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Series/Staff Member: Alexis Herman/Ruby Moy

Subseries:

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February 1995 [3]

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Withdrawal/Redaction Marker

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DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. memo	[Personally Identifiable Information] [partial] (1 page)	02/07/1995	b(6)

COLLECTION:

Clinton Presidential Records
Public Liaison
Alexis Herman
OA/Box Number: 5902

FOLDER TITLE:

February 1995 [3]

2012-0741-F
rs2686

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
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b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

February 6, 1995

BLACK WOMEN BUSINESS AWARDS LUNCHEON

TO: Mrs. Hillary Clinton
DATE: Wednesday, February 8, 1995
TIME: 12 noon to 2 p.m.
LOCATION: Capital Hill Hyatt Hotel
400 New Jersey Avenue, NW.
Washington, D.C.
FROM: Ruby Moy

I. PURPOSE

To bring greetings to The National Federation of Black Women Business Owners, their guests and honorees at the Third Annual "Black Women of Courage" Luncheon.

II. BACKGROUND

The National Federation of Black Women Business Owners was created in 1984 by a group of African American women to address women business owners' needs and to stimulate growth and development. The organization has 5000 members, nationwide, including women business owners and women seeking to start businesses. The women-owned businesses range in size from one employee to 4-500.

The administration has always taken active steps to support and enhance the roles of women in our society. Within the last six months, the White House has begun a series of Women's Leadership Briefings. These briefings list the accomplishments of the administration for women. The First Lady has personally been involved.

Seven African American women will be honored at the luncheon, including two Clinton Administration appointees. Expected attendance between 400-500.

III. PARTICIPANTS

In addition to those listed on the program, the following people will also participate:

Mayor Marion Barry (greetings and proclamation)
Rev. Shirley Caesar (sings)
Alexis Herman (introduces Mrs. Clinton)

IV. PRESS

C-Span has been requested. (They taped last year's program.)

V. ATTACHMENTS

Program (Draft copy)
Invitation

As business women, you all know the importance of titles and ~~the meaning behind a~~
job descriptions. Job descriptions are ~~the tools~~ used to define what the title means.
And titles are used for business cards. All job descriptions and all titles fall short of
describing the *we all know that*

one of the most inadequately defined title & job descriptions
Throughout history, the title and job description of First Lady has never been
adequately described. And in this time in history with Hilary Clinton as First Lady, *has been*
what she does and how she too serves the country. But in many ways she is like *that of*
many of you. She is a business woman. Whether she is focusing on the health and *1st Ld*
well being of her family or the nation's families and children, she is about the business
of improve lives in throughout this country. She is a chief financial officer,
guaranteeing that from social events to state dinners to _____ - come in on-time
and on budget for the White House. She is a leader. She is a lawyer. She is a

As women of color, you all understand the difficulty of being judged, before you have
accomplished your task. As a modern day First Lady, Hilary Clinton faces that
dilemma every day. But just as you have learned to forge ahead and do what must
be done in spite of the judgements, so too has Hilary. And that is why

John - to be with me

I miss

Ken - a little on time

*of Bush but not Ben
a one woman show to
single me easily
up, my*

to me

As business women, you all know the importance of titles and job descriptions. Job descriptions are used to define what you do. And titles are used, unappropriately, to define who you are. We all know that most job descriptions and titles fall short of truly defining what we do.

Throughout history, one of the most inadequately defined title and job description has been that of First Lady. And at this time in history and with Hilary Clinton as First Lady, what she does and how she, too, serves the country has never reflected her contributions to the business of this country. In many ways she is like many of you. She is a business women. Whether focusin

Withdrawal/Redaction Sheet

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Feb 8
5p
Wind Room

February 7, 1995

MEMORANDUM TO RUBY

FROM: MAC

SUBJECT: FRIENDS

All of the "Friends" have been contacted. The following are attending so far:

Mike Berman

Al From

Susan Thomases

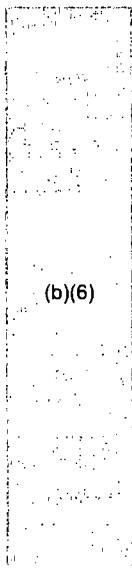
Anne Wexler

Harry McPherson

Jody Powell

Bob Healy

Ernie Green



sending in for parking

REQUEST FOR APPOINTMENT PARKING

THIS FORM MUST BE COMPLETED AND SENT BY FAX
TO EXT. 61655 AT LEAST 2 HOURS IN ADVANCE
(or by 5:00 p.m. on Friday for weekend parking)

Date February 7, 1995

Requestor's Name Ruby May

Requestor's Office Public Liaison

Phone Extension 66955 Room # WN/2Fl.

Date Parking Needed Wednesday, February 8

Name of Driver Al From

Make of Car Infinity J30

State and License # Maryland BBV 559

Type Needed (check one): Parking Space Needed X or Drop-off Only _____

Time of Arrival 5:00 pm

Time of Departure 6:15 pm

Reason for Request Mr. From is meeting w/ Alexis Herman

- It is your responsibility to contact WAVES to clear in the driver and all passengers arriving in the car.
- Management and Administration reserves the right to deny any request for appointment parking.

National Federation of Black Women Business Owners

**Contact: Janis F. Kearney
Tia Williams
(202) 529-4779**

February 6, 1995

Hillary Rodham Clinton to Address Black Women Business Owners

WA,DC--First Lady Hillary Rodham Clinton is scheduled to address The National Federation of Black Women Business Owners, their guests and honorees at the Third Annual "Black Women of Courage" Luncheon. The event will be held Wednesday, February 8, 1995 at the Capital Hill Hyatt Hotel at 12 noon.

According to NFBWBO President Mary Walker, this is the third year for the luncheon. This year, seven African American women who have demonstrated courage in developing national, state and local businesses will be honored, including two Clinton Administration appointees.

Honorees include: **Jeannette Brown**, Deputy Director, Office of Acquisition Management for Environmental Protection Agency; **Vickki Buckly**, Secretary of State, Colorado - the first African American woman named to such a position; **Floretta D. McKenzie**, President of McKenzie Group, Inc.; **Cassandra M. Pulley**, Deputy Administrator, U.S. Small Business Administration; **Cathy Hughes**, President and CEO of Radio One, Inc. and Radio One of Maryland, Inc. and **Debra Sawyer**, President and CEO, Profile of Environmental Decision International, Inc.

Shirley Ceasar, internationally acclaimed gospel singer and business woman, is honorary chair of the event.

The NFBWBO was created in 1984 by a group of African American women to address women business owners' needs, and to remedy environmental obstacles in the market place that hinders business growth and development. As of today the organization has grown to more than 5,000 members, nationwide, including women business owners and women seeking to start businesses.

DATE: FEBRUARY 6, 1995

***TO: RUBY
456-6455***

***FROM: JANIS F. KEARNEY
205-6748***

RE: NFBWBO LUNCHEON

FRI/Feb 3, 1995

10

CSOB 450/474

THE WHITE HOUSE
WASHINGTON

MEMORANDUM

TO: Alexis Herman
FROM: Ann Stock *AS*
RE: Wellesley Briefing on February ³/~~2~~, 1995
DATE: January 20, 1995

*Doris taking
lead*

Before the Wellesley briefing begins at 10:00 a.m. Karen Williamson and Betty Hutchinson need to do brief "housekeeping remarks" to the class - - it will not be more than a few minutes.

Thank you.

THE WHITE HOUSE

WASHINGTON

February 2, 1995

WELLESLEY COLLEGE CLASS OF '69 BRIEFING

TO: Alexis Herman
DATE: Friday, February 3, 1995
TIME: 10:00 - 12:00 AM
LOCATION: Room 450, OEOB
FROM: Doris Matsui

I. PURPOSE

To recognize and discuss the multifaceted role women play in our society. To inform these women of the steps the administration has taken to address the concerns and difficulties women face in business, the family and the community and what we can do together to continue furthering the advancement of American women.

II. BACKGROUND

The administration has always taken active steps to support and enhance the roles of women in our society. Over the past six months the White House has begun a series of Women's Leadership Briefings which are centered around two main premises; informing the leadership of the women's community on the accomplishments of the administration for women and listening to the concerns and achievements of American women. Mrs. Clinton has taken an active role in this initiative by addressing each group personally. As in past leadership briefings, the briefers should make remarks on the accomplishments or new developments happening in their Department and how they relate to women. The floor should then be opened for a question and answer period.

While the women in this briefing are supportive of the First Lady they are politically diverse. The women attending this briefing are Wellesley College graduates, Class of 1969. This briefing is special because the common factor of these leading women is a quality education at an all-women's college. It demonstrates the importance of education and reflects the support and equality that should be afforded to women in all aspects of society in order for them to succeed in their diverse role.

III. PARTICIPANTS

Ambassador Madeline Albright
Deputy Secretary Madeline Kunin
Attorney General Janet Reno
Secretary Shalala

IV. PRESS PLAN

Closed Press

V. ATTACHMENTS

Agenda
List of Participants

AGENDA

10:00 - 10:05 AM	Alexis M. Herman Welcome and Introduction
10:05 - 10:30 AM	Attorney General Janet Reno
10:30 - 11:00 AM	Secretary Donna Shalala
11:00 - 11:30 AM	Deputy Secretary Madeline Kunin
11:30 - 11:55 AM	Ambassador Madeline Albright
11:55 - 12:00 PM	Alexis M. Herman Closing Remarks

Mrs. Jayne Baker Abrams
Camp Hill, PA

Hon. Eleanor Acheson
Assistant Attorney General, Department of Justice

Ms. Barbara Adin Delacour
Northampton, MA

Mrs. Linda Aland
Dallas, TX

Mrs. Anne Allen
Alexandria, VA

Ms. Cynthia H. Anderson
Chevy Chase, MD

Ms. Carol Anderson
Princeton, NJ

Ms. Holly C. Anderson
Fairfax, VA

Ms. Laura B. Anthony
Washington, D.C.

Dr. Maria Morazzani Appling
Houston, TX

Ms. Christine Badgley
Antrim, NH

Ms. Barbara S. Baker
Cambridge, PA

Mrs. Carolyn L. Barkley
Virginia Beach, VA

Ms. Sue Bernard
Watertown, MA

Mrs. Janet Barton
Oyster Bay, NY

Mrs. Sharon B. Bash
San Francisco, CA

Mrs. Nancy L. Beardsley
Springfield, VA

Ms. Mary Bernson
Seattle, WA

Ms. Elizabeth Bersin
Santa Monica, CA

Ms. Karen Beyard
W. Hartford, CT

Dr. Virginia Blankenhorn
Southfield, MI

Dr. Ellen Blumenthal
Weston, MA

Mme. Jean-Francois Bournot

Ms. Candell Bowles
Charlotte, NC

Ms. Johanna Branson
Medford, MA

Ms. Nancy A. Braymer
Baltimore, MD

Mrs. Drew J. Breakspear
San Francisco, CA

Ms. Nancy Brenner
New York, NY

Ms. Cheryl W. Brierton
San Diego, CA

Mrs. Dana Brooks Brown
Atlanta, GA

Mrs. Susan M. Bryant
Atlanta, GA

Ms. Christine Neva Bullin
San Francisco, CA

Mrs. Carole C. Burnett
Silver Spring, MD

Ms. Pamela Mcl. Byers
San Francisco, CA

Mrs. Sarah Caltvedt
Elmhurst, IL

Ms. Virginia Candee
Newton, MA

Ms. Diane M. Canning
Acton, MA

Ms. Linda Carleton
Guilford, CT

Ms. Louise Carter
Seattle, WA

Ms. Huali G. Chai
Fremont, CA

Mrs. Jane A. Chirurg
New York, NY

Ms. Lynn Christopher
Falls Church, VA

Ms. Mary Clark
Cos Cob, CT

Ms. Rosalie C. Clough
Dunwoody, GA

Dr. Pamela Colony-Cokely
Lebanon, PA

Ms. Meg Colton
Etna, NH

Mrs. Elizabeth Cormier
Hoosik Falls, NY

Mrs. Samuel S. Crocker
Houston, TX

Ms. Jill A. Curran
Blackstone, MA

Mrs. P.S. Czyzak-Dannenbaum

Ms. Jeanne De Pass
Watertown, MA

Mrs. J. Michael DeCenzo
Longmeadow, MA

Ms. Nancy Decker
Watertown, MA

Dr. Nancy Denbo
Cherry Hill, NJ

Ms. Diana Dericks
Honolulu, HI

Ms. Laura Despard
Pittsford, NY

Ms. Dorothy Devine
Peace Dale, RI

Ms. Rhea Dignam
New York, NY

Ms. Nancy Moyer Dingman
Winchester, MA

Ms. Martha Xendall Dispenza
McLean, VA

Mrs. Mary Doherty
Syracuse, NY

Ms. Grace A. Donalds

Mrs. Adrian Doull

Ms. Roberta Drane
Cleveland, OH

Ms. Marianne Chawluk Drumm
Crofton, MD

Miss Dorothy Dubose
Fort Worth, TX

Ms. Martha Dunkelman
Buffalo, NY

Ms. Sallie F. Dunning
Newton, MA

Ms. Betsy Duvall
Denver, CO

Ms. Judy L. Eckart
Livermore, CA

Ms. Janet Efron
Cape Elizabeth, ME

Mrs. Janis Adkins Ennis
McLean, VA

Mrs. Ann Erickson
Chapel Hill, N.C.

Ms. Sharon Phillips Ewing
Swarthmore, PA

Dr. Nancy Eyler
Missula, MT

Ms. Frances Ferguson
Baltimore, MD

Mrs. Barbara Fields
Los Angeles, CA

Hon. Natalie K. Finn
Anchorage, AK

Mrs. Candace Kovacic Fleischer
McLean, VA

Ms. Denise Fletcher
Larchmont, NY

Mrs. Catherine Fisk Forsyth

Ms. Jinnet Fowles
Edina, MN

Mrs. Julia Fox
W. Newton, MA

Ms. Priscilla Fox
Randolph Center, VT

Mrs. Garland Frankel
Chatham, MA

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Rancho Palos Verdes, CA

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Montgomery, AL

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Greenwich, CT

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Manlius, NY

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Bethell, WA

Ms. Rennee Scarpitto Henning
Arlington, VA

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McLean, VA

Ms. Nancy Herron
Montclair, NJ

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Great Falls, VA

Ms. Carol J. Hollingshead
Wayland, MA

Ms. Carolyn Hollingsworth
Broxville, NY

Ms. Meg Hopkins
Andes, NY

Mrs. Toni Houck
Brooklyn, NY

Dr. Elizabeth House
Denver, CO

Ms. Susan Hunter
Perkinsville, VT

Ms. Elizabeth Hutchison
Bridgewater, NJ

Mrs. Jane Izod
Basking Ridge, NJ

Dr. Doris Jackson
Jamaica Plain, MA

Mrs. Kathleen Jackson
Pacific Palisades, CA

Mrs. Carol Jarratt
Roanoke, VA

Mrs. Dectora Coe Jeffers
Portola Valley, CA

Ms. Catherine Hill Jervey
Reston, VA

Mrs. Sarah Parker Johnson
Charlottesville, VA

Mrs. Eleanor Jones
Hudson, OH

Ms. Lynn Judson
Gaithersburg, MD

Mrs. Elizabeth Kam
Avon, CT

Mrs. Spenta D. Kandawalla

Ms. Martha Kapell
Plymouth, MA

Ms. Zsuzsanna Karass
Brooklyn, NY

Mrs. Janet Kasameyer
Portland, OR

Mrs. Marjorie Kelk

Ms. Ellen Kemp
Naussau, NY

Ms. Mary Day Kent
Philadelphia, PA

Ms. Susan A. Keys
Belchertown, MA

Ms. Gabrielle King
Wilmington, DE

Ms. Frances Knight
Belmont, MA

Ms. Karen Koelzer
Huntington Beach, CA

Prof. Carol Krumhanal
Ithaca, NY

Mrs. Harvey Kurzweil
Upper Saddle River, NJ

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Cambridge, MA

Ms. Ann S. Landsberg
Jamaica Plain, MA

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Wellesley, MA

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Canterbury, NH

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Miami, FL

Mrs. Janice Mercer
Dallas, Tx

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Cambridge, MA

Mrs. Deborah Miller
Belmont, MA

Ms. Penelope Miller
Groton, CT

Ms. Donna Minsult
Franklin, TN

Mrs. Jean Moore
Chattanooga, TN

Mrs. Ruth Sisler Morine
Great Falls, VA

Prof. Jane Moss
Waterville, ME

Ms. Sally Muir
Nyack, NY

Mrs. Catherine Mumford
Flemington, NJ

Ms. Cordelia Munroe
Milwaukee, WI

Ms. Eva Murphy
Melrose, MA

Ms. Mary M. Murtagh
Berkeley, CA

Ms. Kim Ballard Nelson
Reston, VA

Ms. Meredith Newman
New York, NY

Dr. Elissa Newport
Rochester, NY

Ms. Elizabeth Nordbeck
Wolfsboro, NH

Ms. Nonna Noto
Washington, DC

Mrs. Janet Notopoulos
Belmont, MA

Ms. Marilyn Nowogroski
Seattle, WA

Ms. Regina Muttall

Ms. Kathleen O'Conner
W. Newton, MA

Dr. Susan Orenstein
Pittsburgh, PA

Dr. Lee Orloff

Mrs. Elizabeth Orr
Richmond, VA

Mrs. Wendy Osborn
Glendale, CA

Ms. Christine Osborne
Minneapolis, MN

Ms. Katherine Page
Lexington, MA

Mrs. Ivy Parish
Denver, CO

Ms. Catherine Neal Parks
Columbia, MO

Mrs. Nancy Pasquali
Palos Verdes Estate, CA

Ms. Luisa Paster
Lawrenceville, NJ

Mrs. Wendy Paulson
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Putney, VT

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Dallas, TX

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Bethesda, MD

Ms. Constance Hoenk Shapiro
Ithaca, NY

Ms. Marilyn Hagstrum Sharpe
Edina, MN

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Mamaroneck, NY

Ms. Susan Sheets
South Dartmouth, MA

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Associate Director, American Nurses Assoc.

