

# FOIA MARKER

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**Collection/Record Group:** Clinton Presidential Records

**Subgroup/Office of Origin:** National AIDS Policy Office

**Series/Staff Member:**

**Subseries:**

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**OA/ID Number:** 21067

**FolderID:**

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**Folder Title:**

[Global AIDS Emergency] Working Group [3]

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# Withdrawal/Redaction Sheet

## Clinton Library

| DOCUMENT NO.<br>AND TYPE | SUBJECT/TITLE                                                                                                                 | DATE       | RESTRICTION   |
|--------------------------|-------------------------------------------------------------------------------------------------------------------------------|------------|---------------|
| 001. memo                | Sandra Thurman to Global AIDS Emergency Working Group re Children Orphaned by AIDS in Sub-Saharan Africa (5 pages)            | 05/07/1999 | P1/b(1)       |
| 002. list                | AIDS Interagency Working Group Meeting [10 USC 424] (partial) (1 page)                                                        | 02/08/2000 | P3/b(3), b(6) |
| 003. memo                | Kenneth Bernard and Sandra Thurman to Leon Fuerth et al re IWG on International AIDS, March 6 [10 USC 424] (partial) (1 page) | 02/28/2000 | P3/b(3), b(6) |
| 004. list                | AIDS Interagency Working Group Meeting [10 USC 424] (partial) (1 page)                                                        | 02/08/2000 | P3/b(3), b(6) |

### COLLECTION:

Clinton Presidential Records  
National AIDS Policy Office

OA/Box Number: 21067

### FOLDER TITLE:

[Global AIDS Emergency] Working Group [3]

2007-1550-F

kc1278

### RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

Freedom of Information Act - [5 U.S.C. 552(b)]

P1 National Security Classified Information [(a)(1) of the PRA]  
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]  
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C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

4/11/11

Intro- Sandy ✓

J. Harmon

✓ Cox

✓ Isenb

Gayle Sm. ✓

✓ P. Drvin

✓ Stokley

✓ Newton

H. Bobbit ✓

✓ D. Gillespie

✓ Sk.

Summers

D. Zel.

→ rec. From Pres.

memo - summary of AIDS crisis / political pent  
out out.

Started

World AIDS Day - Dec. 1 → res. of USAID report /

background 10 mill. children orphaned by AIDS. \$10 mil →  
fund funding catalyst.

Adv. drip - Jan. ; drip 11 weeks ago; memo to  
Pres.

goals: ① heighten awareness  
Leadership

highlighting intervention

34 mil HIV

9 countries - 1/5 - 1/3

21 mil in sub Afr.

orphaned

11,000 → every day.

5,500 → " " in Africa

Peak → 2030.

→ epidemic wiping out development gains

infant mortality double

child

triple

SA → 60 → 40 life exp.

Zim 59 → 35

eco impact. Jeffy Saks / Afri ministerial  
Frontal attack on AIDS → single meeting.  
most eco. strategy / GNP  
ECO → Namibia → 80% / Kenya's OVP

ministerial  
Treasury → pushed for workshop on HIV/AIDS  
repeated @ corporate summit.

2 people trained for every 1 position.  
companies in Houston

→ diff. to attract personnel to HIV  
→ transmission, blood supply  
- lose drained workers  
- health benefits

trade is increasing; blow up that effort

2 → finance ministers have to deal w.; raising  
awareness among other ministers  
→ advances in public ed. important

Finance perspective.

Hattie → 1/2 of bil. ~~from~~ from USAID; Other donors  
not participating.

Min. → Finance min. began hearing about  
AIDS. ① Prev. has highest cost benefit.

② Bi-lat. don.; not Afr. leadership  
doesn't matter.

Sandy 4:30 / 6:00 meeting co-chaired → held  
over

level of panic + despair. HIV has been  
on back burner now in face

Phil →

State → deeper relationship finance / trade

① orphaned

② affected / @ risk

③ older no children

AIDS as sec. issue → armies Zimbabwe, Angola  
Banks → impact in CONGO

DIA did piece on Zim. threat of inf.

Impact on stability; losing senior officer  
→ working w/ Afri. militaries → get to problem.

Building on USAID.

Rawlin. "Pres. / military officer show <sup>guts to</sup> get  
tested + res. published.

Pres  
V. Bands → Msebeni Pres. women  
30 → ~~100~~ leadership in educ.

Pol. response → pol. climate driving interest.

- #'s are staggering

- Africa Trade Bill

- J. Jackson's version.

- AIDS act. supp. JJ. Jr. bill.

- protest in SA.

Ron Dellums → martial plan for  
Africa. 100 mil → private

March 200 mil

400 mil.

Pelosi/Leahy looking @ increased

Funding  
Watch → bi-partisan group; putting  
rep.

McDermott/Delaware → India circ.

Paper → 1<sup>st</sup> India 2<sup>nd</sup> WIS.

USA today strong + up in Africa →  
17 May.

Emergency Appr. Bill?

2 → feedback from companies? Disc. about  
AIDS as book → Afr. not attractive;  
epidemic, ~~not~~ S. met w/ manager  
dir. of Barclays, etc.

talking not staying in detail was  
a deterrent; fine line how do you  
manage response. Have crisis → managing.

Gayle Companies in H. → desire to DO something,  
but what?? Desire to wk w/ govt  
Ford, Shell, Lewis Mitsibu.

SA made rec's to President. Obvious + funding  
Debt swap.

- PP Partnership → drug, comp, motor, <sup>Ford</sup>
- speaking w/ one voice → dom. + int'l.
- mobilizing other donors
- enc. African leadership summit?

- Phil.
- Healthcare.
- ~~Admission~~

Greg Pappas

OWB person

~~not a person~~

- expand report for public. → enhance military; ECO piece.
- wants by June.

Greg Satcher published last wk. Jama.  
 → pressure on immigration. → needing drugs.  
 → pressure on services here.

OWB → ~~to~~ FY2000: <sup>congr.</sup> indicators not good.  
 scramble for all of foreign AID.

FY2001 → Fall → good ideas now can play key role for what happens.

Bayle → how do you budget for it? Budget request? Can OWB give ballpark figure? helpful to breakdown to program indicators.

OWB → this group needs to flesh out specific ideas → training programs for health mns. do plan + then come up w/ \$.

