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Collection/Record Group: Clinton Presidential Records

Subgroup/Office of Origin: Public Liaison

Series/Staff Member: Alexis Herman/Ruby Moy

Subseries:

OA/ID Number: 6275

FolderID:

Folder Title:

Alexis Herman- Folder #6

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FACSIMILE COVER PAGE

To: HON ALEXIS HERMAN
From : ROBERT BAKER
Pages (including cover): 4

Time: 19:03:04
Date: 9/27/95

HELLO ALEXIS,

COULD YOU PLEASE FOLLOW UP ON THIS FOR US????

FR. WEISE AND I WILL BE IN THE DISTRICT THE WEEK OF OCTOBER 8TH. WOULD LOVE TO SEE YOU AVAILABLE..

DO YOU HAVE ANY MORE IDEAS FOR PROMOTING COR??

WE BOUGHT THE OFFICE BUILDING WE HAVE BEEN ON DAUPHIN ISLAND PKWY. (SEE ATTACHED)

LET US HEAR FROM YOU. CALL ANYTIME 1-800- 396-4COR

HAVE A GREAT DAY

BOB BAKER _FR. TOM WEISE

*Call from
St. Thomas*





MITCHELL.TXT

HON. GEORGE MITCHELL
901 15TH STREET N.W.
WASHINGTON, DC. 20005

RE: YOUR CONVERSATION WITH HONORABLE ALEXIS HERMAN

DEAR SENATOR MITCHELL,

ALEXIS INFORMED US THAT YOU COULD BE AVAILABLE TO MEET WITH REV. THOMAS D. WEISE, FOUNDER OF THE CATHOLIC OUTREACH RESERVE FOUNDATION, WASHINGTON, DC.

REV WEISE IS CURRENTLY IN CHICAGO, HE TRAVELS CONSIDERABLY. HE HAS ASKED THAT I CONTACT YOUR OFFICE TO SEE IF WE COULD MAKE ADVANCE ARRANGEMENTS TO MEET WITH YOU. WASHINGTON WOULD BE FINE, AS WE HAVE AN OFFICE THERE, AS WELL AS MOBILE, AL. THE WEEK OF AUGUST 14-19 IS AVAILABLE, IF YOU WILL BE IN THE DISTRICT AT TIME. IF NOT, SEPTEMBER 11-15 WOULD BE THE NEXT BEST CHOICE.

PLEASE LET ME KNOW IF OUR MEETING CAN BE ARRANGED. REV. WEISE IS LOOKING FORWARD TO MEETING WITH YOU.

PLEASE CONTACT ME AT THE MOBILE OFFICE.

ROBERT C. BAKER
SECT/TRES, C.O.R. FOUNDATION
334-478-1229, FAX 334-450-0050

C.O.R. - Catholic Outreach Reserve Foundation, Inc

P.O. Box 850416
Mobile, AL 36685-0416
Phone (334) 478-1229
Fax (334) 450-0050

14 M. Street S. E.
Washington, D.C. 20003
Phone (202) 554-2651
Fax (202) 829-7008

Founder
FR. Tom Weise

Chairman & Legal Advisor
Mr. Claude Roxborough

Vice President
Mr. Dewey Crowder

Secretary
Mr. Robert C. Baker

Advisors
Comer Cottrell
Tom Higgins
Dr. J.T. Houk
Steve Herod
Debra Herod
William Cotton

September 13, 1995

Honorable Alexis Herman
The White House
Washington D.C.

Dearest Alexis:

Just an update:

(1) C.O.R. (in my name) bought the "Betbeze-Sauer" House on 459 D.I.P. in Mobile, for \$ 195,000. for southern headquarters.

(2) I am supposed to be relieved of St. Francis care on Sunday, September 24, 1995.

(3) I have been inviled to New York to colobrate the retirement of Mr. Arthur Spiro (a friend of Sen. George Mitchell) whom I met and enjoyed (mutually) at the Irish-American conference. Do you know him?

Love, *Fr. Tom*

FAX: 334-450-0500

Hello to Ruby Moi and All.

The National Council of Negro Women, Inc.

AND

Dorothy J. Height
PRESIDENT AND CEO

CORDIALLY INVITE YOU
TO

**THE 1995 BLACK FAMILY REUNION CELEBRATION
TOWN MEETING**

OUR CONTRACT WITH THE FUTURE



AT THE

NATIONAL PRESS CLUB

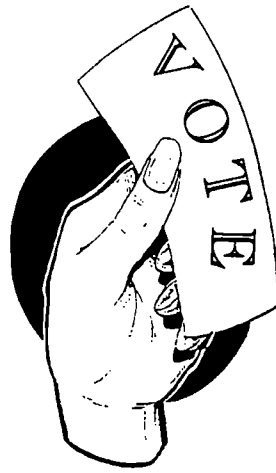
14TH & F STREETS, N.W.

THURSDAY, SEPTEMBER 7, 1995

7:00PM - 9:30 PM

TO RESERVE SEATING

*RSVP: National Council of Negro Women, Inc.
(202) 628-0015 ext. 35*



IT'S IN YOUR HAND!

*We urge you to reclaim the political power that is rightfully yours.
Be informed on the issues, register to vote and send a
message to Congress that it must be accountable
to African American voters.*

Guest Speakers Include:

THE HONORABLE ELEANOR HOLMES NORTON
THE HONORABLE DONALD PAYNE
THE HONORABLE CYNTHIA MCKINNEY
THE HONORABLE EVA CLAYTON
PROFESSOR ROGER WILKINS

Sponsored By:

SEARS, ROEBUCK AND COMPANY

Dr. Dorothy I. Height

PRESIDENT & CEO

The National Council of Negro Women, Inc.

Mr. Robert Stanton

FIELD DIRECTOR
NATIONAL PARK SERVICE

Dr. Wallace Charles Smith, Pastor

SHILOH BAPTIST CHURCH
&

Washington Metropolitan Area Ministers

INVITE YOU TO ATTEND

THE ECUMENICAL PRAYER BREAKFAST

THEME: *Families Matter: Reflect! Reclaim! Rejoice!*

IN CELEBRATION OF THE
TENTH ANNUAL BLACK FAMILY REUNION CELEBRATION

SATURDAY, SEPTEMBER 9, 1995

8:30 A.M.

WASHINGTON MONUMENT GROUNDS
15TH STREET & CONSTITUTION AVENUE, N. W.

KEYNOTE SPEAKER

Honorable Leonidas B. Young

MAYOR, CITY OF RICHMOND

PASTOR

FOURTH BAPTIST CHURCH

RICHMOND, VIRGINIA

MUSIC BY:

Bonnie Burnett

SECOND EPISCOPAL DISTRICT AFRICAN METHODIST CHURCH

Billy Washington, Musician

FOR RESERVATIONS CONTACT: MADELINE Y. LAWSON, PRAYER BREAKFAST COORDINATOR, (202) 628-0015, EXT 33

TICKET PRICES: \$35.00 (OPEN SEATING)
350.00 (TABLE OF 10, RESERVED SEATING)

ALL TICKETS MUST BE PURCHASED IN ADVANCE; NO TICKET SALES ON-SITE

DEADLINE: SEPTEMBER 5, 1995

THE NATIONAL COUNCIL OF NEGRO WOMEN, INC.
SMITHSONIAN INSTITUTION & THE D.C. GOVERNMENT
Present the

10TH ANNIVERSARY BLACK FAMILY REUNION CELEBRATION

Education • Information • Entertainment *Free !*
Free ! *and Good Food & Fun for Everyone.....*

Event Schedule:

Thursday, September 7

- Town Meeting at National Press Club 7 p.m. - 9:30 p.m.

Friday, September 8

- Excellence In Teaching Awards Luncheon
- Gala Recognition Reception

Saturday, September 9

- Ecumenical Pray Breakfast/ Opening Ceremony 8:30 a.m.
- Festival Activities 12 p.m. - 6 p.m.
- R & B Concert @ Sylvan Theater 6 p.m.

Sunday, September 10

- Festival Activities 12 p.m. - 6 p.m.
- Gospel Concert @ Sylvan Theater 6 p.m.

September 8 - 10, 1995
Washington, DC

Washington Monument Grounds
& Constitution Avenue
(between 14th & 15th Streets, N.W.)

Theme:
Families Matter



Reflect
Reclaim
Rejoice !