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Mrs. Ronald Wallach
Armonk, NY

Mrs. Mary Walsh
Purchase, NY

Ms. Nancy Wanderer
Topsham, ME

Ms. Katherine M. Wanderer
Springfield, VA

Mrs. Rebecca Ward
Weston, CT

Ms. Alvia Wardlaw
Adjunct Curator, Museum of Fine Arts

Ms. Stephanie Warren
Mamaroneck, NY

Dr. Cherry Watts
Paris, TN

Mrs. Harriot Weiskittel
Geneva, NY

Mrs. Carol S. Weisman
Baltimore, MD

Mrs. Suzanne Wells
Phoenixville, PA

Mrs. Diane Wheaton
New London, NH

Mrs. Marian White
Larchmont, NY

Ms. Janet Whitman
New York, NY

Mrs. Dorinda Whitsett
Cincinnati, OH

Ms. Matilda K. Williams
Seminole, OK

Ms. Karen E. Williamson
Washington, DC

Mrs. Ann Williamson
Scarsdale, NY

Ms. Sally Willis
Washington, DC

Ms. Francille Ruson Wilson
Silver Spring, MD

Ms. Janet Wineman
Newton Center, MA

Ms. Heidi Winslow
Newton, CT

Ms. Ann Yonamura Winter
Washington, DC

Ms. Nancy Young
Brookline, MA

Dr. Candace Young
Vancouver, WA

Mrs. Audrey M. Yowell
Bethesda, MD

THE WHITE HOUSE
WASHINGTON

AGENDA

WELLESLEY COLLEGE CLASS OF '69

FRIDAY, FEBRUARY 3, 1995
ROOM 450
10:00AM

WELCOME AND INTRODUCTION

Alexis Herman
Assistant to the President
Director, Office of Public Liaison

REMARKS

Attorney General Janet Reno
Department of Justice

Secretary Donna Shalala
Department of Health and Human Services

Madeleine Kunin
Deputy Secretary
Department of Education

Ambassador Madeleine Albright
Permanent Representative to the United Nations

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REWARDING WORK: THE CASE FOR INCREASING THE MINIMUM WAGE

The President's proposal would increase the minimum wage from \$4.25 to \$5.15 over two years, through two 45 cent increases. The last increase, passed by an overwhelming, bipartisan vote in 1989, and implemented in 1990 and 1991, was also a 90 cent increase in two 45 cent stages. For a full-time, year-round worker at the minimum wage, a 90 cent increase would raise yearly income by \$1,800 -- as much as the average family spends on groceries in over 7 months.

MAINTAINING THE HISTORIC VALUE OF WORK: If the minimum wage were to stay at its current level (\$4.25), it would fall to its lowest real level in forty years. Indeed, the value of the minimum wage is now 27% lower than it was in 1979, and has fallen 45 cents in real value since its last increase in April of 1991. The first half of the President's 90 cent proposal simply restores the minimum wage to its value from the last increase.

RAISING THE MINIMUM WAGE PRIMARILY HELPS ADULT WORKERS -- MOST OF WHOM RELY ON THEIR MINIMUM WAGE JOBS TO SUPPORT THEIR HOUSEHOLDS: Nearly two-thirds of minimum wage workers are adults (63%); over one third of all minimum wage workers (36%) are the sole breadwinners in their families; the average minimum wage worker brought home over half of his or her family's earnings. Thus, a rise in the minimum wage is a significant boost to the standard of living to millions of households.

REWARDS WORK OVER WELFARE: The minimum wage increase provides another crucial measure to reward work and ensure that there is a strong incentive to choose work over welfare.

BETWEEN 11 MILLION AND 14 MILLION WORKERS WOULD BENEFIT FROM THE PRESIDENT'S PROPOSAL TO INCREASE THE MINIMUM WAGE: An estimated 11 million workers, paid by the hour, earn between \$4.25 and \$5.14. Research indicates that an increase in the minimum wage to \$5.15 could have a "ripple" effect on another 3.5 million workers who earn within 50 cents of the new minimum wage.

EMPIRICAL EVIDENCE SHOWS THE PRESIDENT'S PROPOSAL CAN INCREASE WAGES WITHOUT COSTING JOBS: Over a dozen empirical studies have found that moderate increases in the minimum wage do not have a significant impact on employment. These studies include state-specific research that shows that higher state increases in the minimum wage did not result in significant job impacts. As Nobel Laureate Robert Solow stated: "[T]he evidence of job loss is weak. And the fact that the evidence is weak suggests that the impact on jobs is small."

A 90 CENT INCREASE IN THE MINIMUM WAGE WILL LIFT A FAMILY OF FOUR OUT OF POVERTY: The dramatic extension of the Earned Income Tax Credit helped lift hundreds of thousands of working families out of poverty. Yet, by 1996, even the EITC is not enough to lift above the poverty line a family of four making the minimum wage. With the 90 cent minimum wage increase, food stamps, and the EITC, a family of four with a year-round minimum wage worker would be lifted above the poverty line.

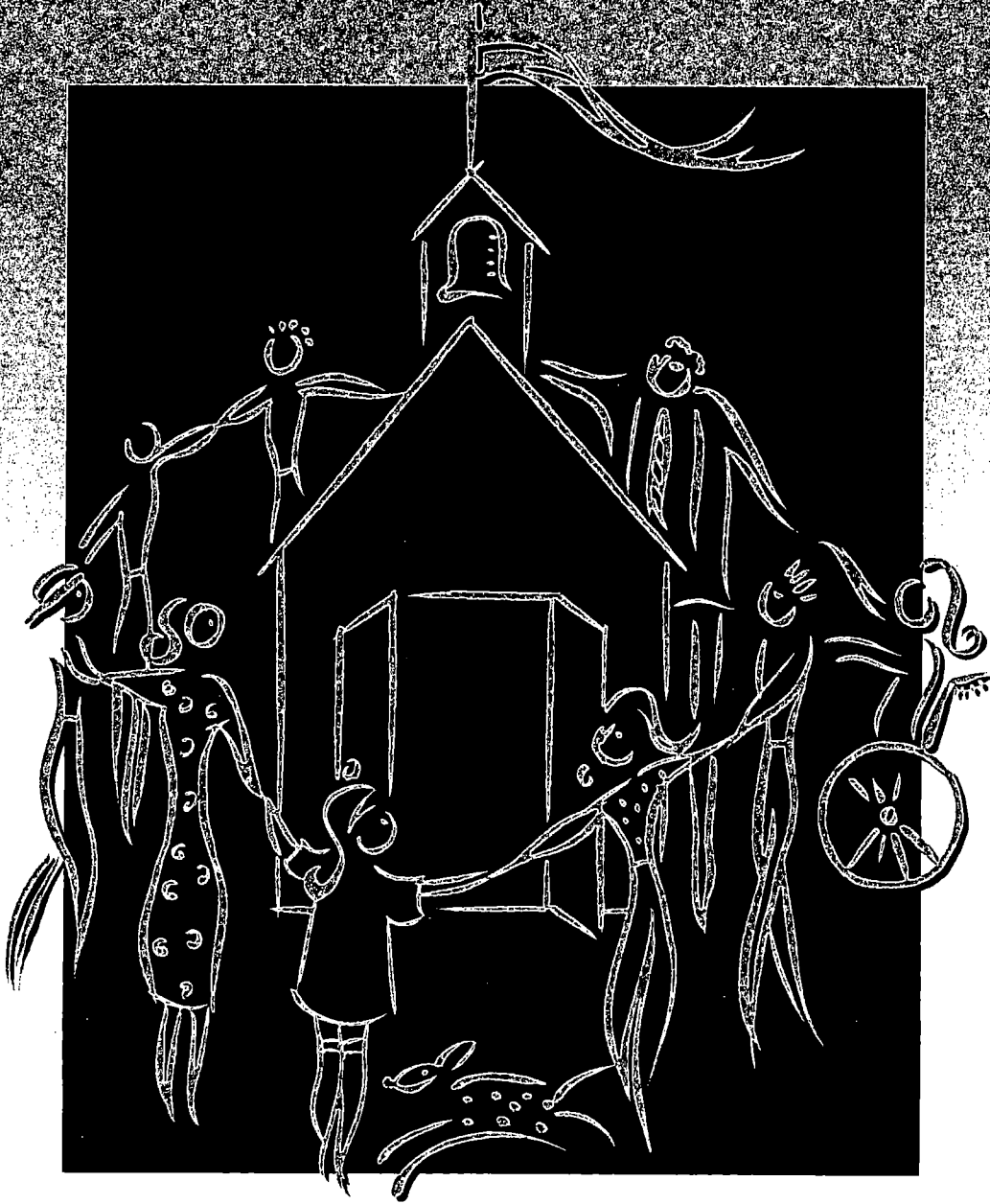
THE LAST MINIMUM WAGE -- ALSO 90 CENTS -- GARNERED STRONG BIPARTISAN SUPPORT. In 1989, the minimum wage was passed by votes of 382 to 37 (135 Republicans) in the House, and 89 to 8 in the Senate (36 Republicans) and was supported by Senator Dole and Rep. Gingrich.

Clinton Presidential Records Digital Records Marker

This is not a presidential record. This is used as an administrative marker by the William J. Clinton Presidential Library Staff.

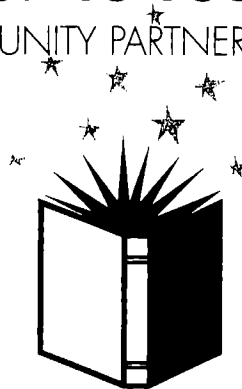
This marker identifies the place of a publication.

Publications have not been scanned in their entirety for the purpose of digitization. To see the full publication please search online or visit the Clinton Presidential Library's Research Room.



AN INVITATION TO YOUR COMMUNITY

BUILDING COMMUNITY PARTNERSHIPS FOR LEARNING



GOALS
2000

A **WORLD-CLASS**
EDUCATION
FOR EVERY CHILD

Feb 2

January 25, 1995

JAN 25 1995

MEMORANDUM TO BRENDA HILLIARD

FROM: Flo McAfee

RE: Foreign Guests to National Prayer Breakfast---February 2, 1995

Attached is a list of the foreign guests including Heads of State expected to attend next week's National Prayer Breakfast. Please regard this as a tentative list.

The suggested schedule is similar to last year's:

7:30 am Meet and Greet with the President and 19 foreign dignitaries

8:00 am NATIONAL PRAYER BREAKFAST

- o Breakfast & Opening
- o Andrew Young, Keynote Speaker
- o Remarks by the President

9:45 am President meet and greet with Heads of State

I hope to have more extensive details by Monday, January 30.

Attachments

cc: Alexis Herman
Steve Hilton
Andrew Sens
Advance & Scheduling

Thursday, February 2, Meeting with the President, Cabinet Room 7:30 a.m.

	Name/Title	Country	Position
1	Shalkh Razzaque Ali	Bangladesh	Speaker of Parliament
2	Jose Roberto Magalhaes-Teixeira	Brazil	Mayor of Campinas
3	Katherine Clerides	Cyprus	Member of Parliament/Daughter of President
4	Enrique Borgo Bustamante	El Salvador	Vice President
5	Vyrion Pilydoras	Greece	Member of Parliament/Formers Government Spokesman
6	Carlos Flores Facusse	Honduras	President of Congress
7	Masaru Hyami	Japan	CEO Nissho Iwai
8	Stevó Crvenkovski	Macedonia	Foreign Minister
9	Humberto Belfi	Nicaragua	Minister of Education
10	Hasib Sabbagh	Palestine	International Businessman & Developer (per Doug)
11	Ted Diro	PNG	Head of Military
12	Anatoly Shabad	Russia	Member of Parliament
13	Lacmuan Kadirgamar	Sri Lanka	Foreign Minister
14	Dr. Kuo-chou Lai	Taiwan	Secretary-General, National Press Council
15	Kemal Naci Eksal	Turkey	Member of Parliament
16	Harry Greenway	U.K.	Member of Parliament/Breakfast Chairman
17	Jan Kasal	Czech Republic	Vice President of Czech Parliament
18	Ijmac Golab	Slovenia	State Secretary
19	Philip Dimitrov	Bulgaria	Member of Parliament, Former Prime Minister

Thursday, February 2, Heads of State Meeting with the President

7:10 a.m. Pick up name tags outside Cabinet Room, ushered to seats via President's walk.

9:30 a.m. Leave breakfast via President's walk to Cabinet Room to meet with the President.

	Name/Title	Country	Position
1	Dame Mary Eugenia Charles	Dominica	Prime Minister
2	Isias Aswerki	Eritrea	President
3	Mart Laar	Estonia	Member of Parliament/Prime Minister (Former)
4	Sitivena Rabuka	Fiji	Prime Minister
5	Mircea Snegar	Moldova	President
6	Waldemar Pawlak	Poland	Prime Minister
7	Mohammed Abdelaziz	Western Sahara	President

REPRESENTATIVES:

MARTIN LANCASTER, CHAIR

DAVE CAMP
BUD CRAMER
VERN EHLERS
BILL EMERSON
TILLIE FOWLER
PETE GEREN
TONY HALL
CARRIE MEEK
CHRISTOPHER SHAYS
IKE SKELTON
BOB STUMP

National Prayer Breakfast
Congressional Executive Committee

POST OFFICE Box 76440
WASHINGTON, D.C. 20013-6440

SENATORS:

DANIEL AKAKA
CONRAD BURNS
PETE DOMENICI
MARK HATFIELD
HOWELL HEFLIN
JOHN F. KERRY
DON NICKLES
SAM NUNN
PAUL SIMON
ALAN SIMPSON
TED STEVENS
HARRIS WOFFORD

December 5, 1994

The Honorable
Alexis Herman
700 Seventh Street Southwest
Washington, DC 20024

Dear Mr. Herman:

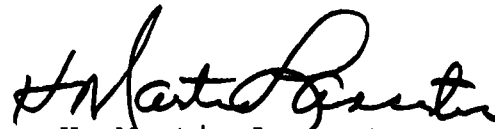
On behalf of the Congressional Committee for the National Prayer Breakfast, I have the pleasure of inviting you to join us for the 43rd National Prayer Breakfast on Thursday, February 2, 1995, at the Washington Hilton Hotel.

For the past 42 years Members of Congress, along with the President of the United States, have joined with other U.S. Government officials, the Diplomatic community, and friends from throughout the United States and over 90 countries to share in the spirit of friendship through prayer and thanksgiving. The National Prayer Breakfast has become a time when leaders from throughout the world can set aside differences and seek to build and strengthen relationships through our love for God and concern for one another.

We sincerely hope you will be able to join us for this special time together. If you have questions or need additional information, please call the committee office at the phone number listed below.

With best wishes,

Cordially,


H. Martin Lancaster

NPB 3

Response Card

For security reasons, this invitation is non-transferable.

I will _____ will not _____

be able to attend the

National Prayer Breakfast

on Thursday morning, February 2, 1995

Name and mailing address: (Please print)

(Res) _____ (Ofc) _____

Please respond within TEN DAYS in the envelope provided.

National Prayer Breakfast

Post Office Box 76440

Washington, D. C. 20013-6440

RSVP NOTICE

For security considerations, this invitation is valid only for the person or persons named on the invitation and is non-transferable. We are unable to accept substitutions.

Also due to security and processing requirements, please return your response card (acceptance or regret) **WITHIN TEN DAYS OF RECEIPT**. However, your response must be received by the coordinating office **no later than January 10**. If your response is received after January 10, we are unable to assure your being seated in the main dining room where the President and other national leaders will be seated. Late responses may necessitate your being seated in the auxiliary dining room, from which guests participate in the breakfast via closed-circuit television.

Please mail your response card regardless of whether a response has been given either verbally or through another individual. Again, a response within **TEN DAYS** of receipt will facilitate your seating.



*Members of the United States Senate
and the House of Representatives
request the pleasure of your company at the
43rd Annual National Prayer Breakfast
with
The President of the United States
and Mrs. Clinton
and other national leaders in the Executive, Judicial
and Legislative Branches
of our government
Thursday, February 2, 1995
at eight o'clock
Guests to be seated by 7:30 a.m.
International Ballroom, Washington Hilton Hotel
Washington, D. C.*

*R. I. V. P.
Card Enclosed*

*Adjournment
by 9:30 a.m.*

**PHOTOCOPY
PRESERVATION**

Do you not know? Have you not heard? The Lord is the everlasting God, the Creator of the ends of the earth. He will not grow tired or weary, and his understanding no one can fathom. He gives strength to the weary and increases the power of the weak. Even youths grow tired and weary, and young men stumble and fall; but those who hope in the Lord will renew their strength. They will soar on wings like eagles; they will run and not grow weary, they will walk and not be faint.

Isaiah 40:28-31 (NIV)

Rejoice in the Lord always; again I will say, Rejoice. Let all men know your forbearance. The Lord is at hand. Have no anxiety about anything, but in everything by prayer and supplication with thanksgiving let your requests be made known to God. And the peace of God, which passes all understanding, will keep your hearts and your minds in Christ Jesus. Finally, brethren, whatever is true, whatever is honorable, whatever is just, whatever is pure, whatever is lovely, whatever is gracious, if there is any excellence, if there is anything worthy of praise, think about these things.

