: 6218

DATE: 5/6/93

PAGES: 4

MESSAGE: I ENJOYED MEETING YOU AT THE WHITE HOUSE
RECEPTION FOR THE HOLOCAUST MEMORIAL
MUSEUM. YOUR LETTER FROM THE
TRANSITION DAYS HELPED MAKE THE
INAUGURATION TERRIFIC.

SINCERELY,

Steven

I THOUGHT THE

ENCLOSED WOULD

BE OF INTEREST TO YOU

STEVEN A. LUDSIN

COX
ENTERPRISES, INC.

1320 Nineteenth Street, N.W., Suite 200 Washington, D.C. 20036 (202) 296-4933

Alexander V. Netchvolodoff
Vice President of
Government Affairs

*OPL/staff
cc AMIT*

FEB 24 1993

February 19, 1993

Ms. Alexis Herman
Assistant to the President
Director of the Office
of Public Liaison
The White House
Washington, D. C. 20500

Dear Alexis:

Many thanks for your courtesy in setting up the briefing by OMB Director Panetta on the President's economic plan. It was a nice touch and gesture toward the business community.

Sincerely,

AN
Alexander V. Netchvolodoff



September 18, 1992

Ms. Alexis Herman
430 South Capital Street SE
Washington, DC 20003

Dear Alexis,

A lot of time has passed since the end of the Democratic National Convention, but not enough for me to skip congratulating you on a super job. I tried to contact you many times to extend my good wishes and to say thank you for all of the assistance you provided me. I can honestly say that as tough as it got at times, I always knew it would end up ok because of the relationship we achieved. Ron Brown was correct in what he said from the podium about your hard work and I was delighted to see you get the recognition you deserve.

I feel it is also necessary to tell you, even though I am sure you know, what I feel for the people who worked with you. Their dedication and professional work ethic made it all possible. I must single out by name Tina, Ann, Maxine, Mario, Neel, Rob, Alice, Wally and THE BEST SECURITY TEAM. At one of our early social get togethers, I told you that at the end of the convention it was going to be very important to me that we still be friends. I know that I can call all of you my friends.

Lastly, at the suggestion of Tina, I would like to make you aware of my interest in a career move. I enjoy being challenged and I know I have a lot to offer and that I have the ability to adapt to various situations. I also know that you recognize potential in people and I would hope that I have shown you this. If anything comes before you, or the Chairman, that you think would interest me, please feel free to contact me.

In closing, I wish you continued success and I hope that our schedules permit us to get together real soon.

Sincerely,

A handwritten signature in cursive script, appearing to read "Phil", with a horizontal line underneath.

March 17, 1993

Ms. Sally A. Steenland
2322 Ashmead Place, NW.
Washington, D.C. 20009

Dear Sally:

Thank you for your letter of February 26. It was so nice to hear from you. I really appreciate your bringing me up-to-date with what you are doing and our mutual friends, Linda Lavin and Deborah Arrindell. Yes, let's try and get together.

I am forwarding a copy of your letter along with the articles you wrote for the Philadelphia Inquirer to Flo McAfee, my Communications Director. I have asked her to keep you in mind for anything of interest that you might want to write.

Sally, I am grateful for your words of congratulations and good wishes. I look forward to seeing you before too long.

Sincerely,

Alexis M. Herman
Assistant to the President and
Director of Public Liaison

cc: Flo McAfee w/cc of incmg

AMH:RGM

*Let's drink
p. 0.00*

760
AMH

Sally A. Steenland

2322 Ashmead Place, N.W.
Washington, D.C. 20009
202-332-2322

12cc

February 26, 1993

Alexis Herman
Director of Public Liaison
The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20500

MAR - 1 1993

Dear Alexis:

A whole string of congratulations to you! Last summer I was amazed at your great work during the convention, but that was just the beginning. I followed your endeavors in the campaign, the transition and now this--a position in the administration, where you'll get to work even harder for the next four years.

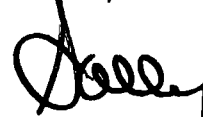
Much of inaugural week I spent with Linda Lavin, who's also a big fan of yours. It was a thrill to feel connected once again, after twelve years in political exile. I think people feel a sense of relief and gratitude for Clinton's leadership. Finally, we have a president who's giving direction to the country's frustrated energy.

I'm still writing my op-ed column for the Philadelphia Inquirer (a few are enclosed), and am doing pieces for Washingtonian Magazine and others. Please place me on your press list, as I'm always looking for interesting things to write about.

Deborah Arrindell has remained a close friend, even though we're no longer work colleagues. It would be wonderful if the three of us could get together for lunch/tea/drinks sometime soon. I realize how snowed under you must be with responsibilities, so you decide when you can spare a bit of time. I'll call you in a few weeks and see what our chances of nabbing you are.

In the meantime, all my best wishes to you in your new position. You certainly deserve it, and more.

Best,



Sally Steenland

enc

Chelsea on the yellow-brick road

B

LY STEENLAND

Imagine you're 12 years old. You are yanked out of seventh grade and forced to move to a new city a thousand miles from home. You leave behind grandparents, neighbors and friends. In the new city, you will live in an old house surrounded by a black metal fence.

Why the upheaval? Your father got a new job and starts work Jan. 20.

If Gov. Bill Clinton wins the presidential election next week, his daughter Chelsea will be thrown into a blinding glare of media exposure, just as she's figuring out how to navigate 13.

Kids that age sleep with teddy bears at night and beg to wear purple lipstick to school in the morning. Acute self-consciousness moves in, along with unpredictable skin, braces and an abruptly maturing body. Remember your self-consciousness when you imagined that everyone was staring at you?

Well, most everyone will be staring at Chelsea if she moves to Washington. Every girl will want to be her friend. Adults will fix their children to stare her over.

But how do you prepare your pubescent daughter for a town in which exchanges between 4-year-olds make the newspapers? That's how the report of Teddy and Victoria Kennedy's engagement made the dailies. At pre-school, her daughter told another child whose parents happened to be reporters that Mommy was getting married.

Another "scoop" reported the leaked conversation between President Bush's grandchild and a friend. The Bush granddaughter said she didn't think Granddad would be president much longer. In Washington, evidently, no source is too small.

When John Kennedy Jr. attended Brown University during the '70s, a friend of his who had worked during the summer for a news organization was asked to report on Kennedy's activities during the school year. The news outfit promised to pay for Kennedy's — drunken parties, girl friends — anything to get the Kennedy name in the news.

Will Chelsea have to worry about fellow students blabbing her antics in gym class to the wire services? Will she read about her first kiss in People magazine? One hopes not.

Especially since she's 12. Girls that age, fa-

*If her father is elected
and she moves into
the White House,
the wicked witches
will be coming
at her from
every direction.*



Even so, reporters and photographers should follow some simple rules of decency. For starters, here are a few.

■ We don't live in England, and the presidency is not our Royal Family. Therefore, no telephoto lenses or eavesdropping on private conversations.

■ Don't go through Chelsea's trash. (Remember Henry Kissinger's garbage can?) Her crumpled notebook paper and used-up makeup is not our business.

■ Don't bribe her friends to talk about her. If you're the parent of one of her friends, don't pump your kid for information.

■ Respect her parents' wishes. Until now, the Clintons have been able to shield their daughter from unreasonable publicity. There's no reason to assume their wishes will change on Jan. 20.

■ Remember, she's just a kid. It's one thing to splash adult relatives of the famous on magazine covers, or even babies, who can't recognize themselves on the newsstand. But if Hillary deserves a break because she's not the one running for election, think of Chelsea. All she did was happen to be born.

Of course, if Clinton is elected president there'll be the requisite news stories about Chelsea's inaugural outfit, with accompanying tidbits on whether her hair is naturally curly, how she cares for it, what kind of makeup she's allowed to wear, if she watches MTV. Some enterprising reporter might even ask her opinion on abortion, or what it's like having a mother with a high-profile career.

If the Clintons have done a good job, they've taught Chelsea to be polite and to tell the truth — good family values. Before January, they may have to teach her something else: how to say no

to inappropriate questions. By then, it'll be too late to learn. The media spotlight will be shining on every member of the new First Family.

Even though they don't have a dog named Toto, you can hear Hillary Clinton whispering to her daughter: "Chelsea, I don't think we're in Arkansas anymore."

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For The Inquirer / JOHN OVERMYER

Sally Steenland is a freelance writer based in Washington, D.C.



For The Inquirer / JOHN OVERMYER

Hooray for Hillary's headband

By **SALLY STEENLAND**

During her first week in the White House, Hillary Clinton held a meeting on health-care reform, phoned representatives in Congress to discuss the issue and then flew to New York to accept an award, visit low-income schools and give a speech. In addition, Mrs. Clinton moved her staff into their West Wing offices, got her daughter settled in a new school and met with the cabinet at Camp David.

Oh yes, and she wore her black-velvet headband. Remember the ridiculed headband, discarded during the campaign because it attracted more attention than Mrs. Clinton's speeches? Its reappearance last week was trumpeted by the press, as if the new First Lady had shaved her head.

"It's baaack!" shrieked the Washington Post, picturing it in an accompanying photo.

We're talking about a \$10 headband here, a device that keeps hair out of your eyes. That's why Hillary Clinton puts it on her head. It's not a fashion statement. Nor is it worn to accessorize her outfit.

This is not a woman who ever shopped till she dropped. In fact, it wasn't until a few days before her wedding that Hillary's mother took her to a department store and bought her a dress for the occasion.

Our new First Lady is a kindred spirit to women equally unconcerned about what they wear, even if they're afraid to come out of their closets and admit it.

Still, even those among us who love to spend Saturday at the mall will appreciate a leader whose strong sense of herself can

"It's baaack!" shrieked the Washington Post. So what's wrong with something that keeps the hair out of your eyes?"

liberate us from the grip of designers, who dictate what styles and lengths and colors are au courant.

Their dictates have recently included bustiers for the office. Long skinny skirts that hobble your walk and cripple your circulation. Totally sheer blouses, worn by models with nothing underneath. Platform shoes in day-glo colors.

More and more, female customers are taking one look at these ridiculous get-ups and hanging onto their purses. Last year's avalanche of everything plaid, from tea cups to evening gowns, ended up unpurchased and on sale. Big surprise that we didn't want to go to work looking as if we'd thrown on a horse blanket.

Alarmed that too many of us are turning headstrong, Seventh Avenue designers hope that we will follow the leadership of a new first lady, and fall, lockstep, back in line.

After all, when Jackie Kennedy wore pillbox hats in the 1960s, so did millions of ordinary women who wanted to appear as fashionable as she.

The industry battle to dress Hillary Clin-

ton is fierce: "a wild rocky ride," according to one trade magazine. Scores of competing designers are sending the White House sketches, videos and samples of their spring lines. Each wants to be the new Halston, Adolf or Scaasi — the designer chosen by the First Lady as her own.

Make no mistake, the honor of being chosen is eclipsed by the desire to increase sales and regain authority over women. Ever since we turned sensible, we've been threatening profits.

And so Hillary Clinton is seen by Seventh Avenue as its last, best hope. It's a desperate ploy though, and a losing one, launched by fashion generals out of touch with deserting troops.

The attempt to reduce the first lady to a fashion booster, a promoter of chic, simply won't work. As the public gets to know Mrs. Clinton, they'll pay less attention to her hairdo and more to what she has to say.

In the next four years, Hillary Clinton will be a leader in health-care reform and education. She will be a strong advocate for children. Whatever else she accomplishes, Mrs. Clinton will also earn gratitude from women across the country if she frees us, once and for all, from the tyranny of what's "in" and what's "out."

How can she do this? By wearing the same outfit more than once, by abiding by her own likes and dislikes and by ignoring digs from the press.

Oh, and Hillary, here's the final in-your-face: Keep the black-velvet headband.

Sally Steenland is a writer who lives in Washington, D.C.



Hooray for Hillary's headband

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Sally Steenland is a writer who lives in Washington, D.C.

Seeking potty parity in Senate

By **SALLY STEENLAND**

You might not think that Sen. Barbara Mikulski (D., Md.) and a female coal miner have a whole lot in common.

Think again. For starters, both have to limit their intake of fluids during work hours. If you're a woman in a nontraditional job, finding a bathroom designated for you is a time-consuming, arduous task. Far easier to hold it in than navigate a job site that's been built for men only.

But the main difference between coal company management and the U.S. Senate is that some coal operators have created rudimentary restroom facilities for their female workforce, which totals less than 1 percent.

And until now, the Senate has not; and so Mikulski and Nancy Kassebaum (who total 2 percent of their workforce) have had to plough through crowds of tourists in the Capitol; trudge up stairs and down long corridors — all to find a public restroom marked "Women."

The good news is that four new female senators were elected in November, rocketing the total to 6 percent. Enough to qualify for, so to speak, a room of their own.

After the November election, a restroom for women members was, at long last, approved. It gives them convenience and privacy. It permits them to drink a second cup of coffee in the morning, refill their water glasses during long Senate sessions in the afternoon.

More importantly, these six female senators will finally enjoy parity with male colleagues in matters most basic. Beside the practicalities, symbolism counts here.

No female bathroom means: You

don't belong in this place, your stay is temporary, you're a token. We don't have to accommodate you.

Every hurried trip to a public ladies room must remind the senators of their aberrational status; the Capitol was built without a thought of them. Such inconvenience may be low-grade, but it's chronic, like a fever, and takes its toll.

When Carol Moseley Braun, the newly-elected Senator from Illinois, came to Washington recently for orientation, a clerk glanced at her and filled out a name tag that read "spouse." Braun gave it back and said, "Try again." Of course, Braun was wearing a smile.

She had to. Grievances like that are supposed to be minor slights, to roll off your back. You don't get to be

*Imagine those lines at
the ladies' if 12
women senators were
coming to the capitol.*

senator by keeping track.

And so, you wonder if Mikulski or Kassebaum ever complained about the lack of a bathroom. And now that a facility for them has been approved, will they complain of the delay?

You see, construction hasn't even begun, even though Congress reopens next month. Come January, half a dozen women senators might be waiting in the tourist line for an open stall — not a pretty picture.

But before the Capitol's architect can start digging, he needs formal approval of the bathroom request.

After that, construction will take at least six weeks.

Lest anyone think that by spring, women senators will be enjoying marble sinks and chaise lounges — the plans call for two stalls and one sink. Sounds a bit cramped.

What if every female candidate who'd been running this season had won election, and 12 women were coming to the Senate? Imagine those bathroom lines.

And what about the next election? How many additional women must there be in order to qualify for more space?

Evidently, a few high-ranking senators are situated in offices with private bathrooms. Perhaps female members will gain a few perks, and inherit some of those offices themselves.

A quicker approach may be to angle for a Supreme Court appointment. Across the street, Sandra Day O'Connor faces no restroom problem. The Court contains nine offices for the Justices, each with its own private bathroom.

In this matter of plumbing, the Senate lags far behind the rest of the country.

Some enlightened businesses, sports arenas, theaters and restaurants, acknowledging that lines in women's rooms are always longer than men's, are expanding their female facilities. They've recognized that the issue of "potty parity" is not a 50-50 split. This is because the square footage that can accommodate five urinals in the men's room can squeeze in only two stalls in the ladies'.

Isn't it time that Congress pay attention and catch up with the rest of us?

Ironically, a decade ago, conservative scare tactics about unisex bathrooms helped defeat the ERA amendment. Little did conservatives guess that the single-sex restrooms were already lurking in the U.S. Senate.

Of course, these weren't the comingling facilities of right-wing fears; no, Senate bathrooms symbolize exclusion.

In fact, for two centuries, the entire Senate chamber has been a grownup version of a boys' hideout. A tree house behind the garage, a fort in the backyard. Until now, the only thing missing has been the hand-written sign: Girls, keep out.

Hideouts are fine for boys, but for grown men paid by citizens to conduct our country's business, the room must be shared by women.

For women in the Senate, a bathroom of their own signifies recognition of that simple truth.

Sally Steenland is a writer based in Washington, D.C.

Bethlehem Steel Corporation

1170 EIGHTH AVENUE
BETHLEHEM, PA 18016-7699

CURTIS H. BARNETTE
CHAIRMAN
AND
CHIEF EXECUTIVE OFFICER



June 10, 1993

JUN 16 1993

Ms. Alexis M. Herman
Assistant to the President and
Director, Office of Public Liaison
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20500

Dear Alexis:

This is to acknowledge and thank you for your letter dated June 7, 1993,
enclosing a copy of the President's statement and the Executive Order concerning Most
Favored Nation Status for China.

It was good to be with you last week and I thank you for all your
assistance.

Best personal regards.

Sincerely,

A handwritten signature in cursive script, appearing to read 'C. Barnette'.

AMERICAN HOME PRODUCTS CORPORATION

685 THIRD AVENUE
NEW YORK, N.Y. 10017-4085
(212) 678-5008

JOHN R. STAFFORD
CHAIRMAN OF THE BOARD
AND CHIEF EXECUTIVE OFFICER

April 26, 1993

Ms. Alexis Herman
Assistant to the President
Office of Public Liaison
The White House
Washington, DC 20500

APR 28 1993

Dear Ms. Herman:

I wanted to thank you for the courtesies shown to me when I attended the recent program in Crystal City for the President's Initiative on Summer Youth Employment. I will be sure to give you a report on our efforts and that of the entire pharmaceutical industry to increase our summer jobs programs.

I had a good, if brief, discussion with President Clinton and appreciated his offer to meet with a group from our industry to discuss the role of pharmaceuticals in health care reform. I remain hopeful that our industry can work together with the Administration in support of positive changes to our health care system.

Again, thank you for your courtesy and please let me know if I can be of further assistance.

Sincerely,



JRS:MH

James F. Capalino
Executive Vice President

AJ Contracting

January 28, 1993

Ms. Alexis Herman
Assistant to the President and
Director of Public Liaison
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Handwritten note:
Alexis Herman

Dear Alexis:

As you assume your new responsibilities, I wanted to send you our best wishes and tell you how excited we are about your appointment.

In commemoration of the Presidential inauguration, we are pleased to present you with the enclosed plaque, which encases an actual piece of carpet from the podium from which President Clinton and Vice President Gore accepted their nominations. AJ Contracting is proud to have provided construction management services at Madison Square Garden for the 1992 Democratic National Convention.

In the challenging days ahead, we want you to know that our thoughts and prayers are with you, President Clinton, Vice President Gore and your colleagues.

Sincerely,

AJ CONTRACTING COMPANY INC.

James F. Capalino
Executive Vice President

JFC/jmg/103
Enclosure

Handwritten note:
Please let me know how we can help!

14

THE WHITE HOUSE
WASHINGTON

June 4, 1993

Howard M. Glicken, Chairman
The Commonwealth Group
1 Massachusetts Ave., N.W.
Washington, D.C. 20001

Dear Howard:

I know we have seen each other several times since your letters to me but I just wanted you to know that I appreciate your continued support of me and the Office of Public Liaison. I am also grateful for the brochures you sent me.

