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FOIA MARKER

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Record Group/Collection:	Dan Quayle Vice Presidential Records
Collection/Office of Origin:	Deputy Chief of Staff's Office
Series:	Porter, Richard W., Files
Subseries:	Subject Files

OA/ID Number:	21804
Folder ID Number:	21804-020c

Folder Title:
California June 22-24, 1992 [3]

Stack:	Row:	Section:	Shelf:	Position:
G	34	6	5	1

Withdrawal/Redaction Sheet (George Bush Library)

Doc. No. / Type	Subject/Title	Date	Restriction	Classification
01. Note	Handwritten note; contains Personally Identifiable Information. (1 pp.)	n.d.	(b)(6)	
02. List	Re: Attendees at Nu-Way Youth Center event; Personally Identifiable Information redacted. (5 pp.)	n.d.	(b)(6)	

Page 1 of 1

Collection:

Record Group: Quayle Vice Presidential Records
Office: Deputy Chief of Staff's Office
Series: Porter, Richard, Files
Subseries: Subject Files
WHORM Cat.:
File Location: California June 22-24, 1992 [3]

Pinksheet Number: RML16260
OA/ID Number: 21804-020c
Date Closed: 8/18/2025
FOIA/Sys Case #: 2025-0878-F
Re-review Case #:
P-2/P-5 Review Case #:

• Athens, GA

(222-864)

Withdrawal/Redaction Sheet

(George Bush Library)

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01. Note	Handwritten note; contains Personally Identifiable Information. (1 pp.)	n.d.	(b)(6)	

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Date Closed: 8/18/2025	OA/ID Number: 21804-020c
FOIA/SYS Case #: 2025-0878-F	Appeal Case #:
Re-review Case #:	Appeal Disposition:
P-2/P-5 Review Case #:	Disposition Date:
AR Case #:	MR Case #:
AR Disposition:	MR Disposition:
AR Disposition Date:	MR Disposition Date:

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P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]

PROGRAMS CONTRIBUTING TO WEED AND SEED*

(Obligations in millions of dollars)

Programs	1993 Obligations
Department of Justice:	
US Attorneys	20
Office of Justice Programs (OJP) Demonstrations	<u>10</u>
Subtotal, Justice	30
Department of Labor:	
Job Training Partnership Act	28
Youth Opportunities Unlimited	5
Senior Community Service Employment	9
Job Corps	<u>50</u>
Subtotal, Labor	92
Department of Health and Human Services:	
Treatment Improvement Grants	36
Capacity Expansion Grants	47
High Risk Youth/Pregnant Women Prevention	7
Community Partnership Grants	4
Aid to Families with Dependent Children (AFDC) JOBS	43
Head Start	54
Community Health Centers	<u>35</u>
Subtotal, HHS	226
Department of Housing and Urban Development:	
Public Housing Modernization	20
Housing Vouchers	20
Community Development Block Grants	44
Public Housing Drug Elimination Grants	<u>6</u>
Subtotal, HUD	90
Department of Education:	
Compensatory Education	16
School Improvement/Pre-College Outreach	30
Family Literacy and Adult Education	<u>10</u>
Subtotal, Education	56
Department of Transportation: Reverse Commute Demonstration Grants ..	1
Department of Agriculture: Women, Infants, Children (WIC) Nutrition	<u>5</u>
Total for 1993	500

*Source: The Budget for Fiscal Year 1993, Part I, p. 169, Office of Management and Budget, January 1992.

Special Operation Weed and Seed
Los Angeles

\$	1 million	Justice
\$	2 million	Education
\$	7 million	Health and Human Services
\$	1 million	Labor
\$	8 million	HUD

To: Mr. Al Hubbard

From: J

6/16/92

Copy to Richard +
DJ

Defending the Boy Scouts could be the Boss' next Murphy Brown (see attached).

All best,

A stylized, handwritten signature, possibly reading 'J' or 'G', written in black ink.

Freedom Alliance Pressures United Way

Freedom Alliance will launch a national campaign to save United Way funding for the Boy Scouts of America.

Announcing the campaign, Freedom Alliance President Oliver North noted that the United Way of the San Francisco Bay Area has already withdrawn nearly \$1 million in funding for the Scouts.

United Way chapters are under pressure from homosexual groups and militant atheists in other areas of the country to abandon the Boy Scouts. "The critics of the Scouts aim to bankrupt the organization by drying up its sources of funds," Ollie said.

The Freedom Alliance campaign seeks to put into the hands of thousands of Americans two petitions - one protesting the San Francisco decision, and another asking the United Way of America to maintain its pro-Scout policy.

Freedom Partners and others contacted by Freedom Alliance will be asked to send the national petition directly to Freedom Alliance headquarters for delivery to the United Way of America offices in the Washington, D.C. area.

As noted in an exclusive report in our March Free American, the Boy Scouts have come under the most intense assault of their history, facing multiple attacks from homosexual and atheist groups demanding that the Scouts surrender their devotion to God, country and traditional morality. The Scouts have so far stood their ground.

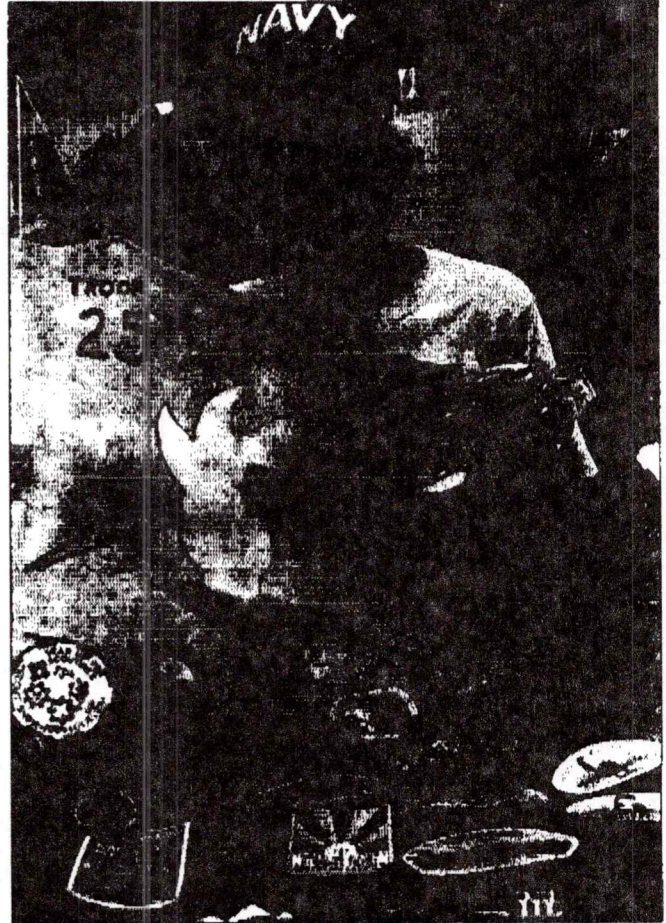
However, a cut-off of United Way funding means that the assault is now taking the form of economic blackmail, and the Scouts may have to fight for their very survival. About a quarter of the income of the Boy Scout councils comes from United Way campaigns.

Freedom Alliance has taken the extraordinary step of deciding to publicly pressure the United Way because of the revelation that United Way of America officials in March held a meeting with several avowed enemies of the Scouts. Although the United Way of America does not control the actions of its 2100 local affiliates, it is believed to have a powerful influence in shaping United Way policy generally.

One report on this little-known meeting said that it was attended by representatives of Queer Scouts (a branch of Queer Nation), the Human Rights Campaign Fund, the National Gay and Lesbian Task Force, and the National Federation of Parents and Friends of Lesbians and Gays.

The report claimed that United Way of America officials acquiesced to some of the groups' demands, offering "to initiate programs on homophobia" with United Way affiliates around the country and seeking "to broker a meeting with Boy Scout officials" in an attempt to get the Scouts to change their perspective on traditional values.

A United Way official told the Free American that these demands were not met and that the national office is still supportive of the Scouts. However, the official confirmed that the United Way of America itself has an internal personnel



Boy Scout Bryce Macomber displays some of the patches he acquired during a Boy Scout Jamboree in Virginia. Opponents of the Scouts are trying to cut-off funding for the organization by pressuring the United Way.

policy prohibiting discrimination based on "sexual orientation."

If such a policy is imposed on the Scouts, by the United Way, a federal judge or anybody else, it could mean the end of the organization as we know it.★

Boy Scouts Lose in the Courts

The Boy Scouts have lost a round in their battle to maintain their orientation in favor of God, country and traditional morality. Richard O. Frazee, a Superior Court judge in California, ruled on May 7 that a Cub Scout pack has to readmit two 10-year-old boys who refused to say "God" in the Scout promise.

The boys had disrupted the activities of a Cub Scout Pack in 1991 by announcing that they didn't believe in God and wouldn't say the word "God" during the recitation of the Cub Scout promise, which says, "I promise to do my best to do my duty to God and my country, to help other people, and to obey the Law of the Pack." They were ousted from the organization but

their parents sought legal help and sued.

One report said that the ruling was "the first clear defeat" for the Boy Scouts in their effort to sustain their religious values. A spokesman for the Scouts said, "We feel very strong about our values, and we have no intentions of letting this go without an appeal. Mainstream American families want these values for their young people." More expensive litigation is expected.

The future of this great organization continues to hang in the balance, seemingly dependent on the whims of liberal judges and leftist pressure groups who want to remake the Scouts in their image. The outcome may be determined by

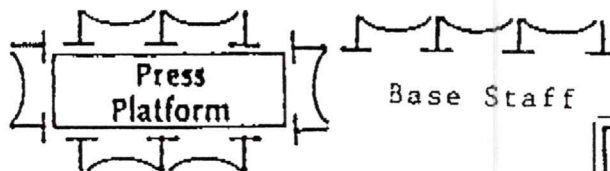
whether the public voices its support for the organization's traditional values.

The Free American reported in April that the Scouts had won a victory when a federal judge ruled that they could continue to require belief in God as a condition of membership. But the attack on the Scouts is coming on various levels of the judicial system.

