

FOIA MARKER

This is not a textual record. This is used as an administrative marker by the William J. Clinton Presidential Library Staff.

Collection/Record Group: Clinton Presidential Records

Subgroup/Office of Origin: Public Liaison

Series/Staff Member: Alexis Herman/Ruby Moy

Subseries:

OA/ID Number: 4276

FolderID:

Folder Title:

Health Care Support [binder] [6]

Stack:

S

Row:

29

Section:

5

Shelf:

7

Position:

1

Clinton Presidential Records Digital Records Marker

This is not a presidential record. This is used as an administrative marker by the William J. Clinton Presidential Library Staff.

This marker identifies the place of a tabbed divider. Given our digitization capabilities, we are sometimes unable to adequately scan such dividers. The title from the original document is indicated below.

NAT'L URBAN LEAG.

Divider Title: _____

Chairman
REGINALD K. BRACK, Jr.

Senior Vice-Chairman
NARD C. WATSON

Vice-Chairmen
M. ANTHONY BURNS
WILLIAM R. HOWELL
DONALD R. KEOUGH
ROBERT C. LARSON

Secretary
LYNNETTE TAYLOR

Assistant Secretary
HOWARD C. DAVIS

Treasurer
FREDERICK D. WILKINSON, Jr.

Assistant Treasurer
T. JOSEPH SEMROD

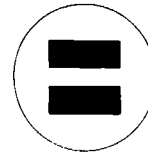
President and Chief Executive Officer
JOHN E. JACOB

Board of Trustees
Robert O. Aders
Michael B. Alexander
Gloria Banks, Esq.
William B. Bond
Sherry Bronfman
Daniel B. Burke
Richard M. Clarke
Charles M. Collins
Edith W. Cooper
A. Bruce Crawley
Thomas R. Donahue
Wayne Embry
Ralph B. Everett, Esq.
John J. Ferdon
John S. Ferris
George M. C. Fisher
Anthony T. Grant
Mel H. Gregory, CLU
Alton J. Hall, Jr.
Charles J. Hamilton, Jr., Esq.
William W. Harris
C. Robert Kidder
Jack L. Lederer
George R. Lewis
Ann Liberman
Jonathan S. Liner
Margaret P. Lord
Martha M. Mitchell
Mario L. Morrow
Robert H. Murphy
Mindell L. Penn
Raymond J. Pritchard
Catherine A. Rein
W. Franklyn Richardson
Roy S. Roberts
Diane Stevens Robinson
Benjamin S. Ruffin
Pamela Samuels-Kater
John L. Sims
Wayman F. Smith III
Burton B. Stanier
Thomas W. Tewksbury
Nathaniel Trives
Calvin Tyler
Robert E. Williams
Gary Zenkel, Esq.
Edward D. Zinbarg

Ex-Officio
LYNNE M. BORGES
JOHN W. DEAN, Esq.

Immediate Past Chairman
ROBERT C. LARSON

Honorary Trustees
G. EKLUND
THEODORE W. KHEEL



National Urban League, Inc.

Washington Operations
1111 14th Street, N.W., 6th Floor
Washington, D.C. 20005-5603
Telephone (202) 898-1604

April 8, 1993

APR 9 1993

Ms. Alexis Herman
Director of Public
Liaison
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Alexis:

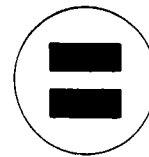
On March 29, 1993, I participated at the public hearing on health care reform sponsored by the White House Health Care Task Force. I am enclosing a copy of my statement for the record, to show the National Urban League's commitment to the goals of this Administration.

If we can be of any assistance, please do not hesitate to contact us.

Sincerely,


Robert McAlpine
Director
Policy & Government
Relations

Enclosure(s)



National Urban League, Inc.

Washington Operations
1111 14th Street, N.W., 6th Floor
Washington, D.C. 20005-5603
Telephone (202) 898-1604

Chairman
REGINALD K. BRACK, Jr.

Senior Vice-Chairman
BARNARD C. WATSON

Vice-Chairmen
M. ANTHONY BURNS
WILLIAM R. HOWELL
DONALD R. KEOUGH
ROBERT C. LARSON

Secretary
LYNNETTE TAYLOR

Assistant Secretary
HOWARD C. DAVIS

Treasurer
FREDERICK D. WILKINSON, Jr.

Assistant Treasurer
T. JOSEPH SEMROD

President and Chief Executive Officer
JOHN E. JACOB

Board of Trustees
Robert O. Aders
Michael B. Alexander
Gloria Banks, Esq.
William B. Bond
Sherry Bronfman
Daniel B. Burke
Richard M. Clarke
Charles M. Collins
Edith W. Cooper
A. Bruce Crawley
Thomas R. Donahue
Wayne Embry
Ralph B. Everett, Esq.
Elmer J. Ferdon
John S. Ferris
George M. C. Fisher
Anthony T. Grant
Mel H. Gregory, CLU
Alton J. Hall, Jr.
Charles J. Hamilton, Jr., Esq.
William W. Harris
C. Robert Kidder
Jack L. Lederer
George R. Lewis
Ann Liberman
Jonathan S. Linen
Margaret P. Lord
Martha M. Mitchell
Mario L. Morrow
Robert H. Murphy
Mindell L. Penn
Raymond J. Pritchard
Catherine A. Rein
W. Franklyn Richardson
Roy S. Roberts
Diane Stevens Robinson
Benjamin S. Ruffin
Pamela Samuels-Kater
John L. Sims
Wayman F. Smith III
Burton B. Staniar
Thomas W. Tewksbury
Nathaniel Trives
Calvin Tyler
Robert E. Williams
Gary Zenkel, Esq.
Edward D. Zinbarg

Ex-Officio
LYNNE M. BORGES
JOHN W. DEAN, Esq.

Immediate Past Chairman
ROBERT C. LARSON

Honorary Trustees
RAY G. EKLUND
THEODORE W. KHEEL

WHITE HOUSE HEALTH CARE TASK FORCE PUBLIC HEARING ON HEALTH CARE REFORM

MARCH 29, 1993

STATEMENT
BY
ROBERT MCALPINE
DIRECTOR, POLICY AND GOVERNMENT RELATIONS

Good morning Vice President Gore and distinguished members of the White House Health Care Task Force. My name is Robert McAlpine and on behalf of John E. Jacob, President and CEO of the National Urban League, I am pleased to be here today to deliver our statement on health care reform.

As the nation tackles health care reform, the uneven distribution of health services must be seriously addressed. While access is limited for most African Americans, it is most restrictive for those of lower social and economic status who struggle daily with conditions such as poor housing, limited education, and lack of job opportunities. In addition, they face the daily occurrence of substance abuse, violence, environmental hazards, and other by-products of residing in urban areas. There is no greater challenge than to improve the ailing health care system for all of our citizens. To truly close the gap between the health status of black and white America, the solutions must be comprehensive. The Nation Urban League makes the following recommendations:

- o Partner with community-based organizations and community-based health centers to deliver health services. Such partnerships will assure the delivery of health care in familiar and trusted surroundings,

reducing the impact of barriers such as transportation and child care. Home services by health professionals and para-professionals should also be considered for some illnesses.

- o The health system must consider the input from both the consumer and provider with regard to planning and evaluation in promoting family oriented community-based health care.
- o A health education program which targets African Americans, and the range of illnesses most critical among this group, should be developed and delivered in a culturally competent manner. African Americans suffer more from lethal health problems like cancer, cardiovascular disease, stroke, diabetes, chemical dependency and HIV/AIDS.
- o Prevention programs aimed at substance abuse, AIDS, infant mortality, homicide, cancer, teen pregnancy, and hypertension should be expanded to reach all

African Americans. We clearly have not done enough in the area of prevention which is so critical. This would greatly reduce the need for more costly treatment and services.

- o A shift of emphasis from treatment to prevention must be rewarded.
- o The training of minority health care professionals is essential to increase the number of qualified persons who will render care to the minority population of our community. African Americans are currently underrepresented in the health profession. African American medical schools should receive the necessary funding to allow them to maintain their high quality of medical instruction.
- o A health care system should be developed which is accountable to the public - monitored by local, state and federal governments for quality care, affordability and easy access. One that assures

primary care, geographic and cultural distribution of providers offering a proper mix of services in a system producing the fewest duplications. The program should foster consumer and provider accountability with respect to the use and abuse of health care resources. Special attention should be given to for-profit hospitals who provide minimal services to minority patients.