Philippians 4:4-8 (RSV)

Historically the leadership of our Nation has turned to Almighty God for strength and guidance.

In this spirit, the United States Senate and the House of Representatives Breakfast Groups, which meet to deepen friendships, to pray and counsel together, inaugurated the National Prayer Breakfast to specifically seek the Lord's guidance and strength as well as to reaffirm our faith and to renew the dedication of our Nation and ourselves to God and His purposes.

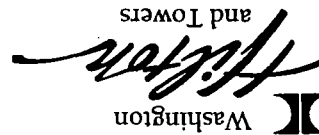
This event in the Nation's Capital seeks to encourage men and women throughout the United States and the world to recognize their privileges and responsibilities before God.

With the desire to deepen the spiritual life and moral fiber of the people through a leadership led by God, there have been, in all fifty states, similar breakfasts inaugurated by governors, mayors and other responsible persons.

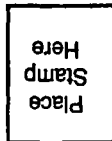
As a natural outgrowth of such gatherings, many people throughout the world are finding through the Spirit of Jesus Christ a fellowship that is helping to build true community in the family of nations.

Attention: Reservations Department

1919 Connecticut Avenue, N.W.
Washington, D.C. 20009



**PHOTOCOPY
PRESERVATION**



We are putting *Zip* into our Registration

The Washington Hilton & Towers would like to introduce you to a new time-saving way to check in and out of our hotel. By checking the advance registration box, you have arranged your registration and checkout before you even leave home. When you arrive, your keys will be ready and waiting at our special check-in desk, and on the day of your departure, your room bill will be placed under your guest room door.

To zip into the Washington Hilton & Towers, please complete the form inside and return it today. To participate in this program a valid credit card number is required. Your credit card number will be used in the same manner as if you were registering the day you arrive at our hotel, and will establish credit for charges you anticipate during your stay with us. This credit card must be valid for the entire anticipated amount you will pay upon departure from the Washington Hilton & Towers.

1. A one night's room rate deposit is required to hold your reservation. Enclose deposit or provide credit card number below. One night's room and tax will be charged to credit card.
2. Hotel check-in time is 3:00 PM. Check-out time is 12 noon. Specific accommodations cannot be guaranteed.
3. Do you wish to be registered in advance? Yes _____ No _____

If yes, see other side. Your signature below is required to Zip Check-In.

GENERAL INFORMATION

LOCATION

The Washington Hilton and Towers is a 1123-room hotel conveniently located on Connecticut Avenue, one mile from the White House, within walking distance to Embassy Row, shopping, the National Zoo, Washington's Metro subway system, and over 30 restaurants. Accessible to museums, monuments, and the Georgetown neighborhood.

HOSPITALITY ARRANGEMENTS

The Washington Hilton and Towers offers 49 hospitality suites. Our Hospitality Manager will be pleased to assist you with all food and beverage arrangements for your suite. Call (202) 797-5815.

TOWERS LEVEL

The top floor of the main hotel comprises The Towers for the ultimate luxury in the Hilton tradition. With the feeling of the finest small hotels, The Towers' V.I.P. services and amenities include private registration and lounge, honor bar, continental breakfast, turndown service, newspapers, and panoramic view.

Detach before mailing

SPORT AND HEALTH CLUB

One of D.C.'s finest health clubs is available to you as a hotel guest. The Sport and Health club offers full Cybex circuit training, aerobics, three outdoor Har-Tru tennis courts, seasonal Olympic size pool, steam room, and full service trainers. (Massages are available upon request.)

RESTAURANTS

The Washington Hilton and Towers features two restaurants: Our Capital Cafe offers tantalizing breakfast, lunch, and exciting dinner buffet. We also offer our Fitness First selections in addition to our daily specials and regular menu items. Our 1919 Grill offers a unique selection of steaks, seafood and pasta, in a comfortable and traditional atmosphere.

HILTON HHONORS

Every time you stay at a Hilton Hotel you can earn bonus points that add up to exciting travel rewards through the Hilton HHonors Program. Call 1-800-HHONORS for more information.

If accommodation is not available at rate requested, it will be assigned at the nearest available rate.

**PHOTOCOPY
PRESERVATION**

RESERVATION PROCEDURE INFORMATION

1. The first night's room rate is required as an advance deposit for all reservations. Deposits are required within 15 days of the date of confirmation.

Your deposit may be made by check or credit card. When using a credit card number, you must include: the expiration date, card holder's name, and signature. The credit card must belong to the reservation holder.

If the reservation is made within 15 days of arrival, a credit card deposit is required to guarantee a reservation. In the event that a cancellation is necessary, your deposit will be returned if canceled 72 hours prior to scheduled arrival. When calling to cancel please obtain a cancellation number.

2. Check-in time is 3 p.m. Check-out time is 12 noon (EST).
3. All food and beverage served in the hotel must be provided by the hotel. Any items brought into the hotel will be subject to a corkage fee.
4. Reservations must be received no later than January 12, 1995

Washington Hilton and Towers Reservations: (202) 797-5820
Reservations Fax: (202) 797-5755
Hotel Guest Fax: (202) 265-8221
Direct Hotel Number: (202) 483-3000
Worldwide reservations: 1-800-HILTONS

Detach before mailing

NATIONAL PRAYER BREAKFAST JANUARY 31, 1995 - FEBRUARY 4, 1995

Last Name	First	Middle
Firm		
Street		
City	State	Zip
Deposit Charged to Credit Card #		
Credit Card Type	Exp. Date	Signature
HHonors Number:		
Daytime Phone #:		

SHARING WITH:

Last Name First Middle

Arrival Date: Departure Date:

Arrival Time: am /pm

Please Circle Type of Accommodation and Rate Requested:

Single: \$136, \$146, \$160, \$171

Double: \$156, \$166, \$180, \$191

Double/Double (Two Double Beds): \$156, \$166, \$180, \$191

Towers Single: \$231

Towers Double: \$251

Parlor and 1-Bedroom Suite: \$445 and up

Parlor and 2-Bedroom Suite: \$637 and up

ADA Accessible Room Yes

\$ per additional person in room. How many ?

☐ non-smoking room – based on availability.

Rates do not include applicable taxes.

If accommodation is not available at rate requested, it will be assigned at the nearest available rate.

FEB 2
1100-1115
CAROL RASCO'S
OFFICE

EXECUTIVE OFFICE OF THE PRESIDENT

01-Feb-1995 11:55am

TO: (See Below)

FROM: Julie E. Demeo
Domestic Policy Council

SUBJECT: NGA WELFARE MTG

MEETING TOMORROW!

There will be a meeting on welfare reform with White House, HHS and NGA staff from 11:00-12:00 in Carol Rasco's office TOMORROW (Thursday).

The meeting will be White House and HHS Staff ONLY from 11:00-11:15, so it will be important to start promptly.

The group will be joined by Ray Scheppac and possibly others from NGA from 11:15-12:00.

The following WH staff are invited:

Panetta
Rasco
Hale
Griffin
Emanuel
Reed
Emerson
Ben-Ami

Rivlin
Brophy
Herman

Please let me know if you can attend or who you will be in your place.

Thanks,

Julie (x62216).

Distribution:

TO: Anna Winderbaum
TO: Ann M. Cattalini
TO: Erin A. O'Connor
TO: Christa T. Robinson

**President William Jefferson Clinton'
43rd Annual National Prayer Breakfast
Washington Hilton Hotel
Washington, D.C.
February 2, 1995**

***Acknowledgements:** Martin Lancaster [introduces you]. Andrew Young [deliver of message]. We share in his grief over the loss of his wife of 40 years, Jean Childs Young. We are thankful that he continues to carry on his service to his Lord and to us.

***The Reverend Billy Graham** [deliver of closing prayer]. He, too, has risen up from trials [Parkinson's Disease] to carry on his mission for God. One of his grandsons [Jonathan Lotz] explains his continued vigor: "The Holy Spirit grants his servant strength and voice when he stands up to proclaim the Word of God." He has inspired me since I was an 11-year-old boy, when I first heard him preach. He has inspired our nation's leaders for even longer. This is the 41st of these gatherings he has attended [out of 43 total]. We pray he will continue.

***Overall theme: Reconciliation.** We gather to give support to one another, as we try to live out our faith in the public arena. This is difficult, especially so in this capital and in these days. Yet, more than ever, I sense that people across our country long to see us work together -- to overcome our differences with compassion and a genuine desire to serve the common good.

***We see the power of this hope around the world in nations inspired by our example:** from Northern Ireland, to South Africa, to the Middle East. [Might offer prayer for the Middle East to find courage to go the next mile on their long journey to peace.]

***We learn several lessons about the hope that we can move forward together from the incredible journeys of Andrew Young and Billy Graham.**

***First, working together.** Their lives teach that God's work is to break down the walls that separate us [a central message of Young's spiritual memoir, "A Way Out of No Way"]. They have lived out the teaching of Jesus. The letter to the Ephesians says: "For he is our peace, who has made us both one, and has broken down the dividing wall of hostility." [Eph. 2:14 RSV]:

***Rev. Graham:** bringing together tens of millions of many faiths in the power of forgiveness.

***Andrew Young:** stressing reconciliation -- from civil rights, to mayor of Atlanta, to the 1996 Olympics.

***We must not let the work of their lives come undone.** Despite anger and disagreements of the moment, we have much more that

unites us -- our love for this land and our dream that our children will know an even better day than we have known.

***Fulfilling that dream is our covenant -- our solemn agreement -- as people of faith. I have talked about a New Covenant, our shared responsibility and commitment. More than just about the things of this world, it is about the things of the spirit. We must heed the stirrings that tell us that some problems can only be solved from the inside out, not the outside in. We must take responsibility for ourselves, our families, our communities and our fellow men and women.**

***That is why, last week, I asked religious leaders to call their congregations to put their faith into action, to reach out to our children and to all those who have suffered from the breakdown of the care, concern and love that we hold so dear.**

***Second, call for civility. As we work together, we must remember the words of Andrew Young's guiding light, Martin Luther King, in another time of division: "We are all children of God, and we have got to learn to live together as brothers or we will perish together as fools." That has been the way of Young and Graham. That was the lesson of the Apostle Paul in Romans:**

"Repay no one evil for evil, but take thought for what is noble in the sight of all. . . . Do not be overcome by evil, but overcome evil with good." [Romans 12:17,18,21]

Third, call for humility. Finally, we must learn the power of humility, as we have been taught by these men and by all events in all times. None of us has all the answers. [Cite to Romans or Proverbs]:

"For by the grace given to me, I bid every one among you not to think of himself more highly than he ought to think, but to think with sober judgment, each according to the measure of faith which God has assigned him." [Romans 12:3]

"The king's heart is a stream of water in the hand of the Lord; he turns it wherever he will. Every way of a man is right in his own eyes, but the Lord weighs the heart." [Proverbs 21:1-2]

***Conclusion, call for prayer. We can only succeed if we come together, if we act with civility towards one another, and if we recognize that none of us has the one and certain truth. I ask for your prayers and for the prayers of all our people. We are their servants, not the sovereign. Pray that when we are off target, God will grant us the wisdom to see our mistakes. And pray that when we are on target, God will grant us the courage to continue as we see we must.**

To Alexis Herman

Fax: 202-456-2983

From: Toni Fay

Date: January ¹⁷ 5, 1995

Pages: 4, including cover sheet.

Toni Fay would like to extend an invitation to you and a guest to the Corporate Pioneers Gala Tribute on Thursday, February 2, 1995 (invitation attached).

Please fill out the bottom portion of this note and fax back to:

Michelle Burnett
Fax # (212)484-6417

fax

Please check the appropriate choice:

_____ My guest and I will attend the celebration.

_____ I cannot attend the celebration.

_____ Total number of tickets.

From the desk of...

Toni Fay
VP/Community Relations
Time Warner, Inc.
75 Rockefeller Center
New York, NY 10019

(212) 484-6401
Fax: (212) 484-6417



Hotel Information

The Business Policy Review Council has made arrangements with the Grand Hyatt Hotel to provide you with special rates during the Corporate Pioneers Gala Tribute.

Reservations must be made directly with the hotel. To receive the special rate, indicate that you are attending the BPRC Gala. Please note: *rates will not be honored after the cutoff date.*

THE GRAND HYATT HOTEL

1000 H Street, N.W.
Washington, D.C. 20001
800-233-1234
202-582-1234

Rates: Single: \$129.00
Double: Same

Cutoff date: 1/23/95

The Business Policy Review Council

invites you to attend a

Gala Tribute in Honor of our

Corporate Pioneers

Thursday, February 2, 1995

from six-thirty until ten p.m.

The Grand Hyatt Hotel

1000 H Street, Northwest

Washington, D.C.

A Portion of the Proceeds to Benefit

The Children's Defense Fund's

Black Community Crusade for Children

and

The Tom Skinner Leadership Institute

(Special Guest Artist: Nneena Freelon)

Honorees

Lee A. Archer, Jr.

General Foods Corporation

Frederick H. Black

General Electric

Joseph Black

Greyhound Corporation

Henry Brown

Anheuser-Busch, Inc.

Levi Jackson

Ford Motor Company

Dorothy J. Orr

Equitable Financial Companies Incorporated

Harvey Russell

Pepsico, Inc.

Thomas Shropshire

Miller Brewing Company

James "Bud" Ward

Marriott Corporation

Abraham S. Venable

General Motors Company

Black Tie

R.S.V. P. 202-331-3201

THE
BUSINESS POLICY
REVIEW COUNCIL

invites you to a

Corporate
Pioneers
Gala
Tribute

The Children's Defense Fund's Black Community Crusade for Children

The Black Community Crusade for Children (BCCC) is an intensive, long-term effort to mobilize the African-American community on behalf of Black children and families. The BCCC's mission is to ensure that *No Child is Left Behind and that Every Child has a Healthy Start, a Head Start, a Fair Start, and a Safe Start in Life* with the support of caring parents and communities.

To achieve these goals BCCC:

- Communicates the crises facing Black children and the steps that must be taken to produce positive outcomes.
- Builds effective, informed African-American leadership focused on the needs of Black children.
- Inspires, encourages and supports high-quality, effective personal and organizational actions, programs and initiatives to improve the life circumstances and chances for Black children.

The Tom Skinner Leadership Institute

The Tom Skinner Leadership Institute works with youth and adults to provide the skills needed for personal and professional excellence. Its Learning Center uses the latest in computer and video technology to teach basic life skills.

The Institute offers an opportunity to build a new generation of leaders. These young people are being prepared to work effectively for economic, educational and political empowerment. Students from different ethnic and cultural groups live and work together while building bridges of understanding. Through the Institute, inner-city youth trapped in environments of poverty, crime and violence spend time in a wholesome outdoor rural setting, building character and gaining self-confidence.

Benjamin S. Ruffin, Chair
Hilton O. Smith, Vice Chair
Helen Love, Secretary
Mark V. Monteverdi, Assistant Secretary
Fred Black, Treasurer
Velma Jeffers, Assistant Treasurer

Abbott, Leandra
Cox Edison
Allen, Clyde
House of Seagram
Archer Jr., Lee A.
General Foods Corp. (Retired)
Bennett, Theodore
Coca-Cola Bottling Co. of N.Y.
Berkley, Vincent
Pizza Hut, Inc.
Billingslea, Robert
Walt Disney Company
Black, Fred
General Electric (Retired)
Black, Joseph (Joe)
Greyhound Corporation (Retired)
Brown, Henry H.
Anheuser-Busch, Inc. (Retired)
Calhoun, Essie L.
Eastman Kodak Company
Chess, Eva
Sara Lee Corporation
Cox, Maurice
Pepsi-Cola Company
Davis, Darwin N.
The Equitable Life Assurance
Society of U.S.
Davis, Denise
United American Health
Davis, Philip
Kraft General Foods Corporation
Doss, Lawrence P.
Coopers & Lybrand (Retired)
Fay, Toni
Time Warner, Inc.

Ford III, Ulysses G.
Waste Management, Inc.
Hammond, James
Ira Walker Corp. (Retired)
Hankin, Noel
Miller Brewing Company
Harrison, Ronald E.
PepsiCo, Inc.
Hitchcock, Jeanne
Southland Corporation
Hodgins, Patricia
American Express
Holmes, Leroy
Duracell Inc.
Hopson, Melvin
McDonald's Corporation
Home, Donnetta
United Airlines
Jackson, Alfred
Scholastic Inc.
Jeffers, Velma
The Gillette Company
Jones, Ingrid Saunders
The Coca-Cola Company
LeGrand, Ronald A.
Nabisco Food Group
Love, Helen B.
Ford Motor Company
McCullers, Eugene
The Coca-Cola Company
Monteverdi, Mark V.
Philip Morris Companies Inc.
Newman, Paul
General Motors

Reid, Charles III
Kraft General Foods, Inc.
Richardson, Ernest A.
St. Regis Paper Company (Retired)
Ruffin, Benjamin S.
R.J. Reynolds Tobacco Company
Russell, Harvey C.
PepsiCo, Inc. (Retired)
Shropshire, Thomas B.
Miller Brewing Company (Retired)
Simon, Walter
Kentucky Fried Chicken Corporation
Smith, Hilton O.
Turner Construction Corporation
Smith III, Wayman L.
Anheuser-Busch, Inc.
Sutton, James C.
Eastern Kodak Company
Taylor, LeBaron
Sony Music Entertainment Inc.
Theus, Lucius
Allied Signal Automotive (Retired)
Venable, Abraham
General Motors (Retired)
Ward, James (Bud)
Marron Corporation (Retired)
Williams, Charles T.
Scheufler Distillers (Retired)
Williams, Elynor A.
Sara Lee Corporation
Williams, Jesse T. Sr.
Goodyear Tire and Rubber Company
Williams, Roy Levy
Chrysler Corporation

On behalf of the
The Business Policy Review Council
ould like to personally invite you to join us for a special
evening as we honor our mentors during the
Corporate Pioneer Gala Tribute

— — —
Gala Planning Committee

Chair

LeBaron Taylor

Sony Music Entertainment Inc.