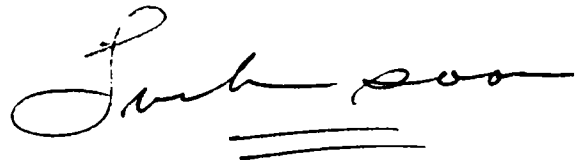
Your letter lifted my spirits!

Sincerely,



Alexis M. Heyman
Assistant to the President and
Director of Public Liaison

AMH:RGM



THE COMMONWEALTH GROUP

March 29, 1993

The Honorable
Alexis Herman
Director
Office of Public Liaison
The White House
Washington, D.C. 20500

APR 5 1993

Dear Alexis,

Good to see you at the issues briefing and dinner on the 14th. It was terrific!

Best wishes for your continued success.

Warm regards,



Howard M. Glicken
Chairman

*Alexis -
You're simply the best.
H.*

*I need to thank
him for his
contribution
to the
process*

POTOMAC ELECTRIC POWER COMPANY

1900 PENNSYLVANIA AVE., N. W.

WASHINGTON, D. C. 20068

EDWARD F. MITCHELL
CHAIRMAN OF THE BOARD
CHIEF EXECUTIVE OFFICER

April 22, 1993

The Honorable Thomas McLarty
The White House
Washington, D.C. 20510

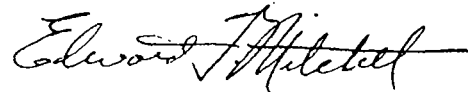
Dear Mr. McLarty:

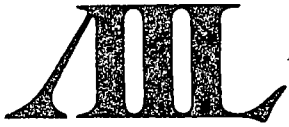
It is my understanding that yesterday the President announced an energy audit of the White House. As the electric utility serving the White House, we want you and President Clinton to know about the many programs, including energy audits and rebates, we offer to our customers to assist them in reducing their energy use.

We have been working with the General Services Administration on conservation projects in the White House complex for the last few years and, currently we are working with GSA on the Vice President's offices. We are delighted the President has chosen to commit resources and bring much needed attention to conserving energy. It is very important that we use this excellent opportunity to point out that these programs are also available, not just to the White House, but to all customers.

We would like to tell you more about our programs and hope that a meeting can be arranged to follow-up this letter.

Sincerely,

A handwritten signature in cursive script, reading "Edward F. Mitchell", with a long horizontal flourish extending to the right.



American Income Life Insurance Company

Executive Offices: P.O. Box 2608, Waco, Texas 76797, 817-751-8600 Fax: 817-751-8639

BERNARD RAPOPORT
Chairman of the Board and
Chief Executive Officer

April 2, 1993

APR 7 1993

Ms. Alexis Herman
Assistant to the President
Director of Public Liaison
1122 Old Executive Office Building
Washington, D.C. 20500

. . . it was great seeing you, Alexis. It was wonderful seeing Andy, too. He has contributed so much to making this world a little bit better, as have you. I wrote an editorial for the paper in Waco and I am sending you a copy of it. I hope you will enjoy it.

Sincerely yours,

Bernard Rapoport

BR/pn

*gives to Ouida
+ told her
nothing was
enclosed.
She'll send a copy
K*

cc DAN W

412 First St. S.E. March 15, 1993
Washington, D.C. 20003

PAUL A. EQUALE



MAR 16 1993

Dear alexis -

Thanks to you and your
fine staff for all your
help. Dan was terrific, and
you can be proud of
your entire operation.

— Paul

Carol W. Wilner

Rec'd
2/4/93

Feb 5, 1993

Dear Alexis,

Thanks so much for
including me in the
signing of Family Leave - What
a thrill! I remain convinced
that the incredible weather today
and Inauguration Day is an omen - a good one!
— my best, Carol



Carol W. Wilner
Public Affairs Director

Suite 1000
1120 20th Street, N.W.
Washington, DC 20036
202 457-7435

Clinton Presidential Records Digital Records Marker

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MEETINGS

Divider Title: _____



ANHEUSER-BUSCH COMPANIES

August A. Busch III
Chairman of the Board
and President

Handwritten signature and checkmark.

February 26, 1993

MAR - 2 1993

Dear Alexis:

Thank you for including me in the meeting with President Clinton and the press conference which followed. As you know, we support the President's program, and will do everything we can to gain its acceptance with our 900 wholesalers, and in the business community.

Our customers, the 80 million beer drinkers of America, are our prime concern, and we will do whatever possible to see that their interests are protected.

Sincerely,

Handwritten signature of August A. Busch III.
August A. Busch III

Ms. Alexis Herman
Assistant to the President and
Director of Public Liaison
The White House
1600 Pennsylvania Avenue NW
Washington, DC 20500

Southern California Edison Company

P. O. BOX 800

2244 WALNUT GROVE AVENUE

ROSEMEAD, CALIFORNIA 91770

HOWARD P. ALLEN
CHAIRMAN OF THE EXECUTIVE COMMITTEE

TELEPHONE
818-302-2777

February 25, 1993

MAR - 2 1993

Ms. Alexis Herman
Assistant to the President and
Director of Public Liaison
The White House
Washington, D.C. 20500

Dear Alexis:

I enjoyed meeting and visiting with
you at The Business Council dinner.

Thank you for your wonderful public
service in helping the President and the
nation.

Best always.

Sincerely,



AMN 4/7/93

March 26, 1993

Wausau Paper Mills Company

ARNOLD M. NEMIROW, PRESIDENT
AND CHIEF EXECUTIVE OFFICER

VIA FAX 202/456-6218

Ms. Alexis M. Herman
Assistant to the President
Director, Office of Public Liaison
The White House
Washington, D.C.

MAR 29 1993

Dear Ms. Herman:

Thank you for the kind invitation to meet with President Clinton and Secretaries Reich and Riley on Monday. Unfortunately, I will be unable to attend due to the previous scheduling of a special board meeting of my own company at the same time. The good news is that the meeting is called to approve the acquisition of a paper mill in Groveton, New Hampshire which will preserve the employment of more than 500 jobs in the depressed northern New England economy.

The acquisition of the New Hampshire paper mill will increase our company's permanent employment by 40%. We will continue to examine the possibility of adding summer jobs as well.

Wausau Papers has a long tradition of creating summer jobs for college bound sons and daughters of company employees. This program has more than fulfilled whatever summer jobs there have been at the paper mills.

Please extend my thanks to President Clinton for the invitation and I would very much hope that you would pass this letter on to him. Having worked with President Clinton in expanding the Ashdown, Arkansas paper mill in 1988-1989, I believe that he might be interested in visiting the Groveton, New Hampshire paper mill now that we have acquired it and in particular, in view of the fact that we have preserved so many jobs in the state where the 1992 Presidential Campaign was launched.

I look forward to future invitations to the White House.

Sincerely,

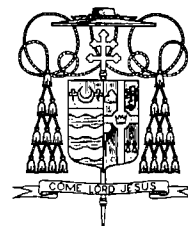
Arnold Nemirow

AMN/ceh

Archdiocese of Newark

31 Mulberry Street, Newark, New Jersey 07102 201|596|4000

Office of the Archbishop



March 12, 1993

MAR 22 1993

The Honorable Alexis Herman
White House Liaison Office
The White House
Washington, D. C. 20500

Dear Alexis:

I know that Monsignor Lynch has already written to you to thank you for your extraordinary help in arranging the meeting with the President for the representatives of the Catholic Bishops' Conference.

I just wanted to add my own word of gratitude to you for helping to make that possible. I believe it was a very important start in the necessary relationship between the President of our country and the representatives of a faith community that embraces so many of our American people. The President was very gracious in listening to us, in dialoguing with us and in expressing his openness to further meetings along the line.

I am delighted that we have so many mutual friends such as Bishop Joe Francis, our auxiliary here in Newark. I pray that the Lord may guide and bless you in your very key responsibility and that He will use you to advance the good of His people and the welfare of our nation.

Thanks for being so gracious to us all.

With every good wish and the promise of my prayers, I am

Faithfully yours in Christ,

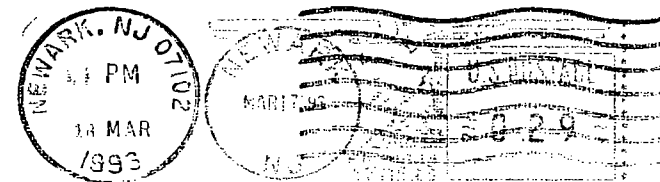
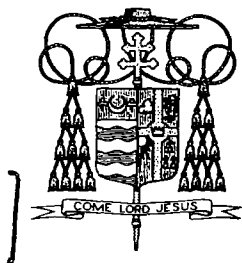
Theodore E. McCarrick

Most Reverend Theodore E. McCarrick
Archbishop of Newark

CSW

31 Mulberry Street, Newark, New Jersey 07102

Office of the Archbishop



NEWARK NJ 071 PM 03/18/93 DCR#24

The Honorable Alexis Herman
White House Liaison Office
The White House
Washington, D. C. 20500

Archdiocese of Newark



Lindsay Thomas
Director Government Relations

Atlanta Committee for the Olympic Games
P.O. Box 1996
Atlanta, GA 30301-1996 USA
Telephone 404-224-1555
Facsimile 404-224-1999



Atlanta 1996

Atlanta Committee for the Olympic Games
250 Williams Street, Suite 6000
P.O. Box 1996
Atlanta, GA 30301-1996 USA
Telephone 404-224-1996
Facsimile 404-224-1997

MAR 25 1993

3/22/93

Dear Alexis

Thank you so much for the very courteous & professional manner in which our meeting with the President & his staff was carried out.

Take it from one who has seen the contrast, it is good to be amongst friends.

We have so much to do in preparation for the 96 Olympiad. It is reassuring to know the President's intent & to know that his support people are people of very professional capabilities & friendly demeanor.

We look forward to working with you Alexis. Please give us the benefit of your advice & suggestions. They will be welcomed.

Sincerely
Jimmy

amy & R/TY



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Bev & Lee Wilhide's Flowers
Ellicott City, Maryland

May 17, 1993

MAY 19 1993

**Ms. Alexis Herman
Director, Office of Public Liaison
The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20500**

Dear Ms. Herman:

Thank you for taking the time last week to meet with me and other representatives of the Small Business Legislative Council (SBCL) to discuss the direct expensing deduction for small business. This change from a \$10,000 to \$25,000 deduction is a very positive step forward for our members--especially those who are planning to build new greenhouses.

Just as a point of reference, the Society of American Florists is the only national trade association representing all segments of the U.S. floral industry--growers, wholesalers, retailers, researchers, educators, students and affiliated organizations. You should know, if you don't already, that the Society coordinated all of the floral decorations for President Clinton's inauguration.

Thanks again for meeting with us.

Best regards,

**Drew Gruenburg
Senior Vice President**

DG/jj

13

14
June 4, 1993

Ms. Dianne Earing
Owner/Operator for McDonald's
Women Operators Network
McDonald's Corporation
McDonald's Plaza
Oak Brook, IL 60521

Dear Ms. Earing:

It was my pleasure to meet with the Women Operators Network of McDonald's. I, Steve Hilton, Amy Zisook and the Office of Public Liaison stand ready to receive any concerns you may have on issues affecting small business owners.

Thank you for sending me McDonald's Hamburger University Honorary Degree in Doctor of Hamburgerology.

With best wishes,

Sincerely,

Alexis M. Herman
Assistant to the President and
Director of Public Liaison

AMH:RGM



McDonald's Corporation
McDonald's Plaza
Oak Brook, Illinois 60521
Direct Dial Number

March 22, 1993

MAR 24 1993

The Honorable Alexis Herman
Assistant to the President for
Public Liaison
The White House
Washington, DC 20500

Dear Ms. Herman:

On behalf of the Women Operators Network of McDonald's, we would like to thank you for the opportunity to meet with you and your staff on Friday, February 26.

We are particularly grateful to Steve Hilton and Amy Zisook for permitting us the opportunity to present our concerns and to convey issues of importance as small business owners.

As you know, McDonald's currently has 9,000 restaurants in the United States, and as you begin to deliberate policy regarding small business issues, we feel we could be a valuable resource in conveying the impact of your proposals.

It was a pleasure to meet you and your staff.

Sincerely,

Dianne Earing
Owner/Operator
for McDonald's
Women Operators Network

cc: WON Board of Directors

7



Robert C. Winters
Chairman and Chief Executive Officer

The Prudential Insurance Company of America
751 Broad Street, Newark, NJ 07102-3777
Fax: 201 622-4729

OP 1/9/93
+ AMH ✓

February 16, 1993

FEB 17 1993

Ms Alexis M. Herman
Assistant to the President and Director
of Public Liaison
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Alexis,

Thanks for two productive meetings! As the person responsible for outreach, you are serving the President very well. We may not (probably will not) agree all the time, but you did give us the time to be heard. It was obvious that the President is well aware of the importance of reducing the budget deficit. Again, I urge all spending programs be included for budget reduction. The economic markets will be the ultimate judge of your program and significant spending cuts are essential.

We look forward to working with you and your staff as the Clinton Administration moves forward with its agenda. You obviously have a challenging week ahead of you - I wish you well on your outreach program.

Sincerely,

Suite 1001 —
1333 NEW HAMPSHIRE AVE., N.W.
WASHINGTON, D.C. 20036 3-8-93

Alexis —

Thanks for the meeting —

I appreciate it.

MAD - 9 1993

Bob

Robert L. Healy

701 Pennsylvania Avenue, N.W.
Washington D.C. 20004-2696
Telephone 202-508-5400

① Am it
② smy



**EDISON ELECTRIC
INSTITUTE**

WALKER F. NOLAN
Executive Vice President

May 3, 1993

MAY - 6 1993

Ms. Alexis M. Herman
Assistant to the President and
Director of Public Liaison
The White House
Washington, D.C. 20500

Dear Ms. Herman:

Thank you for inviting me to the meeting of former Carter staff April 23rd. I'm sorry that I was unable to attend at the last minute, but I hope to be able to attend if you have another meeting.

If I can help in any way, please feel free to call on me.

With best regards,

Sincerely,

A handwritten signature in cursive script that reads 'Walker F. Nolan'.

Walker F. Nolan

Clinton Presidential Records Digital Records Marker

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This marker identifies the place of a tabbed divider. Given our digitization capabilities, we are sometimes unable to adequately scan such dividers. The title from the original document is indicated below.

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Divider Title: _____

Ther. Kagan

T. N. MIRVIS
299 PARK AVENUE
NEW YORK, N.Y. 10171

MAR 23 1993

March 19, 1993

Ms. Alexis Herman
Assistant to the President
and Director of Public Liasion
The White House
Washington, D.C. 20500

Dear Alexis:

Many thanks again for your
participation in the 1993 New York UJA-
Federation Washington Mission. I enclose a
recent piece on the Mission that appeared in
The Jewish Week.

Sincerely,





Bryn Cohen, vice-chair of the UJA-Federation campaign and chair of the women's campaign, greets Kansas Sen. Robert Dole at a luncheon during UJA-Federation's mission to Washington.

New regime kinder, gentler to mission

WHAT A DIFFERENCE a year makes," said the co-chair of the annual UJA-Federation 1993 Washington mission to meet and exchange ideas with members of the administration and Congress.

Last year's mission, Theodore N. Mirvis recalled, took place "shortly after President Bush had seen fit to portray himself as the lonely soldier standing up to hordes of Jewish lobbyists, there was an impasse on loan guarantees and all of the congressmen that addressed us struck a very embattled tone, referring to the large amount of anti-Semitic mail they received in the wake of the president's remarks, at least the symbolism of those remarks, if not the content.

"This year," Mirvis said, "we enjoyed a renewal of a direct line of communication between the national government and the American Jewish community."

Last week's mission, co-chaired by Elisabeth Doft and vice-chaired by Toby Nussbaum, comprised some 270 major givers to the UJA-Federation annual campaign — the largest delegation from any federation to participate in a one-day mission to the capital.

The day's activities commenced at the White House, where Sarah Ehrman of the Democratic National Committee noted that 85 percent of American Jewish voters cast their ballots for the Clinton-Gore ticket, the highest percentage of any ethnic group in the nation.

The mission also met with Robert Rubin, head of the National Economic Council, and Bernard Nussbaum, counsel to the president. Both Rubin and Nussbaum are active supporters of the UJA-Federation of Greater New York campaign and hold positions on the boards of several local beneficiary agencies of UJA-Federation.

During a luncheon on Capitol Hill, the mission heard from Sens. Robert Dole (R-Kan.), Arlen Specter (R-Pa.), Harris Wofford (D-Pa.) and Frank Lautenberg (D-N.J.) as well as several Congress members, including New Yorkers Nita Lowey and Elliot Engel.

At the Pentagon the mission was addressed by Gen. Colin Powell, chairman of the Joint Chiefs of Staff. Aaron David Miller, a member of Secretary of State Warren Christopher's policy planning staff, briefed the group at the State Department on the relationship between Israel and the United States.

"The key to the day is to have [government leaders] see that there are 270 New York Jews who are willing to take a day off in the middle of the week and spend time in Washington," Mirvis said. "That's the message we bring to the White House, to Congress and to the extent that we visit government agencies.

"What they get from us is more important than what we get out of it," Mirvis added. "What they get out of it is a highly visible group of people showing a



Irwin Hochberg, UJA-Federation's chairman of the board, introduces Gen. Colin Powell, chairman of the Joint Chiefs of Staff, at a Pentagon briefing.

very strong interest in the American political process, a group of people who have a point of view on several important issues, not only Israel and the Middle East but domestic programing and health and human services — the basic program of UJA-Federation."

Mirvis said that he and his co-chairs "were very happy with the number of people who expressed interest in going — the mission was oversubscribed."

"And that is another difference between last year and this: Last year we had about 90 participants, this year we had more than 250."



NATIONAL NEWSPAPER PUBLISHERS ASSOCIATION

Black Press of America



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6429 S. King Drive
Chicago, IL 60637

March 24, 1993

OFFICE OF THE PRESIDENT

MAR 31 1993

Ms. Alexis Herman
White House Press Office
Washington, D. C.

Dear Ms. Herman:

We are quite pleased that you were so helpful in
arranging our White House visit.

Attached is a copy of a letter to our President.
It is our hope you will be helpful in resolving
these issues.

Sincerely,

Robert W. Bogle
President

DIRECTORS

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The Black Press believes
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that all are hurt as long as
anyone is held back.



NATIONAL NEWSPAPER PUBLISHERS ASSOCIATION

Black Press of America



Lighting The Road To Freedom

OFFICE OF THE PRESIDENT

March 24, 1993

OFFICERS

Robert W. Bogle
President
Philadelphia Tribune
520 S. 16th Street
Philadelphia, PA 19146

Sonceria Messiah-Jiles
First Vice President
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The Atlanta Inquirer
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Atlanta, GA 30314

Floyd Adams, Jr.
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The Herald
1803 Barnard Street
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CREDO OF THE BLACK PRESS

The Black Press believes that America can best lead the world away from racial and national antagonisms when it adheres to every person, regardless of race, color or creed, full human and legal rights. Hating no person, fearing no person, the Black Press strives to help every person in the firm belief that all are hurt as long as anyone is held back.