- o Insurance companies should be required to offer coverage to high risk consumers at non-discriminatory rates. This would overcome the problems of fee-for-service coverage by encouraging the growth of health maintenance organizations.
- o Health maintenance organizations (HMO) should include a mix panel of competent doctors whose primary goals are to ensure the delivery of quality health services to all patients regardless of race and economic standing. Every effort should be made to utilize African American physicians in the development and

continued provisions of services by H.M.O.'s.

- o The Department of Health and Human Services should be encouraged to convene a task force with high-level representation from DOL, HUD, Education and the Justice Departments to develop comprehensive strategies aimed at reducing the health risk associated with each of these areas.

Limited access to high-quality health care translates into excess unnecessary deaths for African Americans. As a result, increasing numbers of infants are not surviving, parents often are unaware of many illnesses, which at early stages can be treated, and when they go untreated rob children of parents, communities of residents, and the nation of its citizens.

It is being widely quoted that, "Health care is a right and not a privilege " and that right must include all African Americans.

Clinton Presidential Records Digital Records Marker

This is not a presidential record. This is used as an administrative marker by the William J. Clinton Presidential Library Staff.

This marker identifies the place of a tabbed divider. Given our digitization capabilities, we are sometimes unable to adequately scan such dividers. The title from the original document is indicated below.

WH TASK FORCE

Divider Title: _____

THE WHITE HOUSE
WASHINGTON

April 7, 1993

415

Roosevelt Room

APR 7 1993

TO: Wednesday 4:15 p.m. Health Care Meeting Participants
FROM: Carol H. Rasco *CHR*
SUBJ: Agenda
DATE: April 7, 1993

As I have mentioned to some of you, the President hopes to keep this meeting somewhat limited in size to allow for a full discussion among the participants. In lieu of a traditional agenda the President has asked me to distribute the attached material which I used in briefing him on Tuesday as a follow up to the meetings held in my office Thursday through Monday. He agreed that we needed to start the next series of meetings with a full discussion of the "timeline" issues. This document is again only a starting point; it is not a document reflecting decisions already made....we encourage full discussion on all points.

We hope this afternoon at the conclusion of the meeting to give you a schedule of meetings for the next two weeks.

Thank you.

SUBJECT: Announcing a time schedule for unveiling your national health reform plan and introducing legislation

1. ACTION--FORCING EVENT

Recent press reports have created uncertainty around the timing of introduction of your national health reform plan. This uncertainty is having a major impact on both Congress and the general public and is diminishing chances for enactment of major reforms. Therefore, this week you should announce a schedule for unveiling the plan and introducing legislation.

This memorandum proposes a time frame for meeting your original deadline in a consistent fashion. It also identifies the separate stages, products, and sub-dates that meeting this time frame entails. Finally, we set forth the factors that you need to consider in deciding whether you wish either to proceed with this plan or to alter it in one or more respects.

2. BACKGROUND/ANALYSIS

You have stated that no other area of domestic policy is in greater need of comprehensive reform than the nation's health care system. At the heart of the problem -- the millions of uninsured persons, the millions more who are on the verge of losing coverage, and the inequitable access to quality care -- is one overriding dilemma: the system's enormous cost. The cost of American health care fundamentally threatens the private economy. It threatens the vitality of the federal, state and local governments. And it undermines the security of today's insured Americans in the future of their own health coverage.

For all of these reasons, health care ranks at the top of your policy agenda. In January you identified health reform as one of the centerpieces of your first Presidential term and appointed the First Lady to head a task force that would study the problem and recommend comprehensive reforms.

Immediately following your inauguration you formed an Interagency Task Force on Health Care Reform and announced that within 100 days a comprehensive plan would be prepared. After several months of major effort, Task Force staff have developed several proposals for you. Given the nearness of their completion date, a time line for unveiling the plan to the public and to the Congress is essential.

Phases for releasing the plan, with a proposed time line

It is increasingly evident that the task of unveiling the plan to both the American people and Congress actually entails several separate and identifiable phases, each with its own substantive and strategic considerations.

In my discussions with senior members of the Administration over the past several days, we have identified a series of activities that, taken together, constitute a three-part process for unveiling the plan. The first phase is the report of the Task Force. The second is your own major address to Congress and the American people. The third and final phase is the actual introduction of legislation.

This three-part time frame for this process begins this week, with your final decisions on a series of over-arching policy matters that must be resolved in advance of the final Task Force report.

The major points in this three-part process are the week of May 10th (when the Task Force reports to you), May 25th (when you speak to Congress) and the days immediately following the Memorial Day recess (when formal legislation is submitted to Congress).

The time schedule

1. You announce your national health reform time schedule this week.
2. In a series of meetings with the Cabinet and other key members of the Administration, you make final decisions with respect to those issues in which your direct and personal involvement is pivotal. **(Complete by April 15th)**
3. The Task Force formally presents its findings and recommendations to you. **(Between May 10th and May 15th)**
4. You announce the broad outlines of your decision and plan in a major address **(May 25th)**.
5. You submit legislation immediately following the recess **(June 1 or 2)**.

As these phases unfold, the following events are occurring, beginning when you make your final decisions:

○ Consultation with Congress at the Senior Staff level begins. Negotiations proceed from April 19th throughout May in order to permit as much policy consensus as possible.

- Beginning after the Task Force presentation to you and before your speech to Congress you begin direct negotiations with Congress.
- By May 5th, a preliminary legislative draft of the proposal is prepared, based on your final decisions and ongoing consultation with Congress. This draft embodies both your decisions, the Task Force recommendations, and modifications made as a result of the Congressional/ Senior Staff preliminary consultation process.
 - The draft is circulated for review to a highly select group of Administration officials and members of Congress.
 - The legislation also is used by members of the Administration to prepare budget, tax and impact analyses.
- Your policy consultation process with Congress is completed and legislation is finalized by the Memorial Day speech.
- The entire legislative package (including materials for the general public, press and accompanying materials for introduction) are developed throughout May.

We believe that these steps permit you to:

- consolidate the position within the Administration through consultation with the Cabinet,
- surface and test the broad principles of reform in advance of formal introduction of legislation,
- begin to build public support in advance of the submission of legislation, and
- assure consultation with Congress prior to the actual introduction of a bill while nonetheless maintaining control over the important initial legislative development stage

Considerations in accepting or modifying this proposed schedule

In determining whether this proposed schedule makes sense or should be modified at one or more points, we have identified the following issues for you to consider:

1. The urgency of the issue: Do you consider that completion of national health reform by early 1994 at the latest is essential? If so, then given the complexity of this issue, formal introduction of a bill should occur no later than the beginning of June. This is particularly true given the probable need to phase in the reforms because of budget considerations. Assuming 1994 passage, by 1996 coverage reforms should be under way. Later passage might delay these crucial effective dates.

2. The need to rally strong public pressure for reform: The monumental task of enacting sweeping national health reform will be possible only with broad and sustained public pressure. Your political, communications and outreach staffs have concluded that in order to most effectively reach the public and keep their involvement sustained over the many months that enactment could consume, you must launch the initial public phase of this effort no later than Memorial Day. A major public and grassroots campaign is now being readied. If the public unveiling of your broad plan outline is delayed until the summer, then communications experts raise concerns that the thrust of the message will be lost to the slower summer months.

3. The need for consultation with Congress prior to introduction of legislation: This schedule is designed for you to formally set in motion a short but adequate consultation period with Congress. By delaying introduction of the actual legislation until both you and your senior staff have had extensive policy and political consultations with the House and Senate, we hope to assure that the legislation which ultimately is introduced addresses as many concerns as possible and assures you of the broadest possible Congressional support.

4. The need to assure the most accurate cost, revenue, and economic impact estimation possible. By planning introduction of the legislation at the beginning of June, we have built in sufficient time for this essential companion (and detailed) body of work to be completed.

5. The Congressional schedule. In light of the budget reconciliation schedule, there is a need to balance the speed with which actual legislation is submitted to Congress against their need to complete work on the reconciliation package by Memorial Day. With very few legislative days left, and with the same Committee Members and staff essential to both Reconciliation and the health reform effort, the month of May is needed to complete the legislative negotiations while also completing action on reconciliation.

On a matter this crucial and complicated, careful consultation with Congress is also critical. The later date on which we propose introduction of actual legislation permits such consultation.

6. Time to adequately resolve several important remaining issues. Over the next 10 days your input on the most crucial and fundamental questions raised in this legislation will be essential if the May strategy we outline is to succeed. This proposed schedule permits your staff to complete this decision-making process with you while still meeting both the broad policy release and detailed legislation schedules outlined above. Follow-up memoranda on these decisions are now being prepared.