Coherent + Fast rich plan

Verne → need to attract visibles to send message + now enormous misinf., cultural issues. public-private partnership.

Primil. discussions w/ Mandela fund

Bayle - also need to identify African counter parts. Retired Heads of State.

Rawlings - HIV or land mines.

Error over  
NY Times piece → ① AIDS started in Africa  
②.

# need to internationalize it; compare  
same ~~things~~ that's happened here.

UN AIDS Meeting 2 wks ago.

Who Co. structure → WB, WHO, UNICEF, UNESCO  
8 bilateral donors

→ themes → outcome left people disappointed

# ~~add~~ culbs + happened before; need to  
have non-traditional partners do it  
in new group. Hoping UNAIDS would

take leadership, but not happening.  
S could play key role in <sup>west coast</sup> ~~pl.~~ foundations  
arrange meeting / brought by McArthur.

330 mil. a year

385 mil. USAID

190 mil. bilateral

total amt. of funds of all sources

going to AIDS? gov't - bil. 500 mil.

Small amt. of resurg. in.

Private sector → NGO's can play greater  
role but we're not training in HIV/AIDS → doing it  
in other areas. CEOs think it's a problem, but  
haven't gone to Prime Min, Finance Min. How  
do we galvanize to do something?

soft  
support

getting other donors + how?

Can't Challenges → not trying to do everything, then  
do half-assed

Pres + passionate + strategic.  
we → force + leverage action. Set  
up + Force → gov't, ngo, entertain, corp.  
It's Macro issue.

US can't take alone  
do 3-4 things extremely well.

Org. - now solo → reev. progr. activity.  
prob → ~~too~~ don't know HIV status. Silent killer  
every country - changed lives + behavior.  
Uganda - something close to Nat Progr.  
testing + counseling.

#cost of testing is prohibitive → encourage  
social spending.

Markene?

→ how information is transferred cult. is  
extr. different. Afr. AID activists how use holier

S - Pres. asked to look @ comm. based response  
not doing anything new.  
fundam. → enhance what already exists.

Don't have Pres. convene meeting of his leaders?

Yes, but  
Coulter → need to be able to arm him w/ good ideas, initiatives. Give him tools.

# how do we use resources we have.  
agencies here need to outline what you're already doing. Base-line Dan-Treas. take  
look @ debt swap.

Dan → always use \$ raised for something else.  
already spend AIDS re. budget on com.  
Issues → also for Africa? for ex. epid.

Intel: Property - drugs are not distr. in  
Africa b/c stolen & replicated. Major  
issue in SA. Don't want countries  
div. debt. High res. now rather than  
long term research. IMF programs → reg. to  
protect up. on enf. of labor rights &

Example: env. on. include AID prevent. programs.  
Joint study → reform policies for former  
Soviet Union.

Do formal study for each issue

Coulter → dev. studies don't have macro piece.

POD + AID sit down → conceive of  
pilot program in country.

USCOM + SIT COM → conference(?) on  
mil. invites African <sup>ARMY</sup> Chiefs of Staff  
on HIV/AIDS. African military,  
small.

won't see huge affect;

So need DOD help guide to right countries

.....  
(historical)  
Andrew → used to work @ threat; now other things: HIV, Malaria, smallpox in Africa, we don't want to go. want to "shape environment". Need to take care of US, but also take resources in helping concentrate on others, not just our troops. i.e. med. exercised for our troops. Maybe research not combat. need to have time to talk about issues not just old threats.

S → USIA, Commerce, Treasury.  
3-4 options. talking about stuff that doesn't cost \$.  
HHS?

May 3, 1999

**Memo**

To: Dr. Greg Pappas  
Acting Director, Office of International and Refugee Health

From: Sandy Thurman, Director  
White House Office of National AIDS Policy

Re: **Report and Recommendations Regarding AIDS in Africa**

---

In response to a recent Presidential Mission to sub-Saharan Africa designed to assess the impact of the AIDS epidemic, the President has instructed me to convene and chair a global AIDS emergency working group to make recommendations for an enhanced US effort. The President has indicated that he expects this working group to be "active and effective", and that he wants the recommendations for action ready to be released along with a report during the first week in June.

Areas of consideration will include the following:

- new funding
- dept swap for AIDS
- consistent and coordinated US response
- mobilizing other donors
- promoting African leadership
- public-private partnerships

The working group will be co-chaired by Gayle Smith, Senior Director for African Affairs at the NSC and myself. The first meeting will take place on **Friday, May 7 at 1:30 PM in Room 476 of the OEOB**. At this meeting we will provide an overview briefing on AIDS in sub-Saharan Africa, followed by a strategy conversation of how best to execute the task we have been given in the time frame allotted. The success of this working group depends heavily on your participation. While we realize that this meeting is being called on short notice, I hope you will be able to attend this important opening session. Please have a member of your staff contact Cheryl Bauerle in my office at (202) 456-2959 so that she can make sure we have appropriate clearance information.

Thank you very much for your time and attention.

Note: The Working Group includes representatives from the CIA, Commerce, DOD, HHS, NIC, NSC, OMB, OVP, Peace Corps, State, Treasury, USAID and USTR.



**OFFICE OF NATIONAL AIDS POLICY**

EXECUTIVE OFFICE OF THE PRESIDENT

THE WHITE HOUSE

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**FACSIMILE TRANSMITTAL SHEET**

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TO:

**Edward Casselle**

FROM:

**Sandy Thurman**

COMPANY:

DATE

**May 18, 1999**

FAX NUMBER:

**482-6083**

TOTAL NO. OF PAGES INCLUDING COVER

PHONE NUMBER

RE:

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☐ URGENT    ☐ FOR REVIEW    ☐ PLEASE COMMENT    ☐ PLEASE REPLY    ☐ PLEASE RECYCLE

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NOTES/COMMENTS:

Please see attached.

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736 Jackson Place  
Washington, DC 20503  
(202) 456-2437  
(202) 456-2438 (fax)

THE WHITE HOUSE  
WASHINGTON

May 18, 1999

**MEMO**

To: Mr. Edward J. Casselle  
Deputy Assistant Secretary for Africa

From: Sandra Thurman, Director  
Office of National AIDS Policy

Re: Global AIDS Emergency Working Group

---

As discussed in the meeting of the Global AIDS Emergency Working Group, we have been charged with making recommendations to the President on how best we may enhance the US response to HIV/AIDS in sub-Saharan Africa, and to do so in short order. To that end, we asked that each of you consider what your agency is currently doing towards this effort, as well as how additional funds could be identified and effectively utilized to shape a strengthened and more coordinated response. We would appreciate it immensely if you would briefly outline in writing your thoughts regarding this inquiry.