Hon. William Clinton, President
The United States of America
The White House
Washington, D. C.

Dear President Clinton:

On behalf of the members of the Board of Directors of the National Newspaper Publishers Association, we are pleased that you and our Vice President took the time to meet with us.

As indicated, there are areas we know have our unequivocal support for your administration, and there are others of which we need more information. Brief as our meeting was, it most certainly was historic inasmuch as you met with us so early in what has been described as an attempt to create a bridge and a relationship with the Black Press of America.

We left with several questions posed, one of which was you would identify one person with access with whom we could communicate to continue the dialogue begun at our meeting.

Of interest to our organization were the problems we encountered with the previous administration with reference to HUD advertising and the full inclusion of our newspapers.

It is our continued hope that the Defense Department would include, fairly, the Black Press when it conveys its advertising messages.

We feel good about you and this administration, and want to be an effective vehicle to convey your administration's messages.

We thank your staff, Ms. Herman and Ms. Tio for the courtesies extended.

cont'g page two

Page Two
President Clinton

It is our hope you will seriously consider joining us at our Annual Convention which meets in Los Angeles June 25, 1993.

With kind regards,

Sincerely,

Robert W. Bogle
President



**American Heart
Association**
Nation's Capital Affiliate, Inc.

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Executive Director

Maria Ammerman

February 26, 1993

Ms. Alexis Herman
Assistant to the President
Director, Office of Public Liaison
The White House
Old Executive Office Bldg.
Washington, DC 20500

MAR - 1 1993

Dear Alexis:

I want to thank you for the wonderful opportunity you provided the American Heart Association through the creative signing of the Heart Month Proclamation. We had both national and local volunteers participating in this momentous event. It was certainly a great way to bring attention to February as American Heart Month and to Americans taking responsibility for their health.

I hope to see you at the Women and Heart Disease luncheon on Thursday, March 4th and I look forward to working with you in the future.

Thanks again for your help.

Sincerely,

Maria Ammerman
Executive Director

*on
your
behalf*

HAGER SHARP
Communications
Public Affairs
Public Relations

May 5, 1993

The Honorable Alexis Herman
Assistant to the President
And Director of Public Liaison
The White House
Washington, D.C. 20500

MAY - 9 1993

Dear Alexis:

I just wanted to write and thank you for your help in securing a letter of greeting from President Clinton to the Global Environmental Management Initiative's (GEMI) third annual conference.

A Hager Sharp client since it was founded three years ago, GEMI represents the leading edge in corporate environmental thinking. Just last year, for example, they worked in partnership with the Environmental Protection Agency (EPA) to distribute a GEMI-designed program for self-auditing.

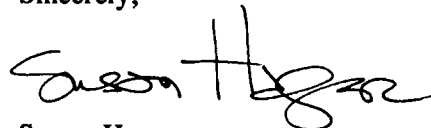
The Environmental Self-Assessment Program (ESAP) -- a tool that allows companies to conduct an internal review in order to pinpoint production areas and management responsibilities that need to be strengthened -- is now being dispensed by the EPA to any business, large or small, who asks for it.

And sharing solutions that work and working to find new solutions is what GEMI is all about.

Please let me know if there is ever an occasion where input from the business community on environmental issues under GEMI's auspicious would be helpful and I would be glad to facilitate it.

Again, thanks for your help and I look forward to seeing you soon.

Sincerely,



Susan Hager



April 22, 1993

Ms. Alexis Herman
700 7th Street, SW
Apartment 626
Washington, DC 20024

MAY 12 1993

Dear Ms. Herman:

Dance Theatre of Harlem's two-week season and opening night Gala benefit at The Kennedy Center were triumphant! The reviews and media coverage were spectacular.

Bruce and I were delighted to have your support in helping us write an important chapter in the ever expanding relationship between DTH, The Kennedy Center and the City of Washington.

We hope the enclosed article from *The Washington Times* helps you recapture a bit of the festive mood of our evening together.

Almost a quarter of a century ago, Arthur Mitchell founded Dance Theatre of Harlem with the belief that the arts can educate, inspire and challenge young people to achieve excellence. Your support reaffirmed that belief and helps make it possible to reach more young people, showing them what they can accomplish if they work hard and dare to dream.

On behalf of the entire Dance Theatre of Harlem family, thank you for your friendship and generosity. We sincerely appreciate your helping to make our opening night Gala evening the success we all hoped it would be. We could not have done it without you.

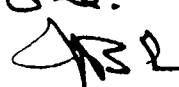
Sincerely,


Shahara Ahmad-Llewellyn
Co-Chair

Just in case you
did not see the
H19 yet. Here it is.


J. Bruce Llewellyn
Co-Chair

/enclosures

P.S. — Thank a lot for
Everything. I owe
you a big one.




JAMES F. MILLER
NATIONAL PRESIDENT

April 12, 1993

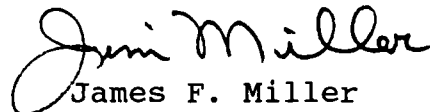
APR 14 1993

Alexis M Herman
Assistant to the President
Director of Public Liaison
The White House
Washington DC 20500

Dear Alexis:

Thank you for your response. I will point out it is the Postal Rate Commission and the United States Postal Service Board of Governors, not the Postal Service Board of Commissioners. Thank you for your time.

Sincerely,


James F. Miller



NATIONAL ASSOCIATION OF POSTMASTERS OF THE UNITED STATES
8 HERBERT STREET, ALEXANDRIA, VIRGINIA 22305-2600
(703) 683-9027

DNC

c/2

THE WHITE HOUSE
WASHINGTON

March 22, 1993

Howard M. Glicken, Chairman
College Democrats of America
Democratic National Committee
430 South Capitol Street, SE.
Washington, D.C. 20003

Dear Howard:

Thank you for your letter of March 5 and for all the nice things you said about my appointment. I am looking forward to the challenges which lie ahead. It is a heavy responsibility but I am enjoying my role and serving the President.

I am forwarding a copy of your letter to Danny Wexler, who is a member of my staff. He will be in touch with you about setting up a discussion for the College Democrats. We are all grateful for your support.

Keep up the good work!

Sincerely,

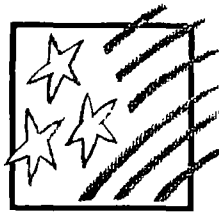


Alexis M. Herman
Assistant to the President and
Director of Public Liaison

cc: Danny Wexler w/cc incmg

AMH:RGM

P.S.
Thanks for
the brochure
Hopefully next time



College Democrats
OF AMERICA

HONORARY
CHAIRMEN

Thomas S. Foley
Speaker
U. S. House
of Representatives

George J. Mitchell
Majority Leader
U. S. Senate

Howard Glicken
Chairman

James Harmon
President

Gail Britton
Executive Director

MAR 12 1993

March 5, 1993

The Honorable Alexis Herman
Assistant to the President &
Director of Public Liaison
The White House
Washington, D.C. 20500

Dear Alexis,

Now that you're finally settling in, I wanted to drop you a note to congratulate you on your appointment and to wish you the best of luck in the important challenges that lie ahead.

I sure enjoyed working with you over the years, particularly with the College Democrats, and am looking forward to doing the same for the next eight years!

The College Democrats are playing a major role as spokesmen and coordinators of college kids for the DNC. We are assisting in the selling of the economic package as is everyone in this Administration. Towards that end, perhaps we can meet and discuss how we can be of any help or assistance to you.

By the way, I will never forget that special and warm greeting you gave me at Sequoia during the Inaugural Week. Please feel free to call me at any time if I can be of help or assistance.

Warm regards,

Howard M. Glicken

1615 L Street, N.W.
Suite 1220
Washington, D.C.
20036

 Hallmark

March 25

Alexis

APR 1 1993

Thanks for joining the Capital Farm
group. You are an hell plus for the
President & P.L. at the W. H. !

were excellent. Not to mention that without you, we never would have had the President!

It has been a real pleasure working with you and your staff. I know that with your help, the summer jobs campaign will continue to be a success as we go through the summer.

Thanks again and I look forward to many more projects and shared successes in the future.

Sincerely, Julie Gibson

J. Gibson
200 Constitution Ave. N.W.
Room 5-2307
Washington, D.C. 20210

APR 28 1993

April 26, 1993

Dear Alexis,

I wanted to thank you for the help you have given us with the private sector summer jobs campaign. Without the help and assistance of your office, we would not have realized the success we are enjoying today.

Both the White House kick-off and CEO involvement at the "Summer Challenge" conference

Clinton Presidential Records Digital Records Marker

This is not a presidential record. This is used as an administrative marker by the William J. Clinton Presidential Library Staff.

This marker identifies the place of a tabbed divider. Given our digitization capabilities, we are sometimes unable to adequately scan such dividers. The title from the original document is indicated below.

PERSONAL

Divider Title: _____

May 20, 1993

Tribal Chief Framon Weaver
1080 W. Red Fox Road
Mt. Vernon, Alabama 36560

and

John D. Rivers, Esq.
Route 1, Box 1080
Reservation Road
Mt. Vernon, Alabama 36560

Dear Friends:

I was pleasantly surprised by the lovely bouquet of red roses which you thoughtfully sent me. This is a beautiful addition to my office and really lifts my spirits on a rainy day. You are so kind to think of me.

Thank you.

Sincerely,

Alexis M. Herman
Assistant to the President and
Director of Public Liaison

May 20, 1993

Tribal Chief Framon Weaver
1080 W. Red Fox Road
Mt. Vernon, Alabama 36560

and

John D. Rivers, Esq.
Route 1, Box 1080
Reservation Road
Mt. Vernon, Alabama 36560

Dear Friends:

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Thank you.

Sincerely,

Alexis M. Herman
Assistant to the President and
Director of Public Liaison

Roses Unlimited, LTD.

013039 3918 PROSPERITY AVENUE
SUITE 210
FAIRFAX, VIRGINIA 22031

ALEXIS HERMIN
DIRECTOR OF PUBLIC LIASON
WHITE HOUSE (OLD EXEC OFFICE BLDG.)
WASHINGTON, DC

703-573-5577

*Tribal Chief
1080 W. Red Fox Rd
Mt Vernon 36560
(805) 829-5500*

FROM CHIEF FRAMON WEAVER AND JOHN O
RIVERS, Esq. Rte 1 Box 1080
Rever Rd MtVerna
Alabama 36560

PROVIDED BY
Roses Unlimited, LTD

0 013039

Wednesday, 5/19/93

RedRoseDlxVs

Sq: 4668391

To: ALEXIS HERMIN
DIRECTOR OF PUBLIC LIASON
WHITE HOUSE (OLD EXEC OFFICE BLDG.)
WASHINGTON, DC MB
(202) 456-2930

Received: _____

013039

Wednesday, 5/19/93

RedRoseDlxVs

Sq: 4668391

To: ALEXIS HERMIN
DIRECTOR OF PUBLIC LIASON
WHITE HOUSE (OLD EXEC OFFICE BLDG.)
WASHINGTON, DC MB
(202) 456-2930

Received: _____

May 14, 1993

John W. Shannon
Acting Secretary of the Army
Washington, D.C. 20310-0101

Dear John:

Just wanted to say thank you for the wonderful hospitality you accorded me when I attended the United States Army and the United States Army Band Concert. The music and the company helped buoyed my spirits all evening.

Thank you and Jean for including me among your guests.

With warmest best wishes,

Sincerely,

Alexis M. Herman
Assistant to the President and
Director of Public Liaison

AMH:RGM

62



**SECRETARY OF THE ARMY
WASHINGTON**

30 March 1993

Ms. Alexis Herman
Director of Public Liaison
The White House
Washington, D. C. 20500

APR 1 1993

Dear Ms. Herman:

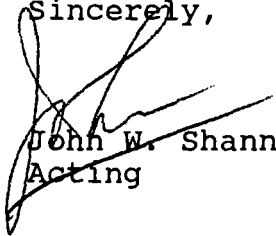
On behalf of the United States Army and the United States Army Band (Pershing's Own), we thank you very much for being our guest at the Concert last evening.

I was delighted you were able to share this evening with us and to enjoy the wonderful music and camaraderie traditionally associated with this annual event.

Jean and I look forward to being with you again soon, and we wish you the very best as you pursue your new responsibilities as the President's Director of Public Liaison.

With warm regards, I am

Sincerely,


John W. Shannon
Acting

March 17, 1993

Dr. Arthur E. Thomas
President
Central State University
Wilberforce, Ohio, 45384

Dear Art:

I just wanted to take this opportunity to thank you for the hospitality you accorded me when I was at Central State University. But, especially, I want to thank you and those who made it possible for me to receive an honorary degree in Doctor of Humane Letters. It hasn't taken long for my colleagues to affectionately address me as Dr. Herman and I am still feeling an inner glow as I hear my new title.

It was a pleasure for me to see you in Washington when you and your associates visited the White House. I am glad you had the opportunity to meet the President.

Thank you again for your courtesies.

Sincerely,

Alexis M. Herman
Assistant to the President and
Director of Public Liaison

AMH:RGM

March 17, 1993

Dr. Arthur E. Thomas
President
Central State University
Wilberforce, Ohio, 45384

Dear Art:

I just wanted to take this opportunity to thank you for the hospitality you accorded me when I was at Central State University. But, especially, I want to thank you and those who made it possible for me to receive an honorary degree in Doctor of Humane Letters. It hasn't taken long for my colleagues to affectionately address me as Dr. Herman and I am still feeling an inner glow as I hear my new title.

It was a pleasure for me to see you in Washington when you and your associates visited the White House. I am glad you had the opportunity to meet the President.

Thank you again for your courtesies.

Sincerely,

Alexis M. Herman
Assistant to the President and
Director of Public Liaison

AMH:RGM

March 25, 1993

Peggy Cooper Cafritz
3030 Chain Bridge Rd., NW.
Washington, D.C. 20016

Dear Peggy:

I just wanted you to know how much I appreciate your coming to our rescue with volunteers! We can always use them -- some days more than others.

You have been a good friend and I am deeply grateful.

Sincerely,

Alexis M. Herman

AMH:RGM

Dr. Pearl H. Dunkley

*10338 Goddard #168
Overland Park, KS 66214
(913) 541-1478*

Dear Alexis:

I hope that all is going well with your new post in the Clinton Administration. I know that undoing twelve years of Republican damage to the nation's fiscal, health care, and social policy matters must be stressful, so I thought that you would appreciate the enclosed floral arrangement. I've found that flowers have a way of soothing even the most tested of nerves.

As Jeff's Aunt, let me say in behalf of the Elliott (Thompson) clan that we are all quite proud of you and already consider you as a member of the family. But on that note, aren't wedding bells scheduled to ring at some point soon?

Sincerely,

A handwritten signature in dark ink, appearing to be 'P. H. Dunkley', with a stylized flourish at the end.

PHOTOCOPY
PRESERVATION

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PHOTOS

Divider Title: _____

May 19, 1993

Mr. Milton E. Mitler
Vice President, Public Liaison
U.S. Chamber of Commerce
1615 H Street, NW.
Washington, D.C. 20062

Dear Milton:

Thank you for the photos taken at the lunch between our two offices. I am delighted to have these and I will share the extras with the other staff members who accompanied me to the Chamber luncheon.

With very best wishes,

Sincerely,

Alexis M. Herman
Assistant to the President and
Director of Public Liaison

AMH:RGM

4

CHAMBER OF COMMERCE
OF THE
UNITED STATES OF AMERICA

MILTON E. MITLER
VICE PRESIDENT, PUBLIC LIAISON

May 12, 1993

1615 H STREET, N.W.
WASHINGTON, D. C. 20062
202/463-5427

The Honorable Alexis Herman
Assistant to the President
Public Liaison
The White House
Washington, DC 20500

MAY 13 1993

Dear Alexis:

Sorry for the delay in sending these to you. The photos were taken on March 15, 1993, in our Daniel Webster Room, when you and your team visited us.

There is a copy for each of your colleagues.

My best wishes.

Sincerely,

A handwritten signature in black ink, appearing to read 'Mitler', with a stylized flourish at the end.

Milton E. Mitler

PETER F. McCLOSKEY
PRESIDENT



March 24, 1993

MAR 26 1993

Ms. Alexis Herman
Assistant to the President
Director of the Office of Public Liaison
The White House
Washington, DC 20500

Dear Alexis,

Many thanks for sending me the President's photograph but, more importantly, for arranging our meeting for the Board of Governors last week. It was very successful from our perspective and, as you know, we were able to get a strong statement from the Board supporting the President's economic package.

I look forward to continuing to work with you.

Warm regards,

A handwritten signature in dark ink, appearing to be "P. McCloskey", is written over a circular stamp or seal that is partially visible and mostly obscured by the signature.

Clinton Presidential Records Digital Records Marker

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PUBLICATIONS

Divider Title: _____

May 14, 1994

Dr. George C.Dumas, President
Directions Data, Inc.
10641 Lee Highway/Suite 3
Fairfax, VA 22030

Dear Dr. Dumas:

Thank you for sharing your press release concerning your recent induction into the Donald K. Anthony Achievement Hall of Fame at Central State University. I was pleased to read about your accomplishments and involvement in the community.

I also noted that you quoted me in your press release. Thank you for this distinction.

With very best wishes,

Sincerely,

Alexis M. Herman
Assistant to the President and
Director of Public Liaison

AMH:RGM

64

Directions
Data
Inc.

"The Facilities Management, Telecommunications and Systems Engineering People."

4716 Lehigh Court, Suite 3 • Fairfax, Virginia 22030-5636 • Telephone (703) 385-8115

Facsimile Transmission Cover Sheet

MAR 31 1993

Date: 29 March 93

Please Deliver the Following 4 Pages, To: including cover page

Name: Dr. Alexis M. Herman
Director, Public Liaison

Organization: The White House

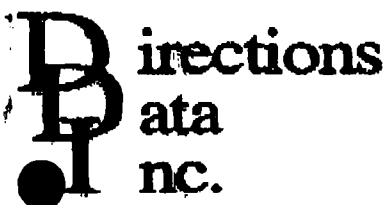
Telephone No. 202-456 2930

From: Dr. George Thomas

Telephone: 703-385 8115

Remarks: Dr. Herman your presentation
at Central State University on

March 2, 1993 was truly outstanding.
I personally identified with your
comments and will cherish them.



"The Facilities Management, Telecommunications and Systems Engineering People"

10641 Lee Highway, Suite 3 • Fairfax, VA 22030 • Telephone: (703) 385-8115 • Fax: (703) 591-1134

FOR IMMEDIATE RELEASE

**CONTACT PERSON:
JAMES PLEASANT
(703) 385-8115**

PRESS RELEASE

Dr. George C. Dumas, President of Directions Data, Inc., a minority owned 8(a), high tech computer business located at 10641 Lee Highway, Fairfax, Virginia, was recently inducted into the Donald K. Anthony Achievement Hall of Fame, Central State University (CSU), Wilberforce, Ohio. The induction ceremony was in recognition of Dr. Dumas' many outstanding accomplishments in the communities in which his company is located, namely, Fairfax, Virginia and Martinsburg, West Virginia.