☆ *Celebrity Guests:* ☆
Kim Fields of *Living Single*
Jewan Howan of the *Washington Bullets*

☆ *Concert Participants:* ☆
Roy Ayers ☆ Sean Levert ☆ Vanessa Bell Armstrong
...and many others !

Major National Sponsors:
AT&T, Equal Sweetener by NutraSweet, Ford Motor Company, Northwest Airlines, Procter & Gamble

Regional Sponsors:
Alleve, Armstrong Floor Cleaner, BET, Dark & Lovely, DC Chartered Health Plan, Inc., District Cable, Downy, Gillette, Kellogg, Kraft, WRC TV Channel 4, National Institute of Mental Health, Radio One, Inc. (WKYS, WOL, and MAJIC), Sears & Roebuck Co., Shared Life (National Marrow Donor Program), Shell Oil Company, Spiegel, US Mint.

For More Information Call (202) 628-0015

Ami

See S.
M. Yager
Doris
Debbie

THE WHITE HOUSE

WASHINGTON

August 2, 1995

MEMORANDUM FOR DISTRIBUTION

FROM: Jennifer Palmieri *JMP*
Chief of Staff's Office

SUBJECT: Attendance at Short-Term Scheduling Meetings

A reminder that attendance at short-term scheduling meetings is limited to invited staff only.

If you cannot attend the meeting, and would like to send a substitute, please inform our office in advance. In addition, no office should have more than one staff person at the meeting, with the exception of the Office of Scheduling and Advance.

This week's meeting will be held Thursday, August 3 at 1:00-2:00 pm.

Thanks for your assistance.

Distribution

Don Baer
Jeremy Ben-Ami
Erskine Bowles
Susan Brophy
Bill Curry
Rahm Emanuel
Mark Gearan
Marcia Hale
Alexis Herman
Nancy Hernreich
Kitty Higgins
Harold Ickes
David Lane
Evelyn Lieberman
Cheryl Mills
Betsy Myers
Office of Scheduling and Advance
Doug Sosnik
Ann Stock
George Stephanopoulos
Kim Tilly
Maggie Williams

cc Catherine
DeBlanc
sent 10/14

X

MORGAN STATE UNIVERSITY

BALTIMORE, MARYLAND 21239

OFFICE OF THE PRESIDENT

(410-319-3200)

cc Catherine
DeBlanc

September 25, 1995

The Honorable Ronald Brown, Secretary
U. S. Department of Commerce
Herbert C. Hoover Building
14th Street and Constitution Avenue
Washington, DC 20230

Dear Secretary Brown:

I wish to express my appreciation for your attendance at the *25th Anniversary Celebration Gala Dinner for Black Enterprise Magazine*. As you know, it was a signature event for both Black Enterprise and Morgan State University, two prominent African-American organizations. The fact that President Clinton and his Secretary of Commerce were key players in the event speaks volumes for the commitment of the Administration to inclusion and full participation of all people in the American enterprise.

As I indicated at the dinner table, Morgan would like very much to pursue with the Department of Commerce opportunities for funding support in two areas. First, we are interested in developing an international dimension to our School of Business and Finance, with special focus on South Africa and the Caribbean. I traveled to South Africa on the eve of democratization and had an opportunity to discuss with the African National Congress (ANC) the upcoming needs for training and technical assistance to Blacks in the area of business and management. Specifically, we would like to establish an Institute for International Business that would involve some faculty going to South Africa and the Caribbean, and some students and budding entrepreneurs coming to our campus for training and/or formal studies. The Institute would also provide the opportunity for our students to train abroad in preparation for working with American companies who will be investing or reinvesting in South Africa in particular.

The other area of interest is mathematics and science education. Morgan is one of the leading producers in the country of African-Americans in science. In fact, I was on a panel two weeks ago with Kathryn Sullivan of your National Oceanographic and Atmospheric Administration (NOAA) discussing how NOAA might assist in increasing the pool of Black scientists in this country. Essentially, my recommendations called for support to historically black colleges for pre-college, undergraduate and graduate education. Morgan is particularly interested in pursuing a major grant to support its efforts in these areas.

Finally, I am a member of the President's Advisory Council on Historically Black Colleges and Universities (HBCUs), and we are seeking to assist the Department of Commerce in increasing the

Honorable Ronald Brown

Page 2

September 25, 1995

HBCU share of its funding going to institutions of higher education in general. There is no question that Morgan wants to be among the HBCUs receiving the first major grants.

I would appreciate the opportunity to meet with you or your staff on these ideas. Please advise me of your availability.

Again, thank you for your participation in the *Black Enterprise Anniversary Celebration Dinner*.

Sincerely,


Earl S. Richardson
President

ESR/bb

cc: Earl G. Graves

✓ bcc: Alexis Herman

Name	Date
<i>Sally Capton</i>	<i>11/18/98</i>

council

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Alexis Herman - Folder #6 [Letter Dated Sept., 22, 1995 from C. Payne Lucas Regarding Hazel O'Leary]

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AKIN, GUMP, STRAUSS, HAUER & FELD, L.L.P.
ATTORNEYS AT LAW
A REGISTERED LIMITED LIABILITY PARTNERSHIP
INCLUDING PROFESSIONAL CORPORATIONS
1333 NEW HAMPSHIRE AVENUE, N. W., SUITE 400
WASHINGTON, D.C. 20036

FAX TRANSMITTALDATE: January 25, 1993TO: Alexis HermanCOMPANY: The White HouseRE: Reinsurance Assn. of AmericaCITY/COUNTRY: Washington, DCFAX NO.: 202/456-2983CONFIRM NO.: 202/456-7620FROM: Michael S. Mandel, P.C.PHONE: (202) 887 - 4196 FLR.: 12th

NUMBER OF PAGES

(INCLUDING COVER PAGE): 2CLIENT/MATTER NO.: 72723.0002**MESSAGE:**

Alexis -- As promised on Friday, attached is a list of the members of the Board of the Reinsurance Association of America who will be attending the meeting on February 2, 1993, at 6:30 p.m. in the Holmes Room (2nd floor) of the Willard Hotel. The RAA is an association of the 30 largest US-based reinsurance companies. Frank Nutter (202/638-3690) is the RAA's Executive Director.

Vernon had agreed to address the Board informally about the transition process and its role in the preparation for governance. Your remarks do not need to be more than 15 minutes, followed by 10 minutes of questions and answers.

I will be there and will look for you at 6:30 p.m. If you have any questions, you can contact Mr. Nutter directly. Thank you again for doing this.

MSM

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Attendees of RAA Board of Directors Meeting
February 2, 1993, 6:30 p.m.
Holmes Room (2nd floor), Willard Hotel

American Re-Insurance Company
American Royal Reinsurance Company
AXA Reinsurance Company
Christiania General Ins. Corp. of New York
CIGNA Reinsurance Company
Constitution Reinsurance Corp.
Continental Reinsurance Corporation
Employers Reinsurance Corporation
General Reinsurance Corporation
General Security Assurance Corp.
Gerling Global Reinsurance Corp.
Mercantile & General Reins. Co.
Munich American Reinsurance Company
NAC Reinsurance Corporation
National Reinsurance Company
North American Reinsurance Corporation
North Star Reinsurance Corporation
PMA Reinsurance Corporation
Prudential Reinsurance Company
Reinsurance Corporation of NY
San Francisco Reinsurance Company
Scor Reinsurance Company
Skandia America Reinsurance Corp.
Trenwick America Reinsurance Corp.
Underwriters Reinsurance Company
Winterthur Reinsurance Corp.

Mr. Edward B. Jobe
Mr. A. Edward Gschwind
Mr. Robert Lippincott, III
Mr. Paul A. Laderach
Mr. Norman M. Wayne
Mr. Bard E. Bunaes
Mr. Winifred A. Baker
Mr. Thomas S. Case
Mr. John C. Etling
Mr. R. Daniel Brooks
Mr. Gerhard Niebuhr
Mr. Paul D. Hawksworth
Mr. John Lombardo
Mr. Ronald L. Bornhuetter
Mr. William D. Warren
Mr. N. David Thompson
Mr. Kenneth J. Rutkowski
Mr. John W. Smithson
Mr. James E. Dwane
Mr. Robert M. DeMichele
Mr. James A. Williams
Mr. Jerome Karter
Mr. Johannes Norrby
Mr. James F. Billett, Jr.
Mr. Steve H. Newman
Mr. John G. Bidwell

AUG 25 1995

THE WHITE HOUSE
WASHINGTON
August 17, 1995

MEMORANDUM FOR THE PRESIDENT

FROM: Alexis Herman *AH*
RE: CEO Budget Strategy Meeting

Following our meeting with you, I have spoken to Felix Rohatyn, Paul Allaire and Paul O'Neill to express your appreciation for the meeting and to confirm that we wanted to have a follow-up mechanism. To that end, it has been generally agreed upon that Felix would act as the point person in coordination with Bob Rubin. Felix has agreed to work with Bob on a framework on how we might proceed to think through strategies in order to move the growth curve from 2 1/2% to 3%. Paul Allaire and Paul O'Neill will take the lead in the business community.