As you know, the President has asked that recommendations be ready during the first week in June. In order for us to meet this deadline, I hope that you will be able to respond to our request as soon as possible. I would appreciate your faxing it to Cheryl Bauerle in my office at (202) 456-2439 by Friday, May 21.

Thank you very much for your time and attention.

\*\*\*\*\*  
\*\*\* TX REPORT \*\*\*  
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TRANSMISSION OK

|                |             |          |
|----------------|-------------|----------|
| TX/RX NO       | 0787        |          |
| CONNECTION TEL |             | 94826083 |
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| ST. TIME       | 05/21 09:23 |          |
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THE WHITE HOUSE

## FACSIMILE TRANSMITTAL SHEET

|                 |                                     |
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| TO:             | FROM:                               |
| Edward Casselle | Sandy Thurman                       |
| COMPANY:        | DATE:                               |
|                 | May 18, 1999                        |
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NOTES/COMMENTS:

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CONNECTION ID  
ST. TIME 05/18 15:20  
USAGE T 00'43  
PGS. 2  
RESULT OK



**OFFICE OF NATIONAL AIDS POLICY**  
EXECUTIVE OFFICE OF THE PRESIDENT  
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**Edward Casselle**

FROM:

**Sandy Thurman**

COMPANY:

DATE:

**May 18, 1999**

FAX NUMBER:

**482-6083**

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\*\*\* TX REPORT \*\*\*  
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OFFICE OF NATIONAL AIDS POLICY  
EXECUTIVE OFFICE OF THE PRESIDENT  
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FACSIMILE TRANSMITTAL SHEET

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|                     |                                    |
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| TO:                 | FROM:                              |
| Mr. Edward Casselle | Cheryl Bauerle                     |
| COMPANY:            | DATE:                              |
|                     | May 21, 1999                       |
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| 482-6083            | 6                                  |
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## NOTES/COMMENTS:

Thank you for speaking with me this morning regarding the Global AIDS Emergency Working Group. Attached please find a memo that was distributed to the participants at the meeting on May 7.

Per our discussion, I have arranged for a meeting between you and our director, Sandra Thurman, on Wednesday, May 26 at 9:00 AM. She will brief you on the charge by the President and the activities of the Working Group, as well as look for ways your agency may play a role in an enhanced US response to HIV/AIDS in sub-Saharan Africa.



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Please let me know if I can provide further details. And again, thank you for your interest and attention.

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(202) 456-2438 (fax)

# Withdrawal/Redaction Marker

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|--------------------------|-----------------------------------------------------------------------------------------------------------------------|------------|-------------|
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\*\*\*\*\*  
\*\*\* TX REPORT \*\*\*  
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traveling, returns  
Mon., left message

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| CONNECTION ID  |             |             |
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OFFICE OF NATIONAL AIDS POLICY  
EXECUTIVE OFFICE OF THE PRESIDENT  
THE WHITE HOUSE

FACSIMILE TRANSMITTAL SHEET

|               |                                    |
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| TO:           | FROM:                              |
| Greg Pappas   | Sandy Thurman                      |
| COMPANY:      | DATE:                              |
|               | May 18, 1999                       |
| FAX NUMBER:   | TOTAL NO OF PAGES INCLUDING COVER: |
| 301-443-6288  |                                    |
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NOTES/COMMENTS:

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**OFFICE OF NATIONAL AIDS POLICY**

EXECUTIVE OFFICE OF THE PRESIDENT

THE WHITE HOUSE

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**FACSIMILE TRANSMITTAL SHEET**

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TO:

**Greg Pappas**

FROM:

**Sandy Thurman**

COMPANY:

DATE:

**May 18, 1999**

FAX NUMBER:

**301-443-6288**

TOTAL NO. OF PAGES INCLUDING COVER:

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FOR REVIEW

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PLEASE COMMENT

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PLEASE REPLY

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PLEASE RECYCLE

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**THE WHITE HOUSE**  
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Thank you very much for your time and attention.

support, change peripheral

but Treasury does

economics growth economics

how with trade, be

able to add in.

AIDS education

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\*\*\* TX REPORT \*\*\*  
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Drafting. will  
be Faxing Mon.

TRANSMISSION OK

TX/RX NO 0764  
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OFFICE OF NATIONAL AIDS POLICY  
EXECUTIVE OFFICE OF THE PRESIDENT  
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FACSIMILE TRANSMITTAL SHEET

TO: Jean Harman FROM: Sandy Thurman  
COMPANY: DATE: May 18, 1999  
FAX NUMBER: 5-4505 TOTAL NO. OF PAGES INCLUDING COVER:  
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NOTES/COMMENTS:

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FACSIMILE TRANSMITTAL SHEET

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TO:

**Jean Harman**

FROM:

Sandy Thurman

COMPANY:

DATE:

May 18, 1999

FAX NUMBER:

5-4505

TOTAL NO. OF PAGES INCLUDING COVER:

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May 18, 1999

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To: Ms. Jean Harman  
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From: Sandra Thurman, Director  
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As you know, the President has asked that recommendations be ready during the first week in June. In order for us to meet this deadline, I hope that you will be able to respond to our request as soon as possible. I would appreciate your faxing it to Cheryl Bauerle in my office at (202) 456-2439 by Friday, May 21.

Thank you very much for your time and attention.

\*\*\*\*\*  
\*\*\* TX REPORT \*\*\*  
\*\*\*\*\*

Spoke to Paul,  
they're drafting.