Co-Chairs

Toni Fay

Time-Warner Inc.

Leroy Holmes, Jr.

Duracell Inc.

Robert Billingslea

Walt Disney Company

Benjamin S. Ruffin

R.J. Reynolds Tobacco Company

Hilton O. Smith

Turner Construction, Company

Nneena Freelon courtesy of Sony Music Entertainment Inc.

Printing courtesy of Philip Morris Companies Inc.

Event Coordinator, Tucker McKenzie Inc.

MEETING WITH ARMENIAN-AMERICANS
Thursday, February 2, 1995
The Ward Room, 3:15pm

PARTICIPANTS

Armenian National Committee of America

Mr. Garabed Armenian, Director, Government Finance
Westinghouse Corporation and Board Member
Armenian National Committee of America
Washington, DC

Mr. Mourad Topalian, Chairman
Armenian National Committee of America
Warrensville Heights, OH

Armenian Assembly of America

Mr. Carl Bazarian, Chairman, Board of Directors
Armenian Assembly of America
Washington, DC

Ms. Carolyn Mugar, President, Board of Trustees
Armenian Assembly of America
Cambridge, MA

Armenian General Benevolent Union

Ms. Louise Simone, President
Armenian General Benevolent Union
New York, NY

Mr. Barry Zorthian, Member, Board of Directors
Armenian General Benevolent Union
Arlington, VA

Administration Representatives

Nancy Soderberg, NSC
Rosemarie Forsythe, NSC
Ambassador Thomas Simons, State Dept.
Marilyn DiGiacobbe, OPL

Michael Mahdesian, AID

If she were able to
come by and say hello
at least, that would be
helpful. We're in the
West Lobby until 3:15 pm -
then Ward Room, MESS

To: Alexis Herman
From: Amy Wilkins
Re: Media Contacts for Selected Ministers Attending
Tonight's Dinner with President Clinton
Date: 2-1-95

Ben Johnson has reviewed the list of pastors having dinner with the President tonight and has selected eight that he believes should be asked to speak to the press back home about the teen pregnancy campaign.

Media Affairs has pulled the key radio and print out-lets in the eight areas represented by the pastors and has put together a list for each of the pastors.

Lorrie has told me that you're going to get this information to each of the pastors this evening.

Below is a list of the pastors.

Attached is a folder for each of the eight.

Bishop H.H. Brookins

Bishop Fred James

Rev. Otis Moss

Rev. Charles Adams

Rev. Amos Brown

Rev. John Miles

Rev. Franklyn Richardson

Rev. Joseph Roberts

I'm also sending along a complete set for OLP's record.

Alexis, Thanks for doing this.

LEHMAN BROTHERS

FACSIMILE COVER SHEET

DATE: 2/2/

PAGES (including cover): 2

TO:

Name:

Alexis Iferman / Ruby.

Company:

Phone:

Fax:

456-2983

FROM: Ernest G. Green

Public Finance

(202) 452-4728 (Direct phone number)

(202) 452-4752 (FAX)

MESSAGE:

Ruby,

Ernie is inviting Alexis
to be his guest at the table.
(The affair is Black Tie)

Barbara

The information contained in this fax message is intended only for the personal and confidential use of the designated recipients named above. If the reader of this message is not the intended recipient or an agent responsible for delivering it to the intended recipient, you are hereby notified that you have received this document in error, and that any review, dissemination, distribution, or copying of this message is strictly prohibited. If you have received this communication in error, please notify us immediately by telephone and return the original message to us by mail. Thank you.

JAN 9 '95 12:44

PHILIP MORRIS CO, INC.

P. 3/ 8

The Business Policy Review Council**Invites you to attend a****Gala Tribute in Honor of our****Corporate Pioneers****Thursday, February 2, 1995****from six-thirty until ten p.m.****The Grand Hyatt Hotel****1000 H Street, Northwest.****Washington, D.C.****A Portion of the Proceeds to Benefit****The Children's Defense Fund's****Black Community Crusade for Children****and****The Tom Skinner Leadership Institute****(Special Guest Artist: Nneena Freelon)****Black Tie****R.S.V. P. 202-331-3201**

ADMIT

Mr. William Webster

National Prayer Breakfast

INTERNATIONAL BALLROOM
WASHINGTON HILTON HOTEL

Thursday, February 2, 1995
at 7:30 am

This card must be presented
for admission.

For security reasons, this card is
non-transferable

Please be
seated at
Table No.

27

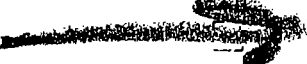
T/C F10
Steve
Ben

Document No. _____

WHITE HOUSE STAFFING MEMORANDUM

DATE: 2/1/95 ACTION/CONCURRENCE/COMMENT DUE BY: _____

SUBJECT: NATIONAL PRAYER BREAKFAST

	ACTION	FYI		ACTION	FYI
VICE PRESIDENT	☐	☐	QUINN	☐	☐
PANETTA	☐	☒	RASCO	☐	☐
McLARTY	☐	☐	RUBIN	☐	☐
ICKES	☐	☒	SEGAL	☐	☐
BOWLES	☐	☒	STEPHANOPOULOS	☐	☒
RIVLIN	☐	☐	TYSON	☐	☐
EMANUEL	☐	☐	WEBSTER	☐	☐
GEARAN	☐	☒	WILLIAMS	☐	☐
GIBBONS	☐	☐	<u>BARRY TOIV</u>	☐	☒
GRIFFIN	☐	☐	<u>BILL GALSTON</u>	☐	☒
HALE	☐	☐	<u>Linda Lader</u>	☐	☒
HERMAN 	☐	☒		☐	☐
LAKE	☐	☐		☐	☐
LINDSEY	☐	☐		☐	☐
MIKVA	☐	☐		☐	☐
McCURRY	☐	☒		☐	☐
McGINTY	☐	☐		☐	☐

REMARKS:

RESPONSE:

JOHN D. PODESTA
Assistant to the President
and Staff Secretary
Ext. 2702

**President William Jefferson Clinton'
43rd Annual National Prayer Breakfast
Washington Hilton Hotel
Washington, D.C.
February 2, 1995**

***Acknowledgements:** Martin Lancaster [introduces you]. Andrew Young [delivers main message]. We share in his grief over the loss of his wife of 40 years, Jean Childs Young. We are thankful that he has found the strength and the faith to carry on his service to his Lord and to us.

***The Reverend Billy Graham** [delivers closing prayer]. He, too, has risen up from trials [Parkinson's Disease] to carry on his mission for God. One of his grandsons [Jonathan Lotz] explains his continued vigor: "The Holy Spirit grants his servant strength and voice when he stands up to proclaim the Word of God." He has inspired me since I was an 11-year-old boy, when I first heard him preach. He has inspired our nation's leaders for even longer. This is the 41st of these gatherings he has attended [out of 43 total]. We pray he will continue.

***Overall theme: Reconciliation.** We gather to give support to one another, as we try to live out our faith in the public arena. This is difficult, especially so in this capital and in these days. Yet, more than ever, I sense that people across our country long to see us work together -- to overcome our differences with compassion and a genuine desire to serve the common good.

***We see the power of this hope around the world in nations inspired by our example:** from Northern Ireland, to South Africa, to the Middle East. [Might offer prayer for the Middle East to find courage to go the next mile on their long journey to peace.]

***We learn several lessons about the hope that we can move forward together from the incredible journeys of Andrew Young and Billy Graham.**

***First, working together.** Their lives teach that God's work is to break down the walls that separate us [a central message of Young's spiritual memoir, "A Way Out of No Way"]. They have lived out the teaching of Jesus. The letter to the Ephesians says: "For he is our peace, who has made us both one, and has broken down the dividing wall of hostility." [Eph. 2:14 RSV]:

***Rev. Graham:** bringing together tens of millions of many faiths in the power of forgiveness.

***Andrew Young:** stressing reconciliation -- in civil rights movement, as mayor of Atlanta, mobilizing all Atlantans for 1996 Olympics.

*We must not let the work of their lives come undone. Despite anger and disagreements of the moment, we have much more that unites us -- our love for this land and our dream that our children will know an even better day than we have known.

*Fulfilling that dream is our covenant -- our solemn agreement -- as people of faith. I have talked about a New Covenant, our shared responsibility and commitment. More than just about the things of this world, it is about the things of the spirit. We must heed the stirrings that tell us that some problems can only be solved from the inside out, not the outside in. We must recognize that it is not the laws we pass, but the lives we lead that will make the most difference. We must take responsibility for ourselves, our families, our communities and our fellow men and women.

*That is why, last week, I asked religious leaders to call their congregations to put their faith into action, to reach out to our children and to all those who have suffered from the breakdown of the care, concern and love that we hold so dear. And that is why I call on all of you -- good people of faith -- to go forth and do the same.

***Second, call for civility.** As we work together, we must remember the words of Andrew Young's great teacher, Martin Luther King, in another time of division: "We are all children of God, and we have got to learn to live together as brothers or we will perish together as fools." That has been the way of Billy Graham and Andrew Young. That was the lesson of the Apostle Paul in Romans:

"Repay no one evil for evil, but take thought for what is noble in the sight of all. . . . Do not be overcome by evil, but overcome evil with good." [Romans 12:17,18,21]

Third, call for humility. Finally, we must learn the power of humility, as we have been taught by these men and by all events in all times. None of us has all the answers; we can all learn from one another:

"For by the grace given to me, I bid every one among you not to think of himself more highly than he ought to think, but to think with sober judgment, each according to the measure of faith which God has assigned him." [Romans 12:3]

And we all must learn from our faith and trust in the Lord:

"The king's heart is a stream of water in the hand of the Lord; he turns it wherever he will. Every way of a man is right in his own eyes, but the Lord weighs the heart."
[Proverbs 21:1-2]

***Conclusion, call for prayer.** We can only succeed if we come

together, if we act with civility towards one another, and if we recognize that we must all learn from one another.

To guide us, I ask for your prayers and for the prayers of all our people. We are their servants, not the sovereign -- we need their help to do their work. Pray that when we are off target, God will grant us the wisdom to see our mistakes. And pray that when we are on target, God will grant us the courage to continue as we see we must.



U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
OFFICE OF THE SECRETARY
WASHINGTON, D.C. 20410-0001

FAX TRANSMISSION

DATE: 2/1/95

NUMBER OF PAGES (including this page) 1

To: Shana Tesler

FROM: Millie Shade

PHONE: _____

COMMENTS: Secretary Cisneros + Bruce Katz

will attend Briefing on Budget

Roll-Out on Friday w/ Mr. Panetta!

~~XX~~ ASAP ~~XX~~

5 pages - ASAP

Co Flo

Steve

Ben

2/1/95 440
p

From
Reuby

THE WHITE HOUSE
WASHINGTON

February 1, 1995

FORTY-THIRD NATIONAL PRAYER BREAKFAST

DATE: February 2, 1995
TIME: 7:15 a.m.
LOCATION: Cabinet Room: Meet and Greet
Grand Ballroom: Breakfast/Remarks
Washington Hilton
FROM: Alexis Herman
Flo McAfee

I. PURPOSE

To join Members of Congress, international dignitaries, clergy members and lay people in prayer for you and the country.

II. BACKGROUND

This marks the 43rd annual National Prayer Breakfast. The first breakfast was held in 1952 to pray for newly-elected President Eisenhower and his government. The event is sponsored by the House and Senate Prayer Breakfast groups, which meet weekly whenever Congress is in session. In the fall of 1994 you attended the Senate breakfast group for the first time, but did not attend the House group. As in past years, Rev. Billy Graham will give the closing prayer. This marks Rev. Graham's 41st breakfast in 43 years. Last year, he was out of the country and unable to attend.

Similar to your itinerary last year, before the breakfast you will meet and take photos with the visiting international dignitaries. Immediately following, you will take photos with the head table guests. After the breakfast program, you will meet briefly with the five visiting Heads of State.

This year's guest choir is the Mt. Olive College Concert Choir from Mt. Olive, North Carolina. Martin Lancaster selected the choir. Following your recommendation, the soloist will be Janice Sjostrand and the message will be delivered by Andrew Young.

III. PARTICIPANTS

The First Lady
Vice President Gore
Mrs. Gore

Greeters:
Martin Lancaster, 1995 National Prayer Breakfast Chair
Sen. Robert Bennett
Doug Coe, National Prayer Breakfast Coordinator

34 Senators
182 Representatives
5 Heads of State (See attached)
2 Governors

Head Table Guests (See attached)

3,000 Guests (30 from Arkansas)

IV. PRESS PLAN

C-SPAN and pool press during speech only. C-SPAN will carry a live broadcast of your speech.

V. SEQUENCE OF EVENTS

7:30 am	You and the First Lady arrive Washington Hilton. Martin Lancaster, Sen. Robert Bennett and Doug Coe will greet you.
7:30 am to 7:40 am	You and the First Lady greet 30 foreign dignitaries in the Cabinet Room.
7:45 am	You and the First Lady greet head table participants.
8:00 am	You, the First Lady, Vice President Gore, Mrs. Gore and head table guests proceed to breakfast in the International Ballroom.
8:03 am	Opening Prayer: The Vice President
8:05 am	Breakfast is served.

8:20 am Program begins:

 Welcome: Honorable Martin Lancaster

 Remarks (House): Rep. Tillie Fowler

 Old Testament Reading: Honorable Ruth Ginsburg

 Remarks (U.S. Senate): Sen. Robert Bennett

 Solo: Janice Sjostrand

 New Testament Reading: Sec. Richard Riley

 Prayer for National Leaders: Gov. John Engler

 Message: Honorable Andrew Young

9:08 am The Honorable Martin Lancaster introduces you.

9:10 am You make remarks.

9:30 am The program concludes with a closing song by The Mt. Olive College Concert Choir and a closing prayer by Rev. Billy Graham. At the conclusion of the program you, the First Lady, Vice President Gore and Mrs. Gore proceed to the Cabinet Room.

9:30 am You, the First Lady, Vice President Gore
to and Mrs. Gore greet visiting Heads of State.
9:40 am

9:50 am You and the First Lady depart the Washington Hilton via motorcade en route to the White House.

VI.

REMARKS

To be provided by Communications.

HEADS OF STATE

Her Excellency Mary Eugenia Charles
Prime Minister
Dominica

His Excellency Isias Afwerki
President
Eritrea

His Excellency Sitiveni Rabuka
Prime Minister
Fiji

His Excellency Mircea Snegur
President
Moldova

His Excellency Waldemar Pawlak
Prime Minister
Poland

**NATIONAL PRAYER BREAKFAST
INTERNATIONAL DIGNITARIES**

The Honorable Shaikh Razzaque Ali
Speaker of Parliament; Bangladesh

Sevket Sinanovic
Leader of Muslim Community in Orasje; Bosnia

The Honorable Jose Roberto Magalhaes-Teixeira
Mayor of Campinas; Brazil

Philip Dimitrov
Member of Parliament, Former Prime Minister; Bulgaria

The Honorable Dr. Zlatko Kramaric
Mayor of Osijek, Member of Parliament; Croatia

Professor Vilim Herman
Vice-Mayor of Osijek; Croatia

Katherine Clerides
Member of Parliament/Daughter of President; Cyprus

The Honorable Jan Kasal
Vice President of Czech Parliament

Dr. Jang Jae Chol
Chairman of Catholic Assoc., Guest of Dr. Billy Graham
Democratic Peoples Republic of Korea

Dr. Stephen W. Linton
Interpreter
Democratic Peoples Republic of Korea

The Honorable Dr. Enrique Borgo Bustamante
Vice President; El Salvador

Gerald W. Barrack
Businessman; Fiji

The Honorable Dr. Juergen Warnke
Member of Cabinet; Germany

Vyron Polydoras
Member of Parliament/Former Government Spokesman; Greece

The Honorable Carlos Flores Facusse
President of Congress; Honduras

The Honorable V. Narayanasami
Member of Parliament; India

Dr. Kiran Bedi
Head of Prison Reforms; India

Masaru Hyami
CEO, Nissho Iwai; Japan

His Excellency Stevo Crvenkovski
Foreign Minister; Macedonia

The Honorable Suresh Malla
Member of Parliament; Nepal

His Excellency Humberto Belli
Minister of Education; Nicaragua

Hasib Sabbagh
International Businessman and Developer; Palestine

Ted Diro
Head of Military; Papua New Guinea

The Honorable Luis Bedoya de Vivanco
Congressman; Peru

Anatoly Shabad, M.P.
Member of Parliament; Russia

The Honorable Ijnc Golab
Secretary of State; Slovenia

His Excellency Laxman Kadirgamar
Foreign Minister; Sri Lanka

The Honorable Hsu Shui-Teh
Secretary-General, Nationalist Party; Taiwan

The Honorable Kemal Naci Eksi
Member of Parliament; Turkey

Harry Greenway, M.P.
Member of Parliament/ Breakfast Chairman; United Kingdom

ALTERNATES (In the event that one of the above does not show up)

The Honorable Mart Laar
Member of Parliament; Estonia

The Honorable Marianne Klappert
Member of Parliament; Germany

The Honorable Dr. Karl Lamers
Member of Parliament; Germany

The Honorable P.C. Thomas
Member of Parliament; India

Sharat Singh Bhandari, M.P.
Member of Parliament; Nepal

The Honorable Tadeusz Zielinski
Member of Parliament; Poland

**NATIONAL PRAYER BREAKFAST
HEAD TABLE GUESTS**

General Carl E. Mundy, Jr., Commandant, U.S. Marine Corps

Linda Mundy, Spouse to General Mundy

Ms. Janice Sjostrand, Soloist from Arkansas

Cong. Tillie Fowler (R-FL), Remarks

Governor John Engler (R-MI), Prayer for National Leaders

Mrs. Robert Bennett, Spouse to Senator Bennett

Tipper Gore

Vice President Gore, Opening Prayer

Senator Robert Bennett (R-UT), Remarks

Chairman H. Martin Lancaster, Former Congressman (D-NC) and Chair of 1995
National Prayer Breakfast

President Clinton

Hillary Rodham Clinton

Alice Lancaster, Spouse to Martin Lancaster

Rev. Billy Graham, Closing Prayer

Andrew Young, Keynote message

Justice Ruth Ginsburg, Reading from the Old Testament

Mrs. Richard Riley

Secretary Richard Riley, Reading from the New Testament

THE WHITE HOUSE
WASHINGTON

TO: THE PRESIDENT
THE FIRST LADY

WHEN: Wednesday, February 1, 1995

WHAT: DINNER

WHEN: 7:30 p.m.

