

FOIA MARKER

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Folder Title:

Chile-Summit I, 1998 [Summit of the Americas] [1]

Staff Office-Individual:

Inter-American Affairs

Original OA/ID Number:

1934

Row:	Section:	Shelf:	Position:	Stack:
37	6	7	1	V

Withdrawal/Redaction Sheet

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. paper	Food for Thought: Security Cooperation Initiatives for the April OAS Summit Meeting in Santiago (6 pages)	01/12/1998	P1/b(1)
002. memo	Peter Allgeier to Ambassador Richard Brown, re: Comments on Draft Santiago Declaration of Principles (1 page)	01/12/1998	P1/b(1)
003a. briefing paper	Meeting with Genaro Arriagada (2 pages)	01/22/1998	P1/b(1)
003b. talking points	Talking Points for meeting with Genaro Arriagada (15 pages)	ca. 01/1998	P1/b(1)
003c. email	Patrick DeSouza to Inter-American Affairs, re: SIRG meetings/Santiago Summit (3 pages)	01/20/1998	P1/b(1)
004a. briefing paper	[duplicate of 003a] (2 pages)	01/22/1998	P1/b(1)
004b. talking points	[duplicate of 003b] (15 pages)	ca. 01/1998	P1/b(1)
005a. briefing paper	[duplicate of 003a] (2 pages)	01/22/1998	P1/b(1)
005b. talking points	[duplicate of 003b] (15 pages)	ca. 01/1998	P1/b(1)
006. memo	Andrew Friendly to Mack McLarty, re: Santiago Advance Meeting [partial] (1 page)	01/21/1998	b(7)(E)
007a. memo	Patrick DeSouza to James Steinberg, re: Your Meeting on the Santiago Summit (5 pages)	01/26/1998	P1/b(1)

COLLECTION:

Clinton Presidential Records
National Security Council
Inter-American Affairs
OA/Box Number: 1934

FOLDER TITLE:

Chile - Summit I, 1998 [Summit of the Americas] [1]

2009-1155-F

ke2455

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

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PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

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007b. memo	[duplicate of 006] [partial] (1 page)	01/21/1998	b(7)(E)
007c. memo	Samuel Berger and Mack McLarty to the President, re: Your Trip to the Santiago Summit of the Americas (4 pages)	ca. 01/1998	P1/b(1)

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'93 JAN 12	WASHFAX RECEIPT Department of State B S/S #	8
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MESSAGE NO 005505 CLASSIFICATION ~~CONFIDENTIAL~~ NO. PAGES C+6

FROM: Gregory Gray S/P 647-2372 7311
(Officer Name) (Office Symbol) (Extension) (Room Number)

MESSAGE
DESCRIPTION:

Latin American Security Paper

URGENT

TO: (Agency)	DELIVER TO:	EXTENSION	ROOM NO.
<u>NSC</u>	<u>Jim Dobbins</u>	<u>456-9139</u>	
	<u>Ted Piccone</u>		

FOR: Clearance ☐ Information ☒ Per Request ☐ Comment ☐

REMARKS:

Attached are my thoughts about possible security initiatives for the Santiago summit. I have shared the paper with ARA and others at State, but at this point it reflects my views only. Obviously, I welcome your support for these proposals, but since the paper is not formally vetted, it is for your information only at this point. Having said that, Lee Feinstein and Jerry Gallucci from S/P can discuss these ideas later today at the IWG.

All the best,
Greg

S/S Officer: _____

DECLASSIFIED E.O. 13526
Department of State Guidelines,
September 11, 2006

By KDE NARA, Date 05/13/14
2009-1155-F

Withdrawal/Redaction Marker

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001. paper	Food for Thought: Security Cooperation Initiatives for the April OAS Summit Meeting in Santiago (6 pages)	01/12/1998	P1/b(1)

COLLECTION:

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FACSIMILE

cc: 1A

Office of the United States Trade Representative
Executive Office of the President
Washington, DC
20508

Date: 1-12
Page 1 of 2

Office of the Western Hemisphere

To: Name	Organization	Telephone	Fax
Amb Richard Brown	State ARA	736-7531	736-7618
Mark Wells	State ARA		736-7618
Bryan Samuel	State ARA		647-0791
Jorge Perez-Lopez	Labor		219-5071
Regina Vargo	Commerce		482-4736
Jim Dobbins	NSC		456-9130
Eric Farnsworth	McLarty Ofc.		456-7586

FROM: Peter F. Allgeier, (202) 395-6135, FAX (202) 395-9675
(Incomplete or problem faxes, call Charlotte Brown at (202) 395-6135)

SUBJECT: Comments on Santiago Declaration Draft

Attached are USTR's comments on
the draft Declaration.

Withdrawal/Redaction Marker

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002. memo	Peter Allgeier to Ambassador Richard Brown, re: Comments on Draft Santiago Declaration of Principles (1 page)	01/12/1998	P1/b(1)

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DESOUZA MARKUP
TO ARRIAGA MEETING
MATERIALS

SCHEDULE

TALKS REGARDING SUMMIT DELIVERABLES

JANUARY 22, 1998

- 9:00 a.m. Coffee at the White House with Mack McLarty
- 10:00 a.m. Meeting between U.S. and Chilean Delegations - ARA Conference Room
- 1:00 p.m. Luncheon hosted by Enrique Iglesias, IDB headquarters; 1300 N.Y. Ave. N.W.
- 4:30 p.m. Meeting at the World Bank with Shahid Javid Burke and staff; 1850 Eye Street N.W., 8th Floor
- 5:30 p.m. Meeting with Sven Sandstrom, Acting President, World Bank, 1818 H St. N.W.
- 7:30 p.m. Dinner hosted by Amb. Biehl iho Mack McLarty; 2305 Mass. Ave. N.W.

OPEN ISSUES

① FIND OUT
Chilean EDUCATION MINISTER'S PLANS - STATE VISIT / Minister's Meeting

②
REVISED SCHEDULE FOR
- ED MINISTERS MEETING 2/27-28
- MAR 9th IDB - Presentation Informatics 2000 spoof.

