Withdrawal/Redaction Sheet
Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. memo	Janet Levy to Gaynor McCown re: Participants List and Overview Memo for the White House Meeting (partial) (2 pages)	06/07/1994	P6/b(6)
002. statement	Billing statement for Judy Chynoweth (partial) (1 page)	07/18/1994	P6/b(6)
003. statement	Billing statement for Martin Gerry (partial) (1 page)	07/18/1994	P6/b(6)
004. statement	Billing statement for Otis Johnson (partial) (1 page)	07/18/1994	P6/b(6)
005. statement	Billing statement for Mark Kavarski (partial) (1 page)	07/18/1994	P6/b(6)
006. statement	Billing statement for Phil Poltoff (partial) (1 page)	07/18/1994	P6/b(6)

COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Gaynor McCown (Subject Files)
OA/Box Number: 7383

FOLDER TITLE:

[School Linked Comprehensive Services Meeting, July 14-15, 1994]

2011-0255-S
rc224

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.
PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).
RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

6/7/94

UNITED STATES DEPARTMENT OF EDUCATION

OFFICE OF THE SECRETARY

FAX TRANSMITTAL

Return to GAYNOR TMP 6/7/94

TO: Tom Payzant

ORGANIZATION:

PHONE NUMBER:

FAX NUMBER: 205-0303

FROM:

PHONE NUMBER:

MESSAGE: Gaynor - I have placed a ✓ by those I think are essential.
Tom 6/7/94

CONFIDENTIALITY NOTICE

THIS TRANSMISSION IS INTENDED FOR AND RESTRICTED TO THE NAMED ADDRESSEE ONLY. IT MAY CONTAIN CONFIDENTIAL AND/OR PRIVILEGED INFORMATION. IF YOU RECEIVE THIS TRANSMISSION IN ERROR. YOU ARE NOTIFIED THAT YOU ARE PROHIBITED FROM READING, COPYING, OR DISSEMINATING THE TRANSMISSION. PLEASE CALL 202-401-3000 TO ARRANGE FOR RETURN OF ANY TRANSMISSION SET IN ERROR. THANK YOU.

4 **PAGE(S) TO FOLLOW**

UNITED STATES DEPARTMENT OF EDUCATION

OFFICE OF THE SECRETARY

June 7, 1994

MEMORANDUM

TO: Tom Payzant

FROM: Gaynor McCown

SUBJECT: July Meeting

The attached list a compilation of names submitted to me by different people on our planning committee. Included are the names of people from foundations, non-profits, universities, and state and local agencies. Bill Galston and I have gone through the original list several times and have tried to limit the number as much as possible. In addition to the names on this list, we will add federal policy-makers and individuals who work in schools. We will limit the federal officials to 15 and I am working on getting the names of four people who work in the schools.

Meanwhile, we would like to narrow the attached list down to 30 people (the current number is 40) and would appreciate your help. Please look over these names and indicate the 30 names you think must be part of the meeting. Also, if you think someone is missing, let me know.

The conference room can comfortably seat 45 around a table and there will be plenty of room for chairs behind the table. While we want to keep the meeting as close to 35 as possible, it is nice to know we have some flexibility.

I would appreciate getting this list back quickly as we want to send the invitations out by the end of this week. Please fax it to me at 456-7028.

Many thanks for your help.

July Meeting
School Linked Comprehensive Services

FOUNDATIONS

Judy Chynoweth, Foundation Consortium for School Linked Services

Jan Levy, Danforth Foundation

Tony Chipelone, Annie E. Casey Foundation

Doug Nelson, Annie E. Casey Foundation

Jane Quinn, DeWitt Wallace-Reader's Digest Fund

Kent McGuire, Lilly Foundation

Ruby Takinishi, The Carnagie Council on Adolescence

Valora Washington, The Kellogg Foundation

NON-PROFIT ORGANIZATIONS

Phil Coltoff, Children's Aid Society, NYC

Karla Rubinger, The Conservation Company

Michelle Cahill, Fund for the City of New York

Karen Pittman, Center for Youth Development and Policy Research, AED - Washington

Geoff Canada, Rheedlen, NYC

Angela Blackwell, Urban Strategies Council

Otis Johnson, New Futures, Savannah

Chris Baca, Youth Development Inc., Albuquerque

Cliff Johnson, Children's Defense Fund

Kent Amos, Urban Family Institute, Washington, D.C.

Sarah Shuptrine, President, The Southern Institute on Children and Families

Ralph Smith, Philadelphia Children's Network

William Morrill, Mathtec and National Center for Service Integration

Judy Carter, Family Resource Coalition

UNIVERSITIES

Milbrey McLaughlin, Stanford

Lee Schorr, Harvard Center for Effective Services

Heather Weiss, Harvard

Ed Zigler, Schools of the 21st Century - Yale (or Lynn Kagan)

Larry Aber, Columbia Teachers College, NYC

STATE POLICY MAKERS

Ed Tettleman, New Jersey State Education Department

Nancy Grasmick, State Superintendent of Schools, Maryland

Conrad Hogan, Director of Human Resources, Vermont

Gary Stengler, State Budget Director, Missouri

LOCAL POLICY MAKERS

Donald Fraser, former Congressman and Minneapolis

Bob Donofrio, Superintendent, Phoenix, AZ

Charles Terrell, Superintendent, Hickman, Kentucky

Jeanne Jehl, Administrator on Special Assignment, San Diego
(or Bertha Pendleton, Superintendent of Schools, San Diego)

Maria Ellena Orrega, Formerly Director of Family Place, Washington (or Barbara Kamara, Executive Director, Office of Ealry Childhood Development)

Khatib Waheed, Director, Caring Communities, St. Louis

Tony Alvarez, Superintendent - District Four, New York City

Yoland Trevino, Vaughn Center in LA

OTHER

Joy Dryfoos, Author

UNITED STATES DEPARTMENT OF EDUCATION

OFFICE OF THE SECRETARY

June 7, 1994

FAX
(314) 862-2003

MEMORANDUM

TO: Jan Levy

FROM: Gaynor McCown

SUBJECT: July Meeting

The attached list a compilation of names submitted to me by different people on our planning committee. Included are the names of people from foundations, non-profits, universities, and state and local agencies. Bill Galston and I have gone through the original list several times and have tried to limit the number as much as possible. In addition to the names on this list, we will add federal policy-makers and individuals who work in schools. We will limit the federal officials to 15 and I am working on getting the names of four people who work in the schools.

Meanwhile, we would like to narrow the attached list down to 30 people (the current number is 40) and would appreciate your help. Please look over these names and indicate the 30 names you think must be part of the meeting. Also, if you think someone is missing, let me know.

The conference room can comfortably seat 45 around a table and there will be plenty of room for chairs behind the table. While we want to keep the meeting as close to 35 as possible, it is nice to know we have some flexibility.

I would appreciate getting this list back quickly as we want to send the invitations out by the end of this week. Please fax it to me at 456-7028.

Many thanks for your help.

400 MARYLAND AVE., S.W. WASHINGTON, D.C. 20202

UNITED STATES DEPARTMENT OF EDUCATION

OFFICE OF THE SECRETARY

June 7, 1994

MEMORANDUM

TO: Peter Edelman

FROM: Gaynor McCown

SUBJECT: July Meeting

The attached list a compilation of names submitted to me by different people on our planning committee. Included are the names of people from foundations, non-profits, universities, and state and local agencies. Bill Galston and I have gone through the original list several times and have tried to limit the number as much as possible. In addition to the names on this list, we will add federal policy-makers and individuals who work in schools. We will limit the federal officials to 15 and I am working on getting the names of four people who work in the schools.

Meanwhile, we would like to narrow the attached list down to 30 people (the current number is 40) and would appreciate your help. Please look over these names and indicate the 30 names you think must be part of the meeting. Also, if you think someone is missing, let me know.

The conference room can comfortably seat 45 around a table and there will be plenty of room for chairs behind the table. While we want to keep the meeting as close to 35 as possible, it is nice to know we have some flexibility.

I would appreciate getting this list back quickly as we want to send the invitations out by the end of this week. Please fax it to me at 456-7028.

Many thanks for your help.

400 MARYLAND AVE., S.W. WASHINGTON, D.C. 20202

- Leadership from the administration will find a receptive audience.
- Chris Harris - Council on Foundations 466-6512 > Jim Joseph
- Sector Library - MATHEMATICA

MATHEMATICA

results of conference

Mid-September	White House identifies key areas to be addressed and asks agencies, or where appropriate, interagency teams, to develop plans for addressing issues
Late-October	Agencies share plans, including proposed changes in regulations, policy guidance, and where appropriate, legislation and proposed improvements in technical assistance, dissemination, etc....
	White House and agencies identify priorities and strategies and set timetables for implementing priority proposals.

I have scheduled a meeting with you on Friday. I am travelling with the Secretary that day and will be unable to meet. I will call Patrick or Geoff to schedule another time.

I will look forward to speaking to you soon.

COPY

MEMORANDUM

TO: Judy Wurtzel

FROM: Gaynor McCown

SUBJECT: Financing of Integrated Service Programs

I have attempted to obtain detailed cost data on the various programs I have researched. However, this information is not readily available. Due to the nature of the program structure, determining financing is difficult.

The most detailed analysis of funding has been done by TAP (The Austin Project). I am attaching a copy of the estimated cost of ASCEND (the comprehensive strategy of The Austin Project). There are some pieces of this which may be helpful to you.

The cost information of other programs is fairly sketchy. For example, each Beacon center is funded at $500,000 per year. Therefore, the average cost per year/per child is $500-$1000, depending on the size of the school. However, this does not include services already provided by the school system. This is the funding made available specifically for the Beacon program.

Similarly, the Children's Aid Society estimates its cost at $976 per year/per child. As you can see in the letter attached, they compare this cost to the average public school which spends on average $6,300 per year/per child. However, the amount of money the New York City Board of Education spends per year/per child at IS 218 is not factored in here. These other cost have to be factored into the budget in order to make a fair comparison.

The costs of these programs should not be measured solely as increments to the education budget, since they also provide significant health and community services which otherwise would be provided by community centers and health clinics. The possible savings here could be substantial but no significant research has been done to prove this. However, the Children's Aid Society has indicated that, by locating its health and social services in the school, they are able to spend 90 cents of every dollar on service delivery as opposed to the average 65 cents. In addition, there is a savings on rent, utilities, insurance and maintenance which would fall under the normal operating costs of the school rather than a completely separate center.

It is apparent that further analysis of the costs of these programs needs to be done. However, I hope this gives you some insight into what is currently available.

ASCEND
Estimated Costs
Steady-State

I. Neighborhood Operations (per neighborhood)

Component/Service Population	Staffing	Estimated Cost[1]	Cost Calculation Assumptions	
A. FAMILY EDUCATION & SUPPORT CENTER:				
Adult literacy 200 persons per year	3.5 Adult literacy instructors	$ 117,600	**Service:** **Cost base:**	26 weeks, 10 hours per week, 10 person group: 57 students per teacher per year = 3.5 FTE teachers. $24,000 for certified adult education teachers.
Parenting education 250 parents of children, ages birth through 2	2.0 Parent educators	$ 70,000	**Service:** **Cost base:**	Center-based (15 hours per parent) for 200 parents; home-based (25 hours) for 50 parents: 4250 service hours = 2.5 FTE parent educators. $ 20,000 FTE for parent educators.
Parents-As-Teachers 350 parents of children from conception to age 3, and ages 10 to 14 per year	14 Parent/teachers	$ 231,000[2]	**Service:** **Cost base:**	Home-based, visits of an average duration of 45 minutes, weekly for the 1st year, bi-weekly for the 2nd year, and monthly for the 3rd year. $15,000 FTE for parent/teachers (caseloads of 20, 40 & 75).
Child/spouse protective care 40 families per year[3]	1.0 Family counselor 1.0 Service coordinator Contract costs	$ 36,400 $ 29,400 $ 114,200 $ 180,000	**Service:** **Cost base:**	Average of 6 weeks of 24 hour secure residential care, primary health care and counseling (6 hours per week). $26,000 FTE for family counselors; $ 21,000 FTE for coordinators.Secure housing, food, laundry and health = $ 68 per day.
Short-term respite care 170 children per year[4]	1.0 Child care coordinator 1.0 Night coordinator	$ 32,200 $ 19,800 $ 52,000	**Service:** **Cost base:**	Average of 24 hours of secure residential care and 40 hours of secure developmental day care per year. $ 23,000 FTE for developmental day care staff; $ 18,000 FTE for night care staff.