WHERE: Cocktails: Private Residence
Dinner: East Room
Discussion: Blue Room

of Guests: Approx. 65/Closed Press

FROM: Ann Stock

=====

(Invitation time is 7:30 p.m.)

7:15 p.m. Guests begin to arrive at the East Visitors Gate and are escorted to the Private Residence for cocktails.

7:30 p.m. THE PRESIDENT and THE FIRST LADY arrive in the Private Residence to greet guests.

8:00 p.m. THE PRESIDENT and THE FIRST LADY invite guests into the East Room for a buffet dinner.

After dinner, guests are escorted into the Blue Room to be seated for a discussion with THE PRESIDENT.

Format:

- Alexis Herman makes opening remarks and introduces THE PRESIDENT.
- THE PRESIDENT begins discussion.

Note: Guests are seated theatre-style. The President will be seated in front of the fireplace.

10:00 p.m. (Approx. time) Guests depart East Gate.

REPORT DATE 01/31/95

REPORT TIME 05:32PM

Dinner for Clergy - Wednesday, February 1, 1995 - 07:30PM
Contact Social Office X2510

THE PRESIDENT AND MRS. CLINTON

Rev. Dr. & Mrs. Charles G. Adams (Agnes H.)
Hartford Memorial Baptist Church
Rev. & Mrs. Ralph E. Blanks (Judith)
Zoar United Methodist Church
Bishop & Mrs. H.H. Brookins
Los Angeles, CA
Dr. & Mrs. Amos C. Brown (Jane)
San Francisco, CA
Bishop & Mrs. E. Lynn Brown
Los Angeles, CA
Rev. Dr. & Mrs. John A. Cherry (Diana)
Full Gospel AME Zion Church
Rev. Dr. & Mrs. C. A. W. Clark
Dallas, TX
Bishop J. Delano Ellis
President Bishop United Pent. Church
The Reverend Walter Fauntroy
New Bethel Baptist Church
Hon. (Rep.) Floyd H. Flake
Black Caucus, House of Representatives
Bishop Louis Ford
International Presiding Bishop, Church of God in Christ
Bishop & Mrs. William Graves (Donna)
First District CME Church
Rev. Christopher Hamlin
Sixteenth Street Baptist Church
Rev. J. Benjamin Hardwick
Praises of ZION Baptist Church
Hon. (Ms.) Alexis Herman
Assistant to the President & Director of Public Liaison
Bishop & Mrs. J. Clinton Hoggard (Eva)
AME Zion Church
Bishop & Mrs. Frederick C. James (Theressa G.)
Bishop, AME Denomination
Rev. Dr. & Mrs. T. J. Jemison (Celestine)
Baton Rouge, LA
Mr. Ben Johnson
Office of Public Liaison
Rev. & Mrs. Odell Jones (Martha)
Pleasant Grove Baptist Church
Rev. & Mrs. Samuel Billy Kyles (Aurelia)
Memphis, TN
Rev. Dr. & Mrs. Henry Lyons
St. Petersburg, FL
Mrs. Madison

REPORT DATE 01/31/95
REPORT TIME 05:32PM

Dinner for Clergy - February 1, 1995

Rev. (Dr.) & Mrs. David Matthews (Lillian)
Indianola, MS

Rev. & Mrs. Randall McCaskill
Olivet Baptist Church

Rev. Dr. & Mrs. John Modest Miles (Jeanette)
Morning Star Baptist Church

Bishop & Mrs. Donald Ming (Edith)
African Methodist Episcopal Church

Ms. Minyon Moore
Democratic National Committee

Bishop & Mrs. Paul S. Morton (Debra)
President Bishop Full Gospel Baptist FLSHP, New Orleans, LA

Rev. Dr. & Mrs. Otis Moss (Edwina)
Olivet Institutional Baptist Church

Hon. Bob Nash
Under Secretary, Department of Agriculture

Rev. Dr. & Mrs. W. Franklyn Richardson (Inez)
General Secretary, Grace Baptist Church

Rev. (Dr.) & Mrs. Joseph L. Roberts, Jr. (Esther)
Ebenezer Baptist Church

Rev. William Robinson
Little Rock, AR

Rev. & Mrs. Leroy Shelton (Claudia)
Flint, MI

Hon. Rodney Slater
Administrator, Federal Highway Administration

Rev. William D. Smart, Jr.
Jackson, TN

Rev. Charles Stith & Mrs. Deborah Prothrow-Stith
Boston, MA

Bishop Frederick Talbot
African Methodist Episcopal Church

Bishop & Mrs. L.T. Walker (Lottie)
Church of God in Christ

Mr. Carol Willis
Senior Advisor to the Chairman, Democratic National Committee

Bishop & Mrs. Roy L. Winbush (Mae)
Lafayette, LA

Rev. Howard Wood
Little Rock, AR

Rev. Dr. Dorothy Wright
Presbyterian

Hon. Andrew Young
Co-Chairman, Atlanta Committee for the Olympic Games

REPORT DATE 01/31/95
REPORT TIME 05:32PM

Dinner for Clergy - February 1, 1995

REGRETS

Bishop & Mrs. Charles E. Blake
West Angeles Church of God in Christ
Bishop & Mrs. J.L. Burris
Church of Christ Holiness, USA
Mrs. Ellis
Mrs. Dorothy Fauntroy
Mrs. M. Elaine Flake
Mrs. Ford
Mrs. Elizabeth Hamlin
Rev. & Mrs. Wallace Hartsfield
Kansas City, MO
Rev. Dr. & Mrs. E. Edward Jones
Galilee Baptist Church
Bishop Samuel C. Madison
United House of Prayer For All People
Rev. (Dr.) Henry T. Rihm
St. Joseph's Missionary Baptist Church
Bishop & Mrs. Joseph H. Sherman
Charlotte, NC
Rev. Dr. & Mrs. Bennett Walker Smith
St. John Baptist Church

THE WHITE HOUSE
WASHINGTON

Feb 1, 1995
7:30p
Yellow Oval

DINNER MEETING WITH AFRICAN AMERICAN CLERGY

DATE: February 1, 1995
LOCATION: Yellow Oval
TIME: 7:30 pm
FROM: Alexis Herman
Ben Johnson

I. PURPOSE

To build on old friendships and request support for your initiatives.

II. BACKGROUND

You requested this meeting as a way of renewing your relationship and strategic alliance with key members of the African American clergy. This is the latest in a series of ongoing meetings we have been conducting with clergy. Those present, represent 10 of the major African American denominations and organizations (see attached list). Many, including Bishop Louis Ford, Bishop H.H. Brookins, Dr. T.J. Jemison, Bishop Fred James and Bishop Fred Talbot, among others, are friends and supporters of long standing. Joining the national leadership will be two newly elected presidents of large denominations. B.W. Smith, president of the Progressive Baptist Convention succeeded Dr. Charles Adams and Dr. Henry Lyons, president of the National Baptist Convention USA, is the successor to Dr. T. J. Jemison. Bishop J. Delano Ellis, presiding Bishop of the United Pentecostal church and a good friend of Congressman Louis Stokes will also be in attendance.

The National church leadership will be joined at dinner by other supportive and prominent ministers who supported you in the past. Among them will be Congressman Floyd Flake, Former Congressman Walter Fauntroy, and Rev. Otis Moss, all of whom were prominent in your 1992 campaign. Rev. John Cherry, pastor of the 17,000 member Full Gospel AME Zion church will also be in attendance.

This is a very powerful clergy group and they all have recommendations concerning your administration and ideas to boost your political standing in the African American community. Both Bishop Brookins and Congressman Fauntroy are expected to propose actions to broaden your support among African Americans. Additionally, Bishop Brookins has requested to speak with you privately and Bishop Fred James has asked for an opportunity (during dinner) to present you with Nelson Mandela's newly released book entitled "Long Walk To Freedom."

The evening has been structured to give you an opportunity to speak frankly about your views on the mid-term elections and your upcoming legislative agenda. The ministers will also want to know what you expect of them in preparation for 1996. The session will begin immediately after dinner at which time you will briefly address the ministers and their wives and then enter into a dialog with them for approximately one hour. There will be mix and mingle time set aside to give you an opportunity to speak to some of the ministers privately. Carol Willis has provided the attached information regarding what you are likely to encounter from individual ministers.

It should be noted that for the past two years, Carol Willis has been conducting economic development workshops for many of the religious organizations to be represented. Two weeks ago, a session was successfully conducted for the National Baptist Convention at the request of Dr. Henry Lyons. Ben Johnson represented the White House at the meeting.

III. PARTICIPANTS

To be provided by Social Secretary

IV. PRESS PLAN

Closed press

V. SEQUENCE

See Social Secretary

VI. REMARKS

None

RELIGIOUS DENOMINATIONS IN ATTENDANCE

The African Methodist Episcopal Church

The African Methodist Episcopal Zion Church

The Christian Methodist Episcopal Church

The Church of God in Christ

The National Baptist Convention, U.S.A., Inc.

The National Baptist Convention of America

The National Missionary Baptist Convention of America

The Progressive National Baptist Convention

The United House of Prayer for All People

The United Pentecostal Churches of Christ

2/1/95

THE WHITE HOUSE
WASHINGTON

MEMORANDUM

TO: Ann Stock
From: Ben Johnson
RE: African American Clergy event
Date: January 11, 1995

I am faxing the list of African American clergy received from Carol Willis. This list is final and the ministers are listed in priority order. Invites should go to the top forty names on the list. If someone from the top 40 is unable to attend, then go to the next person on the list. Many of these people have been invited to the White House before so please check to see if you have addresses and phone numbers on file. Get back to me ASAP on the ones you don't have.

cc Alexis Herman

MEMORANDUM

TO: Ben Johnson
FR: Harold Gist
DT: January 10, 1995
RE: African American Clergy Meeting w/FLOTUS

This is the compile listing we discussed. The list is complete, though all phone numbers are not listed. I shall have the remaining phone numbers by the close of business tomorrow. You should note that the first 14 individuals on the list represent (head) the various Black religious denominations respectively. This list is prioritized. Be in touch!

1. Bishop H. Hartford Brookins (AME)
Los Angeles, CA
213-291-2129
2. Bishop Frederick C. James (AME)
Washington, DC
202-842-3788
3. Bishop Louis H. Ford (Presiding Bishop, COGIC)
Chicago, IL
(312) 538-4526 (O)
4. Bishop William H. Graves (CME)
Memphis, TN
901-345-0580
5. Rev. Dr. Henry J. Lyons (Pres., NBC, USA)
St. Petersburg, FL
813-327-0554 / 813-327-0656
6. Rev. Dr. Bennett W. Smith (Pres., PNBC) - 716-689-6774 © 716-852-4504
NY 184 Goodell St. Buffalo, NY 14204
7. Bishop J. Clinton Hoggard (Presiding Bishop, AMBE)
Washington, DC
202-
8. Rev. Dr. E. Edward Jones (Pres, NBKA)
Shreveport, LA
9. Dr. S. M. Lockridge (Pres, NMBCA)
San Diego, CA
10. Bishop S. C. Madison (Presid. Bishop, United House of Prayer)
Washington, DC
202-

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11. Bishop Jesse Burris (Presid. Bishop, Church of God, Holiness)
Little Rock, AR
501-376-9574
12. Bishop Paul Morton (Presid. Bish., Full Gospel Baptist Flshp.)
New Orleans, LA
504-
13. Bishop J. Delano Ellis (Presid. Bish., United Pent. Church
Cleveland, OH *10515 Chester ave, Cleveland OH 44106 (216) 721-5935*
14. Rev. Dr. Dorothy McKinney Wright (Presbyterian)
Washington, DC
202-
15. Rev. Dr. John M. Miles (NBC, USA)
Kansas City, MO
816-923-3559
16. Bishop Charles E. Blake (Board Member, COGIC)
Los Angeles, CA
(213) 733-8300 (O)
17. Bishop J. Howard Sherman (Board Chairman, COGIC)
Charlotte, NC
(704) 377-0642
18. Rev. Dr. W. Franklyn Richardson (NBC, USA)
Mt. Vernon, NY
914-664-2076 / 914-472-8136
19. Rev. Dr. Otis Moss
Cleveland, OH
216-721-3585
20. Rev. Dr. Amos Brown (NBC, USA)
San Francisco, CA
415-346-4426 / 415-584-2407
21. Rev. Dr. Charles G. Adams (Immediate Past Prez, PNBC)
Detroit, MI
313-
22. Rev. Dr. T. J. Jemison (Immediate Past Prez, NBC, USA)
Baton Rouge, LA
504-383-5401 / 504-924-3411
23. Bishop E. Lynn Brown (CME)
Los Angeles, CA

African American Clergy
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24. Rev. Walter Fauntroy
Washington, DC
202-296-0250 / 202-387-3517
25. Rev. Charles Stith (UMC)
Boston, MA
800-766-6631 / 617-427-0352
26. Rev. Odell Jones (NBC, USA)
Detroit, MI
313-868-6275 / 313-861-1606
27. Rev. Billy Kyle
Memphis, TN
901-
28. Rev. Randall McCaskill
Philadelphia, PA
215-686-3486 / 215-477-6268
29. Rev. William Robinson (UMC)
Little Rock, AR
501-663-1154
30. Rev. Congressman Floyd Flake (AME)
New York, NY
202-225-3461
31. Rev. Dr. John Cherry (AMEZ)
Washington, DC
202-
32. Bishop Kenneth Robinson (Full Gospel Baptist Fellowship)
Little Rock, AR
501-378-8822 / 501-228-0123
33. Rev. Leroy Shelton (NBC, USA)
Flint, MI
313-238-9605 / 313-235-1855
34. Rev. Ralph Blanks (UMC)
Philadelphia, PA
215-769-3899
35. Rev. William Smart (CME)
Jackson, TN
901-427-1627

African American Clergy

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36. Rev. Wallace Hartsfield (NBCA)
Kansas City, MO
816-923-3689 / 816-923-3788
37. Rev. Dr. C. A. W. Clark (NBC, USA)
Dallas, TX
38. Bishop L.T. Walker (COGIC)
Little Rock, AR
(501) 375-5804
39. Rev. Patricia Jones (CME)
New York, NY (Harlem)
212-283-6959
40. Rev. Dr. David Matthews (Prez, Bapt State Confab & NAACP)
Indianapolis, MS
601-887-4963 / 601-887-1587
41. Rev. Cecil Williams
San Francisco
415-771-6300
42. Rev. Clay Evans (NBC, USA)
Chicago, IL
43. Rev. Tyrone Broomfield (AME)
Dermott, AR
501-364-2420
44. Rev. Howard Wood
Roland, AR
501-868-5572
45. Bishop Donald Ming (AME)
Fayetteville, GA
404-524-8279 / 404-719-1380
46. Bishop Frederick Talbot (AME)
Little Rock, AR
501-375-4310
47. Rev. Joe Hardwick
Los Angeles, CA
213-299-1747 / 213-750-1033
48. Rev. Henry T. Rihm (PNBC)
Jacksonville, FL
904-764-6639

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49. Bishop Norman Quick (COGIC)
New York, NY (Bronx)
212-655-2270
50. Elder John Robinson (CME)
Memphis, TN
901-527-5195 / 901-358-9190
51. Rev. Jerry Black
Atlanta, GA
404-241-3307 / 404-908-8734
52. Minister Wallace Deen Muhammed
Chicago, IL
53. Bishop Roy L. Winbush (National Council of Churches; COGIC)
Lafayette, Louisiana
(318) 233-6340 (H)
54. Rev. Dr. H. L. Harvey (Baptist)
Cincinnati, OH
513-221-4006
55. Rev. Samuel Gilbert, Sr.
Houston, TX
713-869-9171
56. Rev. Dr. William Augman
Dayton, OH
513-228-1263



THE WHITE HOUSE
WASHINGTON

OFFICE OF SPEECHWRITING

PHONE: (202) 456-2777
FAX: (202) 456-5709

TO: Alexis Herman
FROM: Don Baer
RECEIVER FAX: 6-6218
RECEIVER PHONE: _____
NUMBER OF PAGES (INCLUDING COVER SHEET): 3
COMMENTS: _____

*** WARNING ***

Unauthorized use of these materials is subject to federal prosecution.

