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[Invitations]-June 1994 Accepts [1]

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Row:

29

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9

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1

Withdrawal/Redaction Sheet

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. list	[Personally Identifiable Information] [partial] (21 pages)	06/00/1994	b(6)
002. list	re: Guest Suggestions State Dinner [partial] (3 pages)	06/13/1994	Personal Misfile

COLLECTION:

Clinton Presidential Records
Public Liaison
Alexis Herman
OA/Box Number: 2953

FOLDER TITLE:

[Invitations]-June 1994 Accepts [1]

2012-0741-F

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RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

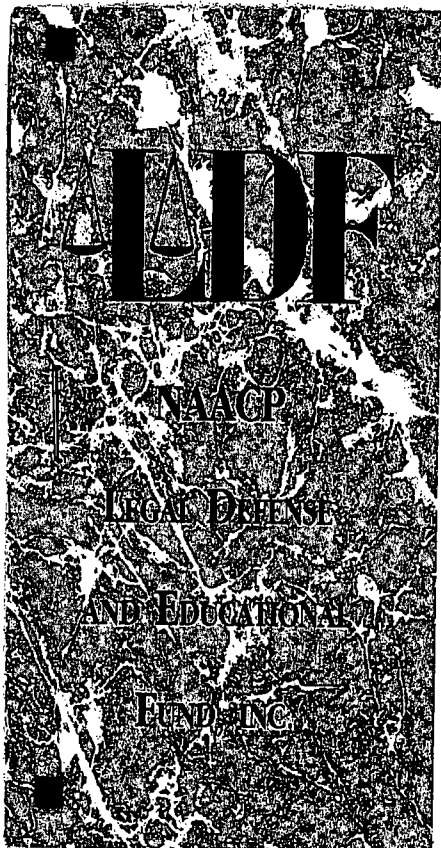
Freedom of Information Act - [5 U.S.C. 552(b)]

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

JUNE -
accepted invites
in Chronological
order

March -
Accepted
Invites
in Chronological
order

June



Mark This Date On Your Calendar!

Monday, May 16, 1994

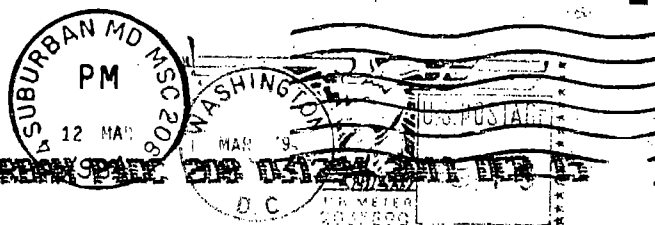
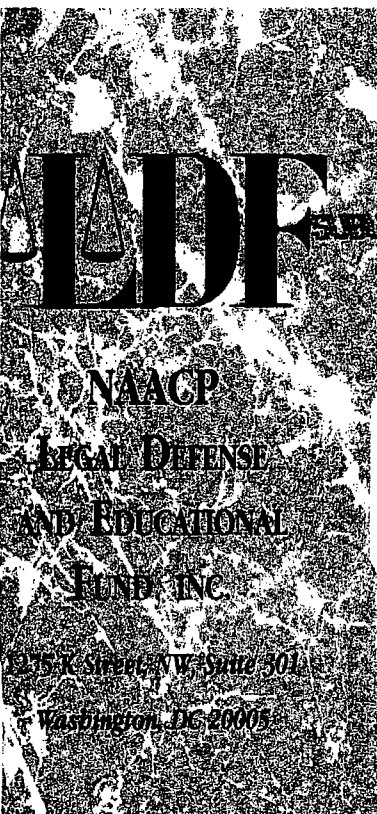
**GALA CELEBRATION AND TRIBUTE
THE 40TH ANNIVERSARY OF
BROWN V. BOARD OF EDUCATION**

The Washington Hilton Hotel

1919 Connecticut Avenue, N.W., Washington, D.C.

6:30 - 10:00 p.m.

For Tickets and Information Contact 202-682-1300 or 301-589-0527



**PHOTOCOPY
PRESERVATION**

**Ms. Alexis M. Herman
Assistant to the President
and Director of Public Liaison
The White House
Washington, DC 20500**

AMH

Steve drove from his home directly to
Andrews. I called Andrews to have him
call here. His beeper is not on.

Here is a memo Steve sent to the President
from him on the events. You might want to
read this.

r

THE WHITE HOUSE

WASHINGTON

MAY 25, 1994

INFORMATION

MEMORANDUM FOR THE PRESIDENT

**FROM: STEVEN M. HILTON
DEPUTY DIRECTOR OF PUBLIC LIAISON**

**SUBJECT: PUBLIC LIAISON ACTIVITIES IN PREPARATION FOR THE
WORLD WAR II EUROPEAN COMMEMORATIVE EVENTS**

I. SUMMARY

Alexis asked me, as the Office of Public Liaison's staff person responsible for outreach to the veterans community, to describe our efforts to coordinate and facilitate veterans participation in presidential activities in Europe in commemoration of the 50th Anniversary of World War II.

Put simply, the Office of Public Liaison, working with the Department of Veterans Affairs, has conducted an aggressive and successful outreach program to veterans in support of your trip to Europe.

II. DISCUSSION

VETERANS SERVICE ORGANIZATIONS

Over the last two months, OPL and the Department of Veterans Affairs initiated a series of meetings with the leadership of the major Veterans Service Organizations (VSO), including the American Legion, the Veterans of Foreign Wars and the Disabled American Veterans. Our efforts are aimed at insuring that major organizations are informed of yours and the Cabinet's activities during the commemoration, as well as to insure that they have appropriate participation in your activities. These major Veterans groups have also worked closely with the Department of Defense's WW II Committee throughout the planning stages for all of the World War II commemorative activities. Further, the various VSO's have designated official representatives for each commemorative event and my staff and I will insure that they receive appropriate treatment.

DIVERSITY AND WW II ORIENTED VETERANS ORGANIZATIONS

At the same time, we have had in effect an outreach operation targeting the numerous smaller and diverse veterans organizations which are often overlooked. We corresponded with more than 100 organizations in an effort to accumulate a list of D-Day, and other WW II Veterans, who will be in Europe for the commemorative events. Our efforts will allow us to draw from this list to insure that a diverse and comprehensive group is able to participate in the presidential events in Europe. This information will serve as a resource to Communications concerning veterans stories.

MEMORIAL DAY ACTIVITIES

The Office of Public Liaison was the staff contact for Memorial Day events both at the White House and at Arlington National Cemetery. We worked closely with the Department of Veterans Affairs on both events. As you know, at the White House, there were three activities: first, a breakfast; second, the signing of two proclamations, one to commemorate Memorial Day and the other to establish a week of national observance of the 50th anniversary of WW II and an unveiling of a Postal Service stamp collection commemorating WW II; and finally, a meeting in the Oval Office with four WW II veterans. We contacted and invited to the activities, representatives from the Veterans Service Organizations, key Administration military officials, and using the list described above, a wide variety of World War II Veterans, and their spouses. Further, we identified four WW II Veterans who met with the you in the Oval Office. We feel that we provided four representative people that reflect the themes of diversity and unity of effort during WW II. They included: a WW II couple, the man a bombadeer at Normandy and his wife an OSS agent in China; a Japanese-American soldier from the 442nd Infantry who fought in Italy; and an African-American pilot from Arkansas who, as a member of the Tuskegee Airmen, flew 149 missions over Italy and Germany and never lost a bomber during his escort missions.

WW II EVENTS

For many veterans, the commemorative celebrations will be the highlight of their careers in military service and a crowning moment in their lives. In order to guarantee a positive experience, many of these older (age range 70-90) and disabled veterans will be in need of special attention. OPL will have two

of our staff members on site at these events assigned to work directly with these veterans. The staff will help allay the concerns of some of the veterans that they may be neglected or overlooked by the White House during your visit to Europe. We are working with the Social Secretary's office on the reception for more than a thousand veterans at the United States Military Cemetery at Nettuno, Italy. In addition, OPL staff will also work at the Portsmouth, England event on June 5, 1994 and the Colleville, France event on June 6, 1994. Also at Colleville, we will arrange a photo-op for you and the leadership of the four major veterans organizations. This was the major request of these organizations and the photos will be included in their magazines which provide a total circulation of 8 million. The VSO's have expressed gratitude that they will have a White House source of information and contact during these events.

CONCLUSION

The Office of Public Liaison has worked to insure the active participation by a diverse group of World War II Veterans and the heads of Veterans Service Organizations during your activities in Europe. The purpose of our effort has been three-fold. First, to insure that veterans participation is as diverse and as comprehensive as possible; second, to insure that major veterans organizations that we worked with daily are fully informed and involved; and third, to guarantee that the 50,000 veterans who return home from the celebrations in Europe will come away with positive feelings about their President and the Administration. They should return home comfortable with the knowledge that you understand and appreciate the historical significance of their contribution and sacrifice in WW II. They should return home with a sense of pride that they are veterans of WW II and that they are Americans. Finally, they should return home with a profound respect for their Commander in Chief, the President of the United States.

THE WHITE HOUSE
WASHINGTON

June 1, 1994
9a
Ellyse

May 31, 1994

OPEN DEPARTURE AT FIRST INFANTRY DIVISION MONUMENT

DATE: June 1, 1994
TIME: 9:00 AM
LOCATION: First Infantry Division Monument
17th and E Street
FROM: Anthony Lake
Steve Hilton

I. PURPOSE

To honor those who gallantly served, from World War I to Desert Storm, in the First Infantry Division and to honor all veterans for their sacrifices and service.

II. BACKGROUND

The big red one patch proudly worn by those of the First Infantry Division is a red badge of courage. It is a symbol of the bold spirit and unique contributions of the fighting soldiers who were the first committed during World War I; who were among the first wave to go ashore on Omaha Beach during World War II; who served in Vietnam; and who died during Desert Storm. Thirty-one members of the First Infantry Division have been awarded the Congressional Medal of Honor. Your tribute to the First Division as you depart for the D-Day activities is an opportunity to continue building upon the themes of remembrance and honor for the courage and commitment veterans have made throughout history.

On Monday, the First Infantry Division held their traditional Memorial Day service at the site. Members of the Big Red One have been holding two memorial services a year at the site at exactly 11:00 am, since the initial monument was dedicated over 67 years ago. The first is on Memorial Day and the second is on Veterans Day. Three monuments and a bed of flowers in the shape of a "big red one" are located at the site. The column is a tribute to the First Division soldiers who died in World War I. It is inscribed with their names. It was dedicated in 1926 by President Calvin Coolidge. The structure closest to the Corcoran lists the names of those killed during World War II. The Vietnam wing of the monument is closest to the White House and is a tribute to those who "gave the ultimate sacrifice" from 1965 to 1970. The Society of the First

Division is currently working with the Park Service for space to erect a monument to the members of the First Infantry Division who were killed during Desert Storm (approximately 29 soldiers).

GREETERS:

General Gordon Sullivan, Chief of Staff, United States Army, and former Commanding General of the First Infantry Division.

Lt. General Orwin Clark Talbott, President of the Society of the First Division, will greet you and introduce you to Colonel Walter F. Nechey who will introduce you during the program. You will see General Talbot again in Normandy when he introduces you during the Utah Beach ceremony on June 6.

Colonel Walter F. Nechey retired in 1973 after 31 years of service in the Army. He entered active duty in April 1942 with the First Infantry Division based at Fort Benning, Georgia. He served with the 26th Infantry regiment, 1st Infantry Division in combat in North Africa, Sicily, France, Belgium, Germany and Czechoslovakia, and also during the 1948-51 occupation of Germany. His Army advisory career included service with the 11th Infantry Regiment; two tours with the Korean Military Advisory Group; training advisor to the Japanese Self Defense Force in Tokyo; and operations and training advisor to the Imperial Iranian Army in Tehran. Among his many awards and decorations are the Silver Star Medal with 1 Oak Leaf Cluster; Legion of Merit; the Bronze Star Medal with four Oak Leaf Clusters; the Purple Heart Medal and World War II decorations for participation in the European-African-Middle East Campaign with 8 battle stars. He and his wife Bertha live in Odenton, Maryland. They have a daughter and two grandchildren. Six days before this event, Colonel Nechey received chemotherapy for cancer which is in remission.

Robert Stanton, Regional Director, U.S. Park Service.

The audience will include World War II veterans from the First Infantry Division and members of other veterans organizations as well as staff and their guests.

III. PARTICIPANTS

400 Guests

IV. PRESS PLAN

Pool press.

V. SEQUENCE OF EVENTS

- o You and the First Lady walk to the monument through the Southwest Gate.
- o You and the First Lady are greeted by General Sullivan, General Talbott, Colonel Nechey and Robert Stanton, Regional Director, U.S. Park Service.
- o You are escorted to the World War II monument by General Sullivan, General Talbott and Colonel Nechey where you will lay some flowers.
- o You, the First Lady, General Sullivan, General Talbott and Colonel Nechey are announced and proceed to the top of the stairs. You will pause here for the playing of the National Anthem.
- o Following the National Anthem, you proceed to seats on the stage.
- o General Sullivan will make welcoming remarks and introduce Colonel Nechey.
- o Colonel Nechey makes brief remarks and introduces you.
- o You make brief remarks.
- o You exit stage left and work ropeline where the WWII veterans are seated. Some members of the First Division will be seated in the front row.
- o You proceed to the Ellipse for departure via Marine One to Andrews AFB.

VI. REMARKS

Remarks to be provided by speechwriting.

May 31, 1994

THE CORO FELLOWS PROGRAM IN PUBLIC AFFAIRS

June 1, 1994
945a
India Treaty Room

TO: Alexis Herman
DATE: Wednesday, June 1, 1994
TIME: 9:45-10:00 a.m.
LOCATION: Indian Treaty Room
FROM: Donald Dunn

I. PURPOSE

This is a courtesy visit to the Coro Fellows working in New York City. This group of 12 graduate level students and two trainers are visiting D.C. this week and are meeting with various people involved in Public Affairs/Government. Jewell Jackson McCabe is the Chair of their board of directors and Toni Fay is a member of the board.

II. BACKGROUND

Coro was founded in 1942 and is a private, non-profit, non-partisan organization that conducts training programs in public affairs. Each fellow has five field assignments to include a government agency, a political campaign, a community-based organization, a labor union and a corporation.

Each fellow is expected to maintain the same work schedules as the managers of the agencies where they are assigned. Each of them are getting a great taste of leadership. Coro graduates have served in every presidential administration since 1960.

Ben Johnson is working on a request from Jewell Jackson McCabe for the Vice President to attend their annual dinner at the end of June. The request is in the system.

III. PARTICIPANTS

Twelve Coro Fellows and two staff trainers. These students all serve in New York City.

IV. SEQUENCE OF EVENTS

Steve Silverman, Cabinet Affairs, will speak to the group and take questions from 9:00 to 9:45 a.m.

You will speak to the group about OPL and your role in the Administration for 15 minutes.

V. REMARKS

You will speak to the group about your role and the role of OPL. They may want to ask you a couple of questions about OPL.

Coro Fellows in Public Affairs Class of 1993-94

Iris Chen, 25; New York, NY; Yale University, B.A., East Asian Studies, 1990.

Before joining Coro, Iris taught elementary school for three years in Brooklyn under the auspices of Teach For America. During the summers she worked as a Teach For America staff and faculty member, running the New York Induction Program, leading workshops for new teachers, and more recently, researching expansion possibilities. At Yale, she was Activities Director and English teacher for the Ulysses S. Grant Foundation, an educational program for talented, economically disadvantaged youth. Iris also taught English during seven months of study in China. Prior to that she interned at the D.C. Public Defender Service, a personal injury law office, and a U.S. Congressional office.

Maurice Coleman, 25; Trenton, NJ; Columbia University, B.A., History/Sociology, 1991.

While at Columbia, Maurice was President of the Black Students' Organization and he was a Residence Counselor for first-year students. He was also a spokesperson for the Columbia College Minority Recruitment Committee where he introduced high school students to the university. After graduating from college, Maurice returned to his hometown and became the Assistant Director of Young Scholars' Institute, a learning center designed to provide educational, recreational and cultural activities to area youth. Later, he worked as a Litigation Legal Assistant for Simpson Thacher & Bartlett where he performed legal research and organized cases for trial.

Mark R. Ellis, 29; Aptos, CA; University of California, B.A., Art History, 1988.

Mark has spent the last five years as a building designer and planning consultant, with a special interest in environmental issues. His volunteer efforts have included work with Boy Scouts of America, Habitat for Humanity, and a number of local political campaigns. Mark has also had a variety of international/intercultural experiences, including a year studying abroad and serving as Program Director for an international scout leader training program (US-Guatemala, 1988). In addition, Mark, a fluent Spanish speaker, has served as a medical interpreter for the Santa Cruz Interpreting Service.

Natalie Floyd, 22; Shaker Heights, OH; Northwestern University, B.A., Economics, 1993.

Before joining Coro, Natalie interned in Chicago at the South Shore Bank, the nation's first community development bank, and its non-profit affiliate, The Neighborhood Institute. There she researched employment opportunities for South Shore residents, contributing to an initiative for a local employment and enterprise network. While at Northwestern, she volunteered at an adult literacy center. In addition, she was selected to participate in the GMAC/AASCB Minority Summer Institute at the University of Michigan, where she performed marketing research on ethnicity and consumer behavior.

Joe Heaphy, 25; Floral Park, NY; S.U.N.Y. at Buffalo, B.A., Political Science, 1990.

For the past two years, Joe has been Director of Citizens for Community Improvement (CCI) of Des Moines, a grassroots non-profit organization that works to empower low and moderate income people through community organizing. As Director of CCI he was responsible for administration, staff supervision, and projects related to addressing housing and drug problems in the inner-city area of Des Moines. Prior to this, Joe served one year as a Jesuit Volunteer with Iowa Citizens for Community Improvement where he organized farmers around farm credit and sustainable agriculture issues. During his senior year in college, Joe interned with the National Rehabilitation Association in Washington, DC, where he worked on national issues affecting persons with disabilities.

Norma Huizar, 23; Los Angeles, CA; Wellesley College, B.A., Political Science, 1992.

Recently Norma worked as event and program coordinator for a combined program at Real Colegio Complutense/Harvard Universities. Prior to that she had served as a tutor at Pine Manor College in ESL/Spanish/math/basic computer skills. Norma also interned at former Los Angeles Representative Edward R. Roybal's office, in both his District and D.C. offices, and conducted research and analysis on legislation such as the Immigration Reform & Control Act. During her college years, Norma did recruitment for Wellesley as a Student Admissions Representative. She was a member of various organizations that focused on Latina/o issues, including Mezcla, at Wellesley, and the umbrella organization, East Coast Chicano Student Forum, for which she was Administrative Chair, 1990-91.

Hiroshi Wald, 22; Burbank, CA; University of California, Los Angeles, B.A., Political Science, 1993.

Most recently Hiroshi served as Deputy to the Associate Director of the Office of Intergovernmental Affairs in the Bush White House. His other government experience includes an internship in the White House Public Liaison Office, a position as a Presidential Advance Representative, and membership in a statewide political campaign strategy committee. At UCLA, Hiroshi was president of the Student Alumni Association, a member of the Alumni Association Board of Directors, executive director of the annual UCLA Spring Sing production, Pi Sigma Alpha Senior Honor and Service Society treasurer, and a talkshow host for KLA radio. Hiroshi also taught energy and environmental leadership to senior and junior high school students with the National Energy Education Development Project.

Rachel Williams, 25; Washington, DC; Wesleyan University, B.A., Government, 1990.

Rachel has spent the last three years working as an investigator for Seattle's Public Defender Association. While in Seattle, she also volunteered on a sexual assault crisis line, with several local campaigns, and as a voter registrar. Born and raised in Washington, DC, Rachel has spent summers working with the Senate Aging Committee, Youth Policy Institute, Howard University's Institute for Urban Affairs and Research, and the National Abortion Federation. During college, Rachel spent a semester studying in Ecuador and recorded two albums with an a cappella singing group.

Doni Gewirtzman, 23; New York, NY; Wesleyan University, B.A., Government/American Studies, 1993.

Prior to joining Coro, Doni worked as an assistant to the New York City Parks Commissioner, as an aide to the Mayor's Senior AIDS Policy Analyst and as an intern in the offices of Congressman Ted Weiss. While in college, Doni was a senior interviewer for Wesleyan's Admissions Office. He also worked as a teaching assistant for an American short story course, wrote a senior thesis on privacy law, and was active in the gay community. A lifelong New Yorker, Doni enjoys acting and playing jazz piano.

Reiko Gomez, 23; Los Angeles, CA; Pitzer College, B.A., Political Science, 1992.

Prior to coming to Coro, Reiko had been Finance Director of Learning for Life, a self-esteem education program for children in urban Los Angeles. In her final college semester she had an internship at the Los Angeles District Attorney's Office, serving as a legal clerk in the Special Investigation Division and working on the now infamous Rodney King trial. Reiko has implemented an ongoing fund raising program for a Los Angeles homeless center and worked as a program assistant for the London branch of the Women's Legal Defense Fund. While at Pitzer, she chaired the committee which created the college's first student union.

Wensi Guzman, 23; Bronx, NY; Albany State University, B.A., Rhetoric and Communication, 1993.