The California case involved a state civil rights law which the judge said could be used to force the admittance of atheists and agnostics into the organization. The "logic" of such a position means that a private organization like the Scouts can't ground itself in religious values and can't set its own standards of conduct.★

VISIT OF THE VICE PRESIDENT
TO
SACRAMENTO, CALIFORNIA
TUESDAY, JUNE 23, 1992

EVENT: ARRIVAL AT MATHER AIR FORCE BASE



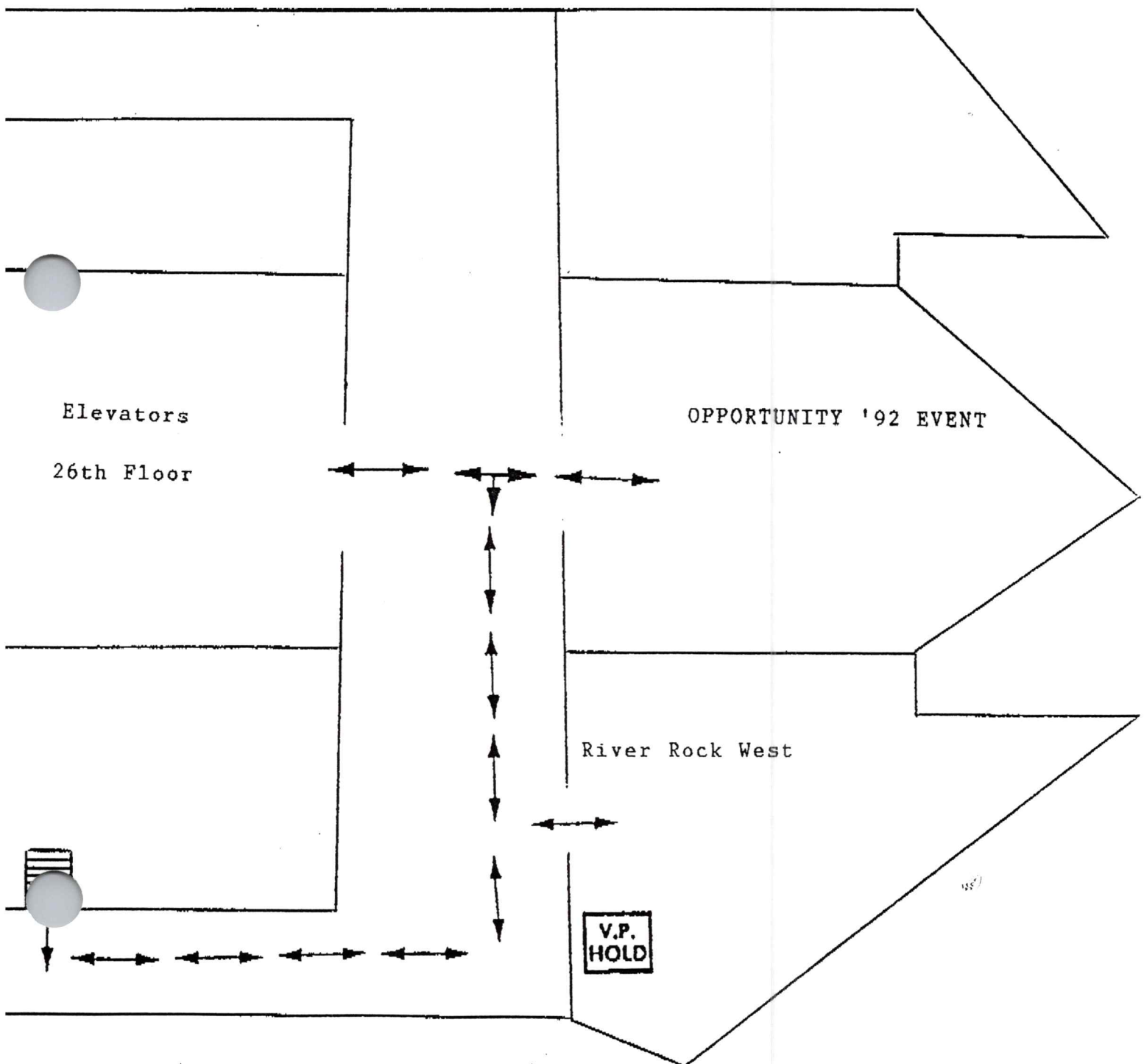
V.P.
HOLD

Distinguished
Visitors' Lounge

VISIT OF THE VICE PRESIDENT
TO
SACRAMENTO, CALIFORNIA

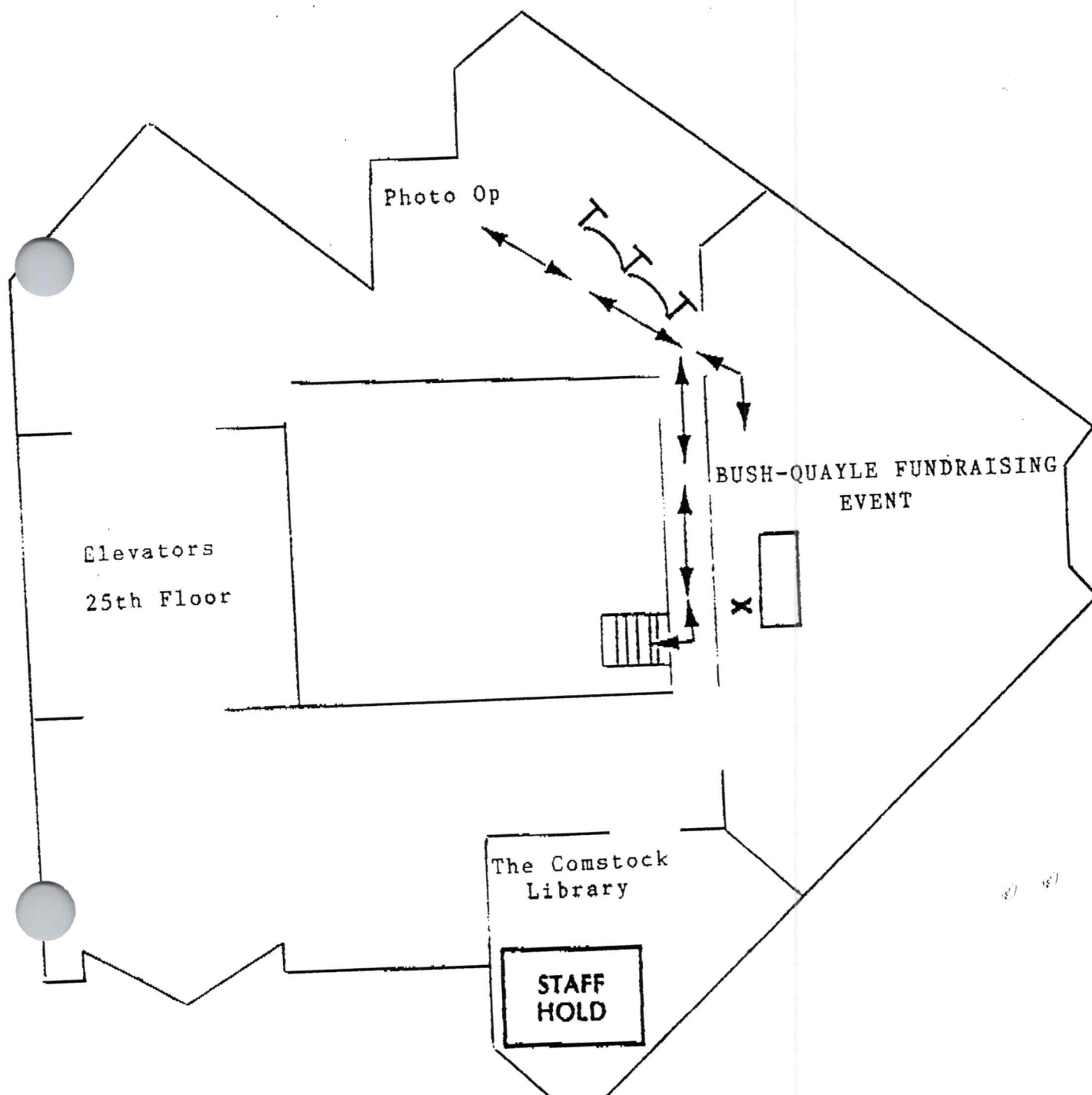
TUESDAY, JUNE, 23, 1992

EVENT: OPPORTUNITY '92 MEETING



VISIT OF THE VICE PRESIDENT
TO
SACRAMENTO, CALIFORNIA
TUESDAY, JUNE 23, 1992

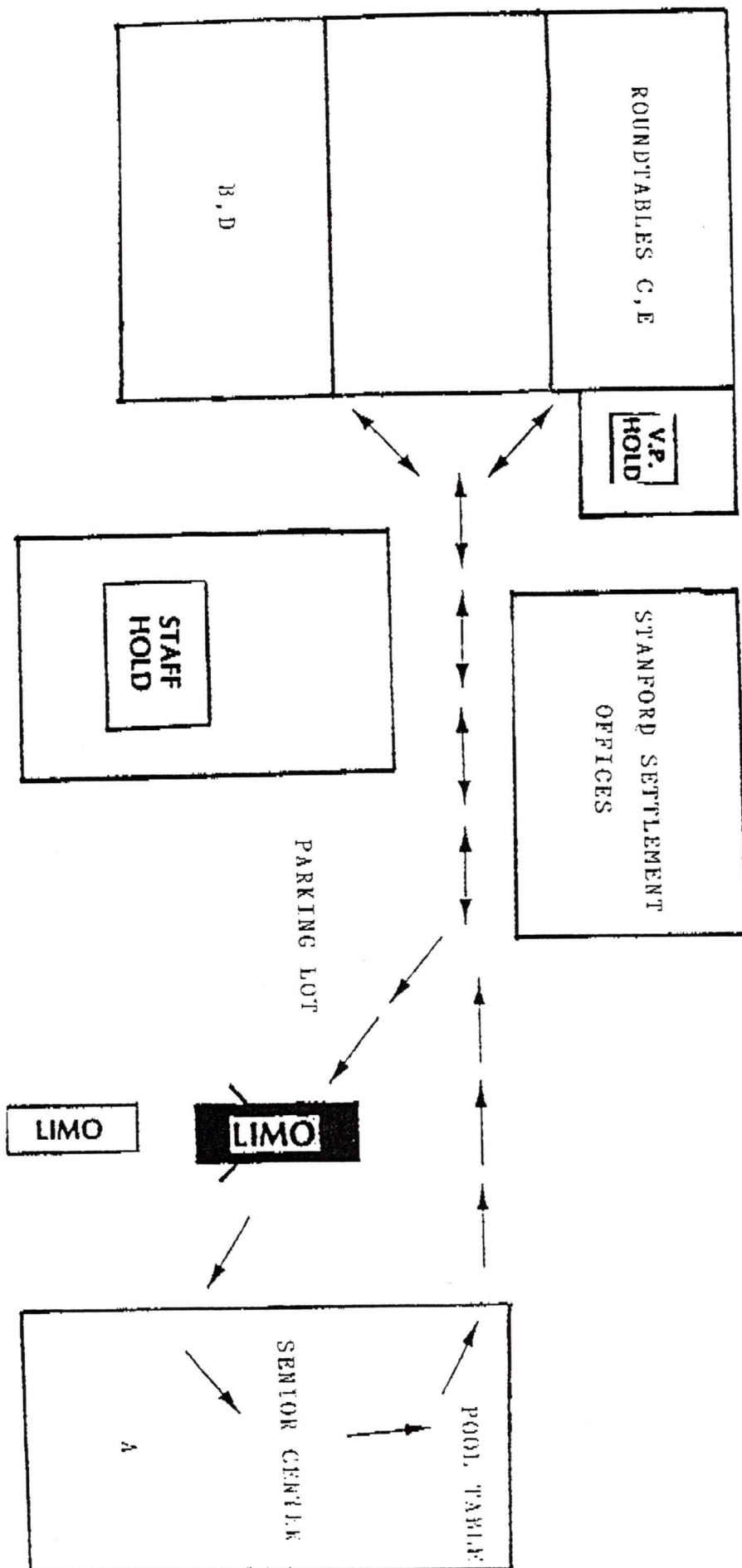
EVENT: BUSH-QUAYLE '92 FUNDRAISING LUNCHEON



VISIT OF THE VICE PRESIDENT
TO
SACRAMENTO, CALIFORNIA

TUESDAY, JUNE 23, 1992

- A -- TOUR SENIOR CENTER
- B -- TOUR CHILDREN'S DAY CAMP
- C -- ROUNDTABLE W/ KIDS, PARENTS, and SENIOR CITIZENS
- D -- PRESS AVAILABILITY
- E -- PRINT ROUNDTABLE





JUST
THE
FAX



OFFICE OF RESIDENT INITIATIVES

FAX TRANSMISSION

DATE: _____

TIME: _____

NUMBER OF PAGES (including this page): _____

TO: _____

Dave Judae

FROM: _____

*DAVID Caprara*U.S. Department of HUDResident Initiatives

FAX NO. _____

PHONE # _____

(202) 708-0690 FTS 458-0690

INFORMATION SHEET - HOPE PLANNING GRANT**PUEBLO DEL RIO & PUEBLO DEL RIO EXTENSION**

1801 East 53rd Street
Los Angeles, California 90058

Number of units: 660

Year built: 1942 & Extension in 1955

Resident Council: Pueblo Del Rio Resident Council; Loma White, President. *

Sponsor: Concerned Citizens of South Central Los Angeles
P.O. Box 11337 - 4111 S. Central Ave., Suite 101
Los Angeles, California 90011
Juanita Tate, Executive Director
(213) 231-9371

Concerned Citizens of South Central Los Angeles (CCSCLA) is a non profit community based organization working for social change and economic justice within the South Central Community.