**President William Jefferson Clinton'
43rd Annual National Prayer Breakfast
Washington Hilton Hotel
Washington, D.C.
February 2, 1995**

***Acknowledgements:** Martin Lancaster [introduces you]. Andrew Young [deliver of message]. We share in his grief over the loss of his wife of 40 years, Jean Childs Young. We are thankful that he continues to carry on his service to his Lord and to us.

***The Reverend Billy Graham [deliver of closing prayer].** He, too, has risen up from trials [Parkinson's Disease] to carry on his mission for God. One of his grandsons [Jonathan Lotz] explains his continued vigor: "The Holy Spirit grants his servant strength and voice when he stands up to proclaim the Word of God." He has inspired me since I was an 11-year-old boy, when I first heard him preach. He has inspired our nation's leaders for even longer. This is the 41st of these gatherings he has attended [out of 43 total]. We pray he will continue.

***Overall theme: Reconciliation.** We gather to give support to one another, as we try to live out our faith in the public arena. This is difficult, especially so in this capital and in these days. Yet, more than ever, I sense that people across our country long to see us work together -- to overcome our differences with compassion and a genuine desire to serve the common good.

***We see the power of this hope around the world in nations inspired by our example: from Northern Ireland, to South Africa, to the Middle East. [Might offer prayer for the Middle East to find courage to go the next mile on their long journey to peace.]**

***We learn several lessons about the hope that we can move forward together from the incredible journeys of Andrew Young and Billy Graham.**

***First, working together.** Their lives teach that God's work is to break down the walls that separate us [a central message of Young's spiritual memoir, "A Way Out of No Way"]. They have lived out the teaching of Jesus. The letter to the Ephesians says: "For he is our peace, who has made us both one, and has broken down the dividing wall of hostility." [Eph. 2:14 RSV]:

***Rev. Graham: bringing together tens of millions of many faiths in the power of forgiveness.**

***Andrew Young: stressing reconciliation -- from civil rights, to mayor of Atlanta, to the 1996 Olympics.**

***We must not let the work of their lives come undone. Despite anger and disagreements of the moment, we have much more that**

unites us -- our love for this land and our dream that our children will know an even better day than we have known.

*Fulfilling that dream is our covenant -- our solemn agreement -- as people of faith. I have talked about a New Covenant, our shared responsibility and commitment. More than just about the things of this world, it is about the things of the spirit. We must heed the stirrings that tell us that some problems can only be solved from the inside out, not the outside in. We must take responsibility for ourselves, our families, our communities and our fellow men and women.

*That is why, last week, I asked religious leaders to call their congregations to put their faith into action, to reach out to our children and to all those who have suffered from the breakdown of the care, concern and love that we hold so dear.

*Second, call for civility. As we work together, we must remember the words of Andrew Young's guiding light, Martin Luther King, in another time of division: "We are all children of God, and we have got to learn to live together as brothers or we will perish together as fools." That has been the way of Young and Graham. That was the lesson of the Apostle Paul in Romans:

"Repay no one evil for evil, but take thought for what is noble in the sight of all. . . . Do not be overcome by evil, but overcome evil with good." [Romans 12:17,18,21]

Third, call for humility. Finally, we must learn the power of humility, as we have been taught by these men and by all events in all times. None of us has all the answers. [Cite to Romans or Proverbs]:

"For by the grace given to me, I bid every one among you not to think of himself more highly than he ought to think, but to think with sober judgment, each according to the measure of faith which God has assigned him." [Romans 12:3]

"The king's heart is a stream of water in the hand of the Lord; he turns it wherever he will. Every way of a man is right in his own eyes, but the Lord weighs the heart." [Proverbs 21:1-2]

*Conclusion, call for prayer. We can only succeed if we come together, if we act with civility towards one another, and if we recognize that none of us has the one and certain truth. I ask for your prayers and for the prayers of all our people. We are their servants, not the sovereign. Pray that when we are off target, God will grant us the wisdom to see our mistakes. And pray that when we are on target, God will grant us the courage to continue as we see we must.

Alexis

Please review/for your approval

DRAFT

Ben

DINNER WITH AFRICAN AMERICAN CLERGY

DATE: February 1, 1995
LOCATION: Yellow Oval
TIME: 7:30 pm
FROM: Alexis Herman
Ben Johnson

I. PURPOSE

To build on old friendships and request support for your initiatives.

II. BACKGROUND

You requested this meeting as a way of renewing your friendship and strategic alliance with key members of the African American clergy community. Those present, represent all major denominations in the African American Church community (see attached list). Many, including Bishop Louis Ford, Bishop H.H. Brookins, Dr. T.J. Jemison, Bishop Fred James and Bishop Fred Talbot, among others, are friends and supporters of long standing. Joining the national leadership will be two newly elected presidents of large denominations. B.W. Smith, president of the Progressive Baptist Convention succeeded Dr. Charles Adams and Dr. Henry Lyons, president of the National Baptist Convention USA, succeeded Dr. T. J. Jemison. Bishop J. Delano Ellis, presiding Bishop of the United Pentecostal church and good friend of Congressman Lou Stokes will also be in attendance.

The National leadership will be joined at dinner by other prominent ministers who supported you in the past. Among them will be Congressman Floyd Flake, Former Congressman Walter Fauntroy, and Rev. Otis Moss, all of whom were prominent in your 1992 campaign. Rev. John Cherry, pastor of the 17,000 member Full Gospel AME Zion church will also be in attendance.

This is a very powerful group of ministers and they all have ideas about what you should do to strengthen your administration and boost your political standing in the African American community. Both Bishop Brookins and Congressman Fauntroy are expected to propose actions to broaden your support among African Americans. Additionally, Mr. Fauntroy sent you a detailed proposal and is seeking a meeting with Don Fowler to discuss it. Bishop Brookins has requested a word with you privately and Bishop Fred James has asked for an opportunity (during dinner) to present you with Nelson Mandela's newly released book entitled "Long Walk To Freedom".

The evening has been structured to give you an opportunity to speak frankly about your views on the mid-term elections and your upcoming legislative agenda. The ministers will also want to know what you expect of them in preparation for 1996. The session will begin immediately after cocktails at which time you will briefly address the ministers and their wives and then enter into a dialog with them for approximately one hour. After dinner, there will be mix and mingle time set aside to give you an opportunity to speak privately with some ministers. Carol Willis has provided the attached information to give you heads up on what you are likely to encounter from individual ministers.

It should be noted that for the past two years, Carol Willis has been conducting economic development workshops for many of the religious organizations to be represented. Two weeks ago, a session was successfully conducted for the National Baptist Convention at the request of Dr. Henry Lyons. You should also note that Bishop Ford and Andrew Young will spend the night in the residence.

III. PARTICIPANTS

See attached list

IV. PRESS PLAN

Closed press

V. SEQUENCE

- o Upon arrival you will greet guests and give brief remarks.
- o After your remarks you enter into a dialog with the group for approximately one hour.
- o After the dialog you proceed to the East room for a buffet dinner with guests.
- o After dinner, you mingle with guests.
- o You depart at your convenience.

VI. REMARKS

None

cc Steve
Rosen

Distribution:

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THE WHITE HOUSE
WASHINGTON

Feb 1
4p
Roosevelt

MEMORANDUM FOR DISTRIBUTION LIST

FROM: ERSKINE BOWLES

SUBJECT: ROLLOUT FOR STATE OF THE UNION

DATE: JANUARY 26, 1995

Yesterday's meeting was the start of an attempt to more closely coordinate the activities of those White House departments engaged in outreach, communications and policy development. To facilitate our efforts going forward, we would appreciate receiving by Monday, January 30th, the following:

1. **Outreach Offices** (Cabinet Affairs, Intergovernmental Affairs, Public Liaison, Political Affairs, Surrogate Operations, Cabinet Affairs, Press Secretary)

The kind of information you need to effectively communicate with your constituency groups; a description of the form in which this information would be most useful; and how much lead time you need to get this information out effectively.

2. **Communications** (Communications, Press)

How much time you need to translate information received from the policy group into talking points, speeches, etc. for use by the principals and the outreach offices.

3. **Policy Development** (NEC, DPC, OSTP, OEP, NPR)

An inventory of the papers you now have prepared on each of the issues contained in the New Covenant, and a description of how much lead time it takes you to prepare a draft of information for the Communications Department to turn into talking points, etc.

Clearly, the answers to these questions will vary with individual issues but a general listing will be helpful to have available for our next meeting.

A final request -- in answering each of the questions above, use the State of the Union Rollout and the Reinventing Government Initiative as examples of specific information you need now.

We will meet again at 4:00 on Wednesday, February 1st, in the Roosevelt Room.

Thank you for your patience as we try to develop a smoother-running, more efficient process.

MEMORANDUM FOR DISTRIBUTION

Alexis Herman
2FL, WW

Feb 1

4p
Roosevelt

From: Erskine Bowles

Date: February 1, 1995

Subject: TODAY'S MEETING ON ROLLOUT FOR STATE OF THE UNION

Thank you for submitting your office's needs and ideas to me. Please review the attached summary materials in preparation for our meeting today at 4:00pm in the Roosevelt Room.

In addition, a representative from each policy council (DPC, NEC, NPR, OEP, OSTP) should bring to the meeting an inventory of the papers your group has prepared on issues contained in the New Covenant.

[Handwritten signature]

DISCUSSION MATERIALS for
FOLLOW THROUGH MEETING

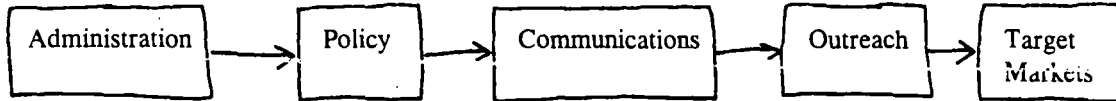
Wednesday, February 1, 1995

4:00 pm

Roosevelt Room _

[Handwritten signature]

I. THEORETICAL PROCESS FLOW:



II. CLEAR ROLES AND RESPONSIBILITIES:

- A. ADMINISTRATION sets agenda; identifies "baskets" of legislative/policy priorities.
- B. POLICY DEVELOPMENT prepares policy materials and summaries.
- C. COMMUNICATIONS translates policy materials into talking points.
- D. OUTREACH OFFICES use talking points to communicate with constituents.

III. BUT THIS SEEMINGLY SIMPLE PROCESS BREAKS DOWN EASILY:

- A. ADMINISTRATION
 - 1. Important to focus on small number of issues, or "baskets".
- B. POLICY DEVELOPMENT
 - 1. Needs focus from Administration.
 - 2. Needs "message" from Communications.
 - 3. Needs to work with Communications to incorporate "message" into policy.
 - 4. Needs to work with outreach offices to incorporate public ideas and feedback into policy.
 - 5. Needs input into speeches and events, and timely talking points. Needs point person in Communications to coordinate revisions and updates.
 - 6. Unclear what lead time needed to develop policy.
- C. COMMUNICATIONS
 - 1. Needs consistent focus from Administration to develop "message".
 - 2. Needs to provide offices with short, consistent talking points on a daily, weekly, and issue-by-issue basis.
 - 3. Needs to provide a process by which the offices can contribute to talking points and provide public ideas and feedback.
 - 4. Unclear how much lead time needed to convert policy materials into useful talking points.

D. OUTREACH OFFICES

1. Need focus from Administration.
2. Need short, consistent talking points on a daily, weekly, and issue-by-issue basis. State-by-state info is especially useful in dealing with radio and specialty press.
3. Need to work with policy councils and Communications to give input into talking points, so that public needs are met.
4. Need lead time to get out talking points (36-48 hours, esp. for state-by-state info).
5. Need a point person in Communications to get info from/ask questions.
6. Need alert system to update talking points and other materials.
7. Need to understand how individuals and families are affected by policies.
8. Need to work with Legislative Affairs to anticipate distracting issues.
9. Need appropriate surrogates to help get out message.

IV. THREE DIFFERENT TYPES OF SITUATIONS:

A. TALKING POINTS

1. Daily (by 8:15 senior staff mtg and 8:30 Cab Aff conf. call)
2. Weekly (either Friday afternoon or Monday morning)

B. EVENTS/SPEECHES

C. POLICY STATEMENTS/ANNOUNCEMENTS

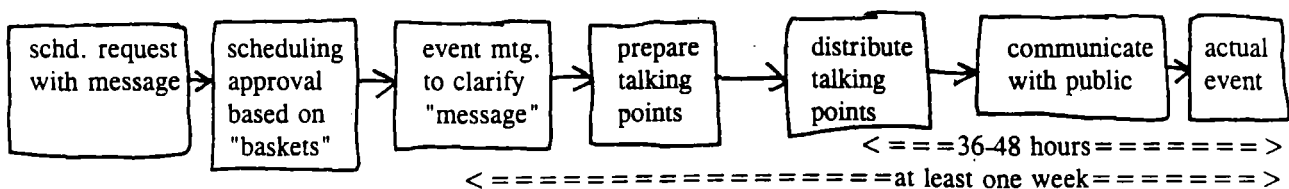
V. SOLUTIONS:

A. TALKING POINTS

1. What sets of talking points do we need to produce on a daily/weekly basis? (This comes back to focus; otherwise we'll have hundreds)
2. How do we prepare initial sets of talking points? (what issues? by whom? with whom? by when?)
3. How do we update/manage/distribute these talking points?
4. What sort of alert system do we need to ensure rapid communication?

B. EVENTS/SPEECHES

1. For many events, we know well in advance.
2. We need **LEAD TIME + PREPARATION + COORDINATION** to make sure everyone is on the same page, with the same "message".
3. How do we coordinate follow up after events?
4. Sample process flow:



C. POLICY STATEMENTS

1. For what policies? (Need to list. How does this differ from talking points above?)
2. How often do we need to update? By what process?

VI. KEYS:

1. Consistency
2. Early Buy In from EVERYONE
3. Lead Time, Preparation
4. Coordination, Communication
5. Timely Updates, Good Information Flow

POLICY DEVELOPMENT

Summary of Submissions

NPR

- Can generate one-pagers on "reinventing government."

DPC

- Needs better event management process.
 - Offices must first agree on "message" of event
 - Sponsoring office should call a rollout meeting to explain message (one week prior to event).
 - Sponsoring office should work with Communications and appropriate policy council to develop talking points (at least 48 hours before event).
 - Communications should distribute and update talking points to outreach offices, surrogates, cabinet agencies, etc.

NEC

- Has developed 2-3 page talking point documents on a number of issues.
- Has developed state-by-state one-pagers on economic statistics.
- Has developed summary of Administration accomplishments (w/Communications).

OSTP

- Needs to have input into development of speeches and other communication materials.
- Needs to receive talking points ahead of time.
 - No multiple versions of talking points on the same issue.
 - Should have contact person in Communications to give updates/feedback.
 - Communications should follow up with additional info after event.
- Needs closer working relationship with Communications and outreach offices to get out message and to support OSTP outreach events.

OEP

- Has prepared information on several issues which relate to the New Covenant.
- Can prepare policy drafts on other pertinent issues within two days which Communications could transform into talking points.
- Needs direction from WH regarding which of their issues should be prioritized.

COMMUNICATIONS / SCHEDULING

Summary of Submissions

COMMUNICATIONS

- No submission.

SCHEDULING AND ADVANCE

- Needs Administration to identify "baskets" of legislative/policy priorities. This enables S&A to focus POTUS's schedule.

OUTREACH OFFICES

Summary of Submissions

PRESS OFFICE

- Needs talking points.
 - Must be clear, simply stated, short (max. two pages).
 - Should answer who, when, where, why, what, how.
 - Must have appropriate lead time (at least 36 hours for state-by-state info).
 - Must explain how individuals and families are affected by policy.
 - Should include description of POTUS accomplishments on issue.
 - State-by-state info is especially good for radio, specialty press, etc.
- Needs to preview important speeches, to focus press on important points.
- Needs good, brief background materials for press.

PUBLIC LIAISON

- Needs Administration to focus on "baskets" of legislative/policy priorities.
 - Repetition required to condition constituents.
- Needs daily talking points by 8AM (one-pagers in bullet form).
 - Needs alert system/chain of command to notify OPL of changes in policy and strategy throughout day on a timely basis.
- Must work with Communications to ensure message meets needs of constituents.
- Must work with Communications to create sample op-ed pieces for constituents.
- Must work with Leg. Affairs to understand distracting issues.
- Needs list of good surrogates, and a way to get info to these persons.

CABINET AFFAIRS

- Needs daily talking points by 8:30AM conference call with Chiefs of Staff.
- Needs weekly talking points on Friday which describe theme of next week.
- Needs talking points for major events several days in advance.
 - With timely updates leading up to and following the event.
 - This enables agencies to digest info and respond to questions.

SURROGATE

- Each WH office should develop a list of potential surrogates.
 - Needs to develop process to organize/mobilize/coordinate each group.
 - Should use with talk radio, media, etc.
- Should coordinate monthly briefings (with COS?) on major issues.

OUTREACH OFFICES

Summary of Submissions

Page 2

POLITICAL AFFAIRS

- Needs talking points before every major speech, announcement.
 - Must highlight where we differ from Republicans.
 - Needs two "message police" in Comm. to manage talking points and focus.
- Needs weekly talking points on Monday AM to review weekend and describe theme(s) of week.
- Needs to work with DNC to make sure all constituents are covered with no unnecessary overlap.