At the ceremony, Dr. Alexis M. Herman, Assistant to the President of the United States, received the honorary degree, Doctor of Laws and was the keynote speaker. Dr. Alexis Herman's message was, "we must listen to our inner thoughts."

One of the reasons CSU inducted Dr. Dumas into the Achievement Hall of Fame was because of his accomplishments and unselfish community involvement. The induction took place at the University's Charter Day, Convocation ceremony, marking their 107th birthday, Tuesday, March 2, 1993. The ceremony was held at the Paul Robeson Cultural & Performing Arts Center, on CSU's main campus, in Wilberforce, Ohio.

An example of Dr. Dumas' extensive community involvement is the National Organization of Role Models and Mentors (NORMM). He and his son Paul Alexander Dumas are the founders of NORMM, a community service organization which helps children and young people live their lives in a positive manner. NORMM programs include: volunteers serving as role models, who read aloud to children in elementary schools; business professionals teaching children about their jobs and what they do to contribute to our country's gross national product (GNP); field trips to the National Air and Space Museum and historic sites, the National Zoo and nature preserves, the Kennedy Center for the Performing Arts, presenting seminars and lectures at the college and university levels, etc. Recently, Dr. Dumas spoke at West Virginia University's (WVU's), College of Business and Economics. His presentation to undergraduate students in Professor Michelle Perkins' class in business law was entitled, Entrepreneurship From A WVU Business Law Student Perspective: "How to Hit the Lottery in Business." The presentation was well received by the students. NORMM's motto is: "The Champions of Young People."

In his acceptance speech of the Hall of Fame honor, Dr. Dumas challenged college alumni, to follow his example and send their children and grandchildren to their alma mater for a fine education.

Following the ceremony, the honorees were feted to an exquisite Charter Day luncheon at the National Afro-American Museum & Cultural Center on Central State University's main campus, a very beautiful and historic location.



DR. GEORGE C. DUMAS
PRESIDENT
DIRECTIONS DATA, INC.

May 14, 1993

Ms. Marva L. Rudolph
Office of Affirmative Action-Programming
The University of Tennessee, Knoxville
403C Andy Holt Tower
Knoxville, TN 37996-0144

Handwritten:
no record
b209

Dear Ms. Rudolph:

Thank you for your letter requesting my biography for an essay you are doing on the upcoming Volume II edition of Notable Black American Women. I am pleased to be able to send you the enclosed biography for you to start your research.

Also in order to be of some assistance, I have asked Flo McAfee, who is my Associate Director of Communications, to assist you should you have further questions. She may be reached at 202/456-2930.

Please give my very best wishes to Goodsy.

Sincerely,

Alexis M. Herman
Assistant to the President and
Director of Public Liaison

Enclosure

cc: Flo McAfee

AMH:RGM

THE UNIVERSITY OF TENNESSEE, KNOXVILLE

FROM: CAMILLE HAZEUR

Director, Affirmative Action - Programming

TO:

- ① AMH to
② FLO handle

4/13/93

APR 19 1993

Dear Alexie -

Like everyone else, I am so proud of you and the whole gang in the White House!! We are all down here rooting for you - believe me. And if there's ever anything I can do, please don't hesitate to contact me.

Best of everything -

Gordney

Only letter from -
I don't want to
contact
start at
Brid



Office of Affirmative Action-Programming

403C Andy Holt Tower
Knoxville, Tennessee 37996-0144
(615) 974-2498

April 13, 1993

Ms. Alexis Herman, Director
Office of the Public Liaison
Old Executive Building, Room 122
Washington, DC 20500

Dear Ms. Herman:

My name is Marva Rudolph and I am Affirmative Action Specialist at The University of Tennessee, Knoxville. A fellow Mobilian and an old acquaintance of yours, Camille Hazeur (she says to use "Goodsy"), serves as our Director.

I have been asked to submit a biographical essay on you for the upcoming Volume II edition of Notable Black American Women which will be edited by Jessie Carney Smith, Director, Fisk University Library, and published by Gale Publishers. I submitted two previous essays to the Volume I edition which was published in 1991. As you might know, Volume I contained biographical information on approximately 500 black women who have made valuable contributions to education, arts, science, politics, etc. Volume II will serve the same purpose.

Quite frankly, I hesitated when I was asked to contribute to Volume II because of the time demands needed to do a good job. However, I literally jumped at the chance to write about you; for the opportunity to find out more about the person who played such an important role in the Democratic Presidential Campaign and Convention and who now serves as part of the White House Staff. It is an honor.

I would be grateful to receive a copy of your resume, biographic information, and the names of possible information sources (people, articles, books). I would also, when drafted, like to forward you a copy of the essay for your review and comment.

I do look forward to hearing from you and encourage you, as I am sure so many others have done, to keep up the good work. It really helps us all, and we are proud.

Respectfully,

Marva L. Rudolph

47

THE WHITE HOUSE
WASHINGTON

June 4, 1993

Margaret Adams, Sr. Ed.
Good Housekeeping
2300 M Street, NW.
Washington, D.C. 20037

Dear Margaret:

I am always grateful for your sending copies
of GOOD HOUSEKEEPING and pointing out articles
I should read. This is very helpful.

Thank you.

Sincerely,


Alexis M. Herman
Assistant to the President and
Director of Public Liaison

AMH:RGM

Margaret -
It was great
see you -
Alex

Good Housekeeping

MARGARET ADAMS
SENIOR EDITOR/NATIONAL AFFAIRS
DIRECTOR, THE WASHINGTON BUREAU

May 6, 1993

Ms. Alexis Herman
Assistant to the President and
Director of Public Liaison
Office of Public Liaison
The White House
Washington, DC 20500

Dear Alexis,

The June issue of GOOD HOUSEKEEPING offers sharp mirror images of the complexity of life in the USA today as experienced by the young, old and "thirty something." For example, see:

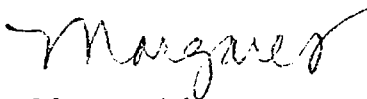
"Startling Results: The GOOD HOUSEKEEPING/CBS This Morning Teens and Sex Survey" (page 144).

"Your Thoughts Can Heal You" by Bill Moyers (page 139).

"Maury Povich & Connie Chung: Why We Waited Six Years to Marry" (page 112),
plus

The Better Way section in which there are reflections about gene therapy, used cars, the safety of summer jobs for kids, fast foods and even hives.

Sincerely,



Margaret Adams

Encl: 2 6/93 GH



TY

THE WHITE HOUSE
WASHINGTON

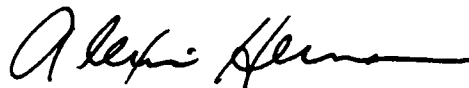
April 2, 1992

Dear Susan:

I enjoyed reading your article in this week's issue of BusinessWeek. Thank you for detailing what the Administration is doing to gain understanding and support of the economic plan with members of the business community. Also, thanks for including my comments in the piece.

I wish you much continued success.

Sincerely,



Alexis Herman

Ms. Susan B. Garland
BusinessWeek
The McGraw-Hill Building
1200 G Street, NW
Washington, D.C. 20005-3802

THE WHITE HOUSE
WASHINGTON

May 19, 1993

Ms. Penny Gulley
P.O. Box 6804
Mobile, Alabama 36660

Dear Penny:

Thank you for sending the article which appeared about me in the Mobile Register. I really appreciate your sending me the article. Even more, just to hear from close people like you.

I am grateful for your prayerful support. God has given me the strength to meet the challenges of each day.

Please say HI! to everyone for me. I hope to visit before too long.

Sincerely,



Alexis M. Herman
Assistant to the President and
Director of Public Liaison

AMH:RGM

*Just having
a well
keep me in your
prayer*

h

Reply —
Please reply 03/28/93

Hello Alexis,

APR 19 1993

How are you? Well I
pray. All are well here in Mobile.

Here's another article to add to your
collection. I saw Bernard + Mary

Ash Wednesday. Mary told me

how you all appreciate the articles.

We are constantly praying for
you Alexis, so keep the faith and
stay strong.

Love in Christ
Penny

03/28/93

ALABAMA/REGION

Mobilian does White House jog

► As President Clinton's public liaison director, Alexis Herman briefs the president regularly

Associated Press

BIRMINGHAM — Working in the White House meant learning to jog for Alexis Herman of Mobile. For Repton native Joan Baggett, the lesson was in dressing for success on Saturdays.

Miss Herman, President Clinton's public liaison director, is the highest-ranking Alabamian working in the Democratic administration. Ms. Baggett is deputy director of the White House political affairs office.

Jogging the Clinton administration, has meant some adjustments for both women.

Until last month, Miss Herman had never jogged a day in her life.

But that changed when Clinton asked her to find a Valentine's Day event he could attend. She



Herman

accepted an invitation from the American Heart Association for Clinton, Vice President Al Gore and Gore's wife, Tipper, to participate in a fun run along the Potomac River.

"Because I'm public liaison, I participate in all these events,"

she said. "I'm not a jogger, and the president, as you know, is a very serious jogger. I knew there was no way I was going to run two miles."

Miss Herman thought she could make it by volunteering to accompany a 6-year-old boy who wanted to make the run.

"The poor kid got so tired he couldn't keep up either, which was fine with me, so we stopped," she said.

To get back to the finish line ahead of the Clinton-led pack, Miss Herman, with the youngster in tow, commandeered a golf cart.

"I get back and catch up with the president and he says, 'You're not a jogger are you, Alexis?' I said, 'Mr. President, that's putting it mildly,'" she said.

On more normal work days, Miss Herman, 45, tries to build a consensus for Clinton's programs among a wide range of interest groups. Her office is in the West Wing of the White House, one floor above the Oval Office.

Miss Herman sees Clinton two to three times a week, either

when the president meets with an interest group, or in one-on-one Oval Office sessions, where she briefs Clinton on upcoming meetings or issues.

Ms. Baggett, a native of Conecuh County in southwest Alabama, works in the Old Executive Office Building, across a driveway from the White House. She said coming to the White House as part of a new administration has its difficulties.

For example, she said, a meeting was scheduled for senior White House staff the Saturday following Clinton's Jan. 20 swearing-in.

"We were all coming into work for a meeting in the West Wing, and nobody knew what to wear," she said. "When you go to work on Saturday, you tend to wear your jeans. But nobody knew if you could wear jeans in the White House."

Clinton dressed that day in a business suit, but several staffers showed up in their Levis, "so the barrier was broken," she said. Ms. Baggett wore a casual skirt and sweater.

PHOTOCOPY
PRESERVATION

Mobilian keeping pace on Clinton's staff

*mbr
03/28/93*

Mobilian Alexis Herman isn't a jogger — but she has learned to keep pace with the jogging schedule of President Clinton. As his public liaison director, she first got into the run of things when she arranged for him to run on Valentine's Day in an American Heart Association function along the Potomac River. She volunteered to keep up with a 6-year-old boy who wanted to make the run and was able to drop out when he got too tired. Also in Washington is Repton native Joan Baggett, deputy director of the White House political affairs office. **7B**

**PHOTOCOPY
PRESERVATION**

May 14, 1993

Betty Southard Murphy
Baker & Hostetler
1050 Connecticut Ave., NW.
Washington, D.C. 20036

Dear Betty:

It was so nice to hear from you! Thank you for sending me a copy of the article which appeared in the Birmingham News.

I hope everything worked out well for you at Baker & Hostetler. Let me know.

With every good wish,

Sincerely,

Alexis M. Herman
Assistant to the President and
Director of Public Liaison

AMH:RGM

7

**BAKER
&
HOSTETLER**
COUNSELLORS AT LAW

WASHINGTON SQUARE, SUITE 1100 • 1050 CONNECTICUT AVENUE, N.W. • WASHINGTON, D.C. 20036-5304 • (202) 861-1500
FAX (202) 861-1783 • TELEX 2357276
WRITER'S DIRECT DIAL NUMBER (202)

APR 1 1993

Birmingham
March 28, 1993

Dear Alex:

I intended to write to congratulate you. Actually, I should congratulate the President for naming you.

This article appeared yesterday and I thought you would like to see it.

I have been here since Feb. 24, negotiating a contract for a company I represent.

Best wishes,

Betty

BETTY SOUTHARD MURPHY

BAKER & HOSTETLER
ATTORNEYS AT LAW
(202) 861-1500

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Birmingham News

Birmingham Post-Herald

Saturday

SATURDAY, MARCH 27, 1993

PRICE: 25 CENTS

PHOTOCOPY
PRESERVATION

Working *for the* President

Mobile native Alexis Herman is novice jogger, but is Clinton's 'eyes and ears' on public issues.

By **Michael Brumas**
News Washington correspondent

WASHINGTON — The ability to jog usually isn't a prerequisite for working for the president of the United States — unless your boss happens to be Bill Clinton.

Until last month, Mobile native Alexis Herman, director of the White House Office of Public Liaison, had never jogged a day in her life.

But that changed when Clinton asked her to find a Valentine's Day event he could attend, and she accepted an invitation from the American Heart Association for Clinton, Vice President Al Gore and Gore's wife, Tipper, to participate in a fun-run at a park along the Potomac River.

"Because I'm public liaison, I participate in all these events," she said. "I'm not a jogger, and the president, as you know, is a very serious jogger. I knew there was no way I was going to run two miles down Hain's Point."

Miss Herman thought she could disguise her lack of athletic prowess by volunteering to accompany a 6-year-old boy who wanted to make the run.

"The poor kid got so tired he couldn't keep up either, which was fine with me, so we stopped," she said.

To get back to the finish line ahead of the Clinton-led



PHOTOS SPECIAL TO THE NEWS

See **Herman**, Page 10A

Alexis Herman is director of the White House Office of Public Liaison.

PHOTOCOPY
RESERVATION

From Page 1A

pack, Miss Herman, with the youngster in tow, commandeered a golf cart.

"I get back and catch up with the president and he says, 'You're not a jogger are you, Alexis?' I said, 'Mr. President, that's putting it mildly,'" she said.

Miss Herman is the highest-ranking Alabamian to work in the Clinton White House. In addition to heading the public liaison office, she carries the title of assistant to the president — one of only two blacks appointed to that position. The other is Maggie Williams, who is Hillary Rodham Clinton's chief of staff.

As director of the public liaison office, the 45-year-old Miss Herman is charged with trying to build a consensus for Clinton's programs among a wide range of interest groups.

"When the president offered me this position, he said, 'Alexis, I want this office to be pro-active and not reactive. I consider this to be my eyes and ears for how the American people are viewing our policies and programs we put forward,'" she said.

During a recent interview in her office, located in the West Wing of the White House, one floor above the Oval Office, Miss Herman pulled down a loose-leaf notebook and ticked off her interest-group areas of responsibility, which include labor, business, religion, education, environment, minorities, rural, aging, health care and "negative response."

She singled out the energy community, which is concerned about Clinton's proposed energy tax as part of his economic plan, as an example of a so-called negative-response group.

"I listen to their concerns and try to understand on behalf of the president what their issues are and how we can mitigate some of those concerns because we recognize we're going to need everyone to make this plan work," she said.

Miss Herman said she sees Clinton two to three times per week, either as the White House sponsor when the president meets with an interest group, or in one-on-one Oval Office sessions, where she briefs Clinton on an upcoming meeting or an issue.

Those briefings, she said, are "always engaging."

"He's always probing," she said. "He always has questions. You think you go in with the questions and the answers but invariably there's a point Bill Clinton is going to raise that you haven't thought about. The challenge is you always try to second guess what the president is going to ask about."

What does she tell Clinton when he poses a question she can't immediately answer?

"Normally what you say is, 'Mr. President, I'll get back to you,'" she said. "I do my best to make sure that I prepared a thorough briefing and that I covered all the bases, but I am no longer surprised or embarrassed" if she doesn't have the answer.

A 1969 graduate of Morehouse College,

city of New Orleans, Miss Herman is no stranger to politics and government. She worked in President Jimmy Carter's administration, serving as an adviser to Carter and Labor Secretary Ray Marshall on economic and social concerns of working women.

She was chief of staff at the Democratic National Committee under former Chairman Ron Brown — Clinton's secretary of commerce — before Brown named her deputy chairwoman of the party and chief executive officer of last summer's Democratic National Convention in New York. In between government assignments, she owned her own business consulting firm in the nation's capital.

Miss Herman said her father, the late Alex Herman, sparked her interest in politics and government. He was the first black wardsman in Alabama during the 1940s, representing Ward 1 in Mobile, she said.

"He believed very much in the power of the vote as a way to fundamentally change this country and as a way of expressing democratic principles," she said. "So I grew up with that sense of commitment to change through the political process."

When she's not working 12-hour days at the White House, Miss Herman said, she makes time for a new hobby — jogging. There was something "invigorating" about the Valentine's Day run, she said.

"That was a breakthrough morning for me, in a lot of ways," she

From Page 1A

said if Yeltsin was ousted, had criticized his boss during the week for violating the constitution.

Yeltsin, in a gesture of conciliation, promised to make "corrections" in his market economic reforms, which critics blame for an annual inflation rate of 2,000 percent and 20 percent drop in production.

"The economy remains the No. 1 problem today," the president told lawmakers.

Yeltsin, whose tactics over the past week have drawn Western promises of increased aid, said foreign assistance might be hurting rather than helping.

"It must be acknowledged that the economic crisis was aggravated by our mistakes: insufficient social orientation of the reforms, inadequate support by the state of new forms of management and of the new strata of owners in the production sphere, absence of an efficient, anti-inflation policy and excessive reliance on foreign aid," he said.

Although the latest Russian crisis set off alarms in Russia and around the world, the normally combative Khasbulatov said he saw signs of consensus. "There are no influential forces in the country that are ready to renounce reform and go back. Generally speaking, any reversal is impossible," he said.

Retreat may not be possible, but the road ahead looks rough.

Moscow bureau chief Bryan Brunley has been covering Soviet and Russian affairs since 1969.

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apprec / Rose Garden Ceremony

Educ -

COUNCIL OF CHIEF STATE SCHOOL OFFICERS

One Massachusetts Avenue, NW, Suite 700, Washington, DC 20001-1431 • 202/408-5505 • FAX 202/408-8072
Resource Center on Educational Equity State Education Assessment Center

April 23, 1993

Alexis Herman

The Honorable William Clinton
President of the United States
The White House
Washington, D.C. 20500

MAY - 9 1993

Dear President Clinton:

On behalf of all of the members of Council of the Chief State School Officers, our 1993 National Teacher of the Year Tracey Bailey, and our proud colleagues from Florida, I thank you tremendously for the beautiful ceremony of presentation in the Rose Garden on April 20, 1993.

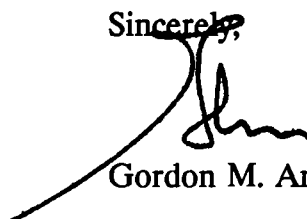
In this ceremony, you continued an unbroken tradition of more than four decades which has enabled the President of the United States to make the formal public presentation of the National Teacher of the Year. We appreciated your comments and your statements of conviction about the importance of teaching in America. Especially we appreciated your taking time from your extraordinarily busy schedule to be with Tracey and Rose Bailey, personally greet the guests at the ceremony and then, especially, to visit with the Bailey family.

