

FOIA MARKER

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Collection/Record Group: Clinton Presidential Records
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Series/Staff Member: Kris Balderston
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OA/ID Number: 23921
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Folder Title:
Littleton, Colorado [1]

Stack:	Row:	Section:	Shelf:	Position:
S	24	4	11	3

Derek
514 4195

Command ctr
514-5000

Ann Harkin 514-3892

Don Jennings 514 2141

Suzi Nodzak 260-1856

Tramant

Cerde 65568

Shoals

[Dorothy Jones]

Jane Hammond

w 303/982-6500
Sgt ~~Dr.~~ 303/982-6800
H - 303/526-4486



→ Commencement

→ AF Academy

→

→ WH Summit on Violence/Media

→ POTUS speech → adapt GRAMSLING PK: women to Family

→ interview Brokaw/Gore

→ VP MSNBC Town Hall

VP proposal

• announce NATL summit (based on Sept sch day) - NATL DIALOGUE

- parents

- community

- kids

- culminate in WH

- ~~for~~ NATL Day / Focus

Down payment toward summit

- EO Fed law enforcement look at internet
(Schumer / Fan)

alcohol / guns

- agreement w Internet service providers / portals

- B use ^{super} format

- ~~new~~ last 25 sites ~~for~~ kids looked at

- FCC V chip $\frac{1}{2}$ all TVs on 7/1

- ~~new~~ pub internet advis comm on digital TV
work w broadcast community on
anti-violence code
(had one til 70's)

(Lieberman → DOJ antitrust

creative community

- structure ~~then~~ Hill - day in or out
- on line video games { death matches w alot of ppl }
- filtering techniques
- ratings video games

creative community - look at it Holistically
whole community not just media

↳ they want to do something / have good ideas
(MTV)

- * do not want to be pointed at
- keep blame out of it

Hollywood → still a shock
→ skeptical of summit

~~show~~
(KOL)

Build local component → or they will follow
↓
Local Broadcasters key

HILL → surgeon gen'l report - takes 1 yr

Local Broadcasters - key

→ Nat'l Day for the Schools

* → set preferences for kids
(mechanisms already in place)

→ Need a Summit w believable

Sensik → Communication - bad idea → blame game
Deed

Go to high school

LA trip? movies

Guns

counterintuitive
"we were the NRA"

Rundman
Gottlieb

Tyler

FLORIS - "Parents Against Gun Violence Shootings"

- also, Al Gore speech on Monday w FLORIS

Grabbing speech?

May events

SS

→ hear from kids
→ go to school
→ parents/counselors

guns

→ lapsed gun lovers

knit it together
for POTUS

→ next 90 days

- McGovern speech today ??

- Coakle tomorrow

ONACT
report

Rick Keefman

Littleton

303/982 6808

cell 303/902 4902

13 victims families

23 injured → overnight stay

School
Mental Health

contact

Supt coordinating

#

13
5

11 - 12.30

Chattfield

12.12.30

Chattfield

1800 leaving
Columbine
1900 com in

Columbine



gym 2 entrances

12.30

12.30

12.15 opening

1.30 POTUS

* when can they
start communicating

* 2 Ltrs do not
intj

Pool arrangement → media pool (yes)

set up in gym

limit # / strict guidelines

{ no talking
to students
staff
no emotions
→

→ lay ceremony (~~*~~ moved behind)
→ ~~to~~ limit press

* moving on to the healing

churches

* Light of the world ^{with}
2 community wtps

more intimate

~~west Bowles~~
West Bowles Community Church

on west Bowles

3 miles

invite Chitfield Student Govt

~~2,500~~ gym 2,500 capacity

Auditorium

- student
- faculty
- families
- sch bd
- legis
- police / fire dept
(behind press)

Chris Hammond 2 rehab hospital / 2 in hospital
23 injured
13-~~14~~ killed
12.50-6.00
dis places
gaf

Denmark

30 minutes

Chatfield H.S.

Swedish Hospital

Jefferson Co Schools



1400
2000 Faculty/kids
(gym)

→ Carved stone in front of Chatfield

H- 303 / 526-4466

OKT 303 982-6800

Summary 690-6001

LITTLE TON

THE WHITE HOUSE
WASHINGTON

~~WWS~~
→ VWS OF FAMILIES (in touch w process)
dr. Ben to families on when
they want

→ chattel overflow

→ stone < Columbian
(wreath)
[approp.]

→ invited to gym
(families & injured)

for chair

→ 12.00

90 min before

have to include
parents

→ 1.30

→ how soon can we get ~~the~~ students there

Times

THE WHITE HOUSE
WASHINGTON

FILE May 14 } Service

Setti Warren

—
THE WHITE HOUSE
WASHINGTON

Press at Gym?

Laura A. Graham

05/11/99 01:08:12 PM

Record Type: Record

To: Kris M Balderston/WHO/EOP@EOP

cc:

Subject: Colorado

The doors should open 1 hour and 15 minutes prior to Potus on stage. We should encourage a pre-program (choir, etc) during that time. We will make sure that USSS has the appropriate # of mags to do this many people within that time frame. It should not be a problem. The earlier the better for press file reasons, but we should not have the students report to this event any earlier than the school district thinks is appropriate. The press office is willing to forgo their normal press file time guidelines to accomadate what the school district wants. I think the 12:00 pm time frame is good for opening the doors if that works for them. If not we can go later. I am not sure if we want to ask them to go any earlier. Please advise once you have spoken to the school district. Thanks.

MEMORANDUM FOR JOHN PODESTA

From: Ron Klain
Subject: Strategy for National Response to Littleton Colorado
Date: April 27, 1999

Summary: A comprehensive and effective set of proposals to respond to the tragedy in Colorado has emerged. Public statements and actions by the President, First Lady, Vice President and Mrs. Gore have served to help heal and respond to the grief. The President's advocacy for legislation to deal with guns and school safety issues was the logical next step. This memo proposes a pathway for a series of additional actions over the next five months to take a comprehensive approach to the problem. The goal is to create a locally oriented set of programs that empower parents, kids and communities to reach positive educational outcomes, and avoid alienation and violence.

Step One:

- *May 3rd.* The President announces a national "town hall" with a White House Summit on School Safety and Parental/Community Involvement. Each community and most middle and high schools in the entire country would participate via the Internet, cable, broadcast TV or radio or satellite links. Each community would develop their own program (and receive the cooperation of the local media, print and electronic) that invites parents and the community into the school for a day of dialogue and debate. The outcome would be to educate parents about the resources available to help them and their children. The White House role would be in producing a series of common interactive sessions on topics selected as a result of input from multiple communities across the country.

Step Two

- *May 4th:* The Vice President announces moves forward to give parents more control over violence on television and on the Internet:
 - **One-Click On-Line Help.** The Vice President would announce an agreement by all the major Internet Service Providers (ISPs) and Portal operators to create easy to use tools on their sites for parents and kids. This "one click" option would permit both parents and kids to easily go to a single site to obtain help on various issues, including resources for permitting parents to filter or block access to inappropriate materials.
 - **V-Chip Task Force:** The Vice President will announce a FCC-led task force to ensure the V-Chip will be successfully implemented when it becomes available in half of all new television sets two months from now and to ensure parents have the tools and know-how to use the V-Chip and TV ratings. The Commission will be headed by FCC Commissioner Gloria Tristani.

- **Code of Conduct:** The Vice President will send the Public Interest Advisory Committee Report on digital television to the FCC and ask that they work with the broadcasting community to develop a code of conduct on television violence.
- **Internet Crime Working Group.** The Vice President announces an executive order creating an Internet Crime Working Group, chaired by the Attorney General. This group would have a 90 day deadline to produce a report and recommendations on two questions:
 - (1) Are existing federal laws adequate to effectively prevent the sale and distribution of illegal materials over the Internet, including guns and explosives
 - (2) What steps are necessary to improve the level of detection, apprehension and prosecution of criminal conduct on the Internet by the Federal and state/local government.

Step Three

- *May 6th.* The First Lady announces a steering committee for the Summit that includes law enforcement officials, local and state officials, faith leaders, educators, high school aged children, media leaders, and experts in counseling and healing. Second, the announcement would include a single point of entry for kids to enter their suggestions for steps that could be taken nationally and locally to address the problems of violence in their community, their school and within our society.

Step Four

- *Ongoing in advance of the White House Summit.*
- **Hollywood PSAs .** The VP and his staff will work in advance with the movie industry to gain commitments from them to air anti-violence spots during movie trailers shown in theaters. These would feature popular Hollywood stars conveying anti-violence messages to youth.
- **Online Violent Games.** VP staff will work with internet industry leaders to commit to new steps we will announce that will allow parents to learn about and block children's access to violent online games.

DEPARTMENT OF HEALTH & HUMAN SERVICES

Office of the Secretary

Washington, D.C. 20201

MEMORANDUM TO CABINET AFFAIRS

From: Liz Summy *LS*
Subject: Columbine High School Shooting Update
Date: April 29, 1999

Departmental Developments

Wed.
Dr. Maggie Carey, HHS Regional Director for the Denver area, will meet with members of the Colorado Governor's Task Force on ~~Friday~~, May 5.

CMHS has learned that the Commissioner of Mental Health, Tom Barrett, felt that there was not as much of a need for on-site technical assistance now, but there may be down the road as the organization and mandate of the Task Force and the respective agencies solidifies.

The Colorado Mental Health Association confirmed that the Commissioner of Mental Health had asked them to establish a program to respond to the mental health needs of the community. Currently, 80 of their members are providing counseling services pro bono, but that this cannot continue, as these practitioners must return to their various jobs and practices. CMHS agreed to provide background on the FEMA/CMHS crisis counseling program and offered advice, at their request, on possible approaches to mounting this effort. CMHS agreed to provide additional background material as needed.

To provide additional assistance, CMHS's Knowledge Exchange Network (KEN) is providing a single point of contact for information, publications, referrals etc. The number is 1-800-789-2647 9:00 am - 5:00 pm or www.mentalhealth.org.

FACSIMILE**DATE:** 5/7/99**TO:** Bill Modzeleski / Richi Seidman / Kris Balderson**FAX#:** 260-7867 / ~~260~~ 307-3904 / 456-2525

FROM: Elizabeth Summy
Deputy Chief of StaffPhone: 202/690-7431 Fax: 202/401-5783

COMMENTS:

Info on Colorado discussions - shared at
Gov. Task Force mtg 5/5/99.

Fyl

Liz

10 Pages [including this cover]

Paying for tragedy

Jefferson County school officials are premature in requesting \$50 million to deal with the Columbine High massacre. While no amount of money could erase the trauma of these murders, it is much too early to calculate the practical financial effects.

Gov. Bill Owens already is providing \$1 million from the state's disaster fund, an appropriate source of revenue to help clean up and repair damage from the eruption of bombings and shootings perpetrated by two teenagers. President Clinton has promised \$1.5 million or more, and the state Board of Education may give \$600,000.

Such money surely will be needed to repair damage to the school and replace library books ruined by the sprinkler system.

But school officials haven't documented their need for \$50 million solely to respond to the tragedy. They haven't even had an opportunity to inspect Columbine since the violence. And they're requesting \$20 million just for the vague "future impacts of the shootings."