INTERGOVERNMENTAL

- Needs daily talking point document. (at 8:15 senior staff mtg?)
- Needs weekly 1-2 page document highlighting theme(s) of next week.
- Needs to remove overlap among constituencies of different WH outreach offices.
- Want to begin weekly conference call with 15-30 elected officials who could serve as surrogates.



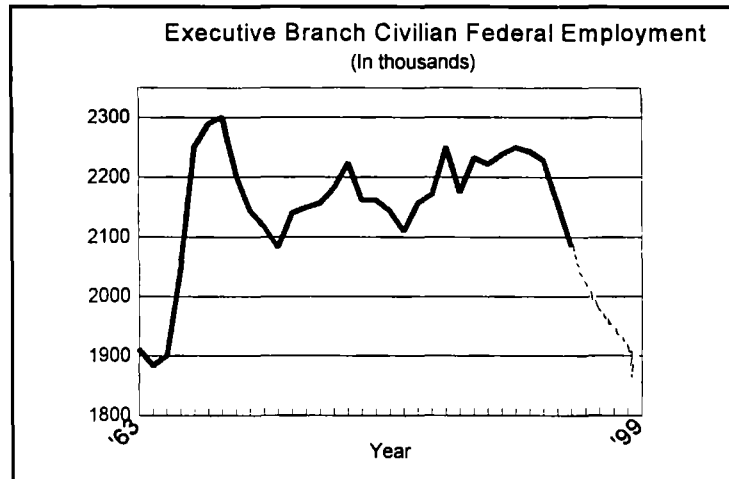
The REGO REPORT

REinventing the Federal Government

Week of February 6, 1995

As a candidate, President Clinton promised to reduce the federal bureaucracy by 100,000 jobs, eliminate wasteful spending and make government more accountable to the American people. Under the leadership of the President and Vice President, the Administration is making government **work better and cost less.**

- ◆ **We have already cut over 100,000 jobs .** We're on our way to a federal civilian workforce reduction of at least **272,900** -- the smallest workforce since the Kennedy Administration.
- ◆ **We have cut over a quarter of a trillion dollars** in spending and 300 domestic programs.



We're cutting **\$76 billion** more by eliminating obsolete programs like the Interstate Commerce Commission, a relic of 19th century railroad "robber baron" monopolies and the WWI Helium Board; letting states or the private sector take over programs they can operate better; and by not increasing current spending levels.

We have published over 1,500 standards for customer service in 150 agencies. We have slashed red tape across government. For example, the SBA loan application went from a 1 1/2 inch monstrosity to a single page. Our policy is "service equal to the best in business."

We are requiring **every** department and agency to honestly answer this question: "Should the federal government be doing this?" If not, we will propose to terminate the program, or give it to the states or local governments to operate, or let the private sector try to do it better.

In just the first weeks of Phase II of reinvention--State, AID, USIA, and ACDA--agreed to eliminate duplicative practices and use the private sector to save American taxpayers \$5 billion over five years.

"The system we have inherited needs a searching reexamination; and where it is yesterday's government and not tomorrow's, it ought to be changed."

President Clinton
National Governors' Association, 1-31-95

ROLLOUT FOR STATE OF THE UNION MEETING

Wednesday, February 1, 1995

4:00 - 5:00 pm

Roosevelt Room

DRAFT AGENDA

- I. Received materials from almost all of you. I hope you had a chance to look over the summaries of what you and other offices had to say (in the back section of today's memo). In reviewing these submissions, I noted many things mentioned over and over:
 - a. The need for talking points. Daily, weekly, and issue-by-issue. That they need to be both brief and consistent, and they should describe how individuals and families will be affected. We all have to be talking off the same page.
 - b. The importance of focusing on a small number of "baskets", or key legislative/policy priorities. And the need to translate these "baskets" into a "message" that we carry with us everywhere.
 - c. The need to receive information with lead time - so that you can prepare good papers, write good talking points, or get in touch with important constituents.
 - d. The need to have input into speeches, events, and other products. For example, someone from OSTP should review all science- and technology-related sections of major POTUS speeches. And outreach offices need to help in policy creation, so that the needs of constituents are understood and met.
 - e. The need for a point person and/or some sort of "alert system" to distribute information, to provide timely updates, and to answer questions. This person or process is needed to improve the flow of information between offices.
 - f. The need to cultivate a base of good surrogates, to help get the message out.
 - g. The need to coordinate with Leg. Affairs, so that we all understand where certain issues stand.
- II. But despite the consistency of your responses, I still had questions:
 - a. When we say "talking points", which issues are we talking about? What talking points need to be daily? Weekly? And how often do we need to update our other policy statements? How can we do this without distributing hundreds of one-pagers every week?

- b. What person or group should manage the flow of information (i.e., prepare, update talking points)? What is the best process?
- c. What is the best way to involve appropriate groups in the development of speeches, events, etc. -- but still meet our often tight deadlines?
- d. How do we do all this without creating meetings upon meetings? We have to communicate, but we also need to be in our offices (not in conference rooms) to do our jobs.

III. This afternoon, I distributed a framework that reflects my initial thoughts. I thought we could step through it briefly, and then take your comments and suggestions.

- a. I and II describe the general process flow. The way info transforms from an idea into a policy into talking points into a message to constituents. Each group has clearly defined roles.
- b. But in fact, these roles are not crystal clear -- because we depend on each other to give input, and to provide information with enough lead time so that we can do a good job on our piece of the process. If this cooperation doesn't occur, the process begins to break down -- and it has, as described in III.

c. IV describes the different situations where we need consistent information. Over and over, people requested daily/weekly talking points. We also need to coordinate events and speeches better - so the right people have input, and everyone else knows the message. And finally, offices should have good information on all policies - even if the policy doesn't fall into the "daily talking points" category.

d. And V begins to talk about solutions for each of these situations. Really, I'm providing more ~~answers~~ ^{QUESTIONS} than ~~questions~~ ^{ANSWERS} here -- because I need your input here. And that's what I want to discuss for the rest of the meeting. We understand the importance of this - and are willing to work on it. What do we do?

e. As we talk, let's remember the key points that must be in our solutions. These are listed in VI.

IV. OPEN UP FOR DISCUSSION

February 1, 1995

MEMORANDUM FOR ERSKINE BOWLES

FROM: Alexis Herman

SUBJECT: SUMMARY OF OPL FOLLOW UP ON STATE OF THE UNION ROLL
OUT

Attached are summaries of individual outreach efforts by OPL staff to targeted constituency groups. In addition:

1. A cover letter under my signature was sent to 7000 Public Liaison contacts with the text of the State of the Union speech.
2. All Public Liaison events following the speech (list attached) carried the State of the Union message. Supporting materials were distributed at these events, and in cases where appropriate or possible press strategies were executed following the events.

BEN JOHNSON
AFRICAN-AMERICAN GROUPS

RADIO

Ben appeared on WOL radio the night of the speech for 45 minutes and took calls. The call was hosted by Donna Brazile and went well.

LEADERSHIP CALLS

Spoke to the following prior to speech:

Joe Lowery, SCLC	C. Payne Lucas, Africare
Mary Francis Berry, Civil Rights Commission	Marion Barry, Mayor
Bishop Fred James	Bishop Fred Talbot
Bishop H.H. Brookins	Congressman Fauntroy
Ed Hales, NAACP Washington office	Bill Lucy, AFSCME
Clarence Avant (he is going to ask some of last weeks participants in the meeting w/ POTUS to organize support for speech)	

Following the speech followed up with additional calls to the leadership of businesses, churches, labor, fraternities and associations.

NEWSLETTERS AND MAILINGS

National Conference of Black Mayors, National Black Nurses and Martin Luther King Center will support speech in newsletter.

Have requested newsletter support from Joe Lowery.

The United Church of Christ and NAACP are doing mailings against the Contract With America.

Sent mail/fax to 1,000 African-American supporters in key states and to the leaders of businesses, churches, labor, fraternities and associations.

Information highlighting commitment to Historical Black Colleges and Universities with a cover letter from Ben Johnson was sent to HPCUs.

OTHER ACTION

Bishop James committed to mobilizing 400 AME churches in his district (VA, NC, MD, DC) to get them to preach sermons on the President's message.

Joe Lowery sent a letter to the President praising speech.

POTUS will meet with African-American clergy on 2/1.

Black nurses meeting on 3/3.

SUZANNA VALDEZ
LATINOS

OP-EDS

The following committed to write letter to the President in support and op-ed piece:

Carmela Lacayo - CA (pres. of largest Hispanic Aging group)

Luis Laredo - FL

Dennis Rivera - NY

Carlos Portes - NJ

Belen Robles - TX (Pres. of LULAC)

Still tracking who actually wrote them.

FAX/MAIL

Faxed information to 100 most important Latino leaders and included information on the Mexican loan proposal, talking points on the State of the Union, and other key pieces of information.

Prepared to ask them to ensure the information is distributed to the groups they represent or the people they influence.

Have outlined specialty press plan. Attached are two front page articles in Latino press that appeared.

OTHER

Latino Appointees are helping to get the message out (we have sent them talking points.)

UPCOMING

Begun creating newsletter for our people, leadership and appointees.

Worked with the following to help get the message out:

Simon Ferro

Regina Montoya

Jose Villareal

Raul Yzaguirre

Ed Romero

Ramona Martinez

Gloria Molina

DORIS MATSUI, ANN EDER
WOMEN, EDUCATION, NON-PROFITS

FAXING

Pre-speech fax to approximately 700:

- Women's organizations and business owners
- State opinion leaders from CA, NJ, PA, RI, VA, KS, OK, CN, OR, ND

Post-speech fax (approximately 800) being more specific on actions they should take.
(information distribution included our network of Women's magazines editors and education community in addition to the pre-speech networks, also to non-profits emphasizing the message of partnership between the government and the citizens.)

LEADERSHIP CALLS

Made calls following the speech to core women's list. (Feedback was very positive, especially the middle-class bill of rights on education and retraining, as well as the Presidents stand against assault weapons. The Women Business Owners do not like the minimum wage increase.)

PRESS

- CPA had a press conference -- checking content/message.
- Distributing materials to Asian Specialty Press in key states.

OTHER

- Trying to organize a meeting with the President and key women.
- Still trying for a piece in the PTA newsletter.

MARILYN YAGER HEALTH CARE

OP-EDS

Steve Gleason - Iowa

Lou Glasse (President of Older Women's League) - New York

Reed Tuckson - California

Also getting two people for New Hampshire and Florida.

EVENTS

SUNDAY -	PA Hospital Assn. (220 Hospital CEOs) Marilyn Yager speaking to this group.
MONDAY -	American Hospital Assn. (3000 Hospital CEOs) Alice Rivlin speaking.
TUESDAY -	Illinois Hospital Assn. (200 CEOs) Marilyn Yager speaking.
WEDNESDAY -	California Assn. of Public Hospitals (28) John Emerson and Chris Jennings speaking.

LEADERSHIP CALLS

Calls went to the heads of the following groups: Hospitals, Physicians, Public Health, Children's Health, and Women's Health

PRESS/NEWSLETTERS

American Hospital Association released a press statement praising the speech, as well as written a letter to the POTUS which they will mail to it's membership. They also committed to a complimentary headline in their weekly newsletter.

American Medical Association, American Academy of Pediatrics, Catholic Health Association and National Association of Children's Hospitals did press releases.

MAILING

Plan to mail the speech to friends list with a cover note from Marilyn Yager.

MIKE LUX
LABOR, SENIORS, CONSUMERS

PRESS RELEASES/NEWSLETTERS

Positive press releases were issued by:

AARP

AFL-CIO (on the minimum wage only)

National Council of Senior Citizens

National Committee to Preserve Social Security and Medicare
Citizen Action

- Commitment from National Committee to do mailing to their 8 million members with quotes from the President.
- Commitment from the AARP to do cover article of their newsletter will be on the State of the Union (it goes to 34 million members)

FAX

Faxed to all labor, senior, consumer, public interest, and health care advocacy groups.

LEADERSHIP CALLS

Calls went to labor unions (AFSCME, UFCW, SEIU, UAW, IAM, Steel workers, CWA, IBEW, Teamsters), National Council on Aging, Consumers Union, Healthcare Reform Project, Older Women's League, National Association of Social Workers

SARA EHRMAN
JEWISH GROUPS

OP -EDS

The following committed to do op-eds, and they are currently being tracked to confirm who actually did them:

Lester Pollack - Conference of Presidents

Rabbi Shin

Lynn Liss - NJCRAC

Rabbi Shorest - Orthodox Rabbi

Rabbi David Saperstein (confirmed)

MAIL/FAX

Mailed speech to 200 Jewish contributors and top Jewish Leaders

From DNC, faxed and mailed Executive Order and statement on middle east and Israel.

LEADERSHIP CALLS

Held conference call with Conference of Presidents of Major Jewish Organizations.

Phone calls to key contacts around the country.

PRESS RELEASES

Several organizations issued positive press releases in response to the President's portion of the State of the Union focusing on anti-terrorism:

AIPAC

American Jewish Committee

American Jewish Congress

American Zionist Movement

Anti-Defamation League

Conference of Presidents of Major Jewish Organizations

MARILYN DIGIACOBBE
ETHNIC GROUPS

LEADERSHIP CALLS

Calls to core supportive/working group types to discuss the speech, gain input, solicit ideas of how to spread the message. Include:

Peter Ujvagi	John Pikarski	Chris Warnke
Edith Lauer	Don Versen	Mo Topalia
Vicki Mongiardo	Myra Lenard	
Jim Rosapepe	Jim Zogby	
Art Gajarsa	Omar Kader	
Phil Piccigallo	Bruce Morrison	
Fred Rotondaro	Joe Jamieson	
Frank Guarini	Andy Manatos	

FAX

Faxed the State of the Union to 1000 key ethnic contacts.

PRESS

Working on a plan with Flo to infiltrate "ethnic press" and "local community press" in key areas.

UPCOMING

Mailing to 2,000 ethnic community leaders who have had contact with or access to this White House of the speech and the OPL Newsletter.

**STEVE HILTON
VETERANS, LAW ENFORCEMENT**

VETERANS:

FAX

Faxed copies of speech to major groups.

LEADERSHIP CALLS

Called the five major VSOs, representing 6 million veterans.

OTHER

The National Commanders of the DAV and the VFW attended the speech.

We discussed the possibility of bringing in vso editorial boards for a briefing in order to place articles in the next issues of their publications. They are excited about the opportunity. We need to follow through on this.

LAW ENFORCEMENT:

LEADERSHIP CALLS

Have called all of the major police groups.

FAX

Have faxed copies of speech to the groups.

PRESS

NAPO is doing a positive press release.

FOP chose not to do a release but is taking press calls and making supportive statements.

DEBBIE FINE
DISABILITY GROUPS AND NURSES

FAX/MAILING

Talking points were faxed to:

- Consortium of Citizens with Disabilities (150 groups)
- Justin Dart/Becky Ogle (leaders of grassroots disability coalition/Justice for all)
- American Nurses Association
- National Association of Social Workers

Mailing of speech with cover letter will be sent to the member groups of CCD, key national and local leadership and nursing groups next week.

CALLS

Called key national and local leaders.

COMPUTER

The following is posted on the disability computer bulletin boards/networks (reaches approximately 5000 people):

- State of the Union speech
- The piece of the speech focusing on health care reform was highlighted by an independent supporter.
- A letter to the editor from Marca Bristo, Chair of the National Council on Disability, was printed in the Wall Street Journal and posted on the disability computer bulletin boards on the importance of the ADA and the rhetoric versus reality of the Republican challenges.

OTHER

- Disability community engaged in a targeted lobby effort pressuring Congress to identify cuts in balanced budget amendment.
- The disability community carries message on reforming government (making "leaner not meaner" government) and holding members accountable for rhetoric that differs from reality of Contract.
- Justin Dart wrote a positive letter to the President in response to the speech, and faxed it to key leadership. He is also carrying the message at local meetings in Miami, FL and Jackson, MS this week.
- The ANA will likely print a positive piece in their newsletter on the minimum wage and on the health reform piece of the speech.

JEFF SHULMAN
YOUTH GROUPS

FAX

Faxed out talking points to members of youth working group.

PRESS

College Democrats and Young Democrats held press conferences and events throughout the week to expand on the importance of Nation Service Program.

ORGANIZED EVENTS TO REINFORCE STATE OF THE UNION ADDRESS
OFFICE OF PUBLIC LIAISON EVENTS

Thursday, January 26

Meeting with College Presidents
INDIAN TREATY ROOM
9:00 am
Participants: 35
Staff: Alexis Herman

Meeting with University Presidents representing a cross section of Americas Universities; Public, Private, Community Colleges and Historically Black Colleges and Universities.

Friday, January 27

Center for Policy Alternatives
450 OEOB
2:00 pm
Participants: 50
Staff: Doris Matsui

A group representing a cross-section of the women's community. The briefing will include the leadership of these groups and will discuss middle-class economic issues.

Monday, January 30

Satellite Feed to National Association of Homebuilders
site tbd
1:00 pm
Participants: Audience will be about 2,000
Staff: Annual Meeting

The Vice President will speak via satellite to their annual board meeting.

Tuesday, January 31

National Association of Evangelical College Leaders
450 OEOB
2:00 pm
Participants: 100
Staff: Flo McAfee

Wednesday, February 1

California School Board

Roosevelt Room

2:00 pm

Participants: 25

Staff: Doris Matsui

Dinner with African American Ministers

Residence

Time: tbd

Participants 35

Staff: Ben Johnson

Thursday, February 2

National Prayer Breakfast

Washington Hilton

7:30 am

Participants: 3,000

Staff: Flo McAfee

Annual event for the President.