CCSCLA feels that it is imperative to provide the information and training necessary to enable individuals to make the transition from rental housing to home ownership. While CCSCLA organizes tenant associations and operates first time home-buyers programs in all its developments, it is going to use this HOPE I planning grant to work with the Resident Council of Pueblo del Rio. The Pueblo Del Rio development is in desperate need of structural rehabilitation, basic social services and youth programs.

Mission: The purpose of CCSCLA shall be the fostering of interest among its members and community in social, economic and environmental conditions and growth in their community. Additionally, to assist in the development of low income housing in Southern California communities by providing technical and other assistance to non-profit housing development corporations.

Utilizing the principles of self help and empowerment, CCSCLA seeks to organize and train residents to address issues such as employment, affordable housing, decent education, clean environment and other quality of life issues.

Development Experience:

CCSCLA has demonstrated experience in the field of real estate development. They are currently developing a \$5.5 Million 40 unit affordable housing development, Roberta Stephens Villas I & II, on the corner of 27th and Central Avenue. CCSCLA has also secured land, pre-development and permanent financing from the City of Los Angeles and construction financing from Bank of America for an additional 18 units with commercial space for a printing shop-job training center as well as for a new office for CCSCLA. This \$3 Million 18 unit mixed use development, One Wilkins Place, will be located on 47th Street and Central Avenue and is scheduled to start construction in August of 1992. CCSCLA has also secured pre-development and acquisition financing from the Community Redevelopment Agency and construction financing from Bank of America for a 45 unit affordable housing development to be located on 53rd and Central. This development, Central Avenue Village Square, will provide commercial space for the South Central Community Development Federal Credit Union and an after school Nanny and Study Buddy Program and will cost approximately \$6.7 Million to development. Both developments are receiving permanent financing from American Savings Bank.

Supporters: The Oil Processing Company, Bank of America, New African People's Organization, The Black Employees Association, Day Light Transport Company, 24 different Block Clubs and Communities for accountable Reinvestment.

Grants and operational support for the 1992 fiscal year has been contributed by the following institutions:
The Los Angeles Collaborative, The Center for Community Change, The Charles Stewart Mott Foundation, The James Irvine Foundation, Self-Development of People, Presbyterian Church, National Hunger Fund, Rollins Trucking/Environmental Company, Browning Ferris Industries, The California Community Foundation, Oil Processing Company, Liberty Hill Foundation, Claretian Foundation, Nor-Al Memorial Fund/Tides Foundation.

Political Supporters:

1. Rita Walters, Councilmember; City Council of the City of Los Angeles.
2. Gary Squier, General Manager on behalf of the City of Los Angeles.
3. Maxine Waters, Member of Congress
4. Dunbar Economic Development Corporation
5. Vermont Slauson Economic Development Corporation

6. Ward Economic Development Corporation
7. California Mutual Housing Association
8. Community Development Department Youth and Employment Services Division; City of Los Angeles

Program: The design of the program will focus on stabilizing the spending and saving behavior of low income individuals in order to build their capacity to sustain the financial responsibility of home ownership. It will also include workshops on tenant management, credit enhancement, money management, job placement, leadership training, cooperative ownership as well as other topics generated by the participants of the program. These economic development strategy programs are intended to strengthen the financial self-sufficiency of potential homebuyers.

Because of its expertise in this area, the California Mutual Housing Association (CMHA) will be providing a valuable resource of technical assistance and support for this program. CMHA has committed to designing and teaching workshops in conjunction with CCSCLA on the responsibilities of homeownership and the strategies for cooperative ownership.

CCSCLA will also use the planning grant to conduct a study to determine the feasibility of a homeownership program within its service area making concerted efforts to work with the residents of Pueblo del Rio. The results of this study will determine whether or not CCSCLA, in conjunction with the Resident Council of Pueblo del Rio and other community service organizations will submit an implementation grant the following year.

Specific Component uses of the HOPE I planning grant

1. Formation of a Resident Management Corporation with members of the resident management team to be trained in the day to day operations of a multi-unit ownership development. They will also be taught property management; how to develop conditions, covenants and restrictions; and how to address the issues and concerns of the resident council.
2. Training and technical assistance in the areas of economic development for the residents in the areas of economic development, job creation and entrepreneurship. A job referral and preparation program will be developed for the residents in conjunction with local City agencies and other job placement organizations.

Residents will be taught to identify and develop entrepreneurial ventures that can be operated from the resources of the residents and that can serve as a service and benefit to the community. Special programs will be developed for youth job training and development.

3. A feasibility study for a home ownership program will be developed for Pueblo Del Rio. Residents will work with the staff of Concerned Citizens, their lead architect and planning consultants and the City of Los Angeles, Housing Production Department (employees of whom are all providing pro-bono in-kind services) to develop the feasibility study.
4. The residents of Pueblo Del Rio will work with the staff of CCSCLA to develop an economic development and strategic plan.
5. Along with the homeownership feasibility study, there will be an in-depth analysis of the structure of Pueblo Del Rio to determine the safety, desirability and remodeling needs of the development.
6. Residents will be provided family planning and counseling and counseling for alcohol and drug abuse along with rehabilitation.
7. A youth services program will be developed to address youth related programs and to develop positive outlets.
8. Residents will develop a community based security program which will include self-defense training and conflict avoidance training.
9. Providing feasibility shows it viable, residents of Pueblo Del Rio will work with the staff of CCSCLA to develop an implementation grant application for their homeownership program.

Ethnic Mix: Latino 49%, African American 31%, Asian American 18%, Caucasian American 2%.

LOS ANGELES, CALIFORNIA**Mayor:****City Drug Coordinator:****Chief of Police:****Sheriff, Los Angeles County:****U.S. Senators:****U.S. Representatives:****Tom Bradley (D)****Rochelle Ventura****Daryl Gates****Sherman Block****Alan Cranston (D)****John Seymour (R)****Anthony C. Beilenson (D)****Henry A. Waxman (D)****Edward R. Roybal (D)****Howard L. Berman (D)****Mel Levine (D)****Maxine Waters (D)****Heads up**

- o Los Angeles is one of sixteen cities chosen to participate in the Weed and Seed Program coordinated by the Department of Justice. The city will receive a grant for \$500,000 in Fiscal Year 1992 and, pending congressional approval, another \$500,000 in Fiscal Year 1993

Overview

- o The City of Los Angeles, with an area of 464.7 square miles, is the second largest city in the Nation. Its population is estimated to be 3.5 million. Caucasians make up 51 percent of the population, while Hispanics account for 27.5 percent, Blacks for 17 percent, and Asians for 6.5 percent.
- o Crack cocaine is the most widely used drug and one of the most inexpensive in Los Angeles. Crack can be purchased for approximately \$5 to \$10.
- o Due to the size and density of the population, Los Angeles is now the center for drug importation and the number one transshipment point for the remainder of the country.
- o The Los Angeles Police Department has a total of 8,456 sworn officers and 2,709 civilian employees. In 1991, there were 15,239 narcotics arrests and 4,276 asset seizures. Crack cocaine accounts for 50 percent of all drug arrests.
- o Los Angeles has the third highest crime rate in the country with 52,832 violent crimes reported in 1991. Los Angeles County also had the second highest rate of firearm homicides among young black males (aged 15 to 19), with 226 per 100,000 in 1991.

- o In 1990, Los Angeles County created the Los Angeles County Unified Task Force, (LATF). The LATF's responsibilities include: identifying major drug traffickers who use Los Angeles County as a base for their illicit narcotic trafficking; arresting and convicting high level drug traffickers; and seizing assets derived through drug trafficking. The Task Force consists of representatives from the Los Angeles Police Department, the Los Angeles County Sheriff's Department, and the Drug Enforcement Agency.
- o The Drug Enforcement Administration has labeled Los Angeles the "Cocaine Consumption Capitol" of the country.
- o Police officials believe that the two powerful L.A. gangs, the Crips and Bloods, are involved in the distribution of drugs nationwide.
- o Los Angeles was designated as a "High Intensity Drug Trafficking Area" by the Federal Government in 1989.
- o There are approximately 15,000 reported cases of drug exposed infants born in Los Angeles annually.
- o From 1981 through 1991, there were 14,114 reported cases of AIDS in Los Angeles. Approximately 5 percent were confirmed heterosexual IV drug users and 7 percent were confirmed homosexual or bisexual IV drug users.
- o According to Drug Use Forecasting Data for the first quarter of 1991, the percentage of booked arrestees in Los Angeles testing positive for any illicit drug was 62% for adult males, 76% for adult females, and 38% for juvenile males.
- o According to data from the Drug Use Forecasting (DUF) Program, 27% of Los Angeles' juvenile male arrestees tested positive for use of any drug, ranking the city third among nine cities surveyed. Overall, 62% of male arrestees (10th of 24 cities), and 77% of female arrestees (3rd of 21 cities) tested positive for use of any drug.
- o According to the Drug Abuse Warning Network (DAWN), which monitors hospital emergency rooms, total drug abuse episodes in Los Angeles decreased 4% during the first 3 quarters of 1991 compared with the same time period of 1990. Also during this time, heroin mentions **declined 36%**, while cocaine mentions **increased 13%**.
- o In order to coordinate anti-drug efforts in Los Angeles County, the Master Plan to Address Alcohol and Other Drug Problems in the Los Angeles Region is being developed. This plan will bring together community representatives and individual citizens to develop substance abuse plans oriented toward the community. The County Plan is expected to be completed in June 1992.

Demographics

Population (1990):

3.5 million

Criminal Justice:**Murder:**

Offenses per 100,000 population (1991):

29

% change 1990 to 1991:

+4%

National % change 1990 to 1991, cities with over 1 million:

+4%

Violent Crime:

Offenses per 100,000 population (1991):

2568

% change 1990 to 1991:

+7%

National % change 1990 to 1991, cities with over 1 million:

+4%

Property Crime:

Offenses per 100,000 population (1991):

7324

% change 1990 to 1991:

+8%

National % change 1990 to 1991, cities with over 1 million:

-2%

Jail:

Per capita correctional spending (1991):

\$2.78

Treatment:

IV Drug Abuse Client Admissions:

8,621

Per Capita Drug Treatment Expenditures:

\$2.32

Federal Drug Grants to California (in millions of dollars)

Agency	FY 89	FY 90	FY 91	FY 92	FY 93*	Percent Change FY89-93
Justice	\$10.8	\$ 39.7	\$ 43.2	\$ 44.0	\$ 43.0	298%
HHS	\$48.3	\$ 85.0	\$ 90.7	\$111.8	\$115.0	138%
Education	\$30.0	\$ 45.8	\$ 52.8	\$ 54.5	\$ 54.5	82%
TOTAL	\$89.1	\$170.5	\$186.6	\$210.4	\$212.6	139%**

* 1993 data are preliminary estimates based on the President's budget request.

