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Series/Staff Member: Alexis Herman/Ruby Moy

Subseries:

OA/ID Number: 5914

FolderID:

Folder Title:

Alexis Herman Folder #1 FG006-01 129334

Stack:

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Row:

30

Section:

1

Shelf:

3

Position:

1

THE WHITE HOUSE

WASHINGTON

June 21, 1995

MEMORANDUM FOR LEON PANETTA
HAROLD ICKES
ERSKINE BOWLES
LAURA TYSON
ALICE RIVLIN
MARCIA HALE
ALEXIS HERMAN
GENE SPERLING
JOHN EMERSON
AB MIKVA

FROM: KITTY HIGGINS

Attached is the agenda for tomorrow's
Cabinet Briefing. Please let us know if
you have any comments.

JUN 21 1995

THE WHITE HOUSE
WASHINGTON

CABINET BRIEFING
THURSDAY, JUNE 22, 1995 -- 5:30 P.M.

Draft Agenda

- | | | |
|------|---------------------------------|--|
| I. | Budget/Rescissions | Panetta
Rivlin
Tyson
Sperling |
| II. | Affirmative Action | Reno
Mikva
Stephanopoulos |
| III. | Pacific Rim Economic Conference | Emerson |
| IV. | Schedule/Message | Bowles
Gearan |

Please return comments to Kitty Higgins 6-2572 by COB 6/21/95

THE WHITE HOUSE
WASHINGTON

October 6, 1994

Dr. Khulu Mbatha
Private Secretary
Office of Foreign Ministry
of South Africa
c/o Blair House
Washington, D.C. 20500

Dear Dr. Mbatha:

It was a pleasure to talk with you at the luncheon and as promised, I am enclosing my business card. Please feel free to contact me if I may be helpful to you as you restructure your government. In order to be of assistance, I am enclosing a copy of the organizational memo for the Office of Public Liaison. The brief description of our function describes our mission. Perhaps, you may want to incorporate some of these ideas in your restructuring efforts.

Thank you for agreeing to have President Mandela personally sign the enclosed photographs for me. The picture was taken when he was at the White House before he was elected President. This was a special occasion for me and the picture captures that moment.

When the pictures have been signed, please have someone call my assistant Ruby Moy at 456 6455 and she will be glad to arrange to have them picked up.

Again, I was delighted to have met you and hope that you will not hesitate to let me know if I may be of help to you or President Mandela as you embark on your great journey to lead South Africa.

Sincerely,


Alexis M. Herman
Assistant to the President and
Director of Public Liaison

Enclosures (OPL memo to OPL STAFF 1/20/95)

AMH:RGM

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Alexis M. Herman
Assistant to the President and
Director of Public Liaison

Enclosures

AMH:RGM

February 22, 1995

Honorable Philip Lader
Small Business Administrator
Washington, D.C. 20416

Dear Phil:

As you begin to restructure the Specialized Small Business Investment Company (SSBIC) Program to serve the growing demand for capital by minority-owned enterprises, I am enclosing Michael Granger's resume for your consideration. Michael would like to be a member of the SSBIC Advisory Council. He has had a decade of experience in the venture capital business in key positions at CIGNA Venture Capital and Xerox Venture Capital before founding Ark Capital Management to focus on minority-owned businesses.

Michael is President of Ark Capital Management, which is an Africa-American firm. Ark has spearheaded the efforts of the minority venture capital community to access capital from institutional sources such as public pension funds and insurance companies. Among Ark's clients are Chicago Transit Authority, State Universities Retirement System of Illinois, Northwestern Mutual Insurance Company and Pacific Mutual Insurance Company to name a few. Ark has been selected by the Department of Commerce to organize a Capital Access Forum for minority-owned businesses scheduled for March 21, 1995.

The SSBIC Advisory Council is an effective approach to an issue that is an important contribution to the overall success of the economy. Michael Granger would serve as an effective representative of African American venture capital firms in Chicago and the Midwest Region. I highly recommend him for membership on the SSBIC Advisory Council.

With best personal regards,

Sincerely,

Alexis M. Herman
Assistant to the President and
Director of Public Liaison

Enclosure

AMH:RGM

Ark Capital Management

29 N. Wacker Drive, Suite 795, Chicago, IL 60606, 312-541-0330 • 312-541-0335 (Fax)

Michael Y. Granger is Managing Partner of Ark Capital Management, a private equity specialized advisor. Since 1985 he has been providing capital to the emerging segment of the U.S. economy as a venture capital professional. Prior to forming Ark Capital Management, he was Vice President and Portfolio Manager for LINC Capital Management, Inc. LINC is the largest independent health care financial services company in the U.S. While at LINC, he was responsible for negotiating and structuring financial transactions involving emerging growth companies in the health care, and advanced technology fields.

Mr. Granger has had extensive experience in financing development-stage companies. Prior to joining LINC, he was Investment Manager for Xerox Venture Capital, a \$100 million technology investment fund. His responsibilities encompassed all aspects related to the management of the fund including, development of portfolio strategies, investment committee decisions and identifying, evaluating and structuring investments in high technology, emerging growth companies. He was responsible for assisting his portfolio companies in making arrangements with Xerox operating units. He also monitored a portfolio of companies with particular emphasis on expense control and execution of their business plans, working with the senior management of these companies, representing Xerox on their Boards of Directors. He also served on the Xerox Technology Management Board.

Earlier, he was a principal at CIGNA Venture Capital, an investment subsidiary of CIGNA Corporation with \$160 million of private equity assets under management, where he managed investments in venture capital funds and venture-backed, operating companies. Prior to joining CIGNA, he was an engineer and manager for the development of AT&T Digital Dataphone and other advanced telecommunications services. In addition to his engineering education, Mr. Granger acquired extensive experience in various aspects of computer and telecommunications technology and business, through his investment as well as his operating responsibilities. Mr. Granger was successful in dramatically increasing the productivity of his organization and implementing new advanced telecommunications services.

Mr. Granger earned his Bachelor of Science degree in Electrical Engineering from the University of Massachusetts at Amherst and later received his MBA in Finance from Dartmouth College. He enjoys long distance running and coaching soccer. Currently serves on the Board of Sparta Surgical (a health care manufacturing company) and on the Financial Development Committee for the U.S. Department of Commerce - Midwest Region - Minority Economic Growth Assistance Center. Mr. Granger served four years of active duty in the U.S. Marine Corps during the Vietnam era.

ARK CAPITAL MANAGEMENT

29 N. WACKER DRIVE, SUITE 795 / CHICAGO, IL 60606 / PHONE 312-541-0330 / FAX 312-541-0335

January 29, 1995

Alexis Herman
Asst. To The President
Director of Public Liaison
THE WHITE HOUSE
Washington, D.C. 20500

Dear Alexis:

Please accept my best wishes for a successful 1995. I am writing to seek your assistance with the Small Business Administration. I would like to offer my services to the SBA as a member of the SSBIC Advisory Council being organized to address the Specialized Small Business Investment Company (SSBIC) Program.

With more than 30 years of venture capital experience in our organization, we are the pre-eminent minority-owned venture capital firm in the U.S. Our extensive experience investing in small and emerging businesses as well as our firm's investment program for minority-owned businesses puts us in an ideal position to contribute to the SBA's effort to improve the SSBIC program through the Advisory Council .

I know that you have been involved in the White House Conference on Small Business so you have a panoramic view of the issues facing small and minority-owned business. The number one issue facing minority-owned businesses is access to capital. In recognition of that fact and of our expertise in capital formation, the U.S. Department of Commerce has contracted with us to put on a Capital Access Forum for the 10 - state Midwest Region. That Forum will be held on March 21, 1995. I have enclosed a copy of the Contract for your information.

With your assistance, I look forward to using my expertise to benefit this crucial SBA project as a member of the SSBIC Advisory Council.

Sincerely,



Michael Y. Granger
Principal

Enclosures

ARK CAPITAL MANAGEMENT

29 NORTH WACKER DRIVE • SUITE 795 • CHICAGO, ILLINOIS
60606

PHONE 312-541-0330 • FAX 312-541-0335

FACSIMILE TRANSMISSION

Thursday, February 2, 1995

4:58 PM

From:

Name: Michael Y. Granger
Company: Ark Capital Management
Phone: (312) 541-0330
Fax: (312) 541-0335

To:

Name: Ms. Alexis Herman
Company: Director Of Public Liaison
Phone: (202) 456-6455
Fax: (202) 456-2983

Total number of pages, including cover: 3

Message:

Attention: Ruby Moy

Ruby, please find a copy of the letter we discussed and my bio enclosed. Call me if you have any further questions.

Michael

Dear SBA Administrator:

I would like to commend you on your efforts to re-structure the Specialized Small Business Investment Company (SSBIC) Program to increase its effectiveness in serving the growing demand for capital by minority-owned enterprises. The SSBIC Advisory Council, made up of experts representing the minority venture capital community is an effective approach to this issue that is so pivotal to the overall success of the U.S. Economy.

As you are aware, Chicago is the most prominent hub of activity for minority business enterprises in the Midwest as represented by such companies as Johnson Publishing, Softsheen Products, Sayers Computer Source, Harpo, Inc. (Oprah Winfrey's production company) and many other leading enterprises.