Most recently Wensi worked as Administrative Assistant for Camp Sebago/Pathways for Youth, Inc. and helped take underprivileged children from the South Bronx streets to Bear Mountain for a summer of experiences with nature. He has also served as Legislative Assistant to State Senator Efrain Gonzalez, Multicultural Affairs Assistant at Albany State University, and Freshman Student Coordinator at Albany. He has been an intern in the New York State Senate, the U.S. Congress, Aspira of America, and has worked for NBC News. In addition, Wensi has volunteered his services to the Black and Puerto Rican Caucus and the New York State Hispanic Task Force.

Andrea K. Harris, 22; Hastings-on-Hudson, NY/Hong Kong; Wesleyan University, B.A., Art History, 1993.

In her first year at Wesleyan, Andrea's family relocated to Hong Kong. During her stays in Hong Kong she worked as a public relations intern at Burson Marsteller, volunteered with Vietnamese refugee services and was an English language voice actor in dubbed Kung Fu films. While at Wesleyan, she was a member of The Black Women's Discussion Group and a counselor of economically disadvantaged children in a program that fostered creative expression and confidence building through the performing arts. In 1992, Andrea was a curator's assistant at the High Museum of Art in Atlanta. As a youth, Andrea appeared in a television public service message addressing safe sex and AIDS prevention.

Ben
What does
Bmt say -
need talking
points

June 1, 1994
9:45-10a

E X E C U T I V E O F F I C E O F T H E P R E S I D E N T

25-May-1994 04:33pm

TO: Ruby G. Moy

FROM: DONALD K. DUNN
 Office of Cabinet Affairs

SUBJECT: Coro Group

Ruby,

The Coro Group is coming to D.C. May 31-June 3. This is a group of students involved with Leadership Training.

Jewell Jackson McAbe is involved with getting the Vice President to speak at their dinner in June.

I am requesting Alexis speak to this small group of 12 on June 1st at 9:45 a.m. Steve Silverman will speak to the group from 9-9:45 and then can introduce Alexis.

I have given you the information about this group!

Thanks,

Donald

FOR
TODAY'S
MEETING
can you drop
by

FYDine 1
130 pm
Roosevelt

TO: June 1 1994
PARTICIPANTS

FROM: TARA SONENSHINE, NSC
ERNEST WILSON, NSC & OPL *EW*

SUBJECT: TODAY'S MEETING ON CLINTON FOREIGN POLICY OUTREACH

PURPOSES:

The purposes of today's meeting are to:

- o launch a standing interagency group to promote more effective outreach to foreign policy constituencies, groups and individuals;
- o improve our medium and long term relations with the press;
- o begin to develop a medium range (six months) strategy on major issues for the media, and for foreign policy constituencies, groups and individuals.
- o provide White House leadership through cooperation between NSC and OPL.

PARTICIPANTS:

The participants will include press and political outreach people from State, DoD, Commerce, USAID, USIA and the Executive Office of the President (NSC, OPL).

WHITE HOUSE CONCERNS:

The President said on Friday in his interview with the LA Times that the Administration needs to do a better job of getting its foreign policy message to the public. This requires a **strategy of public engagement on foreign policy**.

This strategy should focus on the medium term and have at least three parts:

- o a media focus;
- o a constituency and group focus;
- o a legislative focus.

Today's meeting will concentrate on the first two only:

This effort will be successful :

- o if we are able to get ahead on critical foreign policy issues by developing a consistent and proactive press and public engagement strategy; and
- o if this strategy produces more political, public and press support for our foreign policies.

The public engagement strategy needs to move forward on two tracks -- a press track, and a constituencies track. These two should be closely coordinated.

The **press track** requires arranging media interviews with senior officials prior to, during and after a major foreign policy event. It also involves placing Op Eds by sympathetic authors and analysis, and visits to editorial boards by senior officials.

The **public engagement track** involves doing outreach to traditional foreign policy organizations (like the Council on Foreign Relations or the World Affairs Councils); to private voluntary organizations (i.e. CARE,) and to other groups like unions or ethnics. The strategy will invite target groups for briefings at the White House, Departments and the agencies; encourage Administration officials to speak to interested groups, especially outside Washington; and provide public information to interested groups and organizations. This track requires that agencies do as much listening as talking.

Both tracks were used very successfully in the recent activities to promote and make visible Clinton Administration South Africa initiatives (including inviting more than 200 people to the White House for a series of meetings, including an event with the President and Vice President on the South Lawn, and a series of press interviews with senior officials including the President.)

NEXT STEPS.

We anticipate this meeting will conclude with commitments to achieve the purposes described above. Agencies also will be tasked to:

- o prepare a list of major foreign policy initiatives anticipated for the next six months
- o outline a **press and engagement strategy for each initiative**
- o describe how agency officials will speak around the country on these initiatives
- o suggest other ways to improve our outreach and communications activities
- o suggest how the White House can help advance Department and agency initiatives
- o provide a list of key constituencies, organizations and individuals
- o designate two officials for the next meeting -- one expert in medium term press work, the other expert in constituency outreach

June 1, 1994
~~12/15~~
Mess

InterOffice Memo

To: Ruby Moy
From: Steven M. Hilton, Esq.
Date: May 18, 1994
Subject: Lunch Meeting with Robert Donovan of ABB

As we discussed, Alexis is sheduled to attend lunch in the mess at noon with Marilyn Yager, Robert Donovan of ABB and Bob Diamond, ABB's Washington counsel. Background on ABB is attached. She should know that Bob Diamond is the co-chair, along with Letitia Chambers, of the outside group helping on business outreach on Health Care. He is also a friend of mine.

CC: Marilyn Yager

Whitten & Diamond

Law Offices
1725 DeSales Street, N.W. Suite 800 Washington, D.C. 20036
202/659-6540 Fax 202/659-5730

May 18, 1994

The Honorable Steve Hilton
Deputy Assistant to the President and
Deputy Director, Public Liaison
The White House
120 Old Executive Office Building
Washington, DC 20500

Re: ABB Meeting Request

Dear Steve:

Robert Donovan is the new president and CEO of ABB, Inc. ABB is one of the largest U.S. companies in energy, transportation and infrastructure technology. Based in Stamford, Connecticut, ABB employs 27,000 people in 42 states and has annual revenue of more than \$5 billion.

Mr. Donovan will be in Washington the afternoon of June 1 and on June 2. Would it be possible for him to meet with the Honorable Alexis Herman. As a new CEO, new member of the Business Roundtable and leader in this field, I believe he would benefit from a discussion with Ms. Herman on current business issues.

I appreciate your consideration of this request.

Sincerely yours,



Robert M. Diamond

June 1, 1994
2:15p

MEMORANDUM FOR ALEXIS HERMAN
MARILYN YAGER
AMY ZISOOK

FROM: CAREN WILCOX *Carew*

RE: PHIL CAVANAUGH, CHEVRON - MEETING JUNE 1, 1994

DATE: MAY 25, 1994

I understand that Phil Cavanaugh is coming in to meet with OPL on June 1.

Phil is an old friend of mine, and we worked together over the years on legislation in California. He has been with Chevron for many years, and became the head of the D.C. office in the last year or two.

As you know Chevron is usually quite a progressive company. Maybe not as progressive as ARCO, but often they are allies in Washington and more so in California.

Chevron's issues are classic oil issues. They are in business in the former Soviet Union -- I believe in Kazakhstan.

Phil is a Democrat. I don't believe that we have had too many dealings with Ken Derr, CEO of Chevron, but Phil is very close to Derr and has a lot of influence with him.

Sorry I won't be here to be in the meeting.

**Chevron**

Federal Relations

Washington, D.C.

FACSIMILE TRANSMITTAL

THE CHEVRON COMPANIES
1401 I STREET, N.W., SUITE 1200
WASHINGTON, D.C. 20005

PHONE - (202) 408-5800 - CTN: 457-5800
FAX - (202) 408-5845 - CTN: 457-5845

Ruby

Please set
This up per
our conversation

DATE:

*5/24/94**Ben*

TO:

*MR. BEN JOHNSON**OFFICE OF Public Liaison*

CC:

202/456-2988

FROM:

Luddy Hayden (408-5861)

NUMBER OF PAGES (INCLUDING COVER SHEET)

3

NOTE:

*BEN - Thanks for your help on this.**Luddy*

**Chevron****Chevron**1401 Eye Street, NW, Suite 1200
Washington, DC 20005
202-408-5800**L. Hayden**Federal and National Constituency
Relations Representative

May 24, 1994

Mr. Ben Johnson
Assistant Director
Office of Public Liaison
The White House
Washington, D.C. 20500

Dear Ben:

Per our telephone discussion today, I am requesting your assistance in securing a meeting with Ms. Herman for me and Mr. Philip T. Cavanaugh, General Manager Federal Relations for Chevron Corporation. Mr. Cavanaugh also serves as Vice President for Chevron's U.S. Production and Products Companies.

While Phil knows and will meet separately with Karen Wilcox and Amy Zisook, he thinks it appropriate and I agree it would be helpful to have a brief get acquainted session with Ms. Herman.

I am forwarding a copy of Phil's biography for your review. You will discern easily the match between his responsibilities and the role of the Public Liaison office.

Sincerely,

LH:blg
Enclosure

Maureen

*Ben + Myager
will sit in**Caren will get a
briefing paper to
Anita**Luddy 11/9/44
Hayden**5/16/46*

PHILIP T. CAVANAUGH
BIOGRAPHICAL INFORMATION

Philip T. Cavanaugh is General Manager Federal Relations for Chevron Corporation. He also serves as Vice President for Chevron's U.S. Production and Products Companies. Chevron is the fourth largest U.S. oil company. The company's worldwide operations span more than 100 countries on six continents.

As General Manager Federal Relations, he directs the activities of 28 people split between Chevron's Washington, D.C. office and the Federal Relations staff at corporate headquarters in San Francisco. He is responsible for overall direction of the company's federal advocacy program, including coordination of policy development on all federal legislation and major regulations, and all direct and indirect lobbying and related political relations activities. The Federal Relations staff also serves as Chevron's principle contract point for national trade associations, policy research organizations and national constituent groups. It is also responsible for maintaining contacts with international organizations based in Washington, D.C. and New York, including the embassies, consulates and missions of the countries where Chevron operates.

Phil's career began 30 years ago at age 17 on a service station in Sacramento, California. He spent 9 years in marketing and the last 21 in government affairs work. He has been a legislative analyst, a lobbyist in Washington, D.C., and has managed policy development, state lobbying and political activities. His academic background includes an undergraduate degree in Political Science and a Master of Business Administration degree.

Phil is married and has four children. He and his wife Meg reside in McLean, Virginia with their daughter Katherine. Phil serves on a number of boards and committees including the Congressional Management Foundation, the National Foreign Trade Council and the Federal City Council. He enjoys sailing, motorcycling, skiing and golfing.

April, 1994

VITASSM

Vitas Healthcare Corp.
100 South Biscayne Boulevard
Miami, Florida 33131
Telephone 305 374 4143

INNOVATIVE HOSPICE CARESM

June 1, 1994

TO: Alexis Herman

FROM: Gary A. Barron 

RE: City at Peace

I thought you might like to know that Vitas has been actively helping Ricky Payton and City at Peace to meet their financial needs. Ricky came to our attention through our President Duke Collier. Duke has been tremendously impressed with him and how the kids look up to him. Just last week we made a contribution of \$10,000 in recognition of his success.

I have been trying to reach you to discuss Ricky and City at Peace and our efforts to be supportive. I know you are meeting with him today, please give him our best wishes.

Please call me if you get a chance before the meeting at (305) 374-4143.

I also have other things to discuss with you.



June 1, 1994
430

A Creative Response to Communities in Crisis
9502 Lee Highway • Fairfax, Virginia 22031 • (703) 385-4494 • Fax (703) 273-6568

May 16, 1994

MAY 19 1994

Ms. Alexis Herman
The White House
Washington, DC 20500

*Told Ricky
couldn't attend*

Dear Ms. Herman: *Alexis:*

I would like to invite you to the organizational meeting of the Host Committee for City at Peace on Tuesday, May 24.

This is an opportunity to be involved in a program that I care about deeply. City at Peace uses the emotional impact of the performing arts to bring together young people from diverse social, economic, ethnic, and racial backgrounds.

I've seen young people transformed by the City at Peace experience. Through music, dance and drama, boys and girls come together through the performing arts to express their genuine desire to deal with the problems of violence, hatred, substance abuse, and alienation.

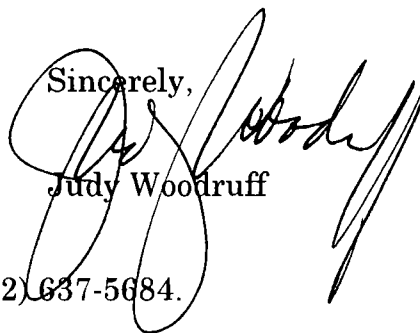
City at Peace gives young people a voice. Children of every background imaginable with a wide range of life experiences share their beliefs, their differences and their communities. In a multi-cultural and safe environment they learn to trust each other. They open up . . . and the change begins. A group of "average teenagers" becomes empowered to make a difference in their neighborhoods. Through their common goal of producing a play they give voice to a new era of hope, reconciliation, and peace.

On Saturday evening, June 18, City at Peace will provide an evening of entertainment and inspiration at Sidwell Friends School as students from throughout the Washington area will perform. I would like you to join me in helping to make the June 18 performance an experience of a lifetime -- for all of us.

The Host Committee will meet on May 24 from 5 - 7 p.m. in the Frank Hogan Room at the law firm of Hogan & Hartson (Columbia Square, 555 13th St., N.W., 13th Floor, West Tower).

I hope that you can attend.

Sincerely,

A handwritten signature in black ink, appearing to read 'Judy Woodruff', written over the printed name.

Judy Woodruff

P.S. Please RSVP to Mr. Chris Hillabrant at (202) 637-5684.

June 1, 1994

MEMORANDUM TO ANN STOCK

FROM: ALEXIS HERMAN

SUBJECT: STATE DINNER LIST

The following are recommendations for additions to the State Dinner.

1. Estelle Ramey
2. Alvin Pouissant
Judge Baker Childrens Center
295 Longwood Avenue
Boston, MA 02115
617/232-8390
3. Percy E. Sutton
361 W. 125th Street, Suite 213
New York, NY 10027
212/866-3300
4. Barry Diller
1940 Coldwater Canyon
Beverly Hills, CA 90210
215/430-8998 (w)
310/273-0886 (h)
5. Terri Sario
(will find address)
6. LaSalle D. Lefall, Jr.
2900 Ellicott Street, NW
Washington, D.C. 20008
202/363-3174

7. Ann Lewis
Politics Inc.
1920 L. Street, N.W.
Suite 700
Washington, D.C. 20036
202/331-7654

June 1, 1994

R-
Here is the
orig. list of
her notes on
them D

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FROM: ALEXIS HERMAN

SUBJECT: STATE DINNER LIST

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2. Alvin Porissant Judge Baker Children's Center
617 232-8390 295 Longwood Ave
Boston 02115
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361 W. 125th Street, Suite 213
New York, NY 10027
212/866-3300
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1940 Coldwater Canyon
Beverly Hills, CA 90210
215/430-8998 (w)
310/273-0886 (h)
5. Terry Sario
6. LaSalle D. Lefall, Jr.
2900 Ellicott Street, NW
Washington, D.C. 20008
202/363-3174

Ann Lewis

7 Bill and Maxine Leftwich
407 S. Dearborn, Ste 600
Chicago, IL 60605
312/922-3590

5 Mr. Charles Uribe
AJ Contracting
470 Park Ave South
New York, NY 10016

✓ Pierre Sutton
361 W. 125th St., Ste 213
New York, NY 10027
212/866-3300

7 Sam Carradine
National Assn of Minority Contractors
Wash, D.C. 347-8259

8 PNC
Leon Jackson
Multifac Corporation
755-65 E. 69th Place
Chicago, IL 60637
312/493-5000

9 mfg
Edgar Howard
2101 Homer St.
Philadelphia, PA 19138
215/549-2338

9 mfg
Mary Jane Wiggins
6910 Wissahicken Ave
Philadelphia, PA 19138
215/438-372

Byron Lewis
Uniworld
100 Ave of the Americas
212/219-1600

✓ LeBaron Taylor
Sony music Entertainment
550 Madison Ave.
New York, NY 10022
212/833-7900

10 Delores E. Cross, President
Chicago State University
9501 S. King Dr.
Chicago, IL 60628-1598
312/995-2400

Tonio Burgos
President

Tonio Burgos & Associates Inc
909 Third Avenue
NY, NY 10022

* Sheila Eldridge

President
Orchid Communications

13
210 Rte 4E
Ste 306
Paramus NJ 07652
201 843 2050

* Dyana Williams

14
President
Intl Assn of AP Am. Music
PO Box 382
Gladwyne PA 19035
215/664-1677
p) 215/664-5940

15 Monie Brundage

16

Aretha franklin list from Ben

1 * Rev. Otis Moss
Olivet Institutional Baptist Church
8712 Quincy Ave.
Cleveland, OH 44106
216/721-3585

HC

2 * Bishop Henry Belin, Jr.
African Methodist Church
2767 Halleck Dr.
Columbus, OH 43209
614/235-0086

celine

3 * Rev. Jesse Brown
President Black Clergy of Philadelphia
3536 N. 16th
Philadelphia, PA 19140
215/225-5232

155 / 1111

4 * James Wade
Wade Industries
1302 Race St.
Philadelphia, PA 19107
215/564-2900

? Malcolm Pryor
Pryor, McClendon, Counts
1515 Market Street
Suite 819
Philadelphia, PA 19102

1042? Ms. Ethel Barnett
State Civil Service Commission
500 N. Third St.
Harrisburg, PA
717/ 787-3094

7 Mr. Allen Counts
Pryor, McClendon, Counts & Co.
17 State St., 31st Floor
New York, NY 10004
212/ 952-1919

? Rodney Ellis
7127 W. Fuqua Dr.
Houston, TX 77489
713/236-0306

11 D. A. *Antony Parker*
12 Bertine ~~with~~ *alters*
703- 827- 8383

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Rev. Otis Moss
Olivet Institutional Baptist Church
8712 Quincy Ave.
Cleveland, OH 44106
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* Shida Eldridge
Pres. Orchid Comm.
210 Rt 4 E.
Suite 306
Paramus, NJ
07652
201-843-2050

* Dyana Williams
Pres. Intl Assoc. of Afr. Am.
Music.
Po Box 382
Gladwyne, PA
19035
215-664-1677 p.1
Fax 215-664-5940

Bill and Maxine Leftwich
407 S. Dearborn, Ste 600
Chicago, IL 60605
312/922-3590

Mr. Charles Uribe
AJ Contracting
470 Park Ave South
New York, NY 10016

Pierre Sutton
361 W. 125th St., Ste 213
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National Assn of Minority Contractors
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Leon Jackson
Multifac Corporation
755-65 E. 69th Place
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Edgar Howard
2101 Homer St.
Philadelphia, PA 19138
215/549-2338

Mary Jane Wiggins
6910 Wissahickan Ave
Philadelphia, PA 19138
215/438-372

Byron Lewis
Uniworld
100 Ave of the Americas
212/219-1600

LeBaron Taylor
Sony music Entertainment
550 Madison Ave.
New York, NY 10022
212/833-7900

Delores E. Cross, President
Chicago State University
9401 S. King Dr.
Chicago, IL 60628-1598
312/995-2460

Tonio Burgos
President
Tonio Burgos & Associates, Inc.
909 Third Avenue
NY, NY 10022

June 1, 1994

MEMORANDUM TO ANN STOCK

FROM: ALEXIS HERMAN

SUBJECT: STATE DINNER LIST

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2. Alvin Pouissant
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1940 Coldwater Canyon
Beverly Hills, CA 90210
215/430-8998 (w)
310/273-0886 (h)
5. Terri Sario
NW Fund. dinner
6. LaSalle D. Lefall, Jr.
2900 Ellicott Street, NW
Washington, D.C. 20008
202/363-3174

7. Ann Lewis
Politics Inc.
1920 L. Street, N.W.
Suite 700
Washington, D.C. 20036
202/331-7654

June 1, 1994

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FROM: ALEXIS HERMAN

SUBJECT: ARETHA FRANKLIN LIST

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1. Rev. Otis Moss
Olivet Institutional Baptist Church
8712 Quincy Avenue
Cleveland, OH 44106
216/721-3585
2. Bishop Henry Belin, Jr.
African Methodist Church
2767 Halleck Drive
Columbus, OH 43209
614/235-0086
3. Rev. Jesse Brown
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3536 N. 16th
Philadelphia, PA 19140
215/225-5232
4. James Wade
Wade Industries
1302 Race Street
Philadelphia, PA 19107
215/564-2900
5. Mr. Charles Uribe
AJ Contracting
470 Park Avenue South
New York, NY 10016

6. Pierre Sutton
361 W. 125th Street, Suite 213
New York, NY 10027
212/866-3300
7. Sam Carradine
National Assn of Minority Contractors
Washington, D.C.
347-8259
8. Leon Jackson
Multifac Corporation
755-65 E. 69th Place
Chicago, IL 60637
312/493-5000
9. Mary Jane Wiggins
6910 Wissahicken Avenue
Philadelphia, PA 19138
215/438-3724
10. Delores E. Cross, President
Chicago State University
9501 S. King Drive
Chicago, IL 60628-1598
312/995-2400
11. Dr. Anthony Rankin
1160 Varnum Street, NE
#312
Washington, D.C. 20017
526-7031
12. Beatrice Wellters
919 Saigon Road
McLean VA 22102
703/827-8383

13. Sheila Eldridge
President
Orchid Communications
210 Route 4E
Suite 306
Paramus, NJ 07652
201/843-2050
14. Dyana Williams
President
Intl. Assn of Af. Am Music
P.O. Box 382
Gladwyne, PA 19305
215/664-1677
215/664-5940 (Fax)
15. Mr and Mrs. Bernard Broadus
4572 Kings Cup Court
Ellicott City, MD 21042
410/964-8374

June 1, 1994

R —
1 faxed to
FRO 4/20

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AJ Contracting
470 Park Avenue South
New York, NY 10016



Still need: —
Terri Sario
?? AMH said in
Minn & @ NW
Foundation
do you know?
I looked in Black
Book et. al
—

6. Pierre Sutton
361 W. 125th Street, Suite 213
New York, NY 10027
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June 1, 1994

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Politics Inc.
1920 L. Street, N.W.
Suite 700
Washington, D.C. 20036
202/331-7654



OFFICE OF PUBLIC LIAISON

Alexis M. Herman, Director

PHONE: (202) 456-2930

FAX: (202) 456-6218

FACSIMILE TRANSMITTAL COVER SHEET

Number of Pages (Including Cover) 6

To: FLD M' Afee

Fax: 6 6218

Phone: 62930

Date: 6-8-94

From: Donald Dunn

Message: Here are the lists Alexis
had me turn in to
Ann Stock's office

Thanks
Donald

June 2, 1994
215p

MEMORANDUM FOR ALEXIS HERMAN

FROM: SUZANNA VALDEZ

SUBJECT: MEETING WITH ANDY HERNANDEZ

DATE: JUNE 2, 1994

=====

The meeting that you have scheduled for 2:15pm today with Andy Hernandez is a courtesy call.