They are seeking \$8 million for victim counseling, \$6 million for disability, worker's compensation and insurance, \$4.5 million for instructional services for traumatized and wounded students, more substitute teachers, conflict prevention and other services, \$2.3 million for "enhanced security" and \$2 million to replace the schools' locks.

While we feel the utmost sympathy for anyone affiliated with Jeffco schools, and while we recognize that

they still are in trauma, we also know money isn't going to eradicate school shootings or infuse a sense of safety in the teens and teachers who were at Columbine on April 20.

The Jeffco district was in bad financial shape well before the tragedy in which 12 students and one teacher were killed and 23 others wounded. The district would need more money to meet its educational mission even if Columbine hadn't happened.

Just one day before the General Assembly was set to adjourn, Democratic legislators tried to divert \$5 million from state highways to aid Jeffco schools. While we understand their concern, their efforts were misguided. Why divert highway funds to deal with Columbine when the state maintains large financial reserves specifically for such emergencies?

Our support goes to Sen. Norma Anderson, the Lakewood Republican whose district encompasses Columbine, for imploring legislators to "go slow," since "anything done in haste is always wrong."

We agree. Efforts to assuage our pain by throwing money at our problems never have worked, and even \$50 million isn't going to heal the scars created by the Columbine calamity. Jeffco schools clearly need more money, primarily to maintain and improve the quality of instruction in the state's largest school district and secondarily to deal with the aftermath of the Columbine tragedy. But until these needs can be fully documented, the primary need now is for the priceless commodities of human courage and compassion.

DENVER POST 5/6/99

PRIVATE CONTRIBUTIONS

As Of May 5, 1999 (10:06AM)

This document is meant to assist victims and their support organizations to understand the sources of contributions by the general public and businesses in Colorado who are attempting to support them in this tragedy. Many different organizations are collecting funds. Most are combining resources in the Healing Fund at Mile High United Way. Some are handling their funds separately. Victims and their support organizations may find this chart a handy way to know who to contact, what contributors purposes are, how to access the funds and how much has been collected. If you know of inaccuracies in this document or have information to add or update, please contact Michael Smith 303-866-4988 (Office of Community and Local Government Services, DoLA).

ORGANIZATION	PURPOSE	CONTACT ADDRESS PHONE	HOW COMMUNITY ACCESSES FUNDS	AMOUNT COLLECTED
1. Albertson's Food & Drug	Stores are encouraging its customers to forward donations, assisting Columbine High School students and families	Mile High United Way 2505 18th Street, Denver 80211 ATTN: Janice Mudrock; account number 84-04-04-235	Healing Fund	
2. Baha'i Center	Metro Denver Center established the Baha'i Columbine Fund	Baha'i Columbine Fund, c/o Vectra Bank, 717 17th St., Suite 100, Denver 80202 Contact: (303) 744-6456		
3. Citywide Banks	Opened a fund for families affected by the shootings that is being administered by United Way	The Citywide Banks Healing Fund P.O. Box 128, Aurora 80040	Healing Fund	
4. Columbine Commercial Federal Bank	Started a relief fund to assist those who have suffered as a result of the tragedy. Donations may be made at any Commercial Federal Bank in Colorado	All Commercial Federal Banks in Colorado locations. Contact: (303) 932-3007	Healing Fund	
5. Columbine High School Alumni	Relief Fund challenging alumni to donate dollars matching their year of graduation.	c/o the Jefferson Foundation, 809 Quail St. Lakewood 80215	Healing Fund (?)	

*20 Assn of Foundations
Metro Volunteers > 160 on list*

ORGANIZATION	PURPOSE	CONTACT ADDRESS PHONE	HOW COMMUNITY ACCESSES FUNDS	AMOUNT COLLECTED
6. Courtesy Ford of Littleton	Created a columbine relief fund. Every dollar donated will be matched by \$0.50 contribution to the fund by 1 st Bank of Littleton, Norwest Bank of Littleton, and United Way. Check made to Columbine High School Victim Relief Fund.	Donations can be dropped off at 8252 S. Broadway (303-794-4343) and 7590 So. Broadway (303-795- 7800)	Healing Fund	\$5,000
7. Denver Fire Department and Montbello & Green Valley Ranch Neighborhood Youth	In an effort to raise money for families of Columbine High School students, the fire dept and youth will hold car washes May 8 at three Downtown fire stations located at 745 W. Colfax Ave., 1890 Lawrence St., and 1300 Blake St. Hours are noon to 4 p.m.	All proceeds benefit the Columbine High School Memorial Fund. Contacts: Working (303) 640-3438 / (303) 572-4637 (Justin Matalovic)		
8. Denver Post, WBZ, KOSI, HAWK and KEZW	Charities will match 50 cents for every \$1 donated, and the McCormick Tribune Foundation will match 50 percent of all contributions up to the first \$1 million	The Healing Fund, P.O. Box 46531 Denver 80201 Or make donations at any Colorado branch of Vectra Bank Colorado, BankOne, First Bank, Key Bank, Norwest Bank or U.S. Bank. Contact Danielle Corriveau Mile High United Way 303-561- 2252	Healing Fund - will match up to \$500,000	\$350,000
9. Jefferson County School District	Donations being accepted to assist Columbine High School students and their families.	Jefferson Foundation Columbine Fund, 809 Quail Street, Building 1 Lakewood 80215 Contact:		

ORGANIZATION	PURPOSE	CONTACT ADDRESS PHONE	HOW COMMUNITY ACCESSES FUNDS	AMOUNT COLLECTED
10. King Soopers	Established a support fund for the Columbine High School community. The grocery store chain will process donations to a dedicated account at the Sooper Credit Union through all 77 store locations. Pre-addressed envelopes are available at the stores	Checks or money orders should be made payable to: Columbine High School Fund, Sooper Credit Union, 5590 W. Evans Ave. Denver 80227 Contact: Mary Anne Smith (303) 788-3100	Don't know yet	
11. Mile High United Way	Collaborated with other Denver area foundations to be the primary receiver of online donations for victims of the massacre and for agencies providing youth violence prevention programs	Mile High Healing Fund at: www.donor.net and www.unitedwaydenver.org Mile High United Way 2505 18th Street, Denver 80211 Contact:	Healing Fund	\$700,000
12. Rocky Mountain Conference of the United Methodist Church	Created an emergency fund for the Columbine community.	Rocky Mountain Conference: UMC, Dan O'Neill, Treasurer, 2200 S. University Blvd., Denver 80210 Contact: Dan O'Neill, Treasurer (303) 733-3736 x205	Still under discussion.	
13. Safeway	Stores in Colorado, Wyoming, South Dakota, Nebraska and New Mexico collecting funds to be donated to Victims' assistance agencies.	Jefferson County Public Schools Safeway contact: (303) 843-7600		
14. South Metro Chamber of Commerce	Established a fund to support Columbine students, their families and the school. (They think - CBB is matching donations.)	Columbine Support Fund, c/o Colorado Business Bank, 101 W. Mineral Ave., Littleton 80120 Contact: Ann Mather (303) 795-0142	Healing Fund	\$6,000

ORGANIZATION	PURPOSE	CONTACT ADDRESS PHONE	HOW COMMUNITY ACCESSES FUNDS	AMOUNT COLLECTED
15. US West Foundation.	The foundation and retired employees, US West Pioneers, established a Columbine Community Fund to help meet short- and long-term needs of the Columbine High community. US West will match all employee and Pioneers donations up to \$150,000 through its foundation.	Attn: Julie Wetteland, 1801 California St., Room 1360 Denver 80202 Contact: Jeanne Bistrinin (303) 896-9967	Working on details	
TOTAL PRIVATE CONTRIBUTIONS				\$1,061,000

05/07/99 FRI 15:16 FAX 202 4015783
MAY-06-99 THU 08:35 ORD DHHS

CHIEF OF STAFF
FAX NO. 303 844 4545

P. 06

006

POTENTIAL FEDERAL AND STATE RESOURCES

As Of May 5, 1999 (8:22AM)

This document is dynamic. It is meant to inform all affected organizations that have committed or mentioned that their funds will or could be available to assist in the recovery of the Columbine High School tragedy. It is meant to inform organizations and communities that have been affected by the tragedy to know what sources of funds are or might be available to assist them in their recovery work. If you know of inaccuracies in this document or have information to add or update, please contact Michael Smith 303-866-4988 (Office of Community and Local Government Services, DoLA).

SUBJECT AREA	SOURCES	CONTACT PHONE	PURPOSE	DATE AVAILABLE ACTION NEEDED	AMOUNT AVAILABLE
EMERGENCY MANAGEMENT FUND	- State: Emergency declaration by Gov. Owens - Administered by: Office of Emergency Management	State Administrator: Tom Grier 303-273-1783	For any emergency and recovery purpose once the Governor declares a disaster. No grants to individuals (constitutionally prohibited).	All funds were dispersed to county and district.	\$1,000,000
VICTIM ASSISTANCE	- Fed: Victim Of Crime Act Assistance (VOCA) - Administered by: Division of Criminal Justice (CDPS)	State Administrator: Candace Grasz, VOCA 303-239-5703	Funds programs that provide direct victim services: crisis intervention, emergency services, counseling, legal advocacy, court support, training & coordination of volunteers who provide direct service	DOJ set aside an initial amount; funds are available now; a written request is being prepared by CDPS. Applications are needed from service providers. CDPS will expedite applications. No deadline. NB: more funds are available if needed.	\$750,000
VICTIM COMPENSATION	- Fed: Crime Victim Compensation - Administered by: Division of Criminal Justice (CDPS)	State Administrator: Debbie Kasyon Victim Compensation 303-239-4402	Support victims of violent crimes for medical, mental health & funeral expenses; lost wages, loss of support to dependents, State limits are \$20,000 per victim.	\$250,000 Delivered to Jeffco DA's office 4/23; \$750,000 committed by US DOJ. CDPS is processing paperwork, very NB: more funds are available if needed.	\$250,000 \$750,000

SUBJECT AREA	SOURCES	CONTACT PHONE	PURPOSE	DATE AVAILABLE ACTION NEEDED	AMOUNT AVAILABLE
MENTAL HEALTH (Primary and secondary victims)	- Fed: Substance Abuse and Mental Health Services Administration (SAMHSA) US Dept of Health and Human Services - Administered by: Division of Mental Health, (CDHS)	- Fed contact (Washington): Beth Nelson, DHHS (Colorado): Margaret Cary, HHS Regional Administrator 303-844-3372 - State Administrator: Tom Barrett 303-866-7401	Provide on-going mental health services to primary and secondary victims of the tragedy. Early estimates are 10,000 primary victims, no early estimates on secondary victims.	A specific proposal must be made based on needs assessment.	
SECURITY - SCHOOL SAFETY	- Fed: US Dept of Justice, Atty Gen. Janet Reno Office - Administered by: Division of Criminal Justice (CDPS)	- Fed: AG Janet Reno's office - State Administrator: Carol Poole 303-239-4446	US Atty Gen office called to inform CDPS that it will pay for added security costs to state & local jurisdictions. Carol Poole is contacting local jurisdictions to obtain estimates and bills.	- Funds are available as soon as costs are assembled and forwarded to AG's office. - Estimates are being tabulated. NB: no limit was set.	
	- Fed: Drug Control and Systems Improvement Program, (Byrne Funds), US Dept of Justice - Administered by: Division of Criminal Justice (CDPS)	- Fed: - State Administrator: Lance Clem 303-239-5717	Funds are used to improve existing systems to respond to public safety needs such as: school resource officers, training, school safety and security plans. These funds are best for long term needs.	- Funds are available now. - DCJ will expedite any application process. Units of government need to apply to DCJ.	\$1,000,000
LAW ENFORCEMENT	- Fed: Local Law Enforcement Block Grant US Dept of Justice - Administered by: Division of Criminal Justice (CDPS)	- Fed: - State Administrator: Lance Clem 303-239-5717	General law enforcement. Funds are made available to the state for smaller jurisdictions.	- July 1999 - Local jurisdictions must make application to DCJ for requested needs.	\$400,000