Among the leading venture capital firms in Chicago is an organization called Ark Capital Management. Ark is an African-American firm whose principals have over 25 years of experience in the venture capital industry. Ark has spearheaded the efforts of the minority venture capital community to access capital from institutional sources such as public pension funds and insurance companies. Among its clients Ark counts the following institutional investors:

- State Universities Retirement System of Illinois (Kenneth Codlin, Chief Investment Officer, 217-378-8843)
- Chicago Transit Authority (William Buetow, Treasurer, 312-664-7200)
- Northwestern Mutual Insurance Company (Richard Strait, Director of Investments, 414-299-7350)
- Pacific Mutual Insurance Company (Eric Gritzmacher, Vice President, 714-640-3395)

Ark's president and the leader of its effort is Mr. Michael Granger. Michael's background and experience show strong indication of his ability to contribute to the SSBIC Advisory Council. With a decade of experience in the venture capital business in key positions at CIGNA Venture Capital and Xerox Venture Capital before founding Ark to focus on the burgeoning minority-owned business sector, Mr. Granger is one of the leading African-Americans in the venture capital business. Additionally, Ark's recent selection by the U.S. Department of Commerce to organize a Capital Access Forum for minority-owned businesses scheduled for March 21, 1995, seems compatible with the work that the SSBIC Advisory Council would be involved with.

Mr. Granger will serve as a credible representative of African American venture capital firms in Chicago and the Midwest Region. I highly recommend Mr. Granger for membership on the SSBIC Advisory Council.

ARK CAPITAL MANAGEMENT

29 NORTH WACKER DRIVE • SUITE 795 • CHICAGO, ILLINOIS
60606
PHONE 312-541-0330 • FAX 312-541-0335

FACSIMILE TRANSMISSION

Tuesday, February 14, 1995

10:12 AM

From:

Name: Michael Y. Granger
Company: Ark Capital Management
Phone: (312) 541-0330
Fax: (312) 541-0335

To:

Name: Ms. Alexis Herman
Company: Director Of Public Liaison
Phone: (202) 456-6455
Fax: (202) 456-2983

Total number of pages, including cover: 2

Message:

ATTENTION: Ms. Ruby Moy

Phil
Dear SBA Administrator

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FAXED
7/32/95

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60606

PHONE 312-541-0330 • FAX 312-541-0335

FACSIMILE TRANSMISSION

Sunday, January 29, 1995

6:30 PM

From:

Name: Michael Y. Granger
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Phone: (312) 541-0330
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Name: Ms. Alexis Herman
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Phone: (202) 456-6455
Fax: (202) 456-2983

Total number of pages, including cover: 5

Message:

Alexis -
I called last Friday the 27th to discuss the subject
of the attached letter. I would like to speak
with you at your earliest convenience.

Regards,

Michael Y. Granger

*SPA came to Chicago
to address SBIC
sending a draft 2/1/95*

ARK CAPITAL MANAGEMENT

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January 29, 1995

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Sincerely,



Michael Y. Granger
Principal

Enclosures

MANAGERS OF THE ARK CAPITAL FUND



UNITED STATES DEPARTMENT OF COMMERCE
Chief Financial Officer
Assistant Secretary for Administration
Washington, D.C. 20230

December 27, 1994

Mr. Michael Granger
ARK Capital Management
19 N. Wacker Drive, Suite 795
Chicago, IL 60606

Subject: Contract No. 50-SABE-5-00052; MBDA Capital Access Forum

Dear Mr. Granger:

Thank you for your interest in this procurement. This notice is transmittal of the award of this contract to your company in the amount of \$37,912.00, based upon your proposal dated December 6, 1994, as amended by your December 12, 1994 submission. Both of these documents are incorporated by reference into this contract. This award document does not require signature by your company.

Your attention is called to the section B award addendum, the revised SOW in section c, and the section H provision regarding organizational conflicts of interest. The award addendum makes statements concerning the final inclusions of the contract. The SOW is the same one faxed to you on November 18, 1994, which your company based the resubmission of its technical and cost proposals on. The section H provision is required in services contracts of this type, and should have been included in the solicitation. Please note that the information required from your company is due to the undersigned by January 27, 1995.

The Contracting Officer's Technical Representative for this contract is Mr. Gavin Chen of the Department of Commerce, Minority Business Development Agency, Office of Program Policy & Resources Development Division. Mr. Chen is available on 202/482-3261 to answer any questions you may have about the commencement of work under the contract.

Enclosed is an original of the contract document for your records. You may direct questions to the undersigned at 202/482-5555.

Sincerely,


Fish Tucker
Contracting Officer

Encl 1

cc: POD Read (DOC)
G. Chen (MBDA)

Ark Capital Management

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Washington, DC

SBA Announces SSBIC Council

The Small Business Administration in the first week of October laid the groundwork for the creation of an independent body to review and recommend changes for the agency's flagging specialized small business investment companies (SSBIC) program, according to an SBA spokesman.

The SSBIC program, which is geared toward minority-owned businesses, has been steadily declining since the mid-1980s in the number of licenses granted, the amount financed and the level of investments in small companies.

The government's level of returns on SSBICs has also been low: in 1986 the weighted rate of return for all SSBICs was 2.29%. It peaked in 1987 at 13.2% and has held steady since 1990 at 3.23%.

The independent council will attempt to discover why the program has been declining over the past 10 years and recommend ways to reverse that trend.

The SSBIC Advisory Council will be up and running in 60 days and

November 1994 Venture Capital Journal

will issue a final report six months after that. The council is being modeled after the task force assembled in 1992 to assess and address the needs of the regular SBIC program.

Some issues the council is slated to take on are: the capital needs of minority-owned businesses; a review of the program's history and impact on those businesses; the ability of the current program to meet the needs of socially or economically disadvantaged firms; and the problems of the program. —L.V.

The closing of the office is not a sign, however, the firm is getting leaner. Mr. Curry said the firm likely will hire new investment professionals as the departures leave the firm with eight professionals in New York and two in Menlo Park. —R.D.

His business experience includes a stint as president of Sea Pines Co., a developer and operator of recreational parks. He also was executive vice president of a holding company for Sir James Goldsmith. —L.V.

Washington, DC

Bowles Switches Jobs With Philip Lader

President Bill Clinton in the end of September appointed Erskine Bowles, former head of the Small Business Administration (SBA), to his Cabinet. Mr. Bowles will be swapping jobs with Philip Lader, formerly the White House Deputy Chief of Staff, if Mr. Lader's nomination is approved by the Senate.

On October 6, the Senate Small Business Committee approved Mr. Lader's nomination. The next step is for the full Senate to vote on the appointment.

Mr. Bowles was the first SBA administrator in over 10 years with a



President
Bill Clinton

strong business background. His departure from the SBA may prove a setback for the small business investment company program, which in recent months has been trying to overcome the private sector's skepticism in dealing with the federal government.

An SBA spokesman said he doubted that Mr. Lader will make any changes in the program. Mr. Lader did not return calls by press time.

Unlike Mr. Bowles, Mr. Lader's career predominantly has been academic and political. In 1986, he was a candidate for South Carolina Governor. He and his wife, Linda LeSourd, co-founded the Renaissance Weekends.

ARK CAPITAL MANAGEMENT

29 NORTH WACKER DRIVE • SUITE 795 • CHICAGO, ILLINOIS

60606

PHONE 312-541-0330 • FAX 312-541-0335

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Sunday, January 29, 1995

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ARK CAPITAL MANAGEMENT

29 N. WACKER DRIVE, SUITE 795 / CHICAGO, IL 60606 / PHONE 312-541-0330 / FAX 312-541-0333

January 29, 1995

Alexis Herman
Asst. To The President
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Washington, D.C. 20500

Dear Alexis:

Please accept my best wishes for a successful 1995. I am writing to seek your assistance with the Small Business Administration. I would like to offer my services to the SBA as a member of the SSBIC Advisory Council being organized to address the Specialized Small Business Investment Company (SSBIC) Program.

With more than 30 years of venture capital experience in our organization, we are the pre-eminent minority-owned venture capital firm in the U.S. Our extensive experience investing in small and emerging businesses as well as our firm's investment program for minority-owned businesses puts us in an ideal position to contribute to the SBA's effort to improve the SSBIC program through the Advisory Council.

I know that you have been involved in the White House Conference on Small Business so you have a panoramic view of the issues facing small and minority-owned business. The number one issue facing minority-owned businesses is access to capital. In recognition of that fact and of our expertise in capital formation, the U.S. Department of Commerce has contracted with us to put on a Capital Access Forum for the 10 - state Midwest Region. That Forum will be held on March 21, 1995. I have enclosed a copy of the Contract for your information.

With your assistance, I look forward to using my expertise to benefit this crucial SBA project as a member of the SSBIC Advisory Council.

Sincerely,



Michael Y. Granger
Principal

Enclosures



UNITED STATES DEPARTMENT OF COMMERCE
Chief Financial Officer
Assistant Secretary for Administration
Washington, D.C. 20230

December 27, 1994

Mr. Michael Granger
ARK Capital Management
29 N. Wacker Drive, Suite 795
Chicago, IL 60606

Subject: Contract No. 50-SABE-5-00052; MBDA Capital Access Forum

Dear Mr. Granger:

Thank you for your interest in this procurement. This notice is transmittal of the award of this contract to your company in the amount of \$37,912,000, based upon your proposal dated December 6, 1994, as amended by your December 12, 1994 submission. Both of these documents are incorporated by reference into this contract. This award document does not require signature by your company.

Your attention is called to the section B award addendum, the revised SOW in section c, and the section H provision regarding organizational conflicts of interest. The award addendum makes statements concerning the final inclusions of the contract. The SOW is the same one faxed to you on November 18, 1994, which your company based the resubmission of its technical and cost proposals on. The section H provision is required in services contracts of this type, and should have been included in the solicitation. Please note that the information required from your company is due to the undersigned by January 27, 1995.

The Contracting Officer's Technical Representative for this contract is Mr. Gavin Chen of the Department of Commerce, Minority Business Development Agency, Office of Program, Policy & Resources Development Division. Mr. Chen is available on 202/482-3261 to answer any questions you may have about the commencement of work under the contract.

Enclosed is an original of the contract document for your records. You may direct questions to the undersigned at 202/482-5555.