Paul O'Neill has already taken significant steps and has had private conversations with BRT leaders. He is asking them to give more visible leadership on a potential budget crisis.

In addition, Paul O'Neill has spoken to Martin Feldstein, President and CEO of the National Bureau of Economic Research. Feldstein is interested in convening a forum under the auspices of the National Bureau of Economic Research to elevate awareness in the business community on what it would take to move the growth curve. Additionally, he has also had additional conversations regarding the other reactions. (Erskine Bowles has details.)

I have indicated to Felix, Paul Allaire and Paul O'Neill (per my conversations with Rubin, Bowles and McLarty) that our White House team would be coordinated through the leadership of Rubin at Treasury, with Bob and Laura Tyson giving particular attention to the discussions on the growth strategy. Mack, Erskine and I will work closely with the business leadership that was present at the meeting as well as others to develop bi-partisan support on the need to avoid a "train wreck."

✓ cc: Leon Panetta
cc: Harold Ickes
cc: Erskine Bowles

THE WHITE HOUSE
WASHINGTON

October 6, 1995

MEMORANDUM FOR LEON PANETTA

FROM: Lee Satterfield, Office of Public Liaison

cc: Alexis Herman
Pat Griffin
Jack Quinn

SUBJECT: Update on Speaker's meeting with the Pope

I have had several conversations, last night and today, with the Speaker's office in an effort to sort through the details of their frustration with setting up a meeting with the Pope. They have not been able to provide a name of anyone from the Vatican who confirmed this meeting that they claim is now cancelled. However, I have indicated to them that we support the Speaker's desire to have a meeting, and certainly in no way would block such a request.

Archbishop Caccivillian and I spoke today and I relayed to him that if the Pope desired such a meeting, we had no objection. He stated that the message was "very clear" to the Speaker's office that the Pope's schedule was set according to protocol and that the Speaker and Senator Dole were welcome to attend the departure, but that no meeting would take place. He added that a letter from Rome was sent to the Speaker and the Senator to that effect. He also noted that there was no confusion on their part, only persistence.

I have conveyed this to the Speaker's office, who seemed grateful for our efforts. Hopefully, this issue will not be raised again.



*Ben
Bob NASH*

UNITED STATES GOVERNMENT
EQUAL EMPLOYMENT OPPORTUNITY COMMISSIONGOBIERNO DE LOS ESTADOS UNIDOS
COMISION DE IGUALDAD DE OPORTUNIDAD EN EL EMPLEO255 E. TEMPLE STREET, 4TH FLOOR
LOS ANGELES, CALIFORNIA 90012
1-800-669-4000
(213) 894-1000
TDD (213) 894-1121
FAX (213) 894-1118

*re Bob
Johnson's
cousin*

EQUAL EMPLOYMENT OPPORTUNITY COMMISSION
LOS ANGELES DISTRICT OFFICE

FACSIMILE TRANSMITTAL

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DATE : 10/04/95
TO : BEN JOHNSON, THE WHITE HOUSE - ATTN: RUBY MOY
FROM : DOROTHY J. PORTER, DIRECTOR, LOS ANGELES DISTRICT OFFICE
SUBJECT : MEMO/MGMT CHANGES WITHIN THE LOS ANGELES DISTRICT OFFICE

OF PAGES: 2
(INCLUDING TRANSMITTAL SHEET)

COMMENTS : PLEASE CALL UPON RECEIPT.



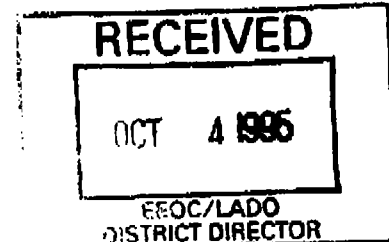
U.S. EQUAL EMPLOYMENT OPPORTUNITY COMMISSION
Washington, D.C. 20507

October 4, 1995

MEMORANDUM

TO: All LADO Employees *et*
FROM: Elizabeth M. Thornton
Director, OPO

SUBJECT: Management Changes Within the Los Angeles District Office



As announced by Chairman Casellas this week, effective October 30, Dorothy Porter and Don Burris will assume management positions in our Cleveland and Birmingham District Offices. Thelma Taylor will be detailed from the Miami District Office to serve as Acting Director of the Los Angeles District Office.

I am sure you will join me in extending our sincere thanks to Dorothy and Don for their leadership of LADO for the last several years. Both possess extensive experience and a comprehensive understanding of our operations and have worked aggressively in support of the agency's mission. I am confident these qualities will be of immense value as they assume their new management responsibilities.

Many of you may know that Thelma began her career with the Commission in 1981 as an investigator in our Houston District Office. She has held a number of progressively responsible positions and currently serves as Deputy Director of the Miami District Office. She is known as a progressive manager who leads by example. Thelma shares the management philosophy of the agency and is committed to creating a positive work environment in which all employees are valued and encouraged to reach their maximum potential.

During any period of management transition, staff support is critically important. Our ability to reach our objectives is possible only when there are shared values and a strong commitment to teamwork. Each one of you is critical to this process. I know that you will extend your full support to Thelma and continue to work with her to effectively meet the challenges of the LADO.

THE ARGUS FOUNDATION
Phone: 365-4886 Fax: 955-2015

FAX MEMORANDUM

Date: Sept. 20, 1995
To: Ruby May
From: Kenny Kirschner
Number of Pages (including cover) 5

NOTES A little levity + laughter
to help you through the day!

Kenny



OFFICE OF THE SECRETARY GENERAL

20 Sept. 1995

The Commander-in-Chief of the Armed Forces of the United States
President Bill Clinton
The White House
Pennsylvania Avenue
Washington, DC

Dear Mr. President,

This is to protest in the strongest possible terms the planned invasion of the Capital of the Conch Republic (Key West) by the 478th Civil Affairs Battalion of the United States Army Reserve this weekend (the 22nd-24th of September).

This so-called "training exercise" is being conducted without any prior consultation with the duly constituted government of the Conch Republic, and is a direct affront to our sovereign status under the adverse possession statutes of International Law. In fact, it is being conducted without prior consultation with the civil government of the City of Key West, as well.

It is my duty and responsibility, acting on the authority of the Prime Minister, to inform you that my Office has placed the Armed Forces of the Conch Republic on full alert. A War Cabinet meeting has been scheduled this evening to plan our battle strategy for repelling this "invasion". Our munitions

SEP-20-95 WED 14:49 SEC GEN CONCH REPUBLIC 3052968803

P.02

industry, the Cuban bread makers, have been alerted to produce vast quantities of stale Cuban bread (our historic weapon of choice for fighting Federalist Forces). Pending resolution of this unprecedented assault on our sovereignty, our superbly trained Armed Forces will remain on alert at DefCon5.

As you are aware from our efforts during the Summit of the Americas, the Conch Republic seeks only to bring more Humor, Warmth, and Respect to a planet we find in sore need of all three. This invasion without prior consultation is an abuse of our hospitality, and is not funny, or respectful. Be assured that we will find appropriately funny ways to repel it.

Pending resolution of this conflict, I remain;

Your humble servant,



The Honorable Peter Anderson;
OSG, CRN, CSC, DD, PhD

cc: U.S. Department of State, Secretary Warren Christopher
Joint Chiefs of Staff - The Pentagon

encl. - press release

PMA/bro



OFFICE OF THE SECRETARY GENERAL

FOR IMMEDIATE RELEASE

FOR IMMEDIATE RELEASE

To:
All Media

Subject: US Army planned invasion of Key West 22-24 Sept. 1995

It has come to the attention of the duly constituted government of the Conch Republic through the press that the United States Army is planning to invade the Conch Republic on a "training exercise" this weekend.

Prime Minister Dennis Wardlow, who will be out of country this weekend on R&R from his last go-round with the Federalist Forces, has placed the Office of the Secretary General in charge with full faith and confidence in our ability to defend the Republic.