SUBJECT AREA	SOURCES	CONTACT PHONE	PURPOSE	DATE AVAILABLE - ACTION NEEDED	AMOUNT AVAILABLE
	- Fed: Cops in Schools Program, COPS Office, US Dept of Justice - Administered by: must be a local law enforcement agency	- Fed: - State Contact: Sandy Sayer 303-239-4573	Only available for hiring new officers for up to 3 years. Contingent upon local jurisdiction commitment to hire on local funds after 3 years. Could be TABOR problem after the three years, to absorb costs.	- August 1999 - Application deadlines are June 4th and July 16th Local jurisdiction must apply directly, \$125,000 maximum per agency over 3 years. \$70 million is available for 336 communities.	
PREVENTION (Long term prevention funding)	- State: Youth Crime Prevention and Intervention - Administered by: Community Partnership Office (DoLA)	State Administrator: Esperanza Zachman 303-866-4831	Community-based youth crime prevention and intervention programs.	- July 1999 - YCPI board received 20 Jeffco applications prior to Columbine shooting for \$11 million for prevention.	\$500,000
	- Fed: Safe & Drug Free Schools and Community Program - Administered by: Community Partnership Office (DoLA)	- Fed: - State Administrator: Esperanza Zachman 303-866-4831	Safe schools and communities (\$100,000) & law related education (\$100,000). Examples: school resource officers, training, prevention programs	- Immediately - A brief application is required. Applications will be expedited. Forty percent of funds can be advanced up-front.	\$100,000
	- Fed: School Based Partnership Program, COPS Office, US Dept of Justice - Administered by:	- Fed: - State Contact: Rick Holman 303-239-5741	Program is to support school safety programs. The proposal being written is a partnership between CASB, CDPS and an unnamed third partner. It will be to train and place SRO's in schools and to develop school safety plans.	- August 1999 - A proposal is being prepared.	\$100,000

SUBJECT AREA	SOURCES	CONTACT PHONE	PURPOSE	DATE AVAILABLE - ACTION NEEDED	AMOUNT AVAILABLE
<i>suburban 3/17/98</i>	- Fed: Safe Schools Healthy Students, US Dept of Justice - Administered by: Any school district that applies	- Fed: (Washington) Shay Bilshik, Office of Juvenile Justice Delinquency and Prevention, US Dept of Justice - State contact: Lance Clem is a local knowledgeable state person 303-239-5717	Improve school safety. These funds are a cross department partnership HHS, Educ, Justice. Grants are made only to school districts. Ranges: rural \$1 million/year; suburban \$2 million/year; urban \$3 million/year. \$180 million available for 50 grants nationally. Amount column is an estimate of what Colorado could get given the tragedy.	- Application deadline 6/1 - Identify schools or districts that want to apply and support their applications.	\$3,000,000
	- Fed: Center for Substance Abuse Prevention (CSAP) US Dept HHS - State Contact: Alcohol and Drug Abuse Division (CDHS)	- Fed: Don Fletcher - State Contact: Kathy Akerlund 303-866-7503	School mediation conference is to be held in Denver. They want to focus the conference on the Columbine HS tragedy.	- Early June - Contact Kathy Akerlund to work with the CSAP	\$0
POTENTIAL FEDERAL AND STATE FUNDS AVAILABLE TOTAL					\$7,850,000
State Total	\$1,500,000	Federal Total	\$6,350,000		



DEPARTMENT OF HEALTH & HUMAN SERVICES

Office of the
Regional Director

Region VIII
Federal Office Building
1961 Stout Street
Denver CO 80294

TELECOPIER COVER SHEET

DATE 5/5/99

Pages Transmitted: cover + 2

TO:

NAME: Kris Balderston

ORGANIZATION: _____

TELEPHONE NUMBER: _____

FAX NUMBER: 202-456-2525

FROM:

NAME: Dr. Margaret Cary

ORGANIZATION: Regional Director

TELEPHONE NUMBER: 303-844-3372

FAX NUMBER: 303-844-4545

SUBJECT/REMARKS Article on Columbine H.S.

Columbine price tag: \$50 million

Jeffco board seeks way
to cover tragedy's cost

By Mike Soraghan May 5, 1999
Denver Post Capitol Bureau

Jefferson County School Superintendent Jane Hammond said Tuesday she expects to need \$50 million to cover costs of the massacre at Columbine High School.

That would cover such things as fixing the damaged building, victim assistance, counselors, stepped-up security throughout the district, lawsuits and electronic keys

COVERAGE:
Stories on the
Columbine
shooting / 10A-
16A, 9B

that can't be copied, the way the shooters apparently copied the school's metal keys, Jefferson County officials said.

But the district doesn't have that kind of money. Before the shootings, district leaders were scratching their heads over how to cut the district's \$445 million operating budget. Lack of money has left Jefferson County schools with the biggest class size in the state.

Gov. Bill Owens has come up with \$1 million from the state's disaster fund. The State Board of Education has talked about giving \$600,000. President Clinton has promised \$1.5 million or more. But those sums do not add up to \$50 million.

The shortfall led to a budget fight on the floor of the Colorado Senate on Tuesday as the Legislature worked to wrap up its business by midnight tonight.

Senate Democrats floated a plan to take \$5 million from highways and give it to the Jefferson County district. Senate Minority Leader Mike Feeley, D-Lakewood, said that would help pay for such items as electronic locks and increased security.

"Before we leave here, we can do some-

Please see COST on 16A

Superintendent puts price tag at \$50 million

COST from Page 1A

thing," Feeley said, noting later that the only other official action taken by the Legislature was to condemn radio host Howard Stern's remarks about the shooting.

Feeley's move sparked a floor fight. Republicans complained that Democrats were playing politics, saying Feeley's last-minute maneuver wasn't the proper procedure to help Columbine High School.

The \$5 million request was defeated 20-14 on a party-line vote.

Cameras barred

Tuesday's hearing took place exactly two weeks after the April 20 massacre in which Eric Harris, 18, and Dylan Klebold, 17, killed 12 students and one teacher and wounded 20 others before committing suicide. The attack was the deadliest school shooting in U.S. history.

So far, the district has paid lawyers to make sure media cameras could not get inside Columbine's bomb-damaged hallways. Media groups had asked the Jefferson County Sheriff's Office for access to the building.

Hammond said lawyers determined it was the school district's decision, and the school district, fearing negative publicity, did not want the cameras inside the building.

"I don't think that's something we should be watching on TV for years to come," Hammond said.

She added that although the district has not been sued, lawyers have done groundwork to prepare for legal action.

Board meeting plans

Hammond and other district leaders also told the education committee about changes they are making at Columbine and other schools in the wake of the shooting.

At its next board meeting May 13, the school board will start putting together a task force on school safety that will include residents from throughout the community, including students, teachers and law enforcement.

Hammond said the district wants to talk to people about how schools should be better protected. The district has received donations of metal detectors, but some feel that would turn schools into "prisons."

"Is that what we want to do?" Hammond asked. "Some said, 'Get those things up.' But that's not what community and school leaders were saying. Their response was, 'We don't want to create that environment unless we have to.'"

School board member Dave DiGiacomo said politicians need to address some of the problems highlighted by the Columbine shootings.

"I personally think there needs to be more handgun control," DiGiacomo said. "I think our schools are not adequately funded."

Sen. Norma Anderson, R-Lakewood, a legislative leader in school finance, said any changes need to be considered carefully.

"We need to go slow," said Anderson, whose district includes Columbine. "Anything done in haste is always wrong."

THE COSTS

According to Deputy Superintendent Don Oatman, this is a rough breakdown of how the Jefferson County School District will use the \$50 million:

- \$2.3 million for enhanced security for all district schools this year and next year.

- \$2 million to replace lock systems in all district schools with a card-swipe system.

- \$5.4 million to clean up and repair the damage at Columbine. (District officials have not been allowed into the school to actually assess the damage).

- \$1.5 million to replace damaged instructional materials, supplies, books and computers. For example, if the sprinkler system went off in the library, it would have ruined many books.

- \$8 million for victim assistance counseling for staff and students over a couple of years.

- \$4.5 million districtwide for instructional services for emotionally traumatized and physically injured students, additional substitute teachers, conflict prevention and other services.

- \$1 million in legal fees for lawsuits arising out of the tragedy.

- \$6 million for disability, worker's compensation and insurance.

- \$800,000 for community relations.

Oatman estimates an extra \$20 million for future impacts of the shootings on the district.

FACSIMILE

DATE: 5/7/99TO: Bill Madzuleski / Richi Seidman / Kris BaldersonFAX#: 260-7867 / ~~307~~ 307-3904 / 456-2525

FROM: Elizabeth Summy
Deputy Chief of StaffPhone: 202/690-7431 Fax: 202/401-5783

COMMENTS:

Info on Colorado discussions - shared at
Gov. Task Force mtg 5/5/99.

Fyl

Liz

10 Pages [including this cover]

Paying for tragedy

Jefferson County school officials are premature in requesting \$50 million to deal with the Columbine High massacre. While no amount of money could erase the trauma of these murders, it is much too early to calculate the practical financial effects.

Gov. Bill Owens already is providing \$1 million from the state's disaster fund, an appropriate source of revenue to help clean up and repair damage from the eruption of bombings and shootings perpetrated by two teenagers. President Clinton has promised \$1.5 million or more, and the state Board of Education may give \$600,000.

Such money surely will be needed to repair damage to the school and replace library books ruined by the sprinkler system.

But school officials haven't documented their need for \$50 million solely to respond to the tragedy. They haven't even had an opportunity to inspect Columbine since the violence. And they're requesting \$20 million just for the vague "future impacts of the shootings."

They are seeking \$8 million for victim counseling, \$8 million for disability, worker's compensation and insurance, \$4.6 million for instructional services for traumatized and wounded students, more substitute teachers, conflict prevention and other services, \$2.3 million for "enhanced security" and \$2 million to replace the schools' locks.

While we feel the utmost sympathy for anyone affiliated with Jeffco schools, and while we recognize that

they still are in trauma, we also know money isn't going to eradicate school shootings or infuse a sense of safety in the teens and teachers who were at Columbine on April 20.

The Jeffco district was in bad financial shape well before the tragedy in which 12 students and one teacher were killed and 23 others wounded. The district would need more money to meet its educational mission even if Columbine hadn't happened.