Component/Service Population	Staffing	Estimated Cost[1]	Cost Calculation Assumptions	
Co-op housing/mentoring for homeless families[5] 20 families per year	1.0 Family counselor 0.5 Service coordinator Contract costs	$ 36,400 $ 14,700 $ 76,160 $ 127,260	**Service:** **Cost base:**	Average of 8 weeks of 24 hour secure residential care, primary health care, mentoring and family counseling (six hours per week). $26,000 FTE for family counselors; $ 21,000 FTE for service coordinators. Housing and food = $ 68 per day.
Family preservation services 40 families in crisis per year	2.0 Clinical psychologists 2.0 Social workers 2.0 Service coordinators	$ 126,000 $ 84,000 $ 78,400 $ 288,400	**Service:** **Cost base:**	Average of 6 weeks of intensive (up to 24 hour) family counseling and support provided by 3 person team. $45,000 FTE for clinical psychologist; $ 30,000 FTE for clinical social worker; $ 28,000 FTE for service coordinators.
Family counseling 100 families per year	0.5 Clinical psychologist 0.5 Social worker	$ 31,500 $ 21,000 $ 52,500	**Service:** **Cost base:**	Family therapy, 2 hours per week, 10 weeks. $45,000 FTE for clinical psychologists; $ 30,000 for clinical social workers.
Family housekeeping[6] 20 families per year[7]	5.0 Family housekeepers	$ 166,000	**Service:** **Cost base:**	Average of 90 days of live-in or single-family, 24-hour parenting care and housekeeping. Average of $24,000 FTE for family housekeeping[8].
Substance abuse counseling 100 pregnant women and mothers per year	.25 Substance abuse counselor	$ 19,600	**Service:** **Cost base:**	Average of 3 weeks of counseling, 3 hours per week. $28,000 FTE for substance abuse counsellors.
Child support assistance 80 custodial parents/children per year	1.0 Child support counselor Net payment from fund	$ 39,200 $ 48,000 $ 87,000	**Service:** **Cost base:**	Assistance in collecting child support due to custodial parent (all collections are pased-through). Payment of guaranteed child support while in default. $28,000 FTE for child support counsellors; recovery rate of 80% against absent parent with child support obligation. Assume average yearly obligation of $ 3000.
Family advocacy support 450 families per year	9.0 Family advocates	$ 270,900	**Service:** **Cost base:**	Comprehensive family advocacy (caseload of 50). $22,000 FTE for family advocates; average caseload of50
Case coordination support	1.0 Clerical support	$ 21,000		

Component/Service Population	Staffing	Estimated Cost[1]	Cost Calculation Assumptions
FERC management	1.0 FERC director 2.0 Information aides	\$ 56,000 \$ 50,400 \$ 106,400	
TOTAL		**\$ 1,789,660**	
B. EARLY CARE & EDUCATION			
Developmentally appropriate child care (salary supplement) 204 children ages 0 through 3[9] per year	40 Child Care specialists	\$ 1,326,000	**Service:** 9-hour developmental day care 5 days per week, 50 weeks per year. **Cost base:** An average family tuition supplement of \$ 6500 will permit parents of a pre-school child (ages 0-3) to purchase high quality developmental day care where the average salary of child care providers equals 80% of AISD base salary (i.e., \$18,400).
Head Start expansion 110 children ages 3 and 4[10] per year	- Tuition payment	\$ 715,000	**Service:** Comprehensive Head Start program or equivalent. **Cost base:** Average cost of Head Start is \$ 6500[11] per child per year.
Early childhood link 250 children ages 3 through 7 per year	1.0 Early Childhood Link Coordinator - Early elementary teachers (release time) - Early care staff (release time)	\$ 49,000 \$ 28,580 \$ 19,305 \$ 96,885	**Service:** Effective communication linkage between early care staff and staff of elementary school grades K through 2nd: 2, 45-minute conferences at age 3; four, 45-minute conferences at age 4; six, 45 minute conferences at ages 5 and 6; 2, 45 minute conferences at age 7 (35% time allowance for transportation). **Cost base:** \$ 35,000 FTE for early childhood link coordinator. \$ 28,000 FTE for early elementary grade teachers \$ 18,400 FTE for early care staff
TOTAL		**\$ 2,137,885**	

Component/Service Population	Staffing	Estimated Cost[1]	Cost Calculation Assumptions
C. EARLY CARE HEALTH CENTER			
Visiting Nurses 225 children ages conception through 2 & 360 parents per year	4.0 Visiting nurses	$ 156,800	**Service:** Home-based, visits of an average duration of 45 minutes, bi-weekly during pregnancy, weekly during the child's 1st year, bi-weekly during the child's 2nd year. Cost base: $28,000 FTE for visiting nurses (caseloads of 25 & 50).
Preventive health care[12] 340 children ages birth through 5 per year	1.00 Nurse practitioner 0.25 Pediatrician 0.15 Dentist	$ 39,200 $ 35,000 $ 16,800 $ 91,000	**Service:** Quarterly well-baby visits (45 minutes) and routine immunization. **Cost base:** $100,000 FTE for pediatricians; $ 75,000 FTE for dentists; $ 28,000 FTE for nurse practitioners.
Primary health services 340 children ages birth through 5 and 150 mothers per year	0.25 Pediatrician 0.50 Obstetrician/ Gynecologist 0.75 Nurse practitioner - Child birth costs	$ 35,000 $ 70,000 $ 29,995 $ 225,000 $ 359,995	**Service:** Nine primary care clinic visits (30 minutes) per year; 12 pre-natal visits (30 minutes), child birth and 3 post-partum visits (30 minutes). **Cost base:** $100,000 FTE for pediatricians & OB/GYN; $ 28,000 FTE for nurse practitioners; $3000 for additional child birth costs (in-patient).
Mental health services 340 children ages birth through 5; 150 mothers per year	0.10 Psychiatrist 0.25 Clinical psychologist 0.50 Clinical social worker	$ 14,000 $ 13,250 $ 21,000 $ 48,250	**Service:** Treatment of 50 mothers for pre-natal anxiety and post-partum depression (2 hours per week, 8 weeks); 25 children for behavior problems (2 hours per week, 12 weeks); 50 psychological assessments (5 hours). **Cost base:** $100,000 FTE for psychiatrists; $ 45,000 FTE for clinical psychologists; $ 30,000 FTE for clinical social workers.
Substance abuse treatment (maternal) 75 women per year	3.0 Rehabilitation counselors - Contract costs	$ 109,000 $ 71,800 $ 180,000	**Service:** 6 weeks of residential care, primary health care and family counseling (6 hours per week) for 25 women per year; 18 weeks of counseling (6 hours per week) for 50 women per year. **Cost base:** $26,000 FTE for rehabilitation counselors; secure housing, food, laundry and health = $ 68 per day.
Dental services 340 children ages birth through 5 per year	0.25 Dentist 0.25 Dental hygienist	$ 28,000 $ 7,000 $ 35,000	**Service:** Routine dental care (1 hour) twice yearly for all children. **Cost base:** $ 80,000 FTE for dentists; $ 20,000 FTE for dental hygienists.

Component/Service Population	Staffing	Estimated Cost[1]	Cost Calculation Assumptions	
Early health care management	1.0 Early health care center manager 1.0 Information aide	$ 49,000 $ 25,200 $ 74,000		
TOTAL		**$ 945,045**		
D. ELEMENTARY & MIDDLE SCHOOLS				
Communities-in-Schools campus-based social services 2 elementary schools, 1 middle school	1 Coordinator 4 Social workers	$ 49,000 $ 126,000 $ 175,000	**Service:** **Cost base:**	Provides social services within elementary and middle schools to prevent school drop-out. $35,000 FTE for coordinators; $30,000 FTE for social workers.
Career exploration (elementary)	1 Career coordinator	$ 39,120	**Service:** **Cost base:**	Provide career exploration in two elementary schools. $28,000 FTE for career coordinators.
A+ coordination 2 elementary schools	1 A+ coordinator	$ 49,000	**Service:** **Cost base:**	Coordinate implementation of A+ program at two AISD elementary schools. $35,000 FTE for A+ coordinators.
A+ curriculum development 2 Elementary School	1 Curriculum developer	$ 42,000	**Service:** **Cost base:**	Develop curriculum for A+ program in two AISD elementary schools. $30,000 FTE for curriculum developers.
Joint Enterprise Team 40 elementary and middle school staff & administrators	- Release time @ 20% FTE	$ 288,000	**Service:** **Cost base:**	Joint enterprise team activities (.20 FTE). $36,000 FTE for average teacher/administrator.
New computer equipment	- Equipment	$ 300,000[13]		
Networking of computers	- Installation	$ 150,000		
TOTAL		**$ 1,043,120**		

Component/Service Population	Staffing	Estimated Cost[1]	Cost Calculation Assumptions
E. ELEMENTARY SCHOOL-BASED HEALTH SERVICES			
School Nursing 450 school children	0.5 School nurse	$ 17,500	**Service:** Supplement current school nursing services (@ .30 FTE). **Cost base:** $25,000 FTE for school nurses.
Preventive health care 450 school children per year	0.35 Nurse practitioner 0.10 Pediatrician	$ 13,720 $ 14,000 $ 27,720	**Service:** Annual EPSDT screening and routine immunization. **Cost base:** $100,000 FTE for pediatricians; $ 28,000 FTE for nurse practitioners.
Primary health services 450 school children per year	0.65 Nurse practitioner 0.40 Pediatrician	$ 25,480 $ 56,000 $ 81,480	**Service:** Six primary care clinic visits (30 minutes) per year. **Cost base:** $100,000 FTE for pediatricians; $ 28,000 FTE for nurse practitioners.
Mental health services 450 school children per year	0.2 Psychiatrist 1.0 Clinical psychologist 1.0 Clinical social worker	$ 28,000 $ 63,000 $ 42,000 $ 133,000	**Service:** Average of 16 weeks (3 hours per week) for 75 children and families for behavior problems; average of 100 psychological assessments (5 hours per assessment) per year; average of 8 hours per week on joint enterprise team. **Cost base:** $100,000 FTE for psychiatrists; $45,000 FTE for clinical psychologists; $30,000 for clinical social workers.
Dental services 450 school children per year	0.5 Dentist 0.5 Dental hygienist	$ 56,000 $ 14,000 $ 70,000	**Service:** Routine dental care twice yearly for all children. **Cost base:** $ 80,000 FTE for dentists; $ 20,000 FTE for dental hygienists.
Sick-child care 705 children ages 1 through 10 per year	0.5 School nurse	$ 19,600	**Service:** Sick care (8 hours per day care) for 400 children, 5 days per year. **Cost base:** $ 25,000 for school nurses.
ESBHS Management	1.0 Early health care center manager 1.0 Information aide	$ 49,000 $ 25,200 $ 74,000	
TOTAL		**$ 423,300**	

Component/Service Population	Staffing	Estimated Cost[1]	Cost Calculation Assumptions	
F. WRAP-AROUND CHILD CARE 210 children ages 3 through 10[14] per year	1.0 Child care coordinator 6.5 Teachers [30 Volunteers]	\$ 42,000 \$ 245,000 \$ 287,000	**Service:** **Cost base:**	Developmental child care (4 hours per day) for 38 weeks and 9 hours per day for 14 weeks. Staffing at 1 staff and 2 or 3 volunteers for 14 children. Child care coordinators at \$ 30,000 FTE; child care teachers FTE at \$ 27,000.
TOTAL		**\$ 287,000**		
G. YOUTH OPPORTUNITY CENTER				
After-school support & tutoring 300 students ages 10 through 17 per year	1.0 Coordinator 12 Teacher/tutors 5.0 Homework supervisors	\$ 50,400 \$ 237,600 \$ 82,500[15] \$ 370,580	**Service:** **Cost base:**	300 students 50%) in supervised homework (1.5 hour per day), tutoring (1 hour per day) and career development (.5 hours per day) for 38 weeks. Staffing: 2 children per teacher tutor, and 1 homework supervisor and 1 volunteer for each 15 students. Coordinators at \$ 36,000 FTE; teacher/tutors at \$ 18,000 FTE; homework supervisors at \$ 16,000 FTE.
Career education 225 children ages 11 through 13 per year	1.0 Career education teacher	\$ 49,000	**Service:** **Cost base:**	Classroom and field instruction (3 hours per week for 38 weeks. Career Education Teachers at \$ 35,000 for 15 children.
Work experience/summer employment 100 adolescents for work experience, and 200 adolescents for summer employment per year	3.0 Work experience staff - Stipends - Summer wages	\$ 117,600 \$ 136,800 \$ 97,440 \$ 351,840	**Service:** **Cost base:**	Supervised work experience for 12 hours per week, for 38 weeks; full-time summer work experience for 14 weeks. Work experience coordinators at \$ 28,000 FTE; stipends at \$3 per hour; summer wages at \$4.35 per hour.
Mentoring & peer support 300 children ages 10 through 17 per year	2.0 Mentoring staff [100 volunteers]	\$ 67,200	**Service:** **Cost base:**	Mentoring and/or peer support services (average: 1 hour per day, 2 days per week) for 52 weeks. Mentoring staff at \$ 24,000 FTE.
Recreation 400 children[16] ages 11 through 18 per year	3.5 Recreation staff	\$ 56,320[17]	**Service:** **Cost base:**	Recreation services (average: 3 hours per day, 2 days per week) for 52 weeks. Recreation staff at \$ 16,000 FTE.

