

FOIA Marker

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Records Management, White House Office of Subject Files - PE002-01 (Policy Positions)

Stack:	Row:	Sect.:	Shelf:	Pos.:	FRC ID:	Location or Hollinger ID:	NARA Number:	OA Number:
W	12	12	11	3	12625	25488	12512	12403

Folder Title:

668321 [1] - [2]

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668321

PE002-01

Barcode Scanning Sheet



Collection Code: **SECLOG**

Staff Name:

Document Date: **6/10/2005**

Correspondent:

Subject/Description: **PERSONNEL MEETING WITH THE PRESIDENT**

**SCANNED
BY
ORM**

Withdrawn/Redacted Material

The George W. Bush Library

DOCUMENT NO.	FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
001	Table of Contents	Personnel Meeting with the President [page 4]	1	06/10/2005	P3/b3;
002	Information Sheet	[Appointee Information - Santanu Baruah]	1	06/10/2005	P6/b6;
003	Resume	Sandy K. Baruah [page 1]	1	N.D.	P6/b6;
004	Information Sheet	[Appointee Information - Salvatore Antonio Fratto]	1	06/10/2005	P6/b6;
005	Resume	Salvatore Antonio "Tony" Fratto [page 1]	1	N.D.	P6/b6;
006	Information Sheet	[Appointee Information - Clay Lowery]	1	06/10/2005	P6/b6;
007	Resume	Clay Lowery [page 1]	1	N.D.	P6/b6;
008	Information Sheet	[Appointee Information - Paul Cherecwich]	1	06/10/2005	P6/b6;

COLLECTION TITLE:

Records Management, White House Office of

SERIES:

Subject Files - PE002-01 (Policy Positions)

FOLDER TITLE:

668321 [1]

FRC ID:

12625

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
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- P5 Release would disclose confidential advise between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

Deed of Gift Restrictions

- A. Closed by Executive Order 13526 governing access to national security information.
- B. Closed by statute or by the agency which originated the document.
- C. Closed in accordance with restrictions contained in donor's deed of gift.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
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- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

Records Not Subject to FOIA

Court Sealed - The document is withheld from the Freedom of Information Act.

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DOCUMENT NO.	FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
009	Resume	Paul Cherecwich [page 2]	1	N.D.	P6/b6;
010	Information Sheet	[Appointee Information - Peter Cianchette]	1	06/10/2005	P6/b6;
011	Information Sheet	[Appointee Information - Donald Hammond]	1	06/10/2005	P6/b6;
012	Resume	Donald V. Hammond	2	N.D.	P6/b6;
013	Information Sheet	[Appointee Information - Deborah Wince-Smith]	1	06/10/2005	P6/b6;
014	Information Sheet	[Appointee Information - Matthew Slaughter]	1	06/10/2005	P6/b6;
015	Information Sheet	[Appointee Information - Martin Gruenberg]	1	06/10/2005	P6/b6;
016	Resume	Martin J. Gruenberg [page 1]	1	N.D.	P6/b6;

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017	Information Sheet	[Appointee Information - Roel Campos]	1	06/10/2005	P6/b6;
018	Information Sheet	[Appointee Information - Charles Christopher Cox]	1	06/10/2005	P6/b6;
019	Resume	U.S. Representative Christopher Cox	1	N.D.	P6/b6;
020	Information Sheet	[Appointee Information - Cynthia Glassman]	1	06/10/2005	P6/b6;
021	Information Sheet	[Appointee Information - David Sampson]	1	06/10/2005	P6/b6;
022	Information Sheet	[Appointee Information - Donald Tiffany Bliss]	1	06/10/2005	P6/b6;
023	Resume	Donald T. Bliss, Jr. [page 1 and 3]	2	N.D.	P6/b6;
024	Information Sheet	[Appointee Information - Christian Israel]	1	06/10/2005	P6/b6;

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025	Resume	Chris S. Israel [page 1]	1	N.D.	P6/b6;
026	Information Sheet	[Appointee Information - Jean Becker]	1	06/10/2005	P6/b6;
027	Information Sheet	[Appointee Information - Linnet Deily]	1	06/10/2005	P6/b6;
028	Information Sheet	[Appointee Information - Yousif Boutrous Ghafari]	1	06/10/2005	P6/b6;
029	Report	Yousif B. Ghafari, P.E. Personal History [page 1]	1	N.D.	P6/b6;
030	Information Sheet	[Appointee Information - Raymond Paul Caldiero]	1	06/10/2005	P6/b6;
031	Resume	Raymond P. Caldiero [page 1]	1	N.D.	P6/b6;
032	Information Sheet	[Appointee Information - Rebecca Contreras]	1	06/10/2005	P6/b6;

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033	Resume	Rebecca A. Contreras	1	N.D.	P6/b6;
034	Information Sheet	[Appointee Information - Joan Stevens Eller]	1	06/10/2005	P6/b6;
035	Information Sheet	[Appointee Information - Jay Stein]	1	06/10/2005	P6/b6;
036	Information Sheet	[Appointee Information - Shana Dale]	1	06/10/2005	P6/b6;
037	Resume	Shana Dale [page 1]	1	N.D.	P6/b6;
038	Information Sheet	[Appointee Information - Linda Avery Strachan]	1	06/10/2005	P6/b6;
039	Resume	Linda Avery Strachan [page 1]	1	N.D.	P6/b6;

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ORM -

please make a
copy of this binder
then return the
original to
Brian Cassiboom -
2nd Lt WW

↑
Done 6-15-05
↓

THE WHITE HOUSE

WASHINGTON

PERSONNEL MEETING

Friday, June 10, 2005

2:10 p.m. – 2:30 p.m.

Oval Office

Dina Powell

I. PURPOSE

To update you on the status of the personnel process, and to seek your approval on potential nominations.

II. BACKGROUND

The Personnel Meeting is part of a series of ongoing personnel discussions.

III. PARTICIPANTS

Andrew Card, Chief of Staff

Dina Powell, Assistant to the President for Presidential Personnel

Eric Motley, Special Assistant to the President for Presidential Personnel

Ed Moy, Special Assistant to the President for Presidential Personnel

Julie Myers, Special Assistant to the President for Presidential Personnel

Liza Wright, Special Assistant to the President for Presidential Personnel

Tim Griffin, Deputy Director, Political Affairs

IV. PRESS PLAN

Closed

V. SEQUENCE OF EVENTS

Dina Powell will provide an overview, and the Special Assistants and Deputy Director will discuss their respective areas.

VI. ATTACHMENT

Notebook

THE WHITE HOUSE

WASHINGTON

[Handwritten signature]

PERSONNEL MEETING WITH THE PRESIDENT

June 10, 2005

TAB 1	Santanu K. Baruah of Oregon Assistant Secretary of Commerce for Economic Development	THE PRESIDENT HAS BEEN 6/10/05
TAB 2	Antonio Fratto of Pennsylvania Assistant Secretary of the Treasury (Public Affairs)	
TAB 3	Clay Lowery of Virginia Deputy Under Secretary of the Treasury (International Affairs), and upon confirmation, designate Assistant Secretary of the Treasury (International Affairs)	
TAB 4	Members of the Internal Revenue Service Oversight Board	
TAB 5	Matthew Slaughter of New Hampshire Member of the Council of Economic Advisers	
TAB 6	Martin J. Gruenberg of Maryland Member and Vice Chairperson of the Board of Directors of the Federal Deposit Insurance Corporation	
TAB 7	Roel C. Campos of Texas Member of the Securities and Exchange Commission	
TAB 8	Christopher Cox of California Member and upon confirmation designate Chairman of the Securities and Exchange Commission	
TAB 9	Cynthia A. Glassman of Virginia Designate Chairman of the Securities and Exchange Commission	
TAB 10	David A. Sampson of Texas Director (Government Representative) of the Board of Directors of the Overseas Private Investment Corporation	
TAB 11	Donald Tiffany Bliss of Maryland United States Representative on the Council of the International Civil Aviation Organization with the rank of Minister	
TAB 12	Christian Israel of Virginia Coordinator for International Intellectual Property Enforcement at the Department of Commerce	

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- | | |
|--------|---|
| TAB 13 | Officers of the National Oceanic and Atmospheric Administration |
| TAB 14 | Members of the J. William Fulbright Foreign Scholarship Board |
| TAB 15 | Raymond Paul Caldiero of Connecticut
Member of the Board of Governors of the United Service Organizations, Incorporated (USO) |
| TAB 16 | Rebecca Contreras of Texas
Member of the Board of Visitors to the United States Military Academy |
| TAB 17 | Joan Stevens Eller of Arizona
Member of the Board of Trustees for the John F. Kennedy Center for the Performing Arts |
| TAB 18 | Jay Stein of Florida
Member of the United States Holocaust Memorial Council |
| TAB 19 | Shana L. Dale of Georgia
Deputy Administrator of the National Aeronautics and Space Administration |
| TAB 20 | Linda Avery Strachan of the District of Columbia
Assistant Secretary of Agriculture for Congressional Relations |
| TAB 21 | Charles R. Christopherson, Jr. of Texas
Chief Financial Officer at the Department of Agriculture |
| TAB 22 | James M. Andrew of Georgia
Administrator, Rural Utilities Service at the Department of Agriculture |
| TAB 23 | Edward F. Sproat III of Pennsylvania
Director of the Office of Civilian Radioactive Waste Management at the Department of Energy |
| TAB 24 | Kent D. Talbert of Virginia
General Counsel at the Department of Education |
| TAB 25 | Robert M. Couch of Alabama
President of the Government National Mortgage Association |
| TAB 26 | Alan R. Nelson of Arkansas
Alternate Federal Cochairperson at the Delta Regional Authority |
-

- TAB 27 Thomas O. Barnett of Virginia
Assistant Attorney General (Anti-Trust) at the Department of Justice
- TAB 28 John F. Clark of Virginia
Director of the United States Marshals Service
- TAB 29 Emilio T. Gonzalez of Florida
Director of the Bureau of Citizenship and Immigration Services at the Department
of Homeland Security
- TAB 30 Kenneth G. Prillaman of Virginia
Chief Human Capital Officer at the Department of Homeland Security
- TAB 31 J. Thomas Rosch of California
Commissioner of the Federal Trade Commission
- TAB 32 William J. Burns of the District of Columbia
Ambassador Extraordinary and Plenipotentiary of the United States of America to
the Russian Federation
- TAB 33 Thomas A. Shannon, Jr. of Virginia
Assistant Secretary of State (Western Hemisphere Affairs)
- TAB 34 Ellen R. Sauerbrey of Maryland
Assistant Secretary of State (Population, Refugees, and Migration)
- TAB 35 William F. Turek of Virginia
Under Secretary of Veterans Affairs for Memorial Affairs
- TAB 36 Dorrance Smith of Virginia
Assistant Secretary of Defense (Public Affairs)
- TAB 37 John J. Young, Jr. of Virginia
Director of Defense Research and Engineering
- TAB 38 Delores M. Etter of Maryland
Assistant Secretary of the Navy (Research, Development and Acquisition)
- TAB 39 Thomas E. Harvey of New York
Designate Acting Assistant Secretary of Veterans Affairs (Public and
Intergovernmental Affairs)
- TAB 40 Robert Joseph of Virginia
Designate United States Representative on the Board of Governors of the
International Atomic Energy Agency

TAB 41

(b)(3) 50 USC 3507

Executive Director of the President's Foreign Intelligence Advisory Board

TAB 42

Members of the President's Foreign Intelligence Advisory Board

TAB 43

Presidential Delegation to the U.S. National Day celebration at the 2005
Universal Exposition in Aichi, Japan

TAB 44

Removal of an official

TAB 45

Carlos Marin of Texas
Designate Acting Commissioner of the United States Section of the International
Boundary and Water Commission

THE WHITE HOUSE

WASHINGTON

6/10/05

June 10, 2005

MEMORANDUM FOR THE PRESIDENT

FROM: DINA POWELL

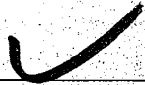
SUBJECT: Personnel Selection

Andy Card and I recommend that you approve the reassignment as recommended by Ambassador Rob Portman of the below listed individual:

Peter F. Allgeier of Virginia, Deputy United States Trade Representative, to be the Deputy United States Trade Representative in Geneva, vice Linnet F. Deily.

Upon your approval, an announcement of the reassignment will be made by the United States Trade Representative.

APPROVE: _____



DISAPPROVE: _____

THE WHITE HOUSE
WASHINGTON

June 10, 2005

MEMORANDUM FOR THE PRESIDENT

FROM: DINA POWELL

SUBJECT: Personnel Selection

Andy Card and I recommend for possible nomination to the Senate the following individual:

Santanu K. Baruah of Oregon, to be Assistant Secretary of Commerce for Economic Development, vice David A. Sampson.

Upon your approval, necessary clearances will be initiated. An announcement of intention to nominate will be made upon completion of a name check. Nomination to the Senate will be forwarded as soon as all clearances have been obtained.

APPROVE:  DISAPPROVE:

DATE: 06/10/05 PREPARED BY: Liza Wright

NAME: Santanu Kumar Baruah

NAME & STATE: Santanu K. Baruah of Oregon

POSITION: Assistant Secretary for Economic Development, Department of Commerce

TYPE: (bold one) PAS PA SES FT PT TERM: POP

VICE: David A. Sampson GENDER: M DOB: (b)(6)

BIRTHPLACE: Washington, DC PARTY: R SSN: (b)(6)

ETHNIC HERITAGE: Indian RACE: Asian

CHILDREN: Isaac SPOUSE: Lisa Duminuco Baruah

VOTING CITY, STATE: Portland, OR HOME STATE: Oregon
(in 2000)

CURRENT HOME ADDRESS: (b)(6)

HOME PHONE: (b)(6)

CURRENT POSITION AND WORK ADDRESS: Chief of Staff, Economic Development Administration, Department of Commerce
4101 Constitution Avenue, NW
Washington, DC 20230

WORK PHONE: (202) 482-4615

EDUCATION: MBA, Willamette University, 1995
BS, University of Oregon, 1989

AWARDS: None

PREVIOUS POSITION HELD: Senior Management Consultant, Performance Consulting Group

MILITARY SERVICE: None

PREVIOUS PRESIDENTIAL APPOINTMENTS: None

President Approved: _____

Security Package Sent: _____

Counsel Clearance Sent: _____

PROFESSIONAL EXPERIENCE**U.S. Department of Commerce, Economic Development Administration, Washington, D.C.**
Chief of Staff and Deputy Assistant Secretary for Program Operations (August 2001 through current)

Senior executive appointee in the Bush Administration. Key member of a highly functional and focused management team that has successfully transformed the agency from a Great Society era social welfare model into a market-based, results-driven agency focused on economic competitiveness and a demonstrable return on taxpayer investment. Key responsibilities include: development of high-level policy, coordination of strategic initiatives, representation of the agency to the public and the media, and implementation of the President's Management Agenda. Directly supervise the Office of the Assistant Secretary, policy, and legal staffs as well as serve as principal counselor to the Assistant Secretary.

- ❑ Co-led the agency's development and implementation of the Balanced Scorecard. Authored section of Kaplan and Norton's "Strategy Maps: Converting Intangible Assets into Tangible Outcomes" on EDA's Balanced Scorecard success. EDA inducted into the Balanced Scorecard Collaborative's Hall of Fame in 2004.
- ❑ Led the agency's efforts to comprehensively review the operations and organization structure of EDA's six regional offices, resulting in recommendations that will result in standardized structures with reduced staffing requirements as well as a new business model better suited to the agency's modern mission and level of resources.
- ❑ Represent the Bush Administration before the Organization for Economic Cooperation and Development (OECD) in Paris, France, on regional economic development matters. Helped create and execute a strategy that led to the realignment of OECD's regional development agenda.
- ❑ Conducted over 40 public events in 30 states with Members of Congress, governors, and other public officials highlighting the Bush Administration's economic development policies.
- ❑ Served as lead negotiator for agency management in labor negotiations with government employees' union. Successfully obtained authority to conduct employee buy-outs and staff reductions on management's timetable.
- ❑ Helped craft a proposed comprehensive rethinking of the Federal approach to economic development program delivery. These efforts to implement fundamental change have garnered the attention and serious consideration by the highest government officials.

Performance Consulting Group, Portland, Oregon.
Senior Management Consultant (November 1995 through August 2001)

Member of a team- and results-oriented management consulting firm focused on organization and process re-engineering and strategic change management. Extensive experience increasing productivity, enhancing customer service, and raising profitability by improving business processes, organization structures, performance measurements, and business partner relationships. Skilled in change management strategy, group facilitation, and project leadership. Engagements primarily focused on large service sector firms.