HOW TO COREOGRAPH TO GET MAXIMUM DELIVERABLE

③
METHOD FOR POLITICAL DECLARATION RECAPITULATING - GET INDICATION FROM CHILE

④
DATE/HOST OF NEXT SUMMIT - NEED PROGRESS

⑤
PREPARE TRADE MINISTRIAL - ENSURING DETAILS ON FTAA AS PER MARTABIT
INSTRUCTION TO COSTA RICAN TRADE MINISTER
WHICH PARAGRAPHS ARE "FOLDED IN" / Drafted

SANTIAGO SUMMIT PREPARATORY MEETINGS

1997

1998

SIRG MEETINGS

9th SIRG Meeting
May 20-21
Punta del Este, Uruguay

Foreign Ministers Meeting
June 1
Lima, Peru

- Negotiated Agenda Topics for Santiago

- FORMAL APPROVAL SANTIAGO AGENDA

10th SIRG Meeting
Oct. 9-10
World Bank Washington

11th SIRG Meeting
Dec. 9-11
OAS Washington

12th SIRG Meeting
Jan. 15-16
San Jose, Costa Rica

13th SIRG Meeting
Mar. 18-19
Washington

14th SIRG Meeting
(PLENIPOTENTIARY)
April 1-2
Santiago, Chile

- Poverty and Education Initiatives

- Democracy/H.R. and Econ. Integration initiatives (except trade and cap. mktls.)
- Remaining Education and Poverty Items

Negotiation of Declaration of Principles and Summit Goals

Enhanced Negotiating Plan of Action

- Finalize Summit documents

SECTORAL MEETINGS

Justice Ministerial
Dec. 1-3
Buenos Aires, Argentina

Finance Ministerial
Dec. 2-3
Santiago, Chile

Energy Ministerial
Jan. 15-16
San Jose, Costa Rica

Education Ministerial
Feb. 10-12
San Jose, Costa Rica

Trade Ministerial
Mar. 18-19
San Jose, Costa Rica

PAHO Health Meeting
Oct. 23-24, Washington

Micro-Enterprise Meeting
Sept. 19, Washington

- OAS/CIM Women's Meeting
Oct. 23-24, Washington

- OAS/CICAD Meeting
Nov. 4-7, Lima

- Education Meeting
Nov. 18-19, Mexico City

- IDB Infrastructure Meeting
Nov. 21, Washington

- Dem/HR Pre-SIRG Consultation
Nov. 21-22, Santiago

- OAS/CICAD Meeting
Dec. 12, Washington

> FTA Working Groups:

SPS - Jan. 22-23, Mexico City
Procurement - Jan. 27-28, Washington
Services - Jan. 27-28, Santiago

Justice Experts Meeting
Jan. 15-16, San Jose, Costa Rica

Supreme Courts Meeting (OSCA)
Jan. 28, Panama

Third Trade PrepCom
Feb. 10-12, San Jose

- CSBM Conference
Feb. 25-27, San Salvador

Energy Steering Committee (tentative)
3rd week of Feb., Mexico

OAS/CICAD Meeting
Mar. 23, Washington

CLIMATE CHANGE OPPORTUNITY

MULTI LATERAL COOPERATION

SANTIAGO SUMMIT

updated

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003a. briefing paper	Meeting with Genaro Arriagada (2 pages)	01/22/1998	P1/b(1)

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NON-PAPER ON SANTIAGO SUMMIT DELIVERABLES

In an effort to strengthen the message of the Santiago Summit, Hemispheric nations should develop several key deliverables that will either appear directly in the Summit documents or in public statements by key leaders participating in the Summit, spelling out commitments in specific terms. Emphasizing a "people's component" in the Summit's initiatives, some of the deliverables which could be highlighted in each of the four baskets could be:

Education Basket

Educating the 21st Century's Citizens: Working with the World Bank and the IDB and through public statements by leaders at the Summit, spell out specific levels of resources to be dedicated to implement the Summit's education initiative--in the range of billions of dollars; announce a specific number --in the thousands per year-- of educational exchanges of students and teachers; and obtain commitments from the private sector to dedicate satellite time for use by education entities across the Hemisphere to enable effective distance learning.

Democracy and Human Rights Basket

Judicial Reform: Emphasize judicial reform as a critical step toward a "second wave of reforms" across the Hemisphere, by bolstering existing judicial educational institutions throughout the region, and mobilizing international donor support to establish an inter-American judicial studies center somewhere in the Hemisphere.

Press Freedom: Ensure greater freedom of the press by instituting a region-wide annual report by an objective agent--whether an ombudsman or rapporteur-- operating within an entity of the OAS.

Military Transparency: Agree to full transparency in arms transfers and defense spending as well as pre-notification of military exercises.

Drug Alliance: Establish a Hemispheric anti-drug alliance, to include a credible multinational evaluation system of national drug plans.

Extradition Initiative: To make our nations and cities more secure, launch an Inter-American Extradition Initiative to ensure that no criminal can escape prosecution.

Economic Integration Basket

Financial Markets: Adopt measures to ensure more stability of the regions financial institutions, especially during international market disruptions.

Enhanced Aviation Accords: Agree to improve air safety and launch an effort to obtain the world's first regional Open Skies regime to enable faster, safer, more efficient air travel.

Global Electronic Commerce: Adopt a set of principles to develop electronic commerce and the internet as a means to improve information exchange and economic growth.

Sustainable Energy and the Environment: Dramatically upgrade the region's sustainable energy programs, especially focusing on having all Summit nations adopt specific measures addressing global warming and climate change.

Poverty and Discrimination Basket

Labor Rights and Productivity: Bolster labor ministries to ensure labor rights are protected and that essential training and services are provided to enhance worker productivity and improve working conditions and standard of living.

Property Registration for the Poor: Enable the poor to obtain legal registration of and deeds to their property to empower them to become effective participants in every economy.

Healthier People: Pledge to eliminate dangerous communicable diseases by the year 2000 through a comprehensive immunization program; bring child nutrition throughout the Hemisphere to internationally-recommended levels; and create the Americas Telemedicine Network to provide doctors everywhere with real-time information for the treatment of the sick.

Hemispheric Institutions

Reform Inter-American Institutions: Establish a blue-ribbon commission of Hemispheric notables to review and make recommendations by the Summit following Santiago on structural and organizational reforms of the major inter-American institutions to make them more relevant to the Hemisphere's needs in the 21st century.

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OFFICE OF REGIONAL ECONOMIC POLICY AND SUMMIT COORDINATION

Room 3248
Department of State
Washington, D.C. 20520

Phone: (202) 736-7533
Fax: (202) 736-7618
(202) 647-6408

cc: IA

DATE: 1/21

TO: Amb. Dobbins

FAX: _____

PHONE: _____

FROM: Amb. Brown

PHONE: _____

REMARKS:

For tomorrow's meeting with
the Chileans

NUMBER OF PAGES INCLUDING COVER: 21

SCHEDULETALKS REGARDING SUMMIT DELIVERABLESJANUARY 22, 1998

9:00 a.m. Coffee at the White House with Mack McLarty

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7:30 p.m. Dinner hosted by Amb. Biehl iho Mack McLarty; 2305 Mass. Ave. N.W.