Sincerely,


Fish Tucker
Contracting Officer

Encl.

cc: POD Read (DOC)
G. Chen (MBDA)

E X E C U T I V E O F F I C E O F T H E P R E S I D E N T

28-Jul-1995 02:44pm

TO: (See Below)

FROM: Floydetta McAfee
 Office of Public Liaison

SUBJECT: UPCOMING SOCIAL EVENTS

As a reminder, I will need your names, addresses and telephone numbers of individuals you would like invited to Christmas parties by August 7 at 5:00 pm. This is an extremely important list and it is imperative that you get your names in by that date. This list should not include people you want to invite to the OPL Holiday Tour Day.

Also, any names of individuals you would like to have invited to the Arts and Humanities Ceremony and Dinner (Oct. 5) should be submitted to me by Monday, July 30. The names should include those interested in the arts.

Finally, names for the France State Dinner are due by August 20.

Thanks.

Distribution:

TO: Kathleen (Kate) Carr
TO: Marilyn DiGiacobbe
TO: Ann T. Eder
TO: Deborah L. Fine
TO: Jay K. Footlik
TO: Alexis M. Herman
TO: Robert B. Johnson
TO: Doris O. Matsui
TO: Ruby G. Moy
TO: Betsy Myers
TO: Andre Oliver
TO: Jeffrey S. Shulman
TO: Suzanna Valdez
TO: Christopher T. Wayne
TO: Daniel Wexler
TO: Barbara D. Woolley
TO: Dana A. Wyckoff
TO: Marilyn Yager

6/11/95

MEMORANDUM FOR ALEXIS

FROM: Debbie

SUBJECT: Follow Up

Following are issues that I wanted to remind you of or track for follow up:

1. Women

a. Lunches

Barbara would like feedback on who the funder is for the next lunch so that they can move forward and set a date, and send out invites.

~~Star Funder~~ Tuna Flourney
b. The Big Picture

I have scheduled for Thursday the follow up meeting with Laura, Lynn Cutler, Carol Penske, Sue Bailey, Beth Dozoretz, Betsy Myers, Maggie Williams, Ann Stock, you, Kate Carr.

At this meeting you will all review the plan that Betsy puts together, as per our last meeting. You will also discuss whether Beth Neuberger, with whom you are meeting just prior to this meeting, is the appropriate person to head the fundraising piece.

2. Base Groups

At the base group meeting with the DNC, we agreed that these meetings would happen every other week.

a. Should Ruby be the point person for this while I am gone, to set up the next meeting for next week? Kelly should set this up.

b. You all agreed the next meeting would be to talk about specialty press. What kind of preparation needs to be done for this?

3. Affirmative Action

a. You agreed to get talking points or an outline of basic principals out to everyone at the

base meeting with the DNC.

Do you want to distribute Chris Edley's q and a that was prepared for Larry King Live along with the excerpts from Presidential speeches? ☒ YES ☐ NO

Is there something else that would be better? ☒ YES ☐ NO *Stetson*

b. You had wanted to debrief with me on your affirmative action meeting in Harold's office on Thursday. Is there still information you want to pass on? ☐ YES ☐ NO

4. Specialty Press

Setty
You agreed to follow up out of the meeting with Harold by checking on the legality of an interagency task force on specialty press.

Should I ask Flo to follow up with Cheryl Mills? ☐ YES ☐ NO

Amy: Alexis needs to talk to Kelly about this first. Then Cheryl.

5. Fundraising

You agreed to call Rob Stein to see if he would be willing to get involved in fundraising, and specifically if he would be willing to see Laura Hardigan.

Rob Stein's phone number is:

Amy - please ask her to call.
338 1161 OR
244 0711

6. Minority Businesses

a. I have e-mailed Ruby about your participation in the Cabinet chief of staff breakfast next week (I think 6/20). I will not be here that week, so she will work with Cabinet Affairs to arrange it.

b. I have spoken again with Jennifer O'Connor to re-clarify what it is that she was looking for with minority business.

She says that whatever people you and Harold had met with (she thinks minority members of DNC Business Council) had requested a list of businesses that SBA gives loans to/assists so that they could try to raise money from them. She has this list from SBA, and would like to know where to send it. (Joan Fonseca does not seem like the right person.)

Who gets this list?

7. Miscellaneous

Amy She needs to make these calls.

a. Did you ever talk to Carole Thompson Cole again from RJ Reynolds?

☐ YES ☒ NO

She needs to do this.

b. Did you wrap up what you needed to with Joyce Justus/Bill Gray?

☐ YES ☒ NO

She needs to do this.

c. Did you speak with John Bryant re: BRT/Convention?

☐ YES ☒ NO

She needs to call him to see if he's coming to BRT + if so, if he can meet with her.

d. You asked me to remind you to follow up on Doug Wilder and Carol Mosely Braun. I don't know what that entails -- but I am reminding you.

Do you still need to do something on this? ☒ YES ☐ NO

Alexis needs to call him to get a staff contact for you.

Please call Susan Torricelli in Carol MB's office re: POTUS doing a fundraiser for CMB. Say we'd like to do it - but need to get some dates from her.

8. Creation of Wealth

You mentioned a memo about Creation of Wealth (approach to affirmative action and diversity with businesses). Did you want to write a memo on this?

☒ YES ☐ NO

Alexis need to give Doug Sosnik the dates.

9. Colorado Decision

I believe that Leadership Conference on Civil Rights wrote a letter to POTUS on May 3 stating that it is essential for administration to file an amicus briefing. The letter was signed by Ralph Neas, Dorothy Height and William Taylor.

If nobody called LCCC as a courtesy after the AG made her announcement, it seems like maybe someone ought to. (I don't think anyone did.)

Do you agree? ☐ YES ☐ NO

If so, who should make the call?

10. Teen Pregnancy

Jody Greenstone asked that if you are calling John Pepper on the Civility Conference, which she heard you were possibly doing, that you raise the teen pregnancy initiative then.

(She also asked me to pass on to you profuse thanks for all of the hard work you've been doing on this, and that any progress would not have been possible without your help.)

11. OPL Staff

Several things to raise:

- a. A draft of a memo from you and Harold to Jodie Torkelson on mess privileges is in your in-box to review.
- b. Dana has asked me what is going on with Marc Rudnick. Is he coming in as an IPA? Dana doesn't seem to have all of the information, should I ask Kate to talk with her about it?
- c. Dana has also asked me about Rick Nuccio and whether he is officially a part of OPL? Will he be working out of our office, does he have an OPL title, etc.?
- d. I want to talk to you when you get a chance about the addition of the women's office. I think there remains some confusion in our office.

12. HRC Reunion:

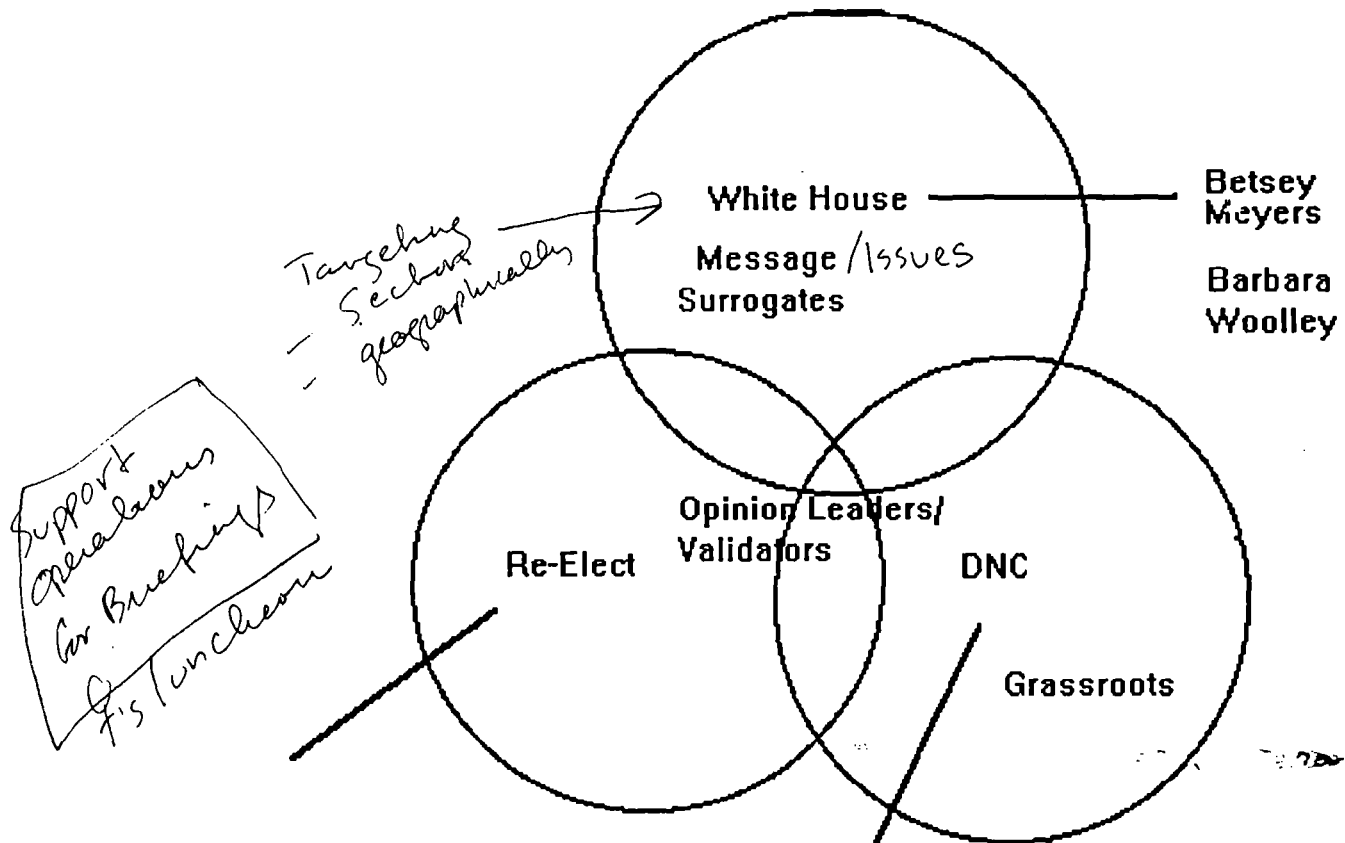
FYI, since I will not be here when the HRC Reunion briefing occurs, I am turning it over to Danny, Jeff and Dana to handle.