Just one day before the General Assembly was set to adjourn, Democratic legislators tried to divert \$5 million from state highways to aid Jeffco schools. While we understand their concern, their efforts were misguided. Why divert highway funds to deal with Columbine when the state maintains large financial reserves specifically for such emergencies?

Our support goes to Sen. Norma Anderson, the Lakewood Republican whose district encompasses Columbine, for imploring legislators to "go slow," since "anything done in haste is always wrong."

We agree. Efforts to assuage our pain by throwing money at our problems never have worked, and even \$50 million isn't going to heal the scars created by the Columbine calamity. Jeffco schools clearly need more money, primarily to maintain and improve the quality of instruction in the state's largest school district and secondarily to deal with the aftermath of the Columbine tragedy. But until these needs can be fully documented, the primary need now is for the priceless commodities of human courage and compassion.

DENVER Post 5/6/99

PRIVATE CONTRIBUTIONS

As Of May 5, 1999 (10:06AM)

This document is meant to assist victims and their support organizations to understand the sources of contributions by the general public and businesses in Colorado who are attempting to support them in this tragedy. Many different organizations are collecting funds. Most are combining resources in the Healing Fund at Mile High United Way. Some are handling their funds separately. Victims and their support organizations may find this chart a handy way to know who to contact, what contributors purposes are, how to access the funds and how much has been collected. If you know of inaccuracies in this document or have information to add or update, please contact Michael Smith 303-866-4988 (Office of Community and Local Government Services, DoLA).

ORGANIZATION	PURPOSE	CONTACT ADDRESS PHONE	HOW COMMUNITY ACCESSES FUNDS	AMOUNT COLLECTED
1. Albertson's Food & Drug	Stores are encouraging its customers to forward donations, assisting Columbine High School students and families	Mile High United Way 2505 18th Street, Denver 80211 ATTN: Janice Mudrock; account number 84-04-04-235	Healing Fund	
2. Baha'i Center	Metro Denver Center established the Baha'i Columbine Fund	Baha'i Columbine Fund, c/o Vectra Bank, 717 17th St., Suite 100, Denver 80202 Contact: (303) 744-6456		
3. Citywide Banks	Opened a fund for families affected by the shootings that is being administered by United Way	The Citywide Banks Healing Fund P.O. Box 128, Aurora 80040	Healing Fund	
4. Columbine Commercial Federal Bank	Started a relief fund to assist those who have suffered as a result of the tragedy. Donations may be made at any Commercial Federal Bank in Colorado	All Commercial Federal Banks in Colorado locations. Contact: (303) 932-3007	Healing Fund	
5. Columbine High School Alumni	Relief Fund challenging alumni to donate dollars matching their year of graduation.	c/o the Jefferson Foundation, 809 Quail St. Lakewood 80215	Healing Fund (?)	

30 Assn of Foundations
Metro Volunteers >160 in list

ORGANIZATION NAME	PURPOSE	CONTACT ADDRESS PHONE	HOW COMMUNITY ACCESSES FUNDS	AMOUNT COLLECTED
6. Courtesy Ford of Littleton	Created a columbine relief fund. Every dollar donated will be matched by \$0.50 contribution to the fund by 1 st Bank of Littleton, Norwest Bank of Littleton, and United Way. Check made to Columbine High School Victim Relief Fund.	Donations can be dropped off at 8252 S. Broadway (303-794-4343) and 7590 So. Broadway (303-795-7800)	Healing Fund	\$5,000
7. Denver Fire Department and Montbello & Green Valley Ranch Neighborhood Youth	In an effort to raise money for families of Columbine High School students, the fire dept and youth will hold car washes May 8 at three downtown fire stations located at 745 W. Colfax Ave., 1890 Lawrence St., and 1300 Blake St. Hours are noon to 4 p.m.	All proceeds benefit the Columbine High School Memorial Fund. Contacts: Working (303) 640-3438 / (303) 572-4637 (Justin Matalovic)		
8. Denver Post, WBZ, KOSI, HAWK and KEZW	Charities will match 50 cents for every \$1 donated, and the McCormick Tribune Foundation will match 50 percent of all contributions up to the first \$1 million	The Healing Fund, P.O. Box 46531 Denver 80201 Or make donations at any Colorado branch of Vectra Bank Colorado, BankOne, First Bank, Key Bank, Norwest Bank or U.S. Bank. Contact Danielle Corriveau Mile High United Way 303-561-2252	Healing Fund - will match up to \$500,000	\$350,000
9. Jefferson County School District	Donations being accepted to assist Columbine High School students and their families.	Jefferson Foundation Columbine Fund, 809 Quail Street, Building 1 Lakewood 80215 Contact:		

ORGANIZATION	PURPOSE	CONTACT ADDRESS PHONE	HOW COMMUNITY ACCESSES FUNDS	AMOUNT COLLECTED
10. King Soopers	Established a support fund for the Columbine High School community. The grocery store chain will process donations to a dedicated account at the Sooper Credit Union through all 77 store locations. Pre-addressed envelopes are available at the stores	Checks or money orders should be made payable to: Columbine High School Fund, Sooper Credit Union, 5590 W. Evans Ave. Denver 80227 Contact: Mary Anne Smith (303) 788-3100	Don't know yet	
11. Mile High United Way	Collaborated with other Denver area foundations to be the primary receiver of online donations for victims of the massacre and for agencies providing youth violence prevention programs	Mile High Healing Fund at: www.donor.net and www.unitedwaydenver.org Mile High United Way 2505 18th Street, Denver 80211 Contact:	Healing Fund	\$700,000
12. Rocky Mountain Conference of the United Methodist Church	Created an emergency fund for the Columbine community.	Rocky Mountain Conference; UMC, Dan O'Neill, Treasurer, 2200 S. University Blvd., Denver 80210 Contact: Dan O'Neill, Treasurer (303) 733-3736 x205	Still under discussion.	
13. Safeway	Stores in Colorado, Wyoming, South Dakota, Nebraska and New Mexico collecting funds to be donated to Victims' assistance agencies.	Jefferson County Public Schools Safeway contact: (303) 843-7600		
14. South Metro Chamber of Commerce	Established a fund to support Columbine students, their families and the school. (They think - CBB is matching donations.)	Columbine Support Fund, c/o Colorado Business Bank, 101 W. Mineral Ave., Littleton 80120 Contact: Ann Mather (303) 795-0142	Healing Fund	\$6,000

ORGANIZATION	PURPOSE	CONTACT ADDRESS PHONE	HOW COMMUNITY ACCESSES FUNDS	AMOUNT COLLECTED
15. US West Foundation.	The foundation and retired employees, US West Pioneers, established a Columbine Community Fund to help meet short- and long-term needs of the Columbine High community. US West will match all employee and Pioneers donations up to \$150,000 through its foundation.	Attn: Julie Wetteland, 1601 California St., Room 1360 Denver 80202 Contact: Jeanne Bistrinin (303) 896-9967	Working on details	
TOTAL PRIVATE CONTRIBUTIONS				\$1,061,000

POTENTIAL FEDERAL AND STATE RESOURCES

As Of May 5, 1999 (8:22AM)

This document is dynamic. It is meant to inform all affected organizations that have committed or mentioned that their funds will or could be available to assist in the recovery of the Columbine High School tragedy. It is meant to inform organizations and communities that have been affected by the tragedy to know what sources of funds are or might be available to assist them in their recovery work. If you know of inaccuracies in this document or have information to add or update, please contact Michael Smith 303-866-4988 (Office of Community and Local Government Services, DoLA).

SUBJECT AREA	SOURCES	CONTACT PHONE	PURPOSE	DATE AVAILABLE ACTION NEEDED	AMOUNT AVAILABLE
EMERGENCY MANAGEMENT FUND	- State: Emergency declaration by Gov. Owens - Administered by: Office of Emergency Management	State Administrator: Tom Grier 303-273-1783	For any emergency and recovery purpose once the Governor declares a disaster. No grants to individuals (constitutionally prohibited).	All funds were dispersed to county and district.	\$1,000,000
VICTIM ASSISTANCE	- Fed: Victim Of Crime Act Assistance (VOCA) - Administered by: Division of Criminal Justice (CDPS)	State Administrator: Candace Grosz, VOCA 303-239-5703	Funds programs that provide direct victim services: crisis intervention, emergency services, counseling, legal advocacy, court support, training & coordination of volunteers who provide direct service	DOJ set aside an initial amount; funds are available now; a written request is being prepared by CDPS. Applications are needed from service providers. CDPS will expedite applications. No deadline. NB: more funds are available if needed.	\$750,000
VICTIM COMPENSATION	- Fed: Crime Victim Compensation - Administered by: Division of Criminal Justice (CDPS)	State Administrator: Debbie Kasyon Victim Compensation 303-239-4402	Support victims of violent crimes for medical, mental health & funeral expenses; lost wages, loss of support to dependents, State limits are \$20,000 per victim.	\$250,000 Delivered to Jeffco DA's office 4/23; \$750,000 committed by US DOJ. CDPS is processing paperwork. very NB: more funds are available if needed.	\$250,000 \$750,000

SUBJECT AREA	SOURCES	CONTACT PHONE	PURPOSE	DATE AVAILABLE - ACTION NEEDED	AMOUNT AVAILABLE
MENTAL HEALTH (Primary and secondary victims)	- Fed: Substance Abuse and Mental Health Services Administration (SAMHSA) US Dept of Health and Human Services - Administered by: Division of Mental Health, (CDHS)	- Fed contact (Washington): Beth Nelson, DHHS (Colorado): Margaret Cary, HHS Regional Administrator 303-844-3372 - State Administrator: Tom Barrett 303-866-7401	Provide on-going mental health services to primary and secondary victims of the tragedy. Early estimates are 10,000 primary victims, no early estimates on secondary victims.	A specific proposal must be made based on needs assessment.	
SECURITY - SCHOOL SAFETY	- Fed: US Dept of Justice, Atty Gen. Janet Reno Office - Administered by: Division of Criminal Justice (CDPS)	- Fed: AG Janet Reno's office - State Administrator: Carol Poole 303-239-4446	US Atty Gen office called to inform CDPS that it will pay for added security costs to state & local jurisdictions. Carol Poole is contacting local jurisdictions to obtain estimates and bills.	- Funds are available as soon as costs are assembled and forwarded to AG's office. - Estimates are being tabulated. <i>NB: no limit was set.</i>	
	- Fed: Drug Control and Systems Improvement Program, (Byrne Funds), US Dept of Justice - Administered by: Division of Criminal Justice (CDPS)	- Fed: - State Administrator: Lance Clem 303-239-5717	Funds are used to improve existing systems to respond to public safety needs such as: school resource officers, training, school safety and security plans. These funds are best for long term needs.	- Funds are available now. - DCJ will expedite any application process. Units of government need to apply to DCJ.	\$1,000,000
LAW ENFORCEMENT	- Fed: Local Law Enforcement Block Grant US Dept of Justice - Administered by: Division of Criminal Justice (CDPS)	- Fed: - State Administrator: Lance Clem 303-239-5717	General law enforcement. Funds are made available to the state for smaller jurisdictions.	- July 1999 - Local jurisdictions must make application to DCJ for requested needs.	\$400,000