Component/Service Population	Staffing	Estimated Cost[1]	Cost Calculation Assumptions	
Upward Bound 50 children (ages 14 through 17) per year	2.0 Upward bound staff [30 faculty volunteers]	$ 100,800	**Service:**	Educational enrichment and preparation for higher education (8 hours per week) for 38 weeks.
			Cost base:	Upward bound coordinator at $ 36,000 FTE [volunteer teacher/tutors].
Homeless teen mothers (transition) 12 homeless teen families[18] per year	0.5 Family Counselor - Contract costs	$ 19,600 $ 64,320 $ 83,920	**Service:**	Average of 8 weeks of 24-hour residential care, primary health care, mentoring and family counseling (six hours per week), and education.
			Cost base:	$28,000 FTE for family counselors; education = $ 2000 per teen; secure housing, food and primary health care = $ 60 per day.
Ex-youth offenders (transition) 80 ex-youth offenders per year	2.0 Transition coordinators - Contract costs	$ 64,400 $ 294,000 $ 358,400	**Service:**	Average of 8 weeks of residential services, mentoring and education/job training; 4 hours per week of counseling.
			Cost base:	$23,000 FTE for transition coordinator; education and/or job training = $ 2000 per person; housing, food and primary health care = $ 30 per day.
Rehabilitating substance abusers (transition) 30 maternal and 70 adolescent substance abusers per year	1.0 Rehabilitation counselors - Contract costs	$ 39,200 $ 368,000 $ 407,200	**Service:**	Average of 8 weeks of residential services, primary health care, mentoring and education/job training; 8 hours per week of group counseling (4 persons in each group).
			Cost base:	$28,000 for rehabilitation coordinators; education and/or job training = $ 2000 per person; housing, food, and primary health care = $ 30 per day.
Adolescents in foster care (transition) 15 adolescents per year	- Contract costs	$ 70,950	**Service:**	Average of 13 weeks of housing, mentoring and job training.
			Cost base:	Education and/or job training = $ 2000 per person; housing, food, laundry and health = $ 30 per day.
Follow-on services 265 persons per year[19]	6.0 Follow-On specialists	$ 210,000	**Service:**	Follow-on services, including monthly case advocacy reviews, 4 hours per month.
			Cost base:	$25,000 for follow-on specialists.
Case coordination support	1.0 Clerical support	$ 21,000		

Component/Service Population	Staffing	Estimated Cost[1]	Cost Calculation Assumptions
YOC management	1.0 YOC Director 1.0 Residential coordinator 2.0 Information aides	\$ 70,000 \$ 42,000 \$ 44,800 \$ 156,000	
TOTAL		**\$ 2,303,210**	
H. YOC-BASED HEALTH SERVICES			
Preventive health care 525 adolescents in grades 6 through 12	0.25 Obstetrician/Gynecologist 0.10 Family practitioner 0.20 Nurse practitioner	\$ 35,000 \$ 14,000 \$ 7,840 \$ 56,840	**Service:** Screening and routine immunization: *males*: 1 (45 minute) check-up each year; *females*: 1, 45 minute check-ups each year. **Cost base:** \$100,000 FTE for family practitioners and obstetrician/ gynecologists; 28,000 FTE for nurse practitioners.
Family planning 190 adolescents in grades 8 through 12	0.20 Obstetrician/Gynecologist 0.50 Nurse practitioner	\$ 28,000 \$ 39,200 \$ 67,000	**Service:** *Females*: 1, 45 minute family planning consultation per year. **Cost base:** \$100,000 FTE for OB/GYN; \$ 28,000 FTE for nurse practitioners.
Primary health services[20] 525 adolescents in grades 6 through 12	0.30 Obstetrician/ Gynecologist 0.20 Family practitioner 0.50 Nurse practitioner	\$ 42,000 \$ 28,000 \$ 19,600 \$ 89,600	**Service:** An average of 6 primary care clinic visits (30 minutes) per year. **Cost base:** \$100,000 FTE for family practitioners and obstetrician/ gynecologists; \$ 28,000 FTE for nurse practitioners.
Mental health services 525 adolescents in grades 6 through 12	0.25 Psychiatrist 1.50 Clinical psychologists 1.00 Clinical social worker	\$ 35,000 \$ 95,500 \$ 42,000 \$ 172,500	**Service:** An average of 16 weeks of treatment of 75 children and families for behavior problems (3 hours per week); 100 psychological assessments (5 hours per assessment); and 8 hours per week on Joint Enterprise Team. **Cost base:** \$100,000 FTE for psychiatrists; \$ 45,000 FTE for clinical psychologists; and \$ 30,000 for clinical social workers.
Substance abuse treatment 75 adolescents per year	3.5 Rehabilitation counselors - Contract costs	\$ 127,400 \$ 71,400 \$ 198,800	**Service:** 6 weeks of residential care, primary health care and counseling (12 hours per week) for 25 adolescents per year; 18 weeks of counseling (6 hours per week) for 50 adolescents per year. **Cost base:** \$26,000 FTE for rehabilitation counselors; secure housing, food, laundry and health = \$ 68 per day.

Compoi nt/Service Population	Staffing	Estimated Cost[1]	Cost Calculation Assumptions
Dental services 525 adolescents in grades 6 through 12	0.5 Dentist 0.5 Dental hygienist	$ 56,000 $ 14,000 $ 70,000	**Service:** Routine dental care twice yearly for all children. **Cost base:** $ 80,000 FTE for dentists; $ 20,000 FTE for dental hygienists.
Sick-child care 225 adolescents in grades 6 through 9	0.3 School nurse	$ 10,500	**Service:** Sick care (8 hours per day care) for 225 children, 2 days per year. **Cost base:** $ 25,000 for school nurses.
YOC Clinic management	1.0 YOC health clinic manager 0.5 Residential coordinator 1.0 Information specialist	$ 49,000 $ 21,000 $ 25,200 $ 95,200	
TOTAL		**$ 760,440**	
I. NEIGHBORHOOD ACTIVITIES			
Neighborhood improvement grants All residents	0.5 Grant coordinator - Grant amounts	$ 21,000 $ 150,000 $ 171,000	**Service:** 10 to 15 improvement grants to neighborhood-based groups for improvement to capital infrastructure and public areas within the pilot neighborhood. **Cost base:** $ 30,000 FTE for grant coordinator; $ 150,000 for improvement grants.
Community policing All residents	3.0 Community policing staff - Training costs	$ 84,000 $ 50,000 $ 134,000	**Service:** Community policing within the pilot neighborhood. **Cost base:** $ 20,000 FTE for community policing staff; $ 50,000 for resident training.
Owner-occupied home renovation 50 resident home owners & 25 adolescents	3.0 Construction trainers 25 Work stipends - Construction materials & equipment	$ 147,000 $ 108,375 $ 225,000 $ 480,375	**Service:** Home renovation and refinancing of 50 owner-occupied homes within pilot neighborhood. Training (50%) and employment (50%) of 25 unemployed neighborhood youth. **Cost base:** $ 35,000 FTE for construction trainers; $ 4.25 per hour for wages (50% FTE).

Component/Service Population	Staffing	Estimated Cost[1]	Cost Calculation Assumptions	
Rental housing cooperative 100 residents	- Down payment Interest Principal	$ 250,000 $ 135,000 $ 112,500 $ 497,500	**Service:** **Cost base:**	Purchase, renovation and maintenance of rental housing units for 100 persons within the Blackshear neighborhood. Down payment (10%), interest (6% per annum) and principal (over 20 years) on Development Bank loan to neighborhood cooperative of $ 2.5 million to purchase and renovate 40-50 rental housing units; 100 % county property tax rebate during first 10 years, 50% rebate during balance of purchase period.
Neighborhood organizations All residents	- Rent 1.0 Support staff - Incidental costs	$ 3,000 $ 15,000[21] $ 5,000 $ 23,000	**Service:** **Cost base:**	Support of all neighborhood organizations within elementary school attendance areas; coordination of elderly volunteers. $ 15,000 FTE for support staff; $ 250 per month rent.
TOTAL		**$ 1,305,875**		
GRAND TOTAL - Neighborhood Operations		**$ 10,995,535**		

II. Community-Wide Operations

Component/Service Population	Staffing	Estimated Cost[22]	Cost Calculation Assumptions	
J. SECONDARY EDUCATION[23]				
Tech-prep pathways and courses[24] 250 students - 1st year	1.0 Education/training design consultant 4.0 School-to-work coordinators[25]	$ 56,000 $ 156,800 $ 212,000	**Service:** **Cost-base:**	Tech-prep courses for high school juniors and seniors[26]; 3 two-year, tech-prep pathways in 12 different high schools. $40,000 FTE for education/training design consultants and school-to-work coordinators.
School academies 250 students - 1st year	1.0 Education/training design consultant 4.0 School-to-work coordinators[26]	$ 56,000 $ 156,800 $ 212,000	**Service:** **Cost-base:**	Vocational education for high school juniors and seniors[26]; 1 school academy in 12 different high schools. $ 40,000 FTE for education/training design consultants and school-to-work coordinators.

Component/Service Population	Staffing	Estimated Cost[22]	Cost Calculation Assumptions
Youth apprenticeships 100 students - 1st year	4.0 School-to-work coordinators[26] 3.0 Industry liaison staff - Stipend (juniors)[27] - Stipend (seniors)[28] - Performance incentives - Industry committees	\$ 156,800 \$ 168,000 \$ 165,000 \$ 245,500 \$ 15,000 \$ 1,500,800[29] \$ 2,235,300	**Service:** Youth apprenticeship training of AISD high school juniors and seniors[26]. **Cost-base:** \$ 40,000 FTE for school-to-work coordinators and industry liaison staff; 50 junior year students receiving \$ 3,000 stipends per year[30] and 50 senior year (\$4,510 in stipends per year[31]); performance incentives of \$600 per student paid to 25 high performing students; 15 industry steering committees with annual operating costs of \$ 200,000 each.
TOTAL		**\$ 2,659,300**	
K. POST-SECONDARY[32] EDUCATION/TRAINING[33]			
Youth apprenticeship 50 post-secondary students - 1st year	- Stipend (Year 1)[34] - Stipend (Year 2)[35] - Performance incentives - Industry committees	\$ 178,750 \$ 206,250 \$ 15,000 \$ 1,500,000[36] \$ 1,900,000	**Service:** Youth apprenticeship training of post-secondary youth. **Cost-base:** 25 post-secondary, Year 1 students receiving \$ 6,500 stipends per year[37] and 25 post-secondary, Year 2 students receiving \$ 7,500[38] in stipends per year; 15 industry steering committees with annual operating costs of \$ 200,000 each.
Post-secondary financial support 50 post-secondary students - 1st year	- Tuition and support grants	\$ 900,000	**Service:** Tutition and support grants for low-income youth enrolling in higher education programs. **Cost-base:** 50 higher education tuition and support grants for undergraduate education at an average of \$ 18,000 per year for each participant.
Improved retention of UT low-income students 100 undergraduates per year	- Support services	\$ 100,000	**Service:** Academic support and personal counseling. **Cost-base:** 100 low-income undergraduates from the greater Austin area at \$ 1000 per student per year.
Basic skills & work skills training 200 unemployed youth & adults per year	- Contract costs - Stipends	\$ 620,000 \$ 1,440,000[39] \$ 2,060,000	**Service:** An average of 180 days of basic academic skills training and work skills training for unemployed youth and adults. **Cost-base:** Contract costs of \$ 3,100 for each training participant; stipends of \$5 per hour.