13. Russia

And lastly, I am leaving for Russia this Sunday (6/18). I will be gone for 2 weeks, so may you, me and Ruby ought to talk about staffing for you while I am gone.

And by the way, thanks again for letting me go. I am really excited about it and the opportunity means a tremendous amount to me.

Pins



Clinton/Gore Women's Coalition
Coordinator TBD

National Co-Chairs/Lay Leaders

Maureen Shea
Lynn Cutler

Non-working
Republicans
Lawyers
Small Business
Artists and Entertainers
Fashion
Investment Bankers / Finance
Minority Entrepreneurs
Women in Government Relations
Women in Advertising
Telecommunications

HC
Labor / Health

with becomes staff to lay leaders

State leadership

- Jump speech
for
- State show of
of camps

June R ~~to~~ NJ

F LR

Person
in Betsy's
shop

Doug Sosnick
Alexis
Lana
Melanne
Cheryl Hill

all 4 principals

29th

Chicago

9/18

9/19

Philly
Miami

9/20

Denver

9/21

San Francisco | LA

2 events
per principal
ytd

10

11

Subsents on materials

NY

Boston

Michigan

MA

MO

TX

Small dinners in DC

20-30

\$30,000

w/Principal

8/10

9-

①

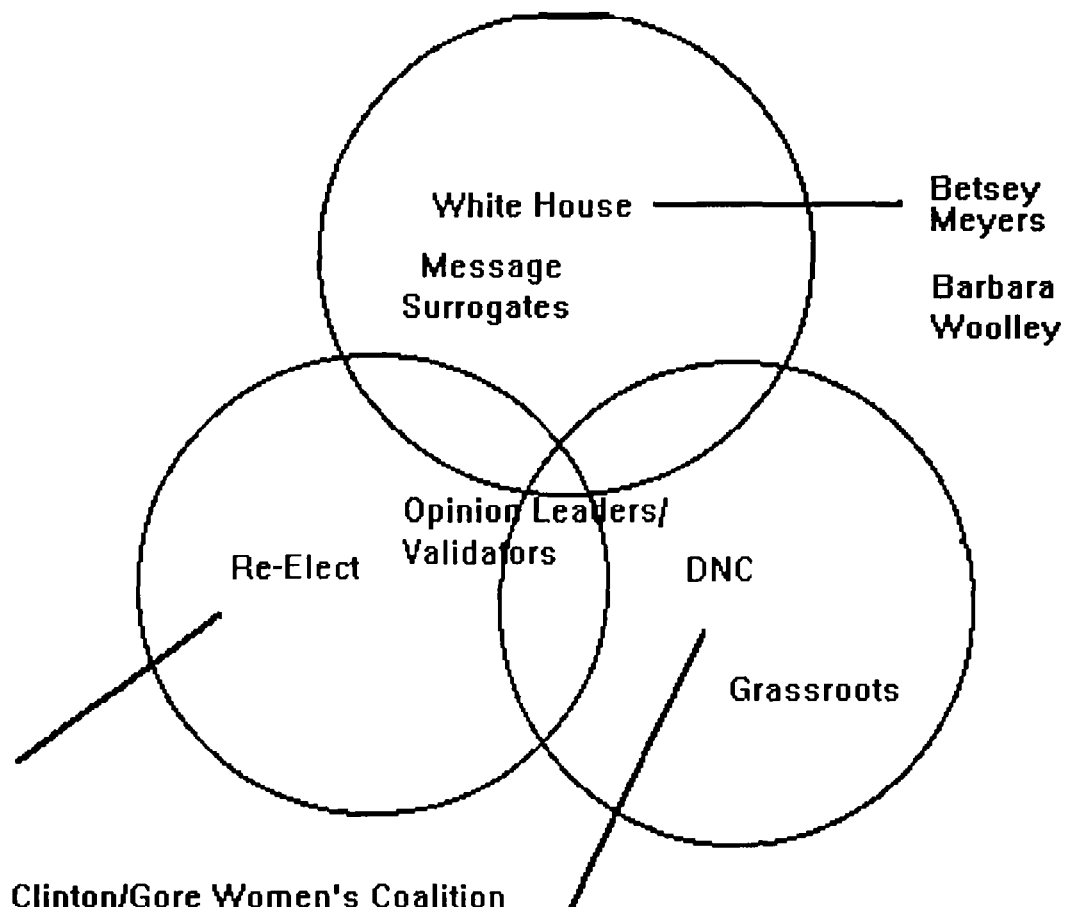
lay leaders

②

States
Sections

Betsy/Lynn/Sue Bailey : lay leaders

(B) Sue Bailey, Hansen, Ann Lewis, Ann Sock
production Gabrielle Francis Friedman, Maggie



Clinton/Gore Women's Coalition
Coordinator TBD

National Co-Chairs/Lay Leaders

Maureen Shea
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Republicans
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CLINTON INVESTIGATIVE COMMISSION

As authorized program of the Council of Volunteer Americans
ONE LIBERTY BUILDING
WASHINGTON, DC 20069

WASHINGTON
ONE



639287-1A1

CLINTON INVESTIGATIVE COMMISSION

ONE LIBERTY BUILDING
WASHINGTON, DC 20069-0927
(703)379-9188

AN AUTHORIZED PROGRAM OF THE COUNCIL FOR VOLUNTEER AMERICANS

HON. DAVID C. RAY, CHAIRMAN
ANDREW M. PRICE, EXECUTIVE DIRECTOR

REGISTERED NOTICE OF POSSIBLE IMPEACHMENT PROCEEDINGS

Dear Special Friend:

I have in my possession compelling evidence that proves beyond all shadow of a doubt that White House aid Vincent Foster was murdered.

I believe we may well have the vital clues that lead right to the Oval Office.

Think about that for just a moment. If our suspicions are borne out, the Clinton Investigative Commission and its supporters will have achieved what has been considered impossible: the impeachment of a sitting U.S. President.

That's right. The impeachment of the 45th President of the United States, William Jefferson Clinton.

When I was appointed Director of the Commission, who could have dreamed of the awesome responsibility that destiny would put into our hands.

Imagine this: Instead of having to fight the radical Clinton agenda for the next several years, we might be able to send him packing in just a few short months...

You read that correctly. We could be rid of Bill & Hillary Clinton and their bizarre Administration before we celebrate Christmas this Winter.

So now the time has come. You and I have to make a difficult choice. And we have to act at once.

We Have Two Options:

1. We can continue to fight each Clinton tax hike and liberal proposal as they arise, or,
2. We can focus our energy on compiling the evidence that will drive the Clintons right out of Washington...

Two choices...Two clear and simple choices.

Two simple choices that could well determine the future of our beloved country.

Before you make your decision, let me present the outline of the case CIC investigators are developing about Vincent Foster's mysterious death which the Clintons claim was a suicide...

1. Vincent Foster was a partner in Hillary Clinton's notorious Rose Law Firm. He was also accused of being the illicit sex partner of Hillary Clinton -- the truth about which he took to his grave;
2. Despite -- or possibly because of -- Vincent Foster's "relationship" with Hillary, Bill Clinton insisted on having Vince Foster in the White House just footsteps from the Oval Office;
3. Vincent Foster's "job" at the White House was to "fix" the problems that the Clintons were "mixed up" in. And Vince Foster did his job well... he and Hillary worked day and night to cover up the Gennifer Flowers sex scandal and Bill Clinton's draft dodging...

ADDENDUM 3A: Then we uncovered Whitewater and Vince Foster was in over his head. He knew the truth about Whitewater could bring the Clintons down. The Wall Street Journal and even some of the liberal media joined me in demanding that the Clintons come clean.

4. The Commission's contacts in the White House believe that on the eve of his death, Vincent Foster was in a position to provide our investigators with information linking Hillary Clinton to illegal cash transfers from taxpayers to Clinton's cronies -- and possibly into the Clinton's personal accounts...
5. Vincent Foster was found dead in the woods near Washington on June 20, 1993... The Investigator's Official Report proves that Vince Foster's death was no suicide.

The Clintons expressed "shock" and "sorrow" about what they continue to insist was Foster's "suicide."

The facts you now have in your hands would be enough to convince a jury that Foster was murdered. And, my friend, these facts are just the tip of the iceberg.

The most crucial items -- containing information which will raise the hairs on the back of your neck -- are still classified...

This is vital. As someone who understands politics and the media, you know the need for secrecy as well as I do. Our crackerjack team of investigators has compiled information that is so damaging to dozens of powerful Washington power brokers that lives are at stake.

There you have it. I am confident that a decision was made at the highest levels of the White House: Vincent Foster knew too much. And powerful people were frightened of this knowledge.

The decision is yours: Do we continue to fight Clinton's policies one by one over the next several years costing CIC millions of dollars or do we complete our mission in one fell swoop and begin Official Investigative Proceedings for Impeachment of President William Jefferson Clinton.

To me the choice is clear: Impeachment.

I am required by law and my conscience to consult with the supporters of the Clinton Investigative Commission about this matter. I have enclosed a Ballot that I will ask you to complete carefully. The course of action you choose will be of crucial importance:

1. We can continue to fight each Clinton tax hike and liberal proposal as they arise, or,
2. We can focus our energy on compiling the evidence that will drive the Clintons right out of Washington.

Whichever course of action we choose, the obstacles in our path will be formidable. The media is joining the Liberal Democrats in fighting our efforts, they've already made that clear.