Andy has just come on board at the DNC as Director of Hispanic Outreach. He is the former president of Southwest Voter Education Project. He is well respected with the Hispanic community and is highly regarded for his organizational skills.

He would like to briefly discuss with you his ideas for the months ahead and his agenda for action in '96.

*Never
Connected*

THE WHITE HOUSE

WASHINGTON

June 6, 1994

MEMORANDUM FOR LT. MICHAEL LUCAS

FROM: Alexis Herman 
RE: Juice and Do-nuts

I would appreciate your ordering enough orange juice and assorted do-nuts to welcome 30 summer interns to my department. I am sure some of them will want seconds.

Please charge this to my personal account.

Ruby Moy of my staff will be picking up the juice and do-nuts at 8:30 a.m. on Wednesday, June 8 from the Mess. Please let me have enough napkins and cups.

Many thanks.

AMH:RGM

June 7, 1994
Sp

THE WHITE HOUSE

WASHINGTON

June 6, 1994

MEMORANDUM FOR ROBERT RUBIN & ALEXIS HERMAN

FROM:

Peter Yu *Y*

SUBJECT:

Report on White House Conference on Small Business: Delaware

✓ Peter
✓ AE
✓ P Yu
✓ B Chow 66493
✓ Rubin

This is the first in a series of occasional memoranda reporting on the various state conferences on small business.

Attendance: 85 participants, plus about 25 observers. Demographics forthcoming. (Less than 10 people attended the NFIB-sponsored reception.)

Keynote Speaker: Erskine Bowles--who was very well received.

Delegates Selected: 10 (demographics and profiles forthcoming).

Media Coverage: State and regional coverage, as well as AP. Less than 10 stories (each less than 500 words). All stories had a positive spin; several focused on Erskine's remarks. Largest story:

- "Small Business Speaks Out" with photo of Erskine holding shortened SBA application and previous, 2-inch thick form. Business section, front page, *Delaware News-Journal*.

Issues Identified: The various break-out sessions produced a list of 25 broadly-worded recommendations. Examples:

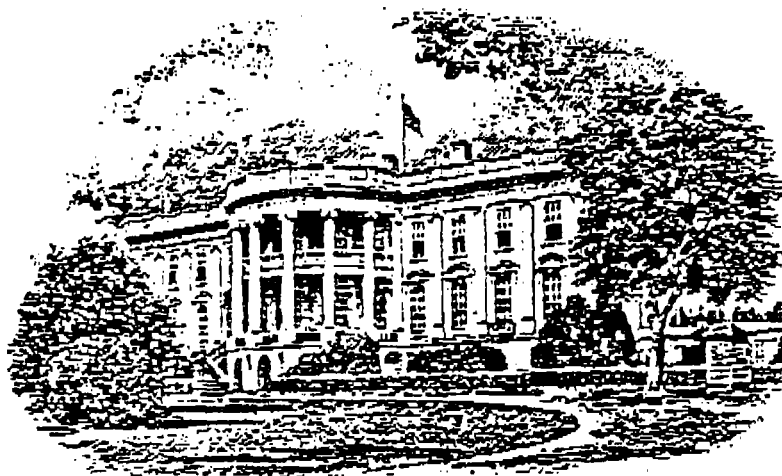
- "Amend environmental regulations to name a single lead agency to eliminate duplication of effort and jurisdiction."
- "Health coverage is not a business issue; it is a social issue. Employers should have a choice to participate. Cooperatives should be established to encourage small businesses to provide coverage, with 100% deductibility."

Atmosphere & Tone: No partisan tone detected. The break-out sessions were very small (often less than 7 persons) and largely constructive.

Potential Problems: The break-out sessions are too long (90 minutes) when turnout is this low.

Additional Observations: The moderators and issue experts did a fine job; perhaps we should send them a letter from the President thanking them for their contributions.

Forecast: Pre-registration of 100 for the Nashua, NH conference (June 9).

FAX TRANSMISSION

The National Economic Council
The White House

To:

Bob Rubin / Alexis Herman

Phone:

FAX:

62878

456-
2983

From: Peter Yu

Phone: 202-456-2802

FAX: 202-456-2223

Date:

Time:

Pages to follow:

cc: S. Matthews

MEETING MEMORANDUM

TO: GENE SPERLING, NEC
ELLEN FROST, USTR

FROM: AMY ZISOOK, OPL

CC: ALEXIS HERMAN

SUBJECT: BRIEFING FOR US CHAMBER SMALL BUSINESS COUNCIL

fy1

EVENT: Economic briefing - Reemployment Act and GATT

DATE: Tuesday, June 7

LOCATION: OEOB - Indian Treaty Room

TIME: 2:00 - 3:00 pm

PURPOSE: To enlist their active support of Reemployment and GATT.

BACKGROUND: As you know, the Chamber has not been supportive of many of the President's major policy initiatives, most recently health care reform. However, Dave Voight, the Chamber's Director of the small business program, has been very responsive to our requests and particularly those of the SBA. We therefore felt that this was an opportunity to enlist their help on two issues that are a high priority of the administration and which they should either support or at least not oppose.

Approximately 70 small business owners from a variety of industries throughout the country will attend.

FORMAT: 2:00 pm Welcome & Introduction - Amy Zisook
Reemployment Act - Gene Sperling
Q & A

2:30 pm GATT/Uruguay Round - Ellen Frost
Q & A

3:00 pm Closing - Amy Zisook

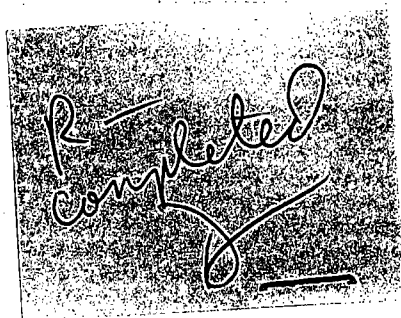
FYI
Rub**MEMORANDUM**

To: All OPL staff and interns
From: Chris Lin
Date: June 6, 1994
Re: Services for the late Bob Greenwood

The service in memory of Bob Greenwood will take place on Tuesday, June 7, at 10:00 AM, at the Holy Trinity Catholic Church, on 36th and O, NW. Alexis will be sending over flowers on behalf of the office.

Staff: If your schedule permits, please try to attend the service.

Interns: If you wish to attend, please let your staff member and Aisha know so we can coordinate phones and workload.



June 8, 1994
1030

June 2, 1994

MEMORANDUM TO ALEXIS HERMAN

FROM: DONALD DUNN

SUBJECT: TUESDAY GATT AND CEO MEETING

I have scheduled the Roosevelt Room for 10am on Tuesday. The following people have been contacted:

Tom Nides	x56850	In Paris and can't come
Amy Zisook	x62682	Left Message
Ed Knight	622-0027	Traveling and can't come
Sylvia Matthews	x62174	Left Message
Mike Waldman	x67151	Left Message and emailed
Caren Wilcox	x65175	Left Message
John Emmerson		told him room and time.

*Amy
recalled
for Wednesday*

E X E C U T I V E O F F I C E O F T H E P R E S I D E N T

02-Jun-1994 12:05pm

TO: Michael Waldman

FROM: DONALD K. DUNN
 Office of Cabinet Affairs

SUBJECT: CEO/GATT Meeting

Alexis Herman would like to have a meeting with you and some others on Tuesday at 10:00 a.m. in the Roosevelt Room re: CEOs and GATT.

Thanks,

Donald

E X E C U T I V E O F F I C E O F T H E P R E S I D E N T

01-Jun-1994 05:18pm

TO: DONALD K. DUNN

FROM: Ronald K. Saleh
 White House Operations

SUBJECT: RE: Roosevelt room

NO PROBLEM

E X E C U T I V E O F F I C E O F T H E P R E S I D E N T

01-Jun-1994 03:12pm

TO: Ronald K. Saleh

FROM: DONALD K. DUNN
 Office of Cabinet Affairs

SUBJECT: Roosevelt room

Ron-

Can I get the Roosevelt Room for Alexis on Tuesday at 10 a.m.
Please let me know. Thank you!

Donald

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. list	[Personally Identifiable Information] [partial] (21 pages)	06/00/1994	b(6)

COLLECTION:

Clinton Presidential Records
Public Liaison
Alexis Herman
OA/Box Number: 2953

FOLDER TITLE:

[Invitations]-June 1994 Accepts [1]

2012-0741-F
rs2711

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

June 8 NO. 377 1994
4³⁰pm

TO: Ruby Moy
FR: Sherry Moorehead
DATE: June 7, 1994
RE: Meeting

The following people should be cleared in for the 4:00pm meeting with Alexis today. If you have questions or concerns please contact me at (202)863-8025.

Minyon Moore

SS#

DOB

(b)(6)

Ann Fishman

SS#

DOB

Jim Brady

SS#

DOB

THE WHITE HOUSE
WASHINGTON

May 31, 1994

MEMORANDUM FOR DISTRIBUTION

FROM: ALEXIS HERMAN, WHITE HOUSE OFFICE OF PUBLIC LIAISON
SHERYLL CASHIN, NATIONAL ECONOMIC COUNCIL

SUBJECT: MINORITY BUSINESS PROCUREMENT OPPORTUNITIES

We would like you to attend a meeting on Wednesday, June 8 at 3 p.m. in Room 180 of the Old Executive Office Building. The purpose of the meeting is to identify currently untapped areas of federal contracting opportunity for minority business and to discuss other issues related to minority business procurement. Please contact Julia Chamovitz on 456-2800 to confirm whether you will be attending and to give her your date of birth. We look forward to seeing you on Wednesday. If you have any questions please call either Sheryll Cashin on 456-5369 or Ben Johnson on 456-2930.

June 8 1994

3p

OEOPB 180

JUN - 3 1994

Distribution:

Chris Edley	OMB
Joan Fonseca	GSA
Coorliss Moody	DOE
Glynn Moore	DOD
Bob Nash	USDA
Bob Neal	SBA
Larry Parks	Commerce
Cassandra Pulley	SBA
Rodney Slater	DOT

MINORITY BUSINESS PROCURMENT OPPORTUNITES

<u>NAME</u>	<u>DEPARTMENT</u>	<u>PHONE</u>	<u>FAX</u>
Chris Edley	OMB	395-3120	395-4639
Joan Fonseca	GSA	501-1021	208-5938
Corlis Moody	DOE	586-8383	586-3075
Glenn Moore	DOD	703-746-2601	703-692-5500
Bob Nash	USDA	720-4581	720-2080
Bob Neal	SBA	205-6459	205-7549
Larry Parks	DOC	482-5061	482-2693
Cassandra Pulley	SBA	205-6605	205-6802
Rodney Slater	DOT	366-2346	366-3244

Date:

THE WHITE HOUSE*National Economic Council*

TO:

Alexis Herman / Ben Johnson

PHONE:

FAX:

66218

FROM: Sheryll Cashin

Director to the National Economic Council

PHONE: 202-456-2800

FAX: 202-456-2223

PAGES INCLUDING COVER SHEET 6

Attached are 2 items relevant
to tomorrow's meeting. Thanks -
See you tomorrow, 3pm in Room 480.

-SDC

**Federal Contracting Opportunities
for Small and Minority Businesses**

o **ENVIRONMENTAL REMEDIATION/RESTORATION**

Environmental remediation is expected to be the largest growth industry of the next ten years. The emphasis on cleaning up hazardous waste sites is the result of poor disposal practices in the last 50 years and DOD base closures. Before properties/bases can be sold or reutilized, extensive clean-up is necessary to rid the soil of toxins, chemicals, etc. The majority of this work is contracted for by EPA, DOE and DOD, particularly the Corps of Engineers and the Air Force Center for Environmental Excellence at Brooks AFB, Texas.

Impediments to small business participation are: the variety of disciplines often required by a single project; liability insurance requirements; and the fact that the Federal Government does not indemnify contractors.

o **WATER, AIR AND ENVIRONMENTAL SUPPORT SERVICES**

Much of the research and experience in support services resides in college and university staffs. Offers good potential for small businesses. EPA has on-going requirements.

o **FOOD COMMODITIES (including dairy products, various canned goods & bulk grain)**

Most of these products are purchased by USDA, the Defense Personnel Support Center, the Defense Commissary Agency and individual military bases.

The major impediments to small business participation result from the large capital investment required for start-up and the low profit margins in food commodities.

o **ADP EQUIPMENT, PERIPHERALS & LASER PRINTERS**

The industry is monopolized by large business and foreign manufacturers due, in part, to the low profit margin and continuing product development required to remain competitive. Small businesses have been successful in cornering a portion of the PC market, but generally do not furnish the larger equipment such as mainframes. The

Industries

Page 2

requirements are on-going due to the need for continuous equipment upgrades as technology advances.

- o **LARGE CONSTRUCTION EQUIPMENT** (backhoes, road graders, cranes, etc.)

The industry is dominated by two or three large U. S manufacturers. DOD, Interior, USDA and DOT purchase construction equipment.

- o **DRUGS & PHARMACEUTICALS**

There are several small manufacturers, however the major suppliers are large or foreign-owned firms. The major purchasing agencies are DVA, HHS and the Defense Personnel Support Center.

- o **LABORATORY EQUIPMENT & SUPPLIES**

This industry is also dominated by large business and foreign suppliers. DVA is the major user.

- o **OPERATION OF JOB CORPS CENTERS**

The Department of Labor currently contracts for the operation of 79 centers and nine more are being added. The contractor provides training, support services, housing and food services for the participants. Most are operated by large business, several by non-profit organizations and several by an SDB firm. This a fertile area for small and SDB participation.

- o **PHOTOGRAPHIC FILM**

There are only five manufacturers world-wide, all large business. A variety of types of film are purchased and utilized by DOD, NASA, USDA, the Federal Aviation Administration of DOT, the Drug Enforcement Administration of the DOJ, etc.

- o **RADIO/TV COMMUNICATION EQUIPMENT**

Small businesses furnish some specialized equipment, but most is manufactured by large business, and some by foreign firms. Government users include DOD, NASA, Commerce, DOT and State.

Industries

Page 3

o VARIOUS CHEMICALS

This industry is also dominated by large manufacturers and foreign firms. GSA, USDA and DOD purchase chemical products.

o OFFICE FURNITURE

There are a limited number of domestic manufacturers since many of the small firms have been bought out by large business due to the competitiveness of the industry. Because Federal Prison Industries, through Unicor, and the Committee for Purchase from People who are Blind or Severely Disabled, are mandatory sources for some furniture items, there are few opportunities for small business. GSA is the major furniture purchaser and all Federal agencies have requirements from time to time.

o GUIDED MISSILES & SPACE VEHICLES & PARTS

This is a very specialized industry with a few dominant firms. Due to the developmental work required before manufacturing can begin, several large firms have had to joint venture and other have been bought out. It is unlikely that small business could become competitive in the industry, however they are successful in the manufacture of some component parts. Requiring agencies are NASA and DOD.

o FERROUS AND NON-FERROUS METAL PRODUCTS

Although there are some small domestic producers, small businesses are unable to produce the large quantities in the short delivery schedules often required. DOD is the major user.

DRAFT

Honorable Ronald V. Dellums
Chairman, Committee on Armed Services
House of Representatives
Washington, D.C. 20515

Dear Mr. Chairman:

This is in response to your request of April 15, 1983 for comments on H.R. 1609, 103rd Congress, a bill "to amend Title 10, United States Code, to change and clarify provisions relating to the Department of Defense program for contracting with small disadvantaged businesses and other entities, to require potential defense contractors to certify compliance with equal opportunity requirements, and for other purposes."

The Department of Defense (DoD) strongly opposes enactment of this bill.

H.R. 1609 would establish requirements for awarding 10 percent of the value of DoD contracts to small disadvantaged businesses (SDB), in place of a 5 percent goal. This bill would also establish a requirement to subcontract 5 percent of the value of prime contracts to SDB firms in place of negotiated goals, and make ineligible for future contracts those contractors not meeting the 5 percent subcontracting requirement.

It would establish stringent and voluminous reporting for contractors concerning the subcontracts they have awarded and their efforts to achieve the 5 percent SDB subcontracting requirement. It would require offerors to certify they are in compliance with equal employment opportunity (EEO) requirements and to submit the results of EEO reviews conducted by private auditors as a condition for bidding. It would also require that SDB contractors perform 75 percent of the work in-house as opposed to 50 percent. Further, it would revise the rules for waiver of the non-manufacturer rule, and the calculation for subcontracting credit.

Legislation like H.R. 1609 will make it more difficult to procure the supplies and services needed for a strong defense, and to continue increasing prime contract and subcontract awards to the SDB community. Moreover, to impose such legislation at this time is counterproductive to the on-going effort of the Department and its major prime contractors to significantly strengthen the SDB community through the pilot Mentor-Protege program. The legislation is also counterproductive to the

DRAFT

03-04-1994 12:20

on-going effort that Congress authorized in Section 800 of Public Law 101-510 to review procurement laws and to recommend the repeal or amendment thereof to streamline the acquisition process.

The Office of Management and Budget advises that there is no objection to the submission of this report for the consideration of the committee.

Sincerely,



*The President and Mrs. Clinton
request the pleasure of your company
at a dinner to be held at
The White House
on Friday, June 10, 1994
at seven-thirty o'clock*

Black Tie

THE WHITE HOUSE

*The Honorable
Alexis Herman
West Wing*

*Please present this card
with photo identification at*



NOT TRANSFERABLE

Please respond to

The Social Secretary

The White House

at your earliest convenience

giving date of birth and social security number

and name of your guest

(202) 456-2510

June 10, 1994
4p
0509180

MEMORANDUM FOR DISTRIBUTION

FROM: HAROLD ICKES
DATE: JUNE 9, 1994
RE: AGENDA FOR POLITICAL MEETING

The following is the agenda for the political meeting Friday, June 10 at 4pm in Room 180:

1. Discussion regarding the message process.
2. Status of grants.
3. Update on recent Congressional meetings.
4. Update on recent Primaries.

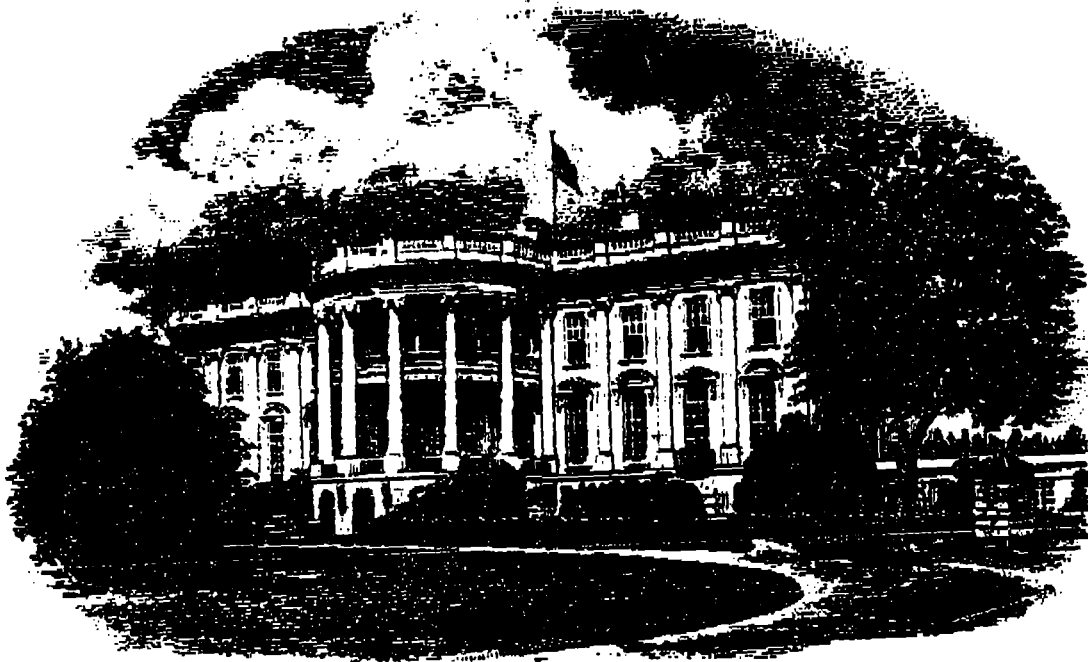
Distribution:

Bruce Lindsey
Joan Baggett
Marcia Hale
Alexis Herman
Doug Sosnik
Susan Brophy
Don Sweitzer
Debra DeLee
John Emerson
Kevin O'Keefe
Marsha Scott
Tony Coelho
Steve Silverman
Joe Goode
David Dreyer
Karen Hancox

OFFICE OF THE SOCIAL SECRETARY

THE WHITE HOUSE
WASHINGTON

Fax Cover Sheet



Telephone Number: (202) 456-7136

Fax Number: (202) 456-6235

Number of Pages Including This Page: 4 Date: 6/10/91

To: Alexis Herman

From: ANN STACK

Message: Guest List for this evening.