Meeting with Washington Business Representatives

OEOB

Time tbd

Participants: 100

Staff: Alexis Herman

Friday, February 3

Briefing for Wellesley College

450 and INDIAN TREATY ROOM

10:00 am

Participants: 330

Staff: Doris Matsui

This briefing will include women who will be attending a reception later in the day for the First Lady's college reunion. This will be treated like a women's leadership briefing.

Business and Professional Women's Clubs

450 OEOB

1:30 pm

Participants: 300

Staff: Doris Matsui

This is a group of women who represent all levels of the work force.

Feb-1
10am

The White House Office of Public Liaison

Alexis M. Herman, Director

Phone (202) 456-2930

Fax (202) 456-6218

Facsimile Transmittal Sheet

Number of Pages (Including cover) 10

To

Ruby May

Fax Number

456-2983

Office Number

Date

2/1/95

From

Don Wexler

***** COMMENTS *****

For 10:00 meeting

Mtg w/
Danny
Tom Cleo
Tim Newell
Dorothy Kolane

THE WHITE HOUSE

WASHINGTON

January 19, 1995

MEMORANDUM FOR DISTRIBUTION LIST

FROM: Dorothy Robyn

SUBJ: POTUS Meeting with Technology CEOs

Erskine Bowles and Billy Webster approved our request for a POTUS meeting with key technology CEOs. Our target date is late the week of Feb. 6 or early the following week. The most urgent task is to finalize the list of invitees.

Attached is the list of CEOs Kent Hughes proposed. He views these individuals as the "leaders of the leaders," who can and will help organize other CEOs. We may also want to include some CEOs who don't meet Kent's criteria but who are big fans of particular programs such as ATP. Finally, we may want to invite one or two CEOs who, though none of the above, are particularly visible and vocal to the press -- e.g., Norm Augustine.

Please give me your additions or deletions by c.o.b. Friday.

DISTRIBUTION LIST:

Bo Cutter
Tom Kalil
Greg Simon
Skip Johns
Kitty Gillman
Tim Newell
Dan Wexler
John Emerson
Jay Stowsky

POTENTIAL INVITEES TO TECH MTG

John Young, H-P; PCAST

George Fisher, Kodak

Paul Allaire, Xerox

Bob Allen, AT&T

Roy Vagelos, Merck

Jerry Junkins, TI

Gordon Moore, Intel

Robert Eaton, Chrysler

Bob Saldich, Raychem (former chair of AEA)

Bob DeHaven, Quality Systems (current AEA chair)

Mike Armstrong, Hughes

Ed McCracken, Silicon Graphics

Joe Gorman, TRW

Norm Augustine, MM

Don Beall, Rockwell

Gary Tooker, Motorola

Lou Gerstner, IBM

Karl Krapek, P&W

Edgar Woolard, DuPont

Frank Schrontz, Boeing

Michael Bonsignore, Honeywell

Dennis Picard, Raytheon

John McDonnell, McDonnell-Douglas

Allied Signal

Larry Ellison, Oracle

Jim Morgan, Applied Materials

Michael Jordan, Westinghouse

John Carlson, Cray

THE WHITE HOUSE
WASHINGTON

Schedule Proposal

January 12, 1995

Accept**Regret****Pending****TO:** Billy Webster/Leon Panetta**FROM:** W. Bowman Cutter
Gene Sperling
John H. GibbonsAlexis Herman 
John Emerson**REQUEST:** Meeting with key technology CEOs.**BACKGROUND
AND PURPOSE:**

The Administration's technology initiatives, a presidential priority that has been well received in industry, are under attack and vulnerable to rescission. Republicans are promising business leaders a capital gains tax cut in place of these programs -- a false choice but one industry may be reluctant to reject. The President has been closely involved in these initiatives, and they have significant implications for California.

The President needs to recruit a small group of key CEOs who can act as drivers of a broader business effort to support the Administration's technology policy. The President should reiterate his commitment to his technology initiatives and express his concern about their future.

DATE/TIME: Late January or early February; White House staff needs 2 weeks lead time to arrange the meeting.**DURATION:** 30 minutes**BRIEFING
TIME:** 15 minutes**LOCATION:** White House**PARTICIPANTS:** See attached list.**RECOMMENDED:** We believe it is critical to have the President and Vice President meet with these leaders, if we are to mobilize the business community in support of our technology initiatives.**ORIGIN OF
PROPOSAL:** White House Staff**CONTACT:** Dorothy Robyn (6-5365); David Lane (6-5352)

PARTICIPANTS: John Young, retired CEO, Hewlett-Packard
George Fisher, Chairman/CEO, Eastman Kodak
Paul Allaire, CEO/President, Xerox
Bob Allen, Chairman/CEO, AT&T
Roy Vagelos, Chairman/CEO, Merck
Jerry Junkins, President/CEO, Texas Instruments
Gordon Moore, Chairman, Intel
John McDonnell, Chairman, McDonnell-Douglas
Robert Eaton, Chairman/CEO, Chrysler
Robert Saldich, Chairman/CEO, Raychem
Bob DeHaven, Chairman/CEO, Quality Systems
T.J. Malone, President, Milliken
Mike Armstrong, Chairman/CEO, Hughes Aircraft

Washington Outlook

EDITED BY OWEN ULLMANN

REMEMBER CLINTON'S INDUSTRIAL POLICY? O.K., NOW FORGET IT

The Republican takeover of Congress may please most business execs, but John L. Simonds is worried. He heads a San Diego consortium that's developing high-capacity computer storage systems. The group—whose members include IBM, Hewlett-Packard, and Eastman Kodak—receives millions from one of the Clinton Administration's favorite industrial-policy efforts, the \$431 million Advanced Technology Program. But now, the ATP tops the GOP hit list of technology programs to slash. "That would be a serious blow," says Simonds.

He'd better brace himself: The cuts won't end with ATP. House Republicans, led by incoming Budget Committee Chairman John R. Kasich of Ohio and GOP Whip candidate Robert S. Walker of Pennsylvania, are taking aim at all Administration efforts to spur U.S. commercial technologies. Other targets include the Pentagon's plan to create a U.S. flat-panel-display industry, a multi-agency program that funds research on supercomputers, and advanced networks and industrial research at the national laboratories. The programs cost just a few billion dollars, but their symbolism is big: They represent Clinton's high-profile attempt to promote high-tech industries.

ENDANGERED PETS. The GOP sees a better way to win Corporate America's heart than through what it calls misguided industrial policy. "Our priority is to create the right climate," explains Representative Sherwood L. Boehlert (R-N.Y.), a key House Science Committee member. By that, he means ending subsidies to develop commercial technologies and using the money for tax cuts and credits for investment and research and development. Although the approach would hurt some R&D mavens such as Simonds, the vast majority of executives prefer the GOP philosophy. "While our industry certainly needs R&D funding, the broader benefits of a capital-gains tax cut would help the economy more," notes Jerry R. Junkins, CEO of Texas Instruments

Inc. That's why businesses aren't "going to fall on their swords" to save ATP, says William G. Morin, technology policy chief at the National Association of Manufacturers.

Administration officials admit that saving their pet programs will be tough. "If this is about politics and ideology, we are not going to make a lot of progress," says Arati Prabhakar, director of the National Institute of Standards & Technology, which runs ATP.

Still, the GOP hit squad faces obstacles. For one, proponents are already doing chameleon acts, recasting programs as examples of R&D that the GOP favors: support for basic research and national defense. Take flat-panel displays. A few months ago, companies were trumpeting the Defense Dept.'s \$587 million flat-panel initiative as a boon to the U.S. economy. Now, they're labeling it as a national security imperative that allows the military to buy screens at an affordable price.

What's more, GOP ranks are far from united. While ideologues such as Walker want to rub out all traces of industrial policy, moderates such as incoming Senate Budget Committee Chairman Pete V. Domenici back government-industry collaborations, particularly when they aid the vast national laboratories in his state, New Mexico. Also, some programs on the hit list, such as the effort to develop advanced computers and networks, really do involve the kind of basic research the GOP favors. "Some of my colleagues are not as conversant as we would like them to be on these subjects," admits Boehlert, who backs the computer initiative.

That's the kind of high-tech program that should survive, so long as it wears the right set of policy clothes. But there's no avoiding a harsh reality for Clinton: His great industrial policy experiment is heading for a dramatic slowdown.

By John Carey



WALKER: Lifting the ax

CAPITAL WRAPUP

TRADE DEPARTURE

Deputy Trade Representative Rufus H. Yerra—the chief U.S. negotiator for the new General Agreement on Tariffs & Trade—plans to leave his post early next year. Yerra, 43, who in 1981 became trade counsel to former House Ways & Means Committee Chairman Dan Rostenkowski (D-Ill.), will return to his roots in Seattle—a gateway to Asia—to practice trade law. Meanwhile, despite rumors to the contrary, the other deputy USTR, Charlene Barshefsky, insists she is not

leaving the government. But friends say that she has considered quitting because of frustration over the Administration's inability to reach a far-reaching trade agreement with Japan. Talks continue in autos and a few other sectors.

YELLEN SPEAKS

During her first four months on the Federal Reserve Board, Janet L. Yellen has been the invisible central banker, avoiding public appearances and press interviews. But Yellen at

last is emerging to position herself as an inflation hawk. She may have learned from the debut of another Clinton appointee to the Fed, Vice Chairman Alan S. Blinder, who got into trouble with remarks that made him look soft on inflation to Wall Street. Yellen, also suspected of being an inflation dove, isn't taking any chances with the Street. In an interview with BUSINESS WEEK, the former University of California-Berkeley economist says: "I don't want the inflation rate higher when I leave here than it is now."

THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR ALEXIS

FROM: DANNY ✓
SUBJECT: CEO MEETINGS
DATE: JANUARY 21, 1995

CC: Steve Hilton

We have two requests for CEO events that have been approved.

The first was a joint request with the NEC and OSTP for the President to meet with key technology CEO's. The goal of this meeting as stated in the request was for the President to recruit a small group of CEO's to rally support for the administration's technology policy. Although the administration's technology initiatives have been well received they are under attack and vulnerable to rescission.

The request has been accepted under the stipulation that this be a briefing with senior administration officials (Leon Panetta, Bob Rubin, Jack Gibbons) and that the President would "drop-by".

I have attached a memo from Kent Hughes at the Commerce Department which lists some of the CEO's we may want to include. Dorothy Robyn and Tom Kalil seem to be taking the lead on this. I suggest we convene a group to discuss this event. The location and media coverage need to be discussed as well as the size. The meeting is now scheduled to take place the second week of February (2/6/95 - 2/10/95).

The second was also a joint request with the NEC for the President to meet with a group of CEO's who have been strong supporters of the administration. This is essentially the same meeting we have been requesting since September. This has also been approved with the same stipulation, a series of high level administration officials with a POTUS drop by. We should also meet on this event. This has been accepted for late February.

Based on previous experience we should get this confirmed as soon as possible in order to give the participants enough advance notice.

17 tech
CEOs

January 31, 1995

Lunch with Jim Joseph
Counsel on Foundations

Date: Wednesday, January 30, 1994

Time: 1:15 pm

Location: White House Mess

Purpose: For Alexis and Doris to meet with Jim Joseph, President of the Counsel on Foundations to discuss how the administration can further the partnership between government and Non-Profits, as well as energizing the non-profit community by addressing their concerns.

Observations with getting our message out.

Problems:

- FAX Servers on the computer network are not big enough to support all WH offices such as OPL, OPA, Cab. Aff., IGA, Leg. Affairs, Communications etc. There are only 5 servers for the entire building. When each office sends out 200 faxes at 5 pages each that is over one thousand pages going out on five servers and often times they all go to the same server.
- Offices only have two fax machines without the capability to broadcast fax. This means each fax must be manually sent.
- Messages/Talking points not always delivered electronically (E-mail or disk).
- Overlapping between offices as to who talking points go out to, and overlapping with in each office.

Suggested Solutions

- Increase the number of fax servers on the network to support this large process. One possible solution is that each office have a dedicated FAX server on the computer network.
- Each office could have a broadcast fax for getting the message out to their constituency, or have one large broadcast fax for OPL, OPA, Cab. Aff., IGA and Leg Affairs, to send thousand of faxes at once.
- When talking points are distributed to each office, they should be sent to one point person on email or by disk. This allows us to send out via computer.
- Compare lists between offices and make sure there are not duplicates. Currently each office and the DNC send out to their constituents. There is a lot of duplicating. Also, we should utilize the outside support that currently exists. For example, we could send talking points to one location like the NEA to distribute to all fifty states, rather than sending to each state education association.
- Each person who is responsible for sending out faxes, talking points, etc. from each office should be asked for their suggestions regarding logistics.

TECHNOLOGY ACCOMPLISHMENTS OF THE CLINTON-GORE ADMINISTRATION

FEBRUARY 1995

1. Improved the business environment for private sector innovation and investment.
 - Cut the budget deficit for three years in a row for the first time since Harry Truman. Economic plan will reduce the budget deficit in half as a percentage of GDP, freeing up capital for private sector investment.
 - Worked with industry to eliminate or reform regulation that inhibits private sector investment.
 - Won Congressional approval for a three-year extension of the R&E tax credit and a targeted capital gains reduction for investments in small business.
2. Strengthened federal support for basic research.
 - Increased investment in basic research at agencies such as the National Science Foundation and the National Institutes of Health.
3. Focused Federal R&D priorities on civilian technologies that spur economic growth and create high-wage jobs.
 - Increased investment in the Commerce Department's Advanced Technology Program, to support cooperative, industry-led projects to develop civilian technologies, and its Manufacturing Extension Partnership, to build a nationwide network of grassroots manufacturing extension services for small firms.
 - Created an industry-government Partnership for a New Generation of Vehicles that aims for major breakthroughs in automotive technology and lays the foundation for U.S. leadership in the world auto industry in the 21st century.
 - Worked with hundreds of representatives of the electronics industry to set priorities for cooperative government-industry R&D that will strengthen electronics manufacturing in the U.S.
 - Streamlined the process for developing cooperative research and development agreements (CRADAs) between industry and Federal laboratories.

4. Worked toward world-class education for all our children and accessible, productive lifelong training for the work force, to make the benefits of technology more available to all.

- Worked with Congress to create the School-to-Work Transition program for young people who don't choose to go directly to college.
- Established Goals 2000 standards for education.
- Created the National Service Corps for young people and improved access to college loans.
- Accelerated development of civilian technologies to increase learning productivity for children and adults.
- Encouraged the transfer of defense training technologies for civilian uses.

5. Fought for trade and export policies that support economic growth.

- Won Congressional approval of NAFTA.
- Won Congressional approval of a GATT treaty that will support freer, fairer world trade and benefit U.S. technology-based industries by eliminating trade barriers and strengthening protection of intellectual property.
- Freed up \$35 billion in exports by reducing export controls on U.S. computer and telecommunications products.

6. Redirected defense R&D and procurement toward dual-use technologies, enabling DoD to draw on leading-edge, affordable commercial technologies to meet military needs.

- Launched the Technology Reinvestment Project to foster industry-led dual-use R&D, encourage defense and commercial firms to work together on dual-use applications and stimulate the creation of an integrated civilian-military industrial base.
- Worked with Congress to reform procurement law, and within DoD to scrap outmoded military-unique specifications and standards, so DoD can take advantage of the best in commercial technologies.
- Initiated a major cooperative, merit-based research program that will help to stimulate U.S. private investment in new generations of flat panel displays.
- Expanded military service R&D in such dual-use areas as turbine engines for aircraft (Air Force), land-based vehicle technology (Army) and rotorcraft technology (Army and Navy); and focused service SBIR programs on critical dual-use technologies.

7. Promoted the National Information Infrastructure.

- Developed an action agenda for the National Information Infrastructure that clarifies private and public sector responsibilities.
- Signed legislation to require the transfer to the private sector of 200 megahertz of the radio frequency spectrum now used by Federal agencies, and to allow competitive bidding in granting new licenses.
- Promoted applications of the NII in areas such as education, health care, electronic commerce and environmental monitoring.
- Made information technology a cornerstone of efforts to make the government work better and cost less.
- Increased investment in key NII technologies and testbeds through the High Performance Computing and Communications (HPCC) Initiative.

8. Developed technology strategies for environmental protection that also promote economic growth.

- Pursued a common sense approach to environmental regulation that focuses on performance standards and results, not "command and control" regulation.
- Established an Environmental Technology Initiative to help commercialize and deploy a new generation of technologies that will protect the environment while sustaining economic growth. Developed an Environmental Technology Export Strategy.

9. Reinvented the space program.

- Redesigned the space station for greater economy and efficiency, integrated Russia into the space station partnership, and won Congressional approval for the new program.
- Developed a national space transportation policy to guide Federal investments in space launch vehicles.
- Solved a decade-long problem of wasteful duplication in the government's programs for orbiting weather satellites.
- Devised a cost-effective way to carry on the Landsat program, thus assuring the continuity of the Landsat data base with its invaluable military, civilian and environmental applications.

10. Reorganized Federal science and technology efforts for greater efficiency and effectiveness.

- Established a Cabinet level National Science and Technology Council, chaired by the President, to set priorities and guide Federal R&D investments government-wide.
- Greatly increased private sector review of Federal R&D and expanded competitive, cost-shared research.
- Initiated a high level review, directed by NSTC, of the three largest Federal laboratory systems -- those of DoD, DOE, and NASA. The aim is to ensure effective use of Federal R&D funding to meet evolving national needs in national security, fundamental science, industrial technologies, environmental protection and aerospace.