The Honorable Peter Anderson, Secretary General of the Conch Republic, has placed the Armed Forces of the Conch Republic on full alert, pending resolution of this total affront to our sovereignty, and our hospitality. A War Cabinet meeting is scheduled for tonight at the Schooner Wharf at 9:15.

"This is being done without any prior consultation with our government, whatsoever", said the Secretary, "It is an affront to our sovereign status under adverse possession statutes of International Law, and is tantamount to an act of aggression."

"The Army's press release states '...they can assist the host government meet its peoples needs and maintain a stable and viable civil administration'! "We have a stable and viable civil and national government", said the Secretary, "and we need no assistance from the United States Army to maintain it!"

While the Army (U.S.) states that this is a "training exercise", the Conch Republic has witnessed "training exercises" by "invading armies" throughout history which have in fact been not exercises at all. The complete lack of prior consultation with either the duly constituted authorities of the Conch Republic, or of the City of Key West is extremely troublesome.

SEP-28-95 WED 14:50 SBC GEN CONCH REPUBLIC 3852968803

P. 03



DEPARTMENT OF THE ARMY
478TH CIVIL AFFAIRS BATTALION (FID / UW)
13601 S.W. 176TH STREET
PERRINE, FLORIDA 33177-2500

PRESS ADVISORY-SEPTEMBER 15, 1995

DURING 22-24 SEPTEMBER 1995, THE 478TH CIVIL AFFAIRS BATTALION (US ARMY RESERVE), HEADQUARTERED IN MIAMI, FLORIDA, WILL CONVOY TO KEY WEST TO CONDUCT A FIELD TRAINING EXERCISE (FTX).

KEY WEST WILL BE USED TO SIMULATE A GEOGRAPHICALLY ISOLATED FOREIGN COUNTRY, AND THUS, PROVIDES THE IDEAL ENVIRONMENT FOR CIVIL AFFAIRS SOLDIERS TO TRAIN ON THE PROPER ASSIMILATION, ANALYSIS, AND PREPARATION TECHNIQUES INVOLVED WITH CONDUCTING AN AREA STUDY.

CIVIL AFFAIRS SOLDIERS ARE THE FIELD COMMANDER'S LINK TO THE CIVIL AUTHORITIES IN HIS AREA OF OPERATION. WITH SPECIALISTS IN EVERY AREA OF GOVERNMENT, THEY CAN ASSIST A HOST GOVERNMENT MEET ITS PEOPLE'S NEEDS AND MAINTAIN A STABLE AND VIABLE CIVIL ADMINISTRATION.

CIVIL AFFAIRS SOLDIERS POSSESS UNIQUE TRAINING, SKILLS, AND EXPERIENCE. SINCE THE GREAT MAJORITY OF CIVIL AFFAIRS ARE IN THE RESERVE COMPONENT, THESE SOLDIERS BRING TO THE ARMY FINELY HONED SKILLS PRACTICED DAILY IN THE CIVILIAN SECTOR AS JUDGES, PHYSICIANS, BANKERS, HEALTH INSPECTORS, FIRE CHIEFS, POLICEMEN, ETC.

THE CIVIL-MILITARY TRAINING EXERCISE IN KEY WEST WILL CALL FOR SMALL DETACHMENTS OF SOLDIERS IN MILITARY "HUMMER" STYLE VEHICLES TO MOVE ABOUT KEY WEST AND POSSIBLY MAKE CONTACT WITH ELEMENTS OF THE CIVILIAN POPULACE. IN ADDITION, THE BATTALION WILL CONDUCT A "FUN RUN" DOWN DUVAL STREET DURING THE EARLY MORNING HOURS OF SATURDAY, 23 SEPTEMBER. IT IS IMPORTANT TO REMEMBER THAT THIS WEEKEND OPERATION IS A TRAINING EXERCISE ONLY! THERE IS NO CAUSE FOR CONCERN!

THE BATTALION COMMANDER, LTC WILLIAM M. ETHEREDGE, WILL MAKE HIMSELF AVAILABLE DURING THE EXERCISE, ON A LIMITED BASIS, FOR ANY QUESTIONS. ADDITIONALLY, MEDIA REPS MAY CALL CAPTAIN RALPH ENGELER, PUBLIC AFFAIRS OFFICER, AT (305) 378-4820, WITH ANY QUESTIONS ABOUT THE EXERCISE OR TO SCHEDULE AN APPOINTMENT WITH THE COMMANDER.

Lower Keys
Barometer

8720106

2 to 10. T


RALPH M. ENGELER
CAPTAIN, CIVIL AFFAIRS, USAR

19/10/95
APR 1995

Women First
NATIONAL LEGISLATIVE COMMITTEE
Women in Business Who Mean Business
622 NORTH TAZEWELL ST.
ARLINGTON, VA 22203

PRESSRELEASE

Women First National Legislative Committee • 622 North Tazewell Street • Arlington, Virginia 22203
• 703-552-6121 • Fax 703-276-3583

For Immediate Release

Date: September 20, 1995
Contact: Adrienne Macmillan
Phone: 703-522-6121
Fax: 703-276-3583

Washington D.C. _____ Women First National Legislative Committee who represents the interests of women-owned businesses in the highway construction industry is grateful for the leadership of Chairman Bud Shuster (R-PA) and ranking minority member Norm Mineta (D-CA) of the House Transportation and Infrastructure Committee in the passage of the House version of the National Highway System Designation Act of 1995.

Joann Payne, Chairwoman of Women First said, "it is imperative that the 6 billion dollars in the highway trust monies be released. The highway systems are very important to the everyday life of women and the care of their families."

Payne said, "Women are the primary users of our highway system. They contribute to the highway trust fund, they help build the roads and our women work on them."

Payne also said, "I am looking forward to a quick resolve in conference and the President's signature before September 30th."

Arlington, Virginia—

Cacciavilla

333 7121

or

541 3100

Side vent however

EXECUTIVE OFFICE OF THE PRESIDENT

11-Sep-1995 12:42pm

TO: Deborah L. Fine
TO: Ruby G. Moy
FROM: Marilyn DiGiacobbe
Office of Public Liaison

Pope
Did Vespers

SUBJECT: Decision on Vespers

Debbie or Ruby,

It is critical that we get a decision today, on whether the President wants to go to Vespers (evening prayer service) with the Pope, so we can begin the negotiations.

I spoke to Alexis in the hallway about a half hour ago and emphasized this to her. In the meantime, Lee S. spoke to Billy Webster. Billy has not asked the President yet because he wants to be prepared to answer the President's possible question on, "What will the Pope be saying in his remarks at Vespers?"

I can't get a definitive answer on that today. Can you have Alexis call Billy Webster as soon as possible to discuss. In the meantime, I will run you over a copy of the Pope's Vespers Scenario for Alexis to see.

Thank you!

If we don't get a Vespers decision in time.
We need to cover our bases by visiting
Seton Hall University. Someone needs to
bring up the possibility w/ Vatican side.

Preferably, Alexis → Cacciavillan.
If not Fred Duval or myself will make
the call, but it opens a whole new can of
worms. (he)

If not to Vespers
for private meeting
w/ Pope
If yes, w/ Pope
w/ by accident

Time	Action	Text/Description
4:10	The Holy Father and the President return to the platform and summarize the talks.	Remarks from the Holy Father, then from the President.
4:20	Holy Father transfers to the armored Secret Service limousine on the driver side.	The motorcade proceeds to the Cathedral of the Sacred Heart.
4:45	Arrival at Sacred Heart Cathedral.	The Holy Father greets the crowd outdoors.
4:50	- The Holy Father enters the Cathedral and greets the people on his right as he walks up the aisle. - He proceeds to the front pew, turns left, then continues to the north transept. - The Holy Father then walks up 3 steps to the Blessed Sacrament chapel (Our Lady of Lourdes)	
4:58	The Holy Father prays before the Blessed Sacrament, then proceeds to his right, ascending two steps into the ambulatory.	
4:59	The Holy Father, ascending three steps, then enters the sanctuary from the ambulatory. He will turn right and walk to his chair, which will be in the center of the sanctuary	
5:00	The Holy Father acknowledges the assembly and makes the Sign of the Cross as he sings the introduction, to which all respond. The Holy Father will be seated following the introduction.	Holy Father: † God, come to my assistance All: Lord, make haste to help me Glory to the Father, and to the Son, and to the Holy Spirit. As it was in the beginning, is now, and will be forever. Amen. Alleluia
5:05	Welcome from Archbishop McCarrick. (Holy Father sits.)	Welcome text