SANTIAGO SUMMIT PREPARATORY MEETINGS

1997

1998

May June July Aug Sept Oct Nov Dec Jan Feb Mar Apr

SIRG MEETINGS

9th SIRG Meeting May 20-21 <i>Punta del Este, Uruguay</i>	Foreign Ministers Meeting June 1 <i>Lima, Peru</i>				10th SIRG Meeting Oct. 9-10 <i>World Bank Washington</i>	11th SIRG Meeting Dec. 9-11 <i>OAS Washington</i>	12th SIRG Meeting Jan. 15-16 <i>Cancún, Mexico</i>	13th SIRG Meeting Mar. 9-11 <i>IDB Washington</i>	14th SIRG Meeting (PLENIPOTENTIARY) April 1-2 <i>Santiago, Chile</i>
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- Negotiated Agenda Topics for Santiago
- FORMAL APPROVAL OF SANTIAGO AGENDA
- Poverty and Education Initiatives
- Democracy/ H.R. and Econ. Integration initiatives (except trade and cap. mkts.)
- Remaining Education and Poverty Items
- Negotiation of Declaration of Principles and Summit Follow-up
- Finish negotiating Plan of Action
- Finalize Summit documents

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Justice Ministerial Dec. 1-3 <i>Buenos Aires, Argentina</i>	Finance Ministerial Dec. 2-3 <i>Santiago, Chile</i>	Energy Ministerial Jan. 15-16 <i>Caracas, Venezuela</i>	Education Ministerial Feb. 26-27 <i>Mérida, Mexico</i>	Trade Ministerial Mar. 19 <i>San José, Costa Rica</i>
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- PAHO Health Meeting
Aug. 28-29, *Santiago*
- OAS/CIM Women's Meeting
Oct. 23-24, *Washington*
- Microenterprise Meeting
Sept. 19, *Washington*
- OAS/CICAD Meeting
Nov. 4-7, *Lima*
- Education Meeting
Nov. 18-19, *Mexico City*
- IDB Infrastructure Meeting
Nov. 21, *Washington*
- Dem/HR Pre-SIRG Consultation
Nov. 21-22, *Santiago*
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- Third Trade PrepCom
Feb. 10-12, *San José*
- CSBM Conference
Feb. 25-27, *San Salvador*
- Energy Steering Committee (tentative)
3rd week of Feb., *Mexico*
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Mar. 2-3, *Washington*

► FTAA Working Groups:

SPS - Jan. 22-23, *Mexico City*
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 Services - Jan. 27-29, *Santiago*

TBT - Feb. 4-5, *Washington*
 IPR - Feb. 5-6, *Washington*
 Dispute Settlement - Feb. 19-20, *Montevideo*

SANTIAGO SUMMIT- April 18-19, 1998

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DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
004a. briefing paper	[duplicate of 003a] (2 pages)	01/22/1998	P1/b(1)

COLLECTION:

Clinton Presidential Records
National Security Council
Inter-American Affairs
OA/Box Number: 1934

FOLDER TITLE:

Chile - Summit I, 1998 [Summit of the Americas] [1]

2009-1155-F
ke2455

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004b. talking points	[duplicate of 003b] (15 pages)	ca. 01/1998	P1/b(1)

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OFFICE OF REGIONAL ECONOMIC POLICY AND SUMMIT COORDINATION

Room 3248
Department of State
Washington, D.C. 20520

Phone: (202) 736-7533
Fax: (202) 736-7618
(202) 647-6408

cc: IA

DATE: 1/21

TO: Ans. Dobbins

FAX: _____

PHONE: _____

FROM: Ans. Brown

PHONE: _____

REMARKS:

For tomorrow's meeting with
the Chileans

NUMBER OF PAGES INCLUDING COVER: 21

SCHEDULE

TALKS REGARDING SUMMIT DELIVERABLES

JANUARY 22, 1998

- 9:00 a.m. Coffee at the White House with Mack McLarty
- 10:00 a.m. Meeting between U.S. and Chilean Delegations - ARA Conference Room
- 1:00 p.m. Luncheon hosted by Enrique Iglesias, IDB headquarters; 1300 N.Y. Ave. N.W.
- 4:30 p.m. Meeting at the World Bank with Shahid Javid Burke and staff; 1850 Eye Street N.W., 8th Floor
- 5:30 p.m. Meeting with Sven Sandstrom, Acting President, World Bank, 1818 H St. N.W.
- 7:30 p.m. Dinner hosted by Amb. Biehl iho Mack McLarty; 2305 Mass. Ave. N.W.

SANTIAGO SUMMIT PREPARATORY MEETINGS

1997

1998

May June July Aug Sept Oct Nov Dec Jan Feb Mar Apr

SIRG MEETINGS

9th SIRG Meeting
May 20-21
Punta del Este,
Uruguay

- Negotiated Agenda Topics for Santiago

Foreign Ministers Meeting
June 1
Lima, Peru

- FORMAL APPROVAL OF SANTIAGO AGENDA

10th SIRG Meeting
Oct. 9-10
World Bank
Washington

- Poverty and Education Initiatives

11th SIRG Meeting
Dec. 9-11
OAS
Washington

- Democracy/ H.R. and Econ. Integration initiatives (except trade and cap. mkts.)
- Remaining Education and Poverty Items

12th SIRG Meeting
Jan. 15-16
Cancun,
Mexico

- Negotiation of Declaration of Principles and Summit Follow-up

13th SIRG Meeting
Mar. 9-11
IDB
Washington

- Finish negotiating Plan of Action

14th SIRG Meeting (PLENIPOTTENTIARY)
April 1-2
Santiago, Chile

- Finalize Summit documents

Justice Ministerial
Dec. 1-3
Buenos Aires,
Argentina

Finance Ministerial
Dec. 2-3
Santiago,
Chile

Energy Ministerial
Jan. 15-16
Caracas,
Venezuela

Education Ministerial
Feb. 26-27
Mexico,
Mexico

Trade Ministerial
Mar. 19
San José,
Costa Rica

PAHO Health Meeting
Aug. 28-29, Santiago

Microenterprise Meeting
Sept. 19, Washington

OAS/CIM Women's Meeting
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SECTORAL MEETINGS

SANTIAGO SUMMIT - April 18-19, 1998

1/21/98

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all
CC: 1A
January 21, 1998

MEMORANDUM FOR MACK MCLARTY
FROM: ANDREW FRIENDLY
SUBJECT: SANTIAGO ADVANCE MEETING

As you know, last week the Chilean government hosted representatives from the countries invited to the Summit in April in order to discuss the schedule and logistics for the meeting. All but the Caribbean countries were represented by somebody from their foreign ministry or their embassy in Chile.

