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OA/ID Number: 7548
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Folder Title:
AIDS Czar [Folder 2]

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Withdrawal/Redaction Sheet

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. memo	Carol Rasco to Mack McLarty re: AIDS Policy Coordinator (Non-selection) (1 page)	05/07/1993	b(6)

COLLECTION:

Clinton Presidential Records
Communications
Mark Gearan
OA/Box Number: 7548

FOLDER TITLE:

AIDS Czar [Folder 2]

2011-0584-F

jm1512

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
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- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

**BIOGRAPHY OF KRISTINE M. GEBBIE
AIDS POLICY COORDINATOR**

A senior consultant to the U.S. Department of Health and Human Services and, until this February, Secretary of Washington State's Department of Health, Kristine Gebbie is a proven health care leader who has worked hard in recent years to stop the spread of AIDS.

Since 1989 she has served as chair of the Centers for Disease Control Advisory Committee on the Prevention of HIV Infection. Gebbie served on the Presidential Commission on AIDS from 1987 - 88 and on the AIDS Oversight Committee for the Institute of Medicine from 1987 - 90. In addition, she chaired an HIV Committee of Washington State health officials from 1985 - 88 and has served as a member of that committee to date. Presently she is a senior consultant to the Department of Health and Human Services.

The Pacific Northwest, where Gebbie has worked for the past 15 years, is one of the most progressive areas in the country for health care. A former nurse, Gebbie served for 11 years (1978-89) as Administrator of the Oregon Health Division in Oregon State and as Assistant Director of Health for Oregon. In 1991, Gebbie taught as an affiliate professor in the School of Public Health and Community Medicine at the University of Washington. Since 1990, she has served as a Clinical Assistant Professor at the University of Washington School of Nursing and since 1980 Gebbie has taught at the School of Nursing at the Oregon Health Sciences University in Portland, Oregon.

Gebbie was Assistant Director of St. Louis Hospitals in St. Louis, Missouri from 1976 - 78 and Coordinator of all outpatient clinics in St. Louis from 1974 - 76. From 1972 - 77 she served as Project Director of a USPHS Training Grant, through which she trained nurse practitioners for work in various settings.

Gebbie earned a Bachelor of Science in Nursing degree from St. Olaf College in Minnesota in 1965 and a Master of Nursing degree from the University of California School of Nursing in 1968. She is currently a Ph.D. candidate in the PEW Doctoral Program in Health Policy at the University of Michigan School of Public Policy.

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CC: MARK GEARAN

March 25, 1993

MEMORANDUM FOR ALEXIS HERMAN

FROM: RAHM EMANUEL

SUBJECT: GAY COMMUNITY RELATIONS

As we discussed in the morning meeting, we need a point person to serve as a liaison to and communicate with the gay community. As we agreed, you will be that person.

In addition to naming a liaison, the administration needs to develop an overall strategy towards the gay community. I hope that this memo will begin this process.

Let me begin by saying that we must continually communicate with the mainstream gay community (i.e. Human Rights Campaign Fund, Gay and Lesbian Task Force, etc.) Our communication with the community at large through the above organizations will strengthen their voice. In both the long and short terms, this can only help.

Any given strategy, however, is more than with whom you communicate. It requires actions and a sense of purpose.

Following are the actions I think need to be taken immediately in order to stabilize relations with the mainstream gay community and to regain their trust:

1. **AIDS CZAR:** We have a candidate for the position with a tentative date for announcement around April 6th or 7th. The only issue that still needs to be addressed is to whom that person will report.
2. **AIDS RESEARCH:** As part of the stimulus package, we increased funding for AIDS research from \$1.1 billion to \$1.3 billion. This is important to the gay community, and therefore we need to "advertise" it to the proper organizations and community specific press.
3. **HEALTH CARE TASK FORCE:** Carol Roscoe is in the process of setting up a meeting between AIDS service organizations and a representative from the task force. The meeting participants should be cleared with The Campaign for Human Rights, Gay and Lesbian Task Force, etc.
4. **AIDS QUILT:** Hillary and Tipper should visit the AIDS Quilt while it is in town for the March on Washington.