That's why we need to come together and make this effort possible. Along with your ballot, please make a special commitment to our Investigation with a gift of \$500 or \$1,000. This may seem like a lot of money but the Clinton Administration has access to the entire U.S. Treasury to fight us.

If \$500 or \$1000 proves to be too much for at this time, please send \$100 or possibly \$250.

And I know all too well that for some of my supporters, even \$100 is too difficult, I hope I can count on them to send special gifts of \$75, \$50, or even \$25. Every dollar you send will put us one step closer to sending Bill Clinton packing.

Bill Clinton has proven he will stop at nothing to hold on to power. With this Vince Foster scandal, I honestly believe that we will make history. And in the process, save America.

Please help all you can. As you read this, investigators are digging deep into the sleazy details of Vince Foster's "special relationship" with the President's wife. They are pressing for the release of Vincent Foster's "personal" documents which the White House is holding hostage -- defying the FBI and Foster's widow.

CIC is trying -- along with the FBI -- to gain access to these documents. And when we get them, we will change the course of America. And I know that you and I will be proud to say we were there at the beginning. And we did it together.

Please return your ballot as soon as possible. We must begin laying the groundwork for the Impeachment of President Bill Clinton.

Clinton uses every day he remains in office to push Hillary's strange and liberal agenda. I need your response this week.

Sincerely,

Andrew M. Price

Andrew M. Price, Executive Director
Clinton Investigative Commission

P.S. Let me share the some important details from the Investigator's report on Vincent Foster's murder scene:

- * Vincent Foster's body was laid out on his back with his arms at his side, the .38 caliber pistol still gripped in his right hand; There were no finger prints on the gun;
- * Absolutely no pools of blood were around his head where the bullet would have gone in;
- * There were no skull fragments or bone fragments from the exit wound found at the murder site;
- * There were blond hairs and semen stains on Vincent Fosters clothes, belt, and under clothes;
- * No bullet was found inside his head or anywhere else.
- * No suicide note was found. After six days, Hillary Clinton produced a purported suicide note. The typed note never mentioned suicide, was not signed by Foster, was torn into 27 tiny pieces -- not one of the pieces had Foster's fingerprints.
- * After the body was discovered, Clinton officials entered Vincent Foster's private office and removed key documents. Clinton Administration officials kept FBI agents and the police out of the office for hours.
- * Officials refuse to release Vincent Foster's autopsy report to the media, the FBI, or CIC Investigators.

We are on our own on this one. The White House, the liberals in Congress, and the liberals in the media have pledged to do anything they can to prevent us from ending the Presidency of Bill Clinton. They hand picked him. And they intend to keep him in office. I am counting on you. Please vote on your Ballot Card and send an emergency contribution today.

Special Reply to Andrew M. Price

Dear Andrew Price: You're absolutely right. Whether we fight Clinton through Impeachment over the Vince Foster Scandal or on the issues, it will cost a lot of money. I'm enclosing my gift to help:

BB14P

__ \$15 __ \$25 __ \$50 __ \$75 __ \$100 __ \$500 __ \$1,000 __ Other\$ __

(please make your check payable to CIC. Thank you.)

Clinton Investigative Commission • One Liberty Building • Washington, DC 20069

Clinton Investigative Commission is an authorized program of the Council for Volunteer Americans.

Because we lobby, gifts are not tax deductible.

Special Ballot to the Clinton Investigative Commission

__ Clinton Investigative Commission should make history by beginning an Impeachment Investigation regarding President William Jefferson Clinton's alleged involvement in the death of senior White House Aide Vincent Foster.

__ Clinton Investigative Commission should stick to the issues and continue fighting Clinton one battle at a time.

Please complete your ballot and rush it back to me in the enclosed envelope. Thank you. --Andrew Price.

CLINTON INVESTIGATIVE COMMISSION
ONE LIBERTY BUILDING
WASHINGTON, DC 20069-0927

HON. DAVID C. RAY, CHAIRMAN
ANDREW J. PRICE, EXECUTIVE DIRECTOR

Dear fellow conservative:

Bill Clinton and his dirty tricksters are at it again.

I'm sure you didn't hear about this in the media.

In fact, most Congressmen and Senators didn't even know about it when they voted....

((Buried deep in the Clinton Budget was a provision that triples the tax money going into President Clinton's re-election coffers!!!))

This budget increased the tax burden on all of us. The Gas tax hike... The inheritance tax... everything you and I buy will cost more now...

And Bill Clinton and his liberal henchmen in Congress told us it was to reduce the deficit.

Hogwash!!!

The Clinton tax hike was full of pork-barrel programs and liberal spending schemes.

And while they were demanding that you and I "sacrifice," they were robbing the Treasury to pay even more money to the Presidential Campaign Fund.

This is nothing less than a tax on you and me to pay for President Clinton's reelection campaign.

That's why I need your help. Please immediately sign the "Repeal the Campaign Tax" Petition I have enclosed for you and return it to me today.

I will use your signed "Repeal the Campaign Tax" Petition and thousands of others I am collecting to force Congress and President Clinton to repeal this ridiculous plan.

It's obvious that Bill Clinton thought we

wouldn't notice as he lined his re-election coffers at our expense.

He figured that by burying his plan deep in his thousand-page budget proposal, no one would notice.

And, my friend, he was almost right.

As Congressmen and Senators find out about this "Campaign Tax" they are outraged. They didn't have enough time to read the whole bill before they voted on it.

They have been betrayed. And they look stupid.

And if this Campaign Tax had been made public, we may well have had the one more vote needed to stop the Clinton Tax Hike.

As it was, thanks to your help, we lost by only one vote in the House and one in the Senate. And I feel confident that we will have enough votes.

I need your help to repeal the Campaign Tax.

You see, if we can force Congress to repeal the Clinton Campaign Tax, Bill Clinton will have no choice but to go along with it.

It will be a conflict of interest to do otherwise.

And if Bill Clinton vetoes the repeal of the Campaign Tax, that will prove to the American people what an opportunist he really is.

We will have him over a barrel...

Even the liberal media will not be able to cover up Clinton's blatant attempt to rob the Federal Treasury.

 I have established a three part plan to force Congress and Bill Clinton to repeal the Campaign Tax:

1. I am collecting thousands of these "Repeal the Campaign Tax" Petitions from concerned Americans across the Country to pressure Congress to repeal the Clinton Campaign Tax;
2. I am contacting key activists to wage a grassroots war against this Campaign Tax;

3. I am notifying Rush Limbaugh, Gordon Liddy, Pat Buchanan, and over 800 other conservative journalists to get them to help repeal the Clinton Campaign Tax;

If we can turn back the Clinton Campaign Tax, we can go after the Gas Tax, the raid on Social Security, and the other Clinton taxes. We will show that President Clinton can be stopped. But first we need to stop this Campaign Tax.

I do need your help to carry out this program. You have been a key supporter of the Clinton Investigative Commission. And I am deeply grateful.

I need to ask you to help once again.

I need to budget nearly \$17,320 to pay for this national lobbying campaign. And frankly, CIC just can't afford it right now.

I hope I can count on you to send a gift of \$500 or \$1,000 to help us repeal the Clinton Campaign Tax.

If that's too much money, please send \$250 or \$100. I know for some of my friends, \$50, \$25, or even \$15 is what they can afford. I need all the help I can get to repeal this Campaign Tax.

Just think of the millions of dollars we will be saving the U.S. Treasury. And think of what a slap in the face this will be to the Liberals in Congress and the Clinton Administration who believe we will stand for anything.

Your support of conservative causes has helped to expose the disgusting truth about Bill Clinton.

And in order to keep the pressure on, I need your support again today.

Please sign your "Repeal the Campaign Tax" Petition and send it right back to me.

Clinton and company are coming back with his Health Care Tax Plan.

If we don't force Bill Clinton to repeal this tax, who knows what kind of self indulgence he will expect us to pay for next.

I guess a man who feels that \$200.00 is a fair

Clinton Investigative Commission is an authorized program of the Council of Volunteer Americans.

price for a haircut just doesn't understand what normal people like you and I go through.

And he probably never will.

But if we make him repeal his Campaign Tax, he will understand one thing loud and clear:

We're fed up. And we're fighting back.

I know we have the votes in Congress. And I know the American people are behind us. But it will cost \$17,320 to get the word out.

I hope you can help me raise it. Please send a contribution of whatever you can afford.

If you can send \$500 or \$1,000, please send it today. And if that's too much, send \$250 or \$100.

We need all the help we can get to pay for this fight to repeal the Clinton Campaign Tax. So is \$100 is too much, please send \$75, \$50, or \$25. We can sure use it.

And please make sure to send your "Repeal the Campaign Tax" Petition back to me as soon as you can.

I look forward to hearing back from you.

Sincerely,

Andrew M. Price

Andrew J. Price
Executive Director

P.S. If Bill Clinton gets away with this Campaign Tax, who knows what he will turn to next. I need your help to force Clinton to repeal his Campaign Tax. Please return your "Repeal the Campaign Tax" Petition and your contribution as soon as you can. Thanks.

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Repeal the Clinton Campaign Tax

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___\$15 ___\$25 ___\$50 ___\$75 ___\$100 ___\$500 ___\$1,000 ___Other
(Please make your check payable to Clinton Investigative Commission or CIC.)

8882

Clinton Investigative Commission • 1 Liberty Building • Washington, DC 20069-6002

CLINTON INVESTIGATIVE COMMISSION IS AN AUTHORIZED PROGRAM OF THE COUNCIL OF VOLUNTEER AMERICANS.

(We regret that the IRS does not allow you to deduct this contribution.)

Repeal The Campaign Tax

To: President Bill Clinton and The United States Congress

I am outraged and disappointed that while Americans are being forced to "sacrifice" by tax increases to get the budget under control, Congress and the President continue to spend taxpayer funds in frivolous ways.