SCHEDULE AND ISSUES:

Most of the working meetings and events surrounding the Summit are planned for the Sheraton Hotel since all of the leaders, except President Clinton, will be staying there. The Summit starts at 9 am on Saturday, April 18th with an Inaugural Ceremony in one of the hotel's ballrooms and planned remarks by President Frei and President Clinton. The first working session is that morning in another ballroom of the hotel and is scheduled to last until 12:45 pm. There will be an official photo and lunch at the Camino Real Restaurant on a hill overlooking Santiago until 2:45 pm and the second session, back at the hotel, will start an hour later and last until 6:30. President Frei will host a performance and dinner at La Moneda that night for the leaders and spouses only. At the same time, the foreign ministers will be having a dinner, possibly with the other ministers who will be in Santiago, at the Mapocho Station Cultural Center. (Mapocho is a former train station that has been converted into a center for performances and exhibits. During the Summit week, it will contain exhibits and food from all the countries of the Americas. Our Embassy has arranged for Herbie Hancock and his band to represent the U.S. A number of U.S. companies are helping to sponsor the events and exhibits.)

Sunday's schedule starts at 9:45 with the final working session at the Sheraton. President Frei will host a lunch in his suite before the closing ceremony and communique signing in another hotel ballroom. According to the Chileans, President Clinton and President Frei are expected to host a press conference until 4:30 pm. Both the lunch and the press conference are new additions to the Summit schedule and take away from any free time that the President might have had that afternoon. Presumably, the State Visit would start that night with a State Dinner hosted by the Freis.

The schedule for the State Visit is still to be determined, but the Chileans have made it clear that the President will be expected to lay a wreath at the O'Higgins statue in Santiago, speak to the

Congress in Valpariso (a 45 minute helicopter ride away on the coast), meet with President Frei for bi-lateral discussions, and perhaps have a meal with Frei at his summer house in Vina del Mar (a 15 minute drive from the Congress). The President would presumably return to the U.S. that night. Other events that should be kept in mind include Ambassador Guerra's desire to have the President address the business community -- perhaps at the American Chamber of Commerce; a meeting with any opposition leaders, if necessary; and a meet and greet with the Embassy staff.

According to the Chilean protocol chief, there is no official spousal program yet, but Mrs. Frei is considering organizing one. Since she will be hosting the First Ladies for their meeting in Santiago in October, it is unclear how many will be coming in April. I talked with Patti Solis yesterday about Mrs. Clinton's schedule and the possibility of stopping in other countries before coming to Santiago for the State Visit portion. Patti is very interested in your suggestions for possible stops, but is also concerned that the Chileans will eventually lay on a spousal program that Mrs. Clinton would be obligated to attend. Maybe you want to feel out the Chileans about Mrs. Clinton not arriving until Sunday evening.

Visually, the visit is shaping up to be very flat. There is nothing attractive about the meeting venues and the only sight that looks foreign, La Moneda, is late on a Saturday night -- a black hole for the press. I don't know how much we can change the Summit designs, but we might have some flexibility for the State visit sights or events. Maybe a business event could be at a factory or the stock exchange, something other than a hotel ballroom. Also, the lack of free time poses a significant problem to appease the President's desire to "see something" of real Chile. Shots of Mrs. Clinton in pretty places with real Latin Americans might be a good way to fill the vacuum of good pictures on Saturday and Sunday.

The most significant event of the meeting last week was the draw for seating and placement assignments for all the working sessions, the official photo, and the closing ceremony. We participated in the draw, but made a case with the Chilean protocol chief that as the former host of the Summit, President Clinton should be treated differently. Our Embassy will continue to work the issue to ensure that the President is seated to the right of President Frei and is treated appropriately at the other events. Oscar Pizarro told Charles Shapiro, our DCM, that our concerns would be answered and not to worry.

OTHER CONCERNS

Some other issues that you should be aware of:

- Brazil, on behalf of the MERCOSUR countries, made a motion to be seated together and treated as a block for the meetings -- the Chileans avoided dealing with the issue for now
- the Chileans are sending a military plane to Miami and San Jose to pick up whatever leader wants a ride to Santiago on Friday, April 17th. They will be taken home on Sunday

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DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
006. memo	Andrew Friendly to Mack McLarty, re: Santiago Advance Meeting [partial] (1 page)	01/21/1998	b(7)(E)

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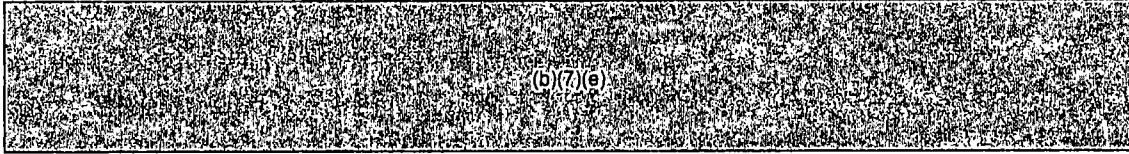
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- all the leaders are expected to make some remarks upon arrival at the airport on Friday
- the airport in Santiago will be shut down to all commercial traffic on Friday and Sunday, supposedly the airlines were told of this many months ago
- all of the leaders except President Clinton will travel by bus to the lunch and dinner at La Moneda



[006]

While recent Presidential overseas trips have included Congressional representation, it will be very hard for Members of Congress, Governors, business leaders, or other members of any official delegation to be included in the Summit activities. Creating a separate program for such a delegation might prove to be more difficult than it is worth.

CONCLUSION

All in all, the Chileans are far along in the Summit planning and seem to be very well organized.

(b)(7)(e)

That being said, however, the Summit lacks energy or character. We should start to work with the communications office on ways to infuse the weekend with some color and visuals. Perhaps the Chileans will be open to some suggestions.

The biggest outstanding issue is still our plans for the State Visit. We owe them an answer right away. I don't think we have a real choice other than to do it on Sunday night and Monday, but maybe you could strongly encourage the NSC and scheduling to settle the matter.