TRANSMISSION OK

|                |             |          |
|----------------|-------------|----------|
| TX/RX NO       | 0759        |          |
| CONNECTION TEL |             | 92163046 |
| CONNECTION ID  |             |          |
| ST. TIME       | 05/18 15:21 |          |
| USAGE T        | 00'38       |          |
| PGS.           | 2           |          |
| RESULT         | OK          |          |



**OFFICE OF NATIONAL AIDS POLICY**  
EXECUTIVE OFFICE OF THE PRESIDENT  
THE WHITE HOUSE

**FACSIMILE TRANSMITTAL SHEET**

|                                         |                                       |
|-----------------------------------------|---------------------------------------|
| TO:                                     | FROM:                                 |
| <b>Duff Gillespie</b>                   | <b>Sandy Thurman</b>                  |
| COMPANY:                                | DATE:                                 |
|                                         | <b>May 18, 1999</b>                   |
| FAX NUMBER:                             | TOTAL NO. OF PAGES INCLUDING COVER:   |
| <b>216-3046</b>                         |                                       |
| PHONE NUMBER:                           |                                       |
| RE:                                     |                                       |
| <br>                                    |                                       |
| <input type="checkbox"/> URGENT         | <input type="checkbox"/> FOR REVIEW   |
| <input type="checkbox"/> PLEASE COMMENT | <input type="checkbox"/> PLEASE REPLY |
| <input type="checkbox"/> PLEASE RECYCLE |                                       |

NOTES/COMMENTS:

Please see attached.



**OFFICE OF NATIONAL AIDS POLICY**  
EXECUTIVE OFFICE OF THE PRESIDENT  
THE WHITE HOUSE

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**FACSIMILE TRANSMITTAL SHEET**

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TO:

**Duff Gillespie**

FROM:

**Sandy Thurman**

COMPANY:

DATE:

**May 18, 1999**

FAX NUMBER:

**216-3046**

TOTAL NO. OF PAGES INCLUDING COVER:

PHONE NUMBER:

RE:

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☐ URGENT ☐ FOR REVIEW ☐ PLEASE COMMENT ☐ PLEASE REPLY ☐ PLEASE RECYCLE

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NOTES/COMMENTS:

Please see attached.

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736 Jackson Place  
Washington, DC 20503  
(202) 456-2437  
(202) 456-2438 (fax)

THE WHITE HOUSE  
WASHINGTON

May 18, 1999

**MEMO**

To: Mr. Duff Gillespie  
Deputy Assistant Administrator

From: Sandra Thurman, Director  
Office of National AIDS Policy

Re: Global AIDS Emergency Working Group

---

As discussed in the meeting of the Global AIDS Emergency Working Group, we have been charged with making recommendations to the President on how best we may enhance the US response to HIV/AIDS in sub-Saharan Africa, and to do so in short order. To that end, we asked that each of you consider what your agency is currently doing towards this effort, as well as how additional funds could be identified and effectively utilized to shape a strengthened and more coordinated response. We would appreciate it immensely if you would briefly outline in writing your thoughts regarding this inquiry.

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Thank you very much for your time and attention.

\*\*\*\*\*  
\*\*\* TX REPORT \*\*\*  
\*\*\*\*\*

did not call -  
waiting for  
conv. w/ Sandra

TRANSMISSION OK

|                |                  |          |
|----------------|------------------|----------|
| TX/RX NO       | 0757             |          |
| CONNECTION TEL |                  | 96222536 |
| CONNECTION ID  | US TREAS INTL AF |          |
| ST. TIME       | 05/18 15:19      |          |
| USAGE T        | 00'41            |          |
| PGS.           | 2                |          |
| RESULT         | OK               |          |



OFFICE OF NATIONAL AIDS POLICY  
EXECUTIVE OFFICE OF THE PRESIDENT  
THE WHITE HOUSE

FACSIMILE TRANSMITTAL SHEET

|                       |                                     |
|-----------------------|-------------------------------------|
| TO:                   | FROM:                               |
| <b>Daniel Zelikow</b> | Sandy Thurman                       |
| COMPANY:              | DATE:                               |
|                       | May 18, 1999                        |
| FAX NUMBER:           | TOTAL NO. OF PAGES INCLUDING COVER: |
| 622-2536              |                                     |
| PHONE NUMBER:         |                                     |
| RE:                   |                                     |

☐ URGENT ☐ FOR REVIEW ☐ PLEASE COMMENT ☐ PLEASE REPLY ☐ PLEASE RECYCLE

NOTES/COMMENTS:

Please see attached.



**OFFICE OF NATIONAL AIDS POLICY**  
EXECUTIVE OFFICE OF THE PRESIDENT  
THE WHITE HOUSE

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**FACSIMILE TRANSMITTAL SHEET**

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TO:

**Daniel Zelikow**

FROM:

**Sandy Thurman**

COMPANY:

DATE:

**May 18, 1999**

FAX NUMBER:

**622-2536**

TOTAL NO. OF PAGES INCLUDING COVER:

PHONE NUMBER:

RE:

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☐ URGENT    ☐ FOR REVIEW    ☐ PLEASE COMMENT    ☐ PLEASE REPLY    ☐ PLEASE RECYCLE

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NOTES/COMMENTS:

Please see attached.

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736 Jackson Place  
Washington, DC 20503  
(202) 456-2437  
(202) 456-2438 (fax)

THE WHITE HOUSE  
WASHINGTON

May 18, 1999

**MEMO**

To: Mr. Daniel M. Zelikow  
Deputy Assistant Secretary for International Affairs

From: Sandra Thurman, Director  
Office of National AIDS Policy

Re: Global AIDS Emergency Working Group

---

As discussed in the meeting of the Global AIDS Emergency Working Group, we have been charged with making recommendations to the President on how best we may enhance the US response to HIV/AIDS in sub-Saharan Africa, and to do so in short order. To that end, we asked that each of you consider what your agency is currently doing towards this effort, as well as how additional funds could be identified and effectively utilized to shape a strengthened and more coordinated response. We would appreciate it immensely if you would briefly outline in writing your thoughts regarding this inquiry.

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Thank you very much for your time and attention.