** Totals may not add up due to rounding of block grant figures.

Select Federal Drug Grants to Los Angeles County**Department of Housing and Urban Development****Drug Elimination Grant**

Los Angeles County Housing Authority

FY 1991 -- \$1,340,400

VISIT OF THE VICE PRESIDENT

TO

SAN DIEGO, CALIFORNIA

JUNE 22, 1992

EVENT: WEED AND SEED ROUNDTABLE
SEATING DIAGRAM

5/30/

Rosalyn Sharp-Harris
San Diego Urban League
Parent

Norman Stamper
Exec. Asst. Chief of Police

• Judith Johnson-Barada
Nu-Way Youth Center

• George Stevens
Councilman, District 4

• Maria Garcia
Principal, Baker Elementary

• Henry Sparks
Volunteer/ex-Client of Nu-Way (18 yrs.)

X THE VICE PRESIDENT

• Frank Shaw
(15yrs.) Client

• Evelyn Shaw
Grandmother/Brought
Grandson into program

• Magdelane Angeline Rosete
High School Student, Nu-Way Client

• Rev. Henry Rodriguez
Volunteer

• Sgt. Dale Shockley
Neighborhood Policing Team

• Rhonda Hunt-Phillips
US Navy, Mentor/Volunteer

Diane Moss
Children Having Children, Inc.

REV MacNEAL
Elder Roy Dixon
Minister, Youth Employment Opportunitie

Dr. Lang
Carol Edurija Tapia
Mother of Jose

gates Jose Victor Torres
Former Gang Member/Referred from
Probation/With Mother (18yrs.)

Edurija
Tapia Doris Green
Director, Nu-Way

Jose Victor
Torres William Braniff
US Attorney

Doris Monica Lizarra
(17yrs.) Client/Accepted to College

BRANIFF Glenda Gates
Community Aide Organizer/Parent

Lizarra Howard Carey
Neighborhood House Association

Debra Deane
Journalist, Volunteer

Digger Phelps

Congressman Bill Lowery

• Dicie Rose
Law Enforcement Cmte. Coordinator

• William Barr
Attorney General

94 west
to 15N
805 N

Brett
Whitney

8W

Hotel Circle off Ramp



OFFICE OF THE VICE PRESIDENT
WASHINGTON

BRIEFING MEMORANDUM FOR THE VICE PRESIDENT
VISIT TO SAN DIEGO WEED AND SEED SITE

Date: June 22, 1992

Time: 11:00 - 11:50 a.m.

Location: Nu-Way Youth Center
San Diego, California

From: Dave Juday 

I. PURPOSE

Visit a "Weed and Seed" project to check on the progress and to highlight the Administration's approach to fostering safer neighborhoods.

II. BACKGROUND

The "weeding" of a neighborhood is intensive law enforcement efforts to weed out the criminal element -- especially drug dealers and career criminals. "Seeding" involves coordinating an intensive social service effort in the community with the law enforcement. The President has requested of Congress \$500 million for the Weed and Seed program for FY '93.

On Wednesday, June 17, in the conference committee on the 1992 Dire Supplemental Appropriations, an additional \$250 million for the Weed and Seed program for FY '92 from the Senate version of the supplemental was dropped. The Administration did not support the \$250 million add-on for FY 92, but instead is working to fully fund the President's request for \$500 for FY 1993.

There are three Weed and Seed sites in California -- in addition to San Diego, there is a program in Santa Anna in Orange County, and Los Angeles was designated by the President to be the most recent (20th) Weed and Seed site in the nation. Sacramento is interested in implementing a Weed and Seed program, as is Fresno.

Target Neighborhood

The target area is generally known as Southcrest. The area's population is about 14,000 -- about 54% Black; 33% Hispanic; and about 13 percent white and Asian. The violent crime rate is among the highest in the city. The number of Crimes committed in the area is approximately 225 percent times greater than the city-wide average.

The source of the crime is mainly illegal aliens from Mexico who are starting to replace the gangs as the drug distribution mechanism.

Border Patrol agents have seized 6,400 pound of cocaine so far this year compared to 682 pounds of cocaine last year -- a 950 percent increase. Agents have also seized 22,500 pounds of marijuana this year compared to 8,500 last year -- a 250 percent increase.

There is gang activity in the area -- four gangs dominate in the target area: two hispanic, gangs Shelton Gamma and Shelltown 38th Street; and two Black gangs Skyline Piru's and 59 Brims. Asian street gangs have started to increase their presence. According to police, the Asian gangs are much more difficult to infiltrate and are more heavily armed and have a longer history of criminal activity dating back to their homelands. In the San Diego area, other gangs are involved in cocaine distribution, including the Piru gang, the Crips, and the Marielitos, a Cuban gang, who took their name from the Mariel boatlift incident. Anti-gang activity by the San Diego Police Department, coordinated with the US Attorney, DEA, and FBI, and the State has netted the prosecution of more than 320 gang members and associates.

The Federal Investment In San Diego Weed and Seed

The total budget for Weed and Seed activities in San Diego has been \$613,000.

Enforcement/Suppression, or weeding, programs have totaled \$425,500. Seeding programs such as youth recreational activities, neighborhood restoration, graffiti removal, litter clean-up, etc. has totaled \$93,750. Community policing programs have totaled \$93,750. (Because of the dollar figures going to police activities, some Weed and Seed critics have argued that too much is spent on Weed and not enough on Seed. Community policing, however, can definitely be considered a Seed program. Police work with the community, develop mentor programs for kids, and hold seminars to answer questions and provide safety instruction and information.)

Nu-Way Youth Services

Nu-Way Youth Services is a part of the Neighborhood House Association. Neighborhood House Association is a multi-service agency that works in and around the target Weed and Seed area in San Diego. Nu-Way is one of the many activities and provides diversion support services to area at-risk youth ages 5-17. These services are provided as an alternative to formal processing through juvenile courts. Referrals are accepted from law enforcement, schools, churches, and families, as well as from the local community welfare agencies. Nu-Way serves about 1,100 children and families annually.

The Services provided by Nu-Way include individual and group and family counseling, gang and drug alternative programs and community education programs, employment training and placement for kids aged 14-21, community service projects, youth day care center, and food and clothing assistance.

III. PARTICIPANTS

The Honorable William Barr, Attorney General
William Braniff, U.S. Attorney
Howard Carey, President, CEO, Neighborhood House Association
Norman Stamper, Assistant Chief of Police, SDPD
Sgt. Dale Shockley, Neighborhood Policing Team, SDPD,
The Honorable George Stevens, City Council (D)

IV. SEQUENCE OF EVENTS

Upon arrival THE VICE PRESIDENT will be greeted by a group of children, after the greeting a drill team will perform. At the conclusion of the drill team performance, THE VICE PRESIDENT will proceed to a hot-dog stand where 200 children will be eating. After 10 minutes THE VICE PRESIDENT will proceed to roundtable discussion.

V. PRESS PLAN

Tour -- open press
Meeting -- beginning only

VI. FOLLOW-UP

Photographs and correspondence

TALKING POINTS FOR THE VICE PRESIDENT
VISIT TO NU-WAY YOUTH SERVICES

- o It's good to be here in Sunny Southern California, ...
- o This is the second Weed and Seed community that I've visited. I'd like to hear from you how you think things are going, ...
- o In Trenton, I had a chance to talk to some folks about Weed and Seed there, and the report back was "A-plus"
- o The President and I are committed to Weed and Seed -- we're spending about 12 million this year, and have requested Congress to budget \$500 million next year.
- o Weed and Seed is a partnership. Federal government and local government. Public sector and private sector. Community and Police -- all coming together to take back the streets.
- o Washington can help -- and we're committed to this program -
- but the real answers are here in the community.
- o The real answers to taking back the streets are each of you who works for each of those kids I met earlier.
- o Thank you for your work -- keep it up.
- o I'd like to hear your perspectives on what's going on with Weed and Seed here.

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
02. List	Re: Attendees at Nu-Way Youth Center event; Personally Identifiable Information redacted. (5 pp.)	n.d.	(b)(6)	

Collection:

Record Group: Quayle Vice Presidential Records
Office: Deputy Chief of Staff's Office
Series: Porter, Richard, Files
Subseries: Subject Files
WHORM Cat.:
File Location: California June 22-24, 1992 [3]

Date Closed:	8/18/2025	OA/ID Number:	21804-020c
FOIA/SYS Case #:	2025-0878-F	Appeal Case #:	
Re-review Case #:		Appeal Disposition:	
P-2/P-5 Review Case #:		Disposition Date:	
AR Case #:		MR Case #:	
AR Disposition:		MR Disposition:	
AR Disposition Date:		MR Disposition Date:	

RESTRICTION CODES

Freedom of Information Act (FOIA) - [5 U.S.C. 552(b)]

(b)(1) National security classified information
(b)(2) Release would disclose internal personnel rules and practices of an agency
(b)(3) Release would violate a Federal statute
(b)(4) Release would disclose trade secrets or confidential or financial information
(b)(6) Release would constitute a clearly unwarranted invasion of personal privacy
(b)(7) Release would disclose information compiled for law enforcement purposes
(b)(8) Release would disclose information concerning the regulation of financial institutions
(b)(9) Release would disclose geological or geophysical information concerning wells

Deed of Gift Restrictions

C(1) Closed by Executive Order 13526, governing access to national security information
C(2) Closed by statute or by the agency which originated the information
C(3) Closed in accordance with restrictions contained in donor's deed of gift [formerly listed as only C]
PRM. Removed as a personal record misfile

Presidential Records Act - [44 U.S.C. 2204(a)]

P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]

*Nu-Way Youth Center
San Diego, CA
6/22/92*

William Braniff
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*Dicie Rose
(619) 557-6345*

Dicie F. Rose
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DOB:
SSN:

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(619) 297-6368

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*Will not be present at round table discussion.

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(619)
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DOB: (b) (6)
SSN: (b) (6)

Elder Roy Dixon
unconfirmed

Rev. Wells
Mt. Erie Baptist Church
unconfirmed

More information will be faxed when it becomes available. Thank you.

FACSIMILE TRANSMITTALNumber of pages: 5
(excluding cover sheet)DATE: _____
TIME: _____

TO:	Name & Position: <i>Kathy</i>	Person's FTS\Comm. Phone Number:
	Agency, Division & Unit:	Fax Machine FTS\Comm. Number:
	Address (Include room number)	Fax Machine Verification Number:
FROM:	Name & Position: <i>Dicie Rose</i> <i>LECC</i>	Sender's FTS Phone Number:
	Agency, Division & Unit: United States Attorney's Office Southern District of California 940 Front Street, Room 5-N-19 San Diego, California 92189-0150	Faxed From: FTS 895-5551\Comm. (619) 557-5551

SPECIAL INSTRUCTIONS:

Al Villabos - D
Cal.