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20504

January 21, 1998

Mr. Michael J. Franklin
Executive Director
Organization of Africans in the Americas
1234 Massachusetts Avenue N.W.
Suite C-1007
Washington D.C. 20005

XX

Re: Santiago Summit of the Americas

Dear Mr. Franklin:

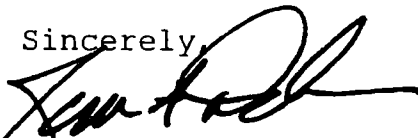
Sandy Berger has asked me to respond to your letter of January 5th regarding the upcoming Santiago Summit.

In this respect, thank you for kindly providing a copy of "The Vision of the Afroamerican Peoples for the Third Millennium". I was especially interested in its discussion of the importance of education reform to the hemisphere. You should know that the primary basket of initiatives for the Summit involves education reforms. One of the first actions of governments in this area will be to "develop programs that focus specifically on disadvantaged groups ... placing emphasis on women, minorities, and vulnerable populations."

Throughout the Santiago Action Plan, the hemisphere has remained committed to eradicating discrimination and encouraging individuals to participate fully in their respective societies.

I know that you have been providing relevant advice to our State Department's Summit office regarding the Action Plan and encourage you to continue to do so. I am hopeful that we will achieve in Santiago a result which advances the treatment of Afro-Americans and other disadvantaged minorities throughout the hemisphere.

Sincerely,



James F. Dobbins
Special Assistant to the President
and Senior Director for Inter-American Affairs



ORGANIZATION OF AFRICANS IN THE AMERICAS
ORGANIZACION PRO-avance DE LOS PUEBLOS DE ASCENDENCIA AFRICANA

0073

January 5, 1998

Mr. Samuel Berger
Assistant to the President
for National Security Affairs
The White House
Washington, DC 20504

Dear Mr. Berger:

OAA requests your support to put the issue of "Afro-American Minorities" in the Summit agenda. The term "Afro-American minorities" was proposed by the government of Costa Rica. Its inclusion in the Summit declaration would make visible the issues surrounding the marginalization and potential of African minorities in this Americas.

The reasons why "Afro-American Minorities" should be included in the Summit explain why, to date, they have not been able to participate in Latin American democracies and why they have not been considered in the Summit to date.

Demographics of Afro-American Population

- According to studies of the Inter-American Development Bank (IDB), the population of African ancestry is estimated at 150 million, of which 90 million are dark-skinned Blacks living below the poverty line. This segment of the poor represents 20 percent of the population of the region and 40 percent of its poor.
- Afro-Americans in many Latin American democracies do not vote because they do not possess birth certificates or other identity documentation.
- Afro-Americans are invisible in census or household survey statistics and thus are not a target group in programs for poverty alleviation.
- Afro-Americans have received very little, if any, funding from international development organizations, including the bi-/multi-laterals, United States agencies, or private foundations, in the last five decades of development. In all countries they suffer from low public investment in rural and peri-urban regions where they predominate.
- Afro-Americans exhibit all the symptoms of chronic poverty relating to health, education, housing, etc.. For example, infant mortality rates on the Pacific coast of Colombia are 191:1,000. In Brazil, Infant mortality for Blacks is 102:1,000 compared with 76:1,000 for the rest of the population. The symptoms of poverty among this population have been chronic in the last century and are now worsening. This is because Blacks have little or no access to basic services.
- Illegal migration to the USA for economic reasons. There are thousands of young Black males in Houston, Texas, who are illegal immigrants to this country.

Secret
Civil Service
Per our mtg
Comments to you
minutes
plus
PLEASE STAFF

JAN 23 1998

JAN 7 12:13

- Human rights abuses against Blacks are prevalent including the killing of street children in Brazil 82 - 90 percent of whom are Black, ethnic cleansing in Brazil and in the cities of Cali and Buenaventura, Colombia.
- Racism in Latin America creates poverty by means of:
 - covert- racial prejudice;
 - maintaining pre-existing historical biases against blacks;
 - maintaining invisibility in national census, history and traditions;
 - economic disenfranchisement of Black regions;
 - endoracism, which renders an individual incapable of accepting this/her own race. A further step is:
 - *emblanquecimiento*, which is the whitening of individual's personal appearance to be accepted, and marrying to whiten their subsequent generations.

Why the United States should Support this Initiative

- An improved public image of the United States and moral advantage for the United States as a leader in supporting measures to make Latin America accept its cultural diversity and the economic assets that this brings.
- Strengthening the American economy in the next century by access to Black markets in Latin America.
- Environmental preservation and conservation. Many delicate forests and coastal areas are stewarded by Afro-Americans. Afro-Americans are now being dispossessed, sometimes violently.
- Improved understanding and new alliances for the United States.
- Less illegal economic migration to the United States.
- Lower investment in national security by generating a sustainable democratic stability in Latin America; less export and import of crime within the region.

We would like to point out that Mr. Christian Kennedy of the State Department assured us that the United States would vigorously support the initiative if the matter were brought up by a third country. Today, we received word from the Vice-President of Uruguay, Dr. Hugo Batalla, that his government would not only support the inclusion of Afro-Americans on the agenda but would also support inclusion in the "Civil Society Agenda" whose responsibility it shares with Jamaica.

It is our opinion that the Summit's objectives relating to democratic reform, civil society participation, and poverty alleviation will ring hollow if the Summit continues to exclude 40 percent of the poor, and 33 percent of the population.

Thank you for your assistance.

Yours sincerely,



Michael J. Franklin
Executive Director

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20504

January 26, 1998

MEMORANDUM FOR DEPUTY ASSISTANT SECRETARY OF TREASURY ZELIKOW

Dan:

Does the IDB proposal cited in the attached paragraph make sense and, if so, could it be a Santiago Summit deliverable?



James F. Dobbins

Attachment
IDB proposal

4.30 **Quantitative benchmarks** - While such benchmarks facilitate the monitoring of compliance, experience shows that they do not fully reflect the Bank's performance in carrying out its mission.

- ▶ The **limit on policy-based lending** should be raised to 20 percent to give the Bank the operational space to support countries willing to face the transitional fiscal costs of sectoral and institutional reforms (see para. 4.6). The limit should be reviewed from time to time in the light of demand and taking account of the portfolio risk implications of such lending. ✓
- ▶ The mandate to apportion 35 percent of annual lending to C and D Group countries would become increasingly difficult to achieve in the face of rising annual commitments, absorptive capacity of the target countries and the need to manage the Bank's exposure to individual debtors. Since the underlying objective is to ensure adequate attention to the development needs of the smaller and/or poorer countries in the region, the Bank's performance would be better monitored by periodic review of its commitment of administrative resources, qualified staff, non-lending services, portfolio management services, etc. to these countries. ✓
- ▶ The Bank has gradually developed a capacity for private sector project finance and will soon reach the annual limit of about \$375 million implied by the IDB-8 target of up to 5 percent of annual commitments (see para. 3.10). Experience also shows that the Bank may need to have a larger presence than 25 percent of total cost in order to attract additional private financing for infrastructure projects in C and D Group countries. The Board of Governors should consider raising the overall ceiling to an annual average around 10 percent of the sustainable lending capacity and the limit for individual operations in C and D group countries (see para. 4.15).