**DINNER - FRIDAY, JUNE 10, 1994 - 7:30 PM - BLACK TIE
EAST ENTRANCE - VALET PARKING**

**THE PRESIDENT AND MRS. CLINTON
THE VICE PRESIDENT & MRS. GORE**

Mr. & Mrs. Edwin Artzt (Ruth)
Chairman & CEO, Proctor & Gamble Company
Mr. Jeffrey Berg & Dr. Denise Luria
Chairman & CEO, ICM
Mr. Daniel Berger & Ms. Carol Grochowski
Berger & Motague, PC
Mr. & Mrs. Howard P. Berkowitz (Judy)
HPB Associates
Mr. & Mrs. Michael R. Bonsignore (Sheila)
Chairman & CEO, Honeywell, Inc.
Mr. & Mrs. Owsley Brown II (Christy)
Chairman & CEO, Brown Forman Corporation
Mr. & Mrs. Bill Budinger (Peyton)
President & CEO, Rodel, Inc.
Hon. Lisa Caputo & guest
Mr. & Mrs. Philip Cavanaugh (Meg)
The Chevron Companies
Mr. & Mrs. Grover Connell (Patricia)
Chairman, The Connell Company
Mr. & Mrs. Robert Costas (Carole)
NBC Broadcaster/TV Host
Ms. Kelly Craighead & guest
Mr. EJ Dionne & Ms. Mary Boyle
The Washington Post
Mrs. Marian Wright Edelman & Mr. Peter Edelman
President, Children's Defense Fund
Hon. (Amb.) & Mrs. Edward E. Elson (Suzanne)
U.S. Ambassador to Denmark
Mr. Michael Fuchs & Ms. Judith Regan
CEO & Chairman of the Board, Home Box Office, Inc.
Dr. & Mrs. Richard C. Fuisz (Lorraine)
Fuisz Technologies Ltd.
Hon. & Mrs. David R. Gergen (Anne)
Counselor to the President
Mr. & Mrs. Gene Gibbons (Lynn)
Reuters
Mrs. Kathie Lee Gifford & Mr. Frank Gifford
ABC LIVE
Miss Whoopi Goldberg & Mr. Lyle Trachtenberg
Actress
Mr. & Mrs. Alex Grass (Louise)
Chairman & CEO, Rite Aid Corporation
Mr. & Mrs. Earl G. Graves (Barbara)
CEO, Earl G. Graves, Ltd.
Mr. & Mrs. Maurice R. Greenberg (Corinne)
Chairman & CEO, American International Group, Inc.
Mr. & Mrs. Martin Gruss (Audrey)
President, Gruss & Company

Mr. & Mrs. Robert D. Haas (Colleen)
Chairman & CEO, Levi-Strauss & Company

Mr. & Mrs. Richard E. Halperin (Lucy)
Revlon Group, Inc.

Mr. & Mrs. Robert W. Hannan (Barbara)
President & CEO, Thrift Drug Inc.

Hon. (Ms.) Alexis Herman & Mr. Jeffrey Thompson
Assistant to the President & Director of Public Liaison

Mr. Neil S. Hirsch & Ms. Tracy Allan
President, Lehigh Court

Mr. & Mrs. Brit Hume (Kim)
White House Correspondent, ABC News

Mr. Richard Jenrette
CEO, The Equitable Companies, Inc.

Mr. & Mrs. Robert L. Johnson (Sheila)
President, Black Entertainment Television

Hon. & Mrs. Vernon E. Jordan, Jr. (Ann)
Akin, Gump, Strauss, Hauer & Feld

Ms. Georgette Klinger & Mr. Arnold Sagalyn
New York, NY

Mr. & Mrs. Larry Knutson
AP

Hon. (Rep.) Jim Kolbe & Ms. Ginny Rousseau

Mr. & Mrs. Charles Kuralt (Suzanna)
Author/Former CBS News Correspondent

Mrs. Esther P. (Eppie) Lederer & Mr. William F. Farley
Columnist (Ann Landers), Chicago Tribune

Mr. & Mrs. Bruce Lee (Nilane)
UAW Region 6, Agenda for the 90's

Mr. Anthony Lewis & Ms. Margaret H. Marshall
"Abroad at Home" Columnist, The New York Times

Hon. Bruce Lindsey
Assistant to the President

Mr. & Mrs. Bruce Llewellyn (Shahara)
Coca-Cola, Philadelphia Division

Mr. & Mrs. Peter Manos (Barbara)
President, Giant Food, Inc.

Mr. & Mrs. George McCarthy (Virginia)
President, The Hiram Walker Group, N.A.

Mr. & Mrs. Robert M. McGee (Mary Lou)
President, Occidental Petroleum Corporation

Hon. & Mrs. Thomas F. McLarty (Donna)
Chief of Staff to the President

Hon. Hazel R. O'Leary & Hon. (Amb.) Jane E. Becker
Secretary of Energy

Mr. Dwight Opperman & Ms. Julie Nelson
Chairman and CEO, Opperman, Heins & Paquin

Dr. Arnold Packer & Ms. Renee Levine-Packer
Johns Hopkins University

The Secretary of Transportation & Mrs. Pena (Ellen)

Mr. & Mrs. David Pensky (Carol)
Potomac, MD

Mr. & Mrs. Harold A. (Red) Poling (Marian)
Former Chairman, Ford Motor Company
General & Mrs. Colin L. Powell (Alma)
Mr. Awadagin Pratt & Ms. Cynthia Shafer
Pianist
Dr. Mildred Pratt & Miss Menah Pratt
Mr. & Mrs. Hugh B. Price (Marilyn)
Vice President, The Rockefeller Foundation
Hon. (Rep.) & Mrs. William B. Richardson (Barbara)
Mr. & Mrs. Burdette Ringgold (Faith)
Mrs: Artist, Author
Mrs. Dorothy Rodham
Hon. Jeremy Rosner & Ms. Laurie Duker
Mr. & Mrs. Joseph Ruggiero (Florence)
Integrated Control Systems, Inc.
Mr. & Mrs. Jerome L. Siegel (Ruth)
Titan Industries Corporation
Maestro & Mrs. Leonard Slatkin (Linda)
St. Louis Symphony Orchestra
Mr. & Mrs. Frederick W. Smith (Diane)
Chairman, Federal Express Corp.
Mr. Robert A.M. Stern & Ms. Suzanne Stephens
Architect, Robert A.M. Stern Architects
Mr. Donald Sussman & Ms. Nancy Jacobson
CEO, Paloma Partners
Mr. Steven E. Tisch & Miss Jamie Alexander
President, The Steven Tisch Company
Ms. Susie Tompkins & Mr. Dan Miller
Esprit Corporation
Mr. & Mrs. Edward Tuck (Lily)
New York, NY
Mr. & Mrs. Stewart Turley (Linda)
Chairman, President & CEO, Eckerd Corporation
Dr. & Mrs. C.J. Wang (Yuen-Fung)
Chairman, International Corporation of America
Hon. Margaret Williams
Mr. Dirk Ziff
Ziff Brothers Investments

MEMORANDUM
OF CALL

Previous editions usable

TO:

☐ YOU WERE CALLED BY- ☐ YOU WERE VISITED BY-

OF (Organization)

☐ PLEASE PHONE ► ☐ FTS ☐ AUTOVON

☐ WILL CALL AGAIN ☐ IS WAITING TO SEE YOU

☐ RETURNED YOUR CALL ☐ WISHES AN APPOINTMENT

MESSAGE

Cong Thompson wants
to know if anything can
be done after POTUS
comes back. Can POTUS
go w/ her to lay the wreath

RECEIVED BY

DATE

TIME

63-110 NSN 7540-00-34-4018 STANDARD FORM 63 (Rev. 8-81)
Prescribed by GSA
U.S. GOVERNMENT PRINTING OFFICE: 1991 281-781/40014 FPMR (41 CFR) 101-11.6

AMH
June 10

COMMITTEE ON AGRICULTURE
SUBCOMMITTEES:
ENVIRONMENT, CREDIT AND
RURAL DEVELOPMENT
GENERAL FARM COMMODITIES
COMMITTEE ON MERCHANT MAR
AND FISHERIES
SUBCOMMITTEES:
ENVIRONMENT AND NATURAL
RESOURCES
MERCHANT MARINE
COMMITTEE ON SMALL BUSINESS
SUBCOMMITTEES:
RURAL ENTERPRISES, EXPORTS,
AND THE ENVIRONMENT

BENNIE G. THOMPSON
SECOND DISTRICT, MISSISSIPPI

WASHINGTON OFFICE:
1408 LONGWORTH HOUSE OFFICE BUILDING
WASHINGTON, DC 20515-2402
(202) 225-5878
FAX (202) 225-5898

Congress of the United States
House of Representatives
Washington, DC 20515-2402

Benny

May 26, 1994

The Honorable Bill Clinton
President
United States of America
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

*This was
done +
AMH met
w/60 POTUS
as well*

Dear Mr. President:

I was most pleased and excited to learn last night that the Senate unanimously passed legislation to name the main post office in Jackson, Mississippi in honor of the slain civil rights leader, Medgar Evers. As you may know, I introduced the measure in the House. Thad Cochran sponsored it in the Senate.

Realizing the national recognition afforded to Medgar Evers for his contributions to the Civil Rights Movement, and that this year marks the 30th anniversary of the Civil Rights Act, and the 40th anniversary of Brown vs the Board of Education, I think it would be fitting for us to memorialize your signing the bill with some type of ceremony or reception at the White House. I hope you will agree.

Please contact me or my Chief of Staff, Bonnie Walker-Armstrong. I look forward to hearing from you.

Thank you for joining me in starting this new chapter in Mississippi's history.

Sincerely,

Bennie G. Thompson

Bennie G. Thompson
Member of Congress

BGT/mgm

*Alexis - I will give
you a call to discuss
anything else I need
to do. Thanks for y
help. Bonnie*

1408 Longworth H.O.B.
Washington, D.C. 20515

(202) 225-5878
Fax (202) 225-5598

FAX TRANSMISSION

TO: Alexis Herman

COMPANY: _____

DATE: 5/26/94

NUMBER FAXING TO: 202-456-2983

☒ BONNIE WALKER-ARMSTRONG ☐ JOYCE BARR ☐ JACLYN DAVIS
☐ NORMA DORSEY ☐ MARSHA MCCRAVEN ☐ RICHARD B. MATTOX
☐ SANDRA F. PEACHES ☐ DELBERT K. RIGSBY
☐ CONGRESSMAN BENNIE G. THOMPSON

Number of Pages, including cover sheet: 2
COMMENTS:

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JD/94

June 12th 1994

6-8

2129 Fla Ave

Amet

yes
will try
to drop

by

6/8
mo. Finney

Please join us. . .



...IN SALUTING MARIO COOPER AS HE
BECOMES CHAIRMAN OF THE BOARD OF
AIDS ACTION COUNCIL.

A SMALL RECEPTION WILL BE HELD IN HIS
HONOR ON SUNDAY, JUNE 12, 1994 FROM
6:00 P.M. TO 8:00 P.M. AT THE HOME OF
STEVE RABIN, 2129 FLORIDA AVENUE, NW,
APT. 504, WASHINGTON, DC. (202) 265-5755.

PLEASE R.S.V.P. TO NANCY JEAN FINNEY AT
(202) 973-5887 ON OR BEFORE
THURSDAY, JUNE 9, 1994. WE HOPE
YOU'LL BE ABLE TO JOIN US.



2129 Florida is located between Connecticut Ave and Massachusetts Ave
on Florida, Northwest of Dupont Circle and across the street and one
building up from Nora's Restaurant at the corner of Florida and R St.

Porter/Novelli

Omnicom PR Network

1120 Connecticut Ave

Washington, DC 20003

202 973-5800

202 973-5858 FAX

TELECOPIER COVER SHEET

Date: June 7, 1994

To: Attn: Ruby May & Guest

From: Steve Rabin *

Client: AIDS Action Council

Telecopier #: 456-2983

No. of Pages: (2)
(including cover sheet)

Time Sent: _____

Comments: Please forward to
Alexis Herman

Sender: * Bronwyn Reynolds (202) 973-5878

Alexis
Steve
Doris

THE WHITE HOUSE

WASHINGTON

June 10, 1994

State Arrival Ceremony * * * Monday, June 13, 1994

Information for Passholders with Tickets

The President and Mrs. Clinton are pleased that you plan to attend the State Arrival Ceremony for the Emperor of Japan. The following information may be helpful.

Staff tickets may only be used only by someone with any color WH/EOP hard pass displaying the passholder's picture.

Staff enter the South Lawn using the gate indicated on the ticket (see below). Gates open at 8:30 a.m. and close promptly at 9:30 a.m. No one is admitted after that time.

- Staff must present a photo hard pass as well as the ticket.
- There are no chairs for this event. All attendees stand.
- The Ceremony begins at 10 a.m. and lasts 30 minutes.
- Staff are welcome to bring cameras, but visibility is often limited.
- This is not an opportunity to meet the President.
- Depending on the weather, hats, unblock, and insect spray are useful accessories.
- In the case of inclement weather, the outdoor Ceremony is cancelled and tickets are void. Current information will be available on the Visitors Office Special Event recording, 456-2200, at 7:30 a.m. that morning.

If your ticket says **Southeast Gate**:

your entry gate is just off of E Street, on East Executive Avenue.

If your ticket says **Southwest Gate**:

your entry gate is just off of E Street, on West Executive Avenue.

Assist. to President } Location
Deputy Assistants } Senior
Special Assistants } Staff
Area

THE WHITE HOUSE

WASHINGTON

June 2, 1994

MEMORANDUM FOR DIRECTORS OF WHITE HOUSE DEPARTMENTS

FROM: PATSY THOMASSON
SPECIAL ASSISTANT TO THE PRESIDENT FOR
MANAGEMENT AND ADMINISTRATION AND
DIRECTOR OF THE OFFICE OF ADMINISTRATION

SUBJECT: STATE ARRIVAL OF THE EMPEROR AND EMPRESS OF JAPAN

On Monday, June 13, 1994, at 10:00 a.m., the President and Mrs. Clinton will welcome the Emperor and Empress of Japan at our first official state visit.

Because this is our first ceremonial state arrival, we know access will be highly sought. It will not be possible to accommodate all staff who want to attend this event. Therefore, admission is by **ticket only**. Staff must present a ticket **and** their hardpass to be admitted.

We have set aside 10 tickets for each Department. Distribution of these 10 staff tickets is completely at your discretion. Please remind staff that there will be other arrivals in the future, and that we hope to give everyone an opportunity to attend at least once.

The packages of 10 numbered staff tickets will be prepared by the Visitors Office. Ticket packages must be picked up on Friday, June 10, from 9 - 11 a.m., in the Office of Administration, Room 1, OEOB. A signature will be required from your staff member who picks up the packet.

Tickets are numbered and indicate the department name. Tickets are **valid only at the Southwest Gate for entry between 8:30 and 9:30 a.m.** All attendees stand throughout the ceremony, which lasts approximately thirty minutes. If inclement weather cancels the outdoor ceremony, the ticket is void. The Visitors Office Special Events recording, 6-2200, will indicate the status of the event by 7:30 a.m. that morning.

Please photocopy this memorandum and distribute it with the staff tickets.

We hope that your staff enjoys their participation in this special event.

THE WHITE HOUSE
WASHINGTON

MEMORANDUM

TO: Antonella Pianalto
Cassie O'Neill
Tara Burns
Steve Cohen
Dawn Friedkin/Sharon Kennedy
✓ Ruby Moy
Erin Kelly
Marsha Dimel
Vida Benavides/Eric Sildon/Susan Levine
Evelyn Lieberman
Steve Silverman
Ann Stock

cc: Patsy Thomasson

FROM: Melinda Bates *MB per DME*
Director, Visitors Office, ext 6-2322

RE: STATE ARRIVAL GUEST LIST BRIEFING - EBR
2:30pm, Wednesday, May 11

A briefing to discuss details regarding Agency guest lists for the State Arrival Ceremony, Monday, June 13th is scheduled for **2:30pm, Wednesday, May 11, EBR** (Executive Briefing Room). Go to the White House Visitor's Office where you will be escorted to the EBR.

Each Agency's quota and deadline will be determined, therefore it is very important that each Agency have a representative present at this meeting.

A tour of the PEOC, Presidential Emergency Operations Center, will be available immediately after the meeting for anyone who is interested.

MAY - 8 1994

*Steve
AMH wants
you to cover
this meeting
while
is away
R*

May 23, 1994

MAY 23 1994

MEMORANDUM TO STAFF

FROM: FLO McAfee

RE: Japanese Arrival Ceremony

On June 13 with the visit of the Emperor and Empress of Japan, the White House will host the first official state arrival ceremony on the South Lawn. The ceremony is scheduled from 10:00 am to 10:30 am. Our office along with other offices in the White House has been allotted 100 tickets to extend to guests wishing to view the arrival. Although the occasion will be historic, it will not be sufficiently comfortable for the general public since they will have to stand throughout the scheduled 30-minute ceremony. In case of inclement weather, the outdoor ceremony will be cancelled. Therefore, please consider this when submitting your guest list.

Each of you will be allowed to invite five guests, preferably a constituency representative. Your list should not include staff members since there will be a designated area for staff.

Please provide me with names, addresses and telephone numbers by Tuesday, May 24. You guests will receive a telephone invitation and will be given non-transferable tickets to the ceremony. Each ticket will be inscribed with the guest's name. Tickets will have to be picked up at a designated location on June 9 and 10. Wendy Nishikawa is coordinating the invitations.

Thanks for working to get the names to me in an expeditious manner.

Japanese Arrival Ceremony

1. Name _____
Title _____
Organization _____
Address _____
City _____ State _____ Zip _____

Office Telephone: _____ Home: _____

2. Name _____
Title _____
Organization _____
Address _____
City _____ State _____ Zip _____

Office Telephone: _____ Home: _____

3. Name _____
Title _____
Organization _____
Address _____
City _____ State _____ Zip _____

Office Telephone: _____ Home: _____

4. Name _____
Title _____
Organization _____
Address _____
City _____ State _____ Zip _____

Office Telephone: _____ Home: _____

5. Name _____
Title _____
Organization _____
Address _____
City _____ State _____ Zip _____

Office Telephone: _____

Home Telephone: _____

May 30, 1994

MEMORANDUM TO MELINDA BATES

FROM: Flo McAfee 
RE: Japanese Arrival Ceremony

Attached is the Office of Public Liaison's partial list of acceptances for the arrival ceremony scheduled for June 13. The list includes the names, dates of birth and social security numbers of 79 of our total 100 guests. By June 1, you will receive the additional 21 names.

The ten designated staff names are:

Steve Hilton
Amy Zisook
Ben Johnson
Dan Wexler
Marilyn DiGiacobbe
Suzanna Valdez
Chris Lin
Ruby Moy
Jeff Shulman
Wendy Nishikawa

I will be at the gate.

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We all look forward to what will surely be an exciting event!

cc: Alexis Herman
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Doris Matsui
Wendy Nishikawa

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May 30, 1994

MEMORANDUM TO MELINDA BATES

FROM: Flo McAfee 

RE: Japanese Arrival Ceremony

Attached is the Office of Public Liaison's partial list of acceptances for the arrival ceremony scheduled for June 13. The list includes the names, dates of birth and social security numbers of 79 of our total 100 guests. By June 1, you will receive the additional 21 names.

The ten designated staff names are:

Steve Hilton
Amy Zisook
Ben Johnson
Dan Wexler
Marilyn DiGiacobbe
Suzanna Valdez
Chris Lin
Ruby Moy
Jeff Shulman
Wendy Nishikawa

I will be at the gate.