Component/Service Population	Staffing	Estimated Cost[22]	Cost Calculation Assumptions	
Pre-employment job skills training 350 unemployed youth & adults per year	- Contract costs - Stipends	$ 1,225,000 $ 1,260,000[40] $ 2,485,000	**Service:** **Cost-base:**	An average of 90 days of intensive, pre-employment job skills training for unemployed youth and adults with basic academic and work skills. Contract costs of $ 3,500 for each training participant; stipends of $5 per hour.
On-the-job training 150 newly employed youth and adults per year	- Contract costs	$ 375,000	**Service:** **Cost-base:**	An average of 60 days of on-the-job training for formerly unemployed youth and adults with basic academic and work skills who have completed intensive, pre-employment training. Contract costs of $ 2,500 for each training participant.
Upward-mobility training 50 low-wage employees - 1st year	- Contract costs	$ 150,000	**Service:** **Cost-base:**	An average of 480 hours per years of upward mobility training for formerly unemployed youth and adults participating in the wage subsidy employment program. Contract costs of $ 3,000 for each training participant.
Management training 40 candidates per year	- Contract costs	$ 640,000	**Service:** **Cost-base:**	An average of 180 days of management training for residents of low-income neighborhoods. Contract costs of $ 16,000 for each training participant.
Entrepreneur training & support 10 candidates per year	- Contract costs	$ 160,000	**Service:** **Cost-base:**	An average of 180 days of entrepreneurial training for residents of low-income neighborhoods. Contract costs of $ 16,000 for each training participant.
Human services job training 10 candidates - 1st year	- Tuition, support and stipend allowance	$ 200,000	**Service:** **Cost-base:**	Full-time academic training for position of nurse practitioner. Tutition, support and stipend allowance of $ 20,000 for each participant.
TOTAL		**$ 8,970,000**		

Component/Service Population	Staffing	Estimated Cost[22]	Cost Calculation Assumptions
L. JOB DEVELOPMENT & CREATION			
Job restructuring assistance 25 businesses	- Consulting assistance	$ 56,250	**Service:** Average of 30 hours of consulting assistance to community businesses seeking to redesign current employment structures to create an increased number of $7 to $9 per hour jobs. **Cost-base:** Consulting assistance at $ 75 per hour.
Job creation assistance 2 businesses	- Tax abatement	$ 250,000	**Benefit:** Abatement of local taxes for businesses electing to locate in low-income neighborhoods of Austin. **Cost-base:** Average first year abatement of $ 125,000.
TOTAL		**$ 306,250**	
GRAND TOTAL		**$ 11,935,550**	

III. Overall Management Costs[41]

Component	Staffing	Estimated Cost[42]	Cost Calculation Assumptions
M. ASCEND MANAGEMENT			
Steering committee	2 Co-chairs	$ 140,000	Estimated FTE salary is $ 50,000 per year.
Service coordination	1 Manager 10 Service coordinators	$ 56,000 $ 448,000 $ 504,000	Estimate is based on a ratio of 1 service coordinator to 6 joint enterprise teams; $ 40,000 FTE salary for manager; $32,000 FTE salary for service coordinators.
Joint enterprise teams	30 JET coordinators 30 JET support staff	$ 1,050,000 $ 672,000 $ 1,722,000	Estimate is based on a ratio of 1 joint enterprise team for every 150-200 pilot neighborhood residents; $ 25,000 FTE salary for team coordinators; $ 16,000 FTE salary for support staff.
Neighborhood organizations	2 Neighborhood liaison staff	$ 78,400	Estimate is based on $28,000 FTE salary for neighborhood liaison staff.

Component	Staffing	Estimated Cost[42]	Cost Calculation Assumptions
Family advocates	1 Family advocate coordinator	$ 42,000	Estimate is based on $30,000 FTE salary for family advocacy coordinator.
Management information, monitoring & evaluation staff	1 Manager 5 Support staff	$ 56,000 $ 210,000 $ 266,000	Estimate is based on $ 40,000 FTE salary for manager; $30,000 average FTE salary for support staff.
Audit and accounting staff	1 Manager 1 Support staff	$ 56,000 $ 35,000 $ 91,000	Estimate is based on $ 40,000 FTE salary for manager; $25,000 average FTE salary for support staff.
Public relations staff	1 Coordinator	$ 49,000	Estimate is based on $ 35,000 FTE salary for coordinator.
TOTAL		**$ 2,892,400**	
N. AUSTIN TRAINING FOUNDATION			
Executive director	1 Executive director	$ 84,000	Estimate is based on $ 60,000 FTE salary for the executive director.
Operations director	1 Operations director	$ 77,000	Estimate is based on $ 55,000 FTE salary for the operations director.
Administrative assistant	1 Administrative assistant	$ 35,000	Estimate is based on $ 25,000 FTE salary for the administrative assistant.
TOTAL		**$ 196,000**	
O. EDUCATION AND TRAINING CONSORTIUM			
Executive director	1 Executive director	$ 84,000	Estimate is based on $ 60,000 FTE salary for the executive director.
Training coordinators	3 Training coordinators	$ 126,000	Estimate is based on $ 30,000 FTE salary for the training coordinators.
Information aides	2 Information aides	$ 61,600	Estimate is based on $ 22,000 FTE salary for the information aides.
TOTAL		**$ 271,600**	
GRAND TOTAL - Overall Management		**$ 3,360,000**	

Non-Recurring Costs

IV. Development and Implementation

Component	Staffing	Estimated Cost[43]	Cost Calculation Assumptions
P. DEVELOPMENT			
Management information system	- Contract costs	$ 350,000	Estimate of contract with TDC for initial design and development of MIS, Year 1.
Evaluation plan	- Contract costs	$ 750,000	Estimate of initial design of evaluation plan and protocol via competitive procurement.
TOTAL		**$ 1,100,000**	
TRAINING	- Contract costs	$ 1,250,000	Estimate of contract with St. Edwards coalition
GRAND TOTAL - Development and Implementation		**$ 2,350,000**	

Notes

[1] Unless otherwise noted, staff cost estimates include 20% for fringe benefits and 20% for overhead costs.

[2] This estimate includes no fringe benefits and overhead support at 10%.

[3] Family size is assumed to be 1 adult and 2 children.

[4] This estimate is based on an assumption that 50% of all children ages 0-5 within the pilot neighborhood will receive services during a given year.

[5] Family size is assumed to be one adult and two children.

[6] *Family housekeeping* is a support service provided in concert with in-patient substance abuse treatment. Its purpose is to allow children of single-parent substance abusers to remain together in their home or neighborhood environment during the period of in-patient treatment.

[7] Each family is assumed to have 2 children.

[8] This represents an average. Family housekeeping for infants would be higher and for school-age children lower.

[9] This estimate is based on the assumption that 60% of all children in the pilot neighborhood, ages birth through 3, will seek to participate in developmental day care services.

[10] This estimate assumes that 40 children, aged 4, who reside within the pilot neighborhood are currently enrolled in a Head Start program.

[11] This estimate is based on the assumption that the average salary of Head Start child care staff will be equal to 80% of AISD base salary (i.e., $18,400).

[12] *Preventive health care* includes early screening, diagnosis and immunization.

[13] Because computer equipment (at a cost of $600,000) has already been purchased by AISD for Blackshear Elementary School, this figure has been adjusted to represent the average cost of computer equipment for Blackshear and Zavala elementary schools.

[14] This estimate is based on the assumption that 35% of the 600 children, ages 3 through ten, who reside in the pilot neighborhood will, each year, wish to participate in wrap-around child care on a year-round basis.

[15] The estimates for teacher/tutors and homework supervisors include no fringe benefits and 10% overhead support.

[16] This estimate is based on the assumption that 67% of the 600 children, ages 11 through 18, will elect to participate in recreation services during any one year.

[17] This estimate includes fringe benefits at 20% and overhead support at 10%.

[18] This estimate is based on the assumption that a homeless teen family includes one adult and one child.

[19] This estimated is based on the assumptions that 12 formerly homeless teen families, 80 ex-youth offenders, 100 rehabilitating substance abuser,s and 60 teens in foster care will have received services from the YOC during the preceding 12 months.

[20] This estimate does not include the cost of routine pre-natal visits or of obstetrical care. Those costs are included in "early care health" estimates.

[21] This cost includes no fringe benefits or overhead costs.

[22] Unless otherwise noted, staff cost estimates include 20% for fringe benefits and 20% for overhead costs.

[23] The goal of ASCEND secondary and post-secondary vocational programs is to ensure that all participating students graduate from high school ready to enter the labor market with credentials sufficient to qualifying them for jobs at a $ 7 or higher entry level. It is projected that approximately 33% of students participating in these programs will enter the labor market directly upon graduation from high school.

[24] *Tech-Prep pathways* are the building blocks of a four-year tech-prep program which leads to a two-year associate degree or a two-year certificate. Two-years of tech-prep courses and related services are provided to individual high school students between the ages of 13 and 19 by AISD. Following graduation from AISD, tech-prep students either enroll in 2 years of higher education (e.g., Austin Community College), or enter an apprenticeship program of at least 2 years. Each post-secondary tech-prep program contains a common core of required proficiency in mathematics, science, communications, and technologies designed to lead to an associate degree or certificate in a specific career field.

[25] School-to-work coordinators are responsible for coordination of tech-prep, school academy, and youth apprenticeship program within each high school. We estimate that 12 high schools will participate in ASCEND's secondary education component. As a result, we have arbitrarily allocated 4 coordinators to each subcomponent in order to make up the required total of 12.

[26] Prior to their junior year, students have unpaid opportunities, including job shadowing, community services learning and structured plant tours.

[27] The total cost of each of these stipends in $ 3,300 per year because 10% must be added to the base stipend for mandatory fringe benefits.

[28] The total cost of each of these stipends in $ 4,910 per year because 10% must be added to the base stipend for mandatory fringe benefits.

[29] This figure represents 50% of the total allocation of funds for industry committee committees. Industry committees are responsible for working with both secondary and post-secondary education and training providers. Accordingly, the balance of basic support funds for industry committees is reported below under youth apprenticeship expenditures for post-secondary education and training.

[30] This estimated is based on the assumption that each student will work 580 hours per calendar year: 6 hours per week for 30 weeks + 40 hours per week for 10 weeks.

[31] This estimated is based on the assumption that each student will work 800 hours per calendar year: 12 hours per week for 30 weeks + 40 hours per week for 11 weeks.

[32] The goal of ASCEND post-secondary vocational programs is to ensure that all participating leave the program within 2 years ready to enter the labor market with credentials sufficient to qualifying them for jobs at a $ 7 or higher entry level. It is projected that approximately 33% of students participating in these programs will enter the labor market after one year of post-secondary training and that an additional 34% of students will enter the labor market after 2 years of post-secondary training.

[33] The goal of the ASCEND youth and adult unemployment component is to expand current emplyment opportunities and to provide education and training to 2000 unemployed youth and adults who will be subsequently employed on a full-time basis at a wage which is no lower than $ 7 per hour. Approximately 50% of these unemployed youth and adults are expected to be recruited from the ASCEND pilot neighborhoods: Blackshear and Zavala Elementary School attendance areas.

[34] The total cost of each of these stipends in $ 7,1500 per year because 10% must be added to the base stipend for mandatory fringe benefits.

[35] The total cost of each of these stipends in $ 8,250 per year because 10% must be added to the base stipend for mandatory fringe benefits.

[36] This figure represents 50% of the total allocation of funds for industry committee committees. Industry committees are responsible for working with both secondary and post-secondary education and training providers. Accordingly, the balance of basic support funds for industry committees is reported above under youth apprenticeship expenditures for post-secondary education and training.

[37] This estimated is based on the assumption that each student will work 1000 hours per calendar year: 20 hours per week for 50 weeks.

[38] This estimated is based on the assumption that each student will work 1000 hours per calendar year: 20 hours per week for 50 weeks.

[39] This amount will be reduced by the amount of income support payments received by the student under the Texas program of general assistance or the program of Aid to Families with Dependent Children created by Title IV of the Social Security Act.

[40] This amount will be reduced by the amount of income support payments received by the student under the Texas program of general assistance or the program of Aid to Families with Dependent Children created by Title IV of the Social Security Act.

[41] These estimates are b[illegible] d on the overall assumption that during the first three years of ASCEND, full implementation of the ASCEND neighborhood components will only be pursued in two pilot neighborhoods: Blackshear and Za[illegible]

[42] Unless otherwise noted, staff cost estimates include 20% for fringe benefits and 20% for overhead costs.

[43] Unless otherwise noted, staff cost estimates include 20% for fringe benefits and 20% for overhead costs.

THE CHILDREN'S AID SOCIETY FOUNDED 1853

140th ANNIVERSARY

February 15, 1994

Gaynor McGown
Office of the Secretary
Department of Education
400 Maryland Avenue Southwest
Room 4181
Washington, D.C. 20202-0100

Dear Gaynor:

I am pleased to present our 1993-94 budgets for our Community Schools. They are presented as follows: I.S. 218, P.S. 5 and medical and dental services at both schools, totaling $1,365,800 for July 1, 1993 to June 30, 1994. Since January, we added a Head Start program at P.S. 5 at the cost of a little over $300,000 which is totally paid through federal dollars.