5. PRESIDENTIAL MEETING: As we discussed, I think we should wait to decide on this issue until after the weekend. At that time, the concerned individuals might have a less emotional perspective on the need for this meeting. If we do decide to pursue a meeting, it should be cleared with the appropriate leadership.

6. NIH RE-ORDER: In the NIH legislation, we re-ordered something to the satisfaction of the gay community and this needs to be communicated in a targeted fashion.

The above actions will, we hope, establish a trust between this administration and the gay community on a range of issues. We need to continue to build on that trust.

To do so, we must find issues that have support both within the gay community and in the general public. Within the gay community, health care and civil rights are the priority issues. These are issues which also enjoy broad public support. In general, the American public supports increased funding for AIDS research; the public also opposes discrimination towards gays as a principle.

Focusing on these two issues, because they are "agreement issues," will help build a trust that will be needed to deal with more difficult issues. However, we must be careful to do this without looking like we are capitulating to their demands.

In terms of health care, I think we have covered the bases with the AIDS research funding increase, the Carol Roscoe meeting, and the NIH re-order.

In terms of civil rights, there are two key issues that need to be resolved: the administration's strategy on gays in the military and the administration's position on civil rights legislation that impacts the community.

1. GAYS IN THE MILITARY: You need Mack to get Les, Sandy, Howard, and yourself around a table to determine a policy/strategy towards the hearings and final report. The hearings should be driven by and directed towards what type of final report we can expect.

2. CIVIL RIGHTS LEGISLATION: Civil rights legislation was recently introduced that concerns the gay community. Some research needs to be gathered on the legislation and how it impacts the issues of gays in the military. Furthermore, we need to assess whether this legislation has a chance of passing.

The above issues are the real thorns in our relations with the gay community. The quicker the administration can offer a resolution on these issues, the better off we will be in July. I know that everyone feels burnt on the military issue and

therefore wants to avoid it. I think that would be a mistake. Your hardest task will be making us all focus on and decide what to do.

One final point: When asked about the administration's relationship to the gay community, I always remind reporters that Bill Clinton ran a campaign that openly courted the gay community. He ran a campaign which sought their financial and political support. The significance of this action and the relationship the President forged with the gay community should not be lost.

Until the Clinton/Gore campaign, the gay community had never been treated or respected as a serious political community. They were always ushered in the back door or, even worse, met with discreetly. The campaign Bill Clinton ran established them in a way that changed their community's political stature. In short, by listening to them, he gave them a political voice. This was no small accomplishment and should not be forgotten.

cc: Mack McLarty

WHITE HOUSE STAFFING MEMORANDUM

DATE: 3/24 ACTION/CONCURRENCE/COMMENT DUE BY: 3/25 11:00 amSUBJECT: AIOS POLICY COORDINATOR

	ACTION	FYI		ACTION	FYI
VICE PRESIDENT	☐	☒	PASTER	☐	☐
McLARTY	☐	☐	RASCO	☐	☒
GEARAN	☒	☐	RUBIN	☐	☐
PANETTA	☐	☐	SEGAL	☐	☐
EMANUEL	☐	☐	STEPHANOPOULOS	☒	☐
GIBBONS	☐	☐	VARNEY	☐	☐
HALE	☐	☐	WATKINS	☐	☐
HERMAN	☐	☐	WILLIAMS	☒	☐
LAKE	☐	☐		☐	☐
LINDSEY	☒	☐		☐	☐
MONTOKA	☐	☐		☐	☐
NUSSBAUM	☒	☐		☐	☐

REMARKS: Please advise. Bernie does the duty
Station transfer pass muster

RESPONSE:

JOHN D. PODESTA
Assistant to the President
and Staff Secretary
Ext. 2702



THE SECRETARY OF HEALTH AND HUMAN SERVICES
WASHINGTON, D.C. 20201

03 MAR 24 P1:47

March 23, 1993

MEMORANDUM TO THE PRESIDENT

FROM: Donna E. Shalala *DE Shalala*

SUBJECT: AIDS Policy Coordinator -- Proposed Personal Qualifications, Role and Responsibilities

You made a commitment during the campaign to appoint "an AIDS policy director to coordinate federal AIDS policies, cut through bureaucratic red tape, and implement recommendations made by the National Commission on AIDS."¹ This memo presents my recommendations for the AIDS policy coordinator position.