I am particularly angry about the so-called Campaign Tax which will triple the number of taxpayer dollars going into the Presidential Campaign Fund. I join the Clinton Investigative Commission in demanding immediate repeal of the Campaign Tax.

Sincerely,

CLINTON INVESTIGATIVE COMMISSION

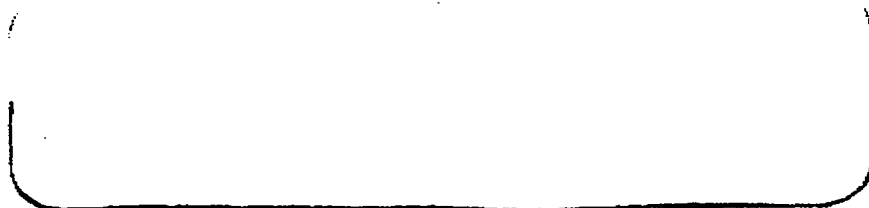
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ONE LIBERTY BUILDING

WASHINGTON, DC 20069



**Buried deep in the Clinton Budget is a provision that
taxes you to pay for Clinton's re-election campaign...**



P. 12

4562983

TO

THE LATROBE APARTMENTS

FROM

20:39

OGT-03-1994

CLINTON INVESTIGATIVE COMMISSION

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CLINTON INVESTIGATIVE COMMISSION

ONE LIBERTY BUILDING
WASHINGTON, DC 20069-0227
(703)379-9188

AN AUTHORIZED PROGRAM OF THE COUNCIL FOR VOLUNTEER AMERICANS

HON. DAVID C. RAY, CHAIRMAN
ANDREW M. PRICE, EXECUTIVE DIRECTOR

REGISTERED NOTICE OF POSSIBLE IMPEACHMENT PROCEEDINGS

Dear Special Friend:

I have in my possession compelling evidence that proves beyond all shadow of a doubt that White House aid Vincent Foster was murdered.

I believe we may well have the vital clues that lead right to the Oval Office.

Think about that for just a moment. If our suspicions are borne out, the Clinton Investigative Commission and its supporters will have achieved what has been considered impossible: the impeachment of a sitting U.S. President.

That's right. The impeachment of the 45th President of the United States, William Jefferson Clinton.

When I was appointed Director of the Commission, who could have dreamed of the awesome responsibility that destiny would put into our hands.

Imagine this: Instead of having to fight the radical Clinton agenda for the next several years, we might be able to send him packing in just a few short months...

You read that correctly. We could be rid of Bill & Hillary Clinton and their bizarre Administration before we celebrate Christmas this Winter.

So now the time has come. You and I have to make a difficult choice. And we have to act at once.

We Have Two Options:

1. We can continue to fight each Clinton tax hike and liberal proposal as they arise, or,
2. We can focus our energy on compiling the evidence that will drive the Clintons right out of Washington...

Two choices...Two clear and simple choices.

Two simple choices that could well determine the future of our beloved country.

Before you make your decision, let me present the outline of the case CIC investigators are developing about Vincent Foster's mysterious death which the Clintons claim was a suicide...

1. Vincent Foster was a partner in Hillary Clinton's notorious Rose Law Firm. He was also accused of being the illicit sex partner of Hillary Clinton -- the truth about which he took to his grave;
2. Despite -- or possibly because of -- Vincent Foster's "relationship" with Hillary, Bill Clinton insisted on having Vince Foster in the White House just footsteps from the Oval Office;
3. Vincent Foster's "job" at the White House was to "fix" the problems that the Clintons were "mixed up" in. And Vince Foster did his job well... he and Hillary worked day and night to cover up the Gennifer Flowers sex scandal and Bill Clinton's draft dodging...

ADDENDUM 3A: Then we uncovered Whitewater and Vince Foster was in over his head. He knew the truth about Whitewater could bring the Clintons down. The Wall Street Journal and even some of the liberal media joined me in demanding that the Clintons come clean.

4. The Commission's contacts in the White House believe that on the eve of his death, Vincent Foster was in a position to provide our investigators with information linking Hillary Clinton to illegal cash transfers from taxpayers to Clinton's cronies -- and possibly into the Clinton's personal accounts...
5. Vincent Foster was found dead in the woods near Washington on June 20, 1993... The Investigator's Official Report proves that Vince Foster's death was no suicide.

The Clintons expressed "shock" and "sorrow" about what they continue to insist was Foster's "suicide."

The facts you now have in your hands would be enough to convince a jury that Foster was murdered. And, my friend, these facts are just the tip of the iceberg.

The most crucial items -- containing information which will raise the hairs on the back of your neck -- are still classified...

This is vital. As someone who understands politics and the media, you know the need for secrecy as well as I do. Our crackerjack team of investigators has compiled information that is so damaging to dozens of powerful Washington power brokers that lives are at stake.

There you have it. I am confident that a decision was made at the highest levels of the White House: Vincent Foster knew too much. And powerful people were frightened of this knowledge.

The decision is yours: Do we continue to fight Clinton's policies one by one over the next several years costing CIC millions of dollars or do we complete our mission in one fell swoop and begin Official Investigative Proceedings for Impeachment of President William Jefferson Clinton.

To me the choice is clear: Impeachment.

I am required by law and my conscience to consult with the supporters of the Clinton Investigative Commission about this matter. I have enclosed a Ballot that I will ask you to complete carefully. The course of action you choose will be of crucial importance:

1. We can continue to fight each Clinton tax hike and liberal proposal as they arise, or,
2. We can focus our energy on compiling the evidence that will drive the Clintons right out of Washington.

Whichever course of action we choose, the obstacles in our path will be formidable. The media is joining the Liberal Democrats in fighting our efforts, they've already made that clear.

That's why we need to come together and make this effort possible. Along with your ballot, please make a special commitment to our Investigation with a gift of \$500 or \$1,000. This may seem like a lot of money but the Clinton Administration has access to the entire U.S. Treasury to fight us.

If \$500 or \$1000 proves to be too much for at this time, please send \$100 or possibly \$250.

And I know all too well that for some of my supporters, even \$100 is too difficult. I hope I can count on them to send special gifts of \$75, \$50, or even \$25. Every dollar you send will put us one step closer to sending Bill Clinton packing.

Bill Clinton has proven he will stop at nothing to hold on to power. With this Vince Foster scandal, I honestly believe that we will make history. And in the process, save America.

Please help all you can. As you read this, investigators are digging deep into the sleazy details of Vince Foster's "special relationship" with the President's wife. They are pressing for the release of Vincent Foster's "personal" documents which the White House is holding hostage -- defying the FBI and Foster's widow.

CIC is trying -- along with the FBI -- to gain access to these documents. And when we get them, we will change the course of America. And I know that you and I will be proud to say we were there at the beginning. And we did it together.

Please return your ballot as soon as possible. We must begin laying the groundwork for the Impeachment of President Bill Clinton.

Clinton uses every day he remains in office to push Hillary's strange and liberal agenda. I need your response this week.

Sincerely,

Andrew M. Price

Andrew M. Price, Executive Director
Clinton Investigative Commission

P.S. Let me share the some important details from the Investigator's report on Vincent Foster's murder scene:

- * Vincent Foster's body was laid out on his back with his arms at his side, the .38 caliber pistol still gripped in his right hand; There were no finger prints on the gun;
- * Absolutely no pools of blood were around his head where the bullet would have gone in;
- * There were no skull fragments or bone fragments from the exit wound found at the murder site;
- * There were blond hairs and semen stains on Vincent Foster's clothes, belt, and under clothes;
- * No bullet was found inside his head or anywhere else.
- * No suicide note was found. After six days, Hillary Clinton produced a purported suicide note. The typed note never mentioned suicide, was not signed by Foster, was torn into 27 tiny pieces -- not one of the pieces had Foster's fingerprints.
- * After the body was discovered, Clinton officials entered Vincent Foster's private office and removed key documents. Clinton Administration officials kept FBI agents and the police out of the office for hours.
- * Officials refuse to release Vincent Foster's autopsy report to the media, the FBI, or CIC Investigators.

We are on our own on this one. The White House, the liberals in Congress, and the liberals in the media have pledged to do anything they can to prevent us from ending the Presidency of Bill Clinton. They hand picked him. And they intend to keep him in office. I am counting on you. Please vote on your Ballot Card and send an emergency contribution today.

Special Reply to Andrew M. Price

Dear Andrew Price: You're absolutely right. Whether we fight Clinton through Impeachment over the Vince Foster Scandal or on the issues, it will cost a lot of money. I'm enclosing my gift to help:

BB14P

__ \$15 __ \$25 __ \$50 __ \$75 __ \$100 __ \$500 __ \$1,000 __ Other\$ __

(please make your check payable to CIC. Thank you.)

Clinton Investigative Commission • One Liberty Building • Washington, DC 20069

Clinton Investigative Commission is an authorized program of the Council for Volunteer Americans.

Because we lobby, gifts are not tax deductible.

Special Ballot to the Clinton Investigative Commission

__ Clinton Investigative Commission should make history by beginning an Impeachment Investigation regarding President William Jefferson Clinton's alleged involvement in the death of senior White House Aide Vincent Foster.

__ Clinton Investigative Commission should stick to the issues and continue fighting Clinton one battle at a time.

Please complete your ballot and rush it back to me in the enclosed envelope. Thank you. --Andrew Price.

CLINTON INVESTIGATIVE COMMISSION

ONE LIBERTY BUILDING
WASHINGTON, DC 20069-0227

HON. DAVID C. RAY, CHAIRMAN
ANDREW J. PRICE, EXECUTIVE DIRECTOR

Dear fellow conservative:

Bill Clinton and his dirty tricksters are at it again.

I'm sure you didn't hear about this in the media.

In fact, most Congressmen and Senators didn't even know about it when they voted....

((Buried deep in the Clinton Budget was a provision that triples the tax money going into President Clinton's re-election coffers!!!))