The Rose Garden event and your presentation capped a year-long process for the identification and selection of a state teacher of the year in every state, and the process of selection for the national teacher. We have 50 teachers of the year as ambassadors of education throughout the country. It is our way of both demonstrating the importance of teaching and, also, providing this group of recognized experts who visit throughout their states conducting workshops and presentations to help lift the quality of performance for the entire teaching force. Your event is tremendously important for the entire program.

The Honorable William Clinton
Page two
April 23, 1993

Once again, thank you for conducting this recognition. We look forward to working with you and Secretary Riley and your colleagues on the ways in which we can build this annual recognition event into an opportunity to bring together teachers of excellence from throughout the country to advise you on the education policy agenda you are advancing. In this way next year we could add a dimension to the recognition of these wonderful persons by way of offering them the opportunity to help shape policymaking in Washington.

Sincerely,



Gordon M. Ambach

GMA:djb

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The Aluminum Association

Incorporated

900 19th St., N.W.
Washington, D.C. 20006Phone (202) 862-5100
Telex 710 822 1129
FAX (202) 862-5164

JUN 16 1993

June 16, 1993

The Honorable Alexis Herman
Assistant to the President &
Director, Office of Public Liaison for
Presidential Priorities
Executive Office of the President
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Alexis:

I have committed your fax # to memory -- you might be sorry you gave it to me.

Seriously, the presentation you and Doris provided to the ASAE group on Monday was outstanding. You were both responsive and informative. And, from the comments I've received the last two days, you reached many people in a most favorable way that will surely benefit the President.

On behalf of ASAE, and in my capacity as president of The Aluminum Association, I look forward to working with you and President Clinton in advancing America's public policy agenda.

Sincerely,

David N. Parker

DNP/bls

cc: The Honorable Doris Matsui

The Aluminum Association

900 19th St. N.W.
Washington, D.C. 20006

Phone (202) 862-5100
Telex 710 822 1129
FAX (202) 862-5184

FAX COVER PAGE

TO: The Honorable Alexis Herman

COMPANY: Executive Office of the President

FROM: Mr. David Parker

**COMPANY/
DEPARTMENT:** The Aluminum Association

DATE: Wednesday, June 16, 1993

NUMBER OF PAGES INCLUDING COVER PAGE: 2

SENT BY: Becky **PHONE:** 202/862-5196

**IF YOU DO NOT RECEIVE ALL THE PAGES OR HAVE ANY DIFFICULTIES,
PLEASE CALL THE NUMBER OF PERSON THIS TRANSMISSION WAS SENT
BY.**

ADDITIONAL MESSAGES:

FAXCVR/TXTMEL

cc Doris

AMERICAN SOCIETY OF ASSOCIATION EXECUTIVES
The ASAE Building
1575 Eye Street, NW
Washington, DC 20005
202-626-2700

R. William Taylor, CAE
President

June 16, 1993

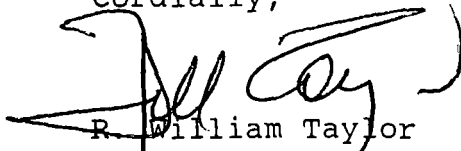
JUN 17 1993

Alexis Herman
Director
The White House Office of Public
Liaison
Old Executive Office Bldg., Rm. 122
Washington, D.C. 20500

Dear Alexis:

Thanks for the outstanding job you did in describing the important work of the Office of Public Liaison for Presidential Priorities at our Legislative Forum. You and Doris have such a difficult job, but it is obvious that you are doing your very best to serve your many constituencies despite the Herculean nature of the job. We thank you again for having met with us on May 25 and we look forward to helping you to identify important constituencies.

Cordially,



R. William Taylor

RWT/wmb

2

O'BRIEN
INTERNATIONAL
SERVICES, INC.

P.O. Box 25853
Little Rock, Arkansas 72221 • (501) 223-9513

cc Doris
June 17, 1993

The Honorable Alexis Herman
White House Director of Public Liaison
FAX 202-456-6218

Dear Alexis:

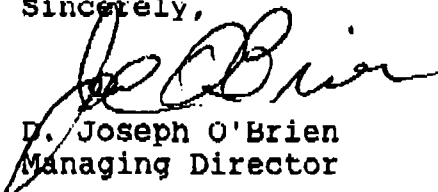
Insomnia turned into spirited interest late Tuesday night while television channel surfing. There you and Doris Matsui were speaking on C-Span to the American Society of Association Executives.

Your comments brought back vivid memories of your address March 30 to the 24th Annual Student Symposium (where I was introduced to you by Mark Grobmyer). What is particularly memorable is that not a single person of the 700 plus audience left during the one hour question and answer session following your speech, despite the late hour.

Your comments to the Association members also were well taken. I noted you also used the occasion to assimilate a new phrase, borrowed from the Moderator, into your lexicon: "we seek achievement, not activity".

I hope to have the pleasure of seeing you again at the Center for The Study of The Presidency's Dinner next Wednesday the 23rd.

Sincerely,


D. Joseph O'Brien
Managing Director

17

14

THE WHITE HOUSE
WASHINGTON

June 4, 1993

Bob Stanton, Regional Director
National Capital Region
U.S. Department of Interior
National Park Service
1100 Ohio Drive, S.W.
Washington, D.C. 20242

Dear Bob:

Thank you for your kind letter concerning my address to the National Women's History Month program at the Department of Interior. I was glad to be able to do this.

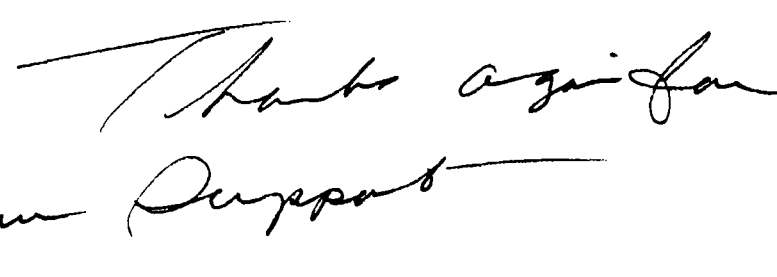
You were very kind to send me a picture to commemorate the occasion and it will be added to my scrapbook.

With best wishes,

Sincerely,


Alexis M. Herman
Assistant to the President and
Director of Public Liaison

AMH:RGM





United States Department of the Interior

NATIONAL PARK SERVICE

NATIONAL CAPITAL REGION
1100 OHIO DRIVE, S. W.
WASHINGTON, D.C. 20242



1 APR 1993

APR 2 1993

Ms. Alexis Herman
Assistant to the President and Director
of the White House Office of Public Liaison
Washington, D.C. 20500

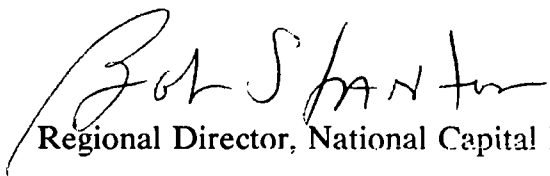
Dear Ms. Herman:

Everyone greatly enjoyed your keynote address at the National Women's History Month program at the Department of the Interior last Friday. I certainly appreciate your taking time from your busy schedule to be with us. Your remarks were an inspiration to everyone and contributed to the success of the day.

Enclosed is a photograph to commemorate this very special occasion.

Thank you again, and we look forward to seeing you soon.

Sincerely,



Regional Director, National Capital Region

Enclosure



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APR 28 1993

April 23, 1993

Ms. Alexis Herman
Director of Public Liaison
Old Executive Office Building
Room #122
Washington, DC 20501

Dear Ms. Herman:

Thank you so much for taking the time to be with us at this week's seminar in Washington for the spouses and daughters of CEO members. You are an exceptional example of the new visibility and power of women at the national level.

The seminar was an excellent learning experience for each person attending -- I've never heard such glowing reports about a program in all my years in YPO and CEO. Your presentation, in particular, was outstanding.

We hope to see you again when CEO has another event in Washington.

Yours truly,

Barbara Wilson

Barbara Wilson
Seminar Chairwoman

POTOMAC ELECTRIC POWER COMPANY

1900 PENNSYLVANIA AVE., N. W.

WASHINGTON, D. C. 20068

BEVERLY L. PERRY

MANAGER

GOVERNMENT AFFAIRS, D. C. AND FEDERAL

April 23, 1993

(202) 872-2373

Ms. Alexis Herman
Director, Office of Public Liaison
Old Executive Office Building
17 Street & Pennsylvania Avenue, N.W.
Washington, D.C. 20500

APR 26 1993

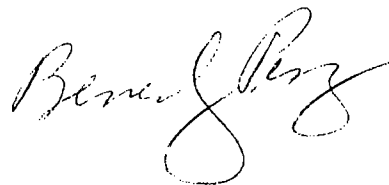
Dear Alexis:

It was indeed a pleasure to hear your encouraging comments concerning the positive results of our "inner voices" last night at the dinner for the Executive Leadership Council. Your comments were both motivating and encouraging.

Following the dinner, I mentioned that the Potomac Electric Power Company (PEPCO) would be interested in conducting the energy audit of The White House which President Clinton announced this week. Ed Mitchell, PEPCO's Chief Executive Officer, expressed our interest to Mr. McLarty by letter dated April 22. (See enclosure) Since that channel is being pursued, I am not sending you the bulk of conservation materials that I promised.

Again, I enjoyed your remarks and hope to see you again soon.

Sincerely,



Enclosure

P.S. I gave your regards
to A. J. Cooper.

67

THE
CARTER
PRESIDENTIAL
CENTER



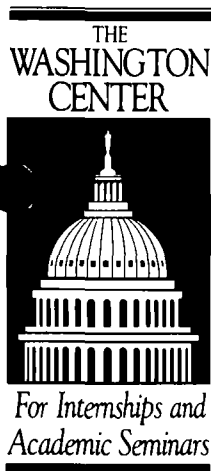
MAY - 6 1993

Alepis:

I enjoyed hearing
you speak at the "Friends
of Spelman" lunch. I'm
sorry I did not get to meet
you but I had to leave
early. What a wonderful
representation for Pres. Clinton
you are.

Warmest regards,

— Shirley



June 18, 1993

JUN 20 1993

Ms. Alexis Herman
Director, Office of Public Liasons
Old Executive Office Building
Washington, DC 20500

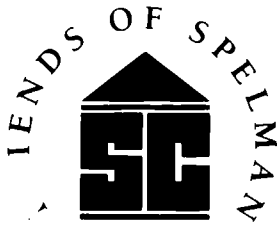
Dear Ms. Herman:

I would like to take this opportunity and thank you for speaking to our students at the **1993 Women As Leaders Seminar**. Your contribution to the program assisted us in facilitating a successful seminar. As you may have noticed, our students are diverse, intelligent, motivated and thirsty for new insights and information. I couldn't be more pleased with the caliber of student selected to participate in this program.

Indeed through your efforts and others who spoke at the seminar, we were able to highlight topics which women leaders face on a daily basis. Our students tell us the speakers enlightened, inspired and impassioned the listener. For this, I applaud you. Indeed, it is through your commitment to the issues that our future generations face challenges with courage. Thank you again.

Sincerely,

Laura A. Hudson
Director



Alexis Scott Reeves, Chair

Vice Chairs

Joy San Walker Brown
Lucretia M. Durrett
Liz Levine
Barbara W. Levy
Sally S. McDaniel
Jackie E. Montag
Jane Bradley Wheeler

May 3, 1993

MAY - 6 1993

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Carolyn H. Avery
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Rosemary Fitts Funderburg
Luck F. Gambrell
Darcy Gerrard
Sally B. Gladden
Renee Lewis Glover
Holcombe T. Green, Jr.
Bradley Hale

Pam Helms
Patsy Jo Hilliard
Pamela Hayling Hoffman
Stephanie D. Howell
Leigh Tuggle Jackson
Janet J. Johnson
Joia M. Johnson
Carol B. Kauffmann
Paula Lawton-Bevington
Mignon Lewis
Ivenue Love-Stanley
Marchant Martin
Lynn W. Merrill
Joanie Michaels
Marjorie D. Mitchell
Mrs. C.V. Nalley, III
Barbara B. Persons
Ginny Plummer
Diane G. Reed
Janice Mendenhall Regenstein
Helen Revson
Ginny Ring
Mary Ann Siegel
Michelle Smith
Susan Smith
Patricia Stanford
Beth G. Sugarman
Leslie D. Sundberg
Elvira Tate
Sandra Teeppen
Pat Upshaw-Monteith
Lucy Carpenter Vance
Kay Y. Wallace
Brooke Trible Weinmann
Susan W. Wieland
Rhine C. Williams
Williams

Ms. Alexis Herman
Assistant to the President for Public Liaison
Office of Governmental Affairs
The White House
1600 Pennsylvania Avenue
Washington, DC 20006

Dear Alexis:

On behalf of the Friends of Spelman, I would like to thank you for your participation as a panelist at the Friends of Spelman Luncheon Forum addressing "The First One Hundred Days of The Clinton Administration." We certainly appreciate your sharing the "insiders' perspective" with our guests. The Forum was timely and newsworthy.

Our best wishes to you as you continue to pursue the goals of our new administration. It is very gratifying to know that African-American women are represented in key positions in Washington.

Sincerely yours,

Alexis Scott Reeves

Alexis Scott Reeves, Chair
Friends of Spelman

Pam H. Hoffman

Pam H. Hoffman, Chair
Community Relations Committee
Friends of Spelman

a

7
March 30, 1993

Mr. R. Gordon Hoxie
Office of the President
Center for the Study of the Presidency
208 East 75th Street
New York, New York 10021

Dear Gordon:

Thank you for your recent letter and for the wonderful things you had to say about my participation in your Symposium. I cannot tell you when I have been so moved by a program or so overwhelmed by the audience after I spoke on Saturday. You and your fine staff should be commended for putting together a terrific program.

gaw
W
De 4/2/93 } Concerning putting a copy of the Presidential Studies Quarterly in the West Lobby, I have made arrangements with Debi Schiff, who is the receptionist, to be aware of your future mailings. Meanwhile, I have personally given her the copy you enclosed for me.

With warmest best wishes,

Sincerely,

Alexis M. Herman
Assistant to the President and
Director of Public Liaison

AMH:RGM

CENTER FOR THE STUDY OF THE PRESIDENCY

208 EAST 75TH STREET

NEW YORK, N.Y. 10021

212 249-1200

FAX 212 628-9503

OFFICE OF THE PRESIDENT

March 23, 1993

The Honorable Alexis Herman
Assistant to the President &
Director, White House Public Liaison
The White House
Washington, D.C. 20500

MAR 26 1993

Dear Alexis:

How can I begin to thank you for your wonderful support for the programs and publications of the Center for the Study of the Presidency. Both your Uncle Nat and I, deem it a miracle how you and the Center came together and how you made possible a most memorable program, not only for the 800 participants, but also, for millions of television viewers.

We will be inviting evaluations of the Symposium. However, I am certain that everyone will agree that the Saturday evening session with you was the finest of all. Be assured that the others were outstanding, but, there was a very special spiritual relationship of the students with you.

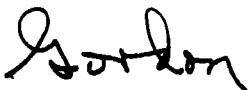
Thank you, also, for making possible the most valuable briefing session on March 18th with the Center Fellows.

Alexis, you were also most kind to offer to see to it that the Center's award winning Presidential Studies Quarterly is in the West Lobby of the White House. It had been there on a regular basis during the past 10 years, but I have not seen it there recently. Herewith is a copy of the Spring issue. In the future we would like simply to address it to the receptionist in the West Lobby, should that be agreeable. Kindly advise me in this regard.

Alexis, you do so very much for so many, and we are grateful for what you do for the Center for the Study of the Presidency. You have my abiding appreciation.

Warm regards.

Sincerely yours,



R. Gordon Hoxie

cc: Dr. Broadus N. Butler

7

March 30, 1993

Dr. Richard L. Leshner
U.S. Chamber of Commerce
1615 H Street, NW.
Washington, D.C. 20062

Dear Dick:

What a great lunch we had! I know I can speak for myself and my staff that our meeting with you and your senior staff was an excellent opportunity to become acquainted and talk about mutual interests.

We had a good dialogue on NAFTA, Health Care, Credit Crunch Initiative and the Economic Package.

I hope we can do this again. I think this exchange benefits both our staffs.

Thanks again for the lunch, Dick. The next one's on me.

Sincerely,

Alexis M. Herman
Assistant to the President and
Director of Public Liaison

AMH:RGM

March 17, 1993

Arthur E. Thomas, President
Central State University
Wilberforce, Ohio 45384

Dear Art:

I am in receipt of your letter dated March 8 and the box of what will become my most prized possessions--Central State University citation, the video of my speech, and two CSU mugs. Thank you.

I appreciate your sending me a copy of your letter to Secretary Ron Brown. You can be sure that I will tell him about my wonderful experiences at Central. I am sure if his schedule will allow it, you will hear from him.

Thank you again for everything, Art.

Sincerely,

Alexis M. Herman
Assistant to the President and
Director of Public Liaison

AMH:RGM

bcc: Ron Brown, Secretary of Commerce

March 17, 1993

Arthur E. Thomas, President
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Wilberforce, Ohio 45384

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Thank you again for everything, Art.

Sincerely,

Alexis M. Herman
Assistant to the President and
Director of Public Liaison

AMH:RGM

bcc: Secretary of Commerce Ron Brown

CENTRAL STATE UNIVERSITY

Wilberforce, Ohio 45384

**OFFICE OF THE PRESIDENT
(513) 376-6332**

February 2, 1993

The Honorable Ronald H. Brown
Secretary
Department of Commerce
Herbert C. Hoover Building
Washington, DC 20230

Dear Secretary Brown:

On behalf of the entire Central State University family, I want to extend an invitation for you to be our keynote speaker for our annual Honor's Day program. This celebration will take place on May 11, 1993, at 10:00 a.m., in our Paul Robeson Cultural and Performing Arts Center.

In recognition of your long and distinguished career in public service, especially to the African-American community, I have recommended and received approval that you be awarded an honorary Doctor of Laws degree, and we will confer the degree during the Convocation program. We are very proud of all you have done and continue to do. You are an outstanding role model for our students.

As the Honor's Day honoree, you would address the convocation audience, which will be made up of our students, faculty, and staff. Your remarks should be approximately 15-20 minutes. This will be a formal program with faculty and platform guests in academic attire.

Directly following the convocation program, there will be a special Honor's Day luncheon.

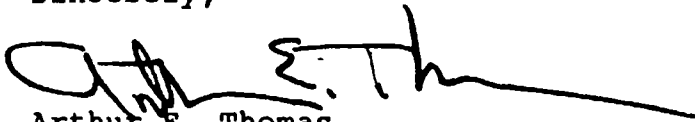
The Honorable Ronald H. Brown
February 1, 1993
PAGE 2

At your earliest convenience, please let us know whether your participation is possible. If this date is not possible, we are willing to work with you to identify a suitable date. We are able to pay an honorarium, the specifics of which can be worked out as soon as you advise us of your availability.