- ❑ Assisted a major national financial services firm conduct a complete re-engineering of their customer service centers (four national centers handling 40 million calls annually). Using the Malcolm Baldrige criteria as an assessment tool, examined and improved all aspects of the operation. Results included: 30% cost reduction, 10% increase in quality, 15% decrease in cycle time, retained customer satisfaction, and higher employee satisfaction levels.

continued from previous page -

- ❑ Assisted a leading computer chip manufacturer in developing a comprehensive service quality program for their Internet web site hosting subsidiary. Successfully brought together representatives of senior management, operational units, and customers to develop the program, which maintained the firm's world-class reputation and resulted in increased customer loyalty.
- ❑ Assisted a regional credit union perform a comprehensive review of branch operations. Led the team charged with implementing the recommended changes, including the development of an interactive staffing model, resulting in increased capacity, lower costs, and reduced wait times for service.

George Bush Presidential Administration, Washington, D.C.
Legislative Liaison (September 1989 through January 1993)

Served the Bush Administration in positions charged with the formulation, communication, and implementation of the Administration's legislative agenda. This period encompassed three positions with the Secretary of the Interior, Chairman of the Interstate Commerce Commission, and the Secretary of Labor, each with progressively more responsibility and accountability in fast-paced and politically charged environments.

- ❑ For the Secretary of Labor (*Legislative Affairs Officer, October 1991 through January 1993*), represented the Secretary before the Congress regarding federal employment standards and labor statistics matters. Helped prepare Presidential Appointees for confirmation by the U.S. Senate. Secured national regulatory relief for philanthropic organizations.
- ❑ For the Chairman of the Interstate Commerce Commission (*Special Assistant, May 1990 through October 1991*), organized issue briefings for the Congress regarding transportation issues. Managed and improved the Chairman's correspondence system.
- ❑ For the Secretary of the Interior (*Confidential Assistant, September 1989 through May 1990*), responded to inquiries from the Congress and prepared correspondence and other documents for the Secretary.

U.S. Senate Committee on Finance, Washington, D.C.
Staff Aide (April 1989 through August 1989)

George Bush for President 1988, Portland, Oregon.
Field Director (February 1988 through November 1988)

Re-elect U.S. Senator Bob Packwood 1986, Portland, Oregon.
Office Manager (June 1985 through November 1986)

EDUCATION

Willamette University. Master of Business Administration (MBA), 1995. Salem, Oregon.

Emphasis in organization change management and negotiation.

University of Oregon. Bachelor of Science (BS), 1989. Eugene, Oregon.

Political science major with minor in economics. (Additional class work at the University of Virginia.)

THE WHITE HOUSE

WASHINGTON

June 10, 2005

MEMORANDUM FOR THE PRESIDENT

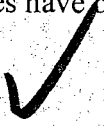
FROM: DINA POWELL

SUBJECT: Personnel Selection

Andy Card and I recommend for possible nomination to the Senate the following individual:

Antonio Fratto of Pennsylvania, to be Assistant Secretary of the Treasury (Public Affairs), vice Robert S. Nichols.

Upon your approval, necessary clearances will be initiated. An announcement of intention to nominate will be made upon completion of a name check. Nomination to the Senate will be forwarded as soon as all clearances have been obtained.

APPROVE:  DISAPPROVE:

DATE: 06/10/05 PREPARED BY: Liza Wright

NAME: Salvatore Antonio Fratto

NAME & STATE: Antonio Fratto of Pennsylvania

POSITION: Assistant Secretary of the Treasury (Public Affairs)

TYPE: (bold one) PAS PA SES FT PT TERM: POP

VICE: Robert Stanley Nichols GENDER: M DOB: (b)(6)

BIRTHPLACE: Pittsburgh, PA PARTY: SSN: (b)(6)

ETHNIC HERITAGE: Italian, American RACE: White

CHILDREN: Antonio, Juliette SPOUSE: Judith Lynn

VOTING CITY, STATE: Moon Township, PA HOME STATE: Pennsylvania
(in 2000)

CURRENT HOME ADDRESS:

(b)(6)

HOME PHONE:

CURRENT POSITION AND WORK ADDRESS: Acting Assistant Secretary of the Treasury (Public Affairs)
1500 Pennsylvania Avenue, NW
Washington, DC 20220

WORK PHONE: (202) 622-2910

EDUCATION: BA, University of Pittsburgh, 1988

AWARDS: None

PREVIOUS POSITION HELD: Deputy Assistant Secretary for Public Affairs, Department of the Treasury

MILITARY SERVICE: None

PREVIOUS PRESIDENTIAL APPOINTMENTS: None

President Approved: _____

Security Package Sent: _____

Counsel Clearance Sent: _____

Salvatore Antonio "Tony" Fratto**Office: 202-622-2016****Cell:** (b)(6)**Home:** (b)(6)

Extensive experience in political communications, government relations, and policy development. Employed strategic, innovative techniques in key senior level positions to develop policy, build consensus, and generate public and political support.

EXPERIENCE**August 2003 – Present****U.S. Department of the Treasury – Deputy Assistant Secretary-Public Affairs.**

Supporting the Assistant Secretary-Public Affairs, responsible for media relations for the Department of the Treasury, including planning strategies on how to present issues to the media; representing senior Treasury officials to the media; providing tactical communications counsel; acting as a Treasury spokesman; and representing the Administration's views on issues to the press, and through them, to the general public. Serves as the Treasury Department's primary spokesman on issues of international affairs. This portfolio includes issues related to international finance and trade; the International Monetary Fund; the multilateral development banks; development policy; and the activity of the Group of Seven finance ministers. Successfully developed and executed media plans in more than 50 countries with senior Treasury officials. Appointed by President Bush to serve on the President's Task Force on Puerto Rico's Status. The Task Force works to consider and clarify options for the future status of the Commonwealth, and to ultimately provide advice and recommendations to the President and Congress.

July 2001 – August 2003**U.S. Department of the Treasury – Director, Office of Public Affairs.**

Position combines both managerial and media duties in Treasury's Office of Public Affairs. Responsibility for the Treasury's communication on international finance and development issues is the primary responsibility of this position. Duties include acting as chief spokesman on issues affecting international financial markets, including foreign exchange markets; activity involving the International Monetary Fund; development issues, including multilateral development banks. Directed media activity for the Secretary of the Treasury and Under Secretary for International Affairs at international meetings, including meetings of the G-7 finance ministers. Leading the Department's communications associated with economic reconstruction efforts in Afghanistan and Iraq has been a unique challenge. Have also had the opportunity to arrange media activity in twenty-seven countries with senior Treasury officials. As Director, responsible for management of the Office including budget,

travel, human resources, oversight and development of the department's web site, and oversight of scheduling and press advance.

March 2001 – June 2001

U.S. Department of the Treasury - Public Affairs Specialist.

Media relations and spokesman's duties for both the department's international affairs and domestic finance issue areas. The position involved strategic planning on how best to represent the Bush Administration's views on Treasury's international and domestic finance issues. Daily activities included drafting talking points, writing statements, arranging interviews and press conferences, background briefings, photo opportunities, and keeping the Assistant Secretary and Deputy Assistant Secretary for Public Affairs informed on all international and domestic finance activities.

December 2000 - January 2001

Presidential Inaugural Committee - Deputy Site Director. Assisted Lead Site Director in producing the Ohio (Red) Ball at the Washington Convention Center. Responsibilities included designing the site to accommodate 4500 guests, with professional sound and light, entertainment, media coverage and presidential party movements.

September - December 2000

Bush-Cheney 2000, Inc. -- Communications Specialist. Responsibilities included local earned media, press advance and political in Pennsylvania. Shared employee of regional political and regional press departments. Directed earned media opportunities for Bush-Cheney surrogates and family; site/press advance for Governor Bush, Secretary Cheney and surrogates in Pennsylvania during the Fall campaign.

June 2000 - September 2000

Bush-Cheney 2000, Inc -- Advance Team (volunteer). Press and Site Advance for Governor and Mrs. Bush and Secretary and Mrs. Cheney and surrogates on numerous trips during the campaign.

January 1999-September 2000

Pittsburgh Regional Alliance (PRA) -- Vice President, Government Affairs.

Responsibilities included directing government and public affairs programs of the PRA, Greater Pittsburgh Chamber of Commerce, Allegheny Conference on

THE WHITE HOUSE

WASHINGTON

June 10, 2005

MEMORANDUM FOR THE PRESIDENT

FROM: DINA POWELL

SUBJECT: Personnel Selection

Andy Card and I recommend for possible nomination to the Senate the following individual:

Clay Lowery of Virginia, to be Deputy Under Secretary of the Treasury (International Affairs), and upon confirmation, designate Assistant Secretary of the Treasury (International Affairs), vice Randal Quarles.

Upon your approval, necessary clearances will be initiated. An announcement of intention to nominate will be made upon completion of a name check. Nomination to the Senate will be forwarded as soon as all clearances have been obtained.

APPROVE:  DISAPPROVE:

DATE: 06/10/05 **PREPARED BY:** Liza Wright
NAME: Clay Lowery
NAME & STATE: Clay Lowery of Virginia
POSITION: Deputy Undersecretary of the Treasury (International Affairs) and upon confirmation designate Assistant Secretary of the Treasury (International Affairs)

TYPE: (bold one) PAS PA SES FT PT **TERM:** POP
VICE: Randal Quarles **GENDER:** M **DOB:** (b)(6)
BIRTHPLACE: Charlottesville, VA **PARTY:** R **SSN:** (b)(6)
ETHNIC HERITAGE: Italian **RACE:** White
CHILDREN: None **SPOUSE:** Diana Lowery
VOTING CITY, STATE: Alexandria, VA **HOME STATE:** Virginia
(in 2000)

CURRENT HOME ADDRESS:

(b)(6)

HOME PHONE:

CURRENT POSITION AND WORK ADDRESS: Vice President, Millennium Challenge Corporation
875 15th Street, NW
Washington, DC 20005

WORK PHONE: (202) 521-3668

EDUCATION: MSc, London School of Economics, 1994
BA, University of Virginia, 1990

AWARDS: None

PREVIOUS POSITION HELD: Deputy Assistant Secretary for Debt and Development Finance, Department of the Treasury

MILITARY SERVICE: None

PREVIOUS PRESIDENTIAL APPOINTMENTS: None

President Approved:

Security Package Sent:

Counsel Clearance Sent:

CLAY LOWERY

(b)(6)

(W) 202-521-3668 (H) (b)(6)

Millennium Challenge Corporation (MCC)

[2004-Present]

Vice President – Markets and Sector Assessments: One of five individuals that form the Management Committee reporting to the CEO on operations of a \$3.5 billion “start up” government corporation designed to provide foreign assistance to the poorest countries on a highly competitive basis.

- Manage division of technical experts in areas of agriculture, infrastructure, and financial sector development, as well as in fiscal, environmental and social safeguards.
- Built division from zero to 25 professionals in one year, including successfully recruiting over 50% of my team with more than 20 years of experience.
- Oversee \$185 million Threshold Program to assist “near miss” countries with economic and governance policies designed to boost their chances of qualifying in the future.
- Serve on Investment Committee responsible for making recommendations to the Board on hundred million dollar transactions related to programs intended to grow economies and reduce poverty.
- Direct negotiations and lead diplomatic missions to countries in Africa and Asia, including initiating the negotiation that led to MCC’s first transaction.
- Responsible for negotiation and selection of permanent office space for 200 people.
- Represent MCC in press, with Congress, and in public speeches.

US Department of the Treasury

[1994-1997; 1998-2004]

Deputy Assistant Secretary (DAS) – Debt and Development Finance: Served in the senior career civil servant job for Treasury’s international division with responsibilities for debt workouts, trade finance, development finance and policy, and cross-cutting emerging market analysis.

- Managed 27 staff in four offices.
- Led -- on behalf of the White House -- a special 10-person inter-agency task force created to shape the policy, operations, and administrative plans of the MCC.
- Recruited by White House to be one of a three-member team to advise former Secretary of State James Baker on Iraq debt workout strategy that ended in an 80% “haircut” for Iraq’s creditors.
- Advised Secretary of Treasury and other senior management on emerging market vulnerabilities, balance of payments analysis, debt sustainability, multilateral development banks, and international financing facilities.
- Represented US in negotiations with Congress, the IMF, the World Bank, the United Nations, G-7 countries, and with many borrowing or recipient countries.
- Named by White House and Treasury to lead a five-person inter-agency negotiating mission to Peru regarding natural gas pipeline transaction with the Inter-American Development Bank.

National Security Council (NSC)

[2001-2002]

Director -- International Finance: Principal advisor to the President’s National Security Advisor (NSA) on international financial and economic issues.

- One of four-member team that developed the Presidential initiative that would become the MCC -- an initiative that changed how the US provides foreign assistance to poor countries.
- Forged inter-agency agreements reflecting potentially diverse US economic and national security goals in such areas as providing financial assistance on a sustainable basis for countries aligned with the US in the war on terrorism.
- Designed and recommended to the President and NSA policy responses to financial crises in Turkey, Argentina, and Brazil, as well as reforms of the IMF and World Bank.

US Department of the Treasury

Director -- Office of International Debt Policy: [2000-2001] Managed 12-person office responsible for formulation and implementation of policies related to the debt service problems of developing nations.

- Helped create and negotiate new architecture to forgive debts of poorest countries (HIPC) that included tracking how countries intended to use savings from debt relief.
- Represented Treasury in negotiations with Congress, G-7 finance ministries, and the IMF.
- Oversaw negotiations of debt-for-nature swap transactions with numerous countries.

Chief Negotiator -- Paris Club: [1999] Negotiated sovereign debt workouts as US representative to the Paris Club and represented US in debt negotiations with G-7 countries.

- Concluded debt agreements with eight sovereign borrowers.
- Won acceptance of US liability management plan previously opposed by other creditors.
- Developed methodology and model to compare private and public debt workouts.

Special Assistant -- Under Secretary for International Affairs: [1997-1998] Advised principal subcabinet-level international economic official. Managed priorities and work flow for the US Treasury's 200-person international affairs division. Oversaw hiring and staff allocation processes.

International Economist -- Mexico Task Force: [1995-1996] Analyzed financial markets for task force that executed US financial support to Mexico after 1994 peso crisis. Authored speeches for senior officials and monthly reports to Congress on Mexico's macroeconomic circumstances.

Bayerische Vereinsbank

[1997]

Assistant to the CEO: Chief of Staff for the New York branch of the 4th largest German bank.

- Advised Management Committee on profitability strategies, the operating budget, emerging market exposure, personnel structure, and marketing.
- Forecast liquidity risk of utilizing more special purpose vehicles for upcoming merger.

International Republican Institute (IRI)

[1990-1993]

Program Officer: Designed, implemented, and managed international training programs to strengthen political parties, democratic institutions, and participatory processes in over ten countries on three continents.

- Developed regional strategy for Africa, directed training of political party activists, managed support grants, and assisted with the organization of international election observations.
- Managed over \$700,000 in project accounts.

EDUCATION:

London School of Economics, London, England [1994]: MSc in Economics (International Relations). Distinction Earned for Thesis.

University of Virginia, Charlottesville, Virginia [1990]: BA in Economics and Foreign Affairs. Phi Beta Kappa, Dean's List.

POLITICAL:

- Appointed by White House Presidential Personnel to current position.
- Volunteered for Bush/Cheney 04: 72-hour Task Force/Stomp-4-Bush in Pennsylvania.

THE WHITE HOUSE

WASHINGTON

June 10, 2005

MEMORANDUM FOR THE PRESIDENT

FROM: DINA POWELL

SUBJECT: Personnel Selection

Andy Card and I recommend for possible nomination to the Senate the following individuals to be Members of the Internal Revenue Service Oversight Board:

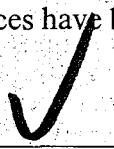
Paul Cherecwich, Jr. of Utah, for the remainder of a five year term expiring 09/14/09, vice Charles L. Kolbe.

Peter E. Cianchette of Maine, for the remainder of a five year term expiring 09/14/10, vice Nancy Killefer.

Donald V. Hammond of Virginia (Federal Employee Representative), for the remainder of a five year term expiring 09/14/10, vice Robert M. Tobias.

Deborah L. Wince-Smith of Virginia, for the remainder of a five year term expiring 09/14/10, vice Larry L. Levitan.

Upon your approval, necessary clearances will be initiated. An announcement of intention to nominate will be made upon completion of name checks. Nominations to the Senate will be forwarded as soon as all clearances have been obtained.

APPROVE:  DISAPPROVE:

DATE: 06/10/05 **PREPARED BY:** Liza Wright

NAME: Paul Cherecwich, Jr.