PAPAL VESPERS SCENARIO

Time	Action	Text/Description
5:13	Psalmody Antiphon 1: The cantor sings the antiphon, which the assembly repeats. All repeat the antiphon after each verse sung by the cantor.	Cantor: Like burning incense, Lord, let my prayer rise up to you. All: Like burning incense, Lord, let my prayer rise up to you Cantor: I have called to you, Lord; hasten to help me! Hear my voice when I cry to you. Let my prayer arise before you like incense, the raising of my hands like an evening oblation. All: Like burning incense, Lord, let my prayer rise up to you Cantor: Set, O Lord, a guard over my mouth; keep watch at the doors of my lips! Do not turn my heart to things that are wrong, to evil deeds with men who are sinners. All: Like burning incense, Lord, let my prayer rise up to you Cantor: Never allow me to share in their feasting. If a good man strikes or reproves me it is kindness; but let the oil of the wicked not anoint my head. Let my prayer be ever against their malice. All: Like burning incense, Lord, let my prayer rise up to you Cantor: Their princes were thrown down by the side of the rock: then they understood that my words were kind. As a millstone is shattered to pieces on the ground, so their bones were strewn at the mouth of the grave. All: Like burning incense, Lord, let my prayer rise up to you Cantor: To you, Lord God, my eyes are turned; in you I take refuge; spare my soul! From the trap they have laid for me keep me safe; keep me from the snares of those who do evil. All: Like burning incense, Lord, let my prayer rise up to you Cantor: Let the peoples praise you, O God; let all the peoples praise you All: Like burning incense, Lord, let my prayer rise up to you
5:17	Antiphon 2: Cantor sings the antiphon, which the assembly repeats. The cantor sings the verses of the psalm, and the congregation join in the verses "let the people praise you, O God." All repeat the antiphon at the conclusion of the psalm.	Cantor: May God turn His radiant face toward us and fill us with his blessings. All: May God turn His radiant face toward us and fill us with his blessings. Cantor: O God, be gracious and bless us and let your face shed its light upon us. So will your ways be known upon earth and all nations learn your saving help. All: Let the peoples praise you, O God; let all the peoples praise you. Cantor: Let the nations be glad and exult for you rule the world with justice. With fairness you rule the peoples, you guide the nations on earth. All: Let the peoples praise you, O God; let all the peoples praise you. Cantor: The earth has yielded its fruit, for God, our God has blessed us. May God still give his blessing till the ends of the earth revere Him. Glory to the Father, and to the Son, and to the Holy Spirit. As it was in the beginning, is now, and will be forever. Amen. All: May God turn his radiant face toward us and fill us with his blessings.

Time	Action	Text/Description
5:21	Antiphon 3: The cantor sings the antiphon, which the assembly repeats. The assembly repeats the antiphon after the cantor sings each verse.	Cantor: To you, O Lord, be honor, glory, and praise! All: To you, O Lord, be honor, glory, and praise! Cantor: Let us give thanks to the Father for having made you worthy to share the lot of the saints in light. All: To you, O Lord, be honor, glory, and praise! Cantor: He rescued us from the power of darkness and brought us into the kingdom of his beloved Son. Through him we have redemption, the forgiveness of our sins. All: To you, O Lord, be honor, glory, and praise! Cantor: He is the image of the invisible God, the first-born of all creatures. In him everything in heaven and on earth was created, things visible and invisible. All: To you, O Lord, be honor, glory, and praise! Cantor: All were created through him; all were created for him. He is before all else that is, in him everything continues in being. All: To you, O Lord, be honor, glory, and praise! Cantor: It is he who is head of the body, the church! He who is the beginning, the firstborn of the dead, so that primacy may be his in everything. All: To you, O Lord, be honor, glory, and praise! Cantor: It pleased God to make absolute fullness reside in him, and, by means of him, to reconcile everything in his person, both on earth and in the heavens, making peace through the blood of his cross. Glory to the Father and to the Son and to the Holy Spirit. As it was in the beginning, is now, and will be forever. Amen. All: To you, O Lord, be honor, glory, and praise!
5:25	Reading: Reader goes to the pulpit and reads from the First Letter of Peter.	A reading from the First Letter of Peter: In your relations with one another, clothe yourselves with humility, because God "is stern with the arrogant but to the humble he shows kindness." Bow humbly under God's mighty hand, so that in due time he may lift you high. Cast all your cares on him because he cares for you. Stay sober and alert. Your opponent the devil is prowling like a roaring lion looking for someone to devour. Resist him, solid in your faith, realizing that the brotherhood of believers is undergoing the same sufferings throughout the world. The God of all grace, who called you in his everlasting glory in Christ, will himself restore, confirm, strengthen, and establish those who have suffered a little while. Dominion be his throughout the ages! Amen.
5:26	The Holy Father delivers his homily. A brief period of silent prayer follows.	Homily Text

Time	Action	Text/Description
5:40	The responsory is led by the cantor, and the assembly responds.	Cantor: Keep us, O Lord, as the apple of your eye. All: Keep us, O Lord, as the apple of your eye. Cantor: Gather us under the shadow of your wings, and keep us All: As the apple of your eye. Cantor: Glory to the Father, and to the Son, and to the Holy Spirit. All: Keep us, O Lord, as the apple of your eye.
5:41	The Holy Father stands. The cantor intones the antiphon. The assembly joins in the Canticle of Mary. The cantor repeats the antiphon.	Cantor: God forbid that I should boast except in the cross of Our Lord Jesus Christ; for I bear the mark of Jesus on my body. All: My soul proclaims the greatness of the Lord, my spirit rejoices in God my Savior, for he has looked with favor on his lowly servant. From this day all generations will call me blessed; the Almighty has done great things for me, and holy is His Name. He has mercy on those who fear him in every generation. He has shown strength with his arm, he has scattered the proud in their conceit. He has cast down the mighty from their thrones, and has lifted up the lowly. He has filled the hungry with good things, and the rich he has sent away empty. He has come to the help of his servant Israel, for he has remembered his promise of mercy; the promise he made to our fathers, to Abraham and his children forever. Glory to the Father, and to the Son, and to the Holy Spirit; as it was in the beginning, is now, and will be forever. Amen. Cantor: God forbid that I should boast except in the cross of Our Lord Jesus Christ, for I bear the mark of Jesus on my body.

Time	Action	Text/Description
5:45	Intercessions: The Holy Father introduces the intercessions. The deacon announces the intentions, and the assembly responds to each by saying: "Increase your grace and your peace, Lord."	Holy Father: Beloved brothers and sisters, let us rejoice in our God, for he takes great delight in bestowing benefits on his people. Let us fervently pray: Deacon: Eternal God, for whom a thousand years are like the passing day, help us to remember that life is like a flower which blossoms in the morning, but withers in the evening. All: Increase your grace and your peace, Lord. Deacon: Give your people manna to satisfy their hunger, and living water to quench their thirst for all eternity. All: Increase your grace and your peace, Lord. Deacon: Let your faithful ones seek and taste the things that are above, and let them direct their work and their leisure to your glory. All: Increase your grace and your peace, Lord. Deacon: Deliver us from all harm, Lord, and pour out your abundant blessings on our homes. All: Increase your grace and your peace, Lord. Deacon: Show the faithful departed the vision of your face, let them rejoice in the contemplation of your presence. All: Increase your grace and your peace, Lord.
5:47	The Lord's Prayer: The Holy Father introduces the Lord's Prayer, in which everyone joins.	Holy Father: Now let us pray as Christ the Lord has taught us All: Our Father who art in heaven, hallowed be thy name, Thy kingdom come; thy will be done on earth as it is in heaven. Give us this day our daily bread; and forgive us our trespasses as we forgive those who trespass against us. And lead us not into temptation, but deliver us from evil.
5:48	Concluding Prayer: The Holy Father sings or says the concluding prayer. All respond, "Amen."	Holy Father: Father, you helped Saint Francis to reflect the image of Christ through a life of poverty and humility. May we follow your Son by walking in the footsteps of Francis of Assisi, and by imitating his joyful love. Grant this through our Lord Jesus Christ, your Son, who lives and reigns with you and the Holy Spirit, one God, forever and ever. All: Amen.