Brian McKay - D
Las Vegas

Lameli Kinder D
California

Ron Cedillos

VP Mailing List

Rev. Ron Prinzing
First Family Church
8434 S. Greenleaf
Whittier, Ca 90602

- pro family message imp
- fan of VP
- attended Bush - Quayle
'92 Reception 6/22

~~Asklepios~~

Georg J. Hopf
Vice President

Asklepios Hospital Corp.

249 E. Ocean Blvd Suite 600
Long Beach, Ca. 90802

FAX ³¹⁰ 491 5755

PH. ³¹⁰ 437 7717

- health care
- for profit hospital
- attended (same as above)

James W. Young
Chief Operating Officer

Asklepios Hospital Corp.

249 E. Ocean Blvd, Suite 600
Long Beach, Calif 90802

FAX ³¹⁰ 491-5755

PH. 310 437 7717

same as above.

X
Dr. Carl F. Davis
Chairman

Republican Party of Los Angeles County

511 Mission St.

South Pasadena, Cal 91030

FAX 818 441 5805

PH. 818 441-5800

- 1.3 million registered
Republican in the Core
- Party in debt approx
- Organization needs to
rebuild
- Impressed with V.P.
- 8th largest Congress
delegation in U.S.
- College prof -
- Prison ministry

VP Mailing List (Cont.)

D
X

John (Jack) C. Flanigan
Co-Chairman - Bush/Quayle
State of California
17702 Cowan St. Suite 106
Irvine, Calif 92714
FAX 714 261 2493
PH 714 261 2494

- Former Reagan, Bush Finance Ch.
- Major money raiser in Calif
- Helped with June 22-23 Calif so
- Likes VP - is willing to help now and in future.
- Will work future V.P. Calif orgs
- Will identify other financial no

X

Jack B. Ford
619-944 7848
California Info place

- Son of Pres. Ford
- Met and likes V.P. - offered help.
- Commercial real estate / shopping centers

Gerald E. Ramirez
President
Federal Data Systems, Inc.
6151 W. Century Blvd. -
Suite 302

- Supporter of B/G - attended 6/22 reception.
- very anti Perot
- impressed with V.P.

Los Angeles, Calif 90045
FAX 213-410 6879
PH 213 410 6879

Derry N. Kamilos
FIAS Development, Inc.
Chief Financial Officer
7700 College Town Drive, Suite 113
Sacramento, Ca. 95826
FAX 916-383-3207
PH 916 383-2535

- he, with 3 of his associates at 6/23 B/G '92 luncheon
- major concern - availability of capital
- real estate / commercial development
- Tom Kyhos will follow-up on their concerns

V.P. Mailing List (cont)

Coy Pettyjohn
Candidate of Congress
District 1
4715 W. Charleston Ave
Las Vegas, NV. 89102
FAX 702 259 0954
PH 702 259 8683

- former Major General A.F.
- currently 1st term in Nevada Assembly.
- pro BQ -.
- met with DQ on AF 2 Sacramento to Las Vegas
- attended 6/23 BQ reception

D

* Edwina M. Prior
Nevada Chairman
Bush/Quayle '92
P.O. Box 40938
Reno, NV 89504
PH 826-4459 825-BUSH

- major fund raiser - organizer
- highly respected by GOP state leadership
- will help VP on future trips - would like VP to visit No. Nevada (Reno)

Barbara ~~L. Helms~~ Smith Campbell
Comptroller
Robert L Helms Construction and
Development Co.

- friend of Dan Evans
- attended 6/24 breakfast
- wants to help V.P.

P.O. Drawer 608
790 East Lincoln Way
Sparks, Nevada 89431
PH 359 1720

Steven O. Kwon
President
GKG Builders and
General Contractors
4970 Arville Street
Suite 108
Las Vegas, NV 89118
FAX 702 367-1281
PH 702 367 4810

- organized Korean Chamber of Commerce / Las Vegas.
- born in Korea - educated in U.S.
- strong supporter of G. Bush
- wants to be helpful to V.P.
- attended 6/23 breakfast



OFFICE OF THE VICE PRESIDENT
WASHINGTON

June 22, 1992

BRIEFING MEMORANDUM FOR THE VICE PRESIDENT

FROM: DAVE JUDAY
SUBJECT: FEDERAL TASK FORCE ACTIVITIES IN LOS ANGELES

Total federal aid to Los Angeles is expected to exceed \$1.2 billion.

In the six weeks since the opening of the federal Disaster Application Centers (DAC's), more than \$56 million in Presidential Disaster Funds have been made available to local governments and individuals affected by the riots.

In total, 12 DAC's opening in LA -- seven of these opened within one week of the riots. They are staffed by multi-lingual personnel. They will remain open until July 15, 1992.

Some of the programs funded include:

- * JTPA -- \$12 million
- * HOPE grants -- \$1.7 million for seven grants
- * Weed and Seed -- \$1 million
- * HUD Section 8 vouchers -- 600 additional vouchers for low-income people to rent privately owned housing were approved for LA. That represents about \$29 million).
- * USDA has provided \$2.3 million worth of additional food to food banks and shelters
- * WIC -- an additional 16,000 people were served
- * SBA -- has process \$33 million in SBA loans
- * Commerce -- \$3 million to the "Rebuild LA" effort

The Federal Task Force, chaired by David Kearns, Deputy Secretary of Education, and Al DelliBovi, Deputy Secretary of HUD, will reconvene in LA later during the week you are there. The Task Force will compile a report of it's activities and accomplishments to submit to the President on Friday.

Also in LA this week: Secretary Martin and AG Barr



OFFICE OF THE VICE PRESIDENT
WASHINGTON

June 22, 1992

BRIEFING MEMORANDUM FOR THE VICE PRESIDENT

FROM: DAVE JUDAY *[Signature]*
SUBJECT: BACKGROUND INFORMATION FOR CALIFORNIA

o The California **unemployment rate** is 8.7 percent; the national unemployment rate is 7.5 percent (both for May). California is in its 23rd month of **recession** and has lost 690,000 jobs during that period -- 5.4 percent of the workforce.

State and Local Issues

o **California's fiscal year ends on June 30, 1992; a \$10 billion deficit is projected.** The budget is still in deficit though last year Governor Wilson increased taxes by \$7 billion, and cut spending by the same amount in an attempt to close the \$14 billion deficit faced at that time. Currently, a 15 percent across-the-board cut in state programs is being considered to address the budget shortfall. The June 15 Constitutional deadline for legislative action on the budget has passed. On June 10 the Governor and the leaders in the legislature agreed to a \$4.1 billion cut in spending -- with more than half coming from health and welfare spending programs.

o Governor Wilson has turned in an estimated one million signatures to **qualify his "Taxpayer Protection Act" welfare reform proposal for the November general election ballot.** The petition/signature drive has successfully undercut Democrat efforts to enact alternative reform proposals.

o Assembly Speaker Willie Brown and State Senator Diane Watson (D-LA) have introduced legislation that would establish a **"clean needle and syringe exchange"** pilot project. The bills have passed their respective houses but Governor Wilson has not indicated his position on these bills. Members of the San Diego chapter of ACT-UP (AIDS Coalition To Unleash Power), a militant homosexual rights advocacy group, currently exchanges needles despite arrest threats from the San Diego police.

o On Saturday, June 7, 35 people were injured, and three arrested, when **police and gang members clashed in the Jordan Downs public housing project in LA.** Jordan Downs was venue to a "peace barbeque" picnic hosted by gang members to help ease tensions after the riots. Secretary Kemp visited Jordan Downs the next Saturday (6/13) for a Youth Entrepreneurship Summit.

o There is a plan in the state Assembly to **divide California into three states** -- it is primarily a populist movement in Northern California, and has little chance of passing the legislature, which it must do before it could be put on the ballot for a referendum . However, during the primaries the question -- non-binding, of course -- was on the ballots in 31 Northern counties -- and it passed in 27 of those counties.

Federal Issues

INFORMATION ON FEDERAL INVOLVEMENT IN LOS ANGELES IS UNDER SEPARATE COVER

o Due to six years of drought, more than **15 million Californians are on water rationing**; both urban and agriculture users, on average state wide, received 50 percent or less of their water deliveries from State and federal projects in 1991. The President signed (March 5) the Reclamation States Emergency Drought Relief Act **authorizing Secretary Lujan to release 1 million acre-feet of water in California.**

o Governor Wilson has requested that the federal government **turn over the Central Valley Irrigation Project to the state** -- Secretary Lujan has stated his support for this proposal. negotiations are ongoing -- public comments will be invited once the framework agreement has been established.

o **The Los Angeles area smog problem** is so severe (violations of the ozone standard occurs 150 days each year, compared to 20 days in New York or Chicago), that attainment of the Ozone will required extraordinary pollution reductions. As a result of the high pollution levels, rapid growth and adverse meteorology of the Los Angeles area, attainment of the ozone standards will eventually require much cleaner fuels and vehicles than mandated under the **Clean Air Act Amendments**, as well as severe restrictions on industrial emissions and reformulation of many commercial and consumer products. Since attainment in Los Angeles is infeasible without cars that are virtually emission-free, the State of California is mandating progressive delivery of cleaner vehicles and fuels, with introduction of ultra-clean cars and trucks by the end of the century.

o On May 1, 1992, the Department of the Interior (Mineral Management Service) announced its proposed final **Outer Continental Shelf (OCS) leasing program** for the 1992-97 leasing cycle. The program does not include any areas (blocks) for leasing off the California coast; the program further does not address when -- if at all -- any blocks off California may be included in future planning cycles. This program differs from the February 1991 announcement that included 87 blocks off California as "potentially available." Governor Wilson recommended that those blocks be removed.

Integrated Plan For The U.S./Mexico Border Environment
Major concern to San Diegans. At their November 1990, meeting in Monterrey, Mexico, Presidents Bush and Salinas directed their environmental agencies to produce a comprehensive, integrated plan to improve cooperation in resolving border environmental problems. Though the plan will proceed irrespective of the Free Trade Agreement, both countries see the border plan as a mechanism to respond to concerns which may arise in connection with economic growth that might follow an agreement. The plan identifies and sets priorities for specific cooperative actions, which both countries can implement, in certain areas of the U.S./Mexico border. Both countries have agreed on three specific themes for the integrated plan: 1) air and water quality problems (e.g., municipal wastewater and drinking water problems) which focus on specific geographic areas and require joint solutions; 2) multi-media control of industrial pollutant sources through government regulations and private initiatives; and 3) hazardous and municipal waste problems which must be addressed jointly. Both countries agreed to continue work on the development of emergency response plans for border communities and on the process and time schedule for the plan's development and outline. The first plan was released on February 25, 1992. The President's FY93 budget contains \$241 million for border environmental activities.

o A two-mile stretch of San Diego beaches north of the international border has been quarantined since the early 1980s because of high levels of bacterial contamination. In addition, the ecology of the Tijuana Estuary continues to suffer from sewage contamination. To correct the problem, the U.S. and Mexico have agreed to construct, by 1995, an international wastewater treatment plant in San Diego to treat sewage from the City of Tijuana. In October, 1991, a diversion structure that intercepts sewage flowing into the Tijuana River went into operation. The structure, built by the U.S. and Mexico, diverts sewage through an existing pipeline to San Diego's metropolitan sewage system for treatment and disposal. In an attempt to expedite the construction and operation of the interim diversion structure and respond to public concerns about the sewage problem, Governor Wilson declared a state of emergency in San Diego County on March 15, 1991. The State of California will provide funding to the City's cost of treating Tijuana sewage for one year. EPA has obligated \$42.4 million for planning and construction of the international wastewater treatment plant, and has received another \$49 million in the President's FY92 budget. Another \$65 million is proposed in the FY93 budget for the treatment plant.

o The San Diego Border Patrol sector is geographically the smallest border patrol sector in the country -- accounting for 66 miles of a 2,000 mile border with Mexico -- but it accounts for 48 percent of all illegal alien apprehensions. In 1991, the San Diego border patrol made more than 540,000 apprehensions of deportable aliens -- a 14 percent increase over 1990.