SUBJECT AREA	SOURCES	CONTACT PHONE	PURPOSE	DATE AVAILABLE - ACTION NEEDED	AMOUNT AVAILABLE
	- Fed: Cops in Schools Program, COPS Office, US Dept of Justice - Administered by: must be a local law enforcement agency	- Fed: - State Contact: Sandy Sayer 303-239-4573	Only available for hiring new officers for up to 3 years. Contingent upon local jurisdiction commitment to hire on local funds after 3 years. Could be TABOR problem after the three years, to absorb costs.	- August 1999 - Application deadlines are June 4th and July 16th Local jurisdiction must apply directly, \$125,000 maximum per agency over 3 years. \$70 million is available for 336 communities.	
PREVENTION (Long-term prevention funding)	- State: Youth Crime Prevention and Intervention - Administered by: Community Partnership Office (DoLA)	State Administrator: Esperanza Zachman 303-866-4831	Community-based youth crime prevention and intervention programs.	- July 1999 - VCPI board received 20 Jeffco applications prior to Columbine shooting for \$1.1 million for prevention.	\$500,000
	- Fed: Safe & Drug Free Schools and Community Program - Administered by: Community Partnership Office (DoLA)	Fed: State Administrator: Esperanza Zachman 303-866-4831	Safe schools and communities (\$100,000) & law related education (\$100,000). Examples: school resource officers, training, prevention programs	- Immediately - A brief application is required. Applications will be expedited. Forty percent of funds can be advanced up-front.	\$100,000
					\$100,000
	- Fed: School Based Partnership Program, COPS Office, US Dept of Justice - Administered by:	- Fed: - State Contact: Rick Holman 303-239-5741	Program is to support school safety programs. The proposal being written is a partnership between CASB, CDPS and an unnamed third partner. It will be to train and place SRO's in schools and to develop school safety plans.	- August 1999 - A proposal is being prepared.	

SUBJECT AREA	SOURCES	CONTACT PHONE	PURPOSE	DATE AVAILABLE - ACTION NEEDED	AMOUNT AVAILABLE
<i>Suburban 2/14/93</i>	- Fed: Safe Schools Healthy Students, US Dept of Justice - Administered by: Any school district that applies	- Fed: (Washington) Shay Bilshik, Office of Juvenile Justice Delinquency and Prevention, US Dept of Justice - State contact: Lance Clem is a local knowledgeable state person 303-239-5717	Improve school safety. These funds are a cross department partnership HHS, Educ, Justice. Grants are made only to school districts. Ranges: rural \$1 million/year; suburban \$2 million/year; urban \$3 million/year. \$180 million available for 50 grants nationally. Amount column is an estimate of what Colorado could get given the tragedy.	- Application deadline 6/1 - Identify schools or districts that want to apply and support their applications.	\$3,000,000
	- Fed: Center for Substance Abuse Prevention (CSAP) US Dept HHS - State Contact: Alcohol and Drug Abuse Division (CDHS)	- Fed: Don Fletcher - State Contact: Kathy Akerlund 303-866-7503	School mediation conference is to be held in Denver. They want to focus the conference on the Columbine HS tragedy.	- Early June - Contact Kathy Akerlund to work with the CSAP	\$0
POTENTIAL FEDERAL AND STATE FUNDS AVAILABLE TOTAL					\$7,850,000
State Total:	\$1,500,000	Federal Total	\$6,350,000		

05/07/99 FRI 15:30 FAX 202 4015783
MAY-06-98 THU 08:38 ORD DHHS

CHIEF OF STAFF
FAX NO. 303 844 4545

P.10

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UNIFIED MANAGEMENT FOR COUNSELING AND MENTAL HEALTH SERVICE

UNIFIED COUNSELING / MENTAL HEALTH MANAGEMENT TEAM:

Jefferson County R-1 School District
Jefferson Center for Mental Health
District Attorney First Judicial District Victims Assistance Program
State Mental Health Services

OBJECTIVES:

COLUMBINE COMMUNITY / JEFFERSON COUNTY FOCUS:

- Provide comprehensive **Victims Assistance support to all individuals and families** directly impacted by the events at Columbine High School.
- Provide counseling and other appropriate mental health support to **Columbine Community and Jefferson County** Responders, Faculty, Staff and Community at large impacted by the events at Columbine High School.
- **Secure facility/s in the Columbine Community** and develop appropriate facility based programs.
- Develop and maintain a system to **manage and deploy** “external” counseling/ mental health and support to **Jefferson County**.
- Develop comprehensive / unified Jefferson County **resource management system**.
 - Needs Assessment / Survey
 - Comprehensive Plan addressing:
 - Immediate (now to end of school year)
 - Intermediate (through the summer)
 - Long Term (next fall forward)

STATEWIDE FOCUS:

- Provide **statewide** counseling/ mental health support to communities impacted by violence in schools.
- Develop and maintain a system to manage and deploy “external” counseling / mental health and others statewide impacted by this event statewide.
- Develop comprehensive statewide resource management system.
 - Needs Assessment / Survey

Unified Mental Health / Counseling Management Plan Overview

Jefferson County Plan

Unified Mgmt. Team Counseling/ Mental Health	Initial Response Action Plan 4/20/99 – 5/7/99 (estimates to date)	School Year Action Plan 5/07/99 - 6/1/99	Summer Action Plan 6/1/99 - 8/31	Lo Te Ac P 8/1/99 8/1/200
Jefferson County Schools R-1	Crisis Resource Center – Staffed with 4 staff 9am -9pm since 4/20. Assured security in all schools. National Safe and Drug Free Schools deployed National Association of School Psychologists deployed.	Continue Mental Health presence in schools. Continue “drop in” center effort. Provide debriefing information to school personnel. Provide guidance to teachers on discussing issues. Develop End Of School Year Event for all teachers. Develop mental health effort for Chatfield & Dakota Ridge. Develop series of community forums (PTA). Plan 8th Grader activities for new Columbine students. Track students not attending school for follow-up. Identify students with direct experiences in the tragedy. Develop specific support group to address their needs.	Continue Debriefing effort for –1 Staff Develop Media Strategy on short / long term impact. Continues R-1 Sponsored forums Define specific needs of Columbine Parents Link Jeffco Master Planning with effort overall effort. Provide screening instruments to schools for “at risk to others”. Involve youth from other schools in a “Buddy Program” Develop an “inclusive attitudes” model for all schools.	
Jefferson Center for Mental Health	Community Outreach & Crisis Counseling Contacts – 50,000 Crisis Call Ctr.- 1600 staff hrs. first 3 days Drop in Centers – 4 locations	Assign 2 mental health staff to each of 12 schools. Provide debriefing groups as requested by schools Counselors in schools for remainder of School District Continue Web site “chat room” Plan for expected increase in hospitalizations. Provide consultation to Principals re. Mental health issues Develop strategy to support parents (PTA’s, etc.) Develop age appropriate “resiliency” material. Link to “Mental Health Month” (May) Develop natural support system material, forums Secure lease on Administrative Space. Ascot Theatre agreement for access. Concert for last week of school at Ascot	Develop programming for Columbine Community Resource Center. Develop “home based” intensive counseling program for identified families. Enhance Family Adolescent Crisis Team Increase services through Juvenile Assessment Center and enhance mental health component. Enhance day treatment program availability. Training to work with natural support system in community. Outreach effort to community to take advantage of supports.	

Columbine High School Tragedy

Jefferson County Coordinated Response Preliminary Report to the Governor's Task Force

May 5, 1999

Chronology of Events

May 5, 1999

To Members of the Governor's Task Force on Victims' Support for the Columbine High School Tragedy:

At 11:21 a.m. on Tuesday, April 20, the first call came into the Jefferson County Sheriff's Dispatch Center ... shots being fired at Columbine High School...

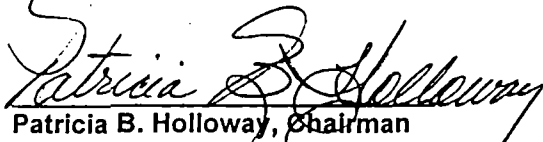
What followed was a tragedy that has brought immeasurable grief to this South Jefferson County community. These terrible events, as they sped their electronic way around the world, made their indelible imprint on the lives of countless others – imprints which will last a lifetime.

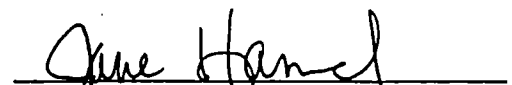
While the victims' families and friends, Columbine students, faculty, and administration, law enforcement and other emergency responders bore the brunt of the initial impacts, its aftermath touched many more lives forever.

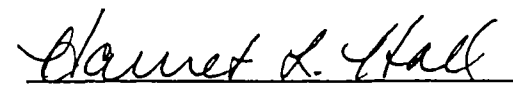
A positive part of the aftermath of this tragic event is the strong support and cooperation shared by the numerous public and non-profit agencies working so closely together in this very difficult time. It seems countless agencies have been called upon for help since April 20. None have refused...

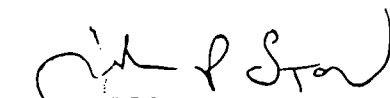
As the tragedy moved into its second week, the coordination of relief efforts by the major affected entities within Jefferson County has solidified. The Jefferson County School District and Jefferson County Board of Commissioners, the offices of the Sheriff, District Attorney, and Coroner, the Jefferson County Library Board, Jefferson County Open Space Department and its Clement Park partner, Foothills Park District and the Jefferson Center for Mental Health have coalesced into an effective decision making model for coordination of funding efforts. Tangible evidence of our cooperation can be seen in our unified April 30 request to Governor Owens for the immediate release of State Disaster Fund allocation. To say we are grateful to the Governor for his quick response is an understatement.

The purpose of this report is to provide a concise statement for the Governor's Task Force, relaying a glimpse of the immediate impacts of this heinous act and our preliminary assessment of future impacts, both mid and long term. We fervently hope the Task Force will help us consolidate funding sources, help us to continue to seek cooperative solutions and especially help us minimize top heavy red tape...


Patricia B. Holloway, Chairman
Board of County Commissioners
Jefferson County


Jane Hammond, Ph.D., Superintendent
Jefferson County School District


Harriet L. Hall, Ph.D., President & CEO
Jefferson Center for Mental Health


John P. Stone, Sheriff
Jefferson County


Dave Thomas, District Attorney
First Judicial District
Jefferson & Gilpin Counties

Chronology of Events



Chronology of Events Columbine High School Tragedy

Tuesday, April 20, 1999

- 11:21 a.m. - Sheriff's Office receives report of shots fired at Columbine High School. Additional 911 calls are received. School district, law enforcement, district attorney's office, fire, EMS, and mental health agencies respond as the magnitude of the event begins to unfold.
- 11:45 a.m. – Jefferson County School District orders immediate lockdown of all neighboring schools.
- School district's crisis response team designates local elementary school and public library to receive students and provide immediate assistance. School district administration contacts Columbine parents and staff to verify safety of students and faculty. Buses dispatched to site for evacuation.
- Jefferson Center for Mental Health coordinates dispatching of mental health professionals to area sites, providing an excess of 165 hours of counseling services to victims, families and others impacted by the shootings.