\*\*\*\*\*  
\*\*\* TX REPORT \*\*\*  
\*\*\*\*\*

David Hammond is  
Facing

TRANSMISSION OK

|                |             |             |
|----------------|-------------|-------------|
| TX/RX NO       | 0761        |             |
| CONNECTION TEL |             | 97036954620 |
| CONNECTION ID  |             |             |
| ST. TIME       | 05/18 15:23 |             |
| USAGE T        | 00'48       |             |
| PGS.           | 2           |             |
| RESULT         | OK          |             |



OFFICE OF NATIONAL AIDS POLICY  
EXECUTIVE OFFICE OF THE PRESIDENT  
THE WHITE HOUSE

FACSIMILE TRANSMITTAL SHEET

|                     |                                     |
|---------------------|-------------------------------------|
| TO:                 | FROM:                               |
| Lt. Col. Andrew Cox | Sandy Thurman                       |
| COMPANY:            | DATE:                               |
|                     | May 18, 1999                        |
| FAX NUMBER:         | TOTAL NO. OF PAGES INCLUDING COVER: |
| 703-695-4620        |                                     |
| PHONE NUMBER:       |                                     |
| RE:                 |                                     |

☐ URGENT ☐ FOR REVIEW ☐ PLEASE COMMENT ☐ PLEASE REPLY ☐ PLEASE RECYCLE

NOTES/COMMENTS:

Please see attached.



**OFFICE OF NATIONAL AIDS POLICY**

EXECUTIVE OFFICE OF THE PRESIDENT

THE WHITE HOUSE

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**FACSIMILE TRANSMITTAL SHEET**

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TO:

**Lt. Col. Andrew Cox**

FROM:

Sandy Thurman

COMPANY:

DATE:

May 18, 1999

FAX NUMBER:

703-695-4620

TOTAL NO. OF PAGES INCLUDING COVER:

PHONE NUMBER:

RE:

☐

URGENT

☐

FOR REVIEW

☐

PLEASE COMMENT

☐

PLEASE REPLY

☐

PLEASE RECYCLE

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NOTES/COMMENTS:

Please see attached.

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736 Jackson Place  
Washington, DC 20503  
(202) 456-2437  
(202) 456-2438 (fax)

THE WHITE HOUSE  
WASHINGTON

May 18, 1999

**MEMO**

To: Lt. Col. Andrew Cox  
Regional Director for Policy and Plans

From: Sandra Thurman, Director  
Office of National AIDS Policy

Re: Global AIDS Emergency Working Group

---

As discussed in the meeting of the Global AIDS Emergency Working Group, we have been charged with making recommendations to the President on how best we may enhance the US response to HIV/AIDS in sub-Saharan Africa, and to do so in short order. To that end, we asked that each of you consider what your agency is currently doing towards this effort, as well as how additional funds could be identified and effectively utilized to shape a strengthened and more coordinated response. We would appreciate it immensely if you would briefly outline in writing your thoughts regarding this inquiry.

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Thank you very much for your time and attention.

\*\*\*\*\*  
\*\*\* TX REPORT \*\*\*  
\*\*\*\*\*

*left message*

TRANSMISSION OK

TX/RX NO 0760  
CONNECTION TEL 96475007  
CONNECTION ID  
ST. TIME 05/18 15:22  
USAGE T 00'42  
PGS. 2  
RESULT OK



OFFICE OF NATIONAL AIDS POLICY  
EXECUTIVE OFFICE OF THE PRESIDENT  
THE WHITE HOUSE

FACSIMILE TRANSMITTAL SHEET

TO: Philip Drown FROM: Sandy Thurman  
COMPANY: DATE: May 18, 1999  
FAX NUMBER: 647-5007 TOTAL NO. OF PAGES INCLUDING COVER:  
PHONE NUMBER:  
RE:

☐ URGENT ☐ FOR REVIEW ☐ PLEASE COMMENT ☐ PLEASE REPLY ☐ PLEASE RECYCLE

NOTES/COMMENTS:

Please see attached.



OFFICE OF NATIONAL AIDS POLICY  
EXECUTIVE OFFICE OF THE PRESIDENT  
THE WHITE HOUSE

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FACSIMILE TRANSMITTAL SHEET

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TO:

**Philip Drouin**

FROM:

**Sandy Thurman**

COMPANY:

DATE:

**May 18, 1999**

FAX NUMBER:

**647-5007**

TOTAL NO. OF PAGES INCLUDING COVER.

PHONE NUMBER:

RE:

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☐ URGENT    ☐ FOR REVIEW    ☐ PLEASE COMMENT    ☐ PLEASE REPLY    ☐ PLEASE RECYCLE

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NOTES/COMMENTS.

Please see attached.

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736 Jackson Place  
Washington, DC 20503  
(202) 456-2437  
(202) 456-2438 (fax)

**THE WHITE HOUSE**  
WASHINGTON

May 18, 1999

**MEMO**

To: Mr. Philip Drouin  
Desk Officer, Office of Southern Affairs

From: Sandra Thurman, Director  
Office of National AIDS Policy

Re: Global AIDS Emergency Working Group

---

As discussed in the meeting of the Global AIDS Emergency Working Group, we have been charged with making recommendations to the President on how best we may enhance the US response to HIV/AIDS in sub-Saharan Africa, and to do so in short order. To that end, we asked that each of you consider what your agency is currently doing towards this effort, as well as how additional funds could be identified and effectively utilized to shape a strengthened and more coordinated response. We would appreciate it immensely if you would briefly outline in writing your thoughts regarding this inquiry.

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Thank you very much for your time and attention.

\*\*\*\*\*  
\*\*\* TX REPORT \*\*\*  
\*\*\*\*\*

traveling back 18<sup>th</sup>  
wk of June

TRANSMISSION OK

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|----------------|------------------|----------|
| TX/RX NO       | 0762             |          |
| CONNECTION TEL |                  | 96922171 |
| CONNECTION ID  | PEACE CORPS OPSC |          |
| ST. TIME       | 05/18 15:25      |          |
| USAGE T        | 00'40            |          |
| PGS.           | 2                |          |
| RESULT         | OK               |          |



OFFICE OF NATIONAL AIDS POLICY  
EXECUTIVE OFFICE OF THE PRESIDENT  
THE WHITE HOUSE

FACSIMILE TRANSMITTAL SHEET

TO:

Earl Yates

FROM:

Sandy Thurman

COMPANY:

DATE:

May 18, 1999

FAX NUMBER:

692-2171

TOTAL NO OF PAGES INCLUDING COVER:

PHONE NUMBER:

RE:



URGENT



FOR REVIEW



PLEASE COMMENT



PLEASE REPLY



PLEASE RECYCLE

NOTES/COMMENTS:

Please see attached.