This budget increased the tax burden on all of us. The Gas tax hike... The inheritance tax... everything you and I buy will cost more now...

And Bill Clinton and his liberal henchmen in Congress told us it was to reduce the deficit.

Hogwash!!!

The Clinton tax hike was full of pork-barrel programs and liberal spending schemes.

And while they were demanding that you and I "sacrifice," they were robbing the Treasury to pay even more money to the Presidential Campaign Fund.

This is nothing less than a tax on you and me to pay for President Clinton's reelection campaign.

That's why I need your help. Please immediately sign the "Repeal the Campaign Tax" Petition I have enclosed for you and return it to me today.

I will use your signed "Repeal the Campaign Tax" Petition and thousands of others I am collecting to force Congress and President Clinton to repeal this ridiculous plan.

It's obvious that Bill Clinton thought we

wouldn't notice as he lined his re-election coffers at our expense.

He figured that by burying his plan deep in his thousand-page budget proposal, no one would notice.

And, my friend, he was almost right.

As Congressmen and Senators find out about this "Campaign Tax" they are outraged. They didn't have enough time to read the whole bill before they voted on it.

They have been betrayed. And they look stupid.

And if this Campaign Tax had been made public, we may well have had the one more vote needed to stop the Clinton Tax Hike.

As it was, thanks to your help, we lost by only one vote in the House and one in the Senate. And I feel confident that we will have enough votes.

I need your help to repeal the Campaign Tax:

You see, if we can force Congress to repeal the Clinton Campaign Tax, Bill Clinton will have no choice but to go along with it.

It will be a conflict of interest to do otherwise.

And if Bill Clinton vetoes the repeal of the Campaign Tax, that will prove to the American people what an opportunist he really is.

We will have him over a barrel....

Even the liberal media will not be able to cover up Clinton's blatant attempt to rob the Federal Treasury.

 I have established a three part plan to force Congress and Bill Clinton to repeal the Campaign Tax:

1. I am collecting thousands of these "Repeal the Campaign Tax" Petitions from concerned Americans across the Country to pressure Congress to repeal the Clinton Campaign Tax;
2. I am contacting key activists to wage a grassroots war against this Campaign Tax;

3. I am notifying Rush Limbaugh, Gordon Liddy, Pat Buchanan, and over 800 other conservative journalists to get them to help repeal the Clinton Campaign Tax;

If we can turn back the Clinton Campaign Tax, we can go after the Gas Tax, the raid on Social Security, and the other Clinton taxes. We will show that President Clinton can be stopped. But first we need to stop this Campaign Tax.

I do need your help to carry out this program. You have been a key supporter of the Clinton Investigative Commission. And I am deeply grateful.

I need to ask you to help once again.

I need to budget nearly \$17,320 to pay for this national lobbying campaign. And frankly, CIC just can't afford it right now.

I hope I can count on you to send a gift of \$500 or \$1,000 to help us repeal the Clinton Campaign Tax.

IF that's too much money, please send \$250 or \$100. I know for some of my friends, \$50, \$25, or even \$15 is what they can afford. I need all the help I can get to repeal this Campaign Tax.

Just think of the millions of dollars we will be saving the U.S. Treasury. And think of what a slap in the face this will be to the Liberals in Congress and the Clinton Administration who believe we will stand for anything.

Your support of conservative causes has helped to expose the disgusting truth about Bill Clinton.

And in order to keep the pressure on, I need your support again today.

Please sign your "Repeal the Campaign Tax" Petition and send it right back to me.

Clinton and company are coming back with his Health Care Tax Plan.

If we don't force Bill Clinton to repeal this tax, who knows what kind of self indulgence he will expect us to pay for next.

I guess a man who feels that \$200.00 is a fair

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P.11

4562983

TO

THE LATROBE APARTMENTS

FROM

20:38

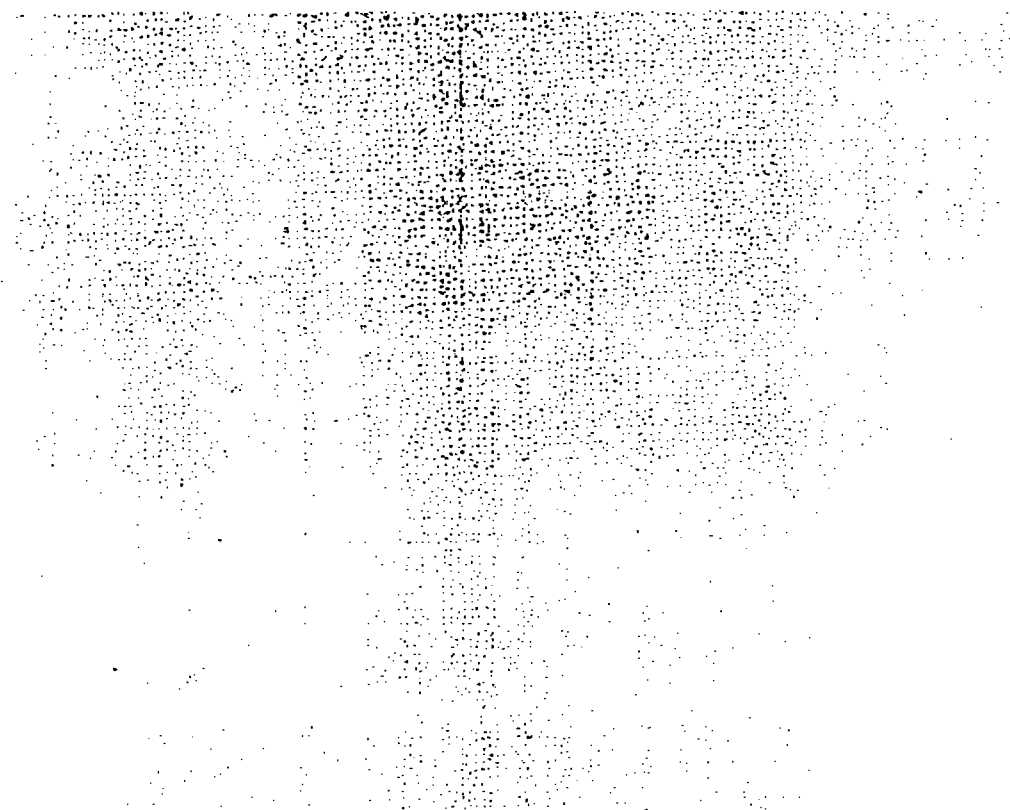
OCT-03-1994

CLINTON INVESTIGATIVE COMMISSION

An authorized program of the Council of Volunteer Americans
ONE LIBERTY BUILDING
WASHINGTON, DC 20069



**Buried deep in the Clinton Budget is a provision that
taxes you to pay for Clinton's re-election campaign...**



*Handled
Jehes*

February 9, 1995

MEMORANDUM FOR: President Clinton

FROM: Henry G. Cisneros

Attached is a listing of issues of importance to our base which I discussed with you on the telephone. The list is the result of personal discussions I have had over the last three weeks with Labor leaders and Hispanic and African-American activists. It is designed to provide you with a guide to be able to choose "high profile" and "lower profile" issues in order to hold elements of the Democratic base closely, even as you speak to the middle class and work to broaden your base.

Attachment

AFRICAN-AMERICANS

	Initiate or Stand For:	Oppose:
High Profile (Presidential Action or Statements)	Minimum Wage Presidential Identification with Cities and Black Mayors (i.e., expand Empowerment Zones) Presidential Intervention with Businesses to Create Central City Jobs in Return for Administration Action on NAFTA, GATT and Favorable Banking Laws	Overly Punitive Welfare Reform Measures Repeal of Brady Bill and Assault Weapons Ban Weakening of Affirmative Action Repeal of the Prevention Measure in the Crime Bill
Lower Profile (Below the Headlines)	Explaining and Taking Credit for the Earned Income Tax Credit in Minority Communities Repackaging the School to Work Initiative for Minority Communities Presidential Working Relationship with the Black Caucus Continuing the Commitment to African- American Appointments, Especially Judicial Appointments DNC Strategies to Build Minority Turn- out African-American Leadership in the Re- election Effort, the DNC, or the White House Directing Cabinet Departments to Intensify Minority Contracts	Draconian Effects of the Balanced Budget Amendment Weakening of Fairlending Statutes and Remind Banking Leaders of Favorable Action for Banks by the Administration

LATINOS

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AFL-CIO

	Initiate or Stand For:	Oppose:
High Profile (Presidential Action or Statements)	Minimum Wage Executive Order: Striker Replacement Executive Order: Neutrality Requirement	Weakening of Davis Bacon (Building Trades) Weakening of OSHA, NLRB, Fair Labor Standards Act
Lower Profile (Below the Headlines)	Lane Kirkland: Time with the President NLRB Appointments D.O.T. Plan for American Flag Ships (Maritime Unions) Use of Medicaid Funding for Hospital Workers (AFSCME) OSHA Coverage in Public Sector (AFSCME) Worker Empowerment in Devolution (Public Employees)	Weakening of Workers Rights in General System of Preferences

EXPLANATION OF AFL-CIO ISSUES

I. INITIATE OR STAND FOR; HIGH PROFILE

Minimum Wage

The Administration's strong support for the Minimum Wage increase is crucial to Labor. Labor leaders are worried about wavering support for the 90 cents increase among Democratic Congressional leaders and know it will face strong opposition from Republicans. They are prepared to wage a multi-year fight if necessary and believe that the most politically acceptable strategy may be to phase in the minimum wage over two years, perhaps 45 cents in each of the next two years. The minimum wage is especially important to public employee unions who represent a sector of the work force which has not always been covered and for which wages are lower.

Executive Order: Striker Replacement

AFL-CIO leaders are seeking an Executive Order to deny federal contracts to companies which have permanently replaced striking union members. Another variant on this Executive Order would deny federal contracts to employers who have violated labor laws, as evidenced by NLRB judgements against them. Labor leaders feel that such an Executive Order would have tremendous impact on rank and file assessments of the Administration.

