

# FOIA Marker

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National Security Council - Defense Policy and Strategy

Klinger, Gil

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37072	100000224

Folder Title:

U.S. Space Transportation \ EELV (Evolved Expendable Launch Vehicle) 2002 - 2004: Launch [5]

# Withdrawn/Redacted Material

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DOCUMENT NO.	FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
002	Draft	U.S. Space Transportation Policy	12	07/02/2004	P5;
003	Presentation	Supporting Analysis...	12	05/18/2004	P5;
004	Presentation	Supporting Analysis...	30	04/27/2004	P5;
005	Draft	National Space Transportation Policy Recommendations	1	03/25/2004	P5;
006	Draft	National Space Transportation Policy Recommendations	2	03/25/2004	P5;
008	Presentation	Atlas Evolution	1	N.D.	P5;
009	Presentation	Atlas Evolution...	1	N.D.	P5;

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UNCLASSIFIED

NATIONAL SECURITY COUNCIL

WASHINGTON, D.C. 20504

July 2, 2004

MEMORANDUM FOR

MS. VICTORIA NULAND

Principal Deputy National  
Security Advisor to the  
Vice President

MR. JOHN TURNER

Assistant Secretary of State  
for Oceans, International  
Environment and Scientific  
Affairs  
Department of State

MS. MIRA RICARDELL

Assistant Secretary of  
Defense for International  
Security Policy (Acting)  
Department of Defense

MS. LINDA M. CONLIN

Assistant Secretary for Trade  
Development  
Department of Commerce

MR. JEFFREY N. SHANE

Under Secretary for Policy  
Department of Transportation

MR. WILLIAM D. MAGWOOD, IV

Director, Nuclear Energy,  
Science and Technology  
Department of Energy

MS. ROBIN CLEVELAND

Associate Director for  
National Security and  
International Affairs  
Office of Management and  
Budget

MS. MEREDITH BROADBENT

Assistant U.S. Trade  
Representative for Industry  
and Telecommunications  
U.S. Trade Representative

DR. CHARLES MCQUEARY

Under Secretary for Science  
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Department of Homeland  
Security

MR. RICHARD RUSSELL

Senior Director for  
Technology and  
Telecommunications  
National Economic Council

DR. WILLIAM JEFFREY

Assistant Director for Space  
and Aeronautics (Acting)  
Office of Science and  
Technology Policy

MR. LARRY KINSVATER

Deputy Director of Central  
Intelligence for Community  
Management  
Central Intelligence Agency

LTG WALTER L. SHARPE

Director, Strategic Plans and  
Policy  
Joint Staff

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MR. MICHAEL O'BRIEN  
Assistant Administrator for  
External Relations  
National Aeronautics and  
Space Administration

VADM CONRAD C. LAUTENBACHER  
Administrator  
National Oceanic and  
Atmospheric Administration

MS. PATRICIA G. SMITH  
Associate Administrator for  
Commercial Space  
Transportation  
Federal Aviation  
Administration

MR. PETER B. TEETS  
Director  
National Reconnaissance  
Office

SUBJECT: PCC Review of Draft NSPD on Space Transportation  
Policy

The sub-PCC interagency working group of the Space PCC has completed work on the draft NSPD for Space Transportation Policy (at Tab A), and there is consensus on the draft at the staff level. I request that you provide your written concurrence on the draft by COB Friday, July 16. With your concurrence, I plan to ask the National Security Advisor to forward the draft NSPD to Principals and, with their concurrence, to the President on an expedited basis. The point of contact on my staff is Mr. Gil Klinger, (202) 456-9197.



Franklin C. Miller  
Special Assistant to the President  
and Senior Director for Defense  
Policy and Arms Control

Attachment  
Tab A Draft NSPD

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ACQUISITION,  
TECHNOLOGY  
AND LOGISTICS

## THE UNDER SECRETARY OF DEFENSE

3010 DEFENSE PENTAGON  
WASHINGTON, DC 20301-3010

APR 26 2004

Honorable Richard B. Cheney  
President of the Senate  
Washington, DC 20510

Dear Mr. President:

Pursuant to section 2433 of title 10, United States Code, I certify with respect to the Evolved Expendable Launch Vehicle (EELV) major defense acquisition program that:

1. such acquisition program is essential to the national security;
2. there are no alternatives to such acquisition program which will provide equal or greater military capability at less cost;
3. the new estimates of the program acquisition unit cost or procurement unit cost are reasonable; and
4. the management structure for the acquisition program is adequate to manage and control program acquisition unit cost or procurement unit cost.

This certification is based on the Department's review of the program reflected in the Selected Acquisition Report (SAR) for the quarter ending December 31, 2003, which was submitted to Congress on April 2, 2004, and on revised quantities, production profile, and cost estimates. The significant reduction in commercial launch opportunities and increase in international space launch supply has resulted in loss of commercial launches to both EELV providers. This loss of commercial launches has placed the entire burden of both providers' fixed infrastructure costs on the US Government missions. In addition, the Government launch profile has been reduced from 182 launches (181 operational missions plus one demonstration launch of the Delta IV heavy-lift launch vehicle (HLV)) to 138 launches (137 operational missions plus one Delta IV HLV demonstration).

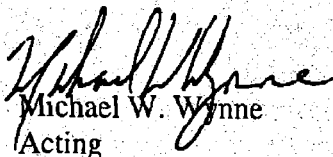
Although the EELV SAR reflected a program acquisition unit cost (PAUC) of \$137 million and an average procurement unit cost (APUC) of \$129 million in FY 1995 base year dollars based upon the previously planned launch profile of 182 launches; the best current estimates of the PAUC and APUC are \$176 million and \$166 million, respectively, based upon the revised launch profile of 138 launches. In then year dollars, the SAR reflected a PAUC of \$178 million and an APUC of \$169 million, and the best



current estimates of the PAUC and APUC are \$235 million and \$225 million, respectively. The revised estimates are based on the launch profile of 138 launches.

The Department will conduct enhanced oversight of this program to ensure that costs and management are closely monitored.

Sincerely,

  
Michael W. Wynne  
Acting

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