OFFICE OF NATIONAL AIDS POLICY  
EXECUTIVE OFFICE OF THE PRESIDENT  
THE WHITE HOUSE

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FACSIMILE TRANSMITTAL SHEET

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TO:

**Earl Yates**

FROM:

Sandy Thurman

COMPANY:

DATE:

May 18, 1999

FAX NUMBER:

692-2171

TOTAL NO. OF PAGES INCLUDING COVER:

PHONE NUMBER:

RE:

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☐

URGENT

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FOR REVIEW

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PLEASE COMMENT

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PLEASE REPLY

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PLEASE RECYCLE

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NOTES/COMMENTS:

Please see attached.

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736 Jackson Place  
Washington, DC 20503  
(202) 456-2437  
(202) 456-2438 (fax)

THE WHITE HOUSE  
WASHINGTON

May 18, 1999

**MEMO**

To: Mr. Earl Yates  
Regional Director for Africa, Peace Corps

From: Sandra Thurman, Director  
Office of National AIDS Policy

Re: Global AIDS Emergency Working Group

---

As discussed in the meeting of the Global AIDS Emergency Working Group, we have been charged with making recommendations to the President on how best we may enhance the US response to HIV/AIDS in sub-Saharan Africa, and to do so in short order. To that end, we asked that each of you consider what your agency is currently doing towards this effort, as well as how additional funds could be identified and effectively utilized to shape a strengthened and more coordinated response. We would appreciate it immensely if you would briefly outline in writing your thoughts regarding this inquiry.

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Thank you very much for your time and attention.

**THE WHITE HOUSE**  
WASHINGTON

**Memorandum for the Interagency Working Group on International AIDS**

**From:** Sandra L. Thurman  
Director  
Office of National AIDS Policy

**Date:** February 10, 2000

**Re: Follow-up to IWG Meeting, February 8**

---

Thank you for attending the first meeting of the Interagency Working Group on International AIDS. Attached please find a list of those who attended.

As discussed, we have formed five sub-committees that will develop plans of action based on current resources, as well as plans for what would be possible if additional resources are identified. The action plans will need to be finalized before our next meeting scheduled for March 6<sup>th</sup> at 1:00PM (Announcement to follow).

The sub-committees are as follows:

- **Budget and Legislation** – Chair: Sandra Thurman, ONAP
- **Diplomacy and Awareness** – Chair: Jack Chow, State
- **Security** – Chair: Ken Bernard, NSC, and Co-Chair: Nancy Walker, DOD
- **Economics, Trade and Finance** – Chair: Alan Bowser, Commerce, and Co-Chair: Helen Walsh, Treasury
- **Prevention and Care** – Chair: Paul Delay, USAID

I encourage all of you to participate on one or more of the sub-committees. Please contact the Chairs directly. As you know, there is a tremendous amount to do in a very short time, and your input continues to be invaluable.

If I can assist you in any way, please feel free to call me at (202) 456-2437 or call Ken Bernard at NSC at (202) 456-9391. Thank you again for your continued efforts and I look forward to seeing you all at our next meeting.

# Withdrawal/Redaction Marker

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| DOCUMENT NO.<br>AND TYPE | SUBJECT/TITLE | DATE | RESTRICTION |
|--------------------------|---------------|------|-------------|
|--------------------------|---------------|------|-------------|

|           |                                                                        |            |               |
|-----------|------------------------------------------------------------------------|------------|---------------|
| 002. list | AIDS Interagency Working Group Meeting [10 USC 424] (partial) (1 page) | 02/08/2000 | P3/b(3), b(6) |
|-----------|------------------------------------------------------------------------|------------|---------------|

### COLLECTION:

Clinton Presidential Records  
National AIDS Policy Office

OA/Box Number: 21067

### FOLDER TITLE:

[Global AIDS Emergency] Working Group [3]

2007-1550-F  
kc1278

### RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]  
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]  
P3 Release would violate a Federal statute [(a)(3) of the PRA]  
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]  
P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]  
P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

b(1) National security classified information [(b)(1) of the FOIA]  
b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]  
b(3) Release would violate a Federal statute [(b)(3) of the FOIA]  
b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]  
b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]  
b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]  
b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]  
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

## AIDS INTERAGENCY WORKING GROUP MEETING – FEBRUARY 8, 2000

| AGENCY REPRESENTATIVES: | PHONE NO: | FAX NO: |
|-------------------------|-----------|---------|
|-------------------------|-----------|---------|

**STATE:**

|                     |              |              |
|---------------------|--------------|--------------|
| WHITNEY SCHNEIDMAN  | 202 647-1818 | 202 647-6301 |
| THOMAS NIBLOCK      | 202 647-4067 | 202 736-4583 |
| ERICA BARKS-RUGGLES | 202 647-1033 | 202 647-4780 |
| JACK CHOW           | 202 647-8309 | 202 647-2746 |
| NANCY CARTER-FOSTER | 202 647-2431 | 202 736-7336 |

**USUN:**

|              |              |              |
|--------------|--------------|--------------|
| KEN THOMAS   | 212 415-4296 | 212 415-4299 |
| R. P. EDDY   | 212 415-4402 | 212 415-4303 |
| ROBERT ORR   | 202 736-7555 | 202 736-7551 |
| GRANT HARRIS | 202 736-7555 | 202 736-7551 |

**DEFENSE:**

|              |              |              |
|--------------|--------------|--------------|
| DEBORAH BRIX | 301 251-5093 | 301 762-4177 |
| NANCY WALKER | 703 697-8824 | 703 695-4620 |
| DAVID HAMON  | 703 697-2771 | 703 695-4620 |
| LYNN PAHLAND | 703 681-1703 | 703 681-3658 |

**INTELLIGENCE:**

|                |  |  |
|----------------|--|--|
| (b)(3), (b)(6) |  |  |
|----------------|--|--|

|                   |              |              |
|-------------------|--------------|--------------|
| GEORGE FIDAS, NIC | 703 482-0854 | 703 482-6187 |
|-------------------|--------------|--------------|

|                |  |  |
|----------------|--|--|
| (b)(3), (b)(6) |  |  |
|----------------|--|--|

**COMMERCE:**

|                 |              |              |
|-----------------|--------------|--------------|
| ALAN BOWSER     | 202 482-0614 | 202 482-5666 |
| WILLIAM HURT    | 202 482-5125 | 202 482-2562 |
| EDWARD CASSELLE | 202 482-4925 | 202 482-8063 |