All 2,300 children at both of the schools benefit in some way from the health and mental health care, after-school programs and social services. We estimate a cost of $594 per child. If we consider only the children who are intensively involved in our programs, that is, 850 children and teens at I.S. 218 and 550 children at P.S. 5, the cost per child is $976 for services every day except Sunday, all year. (The children in Head Start and the income are not included in our calculations.) And we have added eight hours of our services beyond those provided during the six hour school day. (From 7:30 to 9 a.m. and 3 to 10 p.m.)

Our figures compare dramatically to New York City public school spending of $6,000 per elementary school child ($6,600 per middle school child) for nine months, six hours a day, Monday to Friday.

Put another way; for 2,600 hours of our programs, we charge $1,365,800. For 1,080 hours, the school charges $14,520,000.

105 EAST 22nd STREET • NEW YORK, NEW YORK 10010 • (212) 949-4936

Although our spending is expressed on a "per child" basis, our model has the bonus of also serving hundreds of parents, siblings and other community residents.

I welcome your comments and questions and thank you again for your interest in this program.

Sincerely,

Truda C. Jewett
Assistant Executive Director

TCJ:ls
Enc.

THE CHILDREN'S AID SOCIETY
I.S. 218 - WASHINGTON HEIGHTS
(Excluding Health and Dental)
BUDGET 1993 - 1994

EXPENSES	1993 - 1994 BUDGET
Salaries - General	561,000
Hospitalization Insurance	3,800
Dental Plan	200
Community Health Plan	7,000
Group Life Insurance	600
Long Term Disability Insurance	200
FICA	42,900
Workers' Compensation Insurance	1,500
N.Y.S. Disability Insurance	1,400
Supplies - Office	5,000
Supplies - Building & Grounds	1,600
Supplies - Recreation & Craft	18,000
Supplies - Provisions	5,000
Telephone	6,000
Postage & Shipping	200
Property & Liability Insurance	5,800
Brochures/Literature	2,500
Other Local Transportation	3,000
Conferences/Conventions	500
Dues to other Organizations	5,000
Recreational/Children's Activities	6,000
Minor Equipment Purchase	3,000
Copier	4,000
Equipment Repair/Maintenance	700
Miscellaneous	600
TOTAL	**685,500**

INCOME	
Foundations & Donations	510,200
Legislative Grants	56,000
HRA Home Camp Scholarship Fees	1,500
Fees From Other Organizations	42,000
Family Institute	27,000
Home Camp	15,000
U.S.D.A.	5,000
Summer Fees	15,000
Fees	21,000
TOTAL	**692,700**
SURPLUS/DEFICIT	**7,200**

THE CHILDREN'S AID SOCIETY
P.S. 5 - WASHINGTON HEIGHTS
(Excluding Health and Dental)
BUDGET 1993 - 1994

EXPENSES	1993 - 1994 BUDGET
SALARIES	
Full Time	
Director of Community Schools	32,000
Secretary	22,000
SUBTOTAL	**54,000**
Part Time	
Parent Aide(s)	17,000
Security	13,000
Crossing Guards (40 weeks)	14,000
After-School Leaders (10)	120,000
After-School Aides (5)	18,000
Paraprofessionals	---
Evening Program Instructor	4,000
Saturday Program	15,000
Summer Program	5,000
SUBTOTAL	**206,000**
FRINGES	
Full Time	11,000
Part Time	19,000
SUBTOTAL	**30,000**
OTPS	28,000
GRAND TOTAL	**318,000**
INCOME	
Fees	5,000
SURPLUS/DEFICIT	**(313,000)**

Withdrawal/Redaction Marker
Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. memo	Janet Levy to Gaynor McCown re: Participants List and Overview Memo for the White House Meeting (partial) (2 pages)	06/07/1994	P6/b(6)

COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Gaynor McCown (Subject Files)
OA/Box Number: 7383

FOLDER TITLE:

[School Linked Comprehensive Services Meeting, July 14-15, 1994]

2011-0255-S
rc224

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.
PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).
RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

the danforth foundation

Bill

TO: Gaynor McCown

FROM: Janet Levy Janet

DATE: June 7, 1994

RE: Participants List and Overview Memo for the White House Meeting

I have two fax numbers for you. In the hopes that this will indeed find you, I'm sending it to both places.

I will be in New York for the rest of this week (with many of the players on your list, at a meeting Karen Pittman is convening), but can be reached if it is urgent. I'll be back in my office on Monday.

(001)

Possible Deletions

[redacted]

P6/(b)(6)

231 South Bemiston Avenue • Suite 1080 • St. Louis, Missouri 63105-1996 • (314) 862-6200 • Fax: (314) 862-2003

[redacted]

P6/(b)(6)

Additions

(This section is included with apologies -- I realize that what you don't need is more names -- but a lot of these are too good to resist.)

Frank Farrow of the Center for the Study of Social Policy in Washington is a "must add." The reasons are many, which I can offer if you wish, but I think his name will be familiar to many with whom you are conferring, especially at HHS. He is one of the pivotal players in this movement, with insight and experience about how these programs play out at the federal, state and local level.

I also would argue strongly for Gordon Ambach or Cindy Brown of the Council of Chief State School Officers (given who's on the list, probably Cindy). CCSSO represents the fifty state superintendents, and they have done a wonderful job of leadership in helping the education community become a part of this movement. Cindy also brings some other valuable experience; she was U.S. Department of Education Assistant Secretary for Civil Rights (under Carter), and the moving force behind the Commission on Chapter 1.

Cheri Hayes would also be a valuable contributor, plus she will be in a position to do important followup work. Hayes is well known to the White House. She was Executive Director of the National Commission on Children, and now is directing a three-year, multimillion dollar effort called The Finance Project. This was created by a partnership of foundations to look at issues of finance and governance across education and all children's services, with the goal of developing practical recommendations for changes at the federal, state, and local level.

Another valuable addition would be Hedy Chang of California Tomorrow. She has knowledge about a rich array of programs, and is extremely thoughtful, creative, and articulate. Moreover, she and California Tomorrow are doing some of the best work around on multiculturalism and this movement.

I'm also partial to including Harold Richman of the University of Chicago. In my estimation and that of many others, Harold is one of our nation's best thinkers about public policy and children. He's also a former White House fellow, so you should feel a natural affinity. He has done a lot of thinking about comprehensive services, less although some about the connection to schools; he does have an article in the Packard journal I sent you.

I do not think it is necessary to add more foundation people, but if you were so inclined, you might think about someone from Robert Wood Johnson. Unfortunately, I don't have a specific person to suggest. But I put them down because of their leadership in the area of school-based health services, which was really the leading edge of the current movement.

I concur with the addition of Mark Kavarsky, principal at I.S. 218 in New York City. What they have going there is quite wonderful, in terms both of school-linked services and of the connection between education reform and services. With Mark, who is quite thoughtful and articulate, you get a valuable combination of practitioner-level expertise and ability to extract from that the policy-relevant issues (although his knowledge of federal roles will be limited).

Martin Gerry is extremely thoughtful about this movement, and stimulated some of the more creative efforts from the federal level when he served as HHS Assistant Secretary for Planning and Evaluation. That was under the previous administration, though, so politics may be an issue. Does it help that he's now working for Walt Rostow, directing the Austin Project?

Because of your focus on specific federal barriers, Alan Houseman at the Center for Law and Social Policy in Washington may be helpful. CLASP is a public interest law firm that has done a lot of work on topics like learnfare programs (linking welfare payments and school attendance) and education for teen mothers.

They probably know the ins and outs of federal regulations, at least in the human services arena, better than anyone.

Finally, I would argue for Richard (Jake) Jacobsen, who was director of the San Diego County Department of Social Services when New Beginnings was created. Supported by experience at the federal level in the Department of Justice, he has an excellent grasp of the issues, including those that have to do with intergovernmental roles and potentially competing priorities for public human service agencies -- not an inconsequential concern. Before acting on this recommendation, though, I'm sure you would want to consult with Tom Payzant. It's also true that having Tom, Jeanne Jehl and Jake would heavily weight participation toward the San Diego experience, though each brings unique insights.

Edits

I've made some notes on your list, where there were misspellings, etc. Thought this might be helpful as you move to prepare actual invitations.

Practitioner Level

You have several people listed under "local policymakers" who in fact are ones I would classify as "people who work in schools" or who can more than adequately address that perspective. These include Terrett, Jehl (better choice than Pendleton, because she has more history with the New Beginnings effort), Waheed, and Trevino. Jake Jacobsen (mentioned above) and Lucy Trujillo (mentioned below) also would meet that need.

Another possibility would be either Katharine Briar or Tania Alameda. Briar, working from a university base, was the creator of the Miami Beach Rainmakers program, and Alameda was the Family Advocate working directly in the school. Both have moved on to new positions which are relevant to the movement. Briar now is at Miami (of Ohio) University, working on interprofessional development. Alameda has been hired by the mayor of Miami Beach to work on citywide promotion of child and family well-being.

Another interesting addition might be Peggy Sparks, head of Community Education for the Birmingham School District. I barely know her, but recall being impressed when I heard her speak and have heard good things about her (Cindy Brown might be able to elaborate). I believe that the Birmingham program is well respected. It also is interesting because it really comes out of one of the predecessors to today's school-linked services movement -- community education -- not out of the new wave.

Comments on Overview Memo

I noted a reference to "speakers." As the meeting is now shaping up, it is much closer to what you and I originally discussed way back when -- bringing together a group of knowledgeable, thoughtful people to give some specificity and clarity to what it is we are pushing for and what are the related policy-relevant issues. Many of these people will know each other well, and will have been thinking individually and together about the questions for some time. Given that, except perhaps for an opening speaker in the evening and possibly someone from the Administration, you may want to think about the "speakers" as colleagues who will frame the questions for discussion. Participants like Doug Nelson, Angela Blackwell, Ralph Smith and Frank Farrow all could do that very well.

Your thought that it is important to have people who understand what it means to implement an effort at more than one site is a good one, and I concur. A caution, though -- the two people you cite are "must attends" in terms of the knowledge, experience and insight they will bring, but both are at this point involved with efforts that are trying to expand but are primarily one-site examples. Two others on your list are better equipped to speak to the "going to scale" issue from a front-line perspective. New Jersey School-Based Youth Services was implemented simultaneously at 29 sites around the state, under Ed Tetelman's direction. And Kentucky has done a phenomenal job, bringing up almost 400 (not a typo -- it really is 400!) school-based Family Resource and Youth Service Centers in about two years; Charlie Terrett is chairman of the statewide committee directing this effort, so he can speak well to it. Some of the non-practitioner people also will have good insights, like Judy Chynoweth who can discuss California's implementation of Healthy Start and Michelle Cahill who can talk about Beacons and New Visions. If you want to add someone else at the practitioner level, a possibility is Lucy Trujillo, coordinator of the Denver Family Resource School program. They implemented simultaneously at seven schools in the city, one of the largest urban efforts outside New York City. (An Hispanic addition wouldn't hurt on your participant list!)

I also want to throw in my two cents worth about the "barrier focus" of your product. It always feels a little uncomfortable to me, when we are trying to advance a movement, to focus exclusively or even primarily on the negatives and downsides. At the same time, I understand that barrier-busting often gives one the best shot at specific action steps. Perhaps you could at least expand the perspective a bit by asking if there are things the federal government can do to encourage the development of these efforts. It might also be worth including a discussion of the relative responsibilities of each level of government and the way in which they should interrelate. I first focused on this topic several years ago when I was asked to testify before

Senator Kennedy's subcommitte on a proposal that would have provided federal money directly to schools and school districts to implement programs, bypassing the state. (By the way, Mrs. Clinton was on the same panel.) I encouraged the Congress to look at the positive contributions which the state level could make, especially in developing a capacity to implement at scale. (Cindy Brown would be great on this topic.)

Finally, your timetable for action on the recommendations is admirably ambitious, but may prove a challenge. From the Foundation's perspective, we would be quite comfortable with a more extended schedule.

Proposal

As we've discussed, all we will need from you is a letter, probably of three or four pages, with a budget and list of participants attached. The memo you sent has a lot of the needed elements, though in itself it's not quite what we need. The major topics to be covered in one or more paragraphs, as needed, are things like purpose and objectives, plan of action, expected results, including product, and funding needs.

We can be pretty flexible about timing, but I think it important to assure that the Foundation has acted before the meeting takes place. Ideally, I'd like to have it on the June 27 agenda, which would mean I'd need the letter from you early in the week of June 20. As a backup, we could consider it on July 13, which would require a submission by July 6.

****

I know you'll feel free to call on me as I can be of help. Good luck!