NAME & STATE: Paul Cherecwich, Jr. of Utah

POSITION: Member, Internal Revenue Service Oversight Board

TYPE: (*bold one*) PAS PA SES FT PT **TERM:** Remainder of a five year term expiring 09/14/09

VICE: Charles L. Kolbe **GENDER:** M **DOB:** (b)(6)

BIRTHPLACE: Nyack, New York **PARTY:** R **SSN:** (b)(6)

ETHNIC HERITAGE: None **RACE:** White

CHILDREN: David (deceased), Peter, Pamela, Steven **SPOUSE:** Ruth Anne Cherecwich

VOTING CITY, STATE: Salt Lake City, UT **HOME STATE:** Utah
(in 2000)

CURRENT HOME ADDRESS: (b)(6)

HOME PHONE: (b)(6)

CURRENT POSITION AND WORK ADDRESS: Retired

WORK PHONE: None

EDUCATION: LLM, Boston University, 1982
JD, Suffolk University, 1971
MBA, Northeastern University, 1967
BEE, Rensselaer Polytechnic Institute, 1963

AWARDS: None

PREVIOUS POSITION HELD: Miller & Chevalier Chartered, Of Counsel

MILITARY SERVICE: None

PREVIOUS PRESIDENTIAL APPOINTMENTS: None

President Approved: _____

Security Package Sent: _____

Counsel Clearance Sent: _____

EMPLOYMENT HISTORY

Miller & Chevalier Chartered

Of Counsel
November 2000-December 2004

Cordant Technologies Inc.

Vice President of Tax and Tax Counsel
January 1994 – October 2000

Director of Tax and Tax Counsel
October 1989 - January 1994

Responsible for all tax affairs of the corporation

Unisys Corporation

Staff Vice President - International Taxes
June 1988 - October 1989

Responsible for all tax affairs of the corporation outside the U.S., as well as international tax aspects of U.S. operations

Other Positions (July 1984 – June 1988)

The Foxboro Company

Corporate Tax Manager
November 1978 - July 1984

Responsible for all tax affairs of the corporation

Other Various Positions (including Export/Import Distribution Manager)
June 1963 - November 1978

Bentley College

Adjunct Assistant Professor, Master of Science in Taxation Program
September 1977 - June 1984

PROFESSIONAL LEADERSHIP ACTIVITY

Chair, IRS Advisory Council (2001)
International President, Tax Executives Institute (1997-1998)
Chair, Tax Committee, Aerospace Industries Association (1995-1997)
Chair, Tax Committee, Scientific Apparatus Makers Association (1979-1984)
Member, Industry Functional Advisory Committee on Customs, USTR (1970-1989)

CIVIC LEADERSHIP ACTIVITY

Member, Board of Trustees, Catholic Community Services of Utah (2000-present)
Secretary and Member, Board of Directors, St. Anne's Center (1991-1997)
Various Board positions (including President), Norfolk Fellowship Foundation (1970-1984)
Various Episcopal Church Parish leadership positions (1965-present)

EDUCATION

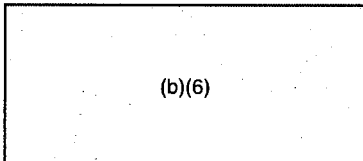
- . Rensselaer Polytechnic Institute, B.E.E. (1963)
- . Northeastern University, M.B.A. (1967)
- . Suffolk University Law School, J.D. (cum laude, 1971)
- . Boston University Law School, LL.M. (taxation, 1982)

MISCELLANEOUS

- . Admitted to the Bar of the District of Columbia (active)
- . Admitted to the Bars of Massachusetts, Michigan, and Pennsylvania (now retired)
- . Author, "International Tax Practice Outlines," a Privately Published Textbook (1983, 1984, 1985)
- . Former Member, Tax Council I, Manufacturer's Alliance/MAPI
- . Utah State Bar "Tax Practitioner of the Year: 1998-99"

PERSONAL

Residence:



Married:

Four children
Eleven grandchildren

Hobbies:

Skiing
Golf
Fishing

DATE: 06/10/05 PREPARED BY: Liza Wright

NAME: Peter Ernest Cianchette

NAME & STATE: Peter E. Cianchette of Maine

POSITION: Member, Internal Revenue Service Oversight Board

TYPE: (bold one) PAS PA SES FT PT TERM: Five year term expiring 09/14/10

VICE: Nancy Killefer GENDER: M DOB: (b)(6)

BIRTHPLACE: Waterville, ME PARTY: R SSN: (b)(6)

ETHNIC HERITAGE: Italian RACE: White

CHILDREN: Evan, Maria SPOUSE: Carolyn T. Cianchette

VOTING CITY, STATE: South Portland, ME HOME STATE: Maine
(in 2000)

CURRENT HOME ADDRESS: (b)(6)

HOME PHONE:

CURRENT POSITION AND WORK ADDRESS: President, The Cianchette Group and Partner, CHK Capital Partners, LLC
5 Industry Road
South Portland, ME 04106

WORK PHONE: (207) 879-1111

EDUCATION: BS, University of Maine, 1983

AWARDS: None

PREVIOUS POSITION HELD: Executive Vice President & COO, Pierce Atwood Consulting

MILITARY SERVICE: None

PREVIOUS PRESIDENTIAL APPOINTMENTS: None

President Approved: _____

Security Package Sent: _____

Counsel Clearance Sent: _____

Peter Cianchette
President, The Cianchette Group

Peter Cianchette founded The Cianchette Group in 2003. In 2002, Cianchette was the Republican candidate for governor of Maine. During his campaign he made strengthening Maine's economy the centerpiece of his gubernatorial bid, and he continues to focus on economic development in his work with clients of The Cianchette Group. Peter is also a partner in the South Portland-based private investment firm, CHK Capital Partners, LLC.

Cianchette has more than 20 years of business experience, from serving as a senior executive in one of Maine's top manufacturing companies, the Dragon Products Company, to running his own business, Cianchette Enterprises, Inc., which owned and operated Initial Staffing Services, a successful employee staffing, recruiting, and placement company.

In 1998, Cianchette joined Pierce Atwood Consulting, where he served as Chief Operating Officer and Executive Vice-President.

Peter Cianchette also served in Maine's House of Representatives from 1996-2000, representing South Portland and Cape Elizabeth. In Augusta, he served on the Joint Standing Committee on Taxation. Cianchette currently serves as Maine's National Republican Committeeman and served as the Maine General Chairman of the Bush-Cheney '04 campaign.

A dedicated community activist, Peter currently serves as a Director on the Boards of the Make-A-Wish Foundation of Maine and YES! to Youth. He also serves on the George and Barbara Bush Maine Cultural Center Committee, the Finance Committee of the American Lighthouse Foundation, and as a MaineHealth Corporator. He has served as Director of the Greater Portland Big Brothers/Big Sisters, the Boy Scouts of America/Pine Tree Council, the Portland Chamber of Commerce, and the Southern Maine Community College Foundation. He has also served as President of the Maine Better Transportation Association, and as Chair of the Maine Advancement Program.

Cianchette earned a Bachelor of Science in Business Administration & Finance at the University of Maine.

Peter and his wife, Carolyn, have two children and reside in South Portland, Maine.

DATE: 06/10/05 **PREPARED BY:** Liza Wright

NAME: Donald Victor Hammond

NAME & STATE: Donald V. Hammond of Virginia

POSITION: Member (Federal Employee Representative), Internal Revenue Service Oversight Board

TYPE: (bold one) PAS PA SES FT PT **TERM:** Five year term expiring 09/14/10

VICE: Robert M. Tobias **GENDER:** M **DOB:** (b)(6)

BIRTHPLACE: Denver, CO **PARTY:** I **SSN:** (b)(6)

ETHNIC HERITAGE: German, Swedish, English, Czech **RACE:** White

CHILDREN: Lauren, Richard **SPOUSE:** Amy Lewis Hammond

VOTING CITY, STATE: Falls Church, VA **HOME STATE:** Virginia
(in 2000)

CURRENT HOME ADDRESS: (b)(6)

HOME PHONE: (b)(6)

CURRENT POSITION AND WORK ADDRESS: Fiscal Assistant Secretary, Department of the Treasury
15th & Pennsylvania Avenue, NW
Washington, DC 20220

WORK PHONE: (202) 622-0560

EDUCATION: MBA, Northwestern University, 1978
BA, Duke University, 1976

AWARDS: SES Presidential Rank Award Distinguished Executive, OPM Presidential Award Achievement of the Year, Association of Government Accountants

PREVIOUS POSITION HELD: Assistant Director of Government Securities Regulations Staff, Bureau of the Public Debt, Department of the Treasury

MILITARY SERVICE: None

PREVIOUS PRESIDENTIAL APPOINTMENTS: None

President Approved: _____

Security Package Sent: _____

Counsel Clearance Sent: _____

DONALD V. HAMMOND

(b)(6)

EDUCATION:

M.B.A. 1978, Northwestern University's J.L. Kellogg Graduate School of Management. Majors in Finance and Accounting. Admitted to Beta Alpha Psi Accounting Honorary.

B.A. 1976, Duke University. Majors in Chemistry and Economics. Specialization in Biological Chemistry.

SIGNIFICANT AWARDS:

JFMIP - Donald L. Scantlebury Memorial Award for improved federal financial management (2005)

AGA - D.C. Chapter Achievement of the Year Award (2005)

Presidential Rank Award - Distinguished Executive (2003)

NACHA - George Mitchell Payments Systems Excellence Award (2001)

EMPLOYMENT HISTORY:

1996 - Present: Office of the Fiscal Assistant Secretary, U.S. Treasury Department

1998 to present - *Fiscal Assistant Secretary*

[January 2005- Present; January 2001 to August 2001, also Acting Under Secretary for Domestic Finance]

1996 - 1998 - *Deputy Fiscal Assistant Secretary*

Provide policy oversight over the activities of two Treasury bureaus (the Financial Management Service and the Bureau of the Public Debt) in conducting the fiscal affairs of the federal government. Serve as the Treasury's liaison with the Federal Reserve System in its role as the government's fiscal agent. Responsibilities include management of the government's cash flow, improving government financial management, the execution of the government's financing activities, and the operation of government-wide financial accounting and reporting systems including the preparation of the Consolidated Financial Statements of the United States with an annual operating cost of about \$1.2 billion. The position also serves as a statutory member of the Government-wide CFO Council and represents the Secretary on the Trust Fund Boards for the National Archives and Library of Congress.

- 1987 – 1996: Government Securities Regulations Staff, Bureau of the Public Debt, U.S. Treasury Department
1991 - 1996 – *Assistant Director (SES- Government Securities Policy Advisor)*
1987 – 1991 – *Assistant Director (Government Securities Specialist)*
Implemented and refined a new regulatory framework for entities, including banks, that broker or act as dealers in government securities. Emphasis on capital sufficiency, customer protection and position risk analysis.
- 1984 – 1987: Management Strategies Inc.
Manager, Operations
Provided bank and thrift consulting services focused on business planning, deposit insurance applications, assisted acquisitions and asset/ liability analysis.
- 1984: U.S. Synthetic Fuels Corporation
Manager, Project Accounting
Responsible for developing and implementing financial assistance agreements with private sector entities employing unique synthetic fuel technologies.
- 1980 – 1983: Office of Chrysler Finance, U.S. Treasury Department
1981-1983 – *Secretary, Chrysler Loan Guarantee Board*
1980-1981 – *Financial Analyst*
Key participant in the government's successful loan assistance program and financial restructuring of the Chrysler Corporation.
- 1978 - 1980: Ford Motor Company
Cost Analyst

CONTACT INFORMATION:

Office: (202) 622-0560
donald.hammond@do.treas.gov
Home: (b)(6)

References available upon request

DATE: 06/10/05 **PREPARED BY:** Liza Wright

NAME: Deborah Lynne Wince-Smith

NAME & STATE: Deborah L. Wince-Smith of Virginia

POSITION: Member, Internal Revenue Service Oversight Board

TYPE: (bold one) PAS PA SES FT PT **TERM:** Remainder of a five year term expiring 09/14/09

VICE: Larry L. Levitan **GENDER:** F **DOB:** (b)(6)

BIRTHPLACE: Akron, OH **PARTY:** R **SSN:** (b)(6)

ETHNIC HERITAGE: Swiss, German, and Scottish **RACE:** White

CHILDREN: Devereux, Christian **SPOUSE:** Michael Brackett Smith

VOTING CITY, STATE: McLean, VA **HOME STATE:** Virginia
(in 2000)

CURRENT HOME ADDRESS: (b)(6)

HOME PHONE: (b)(6)

CURRENT POSITION AND WORK ADDRESS: President, Council on Competitiveness
1500 K Street NW, Suite 850
Washington, DC 20005

WORK PHONE: (202) 969-3389

EDUCATION: MA, Kings College, Cambridge University, 1974
AB, Vassar College, 1972

AWARDS: None

PREVIOUS POSITION HELD: Independent Consultant and Senior Fellow of the Council on Competitiveness

MILITARY SERVICE: None

PREVIOUS PRESIDENTIAL APPOINTMENTS: Assistant Secretary for Technology Policy, Department of Commerce, 1989-93

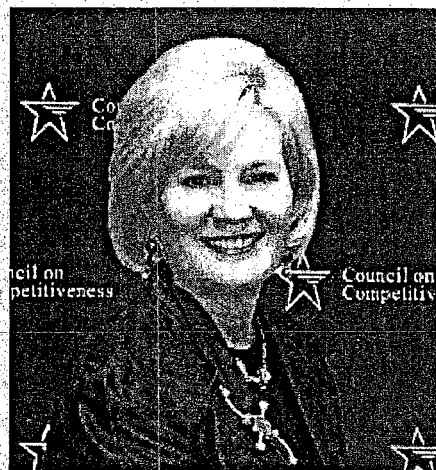
President Approved: _____

Security Package Sent: _____

Counsel Clearance Sent: _____

DEBORAH L. WINCE-SMITH PRESIDENT, COUNCIL ON COMPETITIVENESS

Deborah L. Wince-Smith is president of the Council on Competitiveness. Founded in 1986, the Council is the only national organization that brings together leading CEOs, university presidents, and labor leaders to promote U.S. productivity growth, success in global markets; and a rising standard of living for all Americans. The Council's current portfolio includes a range of regional, national and global projects formed to drive competitive advantage. The flagship effort, the National Innovation Initiative, is a private sector-led venture to create a US innovation agenda, and involves the active participation of 500 innovation thought-leaders across America. An internationally recognized expert on science and technology policy, innovation strategy, and global competition, Wince-Smith was most recently appointed as a Member of the Board of Directors of the NASDAQ Stock Market and as Chairman of the Secretary of Commerce's Strengthening America's Communities Initiative Secretarial Advisory Committee. She serves as corporate chair and director of several high technology companies as well as on boards, committees, and policy councils of various organizations, including the University of California President's Council for Los Alamos and Lawrence Livermore National Laboratories, the University of Pennsylvania Museum of Archaeology and Anthropology, and the Secretary of Energy's Task Force on the Future of Science Programs. She is a trustee of the National Inventors Hall of Fame and a national juror for the MIT Lemelson Award for Invention.



A Senior Fellow at the Council since 1993, Ms. Wince-Smith served as the first Assistant Secretary for Technology Policy in the Department of Commerce Technology Administration from 1989 to 1993. In that capacity, she developed technology policies and national initiatives to strengthen U.S. productivity and economic competitiveness. She served on White House policy councils, chaired the Interagency Committee on Federal Technology Transfer, and directed the President's National Technology Initiative. She was also the U.S. representative to the multilateral Intelligent Manufacturing Systems Consortium with government and private sector leaders from the U.S., Europe, Japan, and Canada.

During the Reagan Administration, Ms. Wince-Smith served as the Assistant Director for International Affairs and Competitiveness in the White House Office of Science and Technology Policy. As a Program Manager at the National Science Foundation from 1976-1984, she managed U.S. research programs with Eastern European countries and U.S. universities.

Trained as a classical archaeologist, Ms. Wince-Smith graduated Phi Beta Kappa and Magna cum Laude from Vassar College and received her master's degree from King's College, Cambridge University. She is a frequent speaker at conferences and symposia and an author on technology policy and innovation.

THE WHITE HOUSE
WASHINGTON

June 10, 2005

MEMORANDUM FOR THE PRESIDENT

FROM: DINA POWELL

SUBJECT: Personnel Selection

Andy Card and I recommend for possible nomination to the Senate the following individual:

Matthew Slaughter of New Hampshire, to be a Member of the Council of Economic Advisers, vice Kristin J. Forbes.

Upon your approval, necessary clearances will be initiated. An announcement of intention to nominate will be made upon completion of a name check. Nomination to the Senate will be forwarded as soon as all clearances have been obtained.