**TREASURY:**

|             |              |              |
|-------------|--------------|--------------|
| HELEN WALSH | 202 622-1265 | 202 622-1228 |
|-------------|--------------|--------------|

**LABOR:**

|                    |              |              |
|--------------------|--------------|--------------|
| MACARTHUR DESHAZER | 202 693-4770 | 202 693-4780 |
|--------------------|--------------|--------------|

**HEALTH AND HUMAN SERVICES:**

|                    |              |              |
|--------------------|--------------|--------------|
| ERIC GOOSBY        | 202 690-5560 | 202 690-6584 |
| MARSHA MARTIN      | 202 690-5400 | 202 690-7098 |
| ELIZABETH D'JAMOOS | 202 690-6061 | 202 690-5405 |

|                         |              |              |
|-------------------------|--------------|--------------|
| DEBORAH VON ZINKERNAGEL | 202 690-5560 | 202 690-7560 |
| THOMAS NOVOTNY          | 301 443-1774 | 301 443-6288 |
| JACK WHITESCARVER       | 301 496-0357 | 301 496-2119 |
| CARMINE BOZZI           | 404 639-8004 | 404 639-8600 |
| RICHARD KEENLYSIDE      | 404 639-8085 | 404 639-8060 |

**USAID:**

|                |              |              |
|----------------|--------------|--------------|
| BARBARA TURNER | 202 712-1190 | 202 216-3235 |
| PAUL DELAY     | 202 712-0683 | 202 216-3046 |
| VERNE NEWTON   | 202 712-0500 | 202 216-3008 |
| ALEX ROSS      | 202 219-0476 | 202 219-0507 |

**EOP:**

|                        |              |              |
|------------------------|--------------|--------------|
| LEON FUERTH, OVP       | 202 456-9501 | 202 456-9500 |
| JAMES BABBITT, OVP     | 202 456-9501 | 202 456-9500 |
| SHIRLEY SAGAWA, WH/OFL | 202 456-6266 | 202 456-6244 |
| JOANNA SLANEY, WH/LEG  | 202 456-7161 | 202 456-6468 |
| ROBERT KYLE, OMB       | 202 395-4657 | 202 395-0345 |
| JENNIFER FERGUSON, OMB | 202 395-5178 | 202 395-5361 |
| STEPHANIE PASHMAN, OMB | 202 395-4929 | 202 395-7840 |
| MELANY NAKAGIRI, OMB   | 202 395-3894 | 202 395-5648 |
| CHERYL GRACZEWSKI, OMB | 202 395-3948 | 202 395-5770 |
| MIKE CASELLA, OMB      | 202 395-4594 | 202 395-5770 |
| CLAUDE BURCKY, USTR    | 202 395-6864 | 202 395-3891 |
| JOE PAPOVICH, USTR     | 202 395-4510 | 202 395-3891 |
| SANDRA THURMAN, ONAP   | 202 456-2437 | 202-456-2439 |
| MICHAEL ISKOWITZ, ONAP | 202 456-2437 | 202 456-2439 |
| MATT MCLEAN, NSC       | 202 456-9141 | 202 456-9140 |
| GAYLE SMITH, NSC       | 202 456-9261 | 202 456-9260 |
| KEN BERNARD, NSC       | 202 456-9391 | 202 456-9390 |
| NORA DEMPSEY, NSC      | 202 456-9261 | 202 456-9260 |
| DANIEL FELDMAN, NSC    | 202 456-9249 | 202 456-9240 |
| LAURA EFROS, OSTP      | 202 456-0655 | 202 456-2068 |

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| DOCUMENT NO.<br>AND TYPE | SUBJECT/TITLE                                                                                                                 | DATE       | RESTRICTION   |
|--------------------------|-------------------------------------------------------------------------------------------------------------------------------|------------|---------------|
| 003. memo                | Kenneth Bernard and Sandra Thurman to Leon Fuerth et al re IWG on International AIDS, March 6 [10 USC 424] [partial] (1 page) | 02/28/2000 | P3/b(3), b(6) |

### COLLECTION:

Clinton Presidential Records  
National AIDS Policy Office

OA/Box Number: 21067

### FOLDER TITLE:

[Global AIDS Emergency] Working Group [3]

2007-1550-F  
kc1278

### RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

Freedom of Information Act - [5 U.S.C. 552(b)]

P1 National Security Classified Information [(a)(1) of the PRA]  
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P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]  
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C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

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b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]  
b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

[003]

THE WHITE HOUSE  
WASHINGTON  
February 28, 2000

MEMORANDUM FOR

~~LEON FUERTH~~ (info)  
FRANK LOY, State (info)  
SUSAN RICE, State  
DAVID SANDALOW, State  
~~JACK CHOW~~, State  
~~NANCY CARTER-POSTER~~, State  
~~ERICA BARKS-RUGGLES~~, State  
TIMOTHY GEITHNER, Treasury  
ROBERT MALLET, Commerce (info)  
~~ALAN BOWSER~~, Commerce  
~~MAC DESHAZER~~, Labor  
SUE BAILEY, DOD  
~~DEBORAH BIRX~~, DOD  
~~NANCY WALKER~~, DOD  
~~KEN THOMAS~~, USUN  
~~R. P. EDDY~~, USUN

(b)(3), (b)(6)

VIVIAN DERRYCK, AID

~~PAUL DELAY~~, AID  
~~BARBARA TURNER~~, AID  
~~ERIC GOOSBY~~, HHS  
THOMAS NOVOTNY, HHS  
HELENE GAYLE, HHS/CDC  
NEAL NATHANSON, HHS/NIH  
~~JIM BABBITT~~, OVP  
TOM ROSSHIRT, OVP  
MELANNE VERVEER, WH/OFL  
CHUCK BRAIN, WH/LEG  
~~ROBERT KYLE~~, OMB  
DANIEL MENDELSON, OMB  
ROBERT WESCOTT, NEC  
~~JOSEPH PAPOVICH~~, USTR  
MICHAEL ISKOWITZ, ONAP  
~~LAURA EFROS~~, OSTP  
DANIEL SHAPIRO, NSC  
~~NORA DEMPSEY~~, NSC

FROM: KENNETH W. BERNARD  
SANDRA THURMAN *ST*

SUBJECT: IWG Meeting on International AIDS, March 6

You are invited to the second Interagency Working Group meeting on the Administration's response to the global HIV/AIDS crisis, co-chaired by Sandy Thurman, Director, Office of National AIDS Policy, and Ken Bernard, Special Advisor to the Assistant to the President for National Security Affairs, NSC, from 1:00-2:30 PM in Room 208 OEOB.