Wednesday, April 21, 1999

- Heavy snow in the foothills and Clement Park.
- Incident becomes front-page news worldwide.
- Columbine Library becomes central communications center for media and citizen calls.
- All Jefferson County schools are closed and security inspections made at every school. An information hotline is established and staffed by volunteers.
- Jefferson Center for Mental Health dedicates 16 phone lines to respond to crisis.
- 56 area mental health counselors provide services at Clement Park and two churches.
- Governor issues executive order declaring disaster emergency.
- Tens of thousands of people begin pilgrimage to Clement Park.

Thursday, April 22, 1999

- Heavy snows blanket the foothills and Clement Park.
- U.S. Attorney General Janet Reno arrives and meets with school officials and administration.
- Coroner releases fatality names.
- Over 300 hours of mental health services are provided to individuals and groups throughout the community.
- Schools, other than Columbine, open with additional security.
- Investigators undertake crime scene processing and evidence collection.
- Planning begins for Governor Owens' and Vice President Gore's visit and Sunday Memorial Service.
- Columbine Library becomes command post for Governor's Office, White House staff, Secret Service and related agencies as plans and details for memorial service take shape.
- Columbine Crisis Chat is opened on the Jefferson Center for Mental health website to provide additional support for teens.

Friday, Saturday, Sunday (April 23 – 25, 1999)

- Funerals commence.
- Approximately 70,000 people attend Sunday Memorial Service.
- Worldwide press coverage continues.
- Over 700 hours of counseling and debriefing services are provided by 200 mental health staff.
- School district announces Columbine students will finish the school year at Chatfield High School, attending on a split schedule to accommodate both schools' populations.
- Security personnel conduct another search of all district schools.
- First unified mental health services management meeting held.
- Pilgrimage to Clement Park and growth of informal memorials intensify.
- Heavy rain most of morning of April 25, the day of the Memorial Service.

Monday, Tuesday, Wednesday, Thursday (April 26 – 29, 1999)

- Investigation continues.
- Normandy Elementary, Pomona High School, and North Arvada Middle Schools evacuated due to bomb threats.
- School attendance is light.
- Mental health staff provides 1200 hours of services at 13 schools and other community locations.
- Teachers and school administrators coordinate class schedules and student attendance at Chatfield and meet with Columbine parents to discuss inclusion of students at Chatfield and dealing with trauma and recovery.
- Planning begins for Columbine area facility that provides counseling and victims' services, activities and education for students, families and community members over the summer.

Friday, April 30, 1999

- Unified request made from Jefferson County entities to Governor for \$1 million allocation from State Disaster Fund.
- Permanent memorial planning unveiled.
- Columbine students pick up class schedules and donated school supplies at Chatfield.
- Mental health services continue, adding up to over 3,000 hours since the incident began April 20.

Saturday, Sunday (May 1 – 2, 1999)

- Pilgrimages to Clement Park intensify. Controversy erupts repeatedly regarding informal memorials.
- School district holds memorial service for Columbine school community and first responders on Sunday at Red Rocks Amphitheater.
- News of Kosovo POW release and John Elway retirement begin to share front-page headlines.

Monday, May 3, 1999

- Columbine students begin classes at Chatfield High with heightened security and counseling. Attendance by Columbine students is 95%.
- Mark Manes arrested for providing handgun to minor.

Tuesday, May 4, 1999

- Governor delivers first disaster relief funds to School District, Jefferson County and Jefferson Center for Mental Health.
- School Superintendent Jane Hammond reports to the state legislature that costs of the Columbine incident to the school district alone could exceed \$50 million.
- "Spirit of Columbine" tribute office is announced by school district to coordinate all donations, memorials and special events related to Columbine tragedy.
- Devastation from Oklahoma and Kansas tornadoes becomes lead news stories.

Wednesday, May 5, 1999

- Investigation continues from Sheriff's and District Attorney's offices.
- First meeting of Governor's Task Force on Victims' Support for the Columbine High School Tragedy, Golden City Hall.

Summary of Estimates

Immediate Impacts



Summary of Immediate Impacts On Jefferson County Departments & Foothills Park District

Within minutes after the first 911 call was received and the magnitude of the event began to unfold the full resources of the Sheriff's Office and other county departments were allocated to the response.

Sheriff

The Sheriff called for mutual aid from other jurisdictions and mobilized its SWAT team, bomb squad, patrol division, investigations and victim assistance units and many other personnel. Established medical triage on site. Evacuate nearby neighborhoods due to unexplored bombs. Additional resources were dedicated to assist the public information deputies, who were besieged with inquiries from reporters from around the world. Media inquiries were handled at both the scene and the sheriff's dispatch center.

District Attorney

The District Attorney's office immediately began its response, providing victims' advocates and investigators and assisting the coroner's office with identification of the deceased. The DA, public information officer and investigators were immediately flooded with requests for information.

Coroner

The county coroner's office had the task of doing autopsies, making toxicology and other reports, providing formal identification of victims, and providing valuable information for the investigation.

County Commissioners/Administrator

Within the first hour after the incident began, the Board of County Commissioners delegated the county administrator to assist the sheriff's office as the response coordinator. The administrator and county emergency management and public information coordinators quickly responded to the dispatch center to help field media calls. The commissioners began to immediately deal with policy issues and were in touch with Governor Owens and President Clinton regarding aid and future assistance.

Jefferson County Public Library

Because of the crush of media, a central command center was quickly set up at Columbine Library. The Jefferson County Library Board and director turned over management of the library to the county administrator at approximately midnight and offered library staff members to assist both initially and throughout the response.

Continuation of Summary of Immediate Impacts On Jefferson County Departments & Foothills Park District

Emergency Management

The county's emergency management coordinator worked non-stop to coordinate the needed resources such as food for responders to be provided by the Red Cross and Salvation Army, tents and heaters from the National Guard, and a community gathering place at Southwest Plaza. She also worked closely with the state Office of Emergency Management.

Public Information

The county's public information staff worked throughout the night to assist the sheriff's public information deputies and provide response to media and citizens. It also helped set up and staff the media center at the library and coordinated the response from PIOs from all agencies including sheriff's office, DA, FEMA, FBI, ATF, school district and other agencies.

Facilities Department

The county Facilities Department coordinated the move of equipment and supplies to Columbine Library and found additional buildings and resources for law enforcement agencies, the school district, Jefferson Center for Mental Health, and other agencies.

Technical Services

By 3:30 a.m., the county's Network Services and Library technical staff had set up the Columbine Library with additional telephone lines and a cell phone tower. Network Services also set up a crime lab workshop in the county's administration building in Golden, with 40 computers and 40 phones as well as copiers, printers, fax machines and other equipment. The Geographic Information Systems department created aerial photos and maps of Columbine High School and surrounding area to aid the sheriff in his response and other agencies in their planning.

Foothills Park and Recreation District

The incident response spilled over from school property into the adjoining Clement Park. Thousands of students, parents, reporters and citizens made their way to the park to wait for information despite a heavy snowfall of more than a foot. The pilgrimage began as grief-stricken mourners began bringing flowers and signs for informal memorials.

SUMMARY OF IMMEDIATE IMPACTS JEFFERSON CENTER FOR MENTAL HEALTH

Within minutes after the first reports of the Columbine shootings, Jefferson Center for Mental Health (JCMH) began to respond. The school district's Superintendent's Office quickly returned our call offering volunteer assistance with the crisis, prior to the late afternoon announcement that there were deaths of students. The Center mobilized teams of crisis counselors, including JCMH clinicians and volunteers from other mental health agencies. JCMH management and professional staff were on site at Leawood Elementary, Columbine Library, and Light of the World Church that first night.

Gearing up for the days to come JCMH quickly organized a dedicated crisis call center staffed by up to 20 people, mobilized and organized mental health workers from around the state, and scheduled community debriefings at a number of local churches. In the first three days of the crisis, approximately 1,600 JCMH staff hours were spent attending crisis calls, coordinating volunteers, helping individuals find critical services and assisting those most directly impacted, the students, families and staff of Columbine. In the next few days counseling was available to over 50,000 people at local churches, schools, memorial services and community sites throughout Jefferson County.

Jefferson Center has been the central point for organizing debriefings for school and the community, and is working closely with the School District in planning to meet the counseling and support needs of all students and staff impacted by the tragedy.

During the first two weeks, various members of the JCMH executive management staff attended numerous meetings with the community and with key stakeholders

Counseling centers were sited at Leawood Elementary, the Columbine Library, Light of the World Church and a drop in center for students and parents at West Bowles Community Church. Over 700 on-site responses total an excess of 3,000 hours of direct community contact time through April 30. Approximately half of the responders were Jefferson Center staff, and the rest were from DU, CU Boulder and other mental health agencies and county mental health centers from around the state. In several instances clinicians responded to victim's homes. Counselors also staffed community meetings, memorial services and victim's funerals, debriefed county agency and department staff, and provided call in centers at local television stations. In addition, staff provided telephone crisis response, dealt with walk-ins at Center offices, and served as resources to the Columbine Crisis Chat room, developed in response to the tragedy as part of the Center's website.

Summary of Immediate Impacts On Jefferson County School District

Within minutes after the first call, the School District's Crisis Response Team Coordinators were contacted and all school counselors, nurses, psychologists and social workers were asked to respond to Columbine High School. Buses were dispatched and students transported to Leawood Elementary and Columbine Library to wait for parents. Neighboring schools were locked down.

District leaders including the school board and cabinet assembled to plan the first 24 hour response. Security, administration and mental health personnel were dispatched to hospitals as injured students arrived. Assistance was requested from other districts and agencies.

A church was set up as a resource headquarters for the community at large and another church as a crisis center for students, staff and parents. The Ascot Center was established as the community mental health drop-in support center. Mental health workers from the school, Colorado Organization of Victim Assistance and the Jefferson Center for Mental Health met to coordinate the response.

On April 21, all schools were closed to allow security officials to inspect each school site to ensure safety.

The district's telecommunications staff installed 10 phones and additional fax machines in the board room, which was used as a media center and an information hot line was initiated. Volunteers were trained to handle the calls.