III. RECOMMENDATION

In light of these considerations, we recommend that you approve a three-part "unveiling" plan that assumes a Task Force release by May 10th to 15th, a major speech on May 25th, and the submission of legislation immediately following the Memorial Day recess. We also recommend that this week you publicly announce your schedule for proceeding.

The White House
Office of the Press Secretary

For Immediate Release

March 26, 1993

Attached is a list of the members of the working groups for the President's Task Force on Health Care Reform.

-30-

HEALTH CARE REFORM WORKING GROUPS

The attached list sets forth the participants in the health care reform working groups. There are three categories, and only full time government employees and special government employees are members of the working groups. Congressional staff on this list serve as liaison for their Member of Congress to the working group. Consultants are not members of the working groups.

The three categories of participants are:

1. Full-Time Government Employees--

Individuals who work for the Executive Office of the President, for federal agencies, for Members of Congress or Senate and House committees. Federal employees are subject to the conflict of interest provisions in 18 U.S.C. Section 202-209 and Standards of Ethical Conduct for Employees of the Executive Branch and all related ethics laws and regulations.

2. Special Government Employees--

a. Individuals who are employed by any agency or the Executive Office of the President for less than 130 days in a 365 day period either with or without compensation. Such individuals are subject to a limited version of the conflict of interest provisions in 18 U.S.C. Section 202-209 and Standards of Ethical Conduct for Employees of the Executive Branch and all related ethics laws and regulations for the period of time they serve on the working group. Furthermore, they are required to abide by limitations on public speaking and by post-employment restrictions. Such individuals may serve as working group leaders.

b. **Consultants**--Individuals who are consulted by the working group and who attend working group meetings on an intermittent basis with or without compensation. These consultants are subject to some provisions of 18 U.S.C. Section 201-208 and Standards of Ethical Conduct for Employees of the Executive Branch and all related ethics laws and regulations. Such individuals have no decision-making authority within the working groups and may not serve as working group leaders and have other limitations on their participation.

HEALTH CARE WORKING GROUPS
SORTED BY STATUS

PAGE:1

NAME

ORGANIZATION

FULL TIME GOV'T EMPLOYEE

ADDISON-BURTON, LAVARNE
ADLER, MICHELE
ALBERGHINI, THERESA
ALLEN, LUCY
ALPERT, CYNTHIA
ALTMAN, DAVID
ALTMIRE, JASON
ANTOS, JOSEPH
AOELUA, SOLOMONA
ARNETT, ROSS
ARONS, BERNIE
ASH, SHERRI
ATKINSON, LESLIE
AUKERMAN, GLEN
AUSTEIN, CHERYL
BAILY, SARAH
BALL, JUDY
BANTHIN, JESSICA
BAQUET, CLAUDIA
BARBOUR, GALEN
BARSTOW, SCOTT
BROWN, NANCY
BRYNE, CHRISTY
BEASON, CHARLOTTE
BERNER, JOHN
BERRY, ROGER
BEVERLY, JONATHAN
BIERUM, DENISE
BIERWIRTH, MARGARET
BILLY, CARRIE
BLAUWET, ROGER
BLOCK, ABIGAIL
BLOOM, FELICIA
BLOSS, GREGORY
BODE, HOLLY
BOEHM, JENNIFER
BORZI, PHYLLIS
BREW, WILLIAM
BRIGGS, BETTE
BROCK, CHARLES
BRODBECK, LAURA
BROSTROM, MOLLY
BRUNS, KEVIN
BUCK, JEFFREY
BUCKINGHAM, III, WARREN
BUFFINGTON, MAX
BONORA, DAVID
BARNER, SALLY
BURNETT, LAIRD
BURNEY, IRA
BUTO, KATHLEEN

CHRMN.M. SABO HOUSE BUDGET COMMITTEE
HHS, ASPE
SENATOR LEAHY
COUNCIL ON ECONOMIC ADVISORS
VETERANS AFFAIRS
SEN. ROCKEFELLER
REP. PETE PETERSON
HHS
COMMERCE
HHS, HCFA
HHS NIMH
HHS
REP. LOUIS STOKES
HHS - HRSA
HHS
CONGRESSIONAL - SENATE/SEN. RIEGEL
HHS
HHS
HHS-PHS
VETERANS AFFAIRS
REP. MIKE KOPETSKI
HHS - HCFA
HHS
VETERANS AFFAIRS
COUNCIL ON ECONOMIC ADVISORS
REP. HARRY JOHNSTON
LABOR
SENATE COMMITTEE
REP. SAM GEJDENSEN
SENATOR BINGHAM
REP. PETER HOAGLAND
OPM
REP. LOUISE SLAUGHTER
HHS
SENATE AGING COMMITTEE
REP. JILL LONG
HOUSE EDUCATION/LABOR COMMITTEE
HOUSE VETERANS AFFAIRS COMMITTEE
LABOR
DOD
REP. DAVE MCCURDY
HHS
REP. BILL GRAY
HCFA
HHS
HHS - HCFA
REP. BARBARA KENNELLY
HHS
SENATOR BREAUX
HHS, HCFA
HHS, HCFA

HEALTH CARE WORKING GROUPS
SORTED BY STATUS

PAGE:2

NAME

ORGANIZATION

FULL TIME GOV'T EMPLOYEE

CADE, DAVID	HHS
CALLAHAN, CATHI	ARC
CAMPBELL, LAURENCE	COMMERCE
CAMPBELL, PAUL	CENSUS - COMMERCE
CAPLAN, ARTHUR	UNIVERSITY OF NEW MEXICO
CARLSON, RONALD	HHS
CAVANAUGH, SEAN	REP. BEN CARDIN
CHAMBERS, CAROLINE	REP. JIM COOPER
CHANG, DEBORAH	SENATOR DONALD W. RIEGLE
CHARLES, GERALD	VETERANS AFFAIRS
CLARK, WILLIAM	SENATOR DALE BUMPERS
CLARK, ROBERT	HHS, ASPE
CLAUSER, STEVEN	HHS, HCFA
CLAY, JIMMIE	VETERANS AFFAIRS
CLAYPOOL, ROBERT	U.S. ARMY SURGEON GENERAL
CLEMENTE, FRANK	CHR. JOHN CONYERS
COHEN, JOEL	HHS
COHEN, RIMA	SENATOR TOM DASCHLE
COHEN, ALLAN	TREASURY
COOPER, MICHAEL	INTAKE CENTER
COOPER, PHIL	HHS
COOPER, DAVID	HHS
COOPER, BARBARA	HHS, HCFA
COPELAND, ROBERT	LABOR
COSTER, JOHN	SELECT COMM.ON AGING
COX, KENNETH	DOD
CRUMP, JANICE	REP. CLAYTON
CUTLER, DAVID	CEA
DANIELS, SUSAN	HHS, ACF, ADD
DAVENPORT, KAREN	SEN. BOB KERREY
DAVIES, MONICA	SENATOR JEFF BINGAMAN
DEIGNAN, KATHLEEN	SENATE BUDGET COMMITTEE
DELEW, NANCY	HHS
DEMLO, LINDA	HHS, AHCPR
DENHAM, LORI	REP. DOOLEY
DEWANE, MARY	HCFA
DINKELACKER, E. WILLIA	TREASURY
DONESKI, ELLEN	SENATOR ROCKEFELLER
DOROTINSKY, WILLIAM	OMB
DOTY, PAMELA	HHS - ASPE
DOYLE, PATRICIA	HHS, AHCPR
DRUMMOND, FAYE	SENATE FINANCE COMMITTEE
DUGGAN, JAMES	TREASURY
DUNN, VAN	SENATOR KENNEDY
DUZOR, DEIRDRE	HHS, HCFA
ECKERT, KEVIN	SEN. HARRIS WOFFORD
EDGELL, JONATHAN	COMMERCE
EGAN, JAMES	FEDERAL TRADE COMMISSION
EINHORN, THEODORE	REP. PETER DEUTSCH
EMMER, SUSAN	SEN. BOB GRAHAM
ENGLISH, MICHAEL	HHS