Since the last IWG meeting, subcommittees have been working to develop their respective plans of action. As discussed, we would like the subcommittee chairs to be prepared with a 1-2 page summary of recommended next steps and, when necessary, options for their implementation.

Attendees must be pre-cleared to enter the building. Please phone Cheryl Bauerle at 202-456-2959 with your name, date of birth and social security number.

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## AIDS INTERAGENCY WORKING GROUP MEETING – FEBRUARY 8, 2000

| AGENCY REPRESENTATIVES: | PHONE NO: | FAX NO: |
|-------------------------|-----------|---------|
|-------------------------|-----------|---------|

**STATE:**

|                     |              |              |
|---------------------|--------------|--------------|
| WHITNEY SCHNEIDMAN  | 202 647-1818 | 202 647-6301 |
| THOMAS NIBLOCK      | 202 647-4067 | 202 736-4583 |
| ERICA BARKS-RUGGLES | 202 647-1033 | 202 647-4780 |
| JACK CHOW           | 202 647-8309 | 202 647-2746 |
| NANCY CARTER-FOSTER | 202 647-2431 | 202 736-7336 |

**USUN:**

|              |              |              |
|--------------|--------------|--------------|
| KEN THOMAS   | 212 415-4296 | 212 415-4299 |
| R. P. EDDY   | 212 415-4402 | 212 415-4303 |
| ROBERT ORR   | 202 736-7555 | 202 736-7551 |
| GRANT HARRIS | 202 736-7555 | 202 736-7551 |

**DEFENSE:**

|              |              |              |
|--------------|--------------|--------------|
| DEBORAH BIRX | 301 251-5093 | 301 762-4177 |
| NANCY WALKER | 703 697-8824 | 703 695-4620 |
| DAVID HAMON  | 703 697-2771 | 703 695-4620 |
| LYNN PAHLAND | 703 681-1703 | 703 681-3658 |

**INTELLIGENCE:**

|                   |              |              |
|-------------------|--------------|--------------|
| (b)(3), (b)(6)    |              |              |
| GEORGE FIDAS, NIC | 703 482-0854 | 703 482-6187 |
| (b)(3), (b)(6)    |              |              |

**COMMERCE:**

|                 |              |              |
|-----------------|--------------|--------------|
| ALAN BOWSER     | 202 482-0614 | 202 482-5666 |
| WILLIAM HURT    | 202 482-5125 | 202 482-2562 |
| EDWARD CASSELLE | 202 482-4925 | 202 482-6083 |

**TREASURY:**

|                   |              |              |
|-------------------|--------------|--------------|
| HELEN WALSH       | 202 622-1265 | 202 622-1228 |
| MICHAEL JASKOWIAK |              | 202 622 0534 |

**LABOR:**

|                    |              |              |
|--------------------|--------------|--------------|
| MACARTHUR DESHAZER | 202 693-4770 | 202 693-4780 |
|--------------------|--------------|--------------|

**HEALTH AND HUMAN SERVICES:**

|               |              |              |
|---------------|--------------|--------------|
| ERIC GOOSBY   | 202 690-5560 | 202 690-6584 |
| MARSHA MARTIN | 202 690-5400 | 202 690-7098 |

|                         |              |              |
|-------------------------|--------------|--------------|
| ELIZABETH D’JAMOOS      | 202 690-6061 | 202 690-5405 |
| DEBORAH VON ZINKERNAGEL | 202 690-5560 | 202 690-7560 |
| THOMAS NOVOTNY          | 301 443-1774 | 301 443-6288 |
| JACK WHITESCARVER       | 301 496-0357 | 301 496-2119 |
| CARMINE BOZZI           | 404 639-8004 | 404 639-8600 |
| RICHARD KEENLYSIDE      | 404 639-8085 | 404 639-8060 |

**USAID:**

|                |              |              |
|----------------|--------------|--------------|
| BARBARA TURNER | 202 712-1190 | 202 216-3235 |
| PAUL DELAY     | 202 712-0683 | 202 216-3046 |
| VERNE NEWTON   | 202 712-0500 | 202 216-3008 |
| ALEX ROSS      | 202 219-0476 | 202 219-0507 |

**EOP:**

|                        |              |              |
|------------------------|--------------|--------------|
| LEON FUERTH, OVP       | 202 456-9501 | 202 456-9500 |
| JAMES BABBITT, OVP     | 202 456-9501 | 202 456-9500 |
| SHIRLEY SAGAWA, WH/OFL | 202 456-6266 | 202 456-6244 |
| JOANNA SLANEY, WH/LEG  | 202 456-7161 | 202 456-6468 |
| ROBERT KYLE, OMB       | 202 395-4657 | 202 395-0345 |
| JENNIFER FERGUSON, OMB | 202 395-5178 | 202 395-7298 |
| STEPHANIE PASHMAN, OMB | 202 395-4929 | 202 395-7840 |
| MELANY NAKAGIRI, OMB   | 202 395-3894 | 202 395-5648 |
| CHERYL GRACZEWSKI, OMB | 202 395-3948 | 202 395-5770 |
| MIKE CASELLA, OMB      | 202 395-4594 | 202 395-5770 |
| CLAUDE BURCKY, USTR    | 202 395-6864 | 202 395-3891 |
| JOE PAPOVICH, USTR     | 202 395-4510 | 202 395-3891 |
| SANDRA THURMAN, ONAP   | 202 456-2437 | 202-456-2439 |
| MICHAEL ISKOWITZ, ONAP | 202 456-2437 | 202 456-2439 |
| MATT MCLEAN, NSC       | 202 456-9141 | 202 456-9140 |
| GAYLE SMITH, NSC       | 202 456-9261 | 202 456-9260 |
| KEN BERNARD, NSC       | 202 456-9391 | 202 456-9390 |
| NORA DEMPSEY, NSC      | 202 456-9261 | 202 456-9260 |
| DANIEL FELDMAN, NSC    | 202 456-9249 | 202 456-9240 |
| LAURA EFROS, OSTP      | 202 456-0655 |              |