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202-296-8060
DOB: (b)(6)
SSN#: SS#*

Mr. David Saperstein
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Mrs. Yoshiko Schilt
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Society of the United
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Dealers
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Mr. Michael Steinberg
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DOB:
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President
International Brotherhood of
Police Officers
703/979-0290
DOB:
SSN#: SS#*

Mrs. Lilly Tanaka
Founding member of National
Museum for Women in the Arts
3246 S Street, Northwest
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DOB:
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Partner
Arent Fox Kintner Plotkin &
Kahn
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Mr. Sadami Chris Wada
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DOB:
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301/ 881-7390
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Japanese American Citizens
League
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Mr. Christopher Wayne
DOB:
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Mr. Gerald Yamada
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Asian Pacific American
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10316 Mountington Court
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DOB:
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June 13, 1994

MEETING MEMORANDUM

TO: ALEXIS HERMAN
JOHN EMERSON
TOM NIDES

FROM: AMY ZISOOK
ED KNIGHT

SUBJECT: URUGUAY ROUND MEETING WITH BUSINESS REPS

EVENT: Meeting with key supporters of UR.

DATE: Monday, June 13, 1994

LOCATION: OEOB 472

TIME: 3:00 pm

PURPOSE: To impress upon the assembled group that this it is an extremely high priority of the administration to get this done this year and that we are counting on them to do all that they can to raise the profile of this issue now. And to thank them for what they are already doing to help.

BACKGROUND: The participants represent primarily three groups: 1) Alliance for GATT NOW(BRT), 2) O'Neill/Calio "hired gun" group, and 3) Clinton business loyalists. The Alliance would like everyone to work as one group (they have recruited most of the Loyalists as sector leaders already). Our position is that where appropriate they should work together where they prefer not to they shouldn't, but should share information so as to help us identify any problems that might exist. The Wexler Group has been hired by the Alliance and probably have the best data base, so it would be reasonable to dump all of the information there.

They all have been anxious to meet with Hill leaders and Bob Matsui is now officially able to do that and will call them in for a meeting soon.

AGENDA: **Alexis Herman** - Overview of Priorities/Needs
 Introduce Team - WH/Treasury/USTR et al
 Regular Meetings/Next Steps

John Emerson - General Coordination

Tom Nides - Status

Amy Zisook/Ed Knight - Business Activity

Alexis Herman - Close/Next Steps

**GATT/URUGUAY ROUND
MONDAY, JUNE 13
ROOM 472 3:00 PM**

Michael Andrews
Solomon Brothers

Bob Barrie
General Electric

Julia Chang Bloch
Bank of America

Lisa Barry
Boeing

John Boidock
Texas Instruments

Nick Calio
O'Brien & Calio

Gail Harrison
GATT NOW/ Wexler Group

John Hayden
Boeing

Bob Healy
ARCO

Chuck Levy
Wilmer, Cutler

Michael Lewan
Black, Manafort, Stone & Kelly

Laramie McNamara
Bank of America

Joe O'Neill
Public Strategies

Scott Pastrick
Black, Manafort, Stone & Kelly

Handwritten notes and scribbles, including numbers and symbols, possibly indicating a list or index.

Fair Cup
Cove

2d

- mechanical / Foul
- General

up 0 out -

Play by the rules state
cannot keep you from

Criticism - good for

DEMOCRATIC ★ NATIONAL ★ COMMITTEE

David Wilhelm, Chairman

MEMORANDUM

DATE: June 3, 1994

TO: Interested Parties

FROM: Andy Hernandez, Director of Latino Outreach, DNC

RE: A Strategy for Committing Latino Leaders and Voters to the President and the Party

The strategy and program outlined in this memo is predicated on the following assumptions:

1. There are now serious tensions between Latino Leadership, the party and this administration that is leading to a good amount of negative opinion formation among Latino voters. There is a general feeling of disconnectness and a sense of not being taken very seriously (i.e. appointments performance).
2. Neither the party or the administration is effectively projecting itself in the Latino community in a way that speaks directly to the Latino Voter's interests and concerns.
3. The Republican party is taking an unchallenged "free ride" in the Latino Community. There is no systemic resourced challenge or attack against Republicans in the Latino Community. This is allowing the Republicans to take shots at the president and the party without any accountability for the damage they have done to the Latino Communities. Given the fact that the Republican party will invest millions to woo and win Latino voters starting in '94, not responding adequately will be devastating.
4. **The** Latino leadership wants to see the President re-elected and the party strengthened. Latino voters are still the second best voting block for the president and the party and still view the party as a representative of their interests.
5. Something can still be done to reconnect the leadership, influence the direction of Latino public opinion positively towards both the party and the president, neutralize and turn back republican gains, and build an

infrastructure of leadership and voter commitment that leads to a large block vote for Democrats in '94 and ultimately the President in '96.

Following is a strategy that moves in that direction.

**A Strategy for Reacting Out to, Serving, Connecting with,
and Committing the Latino Community**

In short what we need to do is:

1. Connect service, and be in close relationship with the top 1,000 leaders who bring something to the table for the President and the Party.
2. Execute a comprehensive communications/media/message strategy directed to Latino voters. This communications strategy would have the following components.
 - a. An Republican attack piece.
 - b. Positive pieces around Latino appointees to communicate visually and viscerally that the administration is with them; that it is ours.
 - c. One hundred Latino surrogates to speak positively for the President's policies, and the Party.
3. Build an infrastructure of Latino resources in the party;
 - a.) 100,000 Adelante Con Clinton members.
 - b.) 1,000,000 in the bank.

DEMOCRATIC ★ NATIONAL ★ COMMITTEE

David Wilhelm, Chairman

MEMORANDUM

TO: Interested Parties
FROM: Andy Hernandez, DNC Latino Outreach
RE: Latino Voters and Democratic Party Prospects
DATE: May 24, 1994

The substantive facts about Latino Voting patterns as it relates to the immediate fortunes of Democratic Candidates and the long-term prospects of the Democratic Party are as follows:

POSITIVE ELEMENTS

1. Latino voters now provide or have the potential to provide Democratic Candidates with their Winning Vote Margins in a number of key electoral states in 94 and 96.
2. Latinos are the second best voting block for the Democratic Party after Afro-Americans averaging 70-75% of their vote for Democratic Candidates in National Elections and 80-85% in state and local elections.
3. There are 4,100 elected Latino Democratic officials (92% of all Latino elected officials).
4. Latinos represent the largest "growth market" of new votes for the Democratic Party on two counts. First, they are under registered and generally exhibit lower levels of turnout. Secondly, over 1 million Latino individuals will become citizens over the next four years.
5. Latinos view the Democratic Party as the party that best represents the interests of Latinos (65% Democrats/18% Republicans 1992 National Poll Univision) and the interests of average citizens (61% Democrats/25% Republicans Univision 1992).

NEGATIVE ELEMENTS

6. In the last 10 years a gradual drift of Latino voters from their Democratic Party moorings has taken place. While votes for the Republican Party have not increased significantly, Latinos are beginning to identify themselves as Independents (15-20%). The exception to this rule is the State of California, where Latinos are giving their support to Republican candidates by state wide voting of 20-30%.
7. There is a general "rift" between Latino Leadership, and the Party over the lack of Hispanic elected appointments made by the President. Emotionally charged issues such as new immigration policies have seriously deteriorated the effectiveness of Latino leaders in favorably presenting the Administration to their local constituencies.
8. Latino leaders and voters feel as though they have been taken for granted. A national survey taken in 1992 shows 68% of the Latino voters felt the Democratic Party took them for granted. Only 22% felt the party paid attention to them. Surveys indicate that Latino Democrats are less likely to be connected by the Democratic Party than whites or afro-americans.
9. There is a sense of distance from or a disconnection with the party. When asked whether the Democratic Party was still the party of opportunity or whether it had abandoned its principles 48% of Latino voters felt that the party had in fact abandoned its principles. Only 30% felt that this was the party of opportunity (Univision 1992).
10. President Clinton received the smallest percentage of Latino votes of any other Democratic Presidential Candidate nationally and by key electoral states. (75% average vs 62% Clinton Natl.; 81% vs 71% TX; 75% vs 71% CA; 79% vs 59% NY; 79% vs 60% IL).

June 14 1994
1130

MEMORANDUM TO ALEXIS HERMAN

FROM: SUZANNA VALDEZ

SUBJECT: MEETING WITH RAUL YZAGUIRRE
PRESIDENT
NATIONAL COUNCIL OF LA RAZA

DATE: JUNE 14, 1994

=====

You will be meeting with Raul Yzaguirre on Tuesday, June 14 at 11:00am to discuss the following:

The NCLR Conference:

Their annual conference will take place in Miami from July 17-20. Their theme this year is "The Hispanic Mosaic: Unity in Diversity". It features four events with "keynote" type speeches and have confirmed, Sec. Cisneros, Sec. Shalala, Elizabeth Dole, Doris Meisner, Governor Chiles and Jeb Bush.

They originally invited the Vice President, who was not able to attend, but has committed to a videotape to be shown at the conference. They are now requesting the President to participate in their awards dinner which is the night of July 20th. A scheduling request has been sent to Ricki. His schedule for that day does not reflect a commitment.

Besides the NCLR conference, the Southwest Voter conference have been identified as the top 2 conferences of this year. It would be important for the Vice President, First Lady and President to participate in either conference. (The Southwest Voter conference is at the end of this month in Los Angeles). It helps that these conferences are being held in priority states for the administration.

The conference is attended by over 5,000 people and presents an opportunity for the President or First Lady to present the policy initiatives that impact the Hispanic community; health care, crime, welfare reform, and appointments; EEOC, Consumer Affairs, Educational Excellence for Hispanic Americans, (which Yzaguirre is Chair, etc.)

Other Topics of Concern:

o Appointments - Yzaguirre may bring up the disappointment of th number of appointments made in the Administration. This would be an opportunity to talk about Gil Casellas and enlist his active support for the nominee. We currently have made more appointments than any previous administration, but are still behind. The report card is coming out this week and the Administration is receiving a D+. You should refocus this issue to center aorund the accomplishments made, and that we have not finished the appt. process.

June 14 1994

11a

MEMORANDUM FOR ALEXIS HERMAN

FROM: SUSANNA VALDES

SUBJECT: MEETING WITH ANDY HERNANDEZ

DATE: JUNE 14, 1994

=====

The meeting that you have scheduled for 11:00am today with Andy Hernandez is a courtesy call.

Andy has just come on board at the DNC as Director of Hispanic Outreach. He is the former president of Southwest Voter Education Project. He is well respected with the Hispanic community and is highly regarded for his organizational skills.

He would like to briefly discuss with you his ideas for the months ahead and his agenda for action in '96.

March 23, 1994

COPY

MEMORANDUM TO ANN STOCK

FROM:

Flo McAfee

AM

MAR 22

RE:

Japan State Visit Guest List

Attached is a comprehensive list of 79 names to be considered for the June 13 state dinner in honor of the Emperor and Empress of Japan. All the names reflect individuals who over the past year have been extremely supportive of the President's initiatives including the economic plan, NAFTA and health care reform. Many of the companies listed are doing business in Japan. This list also reflects constituents who have a particular interest in Japan and its culture.

Please keep me apprised as to who is and is not selected. Thanks.

cc: Alexis Herman
Steve Hilton

Mr. Dwayne Andreas
Chairman & CEO
Archer Daniels Midland
Company
P.O. Box 1470
Decatur, IL 62525
217-424-5515

Mr. Norman Augustine
Chairman and CEO
Martin Marietta
Corporation
6801 Rockledge Drive
Bethesda, MD 20817
301-897-6185

Mr. Curtis H. Barnette
Chairman & CEO
Bethlehem Steel
Corporation
1170 Eighth Avenue
Bethlehem, PA 18016-7699
215-694-6137

Ms. Carol A. Bartz
President
Autodesk Inc.
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Sausalito, CA 94965
415-289-4868

Ms. Barbara Blum
President
Adams National Bank
1627 K Street, NW
Washington, DC 20006
202-466-4090

Mr. Lawrence A. Bossidy
Chairman & CEO
Allied-Signal, Inc.
101 Columbia Road
Morristown, NJ 07962
201-455-2000

Mr. John Bryson
CEO
Southern California
Edison Company
2244 Walnut Grove Avenue
Rosemead, CA 91770
818-302-2777

Mr. Warren Buffett
CEO
Berkshire-Hathaway
1440 Kiewit Plaza
Omaha, NE 68131
402-346-1400

Mr. M. Anthony Burns
Chairman, President &
CEO
Ryder Systems, Inc.
3600 NW 82nd Avenue
Miami, FL 33166
305-593-3496

Mr. August A. Busch
Chairman of the Board &
President
Anheuser-Busch
Companies, Inc.
1 Busch Place
St. Louis, MO 63118
314-577-3316

Mr. Robert Campbell
Chairman, President and
CEO
Sun Company
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Philadelphia, PA
19103-1699
215-977-3869

Mr. Finn M.W. Caspersen
Chairman of the Board &
CEO
Beneficial Financial
Corporation
100 Beneficial Center
Peapack, NJ 07977
302-798-0800

Ms. Emma C. Chappell
Chairman & CEO
United Bank of
Philadelphia
714 Market Street
Philadelphia, PA
19106-2397
215-829-2272

Mr. Rodney F. Chase
President & CEO
BP America, Inc.
200 Public Square
Cleveland, OH 44114-2375
216-586-4141

Ms. Liz Claiborne
Retired President and
Chief Executive Officer
Liz Claiborne, Inc.
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212-333-3888

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213-486-2533

Mr. Charles A. Corry
Chairman & CEO
USX Corporation
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Pittsburgh, PA
15219-4776
412-433-1121

Mr. William Davidson
President & CEO
Guardian Industries
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313-347-9300

Mr. Robert E. Denham
Chairman
Salomon, Inc.
7 World Trade Center
New York, NY 10048
212-783-6535

Mr. Michael Eisner
Chairman
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Drive
Burbank, CA 91521
818-560-1000

Mr. Walter Elisha
CEO
Springs Industries, Inc.
PO Box 70
Fort Mill, SC 29716
803-547-3780

Mr. Lawrence Ellison
Chairman & CEO
Oracle Corporation
500 Oracle Parkway
Redwood Shores, CA 94065
415-506-5366

Mr. George Fisher
Chairman, President and
CEO
Eastman Kodak Company
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Rochester, NY 14650-0001
716-724-5150

Mr. Donald Fites
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Mr. Harvey Golub
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Executive Officer
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Chairman, President &
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75 Rockefeller Plaza
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Mr. Vernon Loucks
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Baxter International,
Inc.
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Deerfield, IL 60015
708-948-3600

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President
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313-322-7800

Mr. Kirk Raab
CEO
Genentech, Inc.
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South San Francisco, CA
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Mr. Felix G. Rohatyn
Partner
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Mr. Frank Shrontz
Chairman and CEO
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Mr. John F. Smith, Jr.
President & CEO
General Motors
Corporation
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Mr. Bruce Stern
President and CEO
SWAt Company
,
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Ms. Susie Tompkins
CEO
Espirit de Corp
900 Minnesota Avenue
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Mr. Gary Tooker
President & Acting CEO
Motorola
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708-576-2200

Mr. Alexander Trotman
Chairman & CEO
Ford Motor Company
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Dearborn, MI 48121
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Mr. Charles Uribe
President
AJ Contracting
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Ms. Lillian Vernon
CEO & Chairman
Lillian Vernon
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Mr. Michael Walsh
Chairman & CEO
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Mr. Eddie Williams
President
Joint Center for
Political and Economic
Studies
,

Mr. Steve Wolf
Chairman & CEO
United Airlines
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Chicago, IL 60666
708-952-5489

Don Barden
Barden Communications
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Detroit, MI 48226
313-963-5010

Ken Chenault
President
Travel Related Services USA
American Express Company
American Express Tower
World Financial Center
200 Vesey Street
New York, NY 10285
212-640-2000

Roberto Goizueta
CEO & Chairman
Coca-Cola
Post Office #1734
Atlanta, GA 30301
404-676-2121

Philip Gotanda
Playwright
Address to follow

Vernon & Ann Jordan
Akin, Gump & Strauss
1333 New Hampshire Avenue
Washington, D.C 20036

Chang Li Tien
Chancellor
200 California Hall
University of California, Berkeley
Berkeley, CA 94720
510-642-7464

Donna Karan
Chief Designer, CEO
New York, NY
Address to Follow

Alice Mason
150 East 72nd Street
New York, NY 10021
212-832-8870

Nobu McCarthy
Actress
Address to follow

David Mixner
356 Huntley Drive
Los Angeles, CA 90048
213-289-1181

Peter Norton
225 Arizona Ave.
Santa Monica, CA 90401
310-576-7700

Scott Oki
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206-454-4447

Michael Ovitz
Creative Artists Agency
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Beverly Hills, CA 90212
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Jorge Perez
The Related Group of Florida
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Miami, FL 33145
305-460-9900

Frank Savage
Chairman
Alliance Corporate Finance Group
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212-554-4363

Mr. George Soros
Soros Fund Management
888 7th Street
New York, NY 10106
212-262-6300

Beatrice Welters
919 Saigon Road
McLean, VA 22102
703-506-3555

COPY

April 25, 1994

MEMORANDUM TO ANN STOCK

FROM: Alexis Herman

RE: State Dinner

We have reviewed and coded the list according to the following:

- 1 = Highest priority and includes early supporters, supporters of the economic package and health care.
- 2 = Health care supporters.
- 3 = Non-health care supporter.
- * = Attended CEO luncheon and/or meeting with the President.

cc: Maggie
Capricia

25-2-94
HCH

**GUEST SUGGESTIONS
STATE DINNER
JUNE 13, 1994**

(April 14/ 4:00 p.m.)

* indicates "must invite"

^ indicates business relationship in Japan

<u>MUST INVITE</u>	<u>NAME</u>	<u>ID</u>	<u>Suggested by</u>	<u>Comments</u>
*	The President and Mrs. Clinton			
VP *	The Vice President and Mrs. Gore			
	Guests of the Vice President			2 guests
Offi- cial Party *	Japan 14 guests			
Supreme Court *	William Rehnquist	Chief Justice of the Supreme Court		
Cabinet	Secretary Bentsen and Mrs. Bentsen			
	Secretary Brown and Mrs. Brown			
	Secretary Perry and Mrs. Perry			
Dept. of State *	The Hon. Warren Christopher	Secretary of State		

*	U.S. Ambass- ador to Japan and Mrs. Mondale			
*	Winston Lord and Betty Bao Lord	Assistant Secretary of State for Japan		
*	Molly Raiser	Chief of Protocol		
	Ambass- ador Madeline Albright			
W. H. Staff *	Thomas McLarty and Mrs. McLarty	Chief of Staff		
*	Anthony Lake and Mrs. Lake	Assistant to President for National Security Affairs		
Con- gress *	George Mitchell	Senate Majority Leader		
	Senator and Mrs. Jay Rocke- feller	Lived in Japan	Ann Stock	
	Senator Claiborne Pell		Ann Stock	
	Senator Daniel K. Akaka			
	Senator Inouye		Ann Stock	
*	Thomas Foley	Speaker of the House		

	Repre- sentative Bob Matsui		Ann Stock	
	Repre- sentative Norm Mineta		Ann Stock	
	Repre- sentative Patsy Mink		Tim Keating	
	Repre- sentative Lee Hamilton			
Presi- dential Appoin- tees	Ambass- ador Mickey Kanter and Heidi Schulman			
Mili- tary *	John Shalikash -vili	Chairman of the Joint Chief of Staff		
Friends of Visit- ing Country *	List to arrive from Their Majasties		Hold 5 couples	
Politi- cal	George Becker	USWA, Pres. USWA has one of the biggest Pacs in the country and one of the strongest political organiza- tions in the labor movement	Joan Baggett	

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
002. list	re: Guest Suggestions State Dinner [partial] (3 pages)	06/13/1994	Personal Misfile

COLLECTION:

Clinton Presidential Records
Public Liaison
Alexis Herman
OA/Box Number: 2953

FOLDER TITLE:

[Invitations]-June 1994 Accepts [1]

2012-0741-F
rs2711

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

	John Connelly		DNC Finance	Listed as a priority from DNC
	Governor and Mrs. Mario Cuomo		Marcia Hale	
	Larry Ellison	 Has been invited but could not come to 2 events.	FLOTUS	2
	Governor and Mrs. Michael Lowry		Marcia Hale	
	Mike Mansfield	Former Ambassador to Japan	Walter Mondale	
^	Paul Montrone	CEO, Fisher Scientific	Ann Stock DNC	1 *
	Michael Ovitz	Chair, CAA	Joan Baggett	
	Mrs. Edwin O. Reish-hauer	Wife of former Ambassador to Japan	Joan Mondale	
	Governor and Mrs. John Waihee		Marcia Hale	
	Hugh Westbrook and Carol Shields	DSCC Finance Chairman	Joan Baggett	
Busi- ness	Paul Allaire	CEO, Xerox	Public Liaison	1 *
	Dwayne Andreas	Chairman & CEO, Archer Daniels Midland Co.	FLOTUS	1 *

	Ed Artzt	CEO, Proctor & Gamble	Public Liaison	3
	Curtis H. "Hank" Barnette	Chairman & CEO, Bethlehem Steel Co.	FLOTUS	1*
	Owsley Brown, II	President & CEO, Brown Foreman Corp.	FLOTUS	2
	Bill Budinger	CEO, Rodel, Inc. high tech firm that does big business in Japan. Also DLC supporter.	Vice President's Office	
	August A. Busch III	Chairman & President, Anheuser- Busch, Companies, Inc.	FLOTUS	1 *
	C. A. Corry	Chairman & CEO, USX Corp.	FLOTUS	2 *
	Robert "Bob" L. Crandall	Chairman, President & CEO, American Airlines	FLOTUS	1*
	John Curley	CEO, Gannett		
	Martin Davis	Chairman & CEO, Paramont Communica- tions	FLOTUS	1
	Roberto del Rosal	President & CEO, Bacardi Corp.	FLOTUS	2