This year, the Border Patrol has made 323,000 apprehensions -- more than a 10 percent increase over the first six months of last year. Border Patrol agents have seized 6,400 pound of cocaine so far this year compared to 682 pounds of cocaine last year -- a 950 percent increase. Agents have also seized 22,500 pounds of marijuana this year compared to 8,500 last year -- a 250 percent increase.

o Border agents have been working to **repair and upgrade the border fence** near San Ysidro since 1989. Currently, about 40 Army reservists are working on the fence -- six miles remain to be fixed then the 14 mile smuggling corridor between Tijuana and San Diego will be sealed-off. Since the fence has been repaired attacks against Border Patrol agents have dropped 66 percent and crimes against illegal aliens has dropped as well. In 1990 nine homicides and three rapes took place along the border -- in 1991 there was one homicide.

o A major problem facing the county of Los Angeles is the overcrowding of the inmate population with **criminal aliens**. It is estimated that 20 percent of the inmate population in LA is foreign-born and at any given time more than 10 percent is deportable aliens. The INS continues to work with the area authorities -- last year 7,917 aliens were apprehended through the Los Angeles County Jail System.

Reform Agenda Issues -- State Facts

DRUGS AND CRIME: There are three "Weed and Seed" Cities in California -- San Diego and Santa Anna which are operation and Los Angeles which is proceeding. Sacramento and Fresno are interested in the "Weed and Seed" program.

o **Total drug grants to California** have increased 139 percent (from \$89.1 million to \$212.6 million proposed for FY 93) since 1989 President Bush established the Office of National Drug Control Policy. **The Department of Justice has awarded California a total of \$506 million** in the past five years for criminal justice and for victims programs. In the past three years, San Diego has received \$3 million and LA has received \$9.7 million.

EDUCATION: You met with Joe Alibrandi, Chairman of the Excellence Through Choice in Education League (EXCEL) on June 18. On June 25 it will be determined whether enough signatures were gather to place the EXCEL initiative on the ballot -- 620,000 are needed, and 900,000 were submitted. The EXCEL plan is a comprehensive voucher plan that provides \$2,500 to students allowing them to attend any lawfully operating school in California. Governor Wilson is still uncommitted on this initiative -- although he has stated he is for school choice.

CIVIL JUSTICE REFORM: Governor Wilson has placed "tort litigation and product liability reform" second on his list of eight issues to be addressed by the California Council on Competitiveness.

CALIFORNIA JTPA INFORMATION: 47 SDA's; total funding this year - \$310 million; total participants served last year - 168,493. State Job training Coordinating Council Chairwoman -- Barbara Pearson.

CALIFORNIA TRADE FACTS: California's exports in 1990 were 70 percent above the 1987 level. In 1990, California exported more than any other state in the U.S., shipping products to 196 export markets around the world. About 15 percent of all U.S. exports of goods in 1990 came from California. In 1990, California's top export market was Japan, which bought 18 percent of California's total exports. Following Japan were Canada and Mexico.

WETLANDS: Governor Wilson, who has pledged a "no net loss" of wetlands in California, has also communicated to President Bush his concern that the new delineation standards take into account California's unique seasonal and erratic precipitation patterns. California has 454,000 acres of wetlands.

ENDANGERED SPECIES: Including both plants and animals, 101 separate species are protected as "**endangered species**" in California -- by including further species that are candidates for protection the total number increases to 1,203.

o A proposed rule to list the **California Gnatcatcher** as an endangered species was published in September of 1991 -- the affected area is LA County south into Mexico. Public hearings were held in Anaheim and San Diego in February of this year. No final decision has been made by the Fish and Wildlife Service on this issue. Most of the gnat catcher habitat is on private lands and development activities would not be stopped, but they would have an obligation, if the gnatcatcher is listed, to ensure that any activities would not result in a destroying the species population.

o The **Winter Run Chinook Salmon**, which runs in the Sacramento River, is listed as a "**threatened species**" the National Marine Fisheries Service (Department of Commerce) is taking protective measures for the fish that concern water users from the Central Valley Water Project.

o The California-Nevada Chapter of the American Fisheries Society petitioned the federal government to list the **Delta Smelt** as an Endangered Species. A final rule is scheduled for October 3, 1992. All concerned agencies are exploring ways in which the need to list the smelt could be eliminated.

SCHEDULE: You have been to California 3 times in 1992, visiting nine different cities (SF, Fresno, Redding, Salinas, LA, SD, Orange County, Palm Springs, Sacramento). You have been to California 20 times since becoming VP.

STATISTICS: May durable goods orders will be released Wed. 24th

ADMINISTRATION'S RECORD ON VETERANS' HEALTH CARE PROGRAMS

The veteran's medical care system continues to proudly serve those veterans to whom we owe the most (the service-disabled), and those veterans who need us the most (the poor veterans).

This year VA will provide health care to over one million veteran patients in VA hospitals. Visits to VA outpatient clinics will almost reach 24 million.

As the debate continues on national health care reform, let us be clear that we will continue to maintain a viable, high quality, medical care system for our veterans.

Medical care has been the veterans' top priority and the President has responded:

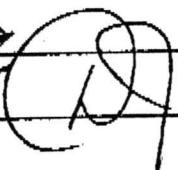
- o In each of the last three fiscal years (1991, 1992, and 1993) the President has proposed a \$1 billion increase for the veterans' medical care system.
- o Counting the FY 1993 increase requested by the President, veterans medical care will have grown by 27 percent over the last three years to a total of \$14.6 billion.
- o Both veterans' medical care and research programs would increase by seven percent over FY 1992 in the President's FY 1993 budget. In contrast, non-defense domestic, discretionary programs overall are essentially "frozen" at the FY 1992 levels. Thus, even though veterans' medical care and research are part of the non-defense domestic, discretionary budget, the President proposed substantial increases in these programs.
- o The FY 1993 budget proposes an increase in medical care staff of 2,053. That will bring the total employment devoted to veterans' medical care to almost 200,000 -- that's 17 percent of the entire Executive Branch civilian workforce and more people than are employed at the Departments of Justice, State, Labor, Housing and Urban Development, Commerce, and Education combined.
- o Staff enhancements will, among other things, ensure that VA can meet new residency program standards by hiring more doctors, nurses, and other health care professionals; and open new health care facilities.
- o Also, with the President's FY 1993 budget, the VA system will have expanded by ten nursing homes, seven domiciliaries, and 19 outpatient clinics since FY 1989.
- o To better maintain and renovate the medical care system nationwide, the Administration has proposed an increase of over 130 percent in VA's minor construction program since FY 1989. By the end of FY 1993, 65 major construction projects will have been started during the Bush Administration.

OFFICE OF THE VICE PRESIDENT
WASHINGTON

COVER PAGE

TO: HOTEL SITE ADVANCE
FROM: DAVE JUDAY
TOTAL NUMBER OF PAGES: 6 pages
(INCLUDING COVER)
DATE: _____
TIME: _____

MESSAGE:

Please make copies & deliver to
HUBBARD
PORTER
FLEENER - give him 2 - one for him one for VP
BECKWITH ~~Thanks~~ 

IF YOU HAVE ANY QUESTIONS OR PROBLEMS WITH THE TRANSMISSION
PLEASE CALL.

TELEPHONE NUMBER: _____

o In 1987, Congress selected the Yucca Mountain site in Nevada as the only site in the U.S. at which the Department of Energy would dispose of high-level radioactive waste. Since that date, the state of Nevada has repeatedly litigated to keep the operation from becoming a reality. Federal courts have upheld DOE's position and actual field work has already begun at the site. Governor Miller, however, continues to oppose the site on the grounds of States' rights, questioning technical site suitability issues, and voicing numerous transportation concerns, all in an effort to eliminate the site permanently. While the state is adamant in its opposition, various local governments have been very cooperative with the program. Congress has appropriated \$9 million for oversight activities for FY 1992.

o Only about 35 percent of Nevada's children are properly immunized by age two. The state is increasing its public education efforts on the need for child immunization. The President's FY93 budget increases funding for child immunization by 18 percent over this year and 148 percent from 1989 levels.

o Nevada ranks eight among all states in rate of incidence of AIDS cases, with 908 cases reported in 1991. The 1991 rate of 21.7 per 100,000 population was nearly a 35 percent increase over 1990's rate. The President's FY93 budget provides a 13 percent overall increase and a 20 percent increase for treatment.

o The Appropriations bill for the Department of the Interior and Related Agencies calls on the Secretaries of the Interior and Agriculture to submit to the Congress, by April 30, 1992, an update of the 1986 **Grazing Fee Review and Evaluation Report**. Any significant increase in the grazing fees would directly impact about 1,500 cattlemen currently using public land in Nevada. The Appropriations bill directed USDA and Interior to submit to Congress (on April 30, 1992) a report on grazing fees on public lands. The report offers several options to calculate grazing fees -- no recommendation is made to change the current system, but each new calculation in the report would result in higher grazing fees. The Administration's position (since the 1988 campaign) has been to maintain the present fee formula. In 1991, the Administration opposed the Synar bill which would have raised grazing fees several fold. The Synar bill passed the House but its companion was defeated in the Senate.

o Nevada (like California) is currently experiencing its sixth consecutive year of drought. All cropland in the state is irrigated. Because of the extremely dry conditions, reservoirs currently have no water available for crop irrigation and the normal snow pack this winter is 50 percent less than "normal".

Reform Agenda Items -- State Facts

EDUCATION: On Monday, March 9, Secretary Alexander joined Governor Miller to kick-off Nevada 2000. The Las Vegas unified school district is a Nevada 2000 community.

o Some districts in Nevada have magnet or alternative schools but no statewide choice program is available. In 1991, a statewide choice plan was introduced in the state assembly but no action was taken, other than a field hearing in Las Vegas. The Nevada legislature is not in session in 1992.

NEVADA JTPA INFORMATION: 2 SDA's; State Job Training Coordinating Council Chair - (Ms.) Jessie Emmett; total JTPA funds this year - \$8.6 million; 3,357 participants were served last year.

CJR: There is no strong, organized tort reform effort underway in Nevada. Some progress is being made in organizing a coalition for medical malpractice reforms, specifically in the area of OB-GYN practice, for the 1993 legislative session. The Nevada legislature is not in session in 1992.

NEVADA TRADE INFORMATION: Nevada exports rose 47 percent in 1990; primary metals is Nevada's leading export item; the state exports to 104 different countries. Canada is Nevada's leading market, followed by France, U.K., Japan, and Mexico. Between 1987 and 1990 Nevada exports to Mexico grew 1,095 percent! Apparel constituted 81 percent of this growth. About 10,200 Nevadans are employed by exports.