Executive Order: Neutrality Requirement

AFL-CIO leaders seek an Executive Order which would expand existing statutory language in Head Start and the Job Training Partnership Act more widely to prohibit employees who receive federal funds from using those funds "to assist, promote or deter union organizing".

II. OPPOSE; HIGH PROFILE

Davis-Bacon

Labor leaders expect a Republican effort to weaken or eliminate Davis-Bacon. This is a major issue for Labor in general, but of particular importance to the Building Trades. They worry that the Administration's reinventing government proposals may include a weakening of Davis-Bacon. This is a issue of immense importance to Labor.

Weakening of Worker Protection

Labor expects Republican efforts to weaken OSHA, the NLRB and the Fair Labor Standards Act. They urge defense of these statutes by the Administration when the Republican assault begins.

III. INITIATE OR STAND FOR; LOW PROFILE

Time with the President: Lane Kirkland

Lane Kirkland has not spent one-on-one time with the President as frequently as he has met with previous Presidents. Indeed, he has spent less time personally with President Clinton than with any recent President. He had numerous individual meetings, primarily on matters of international security, with Presidents Reagan and Bush. He met regularly with President Carter. And even though he was then Secretary-Treasurer of the AFL-CIO serving under George Meany, he was the principal labor contact with President Johnson and met with him frequently. Reserving time on the President's calendar for visits with Lane Kirkland, would be beneficial in substantive and political terms.

NLRB Appointments

"The President has the opportunity to make another Democratic appointment to the NLRB. As you know, he made a temporary recess appointment of former Board member Truesdale. Both labor and the Administration support Sarah Fox, a Kennedy staff member, for a full term appointment to the NLRB. Negotiations to package the Fox appointment with a Republican choice to fill a vacancy arising in August continue. Labor supports linking the two appointments. The appointment of a "solid" third Democrat to the Board (Fox) is critical to labor". (From Bob Reich's memo, January 12, 1995)

Plan for American Flag Ships

The Maritime Unions strongly support Secretary Pena's plan for American flag ships. While the Maritime Unions have smaller memberships, they are very active and have strong alliances with other unions. This issue is of surpassing importance to them because it involves not only jobs, but addresses the question of whether there will be any American flag ships on the high seas.

Executive Order Re: Retraining of Health Care Workers

Labor leaders seek an Executive Order to protect healthcare workers in hospitals which are downsizing. The intention would be to permit states to use Medicaid funding for the retraining of workers in hospitals where restructuring and staff reductions are underway.

OSHA Coverage in the Public Sector

AFL-CIO leaders acknowledge that extending OSHA coverage to state and local governments is an unacceptable unfunded mandate. However, Labor argues that federal programs providing direct funding to local and state governments should require compliance with appropriate safety and health standards for public workers.

Worker Empowerment in Devolution

AFL-CIO leaders recognize that more and more federal programs will be devolved to state and local governments. They feel strongly that devolution should be accompanied by recommendations for labor-management partnerships to empower workers, such as the NPR has utilized in its federal reinvention work.

IV. FIGHT AGAINST WEAKENING OF WORKER PROTECTION IN THE GENERALIZED SYSTEM OF PREFERENCES

This summer the Administration will confront renewal of the General System of Preferences (GSP). It is expected that the Republicans will seek to weaken worker rights. Republicans have said they will not support any linkage between trade and worker's rights. Labor is not asking for a new initiative, but a defense of worker protection already in the GSP. They feel that the Republicans will bluff and threaten to defeat GSP renewal in order to have worker protection removed, but the Republicans know that business wants this trade legislation and has lived with the labor protection presently in the GSP. AFL-CIO leaders state clearly that they will denounce a GSP accord without worker safeguards.

Harold
Isles

February 9, 1995

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FROM: Henry G. Cisneros

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AFL-CIO leaders recognize that more and more federal programs will be devolved to state and local governments. They feel strongly that devolution should be accompanied by recommendations for labor-management partnerships to empower workers, such as the NPR has utilized in its federal reinvention work.

IV. FIGHT AGAINST WEAKENING OF WORKER PROTECTION IN THE GENERALIZED SYSTEM OF PREFERENCES

This summer the Administration will confront renewal of the General System of Preferences (GSP). It is expected that the Republicans will seek to weaken worker rights. Republicans have said they will not support any linkage between trade and worker's rights. Labor is not asking for a new initiative, but a defense of worker protection already in the GSP. They feel that the Republicans will bluff and threaten to defeat GSP renewal in order to have worker protection removed, but the Republicans know that business wants this trade legislation and has lived with the labor protection presently in the GSP. AFL-CIO leaders state clearly that they will denounce a GSP accord without worker safeguards.

Handed
to
Luis

February 9, 1995

MEMORANDUM FOR: President Clinton

FROM: Henry G. Cisneros

Attached is a listing of issues of importance to our base which I discussed with you on the telephone. The list is the result of personal discussions I have had over the last three weeks with Labor leaders and Hispanic and African-American activists. It is designed to provide you with a guide to be able to choose "high profile" and "lower profile" issues in order to hold elements of the Democratic base closely, even as you speak to the middle class and work to broaden your base.

Attachment

AFRICAN-AMERICANS

	Initiate or Stand For:	Oppose:
High Profile (Presidential Action or Statements)	Minimum Wage Presidential Identification with Cities and Black Mayors (i.e., expand Empowerment Zones) Presidential Intervention with Businesses to Create Central City Jobs in Return for Administration Action on NAFTA, GATT and Favorable Banking Laws	Overly Punitive Welfare Reform Measures Repeal of Brady Bill and Assault Weapons Ban Weakening of Affirmative Action Repeal of the Prevention Measure in the Crime Bill
Lower Profile (Below the Headlines)	Explaining and Taking Credit for the Earned Income Tax Credit in Minority Communities Repackaging the School to Work Initiative for Minority Communities Presidential Working Relationship with the Black Caucus Continuing the Commitment to African- American Appointments, Especially Judicial Appointments DNC Strategies to Build Minority Turn- out African-American Leadership in the Re- election Effort, the DNC, or the White House Directing Cabinet Departments to Intensify Minority Contracts	Draconian Effects of the Balanced Budget Amendment Weakening of Fairlending Statutes and Remind Banking Leaders of Favorable Action for Banks by the Administration

LATINOS

	Initiate or Stand For:	Oppose:
High Profile (Presidential Action or Statements)	Minimum Wage Hispanic Appointment to the Supreme Court	Weakening of Affirmative Action California Ballot Initiative on Civil Rights (Affirmative Action) Overly Punitive Welfare Reform Measures
Lower Profile (Below the Headlines)	Judicial Appointments Puerto Rican Appointments to Federal Positions Major Hispanic Figure on the White House Staff Equity Provisions in Block Grants to the States (Title VI Enforcement) Presidential Working Relationship with Hispanic Caucus/Black Caucus DNC Strategies to Build Minority Turn-out Directing Cabinet Departments to Intensify Minority Contracts	California Ballot Initiative on School Vouchers California Ballot Initiative to Break-up the Los Angeles Unified School District Exploitative Immigration Measures (Such as 187) Weakening of Voting Rights Act and Motor Voter Careless Elimination of Agencies where the Primary Constituency has been Minorities

AFL-CIO

	Initiate or Stand For:	Oppose:
High Profile (Presidential Action or Statements)	Minimum Wage Executive Order: Striker Replacement Executive Order: Neutrality Requirement	Weakening of Davis Bacon (Building Trades) Weakening of OSHA, NLRB, Fair Labor Standards Act
Lower Profile (Below the Headlines)	Lane Kirkland: Time with the President NLRB Appointments D.O.T. Plan for American Flag Ships (Maritime Unions) Use of Medicaid Funding for Hospital Workers (AFSCME) OSHA Coverage in Public Sector (AFSCME) Worker Empowerment in Devolution (Public Employees)	Weakening of Workers Rights in General System of Preferences

EXPLANATION OF AFL-CIO ISSUES

I. INITIATE OR STAND FOR; HIGH PROFILE

Minimum Wage

The Administration's strong support for the Minimum Wage increase is crucial to Labor. Labor leaders are worried about wavering support for the 90 cents increase among Democratic Congressional leaders and know it will face strong opposition from Republicans. They are prepared to wage a multi-year fight if necessary and believe that the most politically acceptable strategy may be to phase in the minimum wage over two years, perhaps 45 cents in each of the next two years. The minimum wage is especially important to public employee unions who represent a sector of the work force which has not always been covered and for which wages are lower.

Executive Order: Striker Replacement

AFL-CIO leaders are seeking an Executive Order to deny federal contracts to companies which have permanently replaced striking union members. Another variant on this Executive Order would deny federal contracts to employers who have violated labor laws, as evidenced by NLRB judgements against them. Labor leaders feel that such an Executive Order would have tremendous impact on rank and file assessments of the Administration.

Executive Order: Neutrality Requirement

AFL-CIO leaders seek an Executive Order which would expand existing statutory language in Head Start and the Job Training Partnership Act more widely to prohibit employees who receive federal funds from using those funds "to assist, promote or deter union organizing".

II. OPPOSE; HIGH PROFILE

Davis-Bacon

Labor leaders expect a Republican effort to weaken or eliminate Davis-Bacon. This is a major issue for Labor in general, but of particular importance to the Building Trades. They worry that the Administration's reinventing government proposals may include a weakening of Davis-Bacon. This is a issue of immense importance to Labor.

Weakening of Worker Protection

Labor expects Republican efforts to weaken OSHA, the NLRB and the Fair Labor Standards Act. They urge defense of these statutes by the Administration when the Republican assault begins.

III. INITIATE OR STAND FOR; LOW PROFILE

Time with the President: Lane Kirkland

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