P.S. *[Handwritten signature]*

	Thomas M. Downs	President & Chairman, AMTRAK	FLOTUS	2
	Garry N. Drummond	CEO, Drummond Co., Inc.	FLOTUS	2★
	Robert J. Eaton	Chairman, Chrysler Corp.	FLOTUS	1★
	Michael Eisner	CEO, Disney	Public Liaison	2
	George Fisher	CEO, Eastman Kodak	Public Liaison	2★
	Donald V. Fites	CEO, Caterpillar, the American Chairman of the US/Japan Business Council	Walter Mondale	2★
^	Robert Goizueta	CEO, Coca-Cola	Ann Stock	3
	Alex Grass	Chairman & CEO, Rite Aid Corp.	FLOTUS	1
	Earl Graves	CEO, Earl G. Graves Ltd.	FLOTUS	1
	Maurice R. Greenberg	CEO, AIG; Democratic supporter	Ann Stock	3★
	Robert Haas	CEO, Levi-Strauss; owns S. F. baseball team	Ann Stock	2★
	Robert Hannan	President & CEO, Thrift Drug	FLOTUS	2★
	John W. Hechinger Sr.	Chairman, Hechinger Co.	FLOTUS	1

	David H. Hoag	Chairman & CEO, The LTV Corp.	FLOTUS	2*
	Richard Jenrette	CEO, Equitable Life; and a strong Clinton supporter	Ann Stock	2
	Jerry Junkins	CEO, Texas Instruments	Ann Stock	3
	Jeffrey Katzenberg	President, Disney Studios	Public Liaison	
	Tony Kobayashi	CEO, Xerox, Japan; Japanese co-chair of US/Japan Business Council	Walter Mondale	Very important in Japanese business world.
	Charles Lazarus	CEO, Toys R Us; big business in Japan	Public Liaison Target	3
	Victor Lund	American Stores	FLOTUS	2
	David Maher	American Stores	FLOTUS	2
	Peter Manos	CEO, Giant Food	FLOTUS	2
	George McCarthy	Hiram Walker Group	FLOTUS	2
	John McDonnell	Chairman & CEO, McDonnell Douglas Corp.	FLOTUS	2
	A. Malachi Nixon III	Chairman of the Board, President and CEO, Invacare Corp.	FLOTUS	2

	Peter Norton	Contributed several hundred thousand dollars	FLOTUS	
	Harold (Red) Poling	Former Chairman & CEO, Ford Motor Co.	FLOTUS	1★
	James R. Bonfiglioli Michael R. Bonsignore	CEO, Honeywell	Ann Stock	Note: Michael R. Bonsignore is the new CEO.
	Michael P. Schulhof	President, CEO, Sony Corp. of America, etc.	Public Liaison	2
	Bernard Schwartz	Chairman & CEO, Loral Corp.		1
	Frank A. Shrontz	CEO, Boeing	Ann Stock	2
	Fred Smith	CEO, Federal Express	Mack McLarty	3
	John F. Smith, Jr.	President & CEO, GM	FLOTUS	1★
	Alex Trotter	Chairman & CEO, Ford Motor Co.	FLOTUS	1
	Stewart Turley	Chairman, President & CEO, Eckerd Corp.	FLOTUS	2★
	Patrick J. Ward	CEO, Caltex; big U.S. Petroleum Refining Co. Corp. in Japan	Ann Stock	

	Alan L. Wurtzel	Chairman, Circuit City Stores, Inc.	FLOTUS	2
	Ronald L. Ziegler	NACDS	FLOTUS	3
Arts, Academicians, Clergy	Milo Beach	Director, Arthur Sackler and Freer Galleries	Ann Stock	
	Bob Daly	Chairman & CEO, Warner Bros.	FLOTUS	2
	Jeffrey Katzenberg	Chairman. Walt Disney Studios	FLOTUS	2
	Paul Marciano	President, Guess?, Inc.	FLOTUS	2
	Jon Peters	Chairman, Peters Entertainment, Co.	FLOTUS	2
	Terry Semel	President and CEO, Warner Bros.	FLOTUS	
	Steve Tisch	President, The Steve Tisch Co.	FLOTUS	
	Dirk Ziff	Vice President for Operations, Ziff-Davis Publishing	FLOTUS	
Suggestions to broaden list.	Brooke Astor		FLOTUS	

	Mary Burke	Oyster Bay, New York collector of Japanese art. Her collection shown in Japan (830 pieces fr 2500 B.C. to 20th century)	Ann Stock	
	Ann Cox Chambers		FLOTUS	
	Ann d'Harnon- court	Director, Philadel- phia Museum of Art; planning big design in Japan show	Ann Stock	
	Mark di Suvero	Neon artist/ sculptor	Ann Stock	
	Jessica & Robert Einhorn	Treasurer, World Bank	Ann Stock	
	Mr. and Mrs. Martin Friedman	Former Director, Walker Art Museum (Minn); organized exhibit "Tokyo, Form & Spirit"	Joan Mondale	
	Frank Gehry	American architect	Ann Stock	
	Bill Gleysteen	President of Japan Society	Walter Mondale	

	Ken & Marilou Hakuta	D.C. Japanese businessman; host of PBS Dr. Fad Show; collector Shaker furniture; loaned pieces for exhibition in Japan (Arts & Antiques Magazine, 1993)	Ann Stock	
	Arata Isozaki	Japanese architect who designed many important U.S. buildings	Ann Stock	
	Satoshi Iue	Chairman & CEO, SANYO	POTUS	
	Jasper Johns	Artist	Ann Stock	
	Caroline Kennedy & Edwin Scholssberg		Ann Stock	
	Mr. Nakamura	President, Daiwa Steel Tube Industries Co., Ltd.	Nancy Hernreich	
	Claes Oldenburg	Artist	Joan Mondale	
	Seiji Ozawa	Music conductor, Boston Symphony Orchestra	Ann Stock	

	Etsuko & Joe D. Price	Corona del Mar, CA; owns largest collection of Edo period art in West (Art & Antiques Magazine)	Ann Stock	
	Dr. Neil Ruden- stine	President, Harvard University	Ann Stock	
	George & Helen Segal	Artist	Joan Mondale	
	Yoshi Shimizu	Marquand Professor of Art & Archeology, Princeton Univ; curator of "Daimyo Exhibition at National Gallery, a few yrs ago.	Ann Stock	
	Leonard Slatkin	Conductor	Ann Jordan	New head of NSO
	Robert Stern	American architect	Ann Stock	
	Ezra Vogel	CIA; one of our most respected Japan scholars	Walter Mondale	
Celeb- rities Choose from this selec- tion	George Arioshi		FLOTUS	

	Warren Beatty and Annette Benning		Ann Stock	
	Chevy Chase		FLOTUS	
	Glen Close		FLOTUS	
	Clint Eastwood		FLOTUS	
	Cathy Lee Gifford and Regis Philbin		FLOTUS	
	Arsenio Hall		FLOTUS	
	Dustin Hoffman		Ann Stock	
	Tommy Lee Jones		Ann Stock	
^	Steven Spielberg		Ann Stock	
^	Robin Williams	Actor	Ann Stock	
	Oprah Winfrey	Talkshow hostess	Ann Stock	
Sports Choose from this selection	Hank Aaron		Ann Stock	
	Isao Aoki	Golfer	Ann Stock	
	Joe DiMaggio			

	Cecil Fielder	Baseball player, famous in Japan, now playing for Detroit Tigers; Afro-American	Joan Mondale	
	Greg Gumbel	Sports-caster	Ann Stock	
	David Ishii	Golfer	Ann Stock	
	Reggie Jackson	Baseball Hall of Fame	Ann Stock	
	Michael Jordan	Basketball/ Baseball player	Ann Stock	
	Hiromi Kobayashi	Golfer; LPGA	Ann Stock	
	Stan Musial		Ann Stock	
	Tommy Nakayima	Golfer	Ann Stock	
	Jack Nicklaus	Golfer	Ann Stock	
	Ayako Okamoto	Golfer, LPGA	Ann Stock	
	Jet Ozaki Joe Ozaki Jumbo Ozaki	Golfers, PGA; 3 brothers	Ann Stock	
	Arnold Palmer	Golfer	Ann Stock	
	Kristi Yamaguchi	Japanese/ American Olympic Figure Skater, '92	Ann Stock	

Press	Hold 8 guests. List to be provided by Lisa Caputo			
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Burbette

Burman

Eaton / Smith - Hunt

De publicis

COPY

April 25, 1994

MEMORANDUM TO ANN STOCK

FROM: Alexis Herman

RE: State Dinner

We have reviewed and coded the list according to the following:

- 1 = Highest priority and includes early supporters, supporters of the economic package and health care.
- 2 = Health care supporters.
- 3 = Non-health care supporter.
- * = Attended CEO luncheon and/or meeting with the President.

cc: Maggie
Capricia

**GUEST SUGGESTIONS
STATE DINNER
JUNE 13, 1994**

(April 14/ 4:00 p.m.)

* indicates "must invite"

^ indicates business relationship in Japan

<u>MUST INVITE</u>	<u>NAME</u>	<u>ID</u>	<u>Suggested by</u>	<u>Comments</u>
*	The President and Mrs. Clinton			
VP *	The Vice President and Mrs. Gore			
	Guests of the Vice President			2 guests
Offi- cial Party *	Japan 14 guests			
Supreme Court *	William Rehnquist	Chief Justice of the Supreme Court		
Cabinet	Secretary Bentsen and Mrs. Bentsen			
	Secretary Brown and Mrs. Brown			
	Secretary Perry and Mrs. Perry			
Dept. of State *	The Hon. Warren Christopher	Secretary of State		

*	U.S. Ambass- ador to Japan and Mrs. Mondale			
*	Winston Lord and Betty Bao Lord	Assistant Secretary of State for Japan		
*	Molly Raiser	Chief of Protocol		
	Ambass- ador Madeline Albright			
W. H. Staff *	Thomas McLarty and Mrs. McLarty	Chief of Staff		
*	Anthony Lake and Mrs. Lake	Assistant to President for National Security Affairs		
Con- gress *	George Mitchell	Senate Majority Leader		
	Senator and Mrs. Jay Rocke- feller	Lived in Japan	Ann Stock	
	Senator Claiborne Pell		Ann Stock	
	Senator Daniel K. Akaka			
	Senator Inouye		Ann Stock	
*	Thomas Foley	Speaker of the House		

	Representative Bob Matsui		Ann Stock	
	Representative Norm Mineta		Ann Stock	
	Representative Patsy Mink		Tim Keating	
	Representative Lee Hamilton			
Presidential Appointees	Ambassador Mickey Kanter and Heidi Schulman			
Military *	John Shalikash -vili	Chairman of the Joint Chief of Staff		
Friends of Visiting Country *	List to arrive from Their Majasties		Hold 5 couples	
Political	George Becker	USWA, Pres. USWA has one of the biggest Pacs in the country and one of the strongest political organiza- tions in the labor movement	Joan Baggett	

	John Connelly		DNC Finance	Listed as a priority from DNC
	Governor and Mrs. Mario Cuomo		Marcia Hale	
	Larry Ellison	PRM Has been invited but could not come to 2 events.	FLOTUS	2
	Governor and Mrs. Michael Lowry		Marcia Hale	
	Mike Mansfield	Former Ambassador to Japan	Walter Mondale	
^	Paul Montrone	CEO, Fisher Scientific	Ann Stock DNC	1 *
	Michael Ovitz	Chair, CAA	Joan Baggett	
	Mrs. Edwin O. Reish-hauer	Wife of former Ambassador to Japan	Joan Mondale	
	Governor and Mrs. John Waihee		Marcia Hale	
	Hugh Westbrook and Carol Shields	DSCC Finance Chairman	Joan Baggett	
✓ Business	Paul Allaire	CEO, Xerox	Public Liaison	1 *
✓	Dwayne Andreas	Chairman & CEO, Archer Daniels Midland Co.	FLOTUS	1 *

	Ed Artzt	CEO, Proctor & Gamble	Public Liaison	3
	Curtis H. "Hank" Barnette	Chairman & CEO, Bethlehem Steel Co.	FLOTUS	1*
	Owsley Brown, II	President & CEO, Brown Foreman Corp.	FLOTUS	2
	Bill Budinger	CEO, Rodel, Inc. high tech firm that does big business in Japan. Also DLC supporter.	Vice President's Office	
	August A. Busch III	CHairman & President, Anheuser- Busch, Companies, Inc.	FLOTUS	1 *
	C. A. Corry	Chairman & CEO, USX Corp.	FLOTUS	2 *
	Robert "Bob" L. Crandall	Chairman, President & CEO, American Airlines	FLOTUS	1*
	John Curley	CEO, Gannett		
	Martin Davis	Chairman & CEO, Paramont Communica- tions	FLOTUS	1
	Roberto del Rosal	President & CEO, Bacardi Corp.	FLOTUS	2

	Thomas M. Downs	President & Chairman, AMTRAK	FLOTUS	2
	Garry N. Drummond	CEO, Drummond Co., Inc.	FLOTUS	2★
	Robert J. Eaton	Chairman, Chrysler Corp.	FLOTUS	1★
	Michael Eisner	CEO, Disney	Public Liaison	2
	George Fisher	CEO, Eastman Kodak	Public Liaison	2★
	Donald V. Fites	CEO, Caterpillar, the American Chairman of the US/Japan Business Council	Walter Mondale	2★
^	Robert Goizueta	CEO, Coca-Cola	Ann Stock	3
	Alex Grass	Chairman & CEO, Rite Aid Corp.	FLOTUS	1
	Earl Graves	CEO, Earl G. Graves Ltd.	FLOTUS	1
	Maurice R. Greenberg	CEO, AIG; Democratic supporter	Ann Stock	3★
	Robert Haas	CEO, Levi-Strauss; owns S. F. baseball team	Ann Stock	2★
	Robert Hannan	President & CEO, Thrift Drug	FLOTUS	2★
	John W. Hechinger Sr.	Chairman, Hechinger Co.	FLOTUS	1

	David H. Hoag	Chairman & CEO, The LTV Corp.	FLOTUS	2*
	Richard Jenrette	CEO, Equitable Life; and a strong Clinton supporter	Ann Stock	2
	Jerry Junkins	CEO, Texas Instruments	Ann Stock	3
	Jeffrey Katzenberg	President, Disney Studios	Public Liaison	
	Tony Kobayashi	CEO, Xerox, Japan; Japanese co-chair of US/Japan Business Council	Walter Mondale	Very important in Japanese business world.
	Charles Lazarus	CEO, Toys R Us; big business in Japan	Public Liaison Target	3
	Victor Lund	American Stores	FLOTUS	2
	David Maher	American Stores	FLOTUS	2
	Peter Manos	CEO, Giant Food	FLOTUS	2
	George McCarthy	Hiram Walker Group	FLOTUS	2
	John McDonnell	Chairman & CEO, McDonnell Douglas Corp.	FLOTUS	2
	A. Malachi Nixon III	Chairman of the Board, President and CEO, Invacare Corp.	FLOTUS	2

	Peter Norton	Contributed several hundred thousand dollars	FLOTUS	
	Harold (Red) Poling	Former Chairman & CEO, Ford Motor Co.	FLOTUS	1★
^	James ^{Michael} Ranier ^{Bonsignore}	CEO, Honeywell	Ann Stock	Note: Michael Bonsignore
	Michael P. Schulhof	President, CEO, Sony Corp. of America, etc.	Public Liaison	
	Bernard Schwartz	Chairman & CEO, Loral Corp.		1
	Frank A. Shrontz	CEO, Boeing	Ann Stock	2
	Fred Smith	CEO, Federal Express	Mack McLarty	3
	John F. Smith, Jr.	President & CEO, GM	FLOTUS	1★
	Alex Trotterman	Chairman & CEO, Ford Motor Co.	FLOTUS	1
	Stewart Turley	Chairman, President & CEO, Eckerd Corp.	FLOTUS	2★
	Patrick J. Ward	CEO, Caltex; big U.S. Petroleum Refining Co. Corp. in Japan	Ann Stock	

is the new CEO.

	Alan L. Wurtzel	Chairman, Circuit City Stores, Inc.	FLOTUS	2
	Ronald L. Ziegler	NACDS	FLOTUS	3
Arts, Academicians, Clergy	Milo Beach	Director, Arthur Sackler and Freer Galleries	Ann Stock	
	Bob Daly	Chairman & CEO, Warner Bros.	FLOTUS	2
	Jeffrey Katzenberg	Chairman. Walt Disney Studios	FLOTUS	2
	Paul Marciano	President, Guess?, Inc.	FLOTUS	2
	Jon Peters	Chairman, Peters Entertainment, Co.	FLOTUS	2
	Terry Semel	President and CEO, Warner Bros.	FLOTUS	
	Steve Tisch	President, The Steve Tisch Co.	FLOTUS	
	Dirk Ziff	Vice President for Operations, Ziff-Davis Publishing	FLOTUS	
Suggestions to broaden list.	Brooke Astor		FLOTUS	

	Mary Burke	Oyster Bay, New York collector of Japanese art. Her collection shown in Japan (830 pieces fr 2500 B.C. to 20th century)	Ann Stock	
	Ann Cox Chambers		FLOTUS	
	Ann d'Harnon-court	Director, Philadelphia Museum of Art; planning big design in Japan show	Ann Stock	
	Mark di Suvero	Neon artist/ sculptor	Ann Stock	
	Jessica & Robert Einhorn	Treasurer, World Bank	Ann Stock	
	Mr. and Mrs. Martin Friedman	Former Director, Walker Art Museum (Minn); organized exhibit "Tokyo, Form & Spirit"	Joan Mondale	
	Frank Gehry	American architect	Ann Stock	
	Bill Gleysteen	President of Japan Society	Walter Mondale	

	Ken & Marilou Hakuta	D.C. Japanese businessman; host of PBS Dr. Fad Show; collector Shaker furniture; loaned pieces for exhibition in Japan (Arts & Antiques Magazine, 1993)	Ann Stock	
	Arata Isozaki	Japanese architect who designed many important U.S. buildings	Ann Stock	
	Satoshi Iue	Chairman & CEO, SANYO	POTUS	
	Jasper Johns	Artist	Ann Stock	
	Caroline Kennedy & Edwin Scholssberg		Ann Stock	
	Mr. Nakamura	President, Daiwa Steel Tube Industries Co., Ltd.	Nancy Hernreich	
	Claes Oldenburg	Artist	Joan Mondale	
	Seiji Ozawa	Music conductor, Boston Symphony Orchestra	Ann Stock	

	Etsuko & Joe D. Price	Corona del Mar, CA; owns largest collection of Edo period art in West (Art & Antiques Magazine)	Ann Stock	
	Dr. Neil Ruden- stine	President, Harvard University	Ann Stock	
	George & Helen Segal	Artist	Joan Mondale	
	Yoshi Shimizu	Marguand Professor of Art & Archeology, Princeton Univ; curator of "Daimyo Exhibition at National Gallery, a few yrs ago.	Ann Stock	
	Leonard Slatkin	Conductor	Ann Jordan	New head of NSO
	Robert Stern	American architect	Ann Stock	
	Ezra Vogel	CIA; one of our most respected Japan scholars	Walter Mondale	
Celeb- rities Choose from this selec- tion	George Arioshi		FLOTUS	

	Warren Beatty and Annette Benning		Ann Stock	
	Chevy Chase		FLOTUS	
	Glen Close		FLOTUS	
	Clint Eastwood		FLOTUS	
	Cathy Lee Gifford and Regis Philbin		FLOTUS	
	Arsenio Hall		FLOTUS	
	Dustin Hoffman		Ann Stock	
	Tommy Lee Jones		Ann Stock	
^	Steven Spielberg		Ann Stock	
^	Robin Williams	Actor	Ann Stock	
	Oprah Winfrey	Talkshow hostess	Ann Stock	
Sports Choose from this selection	Hank Aaron		Ann Stock	
	Isao Aoki	Golfer	Ann Stock	
	Joe DiMaggio			

	Cecil Fielder	Baseball player, famous in Japan, now playing for Detroit Tigers; Afro-American	Joan Mondale	
	Greg Gumbel	Sports-caster	Ann Stock	
	David Ishii	Golfer	Ann Stock	
	Reggie Jackson	Baseball Hall of Fame	Ann Stock	
	Michael Jordan	Basketball/ Baseball player	Ann Stock	
	Hiromi Kobayashi	Golfer; LPGA	Ann Stock	
	Stan Musial		Ann Stock	
	Tommy Nakayima	Golfer	Ann Stock	
	Jack Nicklaus	Golfer	Ann Stock	
	Ayako Okamoto	Golfer, LPGA	Ann Stock	
	Jet Ozaki Joe Ozaki Jumbo Ozaki	Golfers, PGA; 3 brothers	Ann Stock	
	Arnold Palmer	Golfer	Ann Stock	
	Kristi Yamaguchi	Japanese/ American Olympic Figure Skater, '92	Ann Stock	

Press	Hold 8 guests. List to be provided by Lisa Caputo			
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THE WHITE HOUSE
WASHINGTON

MEMORANDUM

DATE: APRIL 19, 1994
TO: NANCY HERNREICH
ALEXIS HERMAN
FROM: ANN STOCK
RE: GUEST LIST FOR STATE DINNER
CC: MAGGIE WILLIAMS

The First Lady has asked me to send this list to you to vet.
Please add or delete names by Monday.