APPROVE:  DISAPPROVE:

DATE: 06/10/05 PREPARED BY: Liza Wright

NAME: Matthew Jon Slaughter

NAME & STATE: Matthew Slaughter of New Hampshire

POSITION: Member, Council of Economic Advisors

TYPE: (bold one) PAS PA SES FT PT TERM: POP

VICE: Kristin J. Forbes GENDER: M DOB:

BIRTHPLACE: Minneapolis, MN PARTY: I SSN:

ETHNIC HERITAGE: Irish RACE: White

CHILDREN: Nicholas, Jacob SPOUSE: Lindsey Klecan

VOTING CITY, STATE: Hanover, NH HOME STATE: New Hampshire
(in 2000)

CURRENT HOME
ADDRESS:

HOME PHONE:

CURRENT POSITION AND WORK ADDRESS: Associate Professor of Business Administration
Tuck School of Business
Dartmouth College
100 Tuck Hall
Hanover, NH 03755

WORK PHONE: (603) 646-2939

EDUCATION: PhD, Massachusetts Institute of Technology, 1994
BA, University of Notre Dame, 1990

AWARDS: Dartmouth John M. Manley Huntington Teaching Award

PREVIOUS POSITION HELD: Assistant and Associate Professor of Economics, Dartmouth College

MILITARY SERVICE: None

PREVIOUS
PRESIDENTIAL
APPOINTMENTS: None

President Approved:

Security Package Sent:

Counsel Clearance Sent:



Matthew J. Slaughter
Associate Professor
Tuck School of Business at Dartmouth

Matthew J. Slaughter is currently an Associate Professor of Business Administration at the Tuck School of Business at Dartmouth. He is also currently a Research Associate at the National Bureau of Economic Research, a Visiting Fellow at the Institute for International Economics, and a Term Member at the Council on Foreign Relations. In recent years he has also been a Visiting Scholar at the Federal Reserve Board and the International Monetary Fund, and a Consultant at the World Bank and the U.S. Department of Labor.

Professor Slaughter's area of expertise is the economics and politics of globalization. Much of his recent work has focused on the global operations of multinational firms, in particular how knowledge is created and shared within these firms and how their cross-border production arrangements are structured. He has also researched the labor-market impacts of international trade, investment, and immigration, and has studied the political-economy question of individual preferences over globalization policies. This research has been supported by several grants from organizations including the National Science Foundation and the Russell Sage Foundation.

More than three dozen articles by Professor Slaughter have been published as book chapters and in journals such as *American Economic Review*, *American Journal of Political Science*, *Journal of International Economics*, and *Brookings Papers on Economic Activity*. He also recently co-authored the book *Globalization and the Perceptions of American Workers*. He currently serves in various editorial positions for several academic journals.

In addition to numerous presentations at academic conferences and seminars, Professor Slaughter has spoken to many non-specialist audiences such as the National Academy of Sciences, the National Press Club, and testimony before the Finance Committee of the U.S. Senate. His work has been featured in business media such as *Business Week*, *The Economist*, *Financial Times*, *Newsweek*, *Time*, *The Wall Street Journal*, and *The Washington Post*. He has been interviewed on programs including CNN's *Lou Dobbs Tonight* and NPR's *Marketplace*. In recent years he has also served as a consultant both to individual multinational firms and also to several industry organizations that support dialogue on issues of international trade, investment, and taxation.

Professor Slaughter joined the Tuck faculty in 2002. Prior to coming to Tuck, since 1994 he had been an Assistant and Associate Professor of Economics at Dartmouth, where in 2001 he received the school-wide John M. Manley Huntington Teaching Award. Professor Slaughter received his bachelor's degree summa cum laude and Phi Beta Kappa from the University of Notre Dame in 1990, and his doctorate from the Massachusetts Institute of Technology in 1994.

Tele: 603/646-2939
Fax: 603/646-0995
E-mail: matthew.j.slaughter@dartmouth.edu

THE WHITE HOUSE
WASHINGTON

June 10, 2005

MEMORANDUM FOR THE PRESIDENT

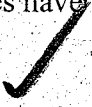
FROM: DINA POWELL

SUBJECT: Personnel Selection

Andy Card and I recommend for possible nomination to the Senate the following individual:

Martin J. Gruenberg of Maryland, to be a Member and Vice Chairperson of the Board of Directors of the Federal Deposit Insurance Corporation, for the remainder of a six year term expiring 12/27/06 (Member), vice John M. Reich.

Upon your approval, necessary clearances will be initiated. An announcement of intention to nominate will be made upon completion of a name check. Nomination to the Senate will be forwarded as soon as all clearances have been obtained.

APPROVE:  _____ DISAPPROVE: _____

DATE: 06/10/05 PREPARED BY: Liza Wright
NAME: Martin James Gruenberg
NAME & STATE: Martin J. Gruenberg of Maryland
POSITION: Member and Vice Chairperson, Board of Directors of the Federal Deposit Insurance Corporation
TYPE: (bold one) PAS PA SES FT PT TERM: Remainder of a six year term expiring 12/27/06 for Member; POP for Vice Chairperson

VICE: John M. Reich GENDER: M DOB: (b)(6)
BIRTHPLACE: New York, NY PARTY: D SSN: (b)(6)

ETHNIC HERITAGE: None RACE: White
CHILDREN: Paul SPOUSE: Donna Marie LaTorre

VOTING CITY, STATE: Takoma Park, MD HOME STATE: Maryland
(in 2000)

CURRENT HOME ADDRESS: (b)(6)
HOME PHONE: (b)(6)

CURRENT POSITION AND WORK ADDRESS: Senior Democratic Counsel, Senate Committee on Banking, Housing, and Urban Affairs
Dirksen Senate Building, Room 534
Washington, DC 20510

WORK PHONE: (202) 224-1564

EDUCATION: JD, Case Western Reserve University, 1979
AB, Princeton University, 1975

AWARDS: None

PREVIOUS POSITION HELD: Staff Director, Subcommittee on International Finance and Monetary Policy

MILITARY SERVICE: None

PREVIOUS PRESIDENTIAL APPOINTMENTS: None

President Approved: _____

Security Package Sent: _____

Counsel Clearance Sent: _____

Martin J. Gruenberg

(b)(6)

(202) 224-1564 (O) (b)(6) (H)

EXPERIENCE

Senate Committee on Banking, Housing, and Urban Affairs

Senior Democratic Counsel	2003 - Present
Senior Counsel	2001 - 2002
Senior Democratic Counsel	1995 - 2001

Served as Senior Counsel to Senator Paul S. Sarbanes while he was Committee Chairman (2001-2002) and Ranking Member (1995-2001, 2003-present). Advised on all issues of domestic and international financial regulation, monetary policy, and trade. Played leading role in enactment of Sarbanes-Oxley Act of 2002, Gramm-Leach-Bliley Act, Credit Union Membership Access Act of 1998, and the recapitalization of the Bank Insurance Fund and the Savings Association Insurance Fund of the FDIC in 1997. Lead staffer on oversight of Federal Reserve monetary policy, and international finance and trade issues.

Counsel	1993 - 1994
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Advised Senator Paul S. Sarbanes on all financial services issues under the jurisdiction of the Banking Committee including the Riegle-Neal Interstate Banking and Branching Efficiency Act of 1994 and the Riegle-Neal Community Development and Regulatory Improvement Act of 1994.

Staff Director, Subcommittee on International Finance and Monetary Policy	1987 - 1992
--	-------------

Responsible for reauthorization of the Export-Import Bank Charter and Export Administration Act. Drafted the exchange rate and international debt provisions of the Omnibus Trade and Competitiveness Act of 1988, and the Export Enhancement Act of 1992 which established the Trade Promotion Coordinating Committee. Advised Senator Sarbanes on all financial services issues under the jurisdiction of the Banking Committee including the Federal Deposit Insurance Corporation Improvement Act of 1991, the Financial Institutions Reform, Recovery and Enforcement Act of 1989, and the Competitive Equality Banking Act of 1987.

Senator Paul S. Sarbanes
Legislative Assistant

1986

Advised Senator Sarbanes on all issues under the jurisdiction of the Banking Committee.

House Committee on Banking, Finance, and Urban Affairs

Subcommittee on Economic Stabilization

Professional Staff Member

1984 - 1986

Advised Subcommittee Chairman John LaFalce on international finance and trade issues, and domestic and international financial regulation.

Representative Sander M. Levin

Legislative Assistant

1983 - 1984

Advised Representative Levin on all issues under the jurisdiction of the House Banking, Finance, and Urban Affairs Committee

Representative Jonathan B. Bingham

Legislative Assistant

1979 - 1982

Advised Representative Bingham on housing, community economic development, and banking issues.

EDUCATION

Case Western Reserve Law School, J.D., 1979

Princeton University, A.B. 1975, Woodrow Wilson School of Public and International Affairs

THE WHITE HOUSE

WASHINGTON

June 10, 2005

MEMORANDUM FOR THE PRESIDENT

FROM: DINA POWELL

SUBJECT: Personnel Selection

Andy Card and I recommend for possible nomination to the Senate the following individual:

Roel C. Campos of Texas, to be a Member of the Securities and Exchange Commission, for the remainder of a five year term expiring 06/05/10, vice Reappointment.

Upon your approval, necessary clearances will be initiated. An announcement of intention to nominate will be made upon completion of a name check. Nomination to the Senate will be forwarded as soon as all clearances have been obtained.

APPROVE:  DISAPPROVE: _____

DATE: 06/10/05 **PREPARED BY:** Liza Wright

NAME: Roel Clarke Campos

NAME & STATE: Roel C. Campos of Texas

POSITION: Member, Securities and Exchange Commission

TYPE: (bold one) PAS PA SES FT PT **TERM:** Remainder of a five year term expiring 06/05/10

VICE: Reappointment **GENDER:** M **DOB:** (b)(6)

BIRTHPLACE: Harlingen, TX **PARTY:** D **SSN:** (b)(6)

ETHNIC HERITAGE: Mexican, American **RACE:** Hispanic

CHILDREN: David, Daniel **SPOUSE:** Minerva Campos

VOTING CITY, STATE: Houston, TX **HOME STATE:** Texas
(in 2000)

CURRENT HOME ADDRESS: (b)(6)

HOME PHONE:

CURRENT POSITION AND WORK ADDRESS: Member, Securities and Exchange Commission
450 5th Street, NW
Washington, DC 20549

WORK PHONE: (202) 942-0500

EDUCATION: JD, Harvard University, 1979
MBA, University of California at Los Angeles, 1972
BS, United States Air Force Academy, 1971

AWARDS: Chicago United 2004 Bridge Advocate Award Celebrating Diversity in Corporate Governance

PREVIOUS POSITION HELD: Founding Partner, Eldorado Communications

MILITARY SERVICE: Captain, United States Air Force, 1971-1976

PREVIOUS PRESIDENTIAL APPOINTMENTS: Assistant United States Attorney, Los Angeles, CA, 1985-89

President Approved: _____

Security Package Sent: _____

Counsel Clearance Sent: _____

ROEL C. CAMPOS
Commissioner, United States Securities and Exchange Commission

Biography

Commissioner Campos brings a unique and varied background to the SEC. In his career, Commissioner Campos has been a federal prosecutor, corporate lawyer, entrepreneur-businessman, and an Air Force officer. This background has enabled Commissioner Campos to make significant contributions to all facets of the Agency's business, including the SEC's enforcement program, rulemaking, and adjudication process. Commissioner Campos is the first federal prosecutor and the first Hispanic American to serve as an SEC Commissioner.

Commissioner Campos was nominated by President George W. Bush and confirmed by the Senate on August 22, 2002. Serving in the aftermath of the catastrophic Enron/Worldcom collapses, he has worked tirelessly to help restore investor confidence in the integrity of the U.S. public markets. In public speaking Commissioner Campos often points out, "High investor confidence creates U.S. markets that have the deepest liquidity in the world, resulting in the lowest cost of capital in the world. This in turn fuels needed business and job growth in America." To that end, Commissioner Campos has been a staunch supporter of new reforms to protect American investors, including those imposed by the Sarbanes-Oxley Act of 2002 and SEC initiatives directed at the mutual and hedge fund industries. He supports the Commission developing a fair and balanced proxy rule to allow meaningful shareholder access.

Commissioner Campos also believes it is essential for the Agency to listen closely and to consider carefully the concerns of public companies and the financial industry. Late in 2004, for example, when communication problems arose, he personally sponsored a series of meetings between Agency staff and the Managed Funds Association ("MFA") to assure that careful attention was given to industry issues with the new hedge fund rules. This allowed industry concerns to be carefully examined by the Agency in establishing a new oversight and examination protocol for hedge funds. Commissioner Campos was publicly commended by the MFA for his efforts and leadership.

Commissioner Campos has consulted extensively with representatives of the financial services industry and with investor advocates in analyzing the needs of the markets and investors in the area of market structure. After such consultation, he supports the Agency's National Market System ("NMS") proposal as the best compromise to achieve protection of investor orders and to remove many of the unfair impediments and friction in trading and execution of orders. Commissioner Campos is consulting further with all parties to determine whether the so called "top of book" or "depth of book" alternative in the NMS proposal is best for investors and the markets.

The International Commissioner

Commissioner Campos is the lead representative of the Commission to the International Organization of Securities Commissions (IOSCO). In this role, he has become a leading voice in the international community in championing American securities regulation and in urging a high

level of convergence of regulatory standards around the world. In the last two years, Commissioner Campos has led three task forces of international regulators to develop international principles for securities analysts and for credit rating agencies, and an international code of conduct for credit rating agencies. The international principles and code of conduct have received wide praise and have been incorporated into the law of several countries. Commissioner Campos also actively supports and participates in the Trans-Atlantic Dialogue and a separate dialogue with Asian regulators. He continues to work diligently toward achieving the Commission's international priorities, including seeking to rationalize U.S. regulation to improve the climate for foreign issuers participating in U.S. markets and listing in the United States, and rapid convergence of U.S. GAAP with International Financial Reporting Standards.

Architect of SEC's New Administrative Process

In 2002, Commissioner Campos was asked by the Commission to review and make recommendations for improving the SEC's administrative proceedings process, which had been plagued for forty years with undue delays and inefficiencies that had caused a backlog of cases at the adjudicative and appellate levels. After significant research, investigation, and negotiations both internally and externally, he proposed new rules and policy changes that, once adopted by the Commission, resulted in a revitalized SEC adjudicative process and cleared out the SEC's appellate backlog.

Advocate For Diversity In Corporate America

Commissioner Campos is a staunch advocate for diversity in corporate America. He believes that women and minority individuals are under-represented on public company and mutual fund boards. In particular, he has challenged the financial services industry to improve recruitment and retention of minorities and women in senior management and in the managerial tracks within their organizations. In speeches, he notes that many studies show that business decision-making is substantially improved when different perspectives are represented. Given the demographics of the U.S., Commissioner Campos argues that it is not a matter of charity or political correctness. Instead, it is a business imperative to have expertise in boardrooms and senior management in marketing products and services to the large and growing Latino and minority communities in America. Commissioner Campos was recognized for his service by Chicago United, a non-profit civic organization, and was presented with its annual award honoring him for outstanding contributions in 2004 in promoting diversity in the corporate world in America.

Commissioner Campos also advocates diversity at the SEC. He is the Commissioner sponsor of the SEC Hispanic Employment Committee and the SEC Native American Employment Committee. He also heads the Agency's Diversity Task Force.

Advocate For Capital Investment For Inner City and Minority Entrepreneurs

Commissioner Campos believes passionately that the chronic lack of capital for inner city businesses and minority entrepreneurs is costing the nation thousands of new jobs and economic growth. In his speeches, Commissioner Campos has forcefully pointed out that America's

THE WHITE HOUSE

WASHINGTON

June 10, 2005

MEMORANDUM FOR THE PRESIDENT

FROM: DINA POWELL

SUBJECT: Personnel Selection

Andy Card and I recommend for the record the possible nomination to the Senate of the following individual:

Christopher Cox of California, to be a Member of the Securities and Exchange Commission, for the remainder of a five year term expiring 06/05/07, vice William H. Donaldson, and upon confirmation, designate Chairman, vice Cynthia A. Glassman.

Upon your approval, necessary clearances will be initiated. An announcement of intention to nominate will be made upon completion of a name check. Nomination to the Senate will be forwarded as soon as all clearances have been obtained.