HEALTH CARE WORKING GROUPS
SORTED BY STATUS

PAGE:3

E

ORGANIZATION

FULL TIME GOV'T EMPLOYEE

ERMANN, DAN
EULER, JOHN
EVANS, DAVID
EVANS, JENNIFER
EYDT, ALLISON
FALETTI, THOMAS
FARLEY, DEAN
FEDER, JUDY
FIEDELHOLTZ, JENNIFER
FINAN, STEVEN
FINIGAN, THOMAS
FISH, JAMES
FISKE, MARY BETH
FITZMAURICE, J. MICHAEL
FLYNN, WILLIAM
FORBES, RIPLEY
FRANTZ, MOLLY
FRASCHE, MARY
FREDERICK, PAUL
FREELAND, MARK
FRIEDMAN, BERNARD
FRY, GEORGE
GAL, BARBARA
GALE, JOSEPH
GAUDETTE, SYLVIA
GAWANDE, ATUL
GILLINGHAM, ROBERT
GLAZE, STEVEN
GLEIMAN, EDWARD
GLIED, SHERRY
GOLD, MARTHE
GOLDSTONE, DONALD
GOLDWATER, DAVID
GOODMAN, NANCY
GOODWIN, MARSHA
GOODY, BRIGID
GOPLERUD, ERIC
GRAMS, TODD
GREENBERG, GEORGE
GREENWALD, LESLIE
GROSS, MARCY
GROSS, LAUREN
GRUNDMAN, MARTHA
GUST, STEVEN
HADLEY, ELIZABETH
HADLEY, JAMES
HARRISON, MELINDA
HARRIS, ANNE
HAMERSCHLAG, ART
HARRAHAN, MARY
HARDOCK, RANDY

HHS, HCFA
JUSTICE
HHS
SEN. BEN CAMPBELL
OMB
REP. DICK DURBIN
HHS
HHS
HHS
LABOR
SEN. MAX BAUCUS
OMB
SENATOR KENNEDY
HHS - AHCPR
OFFICE OF PERSONNEL MANAGEMENT
REP. HENRY A. WAXMAN
REP. EARL POMEROY
REP. GLICKMAN
OFFICE OF ASSIST. SECRETARY OF DEFENSE
HHS
HHS, AHCPR
HHS
HHS, HCFA
SENATOR MOYNIHAN
REP. JOHN OLVER
HHS
TREASURY
SENATOR PRYOR
SENATE GOVERNMENT AFFAIRS COMMITTEE
CEA
HHS, PHS, ODPHP
HHS, AHCPR
REP. JIM BILBRAY
JUSTICE
VETERANS AFFAIRS
HHS
HHS, SAMHSA
OMB
HHS, ASPE
HHS, HCFA
HHS/OASH
SEN. CLAIBORNE PELL
REP. MARTIN SABO - CHAIRMAN
REP. STRICKLAND
HHS, ASPE
HHS
SENATE ANTITRUST COMMITTEE
HHS
VA
HHS, ASPE
TREASURY

HEALTH CARE WORKING GROUPS
SORTED BY STATUS

PAGE:4

NAME

ORGANIZATION

FULL TIME GOV'T EMPLOYEE

HARPER, MARY	HHS, NIMH
HARRIS, SKILA	OVP
HARVELL, JENNIFER	HHS, HCFA, OLP
HASH, MICHAEL	REP. WAXMAN
HASTINGS, KATHLEEN	HHS, PHS, AHCPR
HAYES, SHERRY	SEN. HERB KOHL
HAYES, CHARLOTTE	OVP
HEADLEY, ELWOOD	VETERANS AFFAIRS
HEATH, KAREN	HOUSE ARMED SERVICES COMMITTEE
HEENAN, CHRISTINE	HHS
HELLINGER, FRED	HHS
HERTZ, THOMAS	HHS, ASPE
HICKMAN, PETER	HHS, HCFA
HIGGINS, MICHAEL	CHR. RONALD DELLUMS/ARMED SERVICES
HIGHT, JOSEPH	LABOR
HILL, TIMOTHY	HHS, HCFA
HINZ, RICHARD	LABOR
HOGUE, BONNIE	SEN. AGING CMTE.
HOLTON, DWIGHT	WHITE HOUSE
HOLTZBLATT, JANET	TREASURY
HORVATH, THOMAS	VETERANS AFFAIRS
HORVATH, JANE	SENATE FINANCE COMMITTEE
HUCKABY, MICHELLE	REP. BOB CLEMENT
HUNAN, JEFFREY	SENATE COMMITTEE ON AGING
HUNTER, GILLIAN	TREASURY
IBSEN, RALPH	VETERANS
IRWIN, JEAN	REP. MARIA CANTWELL
ISKOWITZ, MICHAEL	SEN. KENNEDY
IWRY, J. MARK	TREASURY
JACKSON, PAUL	HHS, PHS
JACOBS, TERRY	TREASURY
JACOBSON, LAURENCE	OMB
JARBOE, KENAN	SENATOR RIEGLE
JENCKS, STEPHEN	HHS, HCFA
JENNINGS, CHRISTOPHE	HHS
JODREY, DARREL	SENATOR WOFFORD
JOHNSON, K. SCHELEE	REP. JOHN BRYANT
JOHNSON, ERIK	OMB
JOHNSON, PATRICIA	COMMERCE, CENSUS
JOHNSON, DONALD	HHS, HCFA
JOHNSON, JAMES	REP. L.F. PAYNE
JONES, MARCIA	SEN. BREAU
JONES, SANDRA	VETERANS AFFAIRS
JOSEPH-FOX, YVETTE	SEN. DANIEL K. INOUE
JUNG, PAUL	NIH, BHP
KANE, BRAD	CONGRESSIONAL - HOUSE
KASS, DAVID	COMMERCE
KATTAN, AZAR	REP. ROBERT MATSUI
KATZ, RUTH	REP. WAXMAN
KATZ, RUTH	HHS, ASPE
KATZ-LEAVY, JUDITH	HHS, CENTER FOR MENTAL HEALTH SERVICES

HEALTH CARE WORKING GROUPS
SORTED BY STATUS

PAGE:5

ORGANIZATION

FULL TIME GOV'T EMPLOYEE

KAVANAGH, GARY
KAZDIN, ROBERT
KEENE, BRAD
KEMPER, PETER
KENDALL, DAVID
KENYON, MARY
KEPNER, COLLEEN
KERY, PATRICIA
KICHAK, NANCY
KING, ANDREA
KING, ROLAND
KING, KATHLEEN
KOLODNER, ROBERT
KOPLAN, JEFFREY
KOSS, SHANNAH
KRAKAUER, HENRY
KRESS, JACK
KUZMACK, RICHARD
LANGENBRUNNER, JACK
LAVIZZO-MOUREY, RISA
LAWSON, KURT
MATHERS, HOWARD
KOWITZ, BONNIE
LEHMAN, LAURENCE
LEHMANN, LAURENT
LEMASURIER, JEAN
LEVINE, GREGORY
LEVY, HELEN
LEWIS-IDEMA, DEBORAH
LILLIE, STEVEN
LINCOLN, MICHAEL
LINDREW, GERALD
LINK, KENNETH
LIPNER, ROBYN
LIU, ERIC
LOPATIN, ALAN
LUBITZ, JAMES
LUCAS, DEBORAH
LURIE, ALEXANDER
LUTTBEG, CAROLINE
LUTTER, RANDALL
LYON, ANDREW
LYON, RANDOLPH
MAGAZINER, IRA
MAGUIRE, DANIEL
MALONEY, DANIEL
MERSCHIED, RONALD
MEL, LEWIS
MARCONI, KATHY
MARGHERIO, LYNN
MARTINEZ, FELIX

HCFA
TREASURY
REP. COLLINS/ENERGY & COMMERCE SUBCMTE.
HHS, AHCPR
REP. MICHAEL ANDREWS
FEDERAL TRADE COMMISSION
REP. CHARLES STENHOLM
REP. BARBARA KENNELLY
OPM
REP. GEPHARDT - HOUSE MAJORITY LEADER
HHS, HCFA
SENATE FINANCE COMMITTEE
VETERANS AFFAIRS
HHS, CDC - ATLANTA
OMB
HHS, PHPA
HHS
OMB
OMB
HHS, AHCPR
TREASURY
CEA
HHS, PHS
VETERANS AFFAIRS
VETERANS AFFAIRS
HHS, HCFA
REP. ROSA DELAURO
HHS, AHCPR
HHS
DOD
HHS, IHS
LABOR
VETERANS AFFAIRS
SENATOR MIKULSKI
SEN. DAVID BOREN
HOUSE EDUCATION AND LABOR
HCFA
COUNCIL ON ECONOMIC ADVISORS
SENATOR
REP. RON COLEMAN
OMB
CEA
OMB
WHITE HOUSE
LABOR
VETERANS AFFAIRS
HHS
VETERANS AFFAIRS
HHS
WHITE HOUSE
REP. JIM BILBRAY