May 31, 1994

TO: Bill Galston

FROM: Gaynor McCown

SUBJECT: School - Linked Comprehensive Services

I thought the meeting last week went well. Your appearance was timely and I'm certainly glad you arrived when you did.

We came to closure on several things.

1. The main meeting will be held on July 15 with a dinner, possibly a speaker and a short work session on the evening of the 14th.

2. We will invite no more than 35 people to the meeting.

3. We will include both practitioners and policy-makers.

4. The meeting will not be limited to any one issue but a broad range of community concerns that are potentially addressed with school-linked comprehensive services. Some examples may include family health, teen pregnancy, high academic standards and violence.

I have contacted the White House Conference Center and have reserved it for the 15th. I will also look into options in OEOB or the Roosevelt Room. We may want to think about someplace else for the evening before. We will have breakfast and lunch on the 15th catered.

I spoke to Jan Levy at the Danforth Foundation on Friday. They are eager and willing to help with funding for this meeting. She has also spoken to Tony Chipelone at the Annie Casey Foundation and they would be interested in helping as well. They are willing to underwrite some travel, provide funding for meals and finance the writing of a report or reports that result from the meeting.

We need to discuss different possibilities for speakers. As you know, schedules are filling up fast.

The following notes are based on a memo that Judy Wurtzel sent me and a subsequent conversation we had regarding the meeting on school-linked comprehensive services. I think this strategy will be extremely helpful as we continue planning.

In order that the planned meeting on school-based and school-linked comprehensive services be more than a one-day exercise of some interest but little lasting value, it is critical that there be (1) a specific written product that results from the meeting; and (2) a plan for specific, concrete steps to be taken after the meeting, including a timeline for action. Outlined briefly below is one possible strategy.

1. The Product

The participants at the meeting are being chosen because of their practical insights and policy experience concerning the barriers to doing school-linked comprehensive services and the difficulty of "going to scale" with the promising programs that currently exist. In selecting participants, we should be sure and include several individuals who have been involved in initiatives that have gone beyond one program. Some examples are Khatib Waheed, Director of the Walbridge Caring Communities Program and Jeanne Jehl with the New Beginnings Program.

The meeting should result in a document that, at a minimum, addresses and contains specific, concrete suggestions about the following topics:

- Specific federal barriers to developing school-linked comprehensive services. The discussion might be expected to identify barriers such as (1) inconsistent planning cycles or auditing requirements in federal categorical programs; (2) lack of flexible federal funding to support services; (3) difficulties in accessing Medicaid reimbursement; (4) conflicting confidentiality requirements in education, health and nutrition programs; (5) lack of easily accessible information about what funding is available to support school-linked comprehensive services.

- Specific state barriers to developing school-linked comprehensive services for which the federal government might play a role in reducing. Examples might include (1) how States administer federal programs such as Medicaid, Title XX, Title I, Title V; and (2) lack of clear guidance from the federal agencies to the states on either the value of these approaches or the permissibility of using federal funds to support them.

- <u>Specific local barriers to developing school-linked comprehensive services that the federal government might play a role in reducing.</u> Examples might include (1) union issues; (2) management issues; and (3) connection between additional services on or near a school facility and the school.

Overall, it is important that the discussions and the resulting document be as specific as possible -- referring to specific legislation (current or pending) or regulations or policies that are barriers or that are needed.

2. The Next Steps

Once the document is completed, the White House should take the lead in identifying which of the concerns identified in the document merit significant attention and should then convene the agencies to address them.

Each agency, or where appropriate, interagency team, should be asked to develop a plan for addressing these key concerns. These teams should include individuals from outside the federal government as well to allow for some consistency. The plan might be expected to include items such as possible regulatory or statutory changes, changes in policy guidance, improved mechanisms for federal interagency coordination (such as consultation on policy guidance or development of agreed upon principles or procedures for funding for school-linked services), improved or coordinated technical assistance, coordinated research and evaluation strategies.

Once the plans are developed, the White House could work with the agencies to develop an overall administration agenda for change in this area and could take the lead in setting a strategy and timeline for attaining necessary changes.

Suggested timeline--

Mid-July	Conference
Mid-August	Completed document summarizing results of conference

Mid-September	White House identifies key areas to be addressed and asks agencies, or where appropriate, interagency teams, to develop plans for addressing issues
Late-October	Agencies share plans, including proposed changes in regulations, policy guidance, and where appropriate, legislation and proposed improvements in technical assistance, dissemination, etc....
	White House and agencies identify priorities and strategies and set timetables for implementing priority proposals.

I have scheduled a meeting with you on Friday. I am travelling with the Secretary that day and will be unable to meet. I will call Patrick or Geoff to schedule another time.

I will look forward to speaking to you soon.

THE INSTITUTE FOR EDUCATIONAL LEADERSHIP, INC.

"Bringing Together People Who Can Effect Change ..."

FAX TRANSMITTAL

Number of pages sent (including transmittal): 3

TO: Gaynor McCown

COMPANY: Department of Education

FAX #: 456-7028

FROM: Margaret Dunkle

DATE SENT: 6-7-94

FAX #: (202) 872-4050 PHONE #: (202) 822-8405

MESSAGE:

1001 CONNECTICUT AVENUE, N.W. □ SUITE 310 □ WASHINGTON, D.C. 20036 □ (202) 822-8405 □ FAX: (202) 872-4050

THE POLICY EXCHANGE

THE INSTITUTE FOR EDUCATIONAL LEADERSHIP, INC.

June 6, 1994

Gaynor McCown
Office of the Secretary
U.S. Department of Education
400 Maryland Avenue, NW
Washington, DC 20202

Dear Gaynor:

Following are a couple of additional names of invitees for the July meeting.

Jolene Gaybill
Director
The Corporation for Change
700 SW Jackson
Suite 902
Topeka, Kansas 66603-3758
(913) 296-4300

Rogelio Whittington
Director
Dudley Street Neighborhood Initiative
513 Dudley Street
Roxbury, Massachusetts 02119
(617) 442-9670

Yolanda Rivera
Executive Director
Banana Kelly Improvement Association
863 Prospect Avenue
Bronx, NY 10459
(718) 328-1064

Let me know if I can be of any help. And let's talk soon about possibly doing a Policy Exchange seminar in conjunction with the meeting.

Best wishes,

Margaret

Margaret Dunkle
Director
IEL Policy Exchange

P.S. When we were doing some follow-up on the previous list I sent you, we learned that some of the names and numbers I had been given were garbled. Give me a call if you have trouble reaching anyone and, hopefully, we can help.

Sorry to miss you again today —

May 31, 1994

TO: Bill Galston

FROM: Gaynor McCown

SUBJECT: School - Linked Comprehensive Services

I thought the meeting last week went well. Your appearance was timely and I'm certainly glad you arrived when you did.

We came to closure on several things.

1. The main meeting will be held on July 15 with a dinner, possibly a speaker and a short work session on the evening of the 14th.

2. We will invite no more than 35 people to the meeting.

3. We will include both practitioners and policy-makers.

4. The meeting will not be limited to any one issue but a broad range of community concerns that are potentially addressed with school-linked comprehensive services. Some examples may include family health, teen pregnancy, high academic standards and violence.

I have contacted the White House Conference Center and have reserved it for the 15th. I will also look into options in OEOB or the Roosevelt Room. We may want to think about someplace else for the evening before. We will have breakfast and lunch on the 15th catered.

I spoke to Jan Levy at the Danforth Foundation on Friday. They are eager and willing to help with funding for this meeting. She has also spoken to Tony Chipelone at the Annie Casey Foundation who would be interested in helping as well. They would be willing to underwrite some travel, provide funding for meals and finance the writing of a report or reports that result from the meeting.

The Carlton
WASHINGTON, D.C.
ITT Sheraton Luxury Collection

February 23, 1995

Ms Gaynor McCown
Domestic Policy Council
Old Executive Office, Room 224
Washington DC, 20500

Dear Ms Gaynor McCown:

Here is a copy of the bill for the July 20, 1994 stay. I have also inclosed the Preconference Resume for your reference. If there are any questions, please do not hesitate to call me at 879-6941 or Lynn Rollins at 879-6935. Thanks in advance for all your assistance with this matter.

Sincerely,

Rose Bullock

Rose Bullock
Accounts Receivable

923 16TH AND K STREETS, N.W., WASHINGTON, D.C. 20006 PHONE: 202.638.2626 TELEX: 440650 FAX: 202 638 4231

The Carlton
WASHINGTON, D.C.
ITT SHERATON LUXURY COLLECTION

STATEMENT

PAGE 1

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

BILLING DATE 07/20/94

106010

DOMESTIC POLICY COUNCIL
ATTN MS GAYNOR MCCOWN
OLD EXECUTIVE OFFICE, #224

PLEASE INDICATE AMOUNT ENCLOSED

$ ____________

ACCOUNT NO. 7

DPC3NR

TO ENSURE PROPER CREDIT PLEASE DETACH AND RETURN WITH YOUR REMITTANCE.

DATE 1994	CODE NO.	TICKET NO.	EXPLANATION	CHARGES	CREDITS
JUL20	008	1048548	CAHILL, MS	173.55	*
JUL20	008	1050548	CHYNOWETH,	187.73	*
JUL20	008	1046948	GERRY, MR	211.70	*
JUL20	008	1043248	JOHNSON, M	347.10	*
JUL20	008	1047448	KAVARSKI,	173.55	*
JUL20	008	1046748	KNOTT, MS	173.55	*
JUL20	008	1047548	MARROW, MR	173.55	*
JUL20	008	1048448	MURPHY, MR	173.55	*
JUL20	008	1047748	POLTOFF, M	173.55	*
JUL20	008	1048848	PURCELL, M	347.10	*
JUL20	008	1049848	RICHMAN, M	173.55	*
JUL20	008	1047248	SHUPTRINE,	173.55	*
JUL20	008	1045348	TERRETT, M	347.10	*
JUL20	008	1046648	WAHEED, MR	173.55	*
JUL20	008	1045648	ZIGLER, MR	173.55	*

ACCOUNT NO.	PREVIOUS BALANCE	CURRENT CHARGES	PAYMENTS-CREDITS	AMOUNT DUE
7	.00	3176.23	.00	3176.23

BILLING DATE 07/20/94

PAYABLE UPON RECEIPT

DPC3NR

The Carlton
WASHINGTON, D.C.
ITT SHERATON LUXURY COLLECTION

00 07/20/94

106010

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

* INDICATES A LATE CHARGE

For any questions regarding this statement please contact our Accounts Receivable Supervisor.
If payment has been submitted prior to receiving this statement, please disregard.

The Carlton
WASHINGTON, D.C.
ITT SHERATON LUXURY COLLECTION

STATEMENT

PAGE 1

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

BILLING DATE
07/18/94

110485

CAHILL, MS MICHEL
FUND FOR CITY OF NY
121 6TH AVE 6TH FL
NEW YORK, NY 10013

PLEASE INDICATE
AMOUNT ENCLOSED

$ ____________

ACCOUNT NO.
536

DPC3NR

TO ENSURE PROPER CREDIT PLEASE DETACH AND RETURN WITH YOUR REMITTANCE.

DATE 1994	CODE NO.	TICKET NO.	EXPLANATION	CHARGES	CREDITS
JUL14	511	0225099	LONG DIST	8.30	
JUL14	511	0230299	LONG DIST	5.67	
JUL14	011	0053600	ROOM CHG	155.00	
JUL14	011	0053600	ROOM TAX	17.05	
JUL14	011	0053600	OCC TAX	1.50	
JUL15	141	0053624	MINI BAR-	3.27	
JUL15	001	0000224	AMEX		17.24

ACCOUNT NO.	PREVIOUS BALANCE	CURRENT CHARGES	PAYMENTS-CREDITS	AMOUNT DUE
536	.00	190.79	17.24	173.55

BILLING DATE
07/18/94

PAYABLE UPON
RECEIPT

DPC3NR

24 07/16/94

110485

The Carlton
WASHINGTON, D.C.
ITT SHERATON LUXURY COLLECTION

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

For any questions regarding this statement please contact our Accounts Receivable Supervisor.
If payment has been submitted prior to receiving this statement, please disregard.

Withdrawal/Redaction Marker
Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
002. statement	Billing statement for Judy Chynoweth (partial) (1 page)	07/18/1994	P6/b(6)

COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Gaynor McCown (Subject Files)
OA/Box Number: 7383

FOLDER TITLE:

[School Linked Comprehensive Services Meeting, July 14-15, 1994]

2011-0255-S
rc224

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.
PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).
RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

The Carlton
WASHINGTON D.C.
ITT SHERATON LUXURY COLLECTION

STATEMENT

PAGE 1

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

BILLING DATE
07/18/94

110505

CHYNOWETH, MS JUDY
[redacted] P6/(b)(6) [002]

PLEASE INDICATE
AMOUNT ENCLOSED

$ ______________

ACCOUNT NO.
404

DPC3NR

TO ENSURE PROPER CREDIT PLEASE DETACH AND RETURN WITH YOUR REMITTANCE.