Should you have any concerns or questions, please do not hesitate to contact Mrs. Charlotte M. Harris, Program Manager, Development and Public Relations, at (513) 376-6278. Mrs. Harris will be working on all the specifics of your visit.

We look forward to having you as our Honor's Day speaker.

Sincerely,

A handwritten signature in black ink, appearing to read "A. E. Thomas", with a long horizontal flourish extending to the right.

Arthur E. Thomas
President

AET/lat

CENTRAL STATE UNIVERSITY

Wilberforce, Ohio 45384

OFFICE OF THE PRESIDENT
(513) 376-6332

March 8, 1993

Dr. Alexis M. Herman
Assistant to the President
Director of Public Liaison
Old Executive Office Building
Washington, DC 20500

Dear Dr. Herman: *Alexis*

On behalf of the entire Central State University family, I wish to express our deep appreciation for your participation in our 1992-93 Convocation Series.

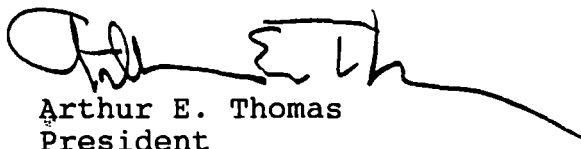
You have assisted us significantly in our efforts to expose our students to outstanding role models and to motivate them to become productive citizens of our global society.

Enclosed is your citation, a copy of the videocassette of the program, and two CSU mugs.

I have also attached a copy of our invitation to Ron Brown to be our guest speaker on May 11, 1993. Any assistance you can provide will be greatly appreciated.

Thank you for sharing yourself with Central State. We look forward to having you on our campus again.

Sincerely,



Arthur E. Thomas
President

AET/lat

CENTRAL STATE UNIVERSITY

Wilberforce, Ohio 45384

**OFFICE OF THE PRESIDENT
(513) 376-6332**

February 2, 1993

The Honorable Ronald H. Brown
Secretary
Department of Commerce
Herbert C. Hoover Building
Washington, DC 20230

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Directly following the convocation program, there will be a special Honor's Day luncheon.

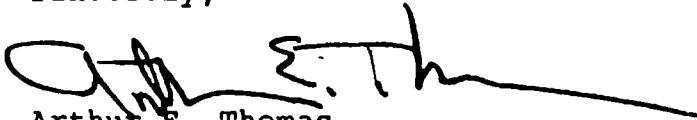
The Honorable Ronald H. Brown
February 1, 1993
PAGE 2

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We look forward to having you as our Honor's Day speaker.

Sincerely,

A handwritten signature in black ink, appearing to read "A. E. Thomas", with a long horizontal flourish extending to the right.

Arthur E. Thomas
President

AET/lat

CENTRAL STATE UNIVERSITY

Wilberforce, Ohio 45384

OFFICE OF THE PRESIDENT
(513) 376-6332

March 8, 1993

Dr. Alexis M. Herman
Assistant to the President
Director of Public Liaison
Old Executive Office Building
Washington, DC 20500

Dear Dr. Herman: *Alexis*

On behalf of the entire Central State University family, I wish to express our deep appreciation for your participation in our 1992-93 Convocation Series.

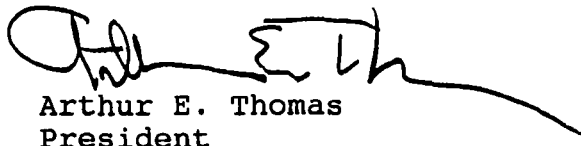
You have assisted us significantly in our efforts to expose our students to outstanding role models and to motivate them to become productive citizens of our global society.

Enclosed is your citation, a copy of the videocassette of the program, and two CSU mugs.

I have also attached a copy of our invitation to Ron Brown to be our guest speaker on May 11, 1993. Any assistance you can provide will be greatly appreciated.

Thank you for sharing yourself with Central State. We look forward to having you on our campus again.

Sincerely,


Arthur E. Thomas
President

AET/lat



Consumer Federation of America

March 26, 1993

MAR 29 1993

Ms. Alexis Herman
Assistant to the President
Director of Public Liaison
The White House
Washington, DC

Dear Alexis:

We very much appreciate your taking the time to speak at Consumer Assembly 93. Your remarks not only were well-received, but also were of great help to CFA staff as we defend our early and continuing endorsement of the President's economic program.

Sincerely,


Stephen Brobeck
Executive Director

May 14, 1993

William C. Spragens, Ph. D.
Spragens Research/Analysis
P.O. Box 410
Herndon, VA 22070

Dear Dr. Spragens:

I appreciate your taking the time to write me your comments about my talk at the Student Symposium. It was one of the highlights of the week.

I am sorry, too, that we did not get a chance to meet. However, I look forward to another occasion when our paths will cross again.

With best wishes,

Sincerely,

Alexis M. Herman
Assistant to the President and
Director of Public Liaison

AMH:RGM

SPRAGENS RESEARCH / ANALYSIS

WILLIAM C. SPRAGENS, Ph.D.

PUBLIC POLICY & COMMUNICATIONS RESEARCH

P.O. BOX 882, HERNDON, VA 22070

410 —
PHONE (703) 742-9175

March 27, 1993

March 29, 1993

Honorable Alexis Herman
Assistant to the President and
Director, White House Public Liaison
The White House
Washington, DC 20500

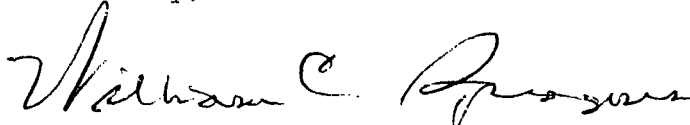
Dear Ms. Herman:

As one of the associate editors of Presidential Studies Quarterly, published by the Center for the Study of the Presidency, I want to thank you for taking the time from your busy schedule to attend our Student Symposium and to present such an outstanding and inspirational address last Saturday!

It has been my pleasure to be acquainted with your uncle on a professional basis, and I look forward to hearing you speak again sometime in the near future. I regret that a recent injury and the necessity for me to make a presentation at an early morning Sunday panel on energy policy prevented me from having an opportunity to meet you after the Saturday session.

Best wishes to you in your work of explaining the President's programs to the public and in educating the public to their necessity.

Sincerely,



William C. Spragens

Columbia University in the City of New York | New York, N.Y. 10027

DEPARTMENT OF ECONOMICS

International Affairs Building
FAX (212) 854-8059

Sunday

Dear Ms. Herman

MAR 25 1998

Please accept my thanks
for your talk last night to
the Center group.

Sincerely yours

C. Lowell Harris

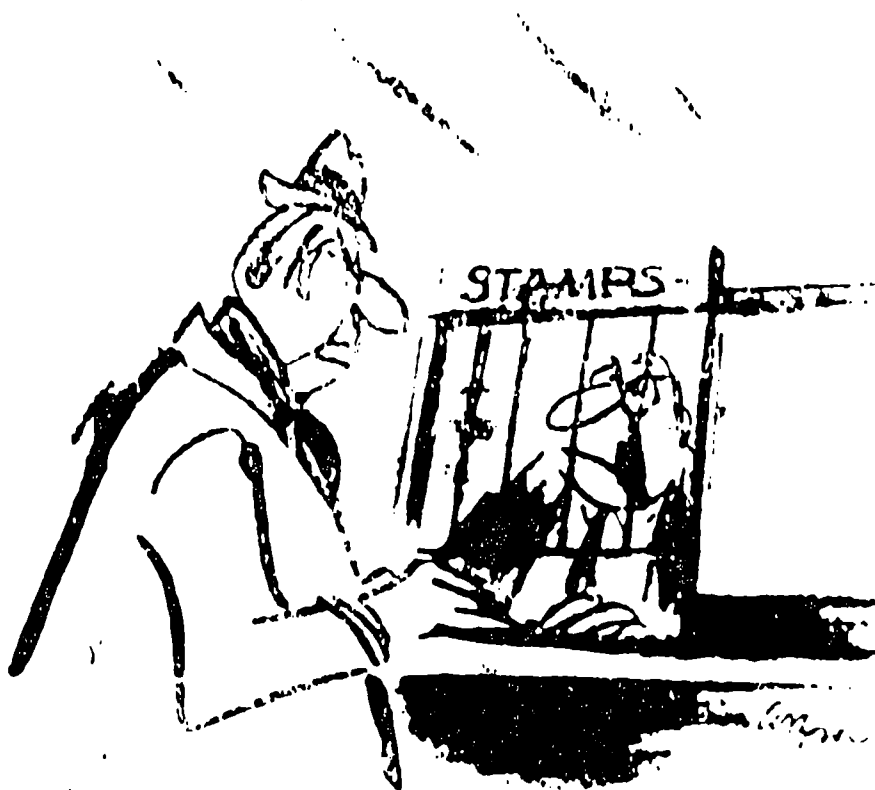
Prof. Emeritus

No reply
expected

Prof. C. Lowell Harris
14 Plateau Circle
Bronxville, NY 10708-2217

At Columbia College I tried to keep cartoons on
the bulletin board to attract attention. Occasionally
one turns up.

Lowell & Lariss



I suppose when these go up to a dime we can
expect a Jesse James Commemorative.

Prof. C. Lowell Harris
14 Plateau Circle
Bronxville, NY 10708

Avis Carlson, commenting on her feeling of achievement in getting her eighth grade diploma in a small town in Kansas in 1907. From her recently published "Small World-Long Gone: A Family Record of an Era" (reviewed on this page today). *Walt Street Journal* 1976

At that point in the history of Kansas education the county superintendents had a rite known as County Eighth Grade Examinations, which was, I think, the sole standardized achievement test in the whole state system. I took the test four months before my 12th birthday and passed.

...recently, I ran onto the questions which qualified me for my eighth grade diploma. The questions on that examination in that primitive, one-room school taught by a young person who never attended a high school, positively daze me.

The "orthography" quiz...asked us to spell twenty words, including "abbreviated," "obscene," "elucidation," "assassination," and "animosity." We were also required to "make a table" showing the different sounds of all the vowels with oo, g, c and a thrown in for good measure. Among the other eight questions (each subject had 10 questions) was one which asked us to "divide into syllables and mark diacritically the words "profuse, retrieve, rigidity, defiance, priority, remittance, and propagate."

Two of arithmetic's 10 questions asked me to find the interest on an 8% note for \$900 running 2 years, 2 months, 6 days; and also to reduce 3 pecks, 5 quarts, 1 pint to bushels. In reading we were required to tell what we knew of the writings of Thomas Jefferson, and for another of the 10 questions to "indicate the pronunciation and give the meanings of the following words: Zenith, deviated, colosseum, misconception, panegyric, Spartan, talisman, eyrie, triton, crypt....

Among Geography's 10 were these two: "Name two countries producing large quantities of wheat, two of cotton, two of coal, two of tea." "Name three important rivers of the U.S., three of Europe, three of Asia, three of South America, and three of Africa."

As one of physiology's 10 we were...asked to "write 200 words on the evil effects of alcoholic beverages!" Another directed us to define Boards of Health and tell what their duties were.

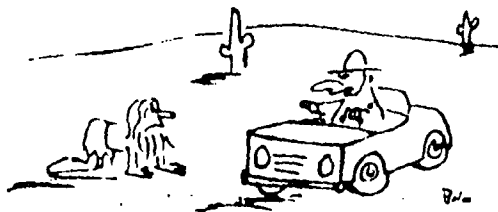
In grammar's 10 were two directing us to "analyze and diagram": "There is a tide in affairs of men, which taken at the flood, leads on to fortune." And then to parse tide, which, taken, leads.

In history we were to "give a brief account of the colleges, printing, and religion in the colonies prior to the American Revolution," to "name the principal campaigns and military leaders of the Civil War," to "name the principal political questions which have been advocated since the Civil War and the party which advocated each."

Looking at those yellowed lists of questions...I am somewhat awed... When my family took me on an overnight trip to the county seat (20 miles away!) the evening ceremony of diploma-bestowal seemed to me a blaze of lights and glory.

Each of my parents taught such a one-room school at about the same time (before 1910) in Nebraska.

Lowell Harriss



"You're in big trouble, fella—you're trespassing
on official government wetland."



"Hey, Ferguson—think fast!"

Potential usefulness of SDI???

Prof. C. Lowell Harriss
14 Plateau Circle
Bronxville, NY 10708-2217

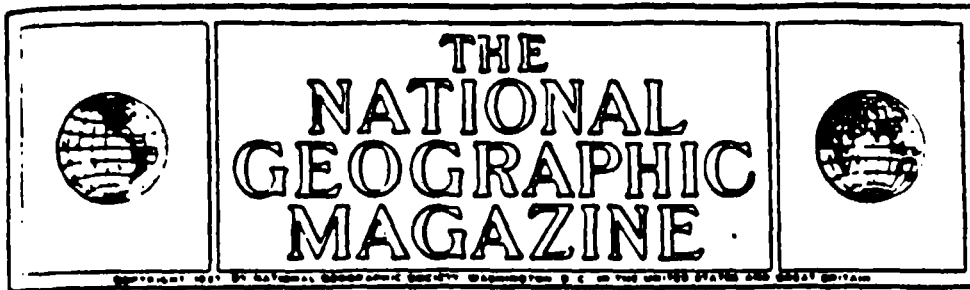
*A friend sent me this.
Lowell Harris*

OSWALD AND UPWARD, LITIGATIONWISE

VOL. LI, No. 6

WASHINGTON

JUNE, 1927



Excerpted from...

THE GEOGRAPHY OF CHINA*

**The Influence of Physical Environment on the History
and Character of the Chinese People**

BY FRANK JOHNSON GOODNOW, LL. D.

President, Johns Hopkins University

**An address before the National Geographic
Society.*

There was a complaint during the reign of the Emperor Kang-hsi, one of the greatest Manchu Emperors, about the corruption and tyranny of the courts. The Emperor received a petition, considered it awhile and issued this decree:

"The Emperor, considering the immense population of the empire, the great division of territorial property and the notoriously litigious character of the Chinese, is of opinion that lawsuits would tend to increase to a frightful extent if people were not afraid of the tribunals and if they felt confident of always finding in them ready and perfect justice.

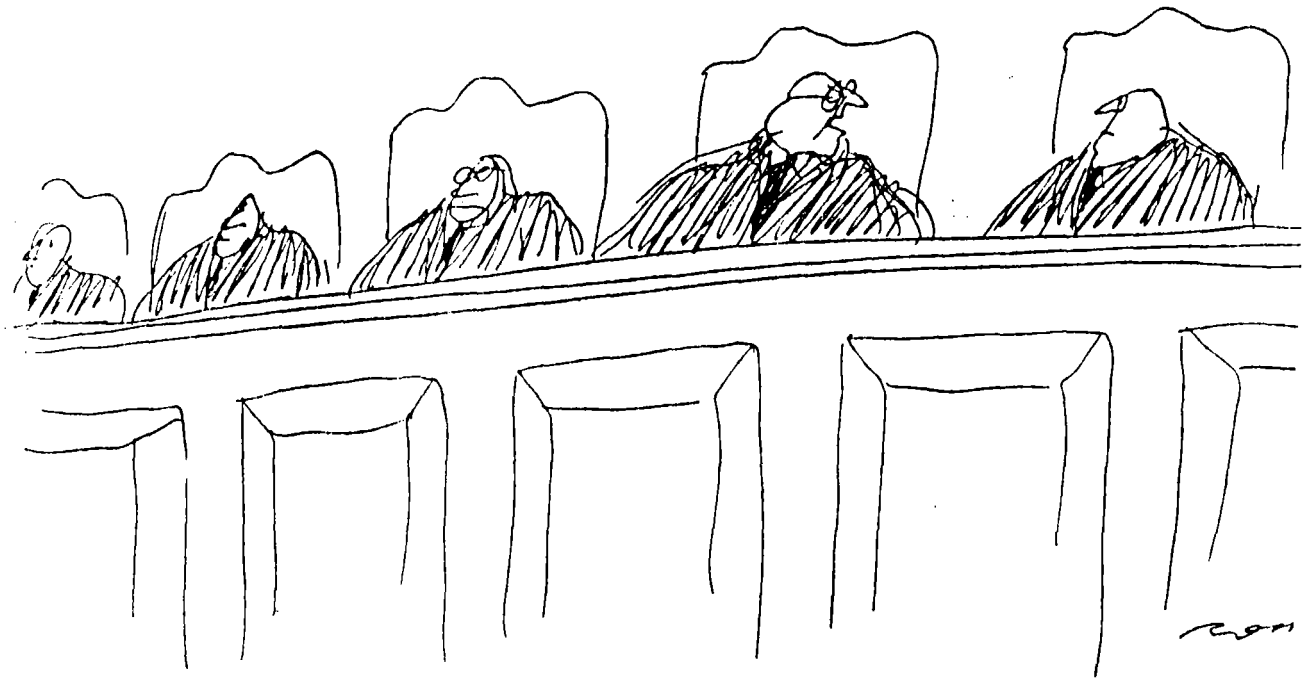
"As man is apt to delude himself concerning his own interests, contests would then be interminable and the half of the

empire would not suffice to settle the lawsuits of the other half. I desire, therefore, that those who have recourse to the courts should be treated without any pity and in such a manner that they shall be disgusted with law and tremble to appear before a magistrate.

"In this manner the evil will be cut up by the roots; the good citizens who may have difficulties among themselves will settle them like brothers by referring to the arbitration of some old man or the mayor of the commune. As for those who are troublesome, obstinate and quarrelsome, let them be ruined in the law courts; that is the justice that is due to them."

Judicial reform, under those conditions, was naturally difficult.

N.B. Dr. Goodnow must have had good feelings for the Emperor and like-minded folk. Re the foregoing excerpt, he observed, "The Chinese, however, never have regarded the judicial administration with any particular favor, and probably they have been right."



"If you please, Mr. Justice, would you mind not saying, 'Of course we could be wrong'?"

Vignette: An Argument about Determinism

"In 1574 Tycho Brahe delivered the first of a series of invited lectures at the University of Copenhagen. "The result," writes Victor Thoren in a recent biography of Tycho (The Lord of Uraniborg, Cambridge University Press), "was about what one expects to get when a scientist waxes philosophical or historical":

Having established the positive aspects of his Intellectual position [the utility of astronomy as an empirical science] Tycho moved to refute the various criticisms of astrology. No one could deny that plagues and wars killed off large numbers of people who had different horoscopes, but any responsible astrologer would leave room in his predictions for the possibility of general calamities that had nothing to do with the specific fate of the individual. Nor did the fact that people could be born at the same instant but meet different ends discredit astrology, for the stars did not determine the basic circumstances of life but, rather, produced the variations that distinguished the fates of people who lived in the same basic circumstances. Twins, who shared both horoscope and circumstances, were actually born at slightly different times, and one was always weaker than the other. Most important was that astral influences were influences, not determinants. . . . Thus the ancient objection that prognostications were not even desirable, as they merely diluted the joy of happy events and added worry to the grief of sad events, was forestalled by the possibility of resisting the influences working to produce undesired situations.