Summary of Estimates

Mid-Range Impacts



Task Name	Start Date	End Date	1999			
			May	June	July	August
JEFFERSON COUNTY	5/1/99	8/31/99				
Gathering Critical Data for Possible Reimbursement	5/1/99	8/31/99				
Possible Extensive Reporting Requirements for Funding	5/1/99	8/31/99				
Other Tasks To Be Determined from Developing Situations	5/1/99	8/31/99				
DISTRICT ATTORNEY	5/1/99	8/31/99				
Victim Compensation Claims Processed	5/1/99	8/31/99				
Ongoing Incident Investigations	5/1/99	8/31/99				
Provide Legal Consultation to Investigators and Prosecute all Criminal Charges that Result	5/1/99	8/31/99				
SHERIFF'S DEPARTMENT	5/1/99	8/31/99				
Ongoing Investigation	5/1/99	8/31/99				
Victim's Services	5/1/99	8/31/99				
Sherrif's Department Debriefings	5/1/99	8/31/99				
FOOTHILLS PARK AND RECREATION DISTRICT	5/2/99	9/1/99				
Maintenance Costs	5/2/99	6/1/99				
Reclamation of Temporary Memorial	5/2/99	6/1/99				
Park Restoration/Repairs	5/11/99	7/2/99				
Sorting/Cataloguing of Reclaimed Memorial Items in Coordination Wwith Historial Society	5/12/99	9/1/99				
COLUMBINE AREA FACILITY	5/1/99	8/31/99				
Design, Lease, and Finish of Headquarter Space	5/1/99	5/17/99				
Negotiation and Lease of Ascot Theatre	5/1/99	5/11/99				
Design, Recruit, and Launch Summer Programs	5/1/99	8/31/99				
Plan and Hold Concert	5/17/99	5/26/99				

Legend:



Planned Activities



Possible Activities



Ongoing Activities

Task Name	Start Date	End Date	1999			
			May	June	July	August
JCMH (in Collaboration with School Intervention Services)	4/30/99	8/31/99				
In-School and Drop in Debriefings and Consultations for Staff	5/1/99	6/30/99				
End of School Event - Support, Education, Summer Planning, Fall Planning	5/1/99	5/31/99				
Mental Health Needs Assessment	5/1/99	8/31/99				
Education/Support Efforts for Parents	5/1/99	8/31/99				
Special Programs for Parents of 8th Graders and graduating Seniors of Columbine	4/30/99	8/30/99				
Graduation	5/1/99	5/21/99				
Programming to Re-Introduce Kids and Families to Columbine Building	6/15/99	8/31/99				
Identifications of At-Risk Kids	5/1/99	8/31/99				
Mental Health Therapists in Schools in Columbine Area	5/1/99	8/31/99				
JEFFERSON COUNTY SCHOOL DISTRICT	4/30/99	8/31/99				
Graduation	5/1/99	5/21/99				
Increased Security at all Schools	5/1/99	8/31/99				
Split Sessions Between Chatfield and Columbine Students	5/1/99	5/31/99				
Waiver Request from the State of Colorado	4/30/99	8/31/99				
Repair to Columbine	5/10/99	8/31/99				
MASTER PLANNING	5/1/99	8/31/99				
Caring for Children Planning Day	5/1/99	5/13/99				
Caring for Children Collaborations	5/1/99	8/31/99				

Legend:

Planned Activities	Possible Activities	Ongoing Activities

Summary of Estimates

Ongoing Impacts



LONG-RANGE IMPACTS

JEFFERSON COUNTY

- To be determined from situations developed during the mid-term phase.

JEFFERSON COUNTY SCHOOL DISTRICT

- Return of students and staff to Columbine.
- Continued security at all schools.

DISTRICT ATTORNEY

- Ongoing crime victim compensation process/costs.
- Prosecution resources assigned to any criminal case that may be developed.
- Active participant in on-going community response; prevention efforts; community dialogue and analysis of societal concerns as well as assuring students are safe in their schools and communities.

SHERIFF

- To be determined by events emerging during the mid-term phase.

FOOTHILLS PARKS AND RECREATION DISTRICT

- Working with Colorado Historical Society sorting/cataloging of reclaimed memorial items.

JEFFERSON CENTER FOR MENTAL HEALTH

- Counselors in schools.
- Debriefings as needed in fall.
- Education and support for parents.

State Disaster Fund Distribution



State Disaster Fund Allocation to Jefferson County Entities

While virtually dozens of agencies, organizations and individuals were affected, Jefferson County – particularly the Sheriff, District Attorney and School District – incurred significant expenses. The Jefferson Center for Mental Health also used massive resources.

The Jefferson County Board of Commissioners, the School District and the Jefferson Center for Mental Health asked the Governor to make an immediate allocation from the State's Emergency Disaster Fund.

The joint request was made at 4 p.m. on Friday, April 30. By mid-afternoon Tuesday, May 4, the Governor presented checks to the agencies as follows:

- \$500,000 to the Jefferson County School District
- \$375,000 to Jefferson County to be allocated to the county, Sheriff and District Attorney
- \$125,000 to the Jefferson Center for Mental Health.

The Governor's immediate action is greatly appreciated. While the response expenses are still being incurred and tabulated and it is clear that the total costs could be in the tens of millions, the initial \$1 million approved by Governor Owens and his quick response will greatly facilitate the recovery efforts.

Recommendations to the Task Force



JEFFERSON COUNTY COORDINATED RESPONSE RECOMMENDATIONS

THE TASK FORCE SHOULD:

- Identify and clarify public funding streams to aid in the response.
- Cut red tape at the state and federal levels.
- Coordinate with, but not duplicate, the United Way's Healing Fund coordination of private funding streams.
- Respond to and honor traditional roles of leadership at the local level. Minimize second-guessing.
- Support appointment of Dr. Harriet Hall, President and CEO, Jefferson Center for Mental Health to Governor's Task Force.

Appendix

- Executive Order D00299 - Declaring a Disaster Emergency Due to the Columbine High School Tragedy and Ordering to State Active Duty Part of the Colorado National Guard
- Executive Order B00699 – Governor's Task Force on Victims' Support for the Columbine High School Tragedy
- Jefferson County Government's Coordinated Request Letter to the Governor for \$1 Million Allocation from the State Disaster Fund
- Press Release from the Governor Disbursing Checks for \$1 Million to Jefferson County for Columbine Tragedy
- Press Release from Jefferson County Governments Regarding Governor's Delivery of Relief Funds to Jefferson County for Columbine Tragedy
- Governor's First Task Force Meeting Agenda on Victims' Support for the Columbine High School Tragedy

STATE OF COLORADO

EXECUTIVE CHAMBERS

136 State Capitol
Denver, Colorado 80203-1792
Phone (303) 866-2471



Bill Owens
Governor

D 002 99

EXECUTIVE ORDER

Declaring a Disaster Emergency Due to the Columbine High School Tragedy and Ordering to State Active Duty Part of the Colorado National Guard

Pursuant to the authority vested in the Office of the Governor of the State of Colorado, I, Bill Owens, Governor of the State of Colorado, hereby issue this Executive Order declaring a state of disaster emergency and ordering to state active duty part of the Colorado National Guard.

1. Background & Need.

On April 20, 1999, a violent criminal act caused death, severe injuries and massive property damage at Columbine High School in Jefferson County. This incident was the largest and most lethal school shooting incident in U.S. history. The Columbine High School tragedy has placed an extraordinary burden on the community and Jefferson County.

The loss of life, injuries and property destruction have caused severe emotional stress on victims and their families, faculty, students, emergency medical personnel, the law enforcement community and others. The conditions created by this disaster require extensive, immediate as well as extended follow-up treatment. Extraordinary measures are necessary to protect the public health, investigate the criminal acts, ensure public safety and welfare, and render relief for those most severely impacted by the Columbine High School violence.

The aforementioned conditions constitute an occurrence of severe injury and loss of life in the meaning of the Disaster Emergency Act, 24-32-2103(1), C.R.S. By signing this Executive Order, I do hereby declare that a state of disaster emergency has existed since approximately 11:30 a.m. on April 20, 1999, when I first gave the verbal order to the Colorado National Guard requesting assistance and activated the State of Colorado Emergency Operations Plan.

2. Mission and Scope.

This Executive Order also orders the following:

A. The State activation of elements of the Colorado National Guard as may be determined from time to time by the Colorado Office of Emergency Management.

B. The expenditure of funds from the State Disaster Emergency Fund and the transfer of unexpended surplus from all state departments and agencies as required to meet emergency needs.

C. The authorization of all state departments and agencies to take whatever actions are required and requested by the Colorado Office of Emergency Management, within the Colorado State Emergency Operations Plan, to meet the emergency needs.

D. All funds currently held in the State Disaster Emergency Fund shall remain within that fund beyond the termination of the state fiscal year on June 30, 1999 and shall remain within that fund until expended or until further Executive Order.

E. The Director of the Colorado Office of Emergency Management is hereby authorized and directed to coordinate application to the federal government for funds for mental health and stress counseling and for other funding related to the disaster emergency.

F. All previous and future verbal orders, until memorialized in a written order amending this Executive Order, which I may make in reference to this state disaster emergency shall have the full force and effect as if they were contained within this Executive Order.

3. Duration.

This Executive Order shall expire thirty (30) days from its date of signature unless extended by Executive Order.



GIVEN under my hand and the
Executive Seal of the State of
Colorado the 21st day of April,

1999.

Bill Owens
Bill Owens
Governor

STATE OF COLORADO

EXECUTIVE CHAMBERS

136 State Capitol
Denver, Colorado 80203-1792
Phone (303) 866-2471



Bill Owens
Governor

B 006 99

EXECUTIVE ORDER

Governor's Task Force on Victims' Support for the Columbine High School Tragedy

Pursuant to the authority vested in the Office of the Governor of the State of Colorado, I, Bill Owens, Governor of the State of Colorado, hereby issue this Executive Order creating the Governor's Task Force on Victims' Support for the Columbine High School Tragedy ("the Task Force").

1. Background & Need.

Yesterday's violent rampage at Columbine High School in Jefferson County will stand as one of the darkest in Colorado history. At this time of statewide grief and mourning, the thoughts and prayers of all Coloradans go out to the victims of that tragedy. Providing effective assistance for those victims - including Columbine students, teachers and administrators, as well as their friends and families - must continue to be a Statewide priority.

In the short term, it is imperative that the victims of the Columbine High School tragedy receive the immediate counseling, financial assistance and other support they need to help cope with the tragedy. Looking forward, State Government must make every effort to help secure long-term victims' services and compensation from both public and private sources. Securing such assistance and compensation demands effective coordination within Colorado State Government; between State officials and their counterparts at the federal and local level; and between Government and the private and non-profit sectors.

By signing this Executive Order, I am creating the Governor's Task Force on Victims' Support. The role of this Task Force is to ensure that Government, private companies and institutions, and non-profit organizations work together effectively and expeditiously to secure assistance and compensation to the victims of the Columbine High School tragedy.

2. Mission and Scope

The mission of the Task Force is:

- A. To strengthen coordination among the principal departments of State government in assessing the needs of victims of the Columbine High School tragedy.
- B. To coordinate efforts between State officials and their counterparts from federal, county and local government to assess victims' needs, and to secure appropriate assistance and compensation for those victims from public and private resources.

C. To undertake such other responsibilities and duties as the Governor may from time to time determine.

3. Membership

Initial members of the Task Force shall include:

- The Executive Directors of the Colorado Departments of Public Safety, Public Health and Environment and Local Affairs.
- A member of the Governor's Senior Staff.
- The Attorney General of Colorado.
- The District Attorney for the 1st Judicial District.
- The Jefferson County Sheriff.
- The Superintendent of the Jefferson County R-1 School Board.
- The Chairman of the Jefferson County Board of County Commissioners.
- A representative from each of the following Federal departments: Justice, Health and Human Services, Labor, Education and Housing and Urban Development.
- Not more than five members of private or non-profit companies or organizations.

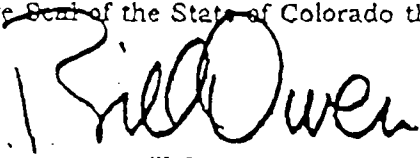
The Governor shall appoint one member of the Task Force to serve as Chairman. All Task Force members shall be appointed by and serve at the pleasure of the Governor. The Task Force membership may be revised at any time as determined by the Governor.