Thank you.

Handwritten:
1/1/94
1/1/94

APR 22 1994

**GUEST SUGGESTIONS
STATE DINNER
JUNE 13, 1994**

(April 14/ 4:00 p.m.)

* indicates "must invite"

^ indicates business relationship in Japan

<u>MUST INVITE</u>	<u>NAME</u>	<u>ID</u>	<u>Suggested by</u>	<u>Comments</u>
*	The President and Mrs. Clinton			
VP *	The Vice President and Mrs. Gore			
	Guests of the Vice President			2 guests
Offi- cial Party *	Japan 14 guests			
Supreme Court *	William Rehnquist	Chief Justice of the Supreme Court		
Cabinet	Secretary Bentsen and Mrs. Bentsen			
	Secretary Brown and Mrs. Brown			
	Secretary Perry and Mrs. Perry			
Dept. of State *	The Hon. Warren Christopher	Secretary of State		

*	U.S. Ambass- ador to Japan and Mrs. Mondale			
*	Winston Lord and Betty Bao Lord	Assistant Secretary of State for Japan		
*	Molly Raiser	Chief of Protocol		
	Ambass- ador Madeline Albright			
W. H. Staff *	Thomas McLarty and Mrs. McLarty	Chief of Staff		
*	Anthony Lake and Mrs. Lake	Assistant to President for National Security Affairs		
Con- gress *	George Mitchell	Senate Majority Leader		
	Senator and Mrs. Jay Rocke- feller	Lived in Japan	Ann Stock	
	Senator Claiborne Pell		Ann Stock	
	Senator Daniel K. Akaka			
	Senator Inouye		Ann Stock	
*	Thomas Foley	Speaker of the House		

	Repre- sentative Bob Matsui		Ann Stock	
	Repre- sentative Norm Mineta		Ann Stock	
	Repre- sentative Patsy Mink		Tim Keating	
	Repre- sentative Lee Hamilton			
Presi- dential Appoin- tees	Ambass- ador Mickey Kanter and Heidi Schulman			
Mili- tary *	John Shalikash -vili	Chairman of the Joint Chief of Staff		
Friends of Visit- ing Country *	List to arrive from Their Majasties		Hold 5 couples	
Politi- cal	George Becker	USWA, Pres. USWA has one of the biggest Pacs in the country and one of the strongest political organiza- tions in the labor movement	Joan Baggett	

	John Connelly		DNC Finance	Listed as a priority from DNC
	Governor and Mrs. Mario Cuomo		Marcia Hale	
	Larry Ellison	PRM Has been invited but could not come to 2 events.	FLOTUS	2
	Governor and Mrs. Michael Lowry		Marcia Hale	
	Mike Mansfield	Former Ambassador to Japan	Walter Mondale	
^	Paul Montrone	CEO, Fisher Scientific	Ann Stock DNC	1*
	Michael Ovitz	Chair, CAA	Joan Baggett	
	Mrs. Edwin O. Reish-hauer	Wife of former Ambassador to Japan	Joan Mondale	
	Governor and Mrs. John Waihee		Marcia Hale	
	Hugh Westbrook and Carol Shields	DSCC Finance Chairman	Joan Baggett	
✓ Busi- ness	Paul Allaire	CEO, Xerox	Public Liaison	1*
✓	Dwayne Andreas	Chairman & CEO, Archer Daniels Midland Co.	FLOTUS	1*

	Ed Artzt	CEO, Proctor & Gamble	Public Liaison	
	Curtis H. "Hank" Barnette	Chairman & CEO, Bethlehem Steel Co.	FLOTUS	
	Owsley Brown, II	President & CEO, Brown Foreman Corp.	FLOTUS	
	Bill Budinger	CEO, Rodel, Inc. high tech firm that does big business in Japan. Also DLC supporter.	Vice President's Office	
	August A. Busch III	CHairman & President, Anheuser- Busch, Companies, Inc.	FLOTUS	
	C. A. Corry	Chairman & CEO, USX Corp.	FLOTUS	
	Robert "Bob" L. Crandall	Chairman, President & CEO, American Airlines	FLOTUS	
	John Curley	CEO, Gannett		
	Martin Davis	Chairman & CEO, Paramont Communica- tions	FLOTUS	
	Roberto del Rosal	President & CEO, Bacardi Corp.	FLOTUS	

	Thomas M. Downs	President & Chairman, AMTRAK	FLOTUS	
	Garry N. Drummond	CEO, Drummond Co., Inc.	FLOTUS	
	Robert J. Eaton	Chairman, Chrysler Corp.	FLOTUS	
	Michael Eisner	CEO, Disney	Public Liaison	
	George Fisher	CEO, Eastman Kodak	Public Liaison	
	Donald V. Fites	CEO, Caterpillar, the American Chairman of the US/Japan Business Council	Walter Mondale	
^	Robert Goizueta	CEO, Coca-Cola	Ann Stock	
	Alex Grass	Chairman & CEO, Rite Aid Corp.	FLOTUS	
	Earl Graves	CEO, Earl G. Graves Ltd.	FLOTUS	
	Maurice R. Greenberg	CEO, AIG; Democratic supporter	Ann Stock	
	Robert Haas	CEO, Levi-Strauss; owns S. F. baseball team	Ann Stock	
	Robert Hannan	President & CEO, Thrift Drug	FLOTUS	
	John W. Hechinger Sr.	Chairman, Hechinger Co.	FLOTUS	

	David H. Hoag	Chairman & CEO, The LTV Corp.	FLOTUS	
	Richard Jenrette	CEO, Equitable Life; and a strong Clinton supporter	Ann Stock	
^	Jerry Junkins	CEO, Texas Instruments	Ann Stock	
	Jeffrey Katzenberg	President, Disney Studios	Public Liaison	
	Tony Kobayashi	CEO, Xerox, Japan; Japanese co-chair of US/Japan Business Council	Walter Mondale	Very important in Japanese business world.
	Charles Lazarus	CEO, Toys R Us; big business in Japan	Public Liaison Target	
	Victor Lund	American Stores	FLOTUS	
	David Maher	American Stores	FLOTUS	
	Peter Manos	CEO, Giant Food	FLOTUS	
	George McCarthy	Hiram Walker Group	FLOTUS	
	John McDonnell	Chairman & CEO, McDonnell Douglas Corp.	FLOTUS	
	A. Malachi Nixon III	Chairman of the Board, President and CEO, Invacare Corp.	FLOTUS	

	Peter Norton	Contributed several hundred thousand dollars	FLOTUS	
	Harold (Red) Poling	Former Chairman & CEO, Ford Motor Co.	FLOTUS	
^	James Ranier	CEO, Honeywell	Ann Stock	
	Michael P. Schulhof	President, CEO, Sony Corp. of America, etc.	Public Liaison	
	Bernard Schwartz	Chairman & CEO, Loral Corp.		
	Frank A. Shrontz	CEO, Boeing	Ann Stock	McDonnell Douglas
	Fred Smith	CEO, Federal Express	Mack McLarty	
	John F. Smith, Jr.	President & CEO, GM	FLOTUS	
	Alex Trottmann	Chairman & CEO, Ford Motor Co.	FLOTUS	
	Stewart Turley	Chairman, President & CEO, Eckerd Corp.	FLOTUS	
	Patrick J. Ward	CEO, Caltex; big U.S. Petroleum Refining Co. Corp. in Japan	Ann Stock	

	Alan L. Wurtzel	Chairman, Circuit City Stores, Inc.	FLOTUS	
	Ronald L. Ziegler	NACDS	FLOTUS	
Arts, Academicians, Clergy	Milo Beach	Director, Arthur Sackler and Freer Galleries	Ann Stock	
	Bob Daly	Chairman & CEO, Warner Bros.	FLOTUS	
	Jeffrey Katzenberg	Chairman. Walt Disney Studios	FLOTUS	
	Paul Marciano	President, Guess?, Inc.	FLOTUS	
	Jon Peters	Chairman, Peters Entertainment, Co.	FLOTUS	
	Terry Semel	President and CEO, Warner Bros.	FLOTUS	
	Steve Tisch	President, The Steve Tisch Co.	FLOTUS	
	Dirk Ziff	Vice President for Operations, Ziff-Davis Publishing	FLOTUS	
Suggestions to broaden list.	Brooke Astor		FLOTUS	

	Mary Burke	Oyster Bay, New York collector of Japanese art. Her collection shown in Japan (830 pieces fr 2500 B.C. to 20th century)	Ann Stock	
	Ann Cox Chambers		FLOTUS	
	Ann d'Harnoncourt	Director, Philadelphia Museum of Art; planning big design in Japan show	Ann Stock	
	Mark di Suvero	Neon artist/ sculptor	Ann Stock	
	Jessica & Robert Einhorn	Treasurer, World Bank	Ann Stock	
	Mr. and Mrs. Martin Friedman	Former Director, Walker Art Museum (Minn); organized exhibit "Tokyo, Form & Spirit"	Joan Mondale	
	Frank Gehry	American architect	Ann Stock	
	Bill Gleysteen	President of Japan Society	Walter Mondale	

	Ken & Marilou Hakuta	D.C. Japanese businessman; host of PBS Dr. Fad Show; collector Shaker furniture; loaned pieces for exhibition in Japan (Arts & Antiques Magazine, 1993)	Ann Stock	
	Arata Isozaki	Japanese architect who designed many important U.S. buildings	Ann Stock	
	Satoshi Iue	Chairman & CEO, SANYO	POTUS	
	Jasper Johns	Artist	Ann Stock	
	Caroline Kennedy & Edwin Scholssberg		Ann Stock	
	Mr. Nakamura	President, Daiwa Steel Tube Industries Co., Ltd.	Nancy Hernreich	
	Claes Oldenburg	Artist	Joan Mondale	
	Seiji Ozawa	Music conductor, Boston Symphony Orchestra	Ann Stock	

	Etsuko & Joe D. Price	Corona del Mar, CA; owns largest collection of Edo period art in West (Art & Antiques Magazine)	Ann Stock	
	Dr. Neil Ruden- stine	President, Harvard University	Ann Stock	
	George & Helen Segal	Artist	Joan Mondale	
	Yoshi Shimizu	Marguand Professor of Art & Archeology, Princeton Univ; curator of "Daimyo Exhibition at National Gallery, a few yrs ago.	Ann Stock	
	Leonard Slatkin	Conductor	Ann Jordan	New head of NSO
	Robert Stern	American architect	Ann Stock	
	Ezra Vogel	CIA; one of our most respected Japan scholars	Walter Mondale	
Celeb- rities Choose from this selec- tion	George Arioshi		FLOTUS	

	Warren Beatty and Annette Benning		Ann Stock	
	Chevy Chase		FLOTUS	
	Glen Close		FLOTUS	
	Clint Eastwood		FLOTUS	
	Cathy Lee Gifford and Regis Philbin		FLOTUS	
	Arsenio Hall		FLOTUS	
	Dustin Hoffman		Ann Stock	
	Tommy Lee Jones		Ann Stock	
^	Steven Spielberg		Ann Stock	
^	Robin Williams	Actor	Ann Stock	
	Oprah Winfrey	Talkshow hostess	Ann Stock	
Sports Choose from this selection	Hank Aaron		Ann Stock	
	Isao Aoki	Golfer	Ann Stock	
	Joe DiMaggio			

	Cecil Fielder	Baseball player, famous in Japan, now playing for Detroit Tigers; Afro-American	Joan Mondale	
	Greg Gumbel	Sports-caster	Ann Stock	
	David Ishii	Golfer	Ann Stock	
	Reggie Jackson	Baseball Hall of Fame	Ann Stock	
	Michael Jordan	Basketball/ Baseball player	Ann Stock	
	Hiromi Kobayashi	Golfer; LPGA	Ann Stock	
	Stan Musial		Ann Stock	
	Tommy Nakayima	Golfer	Ann Stock	
	Jack Nicklaus	Golfer	Ann Stock	
	Ayako Okamoto	Golfer, LPGA	Ann Stock	
	Jet Ozaki Joe Ozaki Jumbo Ozaki	Golfers, PGA; 3 brothers	Ann Stock	
	Arnold Palmer	Golfer	Ann Stock	
	Kristi Yamaguchi	Japanese/ American Olympic Figure Skater, '92	Ann Stock	

Press	Hold 8 guests. List to be provided by Lisa Caputo			
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June 15
3-4
Roosevelt

WHITE HOUSE OFFICE OF PUBLIC LIAISON
BRIEFING MEMORANDUM

TO: Alexis Herman
Greg Lawler
Steve Ricchetti

FROM: Caren Wilcox

DATE: June 14, 1994

MEETING: Early supporters of the President's Health Care Principles

DATE/TIME: Wednesday, June 15, 1994
3:00 pm - 4:30 pm

LOCATION: Roosevelt Room, West Wing

PARTICIPANTS: The Washington representatives of companies who were early supporters of the President's Health Care Principles. This group is comprised of companies who wrote letters of support for the Health Care kick-off on September 23, 1993 and were otherwise supportive then.

Bill Wickert - Bethlehem Steel
Rich Keating - Anheuser-Busch
James Johnson - General Motors
Marilyn Harris - USX Corp.
Ed Faberman - American Airlines
Tim Gillespie - AMTRAK
Bill Little - Ford Motor Company
Larry Levinson - Paramount Communications
Phil Schneider - NACDS
Mel Bass - Nat. Auto Manufacturers Association
Tim Dudgeon - DISCUS
Charles Simpson - Morrison Knudsen

PURPOSE: To express appreciation for their early support; update them on the legislative process; and provide insight on how their continued advocacy can help in the achievement of health care reform beneficial to big business.

The main objectives of the meeting are:

BR
Caren Wilcox
Steve Ricchetti

- * Continue to express appreciation for their support
- * Provide an update of the legislative process
- * Hear a report on what they perceive is occurring on the hill, and their issues

BACKGROUND: These companies announced their support for the President's Health Care principles at or around the Health Care Kick-off, September 23, 1993. To the best of our knowledge they continue to be supportive, although some have specific issues they are attempting to have addressed in individual bills. These issues include:

- * Premedicare benefits
- * Prescription drug benefits
- * Tax revenues
- * Level of employer mandates

AGENDA: Alexis Herman - Welcome and outline objectives of the meeting.

Greg Lawler - Acknowledge the work of the companies and what it has done toward leveling the argument in the business community.

Steve Ricchetti - Provide an update of the legislative process.

Washington Representatives - Report on their individual work and where they think we are, comment on their specific issues.

FOR REVIEW BY AH.
BEFORE 3 PM MEETING
6/15

Talking Points for Roundtable with the Vice President
Monday, June 13, 1994

Points to be made:

* There has been talk about whether the Administration will back away from universal coverage. Let me repeat what the President said in the State of the Union Address: If you send him legislation that does not guarantee every American private health insurance that can never be taken away, you will force him to take his pen and veto the legislation.

* The Administration stands by this as strongly as we did when the President said it in January. If you don't achieve universal coverage, you hurt millions of American families. Eight out of ten Americans without insurance are members of working families.

* There is momentum on the Hill for health care reform this year. We have come further along than any other Administration since the fight first began over 60 years ago.

But what does universal coverage mean?

* It means guaranteed private insurance to EVERY American that can never be taken away. It means that every American has a guarantee in law that they will always have health security.

What about a phase-in?

* We phase in coverage in our bill (January 1, 1998). Congress is debating this issue right now.

The White House seemed to signal that it would be open to an extended phase-in. How long?

* That's an issue that Congress is debating. We have said all along that we would be flexible, but we mean every American needs to be covered within a reasonable period of time.

What about percentage - 91%, 98%?

* I'm not going to engage in a percentage debate. The President's bottom line is to guarantee every American health coverage that can never be taken away. I will say that doing incremental reform and leaving over 25 million hard-working Americans without health coverage is NOT acceptable. Millions of families would remain at risk and the middle class would take the hardest hit.

The Administration also seemed to indicate that it would be willing to accept a trigger. Is this a signal being sent from the White House?

* What the Administration has been saying all along is that the bottom line is universal coverage and we are flexible on how you get there. We remain flexible on how you get to universal coverage, but not whether you get to universal coverage. Everyone knows that the Administration feels that health benefits guaranteed at work is the simplest, least disruptive means to achieve universal coverage. We feel that work should be rewarded.

* There are a number of proposals being floated on the Hill. We cannot make a judgement on any one element without seeing the entire package.

Representative Gephardt indicated on Friday that Committees may not get the work done by the July 4 recess. Will that kill chances of getting legislation done this year.

* First, Congressman Gephardt said that he believes we will get legislation done this year.

* There is obviously a lot of work to be done. But there is momentum on the Hill to get it done this year. We think that virtually all of the Committees will have completed action by July 4th. And, if not, they will move quickly afterwards.

* What the American people do not want to hear is talk of inaction and gridlock. Congress has been talking about reform for over 60 years. The time is not for further delay the time has come for action.

Senator Dole seemed to indicate over the weekend that health care should be presented to the voters?

* We already had a referendum on health care reform. It was called the 1992 elections. Health care reform and universal coverage was a key issue that the President and I ran on. And it's what the American people want and deserve.

Senator Dole also stated that there may be a filibuster if mandates are in the legislation. What's your reaction?

* The American people want action on health care. They don't want gridlock. I think it would be in the best interest of the American people to work in a bipartisan fashion to achieve reform.

Do you think you will get Republican support. Can you do it without Republicans?

* We want Republican support. We are meeitng with both Republicans and Democrats. I think that at the end of the day we will have Republican support.

The New York Times editorial said today that Senator Moynihan has put the ball is in the President's court and he needs to tell Congress where he stands. What's your reaction?

* The President has clearly stated his bottom line: universal coverage. Senator Moynihan is a very skilled legislator and is working hard to move the process forward. He has stated that he is for universal coverage and for achieving a bill this year.

* The Administration is very much engaged in health care. The President and First Lady have been meeting with members of Congress. In fact, the President is meeting with Senators Moynihan and Packwood tomorrow to touch base on health care. But we are not going to micromanage the Committee process. We are here to provide assistance and technical information.

What about this fast track trigger approach?

* We are concerned that this approach may not lead to universal coverage. Again, we cannot pass judgement on any one element without seeing a package in its totality.

Talking Points on Meeting with Moynihan and Packwood

* The President reiterated his commitment to legislation that provides for universal coverage. He stated his desire to continue to work in a bipartisan fashion to reach this goal. While the Administration remains flexible on how we get to universal coverage, we are not flexible on whether we achieve universal coverage.

* The President emphasized that if we do not achieve universal coverage, hard working middle class Americans will be the hardest hit. The President stated that he will not turn his back on protecting their health security.

* The President also stated that the American people want action this year. We have made historic progress and we must continue to move forward.

Alexis
June 15
230
mtg w/ Sherill
+ 720

NII Outreach Briefing

VP Ceremonial Office, Old Executive Office Building
5:15 PM - 6:00 PM, Wednesday, June 15, 1994

EVENT

- o You give background briefing on the NII to a diverse group representing the African American community.

YOUR ROLE AND CONTRIBUTION

- o Since this is the first time any of the people in this group have received any formal presentation from the Administration on NII, it is extremely important that you stress the Administration's position and level of commitment towards small and minority businesses. Many in this group have a general knowledge of telecommunications, and are therefore interested in the full realm of possibilities regarding community service, educational and business participation in the new technology.
- o The ten participants are extremely optimistic about this meeting and the opportunity for an ongoing dialogue on the issues. Although they represent different aspects of the African American community, their common interest is to guarantee African Americans have full participation in the new technology.

LOGISTICS

- o You go directly to the Ceremonial Office and greet the guests.
- o You open the meeting with an overview on NII.
- o Following your opening remarks, you take questions from the participants.

PROGRAM NOTES

- o Some of the hot issue questions that may be raised by the participants include:
 1. What can be done to assure that African American companies are competitive in the auctioning process? (Most participants do not believe that preferential credits are at a level that will entice any interest from financial or corporate partners.)
 2. What can be done to assure that African American non-profit institutions achieve full access to the NII?
 3. What opportunities are available for both PCS and IVDS partnerships between minorities and corporations through the Administration's policies?
 4. What can be done to insure full access and participation to the creation of a new industry for African American business owners and educational institutions?
 5. What efforts are being done to communicate the Administration's policy to the African American community at large?

ATTACHMENTS

- o Background on Minority Business Access to PCS Licenses---Prepared by Sheryl Cashin with FCC staff
- o Article on Love Christian Academy
- o Participants

MINORITY BUSINESS ACCESS TO PCS LICENSES

OVERVIEW: On June 29, 1994, the FCC will issue an Order establishing the rules to auction approximately 2000 wireless Personal Communications Services [PCS] licenses. A critical issue is how the FCC will satisfy the legislative mandate to disseminate PCS licenses to a variety of businesses, including businesses owned by minorities. Ensuring that minority businesses obtain PCS licenses through this auction is important to achieving the goals of the National Information Infrastructure, particularly the goal of universal access. Potential large companies that bid for PCS licenses have tremendous economic power and strong incentives to invest substantial resources to obtain these licenses. This memorandum addresses a range of options to promote minority-business entry in the PCS auction-- from the most effective to the least effective.