4.31 **Response to Crises** - A key aspect of the Bank's emerging role in the region is to assist countries in managing crises, which usually disproportionately affect the weakest and most vulnerable segments of society and, if left unchecked, have the potential of quickly undermining years of painfully achieved social and economic gains. To allow the Bank to respond rapidly and effectively to crises the Governors should: (i) give Management the authority to put in place a **new counter-cyclical financial instrument** to cover the local counterpart of Bank-financed projects; and (ii) explicitly authorize the Bank to participate in joint international action to contain crises, providing financing over and beyond any limits that may be set for policy-based lending (see para 4.7), and on terms and conditions which may be more stringent than for normal lending operations. Δ

4.32 **Civil society** - The Bank, designed as a vehicle for lending to governments, often finds that it does not have a full range of appropriate instruments for poverty reduction programs targeted to benefit critical groups (for example, micro-enterprises, street children) and, generally, for the strengthening of civil society organizations which are increasingly important agents of social and economic change (see para. 4.12). The Board of Governors should **endorse a Bank contribution to an endowment for the proposed Foundation of the Americas**. Δ

Issues for the Board of Executive Directors Δ

4.33 **New products** - The changing circumstances of the LAC countries impose an obligation on the Bank to develop instruments suited to the expressed needs of borrowers which may be

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DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
007a. memo	Patrick DeSouza to James Steinberg, re: Your Meeting on the Santiago Summit (5 pages)	01/26/1998	P1/b(1)

COLLECTION:

Clinton Presidential Records
National Security Council
Inter-American Affairs
OA/Box Number: 1934

FOLDER TITLE:

Chile - Summit I, 1998 [Summit of the Americas] [1]

2009-1155-F
ke2455

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
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- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
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MEETING ON SANTIAGO SUMMIT OF THE AMERICAS

Tuesday, January 27, 1998 at 4:30 p.m.
White House Situation Room

AGENDA

I. SCHEDULING ISSUES

- OTHER STOPS
- STATE VISIT
- TIMING AND HOST OF NEXT SUMMIT

II. UPDATE REPORTS

- PRE-ADVANCE TEAM VISIT TO SANTIAGO
- CANCUN SIRC MEETING
- ARRIAGADA VISIT TO WASHINGTON
- POLITICAL DECLARATION NEGOTIATIONS

III. UPDATE ON KEY DELIVERABLES

- FTAA/FAST TRACK
- LABOR MINISTERIAL
- ENVIRONMENT/CLIMATE CHANGE INITIATIVE
- SECURITY/DEFENSE INITIATIVES
- PRESS FREEDOM
- EDUCATION
- JUSTICE STUDIES INSTITUTE
- FINANCIAL INSTITUTIONS

January 21, 1998

cc: 1A

MEMORANDUM FOR MACK MCLARTY

FROM: ANDREW FRIENDLY

SUBJECT: SANTIAGO ADVANCE MEETING

As you know, last week the Chilean government hosted representatives from the countries invited to the Summit in April in order to discuss the schedule and logistics for the meeting. All but the Caribbean countries were represented by somebody from their foreign ministry or their embassy in Chile.

SCHEDULE AND ISSUES:

Most of the working meetings and events surrounding the Summit are planned for the Sheraton Hotel since all of the leaders, except President Clinton, will be staying there. The Summit starts at 9 am on Saturday, April 18th with an Inaugural Ceremony in one of the hotel's ballrooms and planned remarks by President Frei and President Clinton. The first working session is that morning in another ballroom of the hotel and is scheduled to last until 12:45 pm. There will be an official photo and lunch at the Camino Real Restaurant on a hill overlooking Santiago until 2:45 pm and the second session, back at the hotel, will start an hour later and last until 6:30. President Frei will host a performance and dinner at La Moneda that night for the leaders and spouses only. At the same time, the foreign ministers will be having a dinner, possibly with the other ministers who will be in Santiago, at the Mapocho Station Cultural Center. (Mapocho is a former train station that has been converted into a center for performances and exhibits. During the Summit week, it will contain exhibits and food from all the countries of the Americas. Our Embassy has arranged for Herbie Hancock and his band to represent the U.S. A number of U.S. companies are helping to sponsor the events and exhibits.)

Sunday's schedule starts at 9:45 with the final working session at the Sheraton. President Frei will host a lunch in his suite before the closing ceremony and communique signing in another hotel ballroom. According to the Chileans, President Clinton and President Frei are expected to host a press conference until 4:30 pm. Both the lunch and the press conference are new additions to the Summit schedule and take away from any free time that the President might have had that afternoon. Presumably, the State Visit would start that night with a State Dinner hosted by the Freis.

The schedule for the State Visit is still to be determined, but the Chileans have made it clear that the President will be expected to lay a wreath at the O'Higgins statue in Santiago, speak to the

Congress in Valpariso (a 45 minute helicopter ride away on the coast), meet with President Frei for bi-lateral discussions, and perhaps have a meal with Frei at his summer house in Vina del Mar (a 15 minute drive from the Congress). The President would presumably return to the U.S. that night. Other events that should be kept in mind include Ambassador Guerra's desire to have the President address the business community -- perhaps at the American Chamber of Commerce; a meeting with any opposition leaders, if necessary; and a meet and greet with the Embassy staff.

According to the Chilean protocol chief, there is no official spousal program yet, but Mrs. Frei is considering organizing one. Since she will be hosting the First Ladies for their meeting in Santiago in October, it is unclear how many will be coming in April. I talked with Patti Solis yesterday about Mrs. Clinton's schedule and the possibility of stopping in other countries before coming to Santiago for the State Visit portion. Patti is very interested in your suggestions for possible stops, but is also concerned that the Chileans will eventually lay on a spousal program that Mrs. Clinton would be obligated to attend. Maybe you want to feel out the Chileans about Mrs. Clinton not arriving until Sunday evening.