Time	Action	Text/Description
5:49	Dismissal: ▶ The rite of dismissal follows ▶ The Holy Father greets the assembly ▶ The Holy Father sings the invocations and the deacon directs the assembly ▶ The assembly responds ▶ The deacon dismisses the assembly	Holy Father: The Lord be with you. All: And also with you. Deacon: Bow your heads and pray for God's blessing. Holy Father: May the Lord bless you and keep you All: Amen. Holy Father: May his face shine on you, and be gracious to you. All: Amen. Holy Father: May he look upon you with kindness, and give you peace. All: Amen. Holy Father: May Almighty God bless you, the †Father, and the †Son, and the †Holy Spirit. All: Amen Deacon: Go in the peace of Christ. All: Thanks be to God.
5:50	The Holy Father acknowledges the assembly. ▶ He turns left and proceeds toward the altar. ▶ At the altar, he turns to his right, then turns right into the ambulatory. ▶ The Holy Father proceeds to five steps from the ambulatory to the nave, then turns right and walks to the center aisle. ▶ There, he turns left and greets the assembly to his right as he leaves the cathedral.	

E X E C U T I V E O F F I C E O F T H E P R E S I D E N T

11-Sep-1995 12:48pm

TO: Deborah L. Fine
TO: Ruby G. Moy

FROM: Marilyn DiGiacobbe
 Office of Public Liaison

SUBJECT: Decision on Vespers

Debbie or Ruby,

It is critical that we get a decision today, on whether the President wants to go to Vespers (evening prayer service) with the Pope, so we can begin the negotiations.

I spoke to Alexis in the hallway about a half hour ago and emphasized this to her. In the meantime, Lee S. spoke to Billy Webster. Billy has not asked the President yet because he wants to be prepared to answer the President's possible question on, "What will the Pope be saying in his remarks at Vespers?"

I can't get a definitive answer on that today. Can you have Alexis call Billy Webster as soon as possible to discuss. In the meantime, I will run you over a copy of the Pope's Vespers Scenario for Alexis to see.

Thank you!

Issues for the Pope's Visit

At the stages current height (one foot high), we are very concerned that the press will not get a clear view of the Pope and the President. Potentially, the press shot (shooting down from a three tiered press riser) is the Tarmac behind them instead of the plane which places you at an arrival ceremony or people standing (or even sitting) in front of them. Also if we raise the stage it will give the guests , especially those in the back a much better view of the President and the Pope raised above the crowd.

If the Vatican has a problem with adding another step to accommodate a higher stage, we could build a gradually sloped ramp off the back of the stage.

We would like to build the stage in such a way that brings the Pope and the President into the people. We can do this by extending the seats down along the sides of the stage while still preserving the buffer zone.

We would like the Pope to greet the President in front of the Archbishop's residence on arrival (as opposed to inside) It offers us the only good photo-op outside of the arrival picture. The residence provides an appropriate backdrop.

The current plan is to have the Pope greet the President inside and put a huge tent over the arrival area providing no picture at all. The motorcade would actually drive into the tented area.

Archbishop Cacciavillan
(202) 333-7121

(π)

Attending Vespers w/ POTUS

Official U.S. Welcoming Committee .

Bruce Lindsey

Alexis Herman

Melanne Verveer

Marcia Hale

Kevin O'Keefe

Carolyn Curiel

Andy Sens

Liz Verville

Alexis

- 1- We need some more tickets for the Mass at Camden Yards on Sunday in Baltimore. Can you ~~ask~~ for them today when you see Pacciavillan? (20 would be great)
- 2- Clarence Avant - (213) 634-3446
Is Friday Oct. 13th too late to meet?
OR OK? ~~can~~ Have you called us to change another time/date
- 3- Robyn is setting up Conference call for Friday -
Ben needs to talk to you re this
Limbo

Meeting with First Lady

(Papal Party)

Hosted by Archbishop McCarrick at his residence

✓ Cardinal Keeler - Pres. Nat'l Conference of Catholic Bishops

~~Cardinal Martino - Permanent Observer of the Holy See to the United Nations~~

✓ Cardinal Baum - Rome (poor health may not attend)

✓ Cardinal Szoka - Detroit (formerly) now in Rome

✓ Cardinal O'Connor - New York

~~Cardinal Bernadin - Chicago~~

Copy for
Alexis —
FYI

EXECUTIVE OFFICE OF THE PRESIDENT

02-Oct-1995 06:58pm

TO: steve silverman
FROM: Hubbard Bibb
SUBJECT: FW: Ryder Systems

Info on Ryder..let me know if you need clips.

From: Swirsky Stephanie
To: Hubbard Bibb
Subject: Ryder Systems
Date: Monday, October 02, 1995 5:50PM

On September 7, 1995, about 5,000 Teamster represented workers went on strike on Ryder Systems, the nation's largest car hauling company. This strike followed a breakdown in negotiations (which began in January) between the Teamsters and the National Automobile Transporters Division which represents major car haul companies in the U.S. Ryder is the sole target of the strike.

Ryder, the largest of the carhaul operations ships about 60 percent of General Motors new vehicles to dealers from assembly plants and ports throughout the nation. Chrysler ships its new vehicles by rail to 38 distribution centers; 15 of which subsequently use Ryder to ship to dealers. In addition, about 30 percent of Ford's new vehicles go by truck and about half of the vehicles sold in the U.S. by Honda and Toyota are shipped by Ryder. General Motors is its largest customer.

Since September 14, the Teamsters have engaged in a leaflet campaign to discourage dealers from picking up vehicles directly, and have encouraged rail and longshoremens unions not to handle vehicles at rail yards and ports.

On September 21, the National Labor Relations Board rejected a move by Ryder to end the strike--Ryder had filed unfair labor practice charges with the Board which were rejected in a ruling that the Teamsters were acting within their rights because their primary objective is to preserve their work.

Ryder has said it will appeal the ruling and is continuing with a separate civil suit filed in U.S. District Court in Alexandria VA for lost revenues of up to \$1 million a day.

Offers of mediation from the Federal Mediation and Conciliation Service have been taken by either party to the dispute. While no talks are scheduled, there are unconfirmed, confidential reports that an unofficial private meeting between company and union representatives was held today in Miami, where the company headquarters are located.

I have news clips since the beginning of the strike, let me know if you need

copies or additional information.

• RFC-822-headers:

Received: from gatekeeper.eop.gov by PMDF.EOP.GOV (PMDF V5.0-4 #6879)
id <01HVZ2IQ2WF400A53H@PMDF.EOP.GOV> for SILVERMAN_S@a1.eop.gov; Mon,
02 Oct 1995 18:05:24 -0400 (EDT)

Received: by gatekeeper.eop.gov (5.65/fma-120691); id AA05454; Mon,
02 Oct 1995 18:01:57 -0400

Received: by dol.gov (5.x/SMI-SVR4) id AA03961; Mon, 02 Oct 1995 17:56:53 -0400

Received: from unknown(166.96.2.20) by bubba.dol.gov via smap (V1.3)
id sma003947; Mon Oct 2 17:56:31 1995

Received: by smtpgw.dol.gov with Microsoft Mail id <3070287E@smtpgw.dol.gov>;
Mon, 02 Oct 1995 17:59:26 -0500 (EST)

THE WHITE HOUSE

WASHINGTON

September 20, 1995

MEMORANDUM TO ALEXIS HERMAN

FROM: Andre Oliver

RE: Budget Issues

Here are two quick items in preparation for your 2:00 pm meeting:

o Panetta Calls to Providers

As we discussed, Mr. Panetta yesterday spoke/met with Tom Scully (of the Federation of American Health Systems), Dick Davidson (of the American Hospitals Association) and Jordan Cohen of the Assoc. of American Medical Colleges) regarding Republican efforts to garner their public support in the coming days.

You should note that Marilyn will be reaching out to these and other groups at a staff level as early as this afternoon. She has also re-scheduled a White House briefing with key providers for the week of 9.25.

Attached is the memo Chris Jennings and I provided to John Angell.

o Outreach to Senior Groups

I am also doing a temperature/activity check today with all of the key senior groups on their perspectives and hill activities. For example:

- AARP has 40 out-of-state activities on the hill this week meeting with members of Ways & Means, Commerce and Senate Finance.

- Additionally we're trying to amplify through the groups (urging press statements) the just-released Medicaid state-by-state analysis of the House Republican plan.

attachment

THE WHITE HOUSE
WASHINGTON

September 19, 1995

MEMORANDUM FOR JOHN ANGELL

FROM: Chris Jennings
RE: Panetta Calls

As we discussed, the most important calls should be made immediately to:

1) Representatives of academic health centers:

- Dick Knapp 828-0410
Jordan Cohen, M.D. (President of the Ass. of American Medical Colleges -- can be reached through Knapp)

Additional useful calls include:

- Herb Pardes, Columbia University (212) 305-3592
- Ralph Muller, University of Chicago (312) 702-6240

Talking points are attached.