SCIENCE • VOL. 257 • 3 JULY 1992



**National
League
of
Cities**

1301 Pennsylvania Avenue N.W.
Washington, D.C.
20004
(202) 626-3000
Fax: (202) 626-3043

Officers

President
Donald M. Fraser
Mayor, Minneapolis, Minnesota

First Vice President
Sharpe James
Mayor, Newark, New Jersey

Second Vice President
Carolyn Long Banks
Councilwoman-at-Large, Atlanta, Georgia

Immediate Past President
Glenda E. Hood
Mayor, Orlando, Florida

Executive Director
Donald J. Borut

March 11, 1993

your letter

Ms. Alexis Herman
Director
Office of Public Liaison
The White House
Washington, D.C. 20500

MAR 18 1993

Dear Alexis:

On behalf of the board of directors and executive staff of the National League of Cities, I want to thank you for your participation in the 1993 NLC Congressional City Conference.

Your thoughtful presentation at the Celebrate Diversity Breakfast was extremely well received by the city officials in attendance. We appreciate your sensitivity to the concerns of our members and your forthright remarks on the issues of diversity and government.

Again, my personal thanks for the generous contribution of your time and energy. I look forward to continuing to work with you in the future.

Sincerely,

Don
Donald J. Borut
Executive Director

*Alexis -
you hit a home
run for us & I am
most grateful*
Don

Past Presidents: Sidney Barthelmy, Mayor, New Orleans, Louisiana • Tom Bradley, Mayor, Los Angeles, California • Ferd L. Harrison, Mayor, Scotland Neck, North Carolina • Cathy Reynolds, Councilwoman-at-Large, Denver, Colorado • **Directors:** Joseph L. Adams, Councilmember, University City, Missouri • Victor Ashe, Mayor, Knoxville, Tennessee • Kenneth Bullock, Executive Director, Utah League of Cities and Towns • Jimmy Burke, Mayor, Deer Park, Texas • William D. Burney, Jr., Mayor, Augusta, Maine • Jon C. Burrell, Executive Director, Maryland Municipal League • Anthony Capizzi, Commissioner, Dayton, Ohio • Patricia E. Castillo, Mayor, Sunnyvale, California • Paso Chavez, Councilor, Santa Fe, New Mexico • E. W. Cromartie, II, Councilman, Columbia, South Carolina • Charles A. DeVaney, Mayor, Augusta, Georgia • William Evers, Mayor, Bradenton, Florida • Martin Gipson, Alderman, North Little Rock, Arkansas • Charles K. Hazama, Mayor, Rochester, Minnesota • Frances Huntley-Cooper, Mayor, Fitchburg, Wisconsin • Robert R. Jefferson, Councilmember, Lexington-Fayette, Kentucky • Abbe Land, Councilmember, West Hollywood, California • Christopher G. Lockwood, Executive Director, Maine Municipal Association • Millie MacLeod, Council Member, Moorhead, Minnesota • Gary D. McCaleb, Mayor, Abilene, Texas • Thomas Menino, Councillor, Boston, Massachusetts • J. Ed Morgan, Mayor, Hattiesburg, Mississippi • Meyers Oberndorf, Mayor, Virginia Beach, Virginia • Judith P. Olson, Councilmember, Madison, Wisconsin • Sandra Pickett, Mayor Pro Tem, Liberty, Texas • Mary Pinkett, Council Member, New York City, New York • Lynn Rex, Executive Director, League of Nebraska Municipalities • Raymond Sittig, Executive Director, Florida League of Cities • Woodrow Stanley, Mayor, Flint, Michigan • Frank Sturzl, Executive Director, Texas Municipal League • Kent E. Swisher, Executive Director, Alaska Municipal League • Daniel K. Tabor, Councilmember, Inglewood, California • Dan Thompson, Executive Director, League of Wisconsin Municipalities • Paul E. Thomson, Councilmember, Vienna, West Virginia • Doris Ward, Assessor, San Francisco, California • Wellington Webb, Mayor, Denver, Colorado • Jim W. White, Councilmember, Kent, Washington • Jack Williams, Mayor, Franklin Park, Illinois • Alice K. Wolf, Councillor, Cambridge, Massachusetts • Robert G. Young, Jr., Mayor, Henderson, North Carolina



May 13, 1993

Ms. Alexis Herman
Director of Public Liaison
The White House
Washington, DC 20515

MAY 17 1993

Dear Ms. Herman:

I am writing to thank you for your participation in the Center for Policy Alternatives First Annual Awards Dinner on May 5, 1993. Your contribution to the program helped make this event a rousing success for us. Each presenter did a commendable job of relating the accomplishments of each honoree and making an informative and exciting introduction. We are proud to have had such a distinguished group of presenters contributing to the awards program.

We will continue to keep you informed about the Center and our work in progress. Please do not hesitate to call if we can be of assistance to you in any way.

Thank you again, I hope to speak with you soon.

Sincerely yours,

Linda
Linda Tarr-Whelan
President/Executive Director

*We know how busy
you are and really
thank you for your time,
worth of caring - Maxine
loved your presentation.*



EXECUTIVE OFFICE OF THE PRESIDENT
OFFICE OF MANAGEMENT AND BUDGET
WASHINGTON, D.C. 20503

May 10, 1993

Mrs. Alexis Herman
Director
The Office of Public Liasion
White House/West Wing
1500 Pennsylvania Ave., N.W.
Washington, D.C. 20501

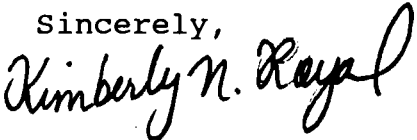
Dear Mrs. Herman,

My name is Kimberly N. Royal, and I am writing to personally thank you for the delightful and informative session that you had with the Executive Office of the President (EOP) Public Service Interns on May 3, 1993.

The Executive Office of the President Public Service Internship offers select college students a unique opportunity to participate in the actual "hands-on" work of the various offices in the Executive branch of the government. The program seeks to create a lasting bond that will encourage students to return to a career of public service within the Clinton Administration, as well as those yet to come.

Your interest and support of the Executive Office of the President Public Service Internship is greatly appreciated, and I look forward to long and prosperous partnership between the Clinton Administration and future EOP Public Service Interns.

Once again, thank you for your time and interest.

Sincerely,

Kimberly N. Royal

The Law Offices of
CADE & VAUGHN-CARRINGTON
Watergate Office Building
600 New Hampshire Avenue, N.W., Suite 1111
Washington, D.C. 20037-2403
(202) 333-2946
(202) 625-0662 (FAX)

Maxine Bethel Cade
Debra M. Vaughn-Carrington

Rosalind W. Johnson
Of Counsel

April 28, 1993

Alexis Herman
Assistant to the President
Director of Liaison
The White House
1600 Pennsylvania Avenue, N.W.
Washington, DC

MAY - 9

**Re: Appearance before the Black Public Relations
Society of Washington's April 14, 1993 Meeting**

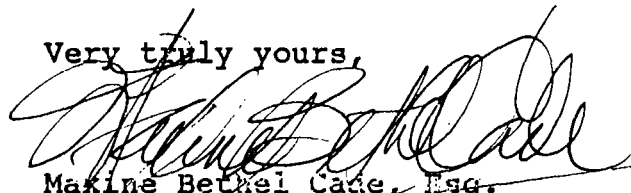
Dear Ms. Herman,

I wish to commend you on the excellent and informative talk you gave to the members of The Black Public Relations Society of Washington's Meeting on Wednesday, April 14, 1993. While I appreciate the many demands and rigors of your position as Director of the Office of Liaison, I am particularly appreciative of the time you took to deliver the message to the group.

Good Luck In Your Endeavors!

Thanking you in advance for your sincere support and consideration.

Very truly yours,



Maxine Bethel Cade, Esq.
General Counsel to
Black Public Relations
Society of Washington

cc: Mr. Ofield Dukes,
President
Black Public Relations
Society of Washington

VOTERS FOR CHOICE

FRIENDS OF FAMILY PLANNING

May 6, 1993

Board of Directors

Gloria Steinem
President

John D. Deardourff
Republican Co-Chair

Kristina Kiehl
Democratic Co-Chair

David Barrows
Maria Bolotsky
Donna Brazile
Mary Jean Collins
Anita DeFrantz
Nanette Falkenberg
Judy Frey
William W. Hamilton, Jr.
Christie Helmer
Mildred Jeffrey
Karen Mulhauser
Marlene Saritzky
C. Shepherd
L. J. Farr-Whelan
Hon. Maxine Waters
William H. Wynn

Julie Burton
Executive Director

Leadership Council*

Janet L. Benshoof
*Center for Reproductive Law
and Policy*
Sharon Camp
Population Crisis Committee
Margaret Pruitt Clark
Center for Population Options
Ann Thompson Cook
*Religious Coalition for Abortion
Rights*
Marcia D. Greenberger
National Women's Law Center
William W. Hamilton, Jr.
*Planned Parenthood Federation
of America*
Frances Kissling
Catholics for a Free Choice
Judith Lichtman
Women's Legal Defense Fund
Barbara Radford
National Abortion Federation
Rosann Wisman
*Planned Parenthood, Metropolitan
Washington, D.C.*

*Affiliations listed for identification
F s only

Paid for by Voters For Choice
and not authorized by any candidate

Ms. Alexis Herman
Director
White House Office of Public Liaison
Old Executive Office Building
Suite 122
17th Street and Pennsylvania Ave., NW
Washington, DC 20500

MAY - 9 1993

Dear Ms. Herman:

You know, I think over the past 10 years I have attended more awards dinners than I'd ever care to count -- indeed, it embarrasses me to even think about it! And, at every one, the introductions have always been the same...boring and perfunctory.

I'm writing you because your words last night were different. When you said that consensus does not necessarily equal courage, you truly defined Maxine's gift of leadership. As you know, Maxine demonstrates the courage of her convictions daily -- and her actions provide constant inspiration to us all.

Maxine and Gloria Steinem founded Voters For Choice in 1979, and as a Board member, state legislator, and now, Congresswoman, Maxine has provided unparalleled leadership for reproductive freedom as a basic human right.

Thank you for conveying so beautifully the difference she has made to so many people from all walks of life. Just think how much more she can accomplish with friends like you in the White House!

Sincerely,



Julie Burton
Executive Director

Clinton Presidential Records Digital Records Marker

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This marker identifies the place of a tabbed divider. Given our digitization capabilities, we are sometimes unable to adequately scan such dividers. The title from the original document is indicated below.

WHO STAFF

Divider Title: _____



EXECUTIVE OFFICE OF THE PRESIDENT
OFFICE OF ADMINISTRATION
Washington, D.C. 20503

May 4, 1993

MAY - 4 1993

MEMORANDUM FOR ALEXIS HERMAN
ASSISTANT TO THE PRESIDENT
AND DIRECTOR OF THE OFFICE OF PUBLIC LIAISON

FROM: ANN CALHOUN *Ann Calhoun*
BRANCH CHIEF
POLICY AND PROGRAMS

SUBJECT: Interns

This is a note to thank you for being so gracious with your time yesterday, by speaking to the participants of the Public Service Internship Program. We understand that your schedule is very busy and you don't always have the freedom of planning how you will spend your time. For that reason, we are especially grateful for your time with our group.

The interns were delighted with your remarks, particularly the African-American interns.

Thanks also to your Executive Assistant, Ruby Moy who arranged your appearance. I sincerely appreciate her efforts.

THE WHITE HOUSE

June 2, 1993

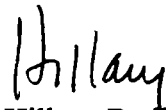
Alexis M. Herman
700 7th Street, SW
Washington, D C 20024

Dear Alexis:

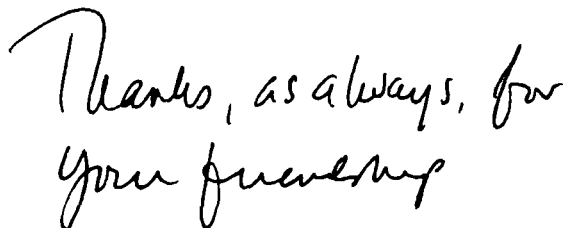
Thank you for your generous gift in memory of my father. It is a fitting memorial, as we are hopeful that the Hugh E. Rodham Stroke Education Center at St. Vincent will be able to make a significant difference for others who experience similar difficulties in the future.

The outpouring of love and concern that our family has known throughout this difficult time has comforted and sustained us, and we are indeed fortunate to have so many wonderful, caring friends.

Sincerely yours,



Hillary Rodham Clinton



PHOTOCOPY
HRC HANDWRITING

THE WHITE HOUSE

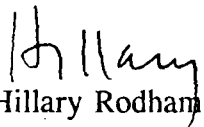
May 28, 1993

Ms. Alexis Herman
Assistant to the President
Director, Public Liaison
The White House
2nd Floor, West Wing
Washington, DC 20500

Dear Alexis:

Thank you so much for your warm expression of sympathy. Your compassion and concern have truly uplifted us. Please continue to hold our family in your thoughts and prayers.

Sincerely yours,


Hillary Rodham Clinton



PHOTOCOPY
HRC HANDWRITING

Clinton Presidential Records Digital Records Marker

This is not a presidential record. This is used as an administrative marker by the William J. Clinton Presidential Library Staff.

This marker identifies the place of a tabbed divider. Given our digitization capabilities, we are sometimes unable to adequately scan such dividers. The title from the original document is indicated below.

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Divider Title: _____



FEB 23 1993

Feb. 22, 1993

Dear Mr. Herman,

Thank you for forwarding my resume to Mr. Hilton. I'm honored to have met with your assistant regarding a possible position in the Office of Public Liaison.

I'm confident that with my skills and professional experience, I will only add to the professionalism that is desired. I'm anxious to represent my Hispanic heritage in the Office of Public Liaison. I hope to meet you soon.

—
George Valencia

Thank
You



2400 N Street, N.W., Washington, DC 20037-1196 • (202) 955-2680

Sherrie S. Rollins
Senior Vice President-Communications

SHERRIE S. ROLLINS

Dear Alexis,

Congratulations on your appointment as Assistant to the President for Public Liason. It's such an important post and I know you'll have an opportunity to make a tremendous contribution to the Clinton administration.

Although my tenure in that post

was brief, if I can be of any help
please don't hesitate to call.

I'm sure you've already talked
with Ann Wexler - and no one gave
me better advice and counsel than
she did. She's the best!

Best of luck and again,
Congratulations!

28 January 1992

Sincerely,
Spencer Rollins

March 1, 1993

Jean Alexis,

MAR - 1 1993

I hope this note finds
you well. I am proud
of you and hope you
know your supporters
are out there and
willing to help and/or
listen when you need
to unwind.

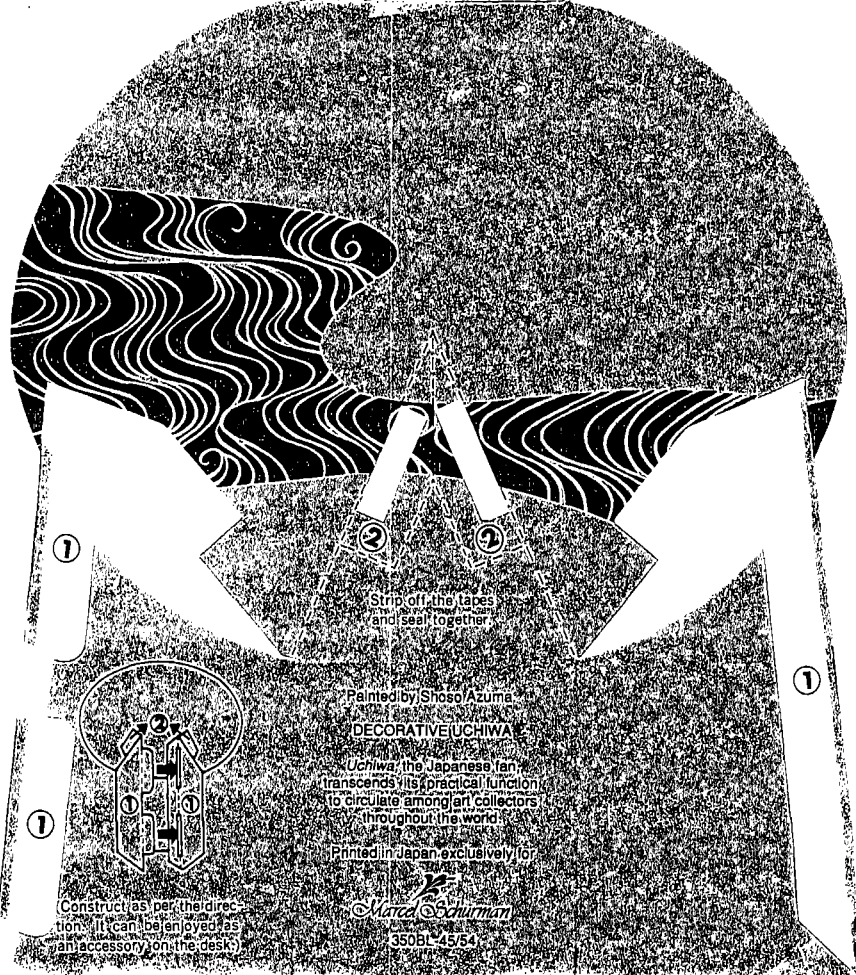
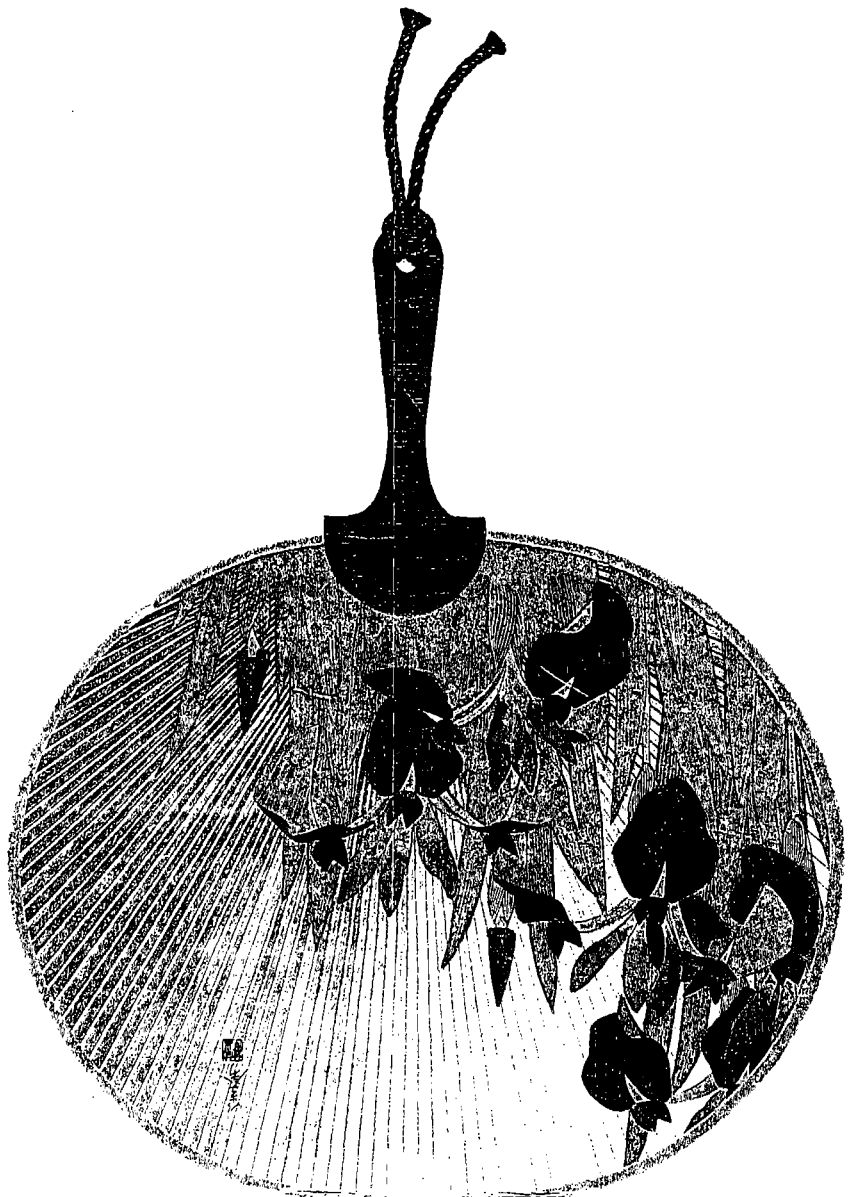
Fondly,
Lauri
— Fitzbago

February 15, 1993

Dear Alexis:

Please accept
my sincere congratulations
on your appointment to the
White House staff. I
would really like to have
lunch or dinner with you
at your earliest convenience.
Good Luck and God Bless.