Visually, the visit is shaping up to be very flat. There is nothing attractive about the meeting venues and the only sight that looks foreign, La Moneda, is late on a Saturday night -- a black hole for the press. I don't know how much we can change the Summit designs, but we might have some flexibility for the State visit sights or events. Maybe a business event could be at a factory or the stock exchange, something other than a hotel ballroom. Also, the lack of free time poses a significant problem to appease the President's desire to "see something" of real Chile. Shots of Mrs. Clinton in pretty places with real Latin Americans might be a good way to fill the vacuum of good pictures on Saturday and Sunday.

The most significant event of the meeting last week was the draw for seating and placement assignments for all the working sessions, the official photo, and the closing ceremony. We participated in the draw, but made a case with the Chilean protocol chief that as the former host of the Summit, President Clinton should be treated differently. Our Embassy will continue to work the issue to ensure that the President is seated to the right of President Frei and is treated appropriately at the other events. Oscar Pizarro told Charles Shapiro, our DCM, that our concerns would be answered and not to worry.

OTHER CONCERNS

Some other issues that you should be aware of:

- Brazil, on behalf of the MERCOSUR countries, made a motion to be seated together and treated as a block for the meetings -- the Chileans avoided dealing with the issue for now
- the Chileans are sending a military plane to Miami and San Jose to pick up whatever leader wants a ride to Santiago on Friday, April 17th. They will be taken home on Sunday

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DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
007b. memo	[duplicate of 006] [partial] (1 page)	01/21/1998	b(7)(E)

COLLECTION:

Clinton Presidential Records
National Security Council
Inter-American Affairs
OA/Box Number: 1934

FOLDER TITLE:

Chile - Summit I, 1998 [Summit of the Americas] [1]

2009-1155-F
ke2455

RESTRICTION CODES

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C. Closed in accordance with restrictions contained in donor's deed of gift.

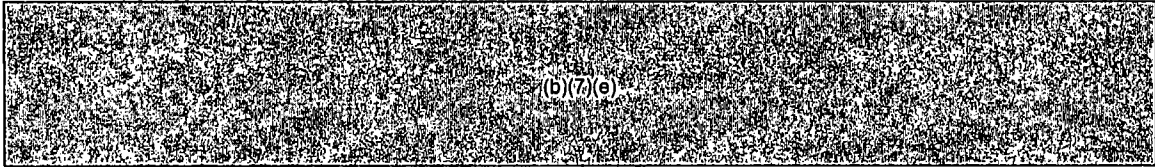
PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

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- all the leaders are expected to make some remarks upon arrival at the airport on Friday
- the airport in Santiago will be shut down to all commercial traffic on Friday and Sunday, supposedly the airlines were told of this many months ago
- all of the leaders except President Clinton will travel by bus to the lunch and dinner at La Moneda



[007b]

While recent Presidential overseas trips have included Congressional representation, it will be very hard for Members of Congress, Governors, business leaders, or other members of any official delegation to be included in the Summit activities. Creating a separate program for such a delegation might prove to be more difficult than it is worth.

CONCLUSION

All in all, the Chileans are far along in the Summit planning and seem to be very well organized.



That being said, however, the Summit lacks energy or character. We should start to work with the communications office on ways to infuse the weekend with some color and visuals. Perhaps the Chileans will be open to some suggestions.

The biggest outstanding issue is still our plans for the State Visit. We owe them an answer right away. I don't think we have a real choice other than to do it on Sunday night and Monday, but maybe you could strongly encourage the NSC and scheduling to settle the matter.

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DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
007c. memo	Samuel Berger and Mack McLarty to the President, re: Your Trip to the Santiago Summit of the Americas (4 pages)	ca. 01/1998	P1/b(1)

COLLECTION:

Clinton Presidential Records
National Security Council
Inter-American Affairs
OA/Box Number: 1934

FOLDER TITLE:

Chile - Summit I, 1998 [Summit of the Americas] [1]

2009-1155-F
ke2455

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NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20504

January 12, 1998

MEMORANDUM FOR RICHARD C. BROWN

FROM: JAMES F. DOBBINS *ADf*
SUBJECT: Santiago Political Declaration

Thanks for inviting comments on the January 6th draft of the Summit's Political Declaration. There follows some suggested reorganization and some additional material which might be added.

Reorganized structure. With the revisions discussed below, the draft could better link the President's message, developed with the other leaders during his 1997 travels to the region, with the Action Plan that will be finalized during April. The consensus already evidenced around the hemisphere with respect to this message will hopefully enable the revisions to be readily achievable.

The President's message, building on the themes of the Miami Summit, has been that we must recognize and support the hemisphere's continuing integration and its consolidation of gains in democracy and free markets. Moreover, for democracy to endure, it must deliver tangible benefits to the people of the Americas by responding to the challenges created by the byproducts of ever-increasing integration and globalization such as labor dislocation and transnational crime. Ensuring that democracy delivers sets up the emerging dominant theme of the Santiago Summit - "second generation reforms."

I suggest the draft declaration be reorganized to more clearly reflect this argument. First, a stronger link between Miami and Santiago may be made than currently exists. It would then allow the dominance of democracy and free markets to be emphasized. Thereafter, the new challenges that have emerged for the hemisphere could be laid-out. After such framing of the Summit, second-generation reforms which are responsive to the changing hemispheric context could be discussed in a way that gives some direction to the process. Such discussion could conclude with a direction for the future regarding the next summit. Tab A

offers one possible reorganization of the document based on the information currently presented in the draft.

Additional Information. Certain achievements and prospective goals of the hemisphere need to be discussed within the economic integration section. An acknowledgement of the successful macroeconomic and financial policies pursued and an endorsement of sub-regional integration efforts such as NAFTA, Mercosur, Central America and Caricom are needed. Also because launch of the FTAA is an important achievement, its announcement could be elaborated and underscored with sharper language.

Moreover, in communicating this story through the Political Declaration, placeholders can be created in the document for certain deliverables that may be finalized by April. Our December 1997 *Non-Paper on Summit Deliverables* contemplated using key deliverables in summit documents as illustrations of broader themes. Such illustrations, I believe, would be more appropriately inserted in the Political Declaration than the Action Plan which is basically a compendium of all initiatives.

Placeholders may be created for the following deliverables: press freedom (democracy section); electronic commerce (economic integration section); multilateral drug alliance (security section); education reforms, judicial studies center and blue ribbon institutional reform commission (second generation reforms section). One consequence of such placeholders could be that there will be added effort to finalize such deliverables in time for the summit.

Finally, like the Miami Declaration of Principles, there needs to be a mention of the empowerment and accomplishments of the OAS, Inter-American Development Bank, NGOs etc. in addressing the challenges set forth.