O'NEILL, KIM
O'NEILL, PATRICIA
OBEY, CRAIG
OFFNER, PAUL
OLIVER, JUDITH
OSHER, FREDERICK
PATEL, FREDERICK
PATEL, JULIA
PATEL, PARASHAR
PAYNE, MARY ELLA
PIDGEON, STEVEN
PLAUT, THOMAS
POLLITZ, KAREN
PORTMAN, ROBERT
POSEY, KENDALL
POTETZ, LISA

HHS
CEA
VETERANS AFFAIRS
SENATOR CONRAD
SENATE FINANCE
HHS
HHS
SENATE ARMED SERVICES
HHS
OMB
SENATOR ROCKEFELLER
HHS
HHS
HHS
LABOR
CEA
SENATE FINANCE COMMITTEE

HEALTH CARE WORKING GROUPS
SORTED BY STATUS

PAGE:6

NAME

ORGANIZATION

FULL TIME GOV'T EMPLOYEE

MATHER, SUSAN	VETERANS AFFAIRS
MCCLENNEY-ELLIO, LUCRETIA	DOD
MCCONNELL, BRUCE	OMB
MCKEE, TIMOTHY	DOD
MCKENNEY, NAMPEO	COMMERCE
MEADOW, CYNTHIA	REP. JACK BROOKS
MEANS, KATHLEEN	HHS
MELNICK, DANIEL	HHS
MERGHEAY, JANET	REP. SLAUGHTER
MILLER, NANCY	HHS
MILLER, MELANIE	REP. MIKE ANDREWS
MILLER, MICHAEL	REP. SANDER LEVIN
MILLER, EDWARD	OASD
MILLMAN, MICHAEL	HHS
MIN, NANCY-ANN	OMB
MINK, DOUGLAS	REP. JOHNSON
MOELLER, JONATHAN	HHS
MOLLOY, JANE	COMMERCE
MONHEIT, ALAN	HHS, AHCPR
MORGAN, JACQUELINE	DOD
MULLAN, FITZHUGH	HHS
MUNNELL, ALICIA	TREASURY
MURPHY, SHEILA	SENATOR KERREY
NAKAHATA, PETER	OMB
NARROW, DAVID	FEDERAL TRADE COMMISSION
NELSON, CHUCK	USBC
NELSON, KAREN	REP. WAXMAN
NEUMAN, TRICIA	HOUSE WAYS AND MEANS
NEXON, DAVID	SENATOR KENNEDY
NICHOLS, LEN	OMB
NICHOLS, LINDA	VETERANS AFFAIRS
NIX, SHEILA	SENATOR KERREY
NOBLE, JONATHAN	NIAAA
NORMAN, ALLINE	VETERANS AFFAIRS
NORQUIST, GRAYSON	HHS
O'NEILL, KIM	CEA
O'NEILL, PATRICIA	VETERANS AFFAIRS
OBEY, CRAIG	SENATOR CONRAD
OFFNER, PAUL	SENATE FINANCE
OLIVER, JUDITH	HHS
OSHER, FREDERICK	HHS
PANG, FREDERICK	SENATE ARMED SERVICES
PARADISE, JULIA	HHS
PATEL, PARASHAR	OMB
PAYNE, MARY ELLA	SENATOR ROCKEFELLER
PIDGEON, STEVEN	HHS
PLAUT, THOMAS	HHS
POLLITZ, KAREN	HHS
PORTMAN, ROBERT	LABOR
POSEY, KENDALL	CEA
POTETZ, LISA	SENATE FINANCE COMMITTEE

HEALTH CARE WORKING GROUPS
SORTED BY STATUS

PAGE:7

ME

ORGANIZATION

FULL TIME GOV'T EMPLOYEE

PRATT, DONALD
PRICE, ANDREA
PUSKIN, DENA
RADACK, LAURA
RAFUSE, ROBERT
RAYMOND, VICTOR
REEVES, LINDA
REGIER, DARREL
REINECKE, PETER
REYES, LUANA
RICE, CHERI
RICKEL, ANNETTE
RICKETSON, DENISE
RIVO, MARC
RODGERS, JUDITH
RODRIGUEZ, LOUISE
ROSEN, ROBERT
ROSENMAN, PAT
ROSWELL, ROBERT
ROUSE, BEATRICE
ROVIN, LISA
ROZEN, ROBERT
ROSEN, ELAINE
ROSEN, MARLA
SAMUELSON, ELLEN
SCHECKEL, LISA
SCHIEBER, GEORGE
SCHMID, STUART
SCHNEIDER, ANDREW
SCHOENING, ATHENA
SCHULKE, DAVID
SCHULTZ, WILLIAM
SCHUSTER, JAMES
SHAFFER, ELLEN
SHEINER, LOUISE
SHEINGOLD, STEVE
SHELDON, GEORGE
SHINN, RUTH
SHORT, ELIZABETH
SHRIBER, DONALD
SILVA, JOHN
SILVER, JONATHAN
SIMMONS, NICOLE
SIMON, MARSHA
SISKIND, FRED
SLACKMAN, JOEL
SMITH, ELMER
SMITH, CURTIS
SMITH, MARY BETH
SOBEL, LAWRENCE
SOCHALSKI, JULIE

VA
REP. LEWIS PAYNE
HHS
JUSTICE
TREASURY
VETERANS AFFAIRS
HHS
HHS
SENATOR HARKIN
HHS, IHS
OMB
SENATOR RIEGLE
HHS
HHS/HRSA
HHS
VA
SEN. GEORGE MITCHELL
HHS
VETERANS AFFAIRS
HHS
HHS
SENATOR MITCHELL
REP. L. SLAUGHTER
HHS/HRSA
REP. MARTIN SABO - CHAIRMAN
HHS
HHS, HCFA
HHS
REP. WAXMAN
HHS, IHS
REP. WIDMAN
REP. WAXMAN
REP. STRICKLAND
SEN. WELLSTONE
JOINT TAX COMMITTEE
HCFA
VETERANS AFFAIRS
LABOR
VA
REP.
USUHS
COMMERCE
HCFA
SEN. TED KENNEDY
LABOR
DOD
HHS
OPM
VETERANS AFFAIRS
DEFENSE
SENATOR BRADLEY

HEALTH CARE WORKING GROUPS
SORTED BY STATUS

PAGE:8

NAME

ORGANIZATION

FULL TIME GOV'T EMPLOYEE

SOLOMON, LOEL	SEN. KENNEDY
SPAULDING, VERNON	DOD
SPERANDEO REEVE, LINDA JO	HHS/PHS/ACHPR
SPRINGER, MICHAEL	TREASURY
STANTON, TAMERA	SEN. JAY ROCKEFELLER
STEELE, PAMELA	VETERANS AFFAIRS
STEINAUER, DENNIS	COMMERCE
STEPHENS, SHARMAN	HHS
SUCHINSKY, RICHARD	VETERANS AFFAIRS
SVENONIUS, DIANE	LABOR
SWIRE, ANDREW	OMB
SYKES, KATHERINE	REP.OBEY
TAPLIN, CAROLINE	HHS
TARMEY, MARJORIE	HHS
TAUEBER, CYNTHIA	COMMERCE
TAYLOR, AMY	HHS
TERRY, DONALD	CHR. J. LAFALCE/CMTE. ON SMALL BUSINESS
TESTONI, MAUREEN	SENATOR
THORPE, KEN	HHS
TIBBITS, PAUL	DEFENSE
TIMS, FRANK	HHS
TORRES-GIL, FERNANDO	HHS
TOWNSEND, JESSICA	HHS
TRACHTENBERG, ALAN	HHS
TRAPNELL, GORDON	HOUSE WAYS AND MEANS
UKOCKIS, JAMES	TREASURY
VARMA, VIVEK	REP.
VARNHAGEN, MICHELE	SENATOR METZENBAUM
VEAZEY, BRENDA	HHS
VETTLER, SUSAN	REP. STRICKLAND
VISTNES, GREG	JUSTICE
VISTRIES, JESSICA	HHS
WALDO, DANIEL	HHS
WALTERS, KAREN	VETERANS AFFAIRS
WARD, TIM	HHS
WASSERMAN, MARK	OMB
WEICH, RONALD	SENATE HEALTH AND HUMAN RESOURCES
WEISS, MARINA	TREASURY
WEISS, GAIL	HOUSE TREASURY/POSTAL CMTE.
WERNER, MICHAEL	SENATE DEMOCRATIC POLICY COMMITTEE
WESTMORELAND, TIM	REP. HENRY WAXMAN
WILLIAMS, CHRISTINE	SENATOR MITCHELL
WILLIAMSON, JONATHAN	VETERANS AFFAIRS
WILLS, DARRYL	CEA
WILSON, FRANK	LABOR
WILSON, MARK	LABOR
WITTER, JONATHAN	HHS
WOO, MICHAEL	HOUSE ENERGY & COMMERCE
WOOD, SUSAN	CONGRESSIONAL CAUCUS-WOMEN'S ISSUES
WOODWARD, ALAN	HHS
WYLER, ROBERT	OMB