APPROVE: _____



DISAPPROVE: _____

DATE:

06/10/05

PREPARED BY: Liza Wright

NAME:

Charles Christopher Cox

NAME & STATE:

Christopher Cox of California

POSITION:

Member and upon confirmation designate Chairman, Securities and Exchange Commission

TYPE: (bold one)

PAS PA SES FT PT

TERM: Remainder of a five year
term expiring 06/05/07
(for member)
POP (for Chairman)

VICE:

William H. Donaldson
(member); Cynthia A.
Glassman (Chairman)

GENDER: M

DOB:

(b)(6)

BIRTHPLACE:

St. Paul, MN

PARTY: R

SSN:

ETHNIC HERITAGE:

None

RACE:

White

CHILDREN:

Charles, Katie, Kevin

SPOUSE:

Rebecca Gernhardt

VOTING CITY, STATE:
(in 2000)

Newport Beach, CA

HOME STATE:

California

CURRENT HOME
ADDRESS:

(b)(6)

HOME PHONE:

CURRENT POSITION
AND WORK ADDRESS:

United States Representative, California
2402 Rayburn Building
Washington, DC 20515

WORK PHONE:

(202) 225-5611

EDUCATION:

JD, Harvard University, 1977
MBA, Harvard University, 1977
BA, University of Southern California, 1973

AWARDS:

"Guardian of Small Business," National Federation of Independent Businesses

PREVIOUS POSITION
HELD:

Partner, Latham & Watkins

MILITARY SERVICE:

None

PREVIOUS
PRESIDENTIAL
APPOINTMENTS:

Senior Associate Council to the President, 1986-88

President Approved:

Security Package Sent:

Counsel Clearance Sent:

U.S. Representative Christopher Cox

Washington Office
2402 Rayburn Building
Washington, DC 20515
(202) 225-5611

California Office
One Newport Place, Suite 420
Newport Beach, CA 92660
(949) 756-2244

Leadership Posts and Committees

Chairman, Homeland Security Committee

Chairman, House Policy Committee (fifth-ranking House leader; only Republican Californian in House or Senate Leadership)

Member, Leadership Steering Committee (makes committee assignments in House)

Committee on Energy and Commerce

Member, Subcommittee on Energy and Air Quality

Member, Subcommittee on Telecommunications

Career

United States Representative from California, 1988-present

Senior Associate Counsel to the President, The White House, 1986-88

Partner, Latham & Watkins, international law firm, 1984-86

Co-founder, Context Corporation, publisher of independent English translation of Soviet daily *Pravda*, 1984-88

Lecturer on Business Administration, Harvard Business School, 1982-83

Associate, Latham & Watkins, 1978-82

Clerk, U.S. Court of Appeals, 1977-78

Education

1977 Harvard Law School, J.D.; Editor, *Harvard Law Review*

1977 Harvard Business School, M.B.A.

1973 University of Southern California, B.A. (three-year accelerated course)

Personal

Born (b)(6)

Married to the former Rebecca Gernhardt; three children, Charles, Katie, and Kevin

THE WHITE HOUSE
WASHINGTON

June 10, 2005

MEMORANDUM FOR THE PRESIDENT

FROM: DINA POWELL

SUBJECT: Personnel Designation

Andy Card and I recommend for possible designation the following individual:

Cynthia A. Glassman of Virginia, to be Chairman of the Securities and Exchange Commission, vice William H. Donaldson.

Upon your approval, appropriate clearance updates will be initiated. An announcement of intention to designate will be made upon completion of all clearance updates.

APPROVE:  DISAPPROVE:

DATE: 06/10/05 PREPARED BY: Liza Wright

NAME: Cynthia Aaron Glassman

NAME & STATE: Cynthia A. Glassman of Virginia

POSITION: Designate Chairman, Securities and Exchange Commission

TYPE: (bold one) PAS PA SES FT PT TERM: POP

VICE: William H. Donaldson GENDER: F DOB: (b)(6)

BIRTHPLACE: New York, NY PARTY: R SSN: (b)(6)

ETHNIC HERITAGE: Jewish RACE: White

CHILDREN: Kenneth SPOUSE: Leonard Glassman

VOTING CITY, STATE: Alexandria, VA HOME STATE: Virginia
(in 2000)

CURRENT HOME ADDRESS: (b)(6)

HOME PHONE: (b)(6)

CURRENT POSITION AND WORK ADDRESS: Commissioner, Securities and Exchange Commission
450 5th Street, NW
Washington, DC 20459

WORK PHONE: (202) 942-0600

EDUCATION: PhD, University of Pennsylvania, 1975
MA, University of Pennsylvania, 1971
BA, Wellesley College, 1967

AWARDS: None

PREVIOUS POSITION HELD: Principal, Ernst and Young

MILITARY SERVICE: None

PREVIOUS PRESIDENTIAL APPOINTMENTS: Commissioner, Securities and Exchange Commission (2002-present)

President Approved: _____

Security Package Sent: _____

Counsel Clearance Sent: _____

SEC Biography:
Commissioner Cynthia A. Glassman, Ph.D.

Cynthia A. Glassman was appointed by President Bush to the U.S. Securities and Exchange Commission and sworn in on January 28, 2002.

Prior to being appointed Commissioner, Dr. Glassman spent over 30 years in the public and private sectors focusing on financial services regulatory and public policy issues. She spent the first 12 years of her career at the Federal Reserve, first at the Federal Reserve Bank of Philadelphia and subsequently at the Board of Governors, where her positions included Chief of the Financial Reports Section and Special Assistant to Governor Henry C. Wallich. While at the Board of Governors, Dr. Glassman spent one year on assignment to the U.S. Department of the Treasury as Senior Economist in the Office of Capital Markets Legislation during the Carter Administration. Subsequently, she spent two years at Economists Incorporated, eight years at Furash & Company, where she was the Managing Director for the financial services regulatory and public policy practices, and five years at Ernst & Young, in the Risk Management and Regulatory Practice and the Quantitative Economics and Statistics group.

Dr. Glassman taught economics at the University of Cambridge, England, where she remains a Senior Member of Lucy Cavendish College. She has served on the Boards of the Federal Reserve Board Credit Union, the National Economists Club, Women in Housing and Finance, and the Commission on Savings and Investment in America, and was on the Executive Advisory Committee for the Bank Administration Institute's Certified Risk Professional Certification Program.

Dr. Glassman received her M.A. and Ph.D. in Economics from the University of Pennsylvania and her B.A. in Economics from Wellesley College.

THE WHITE HOUSE
WASHINGTON

June 10, 2005

MEMORANDUM FOR THE PRESIDENT

FROM: DINA POWELL

SUBJECT: Personnel Selection

Andy Card and I recommend for possible appointment the following individual:

David A. Sampson of Texas, to be a Director (Government Representative) of the Board of Directors of the Overseas Private Investment Corporation, vice Grant D. Aldonas.

Upon your approval, appropriate clearances will be initiated. An announcement of intention to appoint will be made upon completion of all necessary clearances.

APPROVE: _____  _____ DISAPPROVE: _____

DATE: 06/10/05 PREPARED BY: Liza Wright

NAME: David Allan Sampson

NAME & STATE: David A. Sampson of Texas

POSITION: Director, Board of Directors of the Overseas Private Investment Corporation

TYPE: *(bold one)* PAS PA SES FT PT TERM: POP

VICE: Grant D. Aldonas GENDER: M DOB: (b)(6)

BIRTHPLACE: Washington, IN PARTY: R SSN: (b)(6)

ETHNIC HERITAGE: English RACE: White

CHILDREN: John David and Matthew Nicolas SPOUSE: Karen Ann

VOTING CITY, STATE: Arlington, TX HOME STATE: Texas
(in 2000)

CURRENT HOME ADDRESS:

(b)(6)

HOME PHONE:

CURRENT POSITION AND WORK ADDRESS: Acting Deputy Secretary of Commerce and Assistant Secretary of Commerce for Economic Development
1401 Constitution Avenue, NW
Washington, DC 20230

WORK PHONE: (202) 482-5081

EDUCATION: PhD, Abilene Christian University, 1990
MDiv, New Orleans Baptist Theological Seminary, 1982
BA, David Liscomb University, 1978

AWARDS: None

PREVIOUS POSITION HELD: President and CEO, Arlington Chamber of Commerce

MILITARY SERVICE: Captain, United States Air Force Reserves, 1987-93

PREVIOUS PRESIDENTIAL APPOINTMENTS: Acting Deputy Secretary of Commerce, 2005 - present
Assistant Secretary of Commerce for Economic Development, 2001 - present

President Approved: _____

Security Package Sent: _____

Counsel Clearance Sent: _____

DAVID A. SAMPSON
UNITED STATES ASSISTANT SECRETARY OF COMMERCE
FOR ECONOMIC DEVELOPMENT

David A. Sampson was nominated by President George W. Bush on March 19, 2001, and confirmed as the Assistant Secretary of Commerce for Economic Development by the United States Senate on August 3, 2001.

Sampson serves as the principal advisor to Commerce Secretary Donald L. Evans on domestic economic development policy. His primary responsibilities include policy development, establishing funding priorities, defining grant investment policy guidelines and directing the operations of the Economic Development Administration (EDA). Additionally, Sampson initiated the first comprehensive reorganization in the agency's 37 year history to align resources to best accomplish EDA's core mission. He has spearheaded efforts to secure EDA's reauthorization by the U.S. Congress, which has passed the U.S. House of Representatives and is expected to be passed by the US Senate in 2004.

EDA's mission is to lead the federal economic development agenda by promoting innovation and competitiveness, preparing American regions for growth and success in the worldwide economy. The Economic Development Administration has played a key role in President Bush's efforts to promote strong economic growth and job creation, especially in communities and regions experiencing structural economic change. Sampson's team has successfully transformed EDA's culture to that of a "public sector venture capital firm", focused on attracting private capital to economically distressed areas. EDA's efforts resulted in a four-hundred percent increase in private sector leverage of federal grant dollars in fiscal year 2003 compared to fiscal year 2000.

Under Sampson's leadership, EDA has advanced market-driven economic development strategies with special emphasis on initiatives designed to strengthen regional capacity for innovation, competitiveness and sustained economic growth in order to succeed in a global economy. Sampson implemented a new set of standards centered on the importance of results-driven performance management and measures. In 2003, EDA implemented one of the first Balanced Scorecards in the federal government. As a result, the Office of Management and Budget recognized EDA as a high performing federal agency, and EDA has been featured as a model performance-driven public sector agency by the Balanced Scorecard collaborative in Harvard Business School.

The Economic Development Administration's grant programs are designed to achieve President Bush's goal that every American who is looking for work can find a job. Assistant Secretary Sampson directed EDA investments of more than \$318 million in 842 projects in 2003, leveraging more than \$10 billion in private sector investment and helping to create more than 30,000 critically needed jobs. Overall, Dr. Sampson is responsible for managing a \$2 billion portfolio of economic development investments across America.

Assistant Secretary Sampson's extensive prior economic development experience in the private and public sectors includes serving as President & Chief Executive Officer of the Arlington, Texas Chamber of Commerce; Chairman of the Texas Council on Workforce and Economic Competitiveness; and Vice Chair of the Texas Strategic Economic Development Planning Commission in then-Governor Bush's Administration.

Assistant Secretary Sampson is a graduate of David Lipscomb University, the New Orleans Baptist Theological Seminary and earned his doctorate at Abilene Christian University. Dr. Sampson and his family currently reside in Northern Virginia.

THE WHITE HOUSE
WASHINGTON

June 10, 2005

MEMORANDUM FOR THE PRESIDENT

FROM: DINA POWELL

SUBJECT: Personnel Selection

Andy Card and I recommend for possible appointment the following individual:

Donald Tiffany Bliss of Maryland, to be United States Representative on the Council of the International Civil Aviation Organization, with the Rank of Minister, vice Edward W. Stimpson.

Upon your approval, appropriate clearances will be initiated. An announcement of intention to appoint will be made upon completion of all necessary clearances.

APPROVE:  DISAPPROVE:

DATE: 06/10/05 **PREPARED BY:** Liza Wright

NAME: Donald Tiffany Bliss, Jr.

NAME & STATE: Donald T. Bliss of Maryland

POSITION: United States Representative on the Council of the International Civil Aviation Organization, with the rank of Minister

TYPE: *(bold one)* PAS PA SES FT PT **TERM:** POP

VICE: Edward W. Stimpson **GENDER:** M **DOB:** (b)(6)

BIRTHPLACE: Norwalk, CT **PARTY:** R **SSN:** (b)(6)

ETHNIC HERITAGE: None **RACE:** White

CHILDREN: Evan, Bion **SPOUSE:** Nancy Arnold Bliss

VOTING CITY, STATE: Bethesda, MD **HOME STATE:** Maryland
(in 2000)

CURRENT HOME ADDRESS: (b)(6)

HOME PHONE: (b)(6)

CURRENT POSITION AND WORK ADDRESS: Of Counsel, O'Melveny & Myers, LLP
1625 I Street, NW
Washington, DC 20006

WORK PHONE: (202) 383-5331

EDUCATION: JD, Harvard University, 1966
BA, Principia College, 1963

AWARDS: None

PREVIOUS POSITION HELD: Deputy General Counsel, Department of Transportation, 1975-77

MILITARY SERVICE: None

PREVIOUS PRESIDENTIAL APPOINTMENTS: None

President Approved: _____

Security Package Sent: _____

Counsel Clearance Sent: _____

RESUME

DONALD T. BLISS, JR.

Home

(b)(6)

Office

O'Melveny & Myers LLP

1625 Eye Street, N.W. Tel: 202/383-5331

Washington, DC 20006 Fax: 202/383-5248

dbliss@omm.com

PRESENT EMPLOYMENT

Of Counsel (formerly partner) of O'Melveny & Myers LLP located in the Washington, D.C. office (law firm of about 1,000 attorneys with additional offices in California, New York, Tokyo, Shanghai, Beijing, Hong Kong, London and Brussels). Diverse practice portfolio from 1977-2005 includes the following:

- Chair, O'Melveny & Myers' Transportation Practice Group: representation of airlines, airports, local governments, transit systems, transportation companies, trade associations, banks, shipbuilders, and manufacturers on various regulatory, legislative policy and other strategic issues affecting transportation.
- Representation before the federal and state courts, including the Supreme Court of the United States and other federal appellate courts on issues of constitutional law, including Tenth Amendment, Supremacy Clause, Separation of Powers, Due Process and Equal Protection.
- Service as a mediator and court-appointed Special Master on transportation issues.
- Consultation on health and environmental policy, regulatory and legislative issues.

PAST EMPLOYMENT

Acting General Counsel, U.S. Department of Transportation, 1976-77.

Deputy General Counsel, U.S. Department of Transportation, 1975-77.

Chief of Staff, Administrator's Policy Council, Agency for International Development, U.S. Department of State, 1974-75.

Special Assistant to the Administrator of the U.S. Environmental Protection Agency, 1973-74.

Assistant to the Secretary of Health, Education & Welfare and Executive Secretary to the Department, 1969-73.

Peace Corps Volunteer Lawyer, Micronesia, 1966-68.

- Worked directly for and closely with cabinet officers and agency heads, including Elliot L. Richardson and William T. Coleman, Jr.

EDUCATION

J.D., *cum laude*, Harvard Law School, 1966.

B.A., highest honors, Principia College, 1963 (Economics major).

CURRENT ACTIVITIES

Board of Trustees, The Studio Theatre, 1997-Present.

President and Executive Committee, Board of Trustees, Arts for the Aging, Inc.

Principal, Council on Excellence, 1988-Present.

Chairman, Lawyers Committee for the Shakespeare Theatre.

PAST ACTIVITIES

Chairman, American Bar Association's Air and Space Law Forum (association of 2000 air and space lawyers), 1999-2001.

Advisor, Bush-Cheney Campaign, 2000.

Bush-Cheney Transition Transportation Task Force, 2000-2001.

President, Harvard Law School Association of D.C., 1985-86; National Council, 1988-90.

National President, The Ripon Society, 1990-92.

Chair, Transportation Law Section, Federal Bar Association, 1988-90.

Steering Committee, Transportation Research Bureau, Aviation Chapter, 1989-91.

Co-Chair, Administrative Law and Agency Practice Section, District of Columbia Bar Association, 1988-89.

Member, Transportation and Environment Committee, Greater Washington Board of Trade.

Secretary's Maritime Advisory Committee, Department of Transportation 1985-86 (Secretary Dole).

Board of Trustees (*ex officio*) and President, Fathers' Club, Landon School, 1998-99.

Director, Harvard Club of D.C., 1987-89.

Board of Governors, Davis Memorial Goodwill.

PARTIAL LIST OF PUBLICATIONS

The Law of Airline Customer Relations: Stability, Security, Safety and Service, Hale & Northam LLC (April 2002).

"Supreme Court Preemption Analysis: Differentiating the Hamiltonians and Jeffersonians," 40 F.B.J. 84 (1993).

A Challenge to U.S. Aviation Leadership — Launching the New Era of Global Aviation," *Ripon Forum* (July 1991).

"Economic Deregulation and Safety - Are They Compatible?" 36 F.B.J. 71 (1989).

"Should the Shipping Act of 1984 Be Amended to Eliminate Conference Antitrust Immunity?", 36 F.B.J. 357 (1989).

"Reconciling Conflicting Values to Preserve Individual Dignity and Liberty" in *A Newer World - The Progressive Republican Vision of America*, Madison (1988).

"Drug Testing and Federal Employees: Lessons from the Transportation Experience," 35 F.B.J. 5 (1988).

"Overseeing Competition in the Airline Industry: Will the Transfer to Justice Make a Difference?" 34 F.B.J. 7 (1987).

"Regulatory Reform: Toward More Balanced and Flexible Federal Agency Regulation," 8 Pepperdine L. Rev. 619 (1981).

"Emerging Deregulation in Health Legislation," in *Ripon Forum* (April 1980).

"Federal No-Fault Insurance Legislation," American Enterprise Institute, Legislative Analysis, 1978.