I. Universal Service-Competitive Solutions

A. Licensing new wireless personal communications services [PCS] in various markets throughout the United States can provide a potential competitive solution to several goals articulated for National Information Infrastructure [NII] initiatives. Specifically, a wide dissemination of PCS licenses could support the NII goals of: 1. universal service and access; 2. private investment in infrastructure; 3. new competition; and 4. open access to NII. By structuring a PCS framework with a variety of markets, and multiple competitors, large and small, PCS could become a significant market solution to promoting universal access and affordable pricing in markets throughout the country.

B. Promoting access by large numbers of new entrants could increase the potential for diverse and innovative service offerings. Companies owned by minorities can play a vital role in serving certain geographic areas and markets that might otherwise be overlooked by other industry competitors. Further, minority-owned firms have been shown to employ more minorities relative to other companies. The combination of these factors promote Congress' goal of ensuring that new and innovative technologies are readily accessible to the American people, 47 U.S.C. 309(j)(3)(B), 1993 Omnibus Budget Reconciliation Act [OBRA].

C. PCS will offer businesses owned by minorities, women, small businesses and rural telephone companies [collectively Designated Entities] the opportunity to provide affordable wireless services in various markets or segments of markets that might otherwise be unserved initially by the large interexchange and local exchange carriers.

D. In order to serve these various markets with affordable PCS services, minority-owned companies must overcome significant initial barriers-- access to capital and underrepresentation in the industry. These barriers have existed even without requirements to purchase an FCC license or franchise through an auction. The auction requirements of OBRA will erect an additional barrier to entry for minority-owned firms, many of whom have experienced problems raising capital for ongoing business concerns in less capital-intensive industries.

E. As new competitors seek to provide consumer access to the NII, the ability to overcome existing regulatory barriers and capital formation issues will be critical. As a result, it is important that the FCC decision to auction PCS licenses effectively addresses the following goals of section 309(j) of the 1993 Omnibus Budget Reconciliation Act [OBRA]:

1. Section 309(j)(3)(B)-- "promot[e] economic opportunity and competition and ensur[e] that new and innovative technologies are readily accessible to the American people by avoiding excessive concentration of licenses and by disseminating licenses among a wide variety of applicants, including small businesses, rural telephone companies, and businesses owned by members of minority groups and women."

2. Section 309(j)(4)(A) provides that to promote the statute's objectives, the Commission shall "consider alternative payment schedules and methods of calculation, including lump sums or guaranteed installment payments, with or without royalty payments, ... and combinations of such schedules and methods."

3. Section 309(j)(4)(D) mandates that the FCC "ensure that small businesses, rural telephone companies, and businesses owned by members of minority groups and women are given the opportunity to participate in the provision of spectrum-based services." To achieve this goal, the statute requires the Commission to "consider the use of tax certificates, bidding preferences, and other procedures."

F. In Order to accomplish the competitive bidding goals of OBRA, the FCC adopted a Second Report and Order on March 8, 1994, which established: (1) general rules and procedures and a broad menu of competitive bidding methods for auctionable services; and (2) a menu of preferences for designated entities--including spectrum set-asides, installment payments, bidding preferences and tax certificates. The upcoming decision on June 29, 1994 will establish FCC auction rules for PCS, and determine which combination of these preferences must be used to effectively enhance the successful participation of minorities and other designated entities at the PCS auction.

II. PCS License Structure

A. Each PCS service area will have 3 large licenses and 3 small licenses. Each of the 51 regional Major Trading Area [MTA] markets will have 2 large licenses, each of the 493 Basic Trading Area [BTA] will have 1 large license and 3 small licenses.

B. The upcoming June 29, 1994 FCC decision will determine the extent to which minority-owned companies have a chance to compete successfully for PCS licenses at the auction. In order to satisfy the goals of OBRA Section 309(j) and the articulated goals of the NII, auction rules promoting minority entry into PCS must be effective, and fully address:

1. Access to capital barriers;
2. Underrepresentation of minority-owned firms in the telecommunications industry;
3. Effective incentives for partnering with minority companies in order to overcome the significant disparity in the economic power of larger telecommunications companies.

Such disparities include capital investment in infrastructure, billions of dollars in revenue, significant cashflow from ongoing businesses, ease of access to capital markets at favorable terms, customer billing and marketing arrangements, and familiarity with state, local and federal regulatory compliance.

III. Economic Power of Potential Large PCS Providers

A. The combined revenue of the RBOCs, GTE, the three larger interexchange carriers [AT&T, MCI and Sprint], and Airtouch, is \$195.5 billion. Combined earnings comprise \$61.9 billion; and cumulative book value is \$86.7 billion. These companies employ a cumulative total of over 1 million people. The average cost of capital for these large companies is approximately 10%; as opposed to 15.5% for mid-size companies like Allnet, Rochester Telephone, or SNET, and 20% for start-up companies.

B. As part of ongoing operating expenses, large interexchange carriers, such as MCI, pay approximately \$5 billion in local access charges annually. Combined local access revenues for interexchange carriers amounts to \$30 billion annually.

C. The top 20 local exchange carriers ranked by a 1992 USTA list, have over \$100 million in annual operating revenue. The local exchange carriers represent a cumulative total of approximately 145 million access lines.

D. These large companies invest several hundred million to one billion dollars annually to upgrade their networks.

E. Cellular companies have approximately \$10-12 billion in annual revenues, and \$10-12 billion in capital investment.

F. In addition to these companies, cable companies, utility companies, paging companies, equipment manufacturers and computer companies also are likely to invest in PCS. Cumulatively, these companies represent billions of dollars in additional revenue.

IV. What Large Providers are likely to Bid for PCS

A. Incentives for High Bidding include:

1. Avoiding Access Charges

Interexchange carrier efforts to reduce their annual \$30 billion cumulative charges for local access from local exchange carriers. The interexchange carriers will have incentives to bid for PCS to reduce their local loop access charges as a fixed operating cost, and generate new sources of revenue. Thus, the value of PCS spectrum to interexchange carriers as a local loop alternative could be considerably high, given their desire to lower this the fixed expense of local access charges.

2. Building on Existing Infrastructure

Local exchange carriers, cable operators, CAPs, cellular carriers, wireless ESMR providers, and other entities with invested capital in communications networks will seek to leverage these facilities to enter new consumer markets, or enhance existing services.

3. Taking Advantage of Existing Cashflow

Generating auction investment revenues from ongoing cashflows allows large companies to set own terms for repayment and required return on investment in initial years. Further, ongoing operations can subsidize initial losses from PCS investments until markets develop.

4. Cost is not an issue

For large existing telecommunications and wireless service providers, cost of spectrum acquisition may not be significant relative to valuation of new opportunities to reduced existing

fixed costs or enter new markets with enhancements to existing infrastructure.

B. Possible Costs of PCS License Bid and Network Construction

1. Various estimates of BTA or MTA PCS buildout costs range from \$30-100 million dollars.

2. PCS license bidding valuations by large companies will vary, depending on their strategic interest. PCS license values could reach between \$100-200 million dollars in certain key markets for large players.

3. Against this backdrop, new entrants, particularly minority-owned companies and small businesses, must receive auction preferences which will account for the following factors in order to effectively address the advantages and headstart of larger entities:

- a. Leverage from existing business revenues and cashflow.
- b. Leverage from existing infrastructure plant investment.
- c. Access to capital markets and financial terms.
- d. Ability to set own terms for payout period.
- e. Strategies to offset ongoing fixed costs [e.g. local access charges] or enter new markets [e.g. computer companies, cable companies or CAPs].
- f. Niche service possibilities.
- g. Wide-area service alternative to cellular.
- h. Effective incentives for large company investment or partnering with minority-owned companies.

V. Policy Tools for Minority-Owned Companies

Range of options from most effective to least effective.

A. Set-aside for minorities

1. Most effective for leveling the playing field and promoting participation by minority-owned companies under OBRA section 309(j).

2. Because of interoperability of PCS license scheme established by June 9, 1994 decision, such a set-aside would attract investment capital for minority-owned PCS companies by large entities who would either seek to enter those markets with synergy strategies or get involved in new services.

3. Eliminates variables introduced by large player market power, including revenues, cashflows, existing infrastructure, subsidies, and easier access to capital.

4. Legal issues raised by race and gender-based preferences can be addressed.

B. Entrepreneur Blocks

1. Effective in promoting participation by businesses other than largest players and providing opportunities for the largest players to partner with smaller entities, including minority-owned businesses.

2. Utilizing a \$100 million revenue eligibility limit, would allow existing Tier II and Tier III local exchange carriers and mid-size interexchange carriers to participate in PCS process.

3. Providing significant bidding credits to minority [50-60%], women [30-40%], and small businesses [25-30%] within this block would help overcome the leverage of existing infrastructures owned by Tier II and Tier III LECs.

4. Reduces the number of variables and advantages that largest companies can bring to PCS auction process.

5. Commission engaged in effort of this nature when it licensed cellular services, and dedicated one license per market to wireline telephone companies, and one license per market to non-wireline, new entrants. Thus, classification of block to promote new entrant competition along economic lines is not a suspect classification. Significant bidding credits for minorities within such a revenue limit test could offset some of the advantages of larger companies within this block. Further, rural telephone companies would have enhanced capabilities to compete for and win PCS licenses under such a scheme. Finally, larger companies would have incentives to partner with designated entities, where they are excluded by the revenue limit.

C. Bidding Credits Only

To offset the advantages of the largest potential PCS competitors, a raw bidding credit of 50-70% would likely be required. However, such a bidding credit would not address the various incentives that larger companies have to make substantial bids in order to acquire PCS spectrum. Bidding credits less than this amount, may or may not be effective in attracting large company investment, unless the size of bidding credit effectively offsets a fixed cost [i.e. a significant percent of PCS buildout requirements.]

D. Installment Payments and Partitioning

Of some benefit, but unlikely to offset any advantages of larger companies who can finance PCS license acquisition from large cashflow reserves.

E. Tax Certificates

Only effective at the time initial investors receive a capital gain from growth of PCS licenses. Given level of competition for future wireless markets, this tool will not likely enhance minority-entry used by itself. In combination with a set-aside or entrepreneur block tool, however, this tool could be of some benefit for partnering arrangements.

Born Again

Evangelical Schools Reinvent Themselves By Stressing Academics

Shaking Off Bigoted Past,
Many Woo Minorities,
Send Grads to Ivy League

'Sin Cities' and Spankings

By STEVE STOCKLOW

Staff Reporter of THE WALL STREET JOURNAL

NANUET, N.Y. — Next to the Nanuet Mall there is a school that doesn't put up with uninvolved parents. If they skip monthly meetings with teachers, or even arrive late, they are fined \$100.

It is a school where 127 of the 135 pupils are black, third graders learn to write resumes, eighth graders study organic chemistry and the stated goal is to get every child into Harvard University. It is a school whose 12 five-year-old kindergarteners last year all scored in the 99th percentile in the math and reading sections of the Stanford Achievement Test.

It is also a school that teaches that God created the world in six days, and that the theory of evolution is wrong.

Love Christian Academy, a four-year-old private institution, is part of a new

CLASS REVOLUTION

The rebellion against public schools

PART OF A SERIES

wave of trend-setting Christian schools. Unlike many of their predecessors, these schools aren't smack in the Bible Belt. They aren't all-white segregationist academies. They don't ban Darwin, "The Catcher in the Rye" or rock-and-roll. Although many still teach creationism, they strive with equal, if not greater, ardor to provide a first-class education.

"We believe in doing everything in excellence," says Pastor Clinton Utterbach, whose 3,000-member Pentecostal congregation, Redeeming Love Christian Center, has poured \$7 million into Love Christian Academy through tithing and donations. "There's nothing that I perceive about Christianity that forces you to be second class."

About a million children today attend an estimated 10,000 evangelical Protestant schools. The vast majority of these schools sprang up in the past 20 years, in the first widespread secession from the public-school system since the emergence of Roman Catholic schools a century ago.

But while enrollment at Catholic schools in recent decades plummeted — to about 2.6 million today from about 5.6 million in 1964 — evangelical schools have seen the opposite. Although their numbers peaked a decade ago, enrollment once again is climbing, at an estimated 10% a year.

Bastions of Intolerance

Many parents send their students to Christian schools because they offer Bible-based curricula, allow prayer and preach conservative values such as sexual abstinence. Historically, academia wasn't their strength. For years, most of the schools were all-white, founded first and foremost to avoid court-ordered segregation. Critics have long lambasted them as backward bastions of intolerance.

But the critics' rhetoric ignores the Christian schools' own evolution. Prompted by competition for students — and pressure from parents — many have reinvented themselves, putting a new emphasis on academics. Now they are the choice of a growing number of families frustrated with a public-school system that too often fails.

"When people come to our school, what is often motivating them is they're looking for an excellent academic program," says Kenneth Tanis, headmaster of the Delaware County Christian School in Newtown Square, Pa., where three years ago 10% of the 60-member graduating class were National Merit Finalists, vs. less than 1% of graduating seniors nationwide. Recent Delaware graduates were accepted into Princeton, Yale, Dartmouth, Johns Hopkins and the University of Pennsylvania.

Minority recruitment at many of the schools is rising as well. So-called white-flight academies still exist, but researchers estimate that 75% of Christian schools today are interracial. Moreover, all-black day schools represent one of the fastest-growing segments of the Christian education movement. More than 200 of these schools, which vary from storefront operations to rehabilitated public-school buildings, have turned up in urban areas throughout America, including Los Angeles, Philadelphia and Baltimore.

The Dinner-Theater Church

Love Christian Academy, 35 miles northwest of New York City on a busy commercial road, is part of a church complex that formerly housed a dinner theater. The school offers classes for children from three years old up to eighth grade, and is adding a new grade every year. To be eligible to attend the school — which this year costs \$3,000 and offers no financial aid or bus transportation — a child's parents must belong to the church, although church officials say they are considering lifting the requirement to attract more students.

The school's current enrollment reflects the congregation's regional pull. Only two of the 135 students live in Nanuet. Another 20 live within a 15-mile radius. The rest are car-pooled from as far away as

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Born Again: Evangelical Schools Strive to Improve Academically

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New York City's borough of Queens, more than an hour's drive.

"It gets a little tiring," says Tina Kaplan, who for three years has transported her six-year-old son Daniel — one of only two white students in the school — each day from Monroe, N.Y., about 30 minutes away. But Ms. Kaplan says it is worth it. "I like the quality of the school, the personal and individual attention they give to the children."

As the children arrive one recent morning, each gets a first-name greeting and a hug from Beatrice Seldon, a retired telephone-company manager and special-education aide. "Hi, Jonathan. Congratulations, big guy!" she says to a student sporting a ribbon on his maroon-and-gray school uniform to show he made the honor roll.

Prayers and Pencils

Down a spotless carpeted hall, in Michele O'Flaherty's first-grade class, the nine children begin the day by sharpening their pencils and practicing how to tell time. Then Savior Knight, age six, walks to the front. While the other pupils bow their heads, she recites a prayer she wrote. "I pray that people around the world hear the gospel and be saved," it begins.

Next, the others rise and join her, clapping and singing two spirituals. Next comes the Christian Pledge of Allegiance ("I pledge allegiance to the Bible, God's Holy word . . ."), followed by the regular flag salute and a class recital of a poem that was written by Mr. Utterbach's wife, Sarah, who serves as co-pastor:

... The foolish turn to drugs; they think it keeps them sane. I have the mind of Christ and drugs will never dull my brain.

... I believe that God has planned for and created my special mate. Until the day I marry, sex is something for which I'll wait.

A few minutes later, "devotions" end and a full day of academics begins. The children push their chairs in a circle and take turns reading out loud "Charlotte's Web," a book usually read by older students. Without exception, they read flawlessly.

Pat Riley's Place

"What is excellence?" Mrs. O'Flaherty asks at another point. "Excellence is the gradual result of always trying to do better," they reply in unison, quoting a line they have memorized from a book by National Basketball Association coach Pat Riley.

Mrs. O'Flaherty spent three years teaching at New York City public high schools but, fed up with the bureaucracy, came to Love Christian Academy four years ago. Now she receives similar pay and has more freedom, she says — including the freedom to choose a secular curriculum over a Christian one.

She especially favors the rules that require parents to participate in their child's education, including volunteering to work in school at least one day a year, or face fines. "If I call a parent into a conference, the parent must come," she says. "They don't have that kind of leverage in the public schools."

Not every parent finds such rules easy to live with. At least two families have removed their children from the school because they found the rules too strict. And Ms. Kaplan says she "was not pleased" after being fined for being one day late on a tuition payment.

The Lord and Harvard

The architect of Love Christian Academy's rules is its superintendent, Connie Sims, a 32-year veteran of public schools who previously served as an assistant superintendent of schools in Port Jervis, N.Y. "I never envisioned I would be a Christian school private educator," says the sprightly 53-year-old. "I believe in the public school dream of everyone having access to education."

Asked her goals, she doesn't hesitate: "I know I want all my students to go to

Harvard. And I want them to know the Lord." (None of the school's students has yet reached college age.) Her standards: "They'll all speak a foreign language. They'll all play an instrument. They'll write and speak well." She also wants every student to be computer-literate. So the school soon will install a \$330,000 state-of-the-art, multimedia computer system that is wired with fiber-optic cable.

But not all of Dr. Sims's ideas are so modern. Besides encouraging the teaching of creationism — which she admits she once didn't believe herself — she practices an old-fashioned kind of discipline: corporal punishment. When pupils misbehave, she explains matter-of-factly, "I spank them. It's the last thing we do, not the first. And it's done sparingly. But it's also scriptural — you spare the rod, you spoil the child." She says she has spanked three children — with her hand and a paddle — since September. Parents don't object; before students are accepted at the school, their parents must accept the school's discipline policy.

Dr. Sims says what motivated her to run Love Christian Academy was the remarkable mandate the pastors gave her: "You can have all the money you want. You can hire the staff you want. You can establish the curriculum you want. We want excellence."

Moreover, she was told that since all of the students attend the church's three-hour Sunday service, "Don't worry about the Christianity part. We want an academic institution of excellence that is Christian."

"That's a little different from a Christian institution that's academic," she

American Babylon

But even at Christian schools where Christianity is stressed more, aspirations are on the rise. At Cuyahoga Valley Christian Academy in Cuyahoga Falls, Ohio, all 76 seniors in the class of 1993 went on to college. Here, academics and religion are freely mixed in class. In an eighth-grade English class, teacher Pamela Lingo begins a discussion on Stephen Vincent Benet's allegorical short story, "By the Waters of Babylon," by asking the class, "What cities in America are equated with great sin?"

"Chicago," suggests one boy.

"I think there are some that are more famous than that," Mrs. Lingo replies.

Other suggested "sin cities" follow. "New York City." "San Francisco." "Los Angeles." When the teacher says she is thinking of a place where prostitution and gambling flourish, a boy answers, "Las Vegas." Mrs. Lingo smiles approvingly.

Charlotte Cummings, an 18-year-old senior who is a National Merit Finalist, says she chose to attend Cuyahoga Valley because she believed it offered a warmer atmosphere than public high school. "There's a lot of encouragement given here that I don't always hear about from friends I have who go to public schools," she says. Although she says the religious emphasis can get in the way of academic discussions, she ranks Cuyahoga Valley as more academically rigorous than her local public school. Overall, Cuyahoga students score above the national average on the SAT, but lag some local public schools.

Taking a Licking

Back at Love Christian Academy, Jared Coleman, an 11-year-old sixth grader whose mother is a public-school teacher, says he prefers his school over the public elementary school he previously attended in New York City.

His opinion didn't change even after one of his teachers struck him with a ruler for talking instead of reading quietly. He says he understands why. "When you grow up, they want you to be disciplined," Jared explains. "And they don't want you to be in like a carwash job. They want you to be in a law firm or a doctor's office. They want you to be the president of a corporation."

Asked if the teacher hit him hard, he replied, "Hard enough to get the message."

Participants

1. Ms. Felicia Kessel
Consultant with Corning, Inc. & NAACP
Columbia, MD

She serves as a public affairs consultant for Corning and several non-profit organizations. Her main task with Corning is to create understandable literature about the new technology for community-based organizations.

2. Ms. Nellie Thornton
National President
Jack and Jill
Mt. Vernon, NY

This is a national social organization for African-American children between the ages 6 and 15. Ms. Thornton is also an elementary school principal.

3. Dr. Constance Sims
Director of Telecommunications
Love Christian Academy
Nanuet, New York

(See attached Wall Street Journal article.)

4. Mr. Scott Mills
Vice President
Lehman Brothers
Washington, DC

5. Mr. William Todd
Director, External Affairs
Bell Atlantic
Arlington, Virginia

He is interested in forging opportunities for partnership between African American businesses and corporate America.

6. Mayor Wilber D. Minter, Sr. (Mayor Pro-Tem of Oak Ridge, TN)
President
National Black Caucus of Local Elected Officials
Oak Ridge, TN

7. Mr. Martin Taylor
Staff Director
National Black Caucus of Local Elected Officials
Washington, DC
8. Mr. Ralph Everett
Paul, Hastings, Janosfsky & Walker
Washington, DC
9. Mr. Alan Bowser
Executive Vice President of Operations
United Negro College Fund (UNCF)

The UNCF is installing a new technology center, through the efforts of IBM, that will link the headquarters and their 41-member private black colleges.

10. Dr. Roy L. Beasley
Director
Academic Computer Services
Howard University

Howard University recently received money from DOD to put in a new technology system at the university. They will link up with a local high school to provide satellite information.