WETLANDS: There is considerable concern in Nevada about wetlands, especially among farmers. Because the state's climate is so arid, there is an underlying belief that once the definitions are agreed upon at the federal level, there will have to be an adjustment to suit Nevada's conditions. Nevada has about 487,000 acres of wetlands that comprise about 7/10's of one percent of the state's total surface area.

SCHEDULE: You were last in Nevada on March 16, 1992.

STATISTICS: Durable goods orders will be released on Wednesday June 24 while you are in Nevada

Ron Cogswell

INDIAN GAMING

Gaming on Indian lands is governed by the Indian Gaming Regulatory Act. The Act provides for three types of gaming:

Class I -- which is comprised of traditional Indian games

Class II -- which as provided by the statute is "Bingo and similar games of chance"

Class III -- which was intended to be casino-type games.
Class III gaming must be in accordance to a compact with the governor.

The ambiguous definition of Class II and Class III led to a number of problems with tribes operating gaming activities in various states. The new regulations that define Class III have been issued (in early May) and are now in effect.

When you met with Reid and Bryan they raised four main concerns:

1) They contend that the act and the laws that govern gaming equipment and its transport (Johnston Act) are not being properly enforced; the new regs have been issued and the Justice Department may now enforce those regs.

2) Their second concern is about land being taken into trust by tribes for the purpose of gaming establishments -- they want to ensure that Governors have concur with the tribes action (as in Minnesota). They contend that Secretary Lujan does not believe governors have such "veto power." Regs will be issued this week.

3) There have been court challenges to the tribal-state compact provisions of the Act; should those challenges be upheld, Chairman Inoyue has stated that the Act may have to be amended. If that is the case, Reid and Bryan are concerned that any changes to the Act yield the end result that states and tribes are treated equally in all aspects of gaming regulation.

4) Their final argument is that there is not enough personnel, know-how, nor resources for the federal government to properly regulate gaming activities on Indian lands across the nation. The states of Nevada and New Jersey have large regulatory bureaucracies, and use advanced surveillance techniques, sting operations, and other such methods to keep organized crime out of the gaming industry.

It should be noted that the gaming industry has "hedged its bets" with regard to Indian gaming. While the industry lobbies against Indian gaming on one front, they market services and equipment to the new Indian casinos that are being started.

THE WHITE HOUSE

WASHINGTON

June 2, 1992

MEMORANDUM FOR SAM SKINNER

FROM: EDE HOLIDAY

SUBJECT: Indian Gaming Act Amendments

In response to your note, Jim Fitzhenry of my staff recently met with Cam Findlay, John Kline from Intergovernmental Affairs, Dave Juday with the Vice President's office, and Tom Weimer, Chief of Staff at Interior, to discuss the Indian Gaming Regulatory Act (Act). The Department of Interior's proposed amendments to the Act were reviewed and the question of whether the President should become personally involved in this issue was also discussed.

As mentioned earlier, two proposed amendments are of particular importance: one limits the scope of permitted gaming activity on Indian land to that specifically permitted by the state, and the other eliminates the ability of tribes to take non-contiguous land into trust for gaming purposes. The latter amendment is particularly controversial since it will be viewed as effectively emasculating the Act.

In addition, the department soon will issue a final "land into trust" regulation that adds additional restrictions on a tribe's ability to obtain non-contiguous land for gaming purposes. The regulation is expected to be challenged in court.

The group recommends against having either the White House or the department directly submitting legislation to Congress to amend the Act. Instead, the preferred alternative is to have the department respond to the request of Representatives Barbara Vucanovich and Peter Hoagland, both members of the House Interior Committee, to assist them in drafting such a bill. Once it is introduced, the Administration can then express its support for the legislation.



OFFICE OF THE VICE PRESIDENT
WASHINGTON

June 19, 1992

MEMORANDUM FOR THE VICE PRESIDENT

FROM: ZELDA J. NOVAK
SPECIAL ASSISTANT TO THE VICE PRESIDENT FOR
POLITICAL AFFAIRS

BARBARA J. SCHLEIBAUM *ms*
SPECIAL ASSISTANT TO THE VICE PRESIDENT FOR
POLITICAL AFFAIRS

SUBJECT: NEVADA VICTORY '92 FUNDRAISER

Date of Event: Tuesday, June 23, 1992

Location: Barry Becker Residence
Las Vegas, Nevada

Time: 6:45 p.m.

I. Purpose

To participate in a fundraising reception with remarks and a question and answer session (200-300 people @ \$100 per person), and a photo opportunity and dinner (35-50 people @ \$1,000 per person) for Nevada's Victory '92 program. You will make remarks and participate in a mix and mingle during the dinner.

II. Background

Barry Becker, founder of Becker Realty, will host this event. Becker is also part owner of Becker Enterprises, a family owned construction and real estate company. His biography is attached.

STATE PARTY STATUS:

Former Attorney General **Brian McKay** was elected State Republican Party Chairman at the Republican convention in May. He defeated former State Party Chairman **Ken Sawyer** in

a tough election battle. According to the RNC, under Sawyer's leadership, the party was locked in a monthly struggle to keep its door open. Sawyer, reportedly was less than spectacular in raising money. According to the State GOP, **McKay** has done a good job raising money since he took office, and has brought "influence and credibility" to the party. McKay is a partner in the law firm Lionel Sawyer & Collins, and serves in the firm's administrative law and litigation departments. McKay served as Attorney General for Nevada from 1982 to 1990. His biography is attached.

Patty Cafferatti was also elected as National Committeewoman. She defeated National Committeewoman and Bush/Quayle '92 Vice-Chairman **Judy Cresanta**, a 1988 Robertson supporter. Cresanta is considered a "loose cannon" in the state. Her husband was listed as \$1,000 contributor to the Buchanan campaign in March. Judy has since written a \$1,000 check to the Bush/Quayle campaign and has publicly said she strongly supports the President and was not aware of her husband's contribution.

National Committeeman **Tom Wiesner** was re-elected to his post at the May convention.

NEVADA BUSH/QUAYLE '92:

The Nevada Bush/Quayle '92 Chairman is **Congresswoman Barbara Vucanovich** (R-2). The Finance Chairman is **Terry Lanni**, CEO of Caesar's World.

Nevada had no Republican primary or caucus. At the state's Republican convention on May 7, Bush/Quayle received 100% of the delegate vote. The state has 4 electoral votes, and will send 21 delegates to the Republican convention.

In 1988, Bush/Quayle received 59% of the vote. According to the campaign, Republican and Democrat registration is about even.

The Democrats held their caucus on March 8, 1992. Former Governor Jerry Brown came in first with Governor Bill Clinton showing a strong second place.

H. Ross Perot's campaign collected 60,000 petition signatures -- well over the 9,000 needed for certification. According to the State GOP, there are rumors that there are several unnamed Republican state and federal candidates who support Perot's campaign.

NEVADA POLITICAL BRIEFING:

State Legislature:

State Senate

10 R

11 D

The Senate Republican Leader is **Bill Raggio**.

State Assembly

22 D

20 R

The Republican Leader is **Lou Bergevin**.

The State GOP is confident they will be able to win a majority in both the State Senate and the State Assembly. Republican candidates will campaign on the Democrat legislators' votes for a 300% increase in their pensions in 1989, and a 300% tax increase last year.

U.S. Senate:

Democrat U.S. Senator **Harry Reid** is up for his first re-election. According to the RNC, Reid may have helped himself when he negotiated a water settlement between Northern Nevada Indians and residents of the state. This is something former Senator **Paul Laxalt** tried to accomplish for years, as did other politicians. With northern Nevadans happy over the settlement, Reid has made a successful political foray into an area that was not his base.

Reid, however, refuses to release information on his House checking account, and has been criticized for waffling on the nuclear testing issue. In addition, the GOP will try to link Reid to Senator Teddy Kennedy, and portray Reid as a follower of the Democrat leadership.

According to the NRSC, their private polls show Reid as being fairly strong, with 55% re-elect numbers.

Wealthy Elko rancher **Demar Dahl**, is actively campaigning for the Republican nomination, and has the personal money to finance his campaign.

Republican real estate executive **Bob Gore** will also run for the seat.

U.S. Congress:

Republican Congresswoman **Barbara Vucanovich** (R-2) and Democrat Congressman **James Bilbray** (D-1) both have fairly safe seats. Retired Air Force General and former State Assemblyman **Coi Pettyjohn** is only Republican to challenge Bilbray. Many political officials in Nevada believe that Pettyjohn could give Bilbray a tough race.

Redistricting:

Although Nevada's population increased by 50%, the numbers were just shy of allowing for a 3rd C.D. The population increases fell fairly evenly between the two existing districts, making the process easy and painless.

Term Limits:

Nevadans for Term Limits collected 60,000 petition signatures to place a term limits initiative on the ballot that would limit U.S. Congressmen to 6 years, and Senators to 12 years. The groups was only required to collect 9,000 signatures, and is virtually assured of certification.
NOTE: Rep. Barbara Vucanovich (R-2) does not support term limits.

NOTE: This event will take place in Rep. James Bilbray's (D-1) congressional district.

The Mayor of Las Vegas is Democrat Jan Laverthey Jones.

III. Participants

The Vice President
Barry Becker

(List of attendees will be provided by Advance).

IV. Follow-Up

Notes and photos will be sent to participants.

V. Press Plan

Official and political photographers only.

Attachments:

1. Biography of Barry Becker
2. Biography of Brian McKay

BARRY W. BECKER

Barry W. Becker, born on April 15, 1945, in Los Angeles, California, is married to Susan DuPlante Becker and they have three sons, Barry Jr. (21), Daniel (20) and Randy (18).

Barry attended Pierce College in Woodland Hills, California and the University of California, Northridge, majoring in business Administration and Finance, with Real Estate option.

In January, 1970, Barry joined the family business on a full time basis, supervising the rehabilitation and sale of approximately 75 homes, constructed by Becker Enterprises in the late 1950's and early 1960's.

In 1971, Barry moved to Las Vegas, Nevada, and assumed the position of Sales Manager for Becker Enterprises. He supervised the sales staff for the various residential-for-sale projects, developed properties and the various scattered rental properties.

In 1973, he obtained his Nevada Real Estate Broker's license and opened Becker Realty. This company was used mainly to handle the resale of trade-in homes and as an entity to purchase and sell property for the on-going operation of Becker Enterprises.

Ernest Becker Sr., Ernest Becker Jr., and Barry W. Becker, all participate in the day-to-day operation of Becker Enterprises, which encompasses land acquisition and sales, product development, research and development, and future planning. Barry's direct responsibilities are land acquisition and sales; obtaining financing and credit lines; negotiating with tenants and major tenants for shopping centers; general real estate brokerage; and participating in the master planning and zoning of most company properties.

Barry is past president of the Southern Nevada Home Builders Association, and serves the Las Vegas community as a member of the Board of Directors of the Las Vegas Rotary Club, Las Vegas Chamber of Commerce, Boys' Clubs of Clark County, Boy Scouts of America and the Nevada Development Authority. He was appointed by Governor List to the State Environmental Commission and was the Environmental Commission's representative on the State Multiple Use Advisory Land Committee.