"Making Transportation Policy," Transportation U.S.A., 1976.

AWARDS

President's Management Improvement Certificate (HEW), 1970.

Special Citation of the Secretary of Health, Education & Welfare, 1972, 1973.

The Secretary's Award for Outstanding Achievement (Transportation), 1977.

The Federal Bar Association Award for Outstanding Contribution, 1987.

PERSONAL

Born [REDACTED] (b)(6) at Norwalk, Connecticut.

Married to Nancy Arnold Bliss, two sons, Evan (27), Bion (25).

THE WHITE HOUSE
WASHINGTON

June 10, 2005

MEMORANDUM FOR THE PRESIDENT

FROM: DINA POWELL

SUBJECT: Personnel Selection

Andy Card and I recommend for possible appointment the following individual:

Christian Israel of Virginia, to be Coordinator of the National Intellectual Property Law Enforcement Coordination Council at the Department of Commerce, vice New Position.

Upon your approval, appropriate clearances will be initiated. An announcement of intention to appoint will be made upon completion of all necessary clearances.

APPROVE: _____ DISAPPROVE: _____

DATE: 06/10/05 PREPARED BY: Liza Wright

NAME: Christian Stephen Israel

NAME & STATE: Christian Israel of Virginia

POSITION: Coordinator of the National Intellectual Property Law Enforcement, Coordination Council, Department of Commerce

TYPE: *(bold one)* PAS PA SES FT PT TERM: POP

VICE: New Position GENDER: M DOB: (b)(6)

BIRTHPLACE: Shawnee, KS PARTY: R SSN: (b)(6)

ETHNIC HERITAGE: None RACE: White

CHILDREN: Elizabeth Jane SPOUSE: Erin Louise Streeter

VOTING CITY, STATE: Alexandria, VA HOME STATE: Virginia
(in 2000)

CURRENT HOME ADDRESS: (b)(6)

HOME PHONE: (b)(6)

CURRENT POSITION AND WORK ADDRESS: Deputy Chief of Staff, Department of Commerce
1401 Constitution Avenue, NW
Washington, DC 20230

WORK PHONE: (202) 482-4246

EDUCATION: MBA, George Washington University, 2001
BA, University of Kansas, 1992

AWARDS: None

PREVIOUS POSITION HELD: Deputy Assistant Secretary for Technology Policy, Department of Commerce

MILITARY SERVICE: None

PREVIOUS PRESIDENTIAL APPOINTMENTS: None

President Approved: _____

Security Package Sent: _____

Counsel Clearance Sent: _____

CHRIS S. ISRAEL

(b)(6)

cisrael@doc.gov

EXPERIENCE

U.S. DEPARTMENT OF COMMERCE

DECEMBER 2003 - PRESENT

Deputy Chief of Staff

Senior advisor to current Commerce Secretary Carlos Gutierrez and former Secretary Donald Evans.

- Coordinate and execute policy objectives established by the Secretary of Commerce.
- Extensive experience working with Congress, the White House and other federal agencies on major policy priorities.
- Work with private sector firms and organizations to coordinate Department activity in order to promote the objectives of U.S. business domestically and internationally.
- Provide leadership and direction for the day-to-day operations of the Office of the Secretary.

U.S. DEPARTMENT OF COMMERCE

NOVEMBER 2001 – DECEMBER 2003

Deputy Assistant Secretary for Technology Policy

Provided leadership in development and execution of Bush Administration policies that enable the maximization of technology's contribution to the U.S. economy.

- Led an office of over 20 professional policy analysts – increasing overall productivity in terms of analytical output, industry outreach, new policy initiatives and operational efficiency.
- Frequently represented the Bush Administration in diverse domestic and international settings - ranging from the U.N. to State legislatures – presenting official U.S. positions and engaging business and political leaders.
- Interacted with industry leaders and policymakers on multiple issues including broadband promotion, digital property rights, online privacy, e government, economic development, and international policy.
- Led an interagency process to develop an Administration initiative to promote technology-based economic growth in developing countries.

TIME WARNER, INC.

JANUARY 2000 – NOVEMBER 2001

Deputy Director, International Public Policy

Advanced through the merger of AOL and Time Warner, Inc. to assume new responsibilities and an expanded portfolio of issues that focused on post-merger integration and the promotion of a policy environment that supported global business development.

- International experience representing Time Warner and corporate policy interests.
- Focused on developing a policy environment that allowed AOL and Time Warner brands to gain consumer confidence and seek new markets internationally.

CHRIS S. ISRAEL

- Page 2 -

TIME WARNER, INC.

NOVEMBER 1997 – JANUARY 2000

Senior Policy Analyst

Supported development of corporate public policy strategies and Congressional interaction on a range of issues that reflected the tremendous diversity of the company.

- Guided Time Warner's role as a founder of the Global Business Dialogue on E-commerce (GBDe) – this included developing overall strategy for an organization of nearly 50 technology CEOs, staffing GBDe founding co-chair Gerald Levin and organizing high-level events.
- Led the development of Time Warner corporate online privacy policies and application for third party privacy seals.

U.S. REPRESENTATIVE TODD TIAHRT

JANUARY 1995 – NOVEMBER 1997

Legislative Assistant

Handled a range of issues including Appropriations Committee assignment, banking, telecommunications, education and health care. Also served briefly as Press Secretary and as campaign aide for Rep. Tiahrt's first successful re-election.

- Crafted House-passed education legislation.
- Prepared speeches, Floor statements, briefing materials and official correspondence.
- Staffed Member on the House Floor, in Committee meetings and multiple other engagements.

U.S. REPRESENTATIVE JAN MEYERS

DECEMBER 1993 – JANUARY 1995

Legislative Correspondent

Assisted in composing and expediting Congressional correspondence and served as liaison with constituents.

EDUCATION

Master of Business Administration

MAY 2001

The George Washington University – Washington, DC
Concentration on International Business

Bachelor of Arts

DECEMBER 1992

The University of Kansas – Lawrence, KS
Double Major in English and Political Science

THE WHITE HOUSE
WASHINGTON

June 10, 2005

MEMORANDUM FOR THE PRESIDENT

FROM: DINA POWELL

SUBJECT: Personnel Selections

Andy Card and I recommend you approve for nomination to the Senate the attached list of twenty two officers of the National Oceanic and Atmospheric Administration Commissioned Officer Corps recommended by the Secretary of Commerce for permanent promotion to the grades indicated.

These nominations are made pursuant to 33 U.S.C. 3026. Upon your approval, Nominations to the Senate will be forwarded.

APPROVE: _____ DISAPPROVE: _____



UNITED STATES DEPARTMENT OF COMMERCE
Office of the Secretary
Washington, D.C. 20230

May 5, 2005

MEMORANDUM FOR: Heidi Smith
Special Assistant to the President and
Director for Cabinet Liaison

FROM: Claire Buchan
Chief of Staff

SUBJECT: Executive Nominations

Attached is a letter to the President, along with the nomination form, from the Secretary of Commerce recommending 22 officers of the National Oceanic and Atmospheric Administration Commissioned Officer Corps for permanent promotion to the grades indicated. These nominations are made pursuant to 33 U.S.C. 3026, which provides that promotions to all permanent grades shall be made by the President, by and with the advice and consent of the Senate.

Attachments

The White House,

2005

To the

Senate of the United States.

Innominate, subject to qualifications provided by law, the following for permanent appointment to the grades indicated in the National Oceanic and Atmospheric Administration.

TO BE COMMANDER:

Schattgen, Paul L.
Halverson, Harris B. II
Choy, Barry K.
Francisco, Michael D.
Moran, Mark P.
Baird, Douglas D. Jr.
Morris, Daniel S. Jr.
Score, David A.
Beckwith, Stephen F.

TO BE LIEUTENANT COMMANDER:

Illg, James A.
Von Saunder, Alexandra R.
Kamphaus, Robert A.
Brennan, Richard T.
Dunbar, Adam D.
Fischel, Peter C.
Adams, Jeremy M.
Demers, David J.
Silah, Michael J.
Sirois, Scott M.
Brakob, Devin R.
Scherer, Sarah L.
Zezula, David J.

The following officers are nominated for permanent promotion to the grades indicated in the Commissioned Officer Corps of the National Oceanic and Atmospheric Administration.

TO BE COMMANDER:

Schattgen, Paul L.
Halverson, Harris B. II
Choy, Barry K.
Francisco, Michael D.
Moran, Mark P.
Baird, Douglas D. Jr.
Morris, Daniel S. Jr.
Score, David A.
Beckwith, Stephen F.

TO BE LIEUTENANT COMMANDER:

Illg, James A.
Von Saunder, Alexandra R.
Kamphaus, Robert A.
Brennan, Richard T.
Dunbar, Adam D.
Fischel, Peter C.
Adams, Jeremy M.
Demers, David J.
Silah, Michael J.
Sirois, Scott M.
Brakob, Devin R.
Scherer, Sarah L.
Zezula, David J.

THE WHITE HOUSE

WASHINGTON

June 10, 2005

MEMORANDUM FOR THE PRESIDENT

FROM: DINA POWELL

SUBJECT: Personnel Selection

Andy Card and I recommend for possible appointment the following individuals to be Members of the J. William Fulbright Foreign Scholarship Board, for the remainder of three year terms expiring 09/22/08:

Jean Loretta Becker of Texas, vice Robert Leon Woodson, Sr.

Linnet F. Deily of Texas, vice Rita DiMartino.

Yousif Boutrous Ghafari of Michigan, vice Ronald Spogli.

Upon your approval, appropriate clearances will be initiated. An announcement of intention to appoint will be made upon completion of all necessary clearances.

APPROVE: _____ DISAPPROVE: _____

DATE: 06/10/05 PREPARED BY: Eric L. Motley

NAME: Jean Loretta Becker

NAME & STATE: Jean Loretta Becker of Texas

POSITION: Member, J. William Fulbright Foreign Scholarship Board

TYPE: (*bold one*) PAS PA SES FT PT TERM: Remainder of a three year term expiring 09/22/08

VICE: Robert Leon Woodson, Sr.

GENDER: F

DOB:

(b)(6)

BIRTHPLACE: Martinsburg, MO

PARTY: R

SSN:

ETHNIC HERITAGE: Irish, German

RACE:

White

CHILDREN: None

SPOUSE:

None

VOTING CITY, STATE: Houston, TX
(in 2000)

HOME STATE: Texas

CURRENT HOME ADDRESS:

(b)(6)

HOME PHONE:

CURRENT POSITION AND WORK ADDRESS: Chief of Staff
President George Bush, 41st President
10000 Memorial Drive, Suite 900
Houston, TX 77024

WORK PHONE: (713) 686-1188

EDUCATION: BA, University of Missouri, 1978

AWARDS: None

PREVIOUS POSITION HELD: Deputy Press Secretary, First Lady Barbara Bush

MILITARY SERVICE: None

PREVIOUS PRESIDENTIAL APPOINTMENTS: Member, Commission on Presidential Scholars, 2001-Present

President Approved:

Security Package Sent:

Counsel Clearance Sent:

Jean L. Becker

Chief of Staff to former President George H.W. Bush. In this capacity, she oversees his office operations in Houston, Texas, and Kennebunkport, Maine. Previously, she served as deputy press secretary to First Lady Barbara Bush from 1989 to 1992.

Before joining the Bush White House staff in 1989, Ms. Becker was a newspaper reporter for 10 years, including four years at USA TODAY. She has also helped with the editing and research of *All the Best, George Bush: My Life in Letters and Other Writings*; *Barbara Bush, A Memoir*; and *Reflections*, a sequel to Mrs. Bush's memoirs.

Ms. Becker holds a B.A. in Journalism and a B.A. in Political Science from the University of Missouri.

DATE: 06/10/05 PREPARED BY: Eric L. Motley

NAME: Mary Linnet Frazier Deily

NAME & STATE: Linnet F. Deily of Texas

POSITION: Member, J. William Fulbright Foreign Scholarship Board

TYPE: (bold one) PAS PA SES FT PT TERM: Remainder of a three year term expiring 09/22/08

VICE: Rita DiMartino

GENDER: F

DOB:

(b)(6)

BIRTHPLACE: Dallas, TX

PARTY: R

SSN:

ETHNIC HERITAGE: Scottish, Irish

RACE:

White

CHILDREN: Christopher, Steve,
Sylvia, Jessica
Tiongson

SPOUSE:

Myron B. Deily

VOTING CITY, STATE: San Francisco, CA
(in 2000)

HOME STATE: Texas

CURRENT HOME
ADDRESS:

(b)(6)

HOME PHONE:

CURRENT POSITION AND WORK ADDRESS: Deputy United States Trade Representative and United States Ambassador to the World Trade Organization
11 Route de Pregny
1292 Chambesy
Geneva, Switzerland

WORK PHONE: None

EDUCATION: MA, University of Texas at Dallas, 1974
BA, University of Texas at Austin, 1967

AWARDS: District Director's Award for Excellence, Small Business Administration
Women in Leadership Award, San Francisco Business Times
"The 50 Most Powerful Women in Business," Fortune Magazine

PREVIOUS POSITION HELD: Vice Chairman, Charles Schwab Corporation

MILITARY SERVICE: None

PREVIOUS PRESIDENTIAL APPOINTMENTS: None

President Approved:

Security Package Sent:

Counsel Clearance Sent:

Ambassador Linnet F. Deily

Deputy U. S. Trade Representative

Linnet Deily, who is based in Geneva, represents the United States at the World Trade Organization. She leads the U.S. delegation to the WTO, working closely with the Washington, D.C.-based USTR offices on trade policy and negotiations.

"We are committed to exploring every possible avenue for liberalizing trade as a means of fostering economic growth," she says. "The economic benefits derived from open markets extend to all countries."

Before joining USTR, Ms. Deily was Vice Chairman for Charles Schwab Corp. She most recently supervised the company's strategic direction and integration of Schwab's various client-focused enterprises and served on the company's management committee.

Previously she served as president of Schwab's institutional management business and later served as president of the Schwab Retail Group, which included the company's 370 branches across the United States, six major investor call centers, specialized retail and electronic brokerage services, and all internet retail activity. Ms. Deily also was a member of the Advisory Council to the Federal Reserve Bank's Board of Governors, representing the 12th District.

A highly successful banking industry executive, Ms. Deily helped turn around First Interstate Bank of Texas into a \$7 billion statewide organization with an outstanding financial record. She also led the retail organization for First Interstate Bancorp, then one of the nation's largest banking organizations, and served on the firm's managing committee.

Ms. Deily began her banking career in 1974 with Republic National Bank of Dallas, rising quickly to the position of Senior Vice President with administrative responsibility for operations in London, Singapore, Sao Paulo, Brazil, Caracas, Venezuela, Mexico, Hong Kong and Tokyo.

In October 2000, Fortune Magazine identified Ms. Deily as one of "The 50 Most Powerful Women in Business" in the United States. She is past national president of the Committee of 200, an international organization of pre-eminent businesswomen.

A fourth-generation Texan, Linnet Deily was born in Dallas and is married to Myron B. Deily.

DATE: 06/10/05 **PREPARED BY:** Eric L. Motley

NAME: Yousif Boutrous Ghafari

NAME & STATE: Yousif Boutrous Ghafari of Michigan

POSITION: Member, J. William Fulbright Foreign Scholarship Board

TYPE: (bold one) PAS PA SES FT PT **TERM:** Remainder of a three year term expiring 09/22/08

VICE: Ronald Spogli **GENDER:** M **DOB:** (b)(6)

BIRTHPLACE: Alma El-Chaab, Lebanon **PARTY:** R **SSN:** (b)(6)

ETHNIC HERITAGE: Lebanese **RACE:** White

CHILDREN: Gabrielle, Nicole, Peter **SPOUSE:** Mara Regina Kalnins-Ghafari

VOTING CITY, STATE: Bloomfield Hills, MI **HOME STATE:** Michigan
(in 2000)

CURRENT HOME ADDRESS: (b)(6)

HOME PHONE: (b)(6)

CURRENT POSITION AND WORK ADDRESS: Chairman, Ghafari Corporation
17101 Michigan Avenue
Dearborn, MI 48126

WORK PHONE: (313) 436-8610

EDUCATION: MBA, Michigan State University, 1992
MS, Wayne State University, 1977
MA, Wayne State University, 1975
BA, Wayne State University, 1974

AWARDS: None

PREVIOUS POSITION HELD: Project Manager, Manufacturing Technology Associates, Inc.

MILITARY SERVICE: None

PREVIOUS PRESIDENTIAL APPOINTMENTS: United State Alternate Representative to the Fifty-ninth Session of the General Assembly of the United Nations, 2004-Present

President Approved: _____

Security Package Sent: _____

Counsel Clearance Sent: _____



Yousif B. Ghafari, P.E.