HEALTH CARE WORKING GROUPS
SORTED BY STATUS

PAGE:9

NAME

ORGANIZATION

FULL TIME GOV'T EMPLOYEE

YAMAMOTO, ALAN
YOSHIKAWA, THOMAS
ZARABOZO, CARLOS
ZETTLER, SUSAN

REP. NEIL ABERCROMBIE
VETERANS AFFAIRS
HHS HCFA
REP. T. STRICKLAND

HEALTH CARE WORKING GROUPS
SORTED BY STATUS

PAGE:1

NAME

ORGANIZATION

SPECIAL GOV'T EMPLOYEE

ADAMSKE, STEVEN	IN-TAKE
ASCHE, ADRIENNE	BOSTON UNIVERSITY
BAKER, LAURENCE	HHS
BERENSON, ROBERT	HHS
BERGTHOLD, LINDA	HHS
BROCK, DAN	BROWN UNIVERSITY
BROWN, E. RICHARD	HHS
CLAXTON, GARY	HHS
CROW, SHELLEY	HHS
CURTIS, RICHARD	HHS
DANIELS, NORMAN	TUFTS UNIVERSITY
DAUMIT, GAIL	POLICY ASSISTANT
DENTON, DENISE	HHS
DUBLER, NANCY	EINSTEIN UNIVERSITY
EDDY, DAVID	HHS
EDDY, JUDITH	HHS
EDELSTEIN, STEVEN	HHS
EPSTEIN, ARNOLD	HHS
FAHEY, CHARLES	FORDHAM UNIVERSITY
FRANK, RICHARD	HHS NIMH
GATZ, CAROLYN	COMMERCE
GEHAN, MARGERY	POLICY ASSISTANT
GIBSON, JOAN	UNIVERSITY OF NEW MEXICO
GLEASON, STEPHEN	MERCY MEDICAL CLINIC
GOLDMAN, SYBIL	HHS
GOLDMAN, HOWARD	HHS, NIMH, PHS
GOSTIN, LAWRENCE	AMER. SOCIETY OF LAW, MEDICINE & ETHICS
GRAFF, TOBY	INTAKE CENTER
HANDY, CAROLYN	HHS
HARRY, PATRICIA	INTAKE CENTER
HARVEY, PATRICIA	HHS, AHCPR
HIX, WILLIAM	DOD/RAND
HOFFMAN, ALAN	HHS
JORLING, JAMES	HHS
KELLEY, LAUREN	POLICY ASSISTANT
KLEIN, JENNIFER	POLICY ASSISTANT
KRONICK, RICHARD	HHS
KRUEGER, ALAN	HHS
LANTOS, JOHN	UNIVERSITY OF CHICAGO
LASKER, ROZ	HHS
LAWLER, GREGORY	POLICY ASSISTANT
LEVINE, DEBORAH	POLICY ASSISTANT
LEVINE, CAROL	ORPHAN PROJECT/NEW YORK CITY
LEVITT, LAWRENCE	HHS
LITVAK, SIMI	HHS
LO, BERNARD	UNIVERSITY OF CALIFORNIA
LUKOMNIK, JOANNE	HHS, BPHC, HRSA
MANOWITZ, MICHELE	POLICY ASSISTANT
MEZEY, MATHY	NEW YORK UNIVERSITY
MILES, STEVE	HENNIMEN COUNTY, MN
MILLER, CAROL	HHS

HEALTH CARE WORKING GROUPS
SORTED BY STATUS

PAGE:2

NAME

ORGANIZATION

SPECIAL GOV'T EMPLOYEE

MURTHA, DONALD
O'CONNELL, LAURENCE
OSSORIO, PILAR
OTRIN, SUSAN
PICILLO, THERESA
PIRES, SHEILA
QUAM, LOIS
RICHARDSON, SALLY
ROSS, MARJORIE
RUESCHEMEYER, SIMONE
SAGE, WILLIAM
SCHUNEMAN, MARY
SECUNDY, MARIAN
SHEBBS CROW, SHELLY
SHIRLEY, AARON
SMITH, MARK
SOFAER, SHOSHANA
STARR, PAUL
STOLINE, ANNE
STONE, ROBYN
STROUL, ELIZABETH
SUMAYA, CIRO
TALDEZ, ROBERT
VELOZ, RICHARD
WALTERS, FARRAH
WELCH, WILLIAM PE
WELLFORD, SUSANNAH
WHANG, JUDY
WIENER, JOSH
WOOLLEY, BARBARA
ZELMAN, WALTER

INTAKE CENTER
THE PARK RIDGE CENTER - CHICAGO
YALE UNIVERSITY
POLICY ASSISTANT
POLICY ASSISTANT
HHS CMHS
HHS
HHS
POLICY ASSISTANT
COMMERCE
WHITE HOUSE
HHS
HOWARD UNIVERSITY
HHS
HHS
HHS
HHS
HHS
POLICY ASSISTANT
HHS
HHS CMHS
HHS
HHS
HHS
HHS
OMB
POLICY ASSISTANT
HHS
HHS
HHS
HHS

HEALTH CARE WORKING GROUPS
SORTED BY STATUS

PAGE:1

NAME

ORGANIZATION

CONSULTANT

AIKEN, LINDA	HHS
BENEDICT, ROBERT	PA COUNTY COMMISSIONER
BROWN, MARY	NGA
CHAPMAN, THOMAS	HHS
FRIEDHOLM, DEANNE	NGA
HILLMAN, ALAN	HHS
LOHR, KATHERINE	HHS
MCNAMEE, NIKKI	NGA
O'BRIEN, MARY JO	NGA
PYLE, THOMAS	HARVARD COMMUNITY HEALTH PLAN
RADER, ANYA	NGA
SATCHER, DAVID	HHS
SCHADEL, JANE	HHS
SCHEPPACH, RAY	NGA
SMITH, BARBARA	NGA
VOLPE, CARL	NGA
WELL, ALAN	NGA

HEALTH CARE WORKING GROUPS
SORTED BY STATUS

PAGE:2

NAME

ORGANIZATION

SPECIAL GOV'T EMPLOYEE

MURTHA, DONALD	INTAKE CENTER
O'CONNELL, LAURENCE	THE PARK RIDGE CENTER - CHICAGO
OSSORIO, PILAR	YALE UNIVERSITY
OTRIN, SUSAN	POLICY ASSISTANT
PICILLO, THERESA	POLICY ASSISTANT
PIRES, SHEILA	HHS CMHS
QUAM, LOIS	HHS
RICHARDSON, SALLY	HHS
ROSS, MARJORIE	POLICY ASSISTANT
RUESCHEMEYER, SIMONE	COMMERCE
SAGE, WILLIAM	WHITE HOUSE
SCHUNEMAN, MARY	HHS
SECUNDY, MARIAN	HOWARD UNIVERSITY
SHEBBS CROW, SHELLY	HHS
SHIRLEY, AARON	HHS
SMITH, MARK	HHS
SOFAER, SHOSHANA	HHS
STARR, PAUL	HHS
STOLINE, ANNE	POLICY ASSISTANT
STONE, ROBYN	HHS
STROUL, ELIZABETH	HHS CMHS
SUMAYA, CIRO	HHS
VALDEZ, ROBERT	HHS
VELOZ, RICHARD	HHS
WALTERS, FARRAH	HHS
WELCH, WILLIAM PE	OMB
WELLFORD, SUSANNAH	POLICY ASSISTANT
WHANG, JUDY	HHS
WIENER, JOSH	HHS
WOOLLEY, BARBARA	HHS
ZELMAN, WALTER	HHS

The following is a key to the acronyms used in the list:

ASPE, Office of the Assistant Secretary of Planning and Evaluation, HHS

HRSA, Health Resources and Services Administration, HHS

PHS, Public Health Service, HHS

AHCPR, Agency for Health Care Policy and Research, HHS

ODPHP, Office of Disease Prevention and Health Promotion, HHS

SAMHSA, Substance Abuse and Mental Health Services Administration, HHS

OASH, Office of the Assistant Secretary for Health, HHS

CDC, Centers for Disease Control, HHS

OPM, Office of Personnel Management

OVP, Office of the Vice-President

CEA, Council of Economic Advisers

ARC, Appalachian Regional Commission

USBC, United States Bureau of the Census

NIAAA, National Institute on Alcohol Abuse and Alcoholism

Health care
Binder

Memorandum

TO: Chris Jennings
FROM: Nancy Bagley
RE: Health Care Meetings
DATE: March 10, 1993

Attached are lists of all the organizations we have met with on Health Care and their breakdowns. Please note that many of the organizations were counted more than once if they had meetings on different issues. The breakdown of all Health Care meetings does not include Transition. It includes Carol Rasco, Ira, and Mike/OPL's lists.

cc: ✓ Alexis Herman
Mike Lux
Bob Boorstin

Breakdown of Meetings with Health Care Groups

1. Physician Groups	20
2. Consumer Provider Groups	8
3. Managed Care Groups	5
4. Long-Term Care Providers	8
5. Insurance Groups	33
6. Disability Groups	18
7. Drug Manufacturers	28
8. Nurse Groups (Non-Physician Groups)	8
9. Single Payer Advocates	20
10. Hospital Groups	25
11. Pharmacists Groups	10
12. Health Care Industry	22
13. Labor	1
14. Seniors	4
15. Business	10
16. Coalitions	3
17. Intergovernmental	9
18. Children's Health groups	3
19. Congressional	1
TOTAL HEALTH CARE GROUP MEETINGS	226

Breakdown of Meeting with Health Care Groups/ Transition

Disability Groups	8
Health Care Advocates	6
Single-Payer Advocates	17
Religious	7
Children's Health Advocates	22
Minority Groups	6
Rural Interest Groups	3
Mental Health Interests	12
Alcohol And Drug Abuse	5
Employers	21
Insurers	16
Physicians	15
Non-MD Professionals	14
Hospitals	15
Managed Care Providers	10
Other Providers	3
Long Term Care/Consumer	12
Long Term Care/Provider	8
Drug Manufacturers	12
Biotech Groups	6
Pharmacists	4
Purchasers	2
Rehabilitation	2

Laboratories	1
Pharmaceutical/Suppliers	3
Research/Academia	18
Administration/Electronic	4
TOTAL HEALTH CARE MEETINGS	237

HEALTH CARE MEETINGS/TRANSITION

American Academy of Family Physicians
Families USA
Acme Steel
Aetna
AIDS Action Council
Alliance for Aging
Alzheimer's Association
American Academy of Family Physicians
American Academy of Opthomology
American Academy of Pediatrics
American Academy of Physician Assistants
American Association for Marriage and Family Therapy
American Association for Respiratory Care
American Association of Homes for the Aging
American Association of Nurse Anethetists
American Association of Osteopathic Hospitals
American Association of Preferred Provider Organizations
American Association of Retired Persons
American Association of University Affiliated Programs
American Chiropractic Association
American College of Nurse Midwives
American College of Obstetricians and Gynecologists
American College of Physicians
American College of Preventive Medicine
American College of Surgeons
American Congress of Rehabilitation Medicine
American Dental Association
American Family Life Assurance Company
American Federation for Clinical Research
American Federation of Home Health Agencies
American Health Care Association
American Health Information Management Association
American Healthcare Systems Institute
American Heart Association
American Hospital Association
American Iron and Steel Institute
American Managed Care and Review Association
American Medical Association
American Nurses Association
American Occupational Therapy Association
American Optometric Association
American Pharmaceutical Association
American Physical Therapy Association
American Podiatric Medical Association
American Protestant Health Association
American Psychiatric Association

American Psychological Association
American Public Health Association
American Society for Internal Medicine
American Society of Consultant Pharmacists
American Society of Hospital Pharmacists
American Society of Microbiology
American Society of Tropical Medicine and Hygiene
American Speech-Language-Hearing Association
Arthritis Foundation
Association for Care of Children's Health
Association for Retarded Citizens
Association of Academic Health Centers
Association of American Medical Colleges
Association of Independent Research Institutes
Association of Maternal and Child Health Programs
Association of Minority Health Professions Schools
Association of Private Pension and Welfare Plans
Association of Schools of Allied Health Professions
Bethlehem Steel
BlueCross BlueShield Association
Catholic Health Association
Center for Science in the Public Interest
Cherokee Nation
Child Welfare League
Child Welfare League of America
Children's Defense Fund
Church Women United
Cigna
Citizen Action
Coalition for the Prevention of Alcohol Problems
College of American Pathologists
Columbia Hospital Corporation
Communicating for Agriculture
Consumers Union
COSSMHO-- Coalition of Hispanic Health and Human Services Provider
Cystic Fibrosis
Delta Dental Plans
Eli Lilly
Employee Assistance Professionals Association
Epilepsy Foundation of America
Erisa Industry Committee
Evangelical Lutheran Church in America
Families USA
Federation of American Health Systems
Federation of American Societies for Experimental Biology
FHP, Inc.
Foundation Health
General American Life
General Motors
Generations United
Generic Pharmaceutical Industry Association
Genetech, Inc.
GMIS, Inc.
Graphic Artists Union

Group Health Association of America
Health and Medicine Council of Washington
Health Care Financial Management Association
Health Care for America
Health Industry Distributors Association
Health Insurance Association of America
Healthcare Compare
Healthcare Leadership Council
Hereditary Disease Foundation
Howard University
IBM
Independent Insurance Agents of America
Industrial Biotechnology Association
Inland Steel
InterHealth
International Brotherhood of Teamsters
Interreligious Health Care Access Campaign
Johns Hopkins University
Johnson & Johnson
Joint Commission for the Accreditation of Healthcare Organizations
Kaiser Permanente
Lutheran General Health Systems
Managed Health Care Association
March of Dimes Birth Defects Foundation
Marion Merrell Dow
Massachusetts Mutual
Mental Health Law Project
Mental Health Policy Resource Center
Merck
Methodist Health Systems
MetPath
Metropolitan Life Insurance Company
Miami Baptist Hospital
Miscellaneous
Mutual of Omaha
NAACP
NAACP
National Alliance for the Mentally Ill
National Ass. of Alcoholism and Drug Abuse Counselors
National Association for Home Care
National Association for Infusion Therapy
National Association of Area Agencies on Aging
National Association of Chain Drug Stores
National Association of Children's Hospitals and Related
Institutions
National Association of Community Health Centers
National Association of Developmental Disabilities Councils
National Association of Life Underwriters
National Association of Manufacturers
National Association of Medical Equipment Suppliers
National Association of Pharmaceutical Manufacturers
National Association of Rehabilitation Facilities
National Association of Retail Druggists
National Association of Rural Electric Cooperatives

National Association of Social Workers
National Association Psychiatric Treatment Centers for Children
National Association Social Workers
National Center for Clinical Infant Programs
National Coalition for Cancer Research
National Coalition to Prevent Impaired Driving
National Commission to Prevent Infant Mortality
National Committee to Preserve Social Security and Medicare
National Congress of American Indians
National Council of Churches
National Council of Community Hospitals
National Council of Community Mental Health Centers
National Council of La Raza
National Council of Senior Citizens
National Council on the Aging
National Farmers Union
National Federation of Independent Businesses
National Health Law Program
National Hispanic Council on Aging
National Indian Health Board
National Institute on Adult Daycare
National Leadership Coalition for Health Care Reform
National Medical Association
National Mental Health Association
National Pharmaceutical Alliance
National Rehabilitation Coalition
National Retail Federation
National Rural Health Association
National Senior Citizens Law Center
National Small Business Legislative Council
National Small Business United
National Steel
Neighbor to Neighbor
NETWORK:A National Catholic Social Justice Lobby
New York Life
Novo Nordisk
Novo Nords
Oil, Chemical, and Atomic Worker Union
Pepsico
Pfizer
Phoenix Home Life
Physicians for a National Health Program
Physicians Who Care
Prudential
Public Citizen
Riverside Methodist Hospitals
Roche Pharmaceuticals
Save Our Security
Schering Plough
Searle
Self Insurance Institute