KALAM



May 14, 1993

Fady P. Bassily
Office of the Asst. Gen. Mgr.
for Rail Service
Washington Metropolitan Area
Transit Authority
600 Fifth Street, NW.
Washington, D.C. 20001

Dear Fady:

Many thanks for your note of congratulations on my appointment at the White House. I am looking forward to the challenges in my new career. Every day is different from the next one.

I appreciate all the nice things you had to say about my leadership role. These are exciting times!

With very best wishes,

Sincerely,

Alexis M. Herman
Assistant to the President and
Director of Public Liaison

AMH:RGM

h2



WASHINGTON METROPOLITAN AREA TRANSIT AUTHORITY

Office of the Assistant General Manager
for Rail Service

(202) 962-1400

May 10, 1993

**Ms. Alexis Herman
Assistant to the President
and Director of Public Liaison
The White House
Washington, DC 20500**

MAR 30 1993

Dear Alexis,

Just a note to congratulate you on your recent appointment to the position of Assistant to the President and Director of Public Liaison.

I, as many of your friends who have become associated with you over the years through Wider Opportunities for Women as well as the National Council for Working Women, are filled with pride at your accomplishment. We are excited about the new administration and the significant changes, both in the economical and social arenas, which are in the planning process.

Once again congratulations and if I can provide any assistance to you in your new, expansive responsibilities, please do not hesitate to call.

Sincerely,

Fady P. Bassily

J. Randolph German
Partner

5/7/93

MAY 11 1993

Grant Thornton 

Accountants and
Management Consultants

The U.S. Member Firm of
Grant Thornton International

J. Randolph German
Suite 300, 1850 M Street, NW
Washington, DC 20036-5804

Dear Alep's,

Thank you so much for
taking time out of your
busy schedule to
see Diane and I at the
white house! We both
really enjoyed the visit,
as well as the lunch.
Diane and I both miss you
and wish we could see
you more often.

Thanks Again
Randy

Atlanta trip

M. Douglas Ivester
President

Coca-Cola USA

Division of
The Coca-Cola Company

March 19, 1993

MAR 24 1993

Ms. Alexis Herman
Assistant to the President
& Director of Public Liaison
The White House
Washington, D. C. 20500

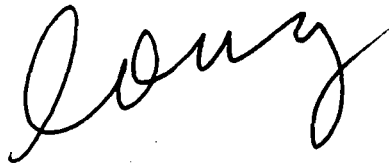
Dear Alexis:

Thank you for your assistance today. All of Atlanta enjoyed the President's visit. By all reports, it was successful.

Don't forget my invitation for lunch when you are in Atlanta.

Best regards.

Sincerely,



MDI:mm

P.O. Drawer 1734
Atlanta, GA 30301
404 676-5659

WASHINGTON & CHRISTIAN

A PARTNERSHIP INCLUDING PROFESSIONAL CORPORATIONS
THE SOUTHERN BUILDING
805 FIFTEENTH STREET, N.W.
WASHINGTON, D.C. 20005
(202) 962-3070
TELECOPIER: (202) 371-8204
TELEX: (202) 371-8375

March 2, 1993

MAR - 4 1993

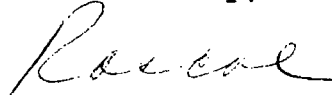
Ms. Alexis Herman
Assistant to the President
Director of Public Liaison
The White House
Washington, D.C. 20500

Dear Alexis:

I really appreciate you and Margo responding to my calls and requests in such a timely fashion. You both have been considerate and sensitive to my standing and performance on my new job and for that I am deeply grateful.

I wish you the best in your new and challenging position. If ever I can be of assistance to you, please know that all you have to do is ask. Again, thank you for your friendship.

Affectionately,



Roscoe Dellums

RD/etd

Ruby,
not U. clones
friend. Knows
her through another
friend & an organization
She was afflicted as



Good for you! Wow! Wow! Wow! Excellent! Excellent! Well done! Well done! Take a bow! Take a bow! Take a bow! Nice going! Nice going! Nice going! Hooray! Hooray! Hooray! Bravo! Bravo! Bravo! Wonderful! Wonderful! Wonderful! Terrific! Terrific! Terrific! Hear hear! Hear hear! Hear hear! You've done it! You've done it! You've done it! Speech! Speech! Speech! Outstanding! Outstanding! Outstanding! Right on! Right on! Right on! Good for you! Good for you! Good for you! Wow! Wow! Wow!

Feb. 10, 1993

Dear Alexis

Congratulations on your recent appointment. One recognizes that a great deal of preparation, and hard work paved the way for the opportunity that exists today.

May God continue to shower you with his blessings and may you continue to toil in his vineyards.

I recently forwarded to your attention a request for First Lady Hillary Clinton to attend a break-

P.D. Brenda Gorton has been a friend of the family for years and speaks for herself as the head of the Gorton family.

In other words...
congratulations!

MAR - 2 1993

fast or luncheon and accept an award of "Lady of the Year" from Zonta International. I sent supporting documentation. I hoped it finds favorable consideration. We recognize there will be numerous requests.

I hope you remember us. My husband and I provided registration for several years for Dr. Height and the National Council of Negro Women. Sincerely, The Gorton Family
Bob, Carl, Rachel

7
March 17, 1993

The Gaines Family
12607 Prestwick Drive
Ft. Washington, MD 20744

Dear Bob, Carol Rachele:

It was so nice of you to send me the congratulations card. Your very kind and thoughtful words lifted my spirits.

Concerning your request to the First Lady, I remember receiving it and have forwarded on to her staff. I am sure you will be hearing from them soon. If not, please let me know and I will follow up on it.

Dr. Height has invited me to an event in April. I hope my schedule will permit me to attend. If so, I look forward to seeing you.

Again, thank you for writing me.

Sincerely,

Alexis M. Herman
Assistant to the President and
Director of Public Liaison

AMH:RGM

THE WHITE HOUSE

WASHINGTON

March 17, 1993

Eamon M. Kelly, President
Tulane University
New Orleans, Louisiana 70118

Dear Eamon:

Thank you for your letter. I am sorry it has taken me awhile to acknowledge it.

It was a pleasure for me to submit your name for consideration in the Clinton Administration. I am glad that you are pleased with the choices. The Transition Team has made excellent choices and I am glad you agree.

It was good to hear from you.

Sincerely,



Alexis M. Herman
Assistant to the President and
Director of Public Liaison

AMH:RGM

*P.S. If you
are in D.C. in the
near future -
let's meet
That you're well*

AMH

Tulane

FEB 15 1993

Office of the President

February 5, 1993

DETERMINED TO BE AN ADMINISTRATIVE

MARKING INITIALS: W DATE: 7/17/17
2012-0741-f

~~PERSONAL AND CONFIDENTIAL~~

Alexis Herman
Deputy Director
Office of the President
1120 Vermont Avenue, N.W.
Washington, DC 20270

Dear Alexis:

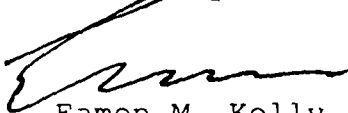
I write to thank you for your support of my interest in assisting the Clinton Administration. It would appear from the media reports that most, if not all, of the appointments for which I am qualified have been made. The transition team has made excellent choices, and I look forward to an exciting new administration.

I am deeply grateful for your demonstration of faith in my ability and for your willingness to place my name into consideration.

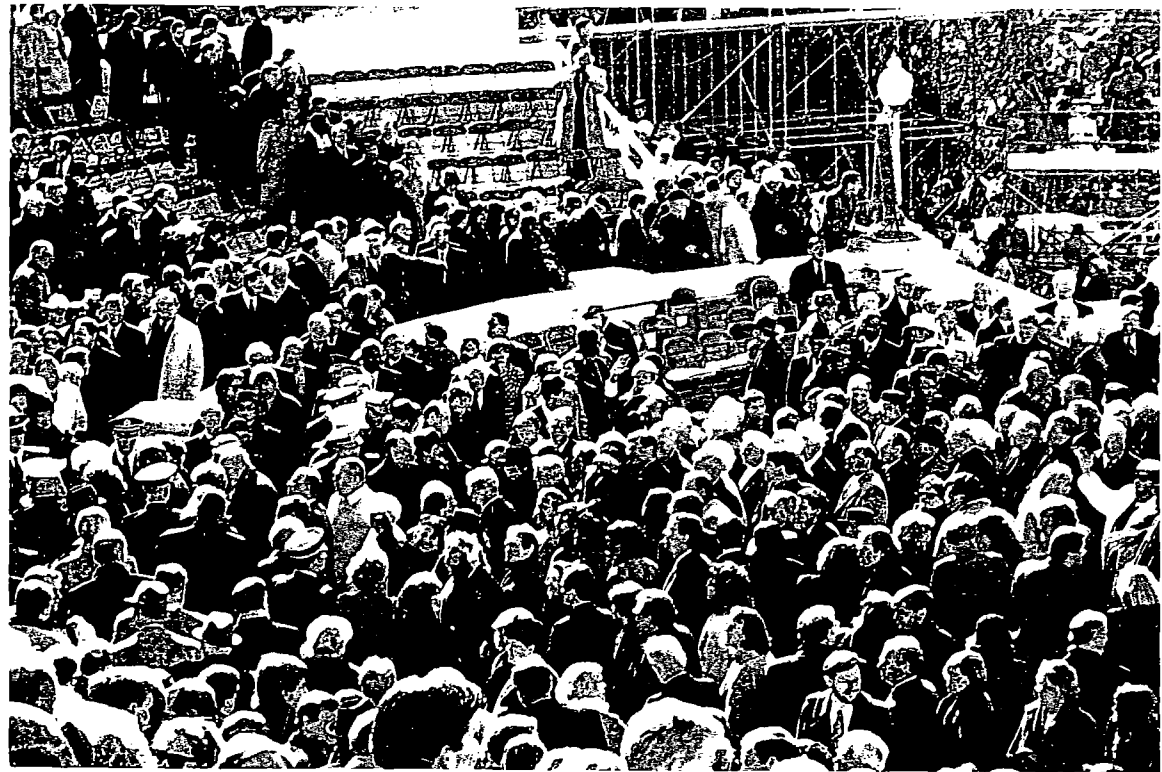
Thank you again.

Best wishes and kindest personal regards.

Sincerely,



Eamon M. Kelly
President



83 8

FEB 93 6

FEB 93 8

AMU

Lynn G. Cutler

2/8/93

rec'd 2/11/93

Dear Alexis-

Thought you might
enjoy playing "Where's
Alexis?"

Much love - see you
on the 18th -

Lynn

4335 37th St
NW
WASH DC 20008

Lynn G. Cutler

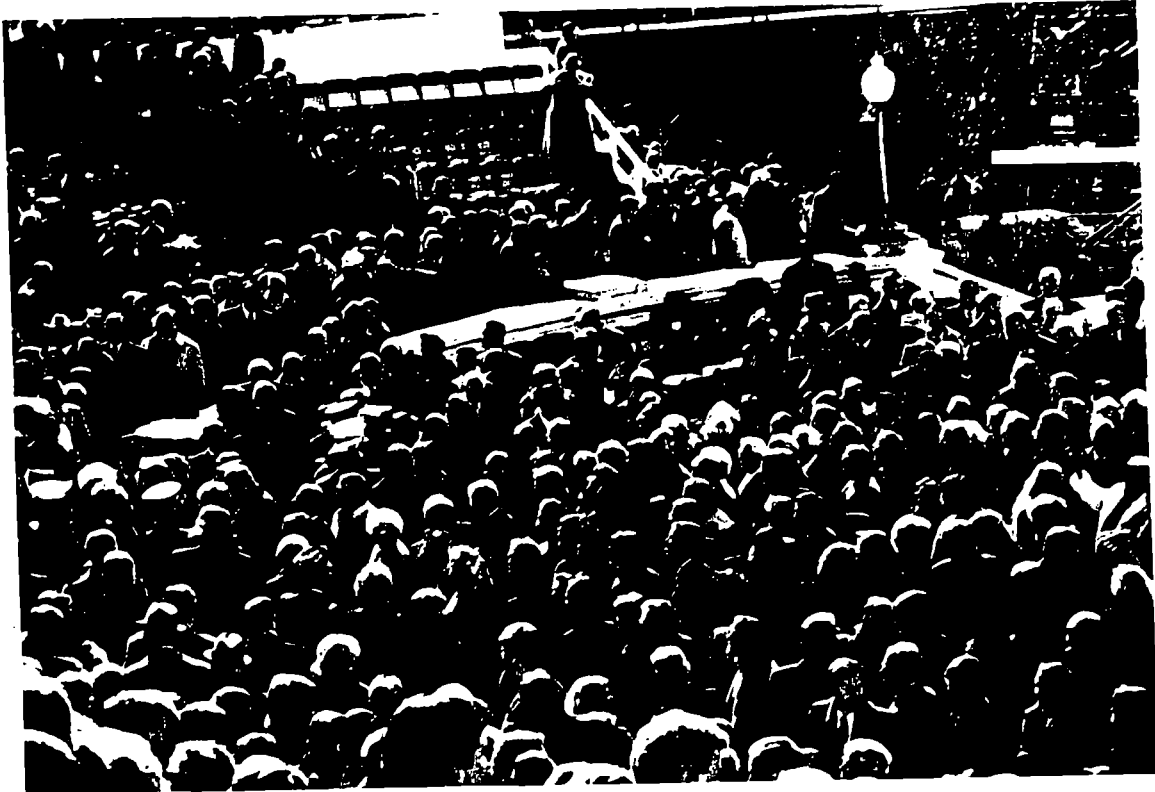
2/8/93

Dear Alexis-

Thought you might
enjoy playing "Where's
Alexis?" -

Much love - see you
on the 18th -
Lynn

Cutler, Lynn



the New Year -
Congratulations!
Keep on keeping on!

Sincerely,
Franklin

January 3, 1993

Dear Alexis,
Happy New Year!
I've been meaning to write
and congratulate you on
the marvelous Democratic
National Convention I saw
on television - and, more
recently - on your new
appointment.

Now, in the spirit of

Don't make me into something
not made of me
I'm not an American (and not)
and then make of me
Don't make me into something!



"You can never
really get your point across
to a person until you learn
how to communicate with him."
Dec. 20, 1964

Malcolm X

hard work paying off - and
competency being recognized
and appreciated.

May this newest job be
all you want it to be -
rewarding in all ways!

Sincerely,

Frankie Gillette

85 Cleary Court - #4
San Francisco, Ca. 94109

February 1, 1993

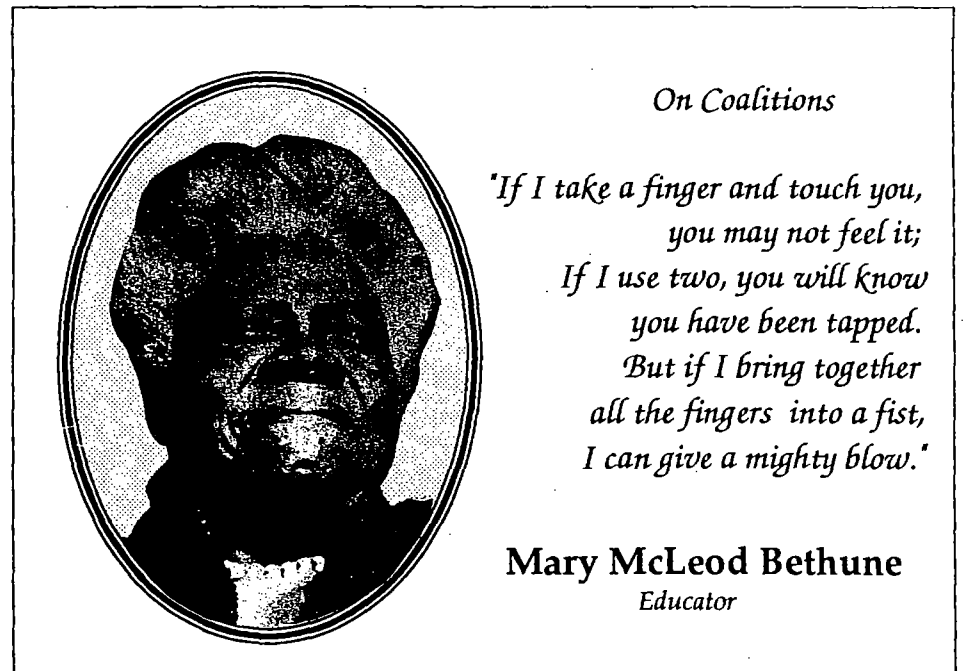
Dear Alexis,

Even after New Year's resolutions,
some people procrastinate! My
real reason, however, for not
mailing the first note was
lack of an address. Finally
obtained this one!

We're proud of - and
happy for - you out here.
You're a great example of

Gillette, Frankie

G+C ENTERPRISES



On Coalitions

'If I take a finger and touch you,
you may not feel it;
If I use two, you will know
you have been tapped.
But if I bring together
all the fingers into a fist,
I can give a mighty blow.'

Mary McLeod Bethune
Educator