DATE 1994	CODE NO.	TICKET NO.	EXPLANATION	CHARGES	CREDITS
JUL14	011	0040400	ROOM CHG	155.00	
JUL14	011	0040400	ROOM TAX	17.05	
JUL14	011	0040400	OCC TAX	1.50	
JUL15	001	0001824	MASTR/VISA		173.55
JUL15	001	0001824	MASTR/VISA	173.55	
JUL15	141	3363499	MINI BAR-	14.18	*

ACCOUNT NO.	PREVIOUS BALANCE	CURRENT CHARGES	PAYMENTS-CREDITS	AMOUNT DUE
404	.00	361.28	173.55	187.73

BILLING DATE
07/18/94

PAYABLE UPON
RECEIPT

DPC3NR

The Carlton
WASHINGTON D.C.
ITT SHERATON LUXURY COLLECTION

24 07/16/94

110505

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

* INDICATES A LATE CHARGE

For any questions regarding this statement please contact our Accounts Receivable Supervisor
If payment has been submitted prior to receiving this statement, please disregard.

Withdrawal/Redaction Marker
Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
003. statement	Billing statement for Martin Gerry (partial) (1 page)	07/18/1994	P6/b(6)

COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Gaynor McCown (Subject Files)
OA/Box Number: 7383

FOLDER TITLE:

[School Linked Comprehensive Services Meeting, July 14-15, 1994]

2011-0255-S
rc224

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.
PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).
RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

The Carlton
WASHINGTON D.C.
ITT Sheraton Luxury Collection

STATEMENT

PAGE 1

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

BILLING DATE
07/18/94

110469

GERRY, MR MARTIN
[redacted] P6/(b)(6) [003]

PLEASE INDICATE
AMOUNT ENCLOSED

$ ____________

ACCOUNT NO.
524

DPC3NR

TO ENSURE PROPER CREDIT PLEASE DETACH AND RETURN WITH YOUR REMITTANCE.

DATE 1994	CODE NO.	TICKET NO.	EXPLANATION	CHARGES	CREDITS
JUL14	211	0842874	ALGRO LNGE	6.95	
JUL14	211	0851074	ALGRO LNG-	11.04	
JUL14	011	0052400	ROOM CHG	155.00	
JUL14	011	0052400	ROOM TAX	17.05	
JUL14	011	0052400	OCC TAX	1.50	
JUL15	111	0851689	ROOM SVC	21.39	
JUL15	141	0052418	MINI BAR-	9.81	
JUL15	001	0000218	AMEX		49.19
JUL15	141	0052485	MINI BAR-	38.15	*

ACCOUNT NO.	PREVIOUS BALANCE	CURRENT CHARGES	PAYMENTS-CREDITS	AMOUNT DUE
524	.00	260.89	49.19	211.70

BILLING DATE
07/18/94

PAYABLE UPON
RECEIPT

DPC3NR

The Carlton
WASHINGTON D.C.
ITT Sheraton Luxury Collection

18 07/16/94

110469

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

* INDICATES A LATE CHARGE

For any questions regarding this statement please contact our Accounts Receivable Supervisor.
If payment has been submitted prior to receiving this statement, please disregard.

Withdrawal/Redaction Marker
Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
004. statement	Billing statement for Otis Johnson (partial) (1 page)	07/18/1994	P6/b(6)

COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Gaynor McCown (Subject Files)
OA/Box Number: 7383

FOLDER TITLE:

[School Linked Comprehensive Services Meeting, July 14-15, 1994]

2011-0255-S
rc224

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.
PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).
RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

The Carlton
WASHINGTON, D.C.
ITT SHERATON LUXURY COLLECTION

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

BILLING DATE
07/18/94

STATEMENT
PAGE 1

110432

JOHNSON, MR OTIS
[redacted] P6/(b)(6)
[004]

PLEASE INDICATE
AMOUNT ENCLOSED

$ ____________

ACCOUNT NO.
523

DPC3NR

TO ENSURE PROPER CREDIT PLEASE DETACH AND RETURN WITH YOUR REMITTANCE.

DATE 1994	CODE NO.	TICKET NO.	EXPLANATION	CHARGES	CREDITS
JUL13	011	0052300	ROOM CHG	155.00	
JUL13	011	0052300	ROOM TAX	17.05	
JUL13	011	0052300	OCC TAX	1.50	
JUL14	011	0052300	ROOM CHG	155.00	
JUL14	011	0052300	ROOM TAX	17.05	
JUL14	011	0052300	OCC TAX	1.50	

ACCOUNT NO.	PREVIOUS BALANCE	CURRENT CHARGES	PAYMENTS-CREDITS	AMOUNT DUE
523	.00	347.10	.00	347.10

BILLING DATE
07/18/94

PAYABLE UPON
RECEIPT

DPC3NR

24 07/16/94

110432

The Carlton
WASHINGTON, D.C.
ITT SHERATON LUXURY COLLECTION

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

For any questions regarding this statement please contact our Accounts Receivable Supervisor.
If payment has been submitted prior to receiving this statement, please disregard

Withdrawal/Redaction Marker
Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
005. statement	Billing statement for Mark Kavarski (partial) (1 page)	07/18/1994	P6/b(6)

COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Gaynor McCown (Subject Files)
OA/Box Number: 7383

FOLDER TITLE:

[School Linked Comprehensive Services Meeting, July 14-15, 1994]

2011-0255-S
rc224

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.
PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).
RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

The Carlton
WASHINGTON D.C.
ITT Sheraton Luxury Collection

STATEMENT **BILLING DATE** 07/18/94

PAGE 1

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

110474

KAVARSKI, MR MARK
[redacted] P6/(b)(6)

L0083

PLEASE INDICATE
AMOUNT ENCLOSED

$ ____________

ACCOUNT NO. 421

DPC3NR

TO ENSURE PROPER CREDIT PLEASE DETACH AND RETURN WITH YOUR REMITTANCE.

DATE 1994	CODE NO.	TICKET NO.	EXPLANATION	CHARGES	CREDITS
JUL14	011	0042100	ROOM CHG	155.00	
JUL14	011	0042100	ROOM TAX	17.05	
JUL14	011	0042100	OCC TAX	1.50	

ACCOUNT NO.	PREVIOUS BALANCE	CURRENT CHARGES	PAYMENTS-CREDITS	AMOUNT DUE
421	.00	173.55	.00	173.55

BILLING DATE 07/18/94

PAYABLE UPON RECEIPT

DPC3NR

The Carlton
WASHINGTON D.C.
ITT Sheraton Luxury Collection

18 07/16/94

110474

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

For any questions regarding this statement please contact our Accounts Receivable Supervisor.
If payment has been submitted prior to receiving this statement, please disregard.

The Carlton
WASHINGTON, D.C.
ITT SHERATON LUXURY COLLECTION

STATEMENT

PAGE 1

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

BILLING DATE
07/18/94

110467

KNOTT, MS TERESA
THE GOVERNORS OFFICE
301 W PRESTON STR, #1502
BALTIMORE, MD 21201

PLEASE INDICATE
AMOUNT ENCLOSED

$ ______________

ACCOUNT NO.
720

DPC3NR

TO ENSURE PROPER CREDIT PLEASE DETACH AND RETURN WITH YOUR REMITTANCE.

DATE 1994	CODE NO.	TICKET NO.	EXPLANATION	CHARGES	CREDITS
JUL14	011	0072000	ROOM CHG	155.00	
JUL14	011	0072000	ROOM TAX	17.05	
JUL14	011	0072000	OCC TAX	1.50	
JUL14	011	0072000	PARKING	22.00	
JUL15	001	0000224	AMEX		22.00

ACCOUNT NO.	PREVIOUS BALANCE	CURRENT CHARGES	PAYMENTS-CREDITS	AMOUNT DUE
720	.00	195.55	22.00	173.55

BILLING DATE
07/18/94

PAYABLE UPON
RECEIPT

DPC3NR

24 07/16/94

The Carlton
WASHINGTON, D.C.
ITT SHERATON LUXURY COLLECTION

110467

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

For any questions regarding this statement please contact our Accounts Receivable Supervisor.
If payment has been submitted prior to receiving this statement, please disregard.

The Carlton
WASHINGTON, D.C.
ITT SHERATON LUXURY COLLECTION

BILLING DATE 07/18/94

STATEMENT
PAGE 1

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

110475

MARROW, MR JOHN
PBS
729 7TH AVE 15TH FL
NEW YORK, NY 10019

PLEASE INDICATE
AMOUNT ENCLOSED

$ ____________

ACCOUNT NO. 512

DPC3NR

TO ENSURE PROPER CREDIT PLEASE DETACH AND RETURN WITH YOUR REMITTANCE.

DATE 1994	CODE NO.	TICKET NO.	EXPLANATION	CHARGES	CREDITS
JUL14	211	0841354	ALGRO LNGE	15.06	
JUL14	811	0842902	GIFT SHOP	42.80	
JUL14	011	0051200	ROOM CHG	155.00	
JUL14	011	0051200	ROOM TAX	17.05	
JUL14	011	0051200	OCC TAX	1.50	
JUL15	001	0001824	MASTR/VISA		57.86

ACCOUNT NO.	PREVIOUS BALANCE	CURRENT CHARGES	PAYMENTS-CREDITS	AMOUNT DUE
512	.00	231.41	57.86	173.55

BILLING DATE 07/18/94

The Carlton
WASHINGTON, D.C.
ITT SHERATON LUXURY COLLECTION

PAYABLE UPON RECEIPT

DPC3NR

24 07/16/94

110475

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

For any questions regarding this statement please contact our Accounts Receivable Supervisor.
If payment has been submitted prior to receiving this statement, please disregard.

The Carlton
WASHINGTON, D.C.
ITT SHERATON LUXURY COLLECTION

STATEMENT

BILLING DATE 07/18/94

PAGE 1

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

110484

MURPHY, MR RICHARD
FUND FOR THE CITY OF NY
121 6TH AVE, 6TH FLR
NEW YORK, NY 10013

PLEASE INDICATE
AMOUNT ENCLOSED

$ ____________

ACCOUNT NO. 541

DPC3NR

TO ENSURE PROPER CREDIT PLEASE DETACH AND RETURN WITH YOUR REMITTANCE.

DATE 1994	CODE NO.	TICKET NO.	EXPLANATION	CHARGES	CREDITS
JUL14	511	0225099	LONG DIST	4.69	
JUL14	011	0054100	ROOM CHG	155.00	
JUL14	011	0054100	ROOM TAX	17.05	
JUL14	011	0054100	OCC TAX	1.50	
JUL15	141	0054124	MINI BAR-	7.63	
JUL15	001	0000124	CASH		12.32

ACCOUNT NO.	PREVIOUS BALANCE	CURRENT CHARGES	PAYMENTS-CREDITS	AMOUNT DUE
541	.00	185.87	12.32	173.55

BILLING DATE 07/18/94

PAYABLE UPON
RECEIPT DPC3NR

The Carlton
WASHINGTON, D.C.
ITT SHERATON LUXURY COLLECTION

24 07/16/94

110484

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

For any questions regarding this statement please contact our Accounts Receivable Supervisor.
If payment has been submitted prior to receiving this statement, please disregard.

Withdrawal/Redaction Marker
Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
006. statement	Billing statement for Phil Poltoff (partial) (1 page)	07/18/1994	P6/b(6)

COLLECTION:

Clinton Presidential Records
Domestic Policy Council
Gaynor McCown (Subject Files)
OA/Box Number: 7383

FOLDER TITLE:

[School Linked Comprehensive Services Meeting, July 14-15, 1994]

2011-0255-S
rc224

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P3 Release would violate a Federal statute [(a)(3) of the PRA]
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [a)(5) of the PRA]
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.
PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).
RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

b(1) National security classified information [(b)(1) of the FOIA]
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

The Carlton
WASHINGTON, D.C.
ITT Sheraton Luxury Collection
923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

STATEMENT

PAGE 1

BILLING DATE 07/18/94

110477

POLTOFF, MR PHIL
[redacted] P6/(b)(6)
[006]

PLEASE INDICATE
AMOUNT ENCLOSED

$ ____________

ACCOUNT NO. 716

DPC3NR

TO ENSURE PROPER CREDIT PLEASE DETACH AND RETURN WITH YOUR REMITTANCE.