Open Issues. Policy commitments regarding certain sections of the draft may still need to be discussed within the USG. Other commitments need merely to be clarified. Questions regarding these paragraphs are indicated below. I believe that it would be useful to make our reservations clear to the Chileans unless we reach consensus before the SIRG.

For further discussion:

- Have we decided to request Ministries of Foreign Affairs, as opposed to a blue-ribbon commission for example, to evaluate hemispheric institutions? (paragraph 26)
- Will we decide location as well as timing of the next summit? (paragraph 27).

For clarification:

- What are the human rights and CBM agreements to which the U.S. is "concluding"/"implementing"? (paras 5,8)
- More precision needed on U.S. education policy for "cultural identity" and "training in values"? (paras 13, 17)

TAB A

Revised Organization of Political Declaration

Section One: Link Between Miami and Santiago

A new paragraph 2 should be added noting some of the concrete achievements of Miami that are being further developed in Santiago as the current paragraph 1 suggests. A fuller reference to the President's report on Miami should be present since the draft also contemplates doing so with Gaviria's report on Santa Cruz.

A roadmap of the rest of the document would be helpful at the end of the preamble.

Section Two: Integration Around Democracies and Free Markets

- democracy and human rights subsection (paragraphs 3-5)
- integration and free trade subsection (paragraphs 23-24)
- peace and security subsection (paragraphs 6-8)
- work of multilateral institutions and NGOs (new paragraphs)

Section Three: New Challenges

- globalization subsection (paragraphs 10-12)
- factors affecting stability subsection (paragraph 9)
- poverty subsection (paragraphs 20-21)
- environment subsection (expand on paragraph 22)
- labor subsection (new paragraphs)

Section Four: Second Generation Reforms/Democracy Delivers

- education subsection (paragraphs 13-18)
- justice subsection (paragraph 19)
- reforming institutions subsection (paragraph 25-26)

Conclusion:

- Next summit information (paragraph 27)



SUMMIT OF THE AMERICAS 1994

SUMMIT COORDINATING OFFICE
Room 3248
Department of State
Washington, D.C. 20520

Jan. 12, 1995

Mr. Dobbins

cc: (IA)

NSC

Jim -

Attached is a ~~draft~~
proposal for an "action item"
to appear in the Santiago
Plan of Action referring
to the questions of Summit
follow-up and review of the
inter-American institution.

Jeff Davidson, Victor Marrero,
and I have worked this out and
believe it is a good, realistic position.
We've touched base with Garrison on
our views, and he is in accord with
the thrust. Other countries -- such as
Chile, Brazil, and Canada -- are tending
toward this plan as well. We'll need to
discuss this tomorrow. Rich Brown

Proposed Action Plan Language on Summit Follow-up

Future Summits and Summit Follow-up

We have made significant progress both collectively and individually on our hemispheric agenda since the Miami Summit. Recognizing the value of a thoughtful, concerted effort to continue building a community of democratic nations, we will undertake to implement this Plan of Action on the national and international levels. While our governments have the primary responsibility and obligation to carry out this effort, the firm dedication of international organizations and the active participation of our citizens are vital to success. In order to be accountable to our citizens in following-up on Summit commitments, we will strengthen our process of monitoring the implementation process in a manner that is objective and independent of any one country or institution.

We, the Heads of State and Government of the Hemisphere, agree that Summits of the Americas are a vital part of our ongoing dialogue and should be held periodically in order to give direction of the highest order to the-hemispheric agenda. Accordingly, we are determined to institutionalize the implementation and monitoring processes as well as the formulation of agenda for future Summits, drawing on the support of multilateral institutions and the input of other relevant actors in the hemisphere.

Specifically, governments will:

- Continue the Summit Implementation Review Group (SIRG), and assign to it the task of monitoring progress and challenges in carrying out Summit commitments. The SIRG, composed of Vice-Ministerial representatives from all member countries, will be led by a Summit Executive Steering Group consisting of the present Summit host, all past hosts, and the future host and will continue to operate under the principle of consensus. The Secretary General of the OAS will be invited to serve in a personal capacity as an advisor to the Summit Executive Steering Group.
- Invite the Organization of American States (OAS) in coordination with the SIRG, to develop a process and an appropriate mechanism, adhering to the principle of consensus, to formulate agenda for future Summits of the Americas, in consultation with other hemispheric institutions and representatives of civil society organizations.
- Charge foreign ministers to meet annually to review the work of the SIRG and assess progress in the implementation of the Summit Plan of Action.
- Entrust to Responsible Coordinating countries or international organizations the task of coordinating hemispheric actions on specific initiatives with the support of the relevant international organizations.
- Recognize that the OAS, IDB, PAHO, ECLAC, and the World Bank are instrumental in the implementation of the commitments agreed to in this Plan of Action and should

play an important role in their respective areas of specialty in close consultation with Summit governments.

- Request that the OAS, IDB, PAHO, ECLAC, and the World Bank offer administrative support to governments in carrying out this Plan of Action. Representatives of these institutions and the Summit leadership troika will consult periodically on the administrative and technical requirements to advance both the monitoring and implementation processes as well as the coordination of activities undertaken by these organizations in their respective areas, drawing on the good offices of the OAS Secretary General to facilitate such consultations.
- Request the OAS to serve as the "institutional memory" of the monitoring and implementation processes by establishing a center for documentation within the Organization and drawing on existing resources on the Internet and elsewhere.
- Promote the meaningful participation of citizen groups and organizations, the private sector, and individuals in the implementation of this Plan of Action and in the preparation of future Summits, and invite them to engage in studies and analysis on implementation efforts with the purpose of improving upon them.

Strengthening the Inter-American System

We note with pleasure that the Organization of American States will celebrate its 50th anniversary later this year. As our nations adapt to the realities of revitalized democratic rule, liberalized markets, and an increasingly globalized world economy, the institutions and organizations that serve the hemisphere must also be positioned to optimize their relevance and effectiveness. The major hemispheric institutions – the OAS, IDB, PAHO, and ECLAC – must be poised to support and facilitate our collective and individual efforts.

Therefore, governments will:

- Undertake a review of the roles, objectives, and organization of the hemisphere's institutions to ensure the most effective structures can emerge to serve the governments, nations, and peoples of the hemisphere in the 21st Century. A special commission of 16 distinguished representatives of the public and private sectors will be convened by October 1998 to carry out this review and will make recommendations to leaders at the next Summit of the Americas. The heads of the four hemispheric institutions will submit nominations for eight private commissioners to the Summit leadership troika; eight public sector commissioners will be nominated by the troika, based on geographical representatives and in consultation with other Summit governments. The work of the commission will be facilitated by the OAS.