Personal History



Yousif B. Ghafari is Chairman of the Ghafari Companies, a full-service, multi-discipline architectural, engineering, planning and management firm headquartered in Dearborn, Michigan. The companies consist of Ghafari Associates, L.L.C., Ghafari ESG, L.L.C.; G-TECH Professional Staffing Services, Inc.; and Ghafari, Inc. (a real estate holding company).

Mr. Ghafari was born in southern Lebanon on (b)(6). He emigrated to the United States in the early 1970's and became an American citizen on September 6, 1978. In April 1972, Mr. Ghafari entered Wayne State University to study science and mathematics. He received his Bachelor of Arts degree in Mathematics in 1974, a Master of Arts in Applied Mathematics and Computer Applications in 1975, and a Master of Science in Chemical Engineering in 1977. In 1992, Mr. Ghafari received his Master of Business Administration from Michigan State University, Advanced Management Program (AMP). Mr. Ghafari became a licensed Professional Engineer in 1984.

Under Mr. Ghafari's leadership, the Ghafari Companies have received awards from Crain's Detroit Business, *INC.* magazine, Wayne State University, and others. Most notably, Mr. Ghafari was named one of the Top 100 "Executive Heroes" in southeastern Michigan for his many philanthropic activities. In addition, Mr. Ghafari was inducted into the International Institute of Metropolitan Detroit's "Hall of Fame" and his portrait is on permanent display in downtown Detroit's Cobo Hall Convention Center.

Mr. Ghafari is an active member in numerous business and sports clubs, including Oakland Hills Country Club, Tournament Players Club, and Bloomfield Hills Country Club. As an active athlete, Mr. Ghafari has run the Boston Marathon and Detroit Free Press International Marathon.

Education

- B.A. in Mathematics, Wayne State University, 1974
- M.A. in Applied Mathematics & Computer Applications, Wayne State University, 1975
- M.S. in Chemical Engineering, Wayne State University, 1977
- M.B.A., Michigan State University, Advanced Management Program, 1992

Business & Professional Affiliations

- Ghafari, Inc.; Chairman
- Ghafari Associates, L.L.C.; Chairman
- Ghafari ESG, L.L.C.; Chairman
- G-TECH Professional Staffing, Inc.; Chairman & C.E.O.
- Elton Anderson Associates, L.L.C.; Chairman
- CoreNet Global
- Engineering Society of Detroit (ESD)
- German American Chamber of Commerce of the Midwest
- Greater Detroit Chamber of Commerce
- Michigan Minority Business Development Council (MMBDC)
- Michigan Society of Professional Engineers (MSPE)
- National Council of Examiners for Engineering & Surveying (NCEES)
- National Society of Professional Engineers (NSPE)
- Registered Professional Engineer: Michigan, Indiana, Ohio, Kansas & Kentucky
- World President's Organization (WPO)

THE WHITE HOUSE

WASHINGTON

June 10, 2005

MEMORANDUM FOR THE PRESIDENT

FROM: DINA POWELL

SUBJECT: Personnel Selection

Andy Card and I recommend for possible appointment the following individual:

Raymond Paul Caldiero of Connecticut, to be a Member of the Board of Governors of the United Service Organizations, Incorporated (USO), for a three year term, vice Lencola Sullivan.

Upon your approval, appropriate clearances will be initiated. An announcement of intention to appoint will be made upon completion of all necessary clearances.

APPROVE: 

DISAPPROVE: _____

DATE:

06/10/05

PREPARED BY: Eric L. Motley

NAME:

Raymond Paul Caldiero

NAME & STATE:

Raymond Paul Caldiero of Connecticut

POSITION:

Member, Board of Governors of the United Service Organizations, Incorporated (USO)

TYPE: (bold one)

PAS

PA

SES

FT

PT

TERM:

Three year term

VICE:

Lencola Sullivan

GENDER: M

DOB:

(b)(6)

BIRTHPLACE:

Oceanside, NY

PARTY: R

SSN:

ETHNIC HERITAGE:

Italian

RACE:

White

CHILDREN:

Donna, Karin

SPOUSE:

Lois Caldiero

VOTING CITY, STATE:
(in 2000)

Fairfield, CT

HOME STATE:

Connecticut

CURRENT HOME ADDRESS:

(b)(6)

HOME PHONE:

CURRENT POSITION AND WORK ADDRESS:

None

WORK PHONE:

None

EDUCATION:

BS, Syracuse University, 1956

AWARDS:

None

PREVIOUS POSITION HELD:

Vice President, Northwest Airlines, Inc.

MILITARY SERVICE:

United States Navy, 1956-1958

PREVIOUS PRESIDENTIAL APPOINTMENTS:

None

President Approved:

Security Package Sent:

Counsel Clearance Sent:

BIOGRAPHY
Raymond P. Caldiero

(b)(6)

Office: 203-919-9000
Fax: 203-259-9332
Home: (b)(6)

BUSINESS EXPERIENCE:

2002 - Present

CII
Chairman
Independent Consulting

1990 - 2001

NORTHWEST AIRLINES, INC.
Senior Vice President (Retired)

1972 - 1990

MARRIOTT CORPORATION
-Senior Vice President and Assistant to the Chairman
-Vice President, Inflight Division

CORPORATE BOARDS:

1998 - Present

TSC, Technology Solutions Corporation,
Chicago, Illinois, Board Member (NYSE)
Chairman - Compensation Committee
Member - Audit Committee

OUTSIDE ACTIVITIES:

2001

Inaugural Committee
Inauguration of President George W. Bush

2001 - Present

The Princess Grace Foundation, USA
Board of Trustees

1999 - 2000

Director of Celebrities
Bush/Cheney Presidential Campaign

1993 - Present

The Autry Museum, Los Angeles, CA
Board of Trustees

1992

Director of Celebrities
Bush/Quayle Presidential Campaign

1992 - Present

Supervising Producer, World Music Awards,
Monte Carlo, Televised by ABC

1996	Director of Celebrities Dole/Kemp Presidential Campaign
1981 and 1985	Chairman, Inaugural Gala President Ronald Regan
1976	Director of Celebrities and Athletes, President Gerald R. Ford Campaign
1973	Assistant to the Chairman, Inaugural Committee. Inauguration of President Richard M. Nixon
1971 - President	Conquistadores del Cielo - Member
<u>EDUCATION:</u>	B.S. Degree, Syracuse University

THE WHITE HOUSE

WASHINGTON

June 10, 2005

MEMORANDUM FOR THE PRESIDENT

FROM: DINA POWELL

SUBJECT: Personnel Selection

Andy Card and I recommend for possible appointment the following individual:

Rebecca Contreras of Texas, to be a Member of the Board of Visitors to the United States Military Academy, for the remainder of a three year term expiring 12/30/07, vice Gilbert S. Baca.

Upon your approval, appropriate clearances will be initiated. An announcement of intention to appoint will be made upon completion of all necessary clearances.

APPROVE:  DISAPPROVE: _____

DATE:

06/10/05

PREPARED BY: Eric L. Motley

NAME:

Rebecca Ann Contreras

NAME & STATE:

Rebecca Contreras of Texas

POSITION:

Member, Board of Visitors to the United States Military Academy

TYPE: (bold one)

PAS PA SES FT PT

TERM: Remainder of a three
year term expiring
12/30/07

VICE:

Gilbert S. Baca

GENDER:

DOB:

(b)(6)

BIRTHPLACE:

El Paso, TX

PARTY:

SSN:

ETHNIC HERITAGE:

Spanish

RACE:

Hispanic

CHILDREN:

Crystal, Caleb

SPOUSE:

David Contreras

VOTING CITY, STATE:
(in 2000)

Austin, TX

HOME STATE: Texas

**CURRENT HOME
ADDRESS:**

(b)(6)

HOME PHONE:

**CURRENT POSITION
AND WORK ADDRESS:**

Senior Vice President
KnowledgeBank, Incorporated
1489 Chain Bridge Road
Suite 200
McLean, VA 22101

WORK PHONE:

(703) 448-8070

EDUCATION:

None

AWARDS:

National Trailblazer Award

**PREVIOUS POSITION
HELD:**

Deputy Assistant Secretary for Human Resources and Chief Human Capital
Officer, Department of the Treasury

MILITARY SERVICE:

None

**PREVIOUS
PRESIDENTIAL
APPOINTMENTS:**

Special Assistant to the President and Associate Director of Presidential Personnel,
2001-2003

President Approved:

Security Package Sent:

Counsel Clearance Sent:

REBECCA A. CONTRERAS

(b)(6)

Rebecca A. Contreras most recently served in President George W. Bush's Administration from January 2001 through December 2004. Rebecca and her family returned home in December to Austin, Texas to be close to family.

Rebecca is currently Senior Vice President of Knowledge Bank Inc., a small 8a minority business based out of McLean Virginia. KnowledgeBank is a human resource management services company that specializes in delivering Human Resources services to the private, non profit and federal sectors. Her role is to work towards developing the government facing part of the business.

Her most recent appointment in the Bush Administration was as Deputy Assistant Secretary and Chief Human Capital Officer of the U.S. Department of Treasury, a workforce of approximately 127,000 employees. In this capacity, she served as the head of Corporate Human Resources. She was the primary chief advisor to the Secretary, Deputy Secretary and Treasury's top executive team on human resource management policies, programs and initiatives including implementation and oversight of the Human Capital component of the President's Management Agenda. While at Treasury, Rebecca was Chair of the Treasury Diversity Council and the Treasury Human Resources Advisory Council. She served on the Executive Department wide team comprised of Bureau Heads from each organization within Treasury.

Rebecca also served as a member of the Chief Human Capital Officers Council (CHCO) from May 2003 to December 2004. The CHCO council is a government-wide policy-planning group comprised of cabinet agency officials. Created by the Homeland Security Act of 2002, the Council is accountable for leading and directing cabinet agencies' human resource management policies and programs. The Council advises cabinet secretaries and the Congress on issues ranging from the modernization of human resource information systems to legislation affecting recruiting and compensation programs in the Federal Government.

Prior to her appointment to the Treasury Department, Rebecca served as Special Assistant to the President and Associate Director of Presidential Personnel at the White House during the first two and a half years of the first term of the Bush Administration. As a commissioned member of the President's staff, her team was responsible for recruiting and recommending over 1,200 presidential appointees to the President for appointment to approximately 260 part-time boards and commissions throughout the Federal Government.

Rebecca's knowledge of human resources management stems from her public sector experience in state and federal government. Prior to her White House appointment, she served in Texas state government for eleven years and worked for then Governor George W. Bush throughout his term as Governor. From 1995 to 1997 she served as the Governor's Deputy Director of Human Resources and was selected in late 1997 as the Director of Human Resources for the last several years of the Administration. Before joining the Governor's Office, she served in various capacities in the Human Resources Office at the Texas State Treasury Department.

Rebecca and her husband David have an eleven year old son and a seventeen year old daughter. Rebecca and David share a passion and charge from God to inspire men and women from all walks of life to embrace the best God has, as well as life's challenges. They encourage the church body to be forerunners and champions and full-fill God-given destiny. Rebecca travels nationally as an inspirational speaker, sharing her awe-inspiring story of triumph and ministering the Word of God.

THE WHITE HOUSE
WASHINGTON

June 10, 2005

MEMORANDUM FOR THE PRESIDENT

FROM: DINA POWELL
SUBJECT: Personnel Selection

Andy Card and I recommend for possible appointment the following individual:

Joan Stevens Eller of Arizona, to be a Trustee of the Board of Trustees for the John F. Kennedy Center for the Performing Arts, for the remainder of a six year term expiring 09/01/08, vice Brenda LaGrange Johnson.

Upon your approval, appropriate clearances will be initiated. An announcement of intention to appoint will be made upon completion of all necessary clearances.

APPROVE:  DISAPPROVE:

DATE: 06/10/05 PREPARED BY: Eric L. Motley
NAME: Joan Stevens Eller
NAME & STATE: Joan Stevens Eller of Arizona
POSITION: Trustee, Board of Trustees for the John F. Kennedy Center for the Performing Arts
TYPE: (bold one) PAS PA SES FT PT TERM: Remainder of a six year term expiring 09/01/2008

VICE: Brenda LaGrange Johnson GENDER: F DOB: (b)(6)
BIRTHPLACE: Paxon, IL PARTY: R SSN: (b)(6)
ETHNIC HERITAGE: English RACE: White
CHILDREN: Scott, Elissa SPOUSE: Karl Eller
VOTING CITY, STATE: Phoenix, AZ HOME STATE: Arizona
(in 2000)

CURRENT HOME ADDRESS: (b)(6)
HOME PHONE:

CURRENT POSITION AND WORK ADDRESS:

None

WORK PHONE:

None

EDUCATION:

JS, University of Arizona, 1996
BA, University of Arizona, 1952

AWARDS:

Honorary Doctorate, University of Arizona

PREVIOUS POSITION HELD:

Teacher for 50 years

MILITARY SERVICE:

None

PREVIOUS PRESIDENTIAL APPOINTMENTS:

Member, Advisory Committee on the Arts, John F. Kennedy Center for the Performing Arts, 2002-present

President Approved:

Security Package Sent:

Counsel Clearance Sent:

JOAN STEVENS "STEVIE" ELLER

Mrs. Eller was born and raised in Paxton, Illinois where her father owned and published the local newspaper, The Paxton Daily Record. She graduated from the University of Arizona, earning a Bachelor of Science degree. She was a member of Kappa Alpha Theta and served as President of the sorority during her senior year. Stevie was elected President of the Phoenix Alumnae Chapter of Kappa Alpha Theta, and also served as State Chairperson of District VII for three years. She was inducted into the Hall of Fame in 1993, receiving the Mary Coldwell Award. In December of 1999, Mrs. Eller was presented with an honorary doctorate from the University of Arizona as an acknowledgement of her substantial contributions to the cultural enrichment, health, and quality of the citizens of Arizona. She continues to remain active with her alma mater by presenting to undergraduate and graduate MBA students "The Stevie Eller Enterprise Creation Awards". These scholarships are given annually to those students who have excelled academically and who have promise as future entrepreneurs and community leaders.

After her marriage, Mrs. Eller taught English for four years at Washington Grammar School and then became active in Phoenix civic affairs. For five years, Mrs. Eller conducted special grooming seminars for those girls and women who were about to re-enter society from Good Shepherd Home for Girls and from the Arizona State Mental Hospital.

For two years, Mrs. Eller coordinated and hosted a television program on the Phoenix Public Broadcasting Channel (KAET-TV, Channel 8) which listed organizations' public needs for volunteers. During the program, she outlined where volunteers could put their time to community improvement uses. She founded a Women's Auxiliary for Gompers Rehabilitation and was a member of the Phoenix Motion Picture Board. She was a member of the Phoenix Art Museum League where she as a volunteer Docent, subsequently, was a two-term member of the Board of Directors.

In the Visiting Nurse Service Auxiliary, Mrs. Eller chaired the Organization's Annual Book Sale and raised a record at that time of \$50,000. Following that, she served as President of VNNA the next year. As a member of the Arizona Heart Association, Mrs. Eller was

Chairperson of the Organization's Heart Sunday. She was also a member of the Arizona Town Hall and served on the Zoo Auxiliary Board for many years.

Stevie has served for 14 years on the Foundation Board for the University of Arizona, the Board of Trustees of Barrows Neurological Hospital and Chaired the '99 fund raising project, which raised over \$2 million for the hospital, the Board of Trustees for the Herberger Theatre, and the Board of Trustees for Achievement Rewards for College Scientists. In 1991, Stevie served as Chairperson of the Phoenix Presidents' Club for the University of Arizona. She also served as Chairperson of the 1992 Reunion Committee for the University of Arizona, and was honored in the bicentennial celebration in 1998. For ten years, Stevie was President of Circle K Travel, now Carlson Travel Network. Recently she was honored as an Arizona Historymaker for her extensive personal commitment within the community by the Arizona Historical Society. In November of 2003, Mrs. Eller received the Outstanding Philanthropist Award from the Association of Fundraising Professionals.

Mrs. Eller served as a member of the Board of Directors of the Arizona Cancer Society and as a member of that organization, was Chairperson of the highly successful Cancer Ball. For the quintcentennial celebrating the arrival of Columbus in North America, Stevie was named to the Presidential Commission by George Bush to represent the United States October 9-14, 1992 in the Dominican Republic. She served as State Chairperson of Arizonans for Reagan and Citizens for America and was appointed to the Women of the Western Hemisphere commission organized by Reagan. In 1988, she represented the United States at the Bicentennial of Australia. In February of 1999 Mrs. Eller joined the board of the National Committee for the Performing Arts at the Kennedy Center as the National Representative for the State of Arizona. In July of 2002, President George W. Bush appointed her to the Advisory Committee on the Arts, to serve for two years. In May of 2004, Stevie and her husband Karl joined President and Mrs. Bush at the White House to show their support for the America's Promise Campaign.