A. The AIDS Policy Coordinator (APC) would be:

- 1) A Senior Advisor to the President and a member of the Domestic Policy Council;
- 2) The person in the White House to whom all questions and issues related to AIDS are referred for policy and political guidance, options and decision memoranda;
- 3) A person with sufficient stature to have credibility in the various communities working on and affected by AIDS, from those infected and their families and friends to the scientific and public health communities;
- 4) A person who has the ability to speak convincingly to the President (and his Cabinet) and other elected officials;
- 5) A person with the skill to facilitate the implementation of recommendations in reports that have been issued by the AIDS commissions and other organizations; and
- 6) A person experienced in policy and politics, ideally but not necessarily with AIDS policy experience.

¹ Putting People First, page 36.

B. Principal Responsibilities of the APC:

1) Serve as spokesperson for the Administration on AIDS, similar to the role of the Surgeon General as educator of the public on public health matters;

2) Coordinate a national strategic plan for combatting AIDS in collaboration with all Federal agencies with AIDS-related functions and responsibilities and oversee and coordinate the implementation of that plan;

3) Review government-wide budgets for AIDS programs in collaboration with relevant Federal agencies; and

4) Mediate between and among agencies when necessary on policy development and implementation.

5) Conduct the business of his or her office with other White House offices so that AIDS will routinely be considered when related to other issues including, but not limited to, health care policy, discrimination issues, drug abuse treatment policy, disability benefit programs, housing, education, and employment.

C. Appointment of the APC:

Recommendation: Appoint the APC to an HHS position, assign to the White House complex and at the same time develop a presidential executive order creating the Office for AIDS Policy in the White House and appointing the APC.

1) The Executive Order The APC would be appointed immediately by ME to a position in the Office of the Assistant Secretary for Health, HHS. The mechanism for placing the APC in the White House complex is described below.

While this appointment is being made, the process for an Executive Order providing a presidential appointment for the APC would begin. This process would take several weeks.

The model for the AIDS Policy Executive Order is the Executive Order establishing the Office of Consumer Affairs. HHS provides the positions and supports the salaries and expenses associated with (OCA), which is housed in the White House complex. The OCA Executive Order creates the position of Special Assistant to the President for Consumer Affairs.

2) "Duty Station" Transfer

Recommendation: Until the Executive Order is signed, the APC should be an HHS employee assigned to a "duty station" in the White House complex.

In order to make the APC appointment and locate him or her in

the White House complex immediately -- while the Executive Order is being developed and cleared -- the APC's position would be in the Office of the Assistant Secretary for Health but assigned to work in the White House.

As a routine administrative matter, HHS employees can have their "duty station" at the White House complex indefinitely. Thus, the APC could be housed in the White House complex while on HHS payroll.

D. Location of the APC and staff:

HHS would assume the costs associated with housing the APC at the White House complex and providing furniture and equipment. There is space currently set aside for this office which can accommodate the APC and three additional staff. The additional staff would be assigned from HHS to a duty station in the White House complex. The space set aside for the APC is located in the building opposite the New Executive Office Building at 750 17th Street, NW.

E. Budget

The rent for the 970 square feet of office space is \$51,500 per year. This will increase to \$60,000 as of September 30, 1993.

The annual cost for a 3 professional, 1 clerical person office is:

Furniture (Grade A rehabilitated)	\$ 4,100
Excess furniture transportation	200
Personal computers/LAN (purchase)	12,000
Telephone Hook-up	200
Xerox machine (purchase)	20,000
Fax machine (purchase)	1,000
Supplies	400
Rent	51,500

SUBTOTAL	89,400
Salaries and benefits	
Non-Career SES	107,300
GS 15	73,000
GS 14	62,000
GS 7	25,000
Benefits @ 20 %	54,000
Miscellaneous travel, etc.	35,000

SUBTOTAL	356,300
GRAND TOTAL	\$445,700