2) Calls to hospital representatives that are important are*:

- Dick Davidson, American Hospital Association (202) 638-1100
- Tom Scully, Federation of American Health Systems (202) 833-3090

* These people were represented at a meeting with Leon last Thursday. The key message for them is that "We delivered on the request for a veto message. Where is your critique of the Republican plan or at least the overly rapid process? You better not join up with the Republicans this Thursday."

TALKING POINTS--ACADEMIC HEALTH CENTERS

--It is very important you not put yourself in the position of appearing to support the Republican Medicare plan. Your appearing to say that the plan will protect quality would be devastating for the Democratic effort to defeat it or cut it back.

--The promises they have made to you are fool's gold. You need to look at the total impact of their program, not just on IME and DME but on the market-basket, disproportionate share payments, bad debt payments, whether they are doing anything meaningful on AAPCC, Medicaid cuts, and what their "look-back" will entail in additional cuts.

--The money they are proposing to finance their program with is funny money. I doubt cuts in "corporate welfare" are going to last beyond the markup. I'm sure that they will not last beyond conference--and they are certainly not proposing dedicated funds, in any event.

--You have to look at the end game. The end game is going to be a negotiated deal between the Republicans and the President. Once they've gotten their press conference, they have absolutely no interest in protecting you.

--We will be helpful to you in cutting the final deal, because we know how you important you are to quality care. In particular, we want to work on moderating any IME/DME cuts to reasonable levels and to making sure that the AAPCC issue is addressed. But we will also have lots of other priorities, and if you have undercut the President's position, it will be very hard to persuade him that he should spend any chips protecting you.

MEMORANDUM FOR MIKE MCCURRY AND ALEXIS HERMAN

FR: Joshua Silverman

RE: Interim Agreement Signing Jewish Press Outreach

The Office of Media Affairs conducted an extensive Jewish press outreach to amplify the Interim Agreement Signing Ceremony. Specific details are listed below:

PRE-SIGNING (Wednesday)

- All of the DC based Jewish correspondents were invited to Dennis Ross's pre-signing White House briefing.
- Conducted a conference call with major Jewish Publications from across the country with Ambassador Indyk. The participants included:
 - Philadelphia Jewish Exponent
 - Metrowest Jewish News (NJ)
 - Jewish Journal of Los Angeles
 - Cleveland Jewish News
 - Jewish Telegraphic Agency (over 100 regional Jewish Publications)

The pre-signing outreach proved very effective because many of these publications were going to print before the signing. The briefing and the conference call resulted in two weeks of extensive coverage instead of just one week "looking back" at the Signing.

SIGNING CEREMONY (Thursday)

- Formed a specialty press pool to join the limited number of White House reporters covering the East Room signing. The pool included:
 - Jewish Telegraphic Agency (over 100 Jewish papers)
 - James Besser (veteran columnist and contributor to 10 largest Jewish papers)
 - Douglas Bloomfield (influential Jewish columnist)
 - The Forward (only "national" Jewish paper)
 - Washington Jewish Week (influential inside the beltway)
 - Joe Polokoff (syndicated columnist)
 - Moment Magazine (one of the largest Jewish monthly magazines)
 - Chicago Jewish News
 - Bob Cumins (freelance photographer for over 100 Jewish papers)

OCT - 2 1995

- Formed similar pool for the Corcoran Reception. The pool included all of the above plus:
 - Miami Herald (Jewish columnist)
 - Philadelphia Inquirer (Jewish columnist)
 - Baltimore Jewish Times

Expanding the pool coverage for the Signing Ceremony not only allowed the participant news organizations extensive coverage, but also gave an "equal footing" status that positively affected coverage.

POST-SIGNING (Friday)

- Mailed all transcripts and a picture of the Signing Ceremony to over 200 Jewish Publications across the country.
- Also mailed transcripts and picture to other selected religious publications.

cc: Evelyn Lieberman
Jay Footlik

FAX COVER SHEET

TO: Alexis Herman
FROM: Terry McAuliffe
DATE: May 27
OF PAGES (including this sheet): 2

Comments: _____

THIS MESSAGE IS INTENDED ONLY FOR THE USE OF THE INDIVIDUAL OR ENTITY TO WHICH IT IS ADDRESSED. THE MESSAGE MAY CONTAIN INFORMATION THAT IS PRIVILEGED, CONFIDENTIAL AND EXEMPT FROM DISCLOSURE UNDER APPLICABLE LAW. IF THE READER OF THIS MESSAGE IS NOT THE INTENDED RECIPIENT, OR THE EMPLOYEE OR AGENT RESPONSIBLE FOR DELIVERING THE MESSAGE TO THE INTENDED RECIPIENT, YOU ARE HEREBY NOTIFIED THAT ANY DISSEMINATION, DISTRIBUTION OR COPYING OF THIS COMMUNICATION IS STRICTLY PROHIBITED. IF YOU HAVE RECEIVED THIS COMMUNICATION IN ERROR, PLEASE NOTIFY US IMMEDIATELY BY TELEPHONE AND RETURN THE ORIGINAL MESSAGE TO US AT THE ABOVE ADDRESS VIA THE U.S. POSTAL SERVICE. THANK YOU.

**NOT FOR
OFFICIAL USE**

MEMORANDUM

TO: ALEXIS HERMAN

FROM: TERRY MCATLIFE

RE: ALAN BILDNER

DATE: MAY 22, 1995

JASON

will check
out 6/14 and
maybe when
Amb is in NJ or
they could meet.
R
5/23/95

Alan Bildner, former chairman and CEO of Kings Super Markets, will be in Washington on June 15, and would like to meet with you between 12:00PM-1:00PM. If you have the opportunity he would like to speak with you about race relations. Alan was an early supporter of the President in New Jersey and co-chaired New Jersey Republicans for Clinton. Alan, who recently was appointed to the U.S. Holocaust Memorial Council by the President, currently serves as chairman of the Food Marketing Institute Urban Initiatives Task Force, which encourages store development, job creation and training for youth-at-risk in urban areas. The First Lady recommended Alan speak with you. Your attention to this matter is greatly appreciated.

Name	
Wendy White	1/29/97 Counsel

where — Barry Toiv
long term Sched. by ^{Jennifer A. P.}
^{John Angel}

10³⁰ / AA Tues

8/16 @ 10³⁰

9/6 @ 10³⁰

every Mon 9/19 10³⁰

bi-~~week~~ monthly

Manyaon to attend

Tony Wilson / 741 mg

August 16, 1994

MEMORANDUM FOR DISTRIBUTION

FROM: Alexis Herman

RE: African American Community Working Group

Leon Panetta has asked me to chair the African American Community Working Group.

After today, we will meet bi-monthly. For your scheduling convenience, the dates of the 10:30 a.m. meetings in my office are listed below. Unless I hear otherwise, I will assume that you will attend.

Wednesday, September 7

Monday, September 19

Tuesday, October 11

Monday, October 24

Monday, October 3 -- Mandela Strategy Meeting.

Distribution:

Loretta Avent

Veronica Biggins

~~Keith Boykin~~ *Lorrie McHugh*

Reta Lewis

Lorraine Miller

Jennifer O'Connor

Ann Stock

Anne Walley

LVS and Associates, Incorporated

1001 South Marshall Street
Suite #130
Winston-Salem, N.C. 27101-5893
(919) 721-1004
FAX (919) 777-3603

December 8, 1994

P.O. Box 907
Winston-Salem, N.C. 27102
(919) 724-7646

L.V. Stennis, Ph.D.
President/CEO

Dr. Alexis M. Herman
Assistant to the President and
Director of Public Liaison
The White House
1600 Pennsylvania Avenue
Washington, D. C.

*Will you see
him? Yes*

Dear Alexis:

Trust that all is well with you? I hope you didn't make the same mistake that I made during the special day for turkeys? I ate more than my share.

Alexis I will make this note short. I need to see you for about an hour, it is very important! I have been elected Chairman of an organization called STATEMENT, this group is connected with the AFRICAN METHODIST EPISCOPAL ZION CHURCH. The major thrust of the group is to touch the lives of all children that are drug free and have had no negative contact with the Law Enforcement agencies.