SmithKlineBeecham
Society of Thoracic Surgeons
Society on General Internal Medicine
St. Joseph's Hospital
Synergen, Inc.
Syntex
T Cell Sciences, Inc.
The Alan Guttmacher Institute
The Arc
The Leadership Council of Aging Organizations
The Long Term Care Campaign
The Oley Foundation
Travelers
U. S. Catholic Conference -- Department of Social Development
U.S. Chamber of Commerce
United Cerebral Palsy Associations
United Church of Christ
United Church of Christ, Office of Church in Society
United Electrical Workers
United Healthcare
United Methodist Church
Urban League
US Catholic Conference
US Health Care
Virginia Perinatal Association
Voluntary Hospitals of America
Washington Business Group on Health
Wellness Councils of America
Wheeling-Pittsburg Steel
Women's Legal Defense Fund

**MIKE LUX/OFFICE OF PUBLIC LIAISON MEETINGS
WITH HEALTH CARE GROUPS**

American Medical Association
American College of Physicians
American Academy of Family Physicians
National Medical Association
American Academy of Pediatrics
American Society for Internal Medicine
American Academy of Ophthalmology
American College of OBGYN
American College of Preventive Medicine
American College of Surgeons
College of American Pathologists
Society on General Internal Medicine
Society of Thoracic Surgeons
Physicians Who Care
American College of Emergency Physicians
Citizen Action
Consumer Federation of America
Consumers Union
Public Citizen
National Council on Senior Citizens
Consumer League
AARP
National Council on Aging
American Managed Care and Review Association
American Association of Preferred Providers
Group Health Association
Managed Health Care Association
HealthCare Compare Corp.
Managed Health Care Inc.
Health Care Working Groups
National Association for Home Care
American Health Care Association (Nursing Homes)
American Association of Homes for Aging
National Institute on Adult Daycare
American Association for Respiratory Care
Hospice Association of America
American Federation of Home Health Agencies
Vidas Organization
Health Insurance Association of America
Aetna
Prudential
Cigna
Travelers
Metropolitan Life
Mass Mutual
New York Life Insurance
Mutual of Omaha

General American Life
Phoenix Home Life
Delta Dental Plans
American Family Life Assurance Company
Blue Cross/Blue Shield
Independent Insurance Agents of America
Self Insurance Institute
Julia Norrell & Associates
The Principal Financial Group
Disability Rights Education Defense Fund
United Cerebral Palsy
The Arc
Epilepsy Foundation of America
American Speech-Language-Hearing Association
National Independent Living Center
AIDS Action Council
Employment of People with Disabilities
Pharmaceutical Manufacturers Association
Generic Pharmaceutical Industry Association
National Association of Pharmaceutical Manufacturers
National Pharmaceutical Alliance
Pfizer Inc.
Merck & Co., Inc.
Johnson and Johnson
Eli Lilly and Company
SmithKline Beecham
SYNTEX
Schering-Plough
Searle
Marion Merrell Dow, Inc.
Bristol-Myers Squibb
Upjohn Company
Glaxo
Warner-Lambert
American Home Products
Abbott Laboratories
IVAX
PAR Pharmaceutical
American Nurses Association
Service Employees International Union
American Federation of State, County and Municipal Employees
American Federation of Teachers
Association for Practitioners in Infection Control
National Association of Pediatric Nurse Associates and
Practitioners
AFSCME
Teamsters
International Association of Machinists
Communication Workers of America
ACTWU

Church Women United
American Public Health Association
Physicians for National Health Program
National Association of Social Workers
National Council of Senior Citizens
Graphic Artists Union
National Farmers Union
National Hispanic Council on Aging
Neighbor to Neighbor
Network
Oil, Chemical and Atomic Workers
United Electrical Workers
United Church of Christ
Public Citizen
Older Womens League
American Hospital Association
The Catholic Health Association
American Protestant Health Association
Jewish Hospitals
University/Research Hospitals
National Association of Children's Hospitals and Related
Institutions
American Osteopathic Hospital Association
American Association of Medical Colleges
Federation of American Health Systems
Primer Hospital Alliance
National Association of Psychiatric Hospital Systems
Healthcare Financial Management Association
American Pharmaceutical Association
American Society of Consultant Pharmacists
American Society of Hospital Pharmacists
National Association of Chain Drug Stores
National Association of Retail Druggists
Medco Containment Services, Inc.

Exhibit A

Page Four

1. ABC Home Health Services, Inc.
2. ✓ Opticians Association of America
3. American Group Practice Association
4. ✓ Camden-Clark Hospital
5. ✓ Alzheimer's Association
6. ✓ American Nurses Association
7. National Black Women's Health Project
8. ✓ National Committee to Preserve Social Security and Medicare
9. ✓ National Multiple Sclerosis Society
10. ✓ United Cerebral Palsy Association, Inc.
11. Health Care Leadership Council
12. Chartered Health Inc.
13. ✓ American Pharmaceutical Association
14. American Health Care Management
15. Interactive Health Network
16. ✓ Generic Pharmaceutical Industry
17. Health Industry Manufactures
18. ✓ Pharmaceutical Manufactures
19. ✓ Medics Pharmaceutical Corp.
20. ✓ Association of Maternal and Child Health Programs
21. ✓ National Association of Children's Hospital and Regulated Institutes
22. ✓ National Commission on Infant Mortality
23. ✓ American Academy of Pediatrics

Meetings with Outside Groups
Ira Magaziner

March 10, 1993

Providers

American Hospital Association
American Medical Association
Association of Academic Surgeons
Federation of American Health Systems
Mayo Clinic
National Association of Public Hospitals

Health Care Industry

Health Industry Manufacturers Association
Home Health Care Coalition

Insurance

Aetna
Blue Cross/Blue Shield
CIGNA
Health Insurance Association of America
Metropolitan Life
National Association of Professional Insurance Agents
Prudential
Travelers

Labor

AFL-CIO

Seniors

AARP
National Committee to Preserve Social Security and Medicare (2X)

Business

Chamber of Commerce
Chrysler
Ford
General Motors
International Communications Industries Association
National Association of Small Business Investment Companies
National Retail Federation
National Small Business Legislative Council
National Moving and Storage Association
National Federation of Independent Business (NFIB)

Pharmaceutical Manufacturers

Generic Pharmaceutical Industry Association
National Association of Pharmaceutical Manufacturers
National Pharmaceutical Alliance
Pharmaceutical Manufacturers Association

Pharmacists

National Association of Retail Drug Stores
National Association of Chain Drug Stores

Ira Meetings, cont.

Coalitions

National Leadership Coalition for Health Care Reform
Health Care Delivery Advisory Group

Intergovernmental

National Governors' Association
National Association of Insurance Commissioners
National Association of County Officials
National League of Cities

Meetings on Health Care

Carol H. Rasco

January 28

- ✓ -Governor Romer/NGA Staff
- ✓ -Family Voices (parents of disabled children)

February 1

- Governors at White House
- CHR spoke to COS of Governors

February 4

- CHR spoke to Woman's Division of Atlanta Jewish Federation

February 5

- Sen. Kennedy

February 8

- ✓ -Mike Wenger of Appalachian Regional Commission

February 11

- ✓ -National Council of Jewish Women
- ✓ -Federation of American Health System
- ✓ -Health Care Leadership Council

February 12 & 13

- 4 meetings with different groups in Mrs. Clinton's Office

February 16

- ✓ -American Jewish Committee
- ✓ -American Speech & Hearing Assoc.

February 18

- ✓ -5 major insurance firms

February 22

- ✓ -Southern Regional Institute on Children & Families

February 23

- ✓ -Coalition for American Children

February 25

- ✓ -Paul Ellwood

March 2

- ✓ -NARD rep.
- ✓ -National Urban League rep.

March 3

- ✓ -NARAL rep.

March 5

-National Commission on Children rep.

March 8

-Alpha Center: Rural Health Care

-Mayor of San Juan

March 9

-6 biotech firms

*NOTE: THIS LIST DOES NOT INCLUDE PRESS

Clinton Presidential Records Digital Records Marker

This is not a presidential record. This is used as an administrative marker by the William J. Clinton Presidential Library Staff.

This marker identifies the place of a publication.

Publications have not been scanned in their entirety for the purpose of digitization. To see the full publication please search online or visit the Clinton Presidential Library's Research Room.

The Health Security Act

Benefits for Business



“The Health Security Act preserves our employer-based, privately-financed system of health care. It will control the costs that are hurting American businesses’ ability to compete. And it will help small business owners provide affordable insurance for themselves, their employees, and their families.”

– *President Bill Clinton*