DATE 1994	CODE NO.	TICKET NO.	EXPLANATION	CHARGES	CREDITS
JUL14	211	0851574	ALGRO LNG-	17.08	
JUL14	011	0071600	ROOM CHG	155.00	
JUL14	011	0071600	ROOM TAX	17.05	
JUL14	011	0071600	OCC TAX	1.50	
JUL15	001	0000224	AMEX		17.08

ACCOUNT NO.	PREVIOUS BALANCE	CURRENT CHARGES	PAYMENTS-CREDITS	AMOUNT DUE
716	.00	190.63	17.08	173.55

BILLING DATE 07/18/94

PAYABLE UPON RECEIPT

DPC3NR

24 07/16/94

110477

The Carlton
WASHINGTON, D.C.
ITT Sheraton Luxury Collection
923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

For any questions regarding this statement please contact our Accounts Receivable Supervisor.
If payment has been submitted prior to receiving this statement, please disregard.

The Carlton
WASHINGTON, D.C.
ITT SHERATON LUXURY COLLECTION

BILLING DATE 07/18/94

STATEMENT

PAGE 1

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

110488

PURCELL, MR BILL

PO BOX 60331
NASHVILLE, TN 37206

PLEASE INDICATE
AMOUNT ENCLOSED

$ ____________

ACCOUNT NO. 332

DPC3NR

TO ENSURE PROPER CREDIT PLEASE DETACH AND RETURN WITH YOUR REMITTANCE.

DATE 1994	CODE NO.	TICKET NO.	EXPLANATION	CHARGES	CREDITS
JUL14	011	0033200	ROOM CHG	155.00	
JUL14	011	0033200	ROOM TAX	17.05	
JUL14	011	0033200	OCC TAX	1.50	
JUL15	531	4803006	LAUNDRY	18.89	
JUL15	011	0033200	ROOM CHG	155.00	
JUL15	011	0033200	ROOM TAX	17.05	
JUL15	011	0033200	OCC TAX	1.50	
JUL16	001	0000224	AMEX		18.89

ACCOUNT NO.	PREVIOUS BALANCE	CURRENT CHARGES	PAYMENTS-CREDITS	AMOUNT DUE
332	.00	365.99	18.89	347.10

BILLING DATE 07/18/94

PAYABLE UPON
RECEIPT

DPC3NR

24 07/17/94

110488

The Carlton
WASHINGTON, D.C.
ITT SHERATON LUXURY COLLECTION

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

For any questions regarding this statement please contact our Accounts Receivable Supervisor.
If payment has been submitted prior to receiving this statement, please disregard.

The Carlton
WASHINGTON, D.C.
ITT Sheraton Luxury Collection

STATEMENT

PAGE 1

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

BILLING DATE
07/18/94

110498

RICHMAN, MR HAROLD
CHAPIN HALL CTR FOR CHILD
1155 E 60TH STREET
CHICAGO, IL 60637

PLEASE INDICATE
AMOUNT ENCLOSED

$ ____________

ACCOUNT NO.
701

DPC3NR

TO ENSURE PROPER CREDIT PLEASE DETACH AND RETURN WITH YOUR REMITTANCE.

DATE 1994	CODE NO.	TICKET NO.	EXPLANATION	CHARGES	CREDITS
JUL14	011	0070100	ROOM CHG	155.00	
JUL14	011	0070100	ROOM TAX	17.05	
JUL14	011	0070100	OCC TAX	1.50	

ACCOUNT NO.	PREVIOUS BALANCE	CURRENT CHARGES	PAYMENTS-CREDITS	AMOUNT DUE
701	.00	173.55	.00	173.55

BILLING DATE
07/18/94

PAYABLE UPON
RECEIPT

DPC3NR

24 07/16/94

The Carlton
WASHINGTON, D.C.
ITT Sheraton Luxury Collection

110498

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

For any questions regarding this statement please contact our Accounts Receivable Supervisor.
If payment has been submitted prior to receiving this statement, please disregard.

The Carlton
WASHINGTON, D.C.
ITT SHERATON LUXURY COLLECTION

STATEMENT

PAGE 1

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

BILLING DATE 07/18/94

110472

SHUPTRINE, MS SARAH
PO BOX 5345
COLUMBIA, SC 29250

PLEASE INDICATE AMOUNT ENCLOSED

$ ____________

ACCOUNT NO. 423

DPC3NR

TO ENSURE PROPER CREDIT PLEASE DETACH AND RETURN WITH YOUR REMITTANCE.

DATE 1994	CODE NO.	TICKET NO.	EXPLANATION	CHARGES	CREDITS
JUL14	011	0042300	ROOM CHG	155.00	
JUL14	011	0042300	ROOM TAX	17.05	
JUL14	011	0042300	OCC TAX	1.50	

ACCOUNT NO.	PREVIOUS BALANCE	CURRENT CHARGES	PAYMENTS-CREDITS	AMOUNT DUE
423	.00	173.55	.00	173.55

BILLING DATE 07/18/94

PAYABLE UPON RECEIPT

DPC3NR

24 07/16/94

The Carlton
WASHINGTON, D.C.
ITT SHERATON LUXURY COLLECTION

110472

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

For any questions regarding this statement please contact our Accounts Receivable Supervisor.
If payment has been submitted prior to receiving this statement, please disregard.

The Carlton
WASHINGTON, D.C.
ITT Sheraton Luxury Collection

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

STATEMENT

PAGE 1

BILLING DATE 07/18/94

110453

TERRETT, MR CHARLES
FULTON CO
PO BOX 50
HICKMAN, KY 42050

PLEASE INDICATE
AMOUNT ENCLOSED

$ ____________

ACCOUNT NO. 212

DPC3NR

TO ENSURE PROPER CREDIT PLEASE DETACH AND RETURN WITH YOUR REMITTANCE.

DATE 1994	CODE NO.	TICKET NO.	EXPLANATION	CHARGES	CREDITS
JUL14	011	0021200	ROOM CHG	155.00	
JUL14	011	0021200	ROOM TAX	17.05	
JUL14	011	0021200	OCC TAX	1.50	
JUL15	011	0021200	ROOM CHG	155.00	
JUL15	011	0021200	ROOM TAX	17.05	
JUL15	011	0021200	OCC TAX	1.50	

ACCOUNT NO.	PREVIOUS BALANCE	CURRENT CHARGES	PAYMENTS-CREDITS	AMOUNT DUE
212	.00	347.10	.00	347.10

BILLING DATE 07/18/94

PAYABLE UPON
RECEIPT

DPC3NR

04 07/17/94

The Carlton
WASHINGTON D.C.
ITT Sheraton Luxury Collection

110453

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

For any questions regarding this statement please contact our Accounts Receivable Supervisor.
If payment has been submitted prior to receiving this statement, please disregard.

The Carlton
WASHINGTON, D.C.
ITT SHERATON LUXURY COLLECTION

STATEMENT

PAGE 1

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

BILLING DATE
07/18/94

110466

WAHEED, MR K
DANFORTH FOUNDATION
231 S BEMISTON, #1080
ST LOUIS, MO 63105

PLEASE INDICATE
AMOUNT ENCLOSED

$ ____________

ACCOUNT NO.
438

DPC3NR

TO ENSURE PROPER CREDIT PLEASE DETACH AND RETURN WITH YOUR REMITTANCE.

DATE 1994	CODE NO.	TICKET NO.	EXPLANATION	CHARGES	CREDITS
JUL14	811	0842002	GIFT SHOP	42.80	
JUL14	011	0043800	ROOM CHG	155.00	
JUL14	011	0043800	ROOM TAX	17.05	
JUL14	011	0043800	OCC TAX	1.50	
JUL15	141	0043824	MINI BAR-	17.99	
JUL15	001	0000224	AMEX		60.79

ACCOUNT NO.	PREVIOUS BALANCE	CURRENT CHARGES	PAYMENTS-CREDITS	AMOUNT DUE
438	.00	234.34	60.79	173.55

BILLING DATE
07/18/94

The Carlton
WASHINGTON, D.C.
ITT SHERATON LUXURY COLLECTION

PAYABLE UPON
RECEIPT

DPC3NR

24 07/16/94

110466

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

For any questions regarding this statement please contact our Accounts Receivable Supervisor.
If payment has been submitted prior to receiving this statement, please disregard.

The Carlton
WASHINGTON, D.C.
ITT SHERATON LUXURY COLLECTION

STATEMENT

PAGE 1

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

BILLING DATE
07/18/94

110456

ZIGLER, MR EDWARD
YALE UNIVERISTY
PO BOX 208205
NEW HAVEN, CT 06520

PLEASE INDICATE
AMOUNT ENCLOSED

$ ____________

ACCOUNT NO.
721

DPC3NR

TO ENSURE PROPER CREDIT PLEASE DETACH AND RETURN WITH YOUR REMITTANCE.

DATE 1994	CODE NO.	TICKET NO.	EXPLANATION	CHARGES	CREDITS
JUL14	011	0072100	ROOM CHG	155.00	
JUL14	011	0072100	ROOM TAX	17.05	
JUL14	011	0072100	OCC TAX	1.50	

ACCOUNT NO.	PREVIOUS BALANCE	CURRENT CHARGES	PAYMENTS-CREDITS	AMOUNT DUE
721	.00	173.55	.00	173.55

BILLING DATE
07/18/94

PAYABLE UPON
RECEIPT DPC3NR

18 07/16/94

The Carlton
WASHINGTON, D.C.
ITT SHERATON LUXURY COLLECTION

110456

923 16th Street and K Street, N.W. Washington, D.C. 20006
(202) 879-6941 FAX (202) 638-4231 Telex 440650

For any questions regarding this statement please contact our Accounts Receivable Supervisor.
If payment has been submitted prior to receiving this statement, please disregard.

We need to discuss different possibilities for speakers. As you know, schedules are filling up fast.

The following notes are based on a memo that Judy Wurtzel sent me and a subsequent conversation we had regarding the meeting on school-linked comprehensive services. I think this strategy will be extremely helpful as we continue planning.

In order that the planned meeting on school-based and school-linked comprehensive services be more than a one-day exercise of some interest but little lasting value, it is critical that there be (1) a specific written product that results from the meeting; and (2) a plan for specific, concrete steps to be taken after the meeting, including a timeline for action. Outlined briefly below is one possible strategy.

1. The Product

The participants at the meeting are being chosen because of their practical insights and policy experience concerning the barriers to doing school-linked comprehensive services and the difficulty of "going to scale" with the promising programs that currently exist. In selecting participants, we should be sure and include several individuals who have been involved in initiatives that have gone beyond one program. Some examples are Khatib Waheed, Director of the Walbridge Caring Communities Program and Jeanne Jehl with the New Beginnings Program.

The meeting should result in a document that, at a minimum, addresses and contains specific, concrete suggestions about the following topics:

- <u>Specific federal barriers to developing school-linked comprehensive services</u>. The discussion might be expected to identify barriers such as (1) inconsistent planning cycles or auditing requirements in federal categorical programs; (2) lack of flexible federal funding to support services; (3) difficulties in accessing Medicaid reimbursement; (4) conflicting confidentiality requirements in education, health and nutrition programs; (5) lack of easily accessible information about what funding is available to support school-linked comprehensive services.

- <u>Specific state barriers to developing school-linked comprehensive services for which the federal government might play a role in reducing</u>. Examples might include (1) how States administer federal programs such as Medicaid, Title XX, Title I, Title V; and (2) lack of clear guidance from the federal agencies to the states on either the value of these approaches or the permissibility of using federal funds to support them.

- <u>Specific local barriers to developing school-linked comprehensive services that the federal government might play a role in reducing.</u> Examples might include (1) union issues; (2) management issues; and (3) connection between additional services on or near a school facility and the school.

Overall, it is important that the discussions and the resulting document be as specific as possible -- referring to specific legislation (current or pending) or regulations or policies that are barriers or that are needed.

2. The Next Steps

Once the document is completed, the White House should take the lead in identifying which of the concerns identified in the document merit significant attention and should then convene the agencies to address them.

Each agency, or where appropriate, interagency team, should be asked to develop a plan for addressing these key concerns. These teams should include individuals from outside the federal government as well to allow for some consistency. The plan might be expected to include items such as possible regulatory or statutory changes, changes in policy guidance, improved mechanisms for federal interagency coordination (such as consultation on policy guidance or development of agreed upon principles or procedures for funding for school-linked services), improved or coordinated technical assistance, coordinated research and evaluation strategies.

Once the plans are developed, the White House could work with the agencies to develop an overall administration agenda for change in this area and could take the lead in setting a strategy and timeline for attaining necessary changes.

Suggested timeline--

Mid-July	Conference
Mid-August	Completed document summarizing