We will have a number of items for the children to identify with; books, clothing, bags, etc. I would like to see you and introduce you to our President, Dr. Seth Lartey. This can be a good vehicle for the President during the re-election campaign. We would drive up and return to Winston-Salem the same day. Thank very much for agreeing to see us.

Love ALWAYS LVS

AD MAYOREM DEI GLORIAM, L. V. Stennis,



UniWorld Washington

September 1, 1994 via fax

Ms. Ruby Moy

Director of Scheduling for the Hon. Alexis Herman

Assistant to the President and Director of Public Liaison

The White House

Washington, DC 20500

Dear Ms. Moy:

During meetings with Mr. Ofield Dukes, he advised me to forward this note to you for Ms. Alexis Herman's review regarding the 1994-1998 leadership of Alpha Kappa Alpha Sorority, Inc., whose corporate headquarters is Chicago, Illinois. The leadership changes occurred during our July 1994 International Convention in Indianapolis, Indiana. Ms. Herman is very familiar with Alpha Kappa Alpha. She knows the immediate past International President, Dr. Mary Shy Scott of Atlanta, Georgia, as well as several other past International AKA Presidents, including Dr. Bernice Irene Sumlin of Dayton, Ohio, whom she has worked closely with for NCNW.

I. Dr. Eva Lois Evans

International President

Alpha Kappa Alpha Sorority, Inc.

434 South Verlinden

Lansing, Michigan 48915

Professionally, Dr. Evans is
Deputy Superintendent for Instruction
Lansing Public Schools
Lansing, Michigan

II. Mrs. Norma S. White

International First Vice President

(assumes the International Presidency in July 1998)

Alpha Kappa Alpha Sorority, Inc.

6042 Ribualt Road

Jacksonville, Florida 32209

Professionally, Mrs. White is
Administrator for Jacksonville Home Instruction Program
for Pre-School Youngsters
Jacksonville, Florida

Page Two - Letter, Ms. Moy

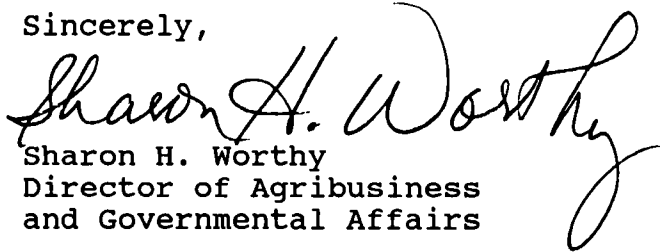
III. Ms. Sharon H. Worthy

Director, Washington Governmental Affairs Office
Alpha Kappa Alpha Sorority, Inc.
2016 O Street, NW
Washington, DC 20036

Professionally, serves as
Director of Agribusiness
and Governmental Affairs
UniWorld Washington, Inc.
Washington, DC

In addition to advising of these changes, Mr. Dukes also suggested that I inquire about the possibility of introducing Dr. Evans and Mrs. White to Ms. Herman. If you can arrange this, I assure you that it will not exceed 15 minutes of Ms. Herman's time. A suggested date is Tuesday afternoon, September 13, 1994. Please call me at (202) 833-0735 upon your receipt of this letter. I appreciate your assistance. Thank you very much.

Sincerely,



Sharon H. Worthy
Director of Agribusiness
and Governmental Affairs

cc: Mr. Ofield Dukes



FAX MESSAGE

TO: Ms. Ruby May
COMPANY: The White House
FAX NUMBER: (202) 456-2983
FROM: Sharon H. Worthy
NUMBER OF PAGES (INCLUDING COVER): 3

MESSAGE:

Please notify us immediately at 202-833-0735 if all pages are not received legibly. Thank you.



UnWorld Washington

SEP - 1 1994

September 1, 1994 via fax

Ms. Ruby Moy
Director of Scheduling for the Hon. Alexis Herman
Assistant to the President and Director of Public Liaison
The White House
Washington, DC 20500

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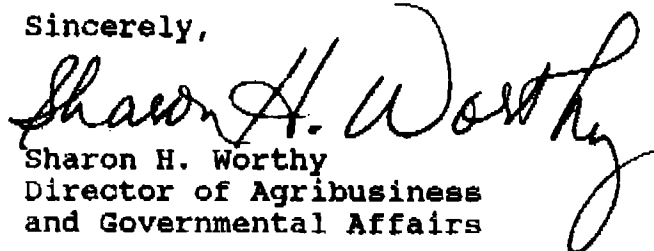
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Sincerely,


Sharon H. Worthy
Director of Agribusiness
and Governmental Affairs

cc: Mr. Ofield Dukes



U.S. Department of Justice

Civil Rights Division

Chief of Staff to the
Assistant Attorney General

Washington, D.C. 20530

September 5, 1995

MEMORANDUM

TO: Alexis Herman
Assistant to the President
for Public Liaison

FROM: Susan M. Liss *sm*
Chief of Staff
Civil Rights Division

Isabelle Katz Pinzler *IKP*
Deputy Assistant Attorney General

RE: Post-Adarand Issues: Revisions to FAR Rules

In his absence, Deval asked me to bring to your attention the following matter.

Section 7102 of the Federal Acquisition Streamlining Act of 1994 (FASA or the Act) authorizes certain federal agencies to set aside contracts for small business concerns owned and controlled by socially and economically disadvantaged individuals; where set-asides are not used, FASA authorizes agencies to offer a 10% price evaluation preference to such concerns. Under Section 7102, members of racial and ethnic minority groups are presumed to be socially disadvantaged. Thus, Section 7102 authorizes agencies to use racial and ethnic criteria as a basis for decisionmaking in the allocation of contracts.

Section 7102 of FASA applies to all federal agencies except the Defense Department, the Coast Guard, and NASA -- all of which already have that same authority under what is known as the "1207 program." The DOD has created the Rule of Two as a vehicle to implement the 1207 program. Section 7102 of FASA provides authority to extend the existing 1207 program government-wide.

However, the authority granted by Section 7102 did not go into effect on the date of enactment of FASA. Rather, Section 7102 is to be implemented in a uniform fashion through revisions

to the Federal Acquisition Regulation (FAR). A proposed rule containing revisions to the FAR were published in the Federal Register on January 6, 1995 by the FAR Council (which is coordinated by OMB and GSA). As I understand it, those proposed regulations would have extended the 1207 program government-wide. The final rule must be published by September 7, 1995. However, the proposal to extend the 1207 program government-wide will not be a part of the final rule.

As you know, in the months since the proposed rule was published, the Supreme Court handed down its opinion in Adarand Constructors, Inc. v. Peña, which held that federal affirmative action programs that use racial and ethnic criteria as a basis for decisionmaking are subject to strict judicial scrutiny. Furthermore, President Clinton has directed executive branch agencies to review such programs to determine whether they comport with the Adarand standard. As a result of the President's directive, the 1207 program, among others, is under review.

In light of Adarand and the President's directive that agencies review existing affirmative action programs, the FAR Council has decided to eliminate from the final rule the provision that would implement Section 7102 of FASA. We understand that the FAR Council has the discretion to make that decision, because FASA does not mandate that agencies use the authority granted to them under Section 7102.

Our Office of Legal Counsel has reviewed the draft regulations and has informed us that the final regulations to be published later this week will state that the provision implementing Section 7102 "remains under consideration" [or "remains under review."]

We are calling this to your attention because it is possible that some minority contracting and civil rights groups may be concerned that the final rule will not extend the 1207 program government-wide. We understand (from conversations between our OLC folks and William Coleman of OMB) that minority business groups and key members of Congress were made aware of this fact at the end of July during Congressman Mfume's minority business forum. Nonetheless, we thought it prudent to bring this matter to your attention.

cc: John Schmidt
Deval Patrick
Nancy McFadden



U.S. Department of Justice

Civil Rights Division

Office of the Assistant Attorney General

Washington, D.C. 20530

TELEFACSIMILE COVER SHEET

DATE: 9/5/95 TIME: 1:45pm
TO: DEBBIE FINE
PHONE:
FAX: 456-2983
FROM: SUSAN LISS
OFFICE OF THE ASSISTANT ATTORNEY GENERAL
CIVIL RIGHTS DIVISION
FAX NUMBER: 202-514-0293
PHONE: 202-514-4016

COMMENTS: _____

NUMBER OF PAGES TRANSMITTED (INCLUDING THIS SHEET) 3
(max. 30 pages)

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