4. Duration

The Task Force shall sunset on April 20, 2002 unless otherwise extended or terminated by the Governor.

GIVEN under my hand and the Executive Seal of the State of Colorado the 21st day of April, 1999.




Bill Owens
Governor



Jefferson County



Jefferson County Public Schools

JEFFERSON CENTER
FOR MENTAL HEALTH

Jefferson Center for Mental Health

April 30, 1999

Honorable Bill Owens
Governor of Colorado
Colorado State Capitol
200 East Colfax Avenue
Denver, Colorado 80203-1784

Dear Governor Owens:

Please accept our deepest gratitude for your decisive action in issuing the Emergency Declaration and allocation of \$1 million from the State Disaster Fund to provide effective support to the victims of the Columbine High School tragedy. Your foresight to provide **immediate** funding for the efforts underway is admirable, to say the least.

In order to facilitate the speedy fund disbursement to provide services to those in need, we have worked at the local level to bring to you a unified recommendation for fund allocation. Your strong and assertive response will allow us to move forward in our emergency efforts using the funds you have identified. The magnitude of this event is such that the real costs of addressing the impacts of this shooting will exceed this initial expenditure many times over. The Task Force on Victims Support for the Columbine High School Tragedy, which your Executive Order established, will facilitate a more thoughtful approach to acquiring the longer term public and private funding necessary to address the impacts of this tragedy.

It is painfully obvious that this event has created enormous needs that will consume far more resources than are currently available. While virtually dozens of agencies, organizations and individuals have been impacted, Jefferson County Governments – the Sheriff's and District Attorney's Offices, and the School District – have received the heaviest, immediate impact. The Jefferson Center for Mental Health has also used massive resources to organize and provide counseling and debriefing to victims, families, and the community at large, and to school district personnel and other providers responding to the tragedy. It is appropriate and fair that these entities, having borne much of the initial burden in responding to the tragedy, receive immediate support to enable them to continue to do so.

Therefore, it is our recommendation that one half of the State Emergency Disaster Fund allocation - \$500,000 – go to the School District. The other half should be divided evenly among Jefferson County, the District Attorney's Office, the Jefferson County Sheriff's Department, and the Jefferson Center for Mental Health, with each receiving \$125,000. This money will be used to address immediate needs, in many cases covering costs for which dollars have already been expended.

We request that this money be immediately provided as follows:

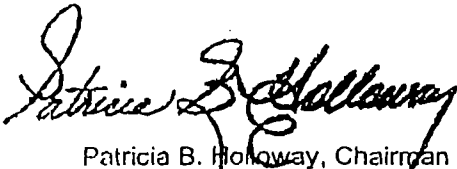
- 1) A check for \$500,000 to Jefferson County R-1 Schools.
- 2) A check for \$375,000 to Jefferson County, which will be allocated as described above to the County, the Sheriff, and the District Attorney.
- 3) A check for \$125,000 to Jefferson Center for Mental Health.

April 30, 1999

We are asking you once more to take decisive action – action which, if taken, will allow us to avoid bureaucratic delay. As you know, the needs related to this tragedy are many. We have been pleased to hear that additional funds may become available from a variety of sources through the Task Force. We pledge to you that we will do everything within our power to assure that future decision-making regarding resources is as streamlined and cooperative as this process so far. We fervently hope that this effort to facilitate the movement of resources quickly to the community will be a collaborative one, with a minimum of red tape.

We look forward to continuing to work with you to support the community in responding to this tragedy. On behalf of the students, teachers, administrators, families, friends, law enforcement, and the countless others who have worked tirelessly to respond, we extend heartfelt gratitude...

Sincerely,



Patricia B. Holloway, Chairman
Jefferson County Board
of County Commissioners



Jon DeStefano, President
Jefferson County Board
of Education



Donna Marshall, Chairman of Board
Jefferson Center for Mental Health

cc: Jefferson County Board of Education Members
Jefferson County Board of County Commissioner Members
Jefferson Center for Mental Health Board Members

STATE OF COLORADO

EXECUTIVE CHAMBERS

136 State Capitol
Denver, Colorado 80203-1792
Phone (303) 866-2471



Bill Owens
Governor

FOR RELEASE:
May 4, 1999

CONTACT: Dick Wadhams
303/866-6324
Amy Jewett Sampson
303/866-6323

GOVERNOR DISBURSES CHECKS FOR \$1 MILLION TO JEFFERSON COUNTY

DENVER – Today, Governor Bill Owens disbursed \$1 million from the State's Disaster Fund to support the victims of the Columbine High School tragedy. Checks were sent to the following entities:

- \$500,000 to Jefferson County R-1 Schools;
- \$375,000 to Jefferson County, which will be allocated to the County, Sheriff, and District Attorney;
- \$125,000 to the Jefferson Center for Mental Health.

"The impact of this tragedy has been enormous. Not just in Littleton, but throughout our entire state," said Owens. "These funds will assist the community and local government in providing the services to those in need."

While many entities were impacted by the tragedy, money was sent to the organizations that have borne much of the initial responsibility in responding to the tragedy. The State Constitution doesn't allow for individuals to receive funds directly from the state.

The Governor's Task Force on Victims Support for the Columbine High School tragedy will facilitate long-term public and private funding necessary to assist with the broader impact of this tragedy.



JEFFERSON CENTER
FOR MENTAL HEALTH

Jefferson County

Jefferson County Public Schools

Jefferson Center for Mental Health

For immediate release -- May 4, 1999

Contact: Ron Holliday
County Administrator
(303) 271-8500

Gov. Owens Delivers Relief Funds to Jefferson County for Columbine Tragedy

Governor Bill Owens today delivered checks totaling \$1 million to Jefferson County agencies to support recovery efforts for the Columbine High School tragedy.

While virtually dozens of agencies, organizations and individuals have been affected, Jefferson County governments - the Sheriff's and District Attorney's Offices and the School District - have incurred significant expenses. The Jefferson Center for Mental Health has also used massive resources to organize and provide counseling and debriefing to victims, families, the community at large, school district personnel and other providers responding to the tragic event.

The Jefferson County governments expressed their deepest gratitude for the quick response by the Governor's Office in allocating funds from the State Disaster Fund. The expression of heartfelt appreciation was made on behalf of the students, teachers, administrators, families, friends, sheriff's and district attorney's personnel, counselors and victims' advocates, and the countless others who worked tirelessly to respond.

While response expenses are still being incurred and tabulated and it is clear that the total costs could be in the tens of millions, the initial \$1 million approved by Gov. Owens and his quick response will greatly facilitate the recovery efforts.

The funds were distributed this afternoon, with half going to the Jefferson County School District and the other half to Jefferson County to support the Sheriff's and District Attorney's Offices and the Jefferson Center for Mental Health. For more information, call Ron Holliday, Jefferson County administrator at (303) 271-8500.

BILL OWENS
GOVERNOR



EXECUTIVE CHAMBERS
136 STATE CAPITOL BUILDING
DENVER, COLORADO 80203

TEL 303-866-2471
FAX 303-866-2003

May 4, 1999

Mr. Jon DeStefano
Jefferson County R-1 Schools
100 Jefferson County Parkway
Golden, CO 80419

Dear Jon:

Attached please find a check in the amount of \$500,000 to assist in Jefferson County R-1 School's expenses following the Columbine tragedy.

My goal has been to get the funds to you immediately with a minimum of bureaucratic red-tape so that the process of healing can continue.

Please let me know if I can be of further assistance.

Sincerely,

A handwritten signature in black ink that reads "Bill Owens". The signature is stylized with a large "B" and "O".

Bill Owens
Governor



EXECUTIVE CHAMBERS
136 STATE CAPITOL BUILDING
DENVER, COLORADO 80203

TEL 303-866-2471
FAX 303-866-2003

BILL OWENS
GOVERNOR

May 4, 1999

Ms. Donna Marshall
Jefferson Center for Mental Health
100 Jefferson County Parkway
Golden, CO 80419

Dear Donna:

Attached please find a check in the amount of \$125,000 to assist in Jefferson Center for Mental Health's expenses following the Columbine tragedy.

My goal has been to get the funds to you immediately with a minimum of bureaucratic red-tape so that the process of healing can continue.

Please let me know if I can be of further assistance.

Sincerely,

Bill Owens
Governor



BILL OWENS
GOVERNOR

EXECUTIVE CHAMBER
136 STATE CAPITOL BUILDING
DENVER, COLORADO 802

TEL 303-866-2471
FAX 303-866-2003

May 4, 1999

Commissioner Patricia Holloway
Jefferson County
100 Jefferson County Parkway
Golden, CO 80419

Dear Pat:

Attached please find a check in the amount of \$375,000 to assist in Jefferson County's expenses following the Columbine tragedy.

My goal has been to get the funds to you immediately with a minimum of bureaucratic red-tape so that the process of healing can continue.

Please let me know if I can be of further assistance.

Sincerely,

Bill Owens
Governor

... SERVICE ON VICTIMS SUPPORT
For The
COLUMBINE HIGH SCHOOL TRAGEDY
AGENDA

Meeting: Wednesday May 5, 1999
1:00 - 3:00 PM

Location: Golden City Hall, Council Chambers
911 10th St., Golden

1. Introductions Bob Brooks and Ari Zavaras
2. Governor's Executive Orders Troy Eid
 - a. Task Force
 - b. Emergency Declaration
3. What is the current status in Jeffco? Jeffco Leadership
4. What does Jeffco need? Jeffco Leadership
"Assessing needs of victims" is a task force charge.
5. What federal, state, and private resources are available to meet the needs? DoLA/CDPS
"Secure appropriate assistance ... from public and private resources"
is a task force charge.
6. What are the Task Force's immediate priorities? Task Force
7. Inter-Agency Coordination Methods Bob Brooks and Ari Zavaras
"Strengthening coordination among departments"
is a task force charge.
 - a. Unified Management Plan
 - b. Staff Support
8. Task Force organization & support structure Bob Brooks and Ari Zavaras
 - a. Who else should be on the Task Force?
 - b. Other charges, tasks, issues and immediate future

10:00 AM 4-27
CONFERENCE CALL RE: LITTLETON

POTUS Will make announcements regarding Gun Control. He will give a Series of Proposals. Weekend Travel Plans in Regards to Kosovo and Justice will be announced later today. Additional Police Presence is where new Money will go. Overtime costs. They are forming a long Term Plan for non-legislative announcements for safe and Drug Free Schools. \$750,000 to \$1M. Executive Order will be sent to Kris and we should send that out to Justice. Riley has pulled in all Snr. Staff to Discuss. Bill is on the ground with the school people. Dr. Kerry Spoke with the Governor. State and Local need to become attached. Bill is meeting mainly with local officials. Denver will have a moment of Silence at 11:30 today local time. Chatfield High School will continue Columbines Year. There will be a reception. Funerals are continuing, two today and four yesterday. Contributions of 500,000 for the Families and Victims and not particularly for rebuilding, however we are unsure of where that money is headed. Car Dealerships and companies are matching funds. Those will be sent to Kris.