Mrs. Eller served for five years on the Multiple Sclerosis Board of Directors, five years on the City of Phoenix Human Relations Commission, and was a community advisor to the Phoenix Junior League for two years. She is a founding trustee of the Children's Science Museum, and also a founding trustee of the Harrington Arthritis Research Center of St. Luke's Hospital, served on the Board of Governors for the Hon Kachina Awards Dinner held annually,

THE WHITE HOUSE
WASHINGTON

June 10, 2005

MEMORANDUM FOR THE PRESIDENT

FROM: DINA POWELL

SUBJECT: Personnel Selection

Andy Card and I recommend for possible appointment the following individual:

Jay Stein of Florida, to be a Member of the United States Holocaust Memorial Council, for the remainder of a five year term expiring 01/15/09, vice Stuart P. Levine.

Upon your approval, appropriate clearances will be initiated. An announcement of intention to appoint will be made upon completion of all necessary clearances.

APPROVE:  DISAPPROVE: _____

DATE: 06/10/05 **PREPARED BY:** Eric L. Motley

NAME: Jay Stein

NAME & STATE: Jay Stein of Florida

POSITION: Member, United States Holocaust Memorial Council

TYPE: (bold one) PAS PA SES FT PT **TERM:** Remainder of a 5 year term expiring 01/15/09

VICE: Stuart P. Levine **GENDER:** M **DOB:** (b)(6)

BIRTHPLACE: Greenville, MS **PARTY:** D **SSN:** (b)(6)

ETHNIC HERITAGE: Jewish **RACE:** White

CHILDREN: Berry, Jay Mere **SPOUSE:** Deanie Stein

VOTING CITY, STATE: Jacksonville, FL **HOME STATE:** Florida
(in 2000)

CURRENT HOME ADDRESS: (b)(6)

HOME PHONE: (b)(6)

CURRENT POSITION AND WORK ADDRESS: Chairman, Stein Mart
1200 Riverplace Boulevard
Jacksonville, FL 32207

WORK PHONE: (904) 346-1501

EDUCATION: AD, New York University, 1965

AWARDS: National Humanitarian Award, National Conference of Christians and Jews

PREVIOUS POSITION HELD: Chairman and CEO, Stein Mart

MILITARY SERVICE: None

PREVIOUS PRESIDENTIAL APPOINTMENTS: Trustee, Board of Trustees for the John F. Kennedy Center for the Performing Arts, 2000 - Present

President Approved: _____

Security Package Sent: _____

Counsel Clearance Sent: _____

Jay Stein

Jay Stein is Chairman and controlling shareholder of Stein Mart, Inc., a retail chain offering fashionable, current-season, and branded merchandise at savings below department store prices - sometimes referred to a hybrid between upscale department stores and discounters. Stein Mart targets fashion-aware, value conscious customers who typically shop at traditional department and fine specialty stores. Mr. Stein likes to emphasize a conventional specialty store approach to customer service, merchandise presentations and store design to attract this customer.

After attending college at NYU and the Sak's Company training program, Mr. Stein joined his family's company in 1966 as president, nearly sixty years after his grandfather, Sam Stein, began doing business in Greenville, Mississippi. In 1977, Jay Stein launched the expansion of Stein Mart from its single store in Greenville to neighboring states and ultimately operates over 270 stores from coast to coast, in 29 states.

Jay Stein served as president of Stein Mart, Inc. from 1979 until 1989, when he was elected to the position of chairman and chief executive officer and more recently to chairman. Stein Mart's corporate headquarters moved from Greenville, Mississippi to Jacksonville, Florida in 1984 and the Company offered public stock for the first time in 1992. Stein Mart's common stock is listed on NASDAQ NMS under the trading symbol SMRT.

Mr. Stein is active on the local and national levels in charitable, civic and educational endeavors. In Jacksonville, he serves on the Board of The National Conference of Christians and Jews and the Jacksonville Symphony Orchestra. Mr. Stein is a past member of the Mayor's Select Committee on Ethics in City Government. In 1993, he received the Humanitarian Award from the National Conference of Christians and Jews.

Until recently, Mr. Stein served on the board of directors of three New York Stock Exchange companies: Promus Hotels, American Heritage Life Insurance Company and Barnett Bank all of which have been acquired by larger entities. Today he is a Trustee and member of the Executive Committee of the John F. Kennedy Center for the Performing Arts and a Dean's Council Member for the Tisch School of the Arts in New York City. Also, he is a Trustee and member of the Executive Committee on the Board of New York University. He recently retired as vice chairman of the Hebrew Union College Board of Governors and was a founding member of The Holocaust Museum in Washington, DC and is a member of the Peres Peace Institute in Israel.

Mr. Stein, his wife Deanie, and his two children reside in Jacksonville, Florida.

(Updated 9-10-04)

THE WHITE HOUSE
WASHINGTON

June 10, 2005

MEMORANDUM FOR THE PRESIDENT

FROM: DINA POWELL

SUBJECT: Personnel Selection

Andy Card and I recommend for possible nomination to the Senate the following individual:

Shana L. Dale of Georgia, to be Deputy Administrator of the National Aeronautics and Space Administration, vice Frederick D. Gregory.

Upon your approval, necessary clearances will be initiated. An announcement of intention to nominate will be made upon completion of a name check. Nomination to the Senate will be forwarded as soon as all clearances have been obtained.

APPROVE: _____ DISAPPROVE: _____

DATE: 06/10/05 **PREPARED BY:** Joshua Trent

NAME: Shana Leigh Dale

NAME & STATE: Shana L. Dale of Georgia

POSITION: Deputy Administrator of the National Aeronautics and Space Administration

TYPE: PAS PA SES FT PT **TERM:** POP

VICE: Fredrick D. Gregory **GENDER:** F **DOB:**

BIRTHPLACE: Decatur, GA **PARTY:** R **SSN:**

(b)(6)

ETHNIC HERITAGE: Irish/Scottish **RACE:** White

CHILDREN: None **SPOUSE:** None

VOTING CITY, STATE: Alexandria, VA **HOME STATE:** Virginia
(in 2000)

CURRENT HOME ADDRESS:

(b)(6)

HOME PHONE:

CURRENT POSITION AND WORK ADDRESS: Chief of Staff and General Counsel
Office of Science and Technology Policy, Executive Office of the President
5236 New Executive Office Building
Washington, DC 20502

WORK PHONE: (202) 456-6039

EDUCATION: JD, California Western School of Law, 1989
BS, University of Tulsa, 1986

AWARDS: Women in Aerospace Emeritus Award

PREVIOUS POSITION HELD: Assistant Vice Chancellor for Federal Relations, University of Texas System

MILITARY SERVICE: None

PREVIOUS PRESIDENTIAL APPOINTMENTS: None

President Approved:

Security Package Sent:

Counsel Clearance Sent:

SHANA DALE

(b)(6)

Home: (b)(6) Office: 202/456-6039

EXPERIENCE

OFFICE OF SCIENCE AND TECHNOLOGY POLICY (2001 – present)

Executive Office of the President, Washington DC

Chief of Staff and General Counsel

Lead and manage a staff of over fifty people. Responsible for leading the office's homeland and national security S&T activities, legislative affairs, press operations, federal R&D budget activities, and internal budget and administration. Led reorganization of office during transition to new Administration, including recruitment of scientists and engineers to bring the office from a skeleton staff of approximately twenty to over fifty. Co-chair National Science and Technology Council's Committee on Homeland and National Security and oversee work of the subcommittees on national security R&D; aeronautics S&T; WMD countermeasures; infrastructure; export controls; standards; international activities; and social, behavioral, and economic sciences. Co-chair Counterproliferation Technology Coordinating Committee. Part of White House team that worked legislative package for creation of Department of Homeland Security. Represent OSTP at Deputies' meetings for the Homeland Security Council and National Security Council. Coordinate, develop, and implement strategic plan for OSTP. Work closely with OMB and agencies on federal R&D budget. Work closely with Science Advisor to ensure his agenda is carried out successfully and manage day-to-day operations of OSTP.

UNIVERSITY OF TEXAS SYSTEM (2000-2001)

Office of Federal Relations, Washington DC

Assistant Vice Chancellor for Federal Relations

Developed legislative strategy for the fifteen campuses of the University of Texas System. Developed a process for prioritizing federal research for individual components and communicating the merits of these research projects to Congress. Tracked regulatory activities that impacted the U.T. System. Represented the University of Texas System in relations with all branches of the federal government. Interacted with federal government officials at all levels regarding particular projects or issues of the U.T. System and coordinated System initiatives with the broader higher education community at the federal level.

COMMITTEE ON SCIENCE (1995-2000)

U.S. House of Representatives, Washington DC

Staff Director, Space and Aeronautics Subcommittee

Led and managed staff of five, with diverse interdisciplinary skills, in implementing policies and goals of the Committee Chairman, Subcommittee Chairman, and Committee Members. Developed authorizing language and legislative strategy. Conducted

negotiations with Senate and Administration for \$13.6 billion budget for NASA. Staffed the bill manager on the House floor for subcommittee legislation. Involved with entire legislative process, from working with Members in development of initial strategy to managing the resulting legislation through enactment. Represented committee in interaction with senior corporate executives from broad range of industry sectors, including telecommunications, aerospace, geospatial, and information technology. Represented the committee through public speaking engagements.

Co-drafted, negotiated, and managed the Commercial Space Act of 1998 (P.L. 105-303) through enactment. Managed investigation into the safety of the Mir space station, including a review of 41 boxes of NASA documents, which resulted in two committee hearings and a legislative prohibition. Investigated and staffed hearing on potential missile technology transfers to China. Helped to develop strategy and managed the committee's oversight of the International Space Station including ten Station hearings during the 105th Congress. Co-drafted legislative language to impose discipline into the decision-making process for the International Space Station. Organized and participated in commercial space roundtable that resulted in various commercial space bills. Led subcommittee staff transition from minority to majority status.

COMMITTEE ON SCIENCE, SPACE AND TECHNOLOGY (1991-1995)

U.S. House of Representatives, Washington DC

Republican Counsel, Space Subcommittee (1993-1995)

Republican Counsel, Science Subcommittee (1991-1993)

Drafted and managed the Membrane Processes Research Act of 1992 (P.L. 102-490) through enactment. Drafted commercial space legislation. Coordinated, managed, and staffed hearings and markups. Prepared statements for committee and House floor. Staffed the bill manager on the House floor for subcommittee legislation. Analyzed tax records and audits of NASA-funded science consortium. Participated in conference negotiations between House and Senate Members and staff. As sole Republican professional staff member on Science Subcommittee, managed diverse workload that included all subcommittee meetings, hearings, legislation, and negotiations. Represented the Science Subcommittee Ranking Republican Member on all issues before the Science Committee, including space, environment, energy, atmospheric science, aeronautics, and technology.

COMMITTEE ON PUBLIC WORKS AND TRANSPORTATION (1990-1991)

U.S. House of Representatives, Washington DC

Assistant Republican Counsel to the Water Resources Subcommittee and the Investigations and Oversight Subcommittee

GIOMI, SMITH & WOODS (1990)

San Diego, California

Research Attorney for business litigation firm

AL SIMON CENTER FOR TELECOMMUNICATIONS LAW (1988-1989)

California Western School of Law, San Diego, California

THE WHITE HOUSE
WASHINGTON

June 10, 2005

MEMORANDUM FOR THE PRESIDENT

FROM: DINA POWELL

SUBJECT: Personnel Selection

Andy Card and I recommend for possible nomination to the Senate the following individual:

Linda Avery Strachan of the District of Columbia, to be Assistant Secretary of Agriculture for Congressional Relations, vice Mary Kirtley Waters.

Upon your approval, necessary clearances will be initiated. An announcement of intention to nominate will be made upon completion of a name check. Nomination to the Senate will be forwarded as soon as all clearances have been obtained.

APPROVE:  _____ DISAPPROVE: _____

DATE: 06/10/05 **PREPARED BY:** Joshua Trent

NAME: Linda Avery Strachan

NAME & STATE: Linda Avery Strachan of the District of Columbia

POSITION: Assistant Secretary for Congressional Relations

TYPE: PAS PA SES FT PT **TERM:** POP

VICE: Mary Kirtley Waters **GENDER:** F **DOB:** (b)(6)

BIRTHPLACE: Washington, DC **PARTY:** R **SSN:** (b)(6)

ETHNIC HERITAGE: Scottish **RACE:** White

CHILDREN: None **SPOUSE:** None

VOTING CITY, STATE: Alexandria, VA **HOME STATE:** Washington, DC
(in 2000)

CURRENT HOME ADDRESS: (b)(6)

HOME PHONE: (b)(6)

CURRENT POSITION AND WORK ADDRESS: Director, Federal Government Affairs
Monsanto Company
1300 I Street NW, Suite 450 East
Washington, DC

WORK PHONE: (202) 383-2849

EDUCATION: BA, Greensboro College, 1972

AWARDS: State Department Meritorious Award
State Department Superior Honor Award

PREVIOUS POSITION HELD: Special Assistant to Assistant Secretary, Department of State, 1990-1998

MILITARY SERVICE: None

PREVIOUS PRESIDENTIAL APPOINTMENTS: None

President Approved: _____

Security Package Sent: _____

Counsel Clearance Sent: _____

LINDA AVERY STRACHAN

(b)(6)

1300 I Street, NW
Washington, DC 20005
202-383-2849 (W)

The Monsanto Company

Director, Federal Government Affairs

1998 - Present

Manages Federal Government Affairs Issues for the Washington office for Monsanto Company, a Fortune 500 company. A St. Louis based agri-business company specializing in agricultural biotechnology and chemical products for farmers and consumers. Developed the company-wide government affairs strategy for maintaining public and governmental support for biotechnology in the United States.

- ♦ Maintain strong support in Congress and in the US government for agricultural biotechnology.
- ♦ Chair of the Monsanto Citizenship Fund (PAC) – directed the political giving strategy for the Company. Developed the political outreach plan and employee giving program.
- ♦ Lead an industry effort to build coalitions in the House and Senate to support legislative and governmental activities to promote biotechnology domestically and internationally. The House and Senate Biotech Caucuses –130+ members
- ♦ Directed the legislative and governmental efforts on key priority areas including freedom to operate issues, the 2002 Farm bill, trade legislation, and foreign assistance.
- ♦ Managed government affairs consultants on legislative and governmental priorities.
- ♦ Hosted numerous Congressional delegations to Monsanto facilities in US and abroad.
- ♦ Directed Monsanto's corporate giving strategy in Washington, DC.
- ♦ Served as the Washington representative to several trade associations including: Biotechnology Industry Organization, and CropLife (formerly the American Crop Protection Association) Served on several industry taskforces on legislative initiatives.
- ♦ With the US Botanic Gardens, organized 2 public exhibits on agricultural plants
- ♦ Washington liaison with non-governmental organizations including conservation, environmental and international relief groups.
- ♦ Recipient of the 2003 Monsanto Pledge Award for organizing 120 foreign Ambassadors and senior embassy officials to Iowa to learn about biotechnology.

United States Department of State

Special Assistant to the Assistant Secretary of State

1990 - 1998

Bureau of Oceans, International Environmental and Scientific Affairs (Career Civil Service position)

- ♦ Key Liaison with Congress and special assistant to the Assistant Secretary on international environmental policy issues including: oceans/fisheries, wildlife and biodiversity conservation, maritime boundaries and international scientific cooperation
- ♦ Directed the Senate confirmation preparations for several Assistant Secretaries.
- ♦ Oversaw appropriations and authorization issues working with key Members and staff.
- ♦ Lead the Administration interagency efforts for Senate ratification of several treaties
- ♦ Key liaison for international conservation and industry groups.
- ♦ Received several Superior Honor and Meritorious awards for civil service job performance.

United States Environmental Protection Agency	
<i>Special Assistant to the Assistant Administrator</i>	1989 - 1990
<i>Office of Pesticides and Toxic Substances (Career Civil Service position)</i>	
♦ Senior Advisor for Communications and Public Affairs	
 <i>Special Assistant to the Assistant Administrator</i>	1988 - 1989
<i>Office of Policy, Planning and Evaluation (Career Civil Service position)</i>	
♦ Developed communications strategies for the various publics on EPA decisions	
 <i>Intergovernmental Specialist</i>	1985-1988
<i>Office of External Affairs (Career Civil Service position)</i>	
♦ Received several Honor and Meritorious awards for job performance working with State and local environmental officials	
 United States Senate	1982-1985
<i>Staff Assistant for Senator Howard H. Baker, (R-TN)</i>	
<i>Majority Leader's Office</i>	
 House of Representatives	1980-1982
<i>Staff Assistant for Congressman Robin L. Beard, (R-TN)</i>	
 Virginia Beach City Schools	1972-1979
<i>Elementary School teacher</i>	

EDUCATION

Bachelor of Arts	
Greensboro College, Greensboro, North Carolina	1972

BOARD MEMBER

Friends of the National Arboretum – Board Member
Executive Committee for the March of Dimes in Washington, 2004-2005