Barry is a life member of the Board of Directors for the National Home Builders Association. He served for two years as National Vice President for Area 13 and was a member of the National Home Builders Association's Executive Committee for two years.

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456-6216

LIONEL SAWYER & COLLINS

ATTORNEYS AT LAW
1100 VALLEY BANK PLAZA
50 WEST LIBERTY STREET
POST OFFICE BOX 2210
RENO, NEVADA 89505
(702) 788-8888
FAX (702) 788-8888

ATTORNEY BIOGRAPHY

BRIAN MCKAY:

Areas of Practice:

Mr. McKay is a partner in the firm's administrative law and litigation departments. He is an acknowledged national expert in the regulation and control of legalized gaming, and has been instrumental in the development and implementation of the Indian Gaming Regulatory Act. Mr. McKay, while serving as Nevada's Attorney General, coordinated the efforts of the state and the National Association of Attorneys General during the creation of IGRA, and subsequently has assisted various states and the National Indian Gaming Commission in establishing appropriate regulations under which IGRA is to be administered. Additionally, Mr. McKay has been retained by Kansas City, Kansas for the purpose of creating tribal/state/city compacts that will permit Indian tribes to conduct gaming operations off the reservation with the support of both the state and local government. Additionally, he has provided legal counsel and advice to numerous states on matters related to gaming.

As the immediate past Attorney General for Nevada, Mr. McKay has broad experience in administrative law and governmental relations, as a recognized authority on water law, and has an impressive record of personally representing the citizens of Nevada before state and federal appellate courts, including the Supreme Court of the United States.

Professional Distinctions:

Mr. McKay was a Deputy Attorney General from 1975 to 1979, serving as legal counsel to the Nevada Equal Rights Commission, special counsel to the University of Nevada for NCAA enforcement procedures, and represented the state's interests in all water and energy matters related to the Colorado River. Mr. McKay was in the private practice of law

LIONEL SAWYER & COLLINS

ATTORNEYS AT LAW

in Las Vegas from 1979 to 1982 and was elected as Attorney General in 1982 and re-elected in 1986. During that tenure, he served as the Chairman of the National Association of Attorneys General Commerce, Insurance, and Supreme Court Committees, in addition to serving as Chairman of the Nuclear Waste Committee and as a member of the Federal Trade Commission working group. Mr. McKay also served as Chairman of the Conference of Western Attorneys General.

Mr. McKay serves on the Board of Directors of the State and Local Legal Center, a public interest law firm that represents the interest of state and local government. He also served as a board member of Westroads, a group composed of representatives from 13 Western states formed to monitor and analyse emerging trends in the rapidly growing Western region, and currently serves as a Board Member Emeritus.

Education:

Albany Law School of Union University, J.D., 1974

Colgate University, A.B., 1971



OFFICE OF THE VICE PRESIDENT
WASHINGTON

June 19, 1992

MEMORANDUM FOR THE VICE PRESIDENT

FROM: ZELDA J. NOVAK
SPECIAL ASSISTANT TO THE VICE PRESIDENT FOR
POLITICAL AFFAIRS

BARBARA J. SCHLEIBAUM *ms*
SPECIAL ASSISTANT TO THE VICE PRESIDENT FOR
POLITICAL AFFAIRS

SUBJECT: CALIFORNIA BUSH/QUAYLE '92 LUNCHEON

Date of Event: Monday, June 22, 1992
Location: Mike and Carol Alessio Residence
San Diego, California
Time: 12:40 p.m.

I. Purpose

To participate in a photo op/receiving line, make brief remarks, and participate in a question and answer session with California Bush/Quayle supporters (50-60 people @ \$500 each).

II. Background

Mike and Carol Alessio will host the event. Mike is the owner of Alessio Limousine, but considers himself "retired". He has been an eagle since 1980, and co-hosted an Eagles breakfast for you in February 1990.

NOTE: Carol's father recently had a heart attack and has undergone open heart surgery.

Gordon Luce, CEO of Great American Bank (retired), will introduce you. Mr Luce has been a Delegate to seven Republican Conventions and has received several awards for his extensive community involvement. He is currently Director of PS Group (NYSE), Molecular Biosystems, Inc. and

All American Communications, Inc. His wife's name is Karon and he has three children. His biography is attached.

Note: This event will take place in the new 49th congressional district. The Mayor of San Diego is **Maureen O'Connor**, she is non-partisan.

III. Participants

The Vice President
Mike and Carol Alessio
Gordon Luce

IV. Follow-Up

Notes and photos will be sent to participants.

V. Press Plan

Official and political photographer only.

Attachments:

1. Biography of Gordon Luce

Gordon C. Luce
369 Silvergate Avenue
San Diego, CA 92106

Personal Information:

Born: San Diego, California - November 21, 1925

Married: Karon Turnbow - September 3, 1955

Children: Daughter: Kelly (Mrs. Lars Forsberg)
Sons: Randall and Andrew

Religion: Episcopal

Education: San Diego High School, 1944
B.A., Stanford University, 1950
M.B.A., Stanford School of Business, 1952
Indiana University Graduate School of Savings & Loans, 1959
Thesis: "Savercard as New No Passbook Concept"

Military: U.S. Infantry, 1944-1946: Served in European Theater--France, Belgium, German, Czechoslovakia. Occupation of Japan.

Awards: Bronze Star, two Battle Stars, Combat Infantry Badge

Business: (Retired) Chairman of the Board and CEO of Great American Bank

Public Service:

- Member, President's Foreign Intelligence Advisory Board, 1988, 1989, 1990
- Member, Presidential Board of Advisors on Private Sector Initiatives, Paris, France, November 1986
- Trustee, The Ronald Reagan Presidential Foundation, 1986-1988
- Delegate, International Conference on Private Sector Initiatives, Paris, France, November 1986.
- Alternate Delegate, United Nations, 37th General Assembly with rank of Ambassador, 1982-1983.
- Member, President's Commission on Housing, 1981
- Secretary of Business and Transportation, State of California, 1967-1969

Gordon C. Luce, cont.

Community Involvement:

- Immediate Past Chairman, Board of Trustees, Scripps Clinic and Research Foundation, La Jolla, California
- Trustee, Scripps Institutions of Medicine and Science
- Board of Overseers, Hoover Institution on War, Revolution and Peace
- Board of Trustees, University of Southern California
- Past President and Trustee, San Diego Museum of Art, 1985-1987
- First Vice President, San Diego Chamber of Commerce, 1987
- Trustee, San Diego Historical Society
- Board of Directors, America's Cup Organizing Committee, 1988-1992
- Chairman, Protocol Committee, America's Cup Organizing Committee, 1990-1992
- Director, California Economic Development Corporation, 1984-1991
- Past Chairman, Easter Seal Drive, San Diego 1985
- Past President, California Savings & Loan League
- Chairman, San Diego Hospice Dinner, 1989
- Past Chairman of the Board and President, San Diegans, Inc.
- Past Director, U.S. League of Savings Associations
- Past Director, California State Chamber of Commerce
- Past Vice Chairman, Federal Home Loan Bank of San Francisco
- Past President, San Diego Downtown Association
- Past President, Stanford Club of San Diego
- Past President, University Club of San Diego

Gordon C. Luce, cont.

Present Business Affiliations:

- Director, PS Group (NYSE)
- Director, Molecular Biosystems, Inc.
- Director, All American Communications, Inc.

Awards:

- Governor's Award for the Arts, 1989
- Spirit of the Decade Award, San Diego Chamber of Commerce, 1989
- Mayor's Seahorse Award for Community Involvement, 1987
- Greater San Diego Industry-Education Council Award, 1987
- Executive Magazine "Executive of the Year" Award, in Banking and Finance, 1987
- Citizen of the Year, San Diego Junior Chamber of Commerce and City Club Award, 1987
- Key to the City of San Diego Award, December 1982, Presented by Mayor Pete Wilson
- The Distinguished Citizen Award, Boy Scouts of America, San Diego Council, 1981
- Cabrillo Heritage Award of Excellence of Distinguished Leadership on the Land, 1980
- Diogenes Award, San Diego Chapter, Public Relations Society of America, 1980
- Spirit of San Diego Award, San Diego Chamber of Commerce, 1979
- NAACP, San Diego Chapter, Award for Outstanding Contribution to San Diego Community in Economics and Finance
- Honoree, San Diego Region of the National Conference of Christians and Jews, 1977
- Marketing Man of the Year Award, San Diego Marketing Society, 1976
- Headliner of the Year Award, San Diego Press Club, 1974, 1979

Family History:

- Descendant of Moses A. Luce, early San Diego settler, attorney and holder of the Congressional Medal of Honor, Civil War.
- Father, Edgar A. Luce, former Judge, attorney and San Diego community leader.
- Mother, Carma Coppard Luce, resident of La Jolla.
- Wife, Karon Turnbow Luce, Past Chairman of the San Diego Stadium, and homemaker.

REPUBLICAN ACTIVITIES OF GORDON C. LUCE

- **1992** Appointed Delegate to Bush/Quayle Delegation to Republican Convention in Houston, Texas
- **1964-1988** Delegate to seven Republican Conventions
- **1988** Finance Chairman Bush/Quayle, San Diego County
- **1984** California State Finance Chairman for Reagan/Bush
(More than doubled fundraising goal of \$1,500,000)
- **1973-1974** Chairman of the Republican State Central Commission of California
- **Since 1964** Also served as Chairman of many Republican and candidate fundraising dinners in California



Vice President Quayle
Monday, June 22, 1992
Noon

Hosts:

Alessio, Michael and Carol
Alessio, Jr., Michael
Alessio, Annie

Master of Ceremonies:

Luce, Gordon

Attendees:

Anderson, Dr. Al
Black, William F. Black, Chief of Protocol, State of California
Bower, Sook
Christianson, Roger
Copley, David
Copley, Helen
Cruzan, Dennis
Cunningham, Nancy
Evans, Anne
Gabrielson, Lyle
Hayes, Ted
Hertzka, Dr. Bob
Kilbane, K.C.
Nordstrom, John
Rusciolelli, Dick
Salazar, John
Sefton, Donna
Stein, Eric
Stephenson, Steve and Gail
Vortmann, Dick and Jocelyn

TRIP OF THE VICE PRESIDENT

TO

LAS VEGAS, NEVADA

June 23-24, 1992

EVENT: Representative Vucanovich Breakfast Roundtable

EVELYN BEAIRD
GOP Volunteer

STEPHANIE HUGHES
Campaign Coordinator

BEN BEAIRD
GOP Volunteer

VICTORIA SOBERINSKY
Campaign Staff

DR. HEATHER ALLEN
NV. State Med. Assc.

TOM SCHOEMAN, PRES.
JMA Architects

CLAUDE ZOBEL, LOBBYIST
Nevada_Power

BARBARA CAMPBELL
Team 92/Co-Chair

TROY WADE
Lockhead Corp.

George Vucanovich
Barbara's Husband

TOM SKANCKE
Campaign Coordinator

TOM WIESNER

CHARLES LENZI, PRES/CEO
Southwest Gas

STEVE SCHMIDT, PRES.
ARGO Corp.
(Land Dev.)

BUCK WONG, PRES.
ARCADA Associates
(Govn't Contractor)

TOM KAPP, OWNER
Tillerman Restaurant

MARK FINE, PRES.
Summerlin Dev.

THE VICE PRESIDENT

STEVEN KWON, PRES.
Asian Chamber of Commerce

DR. PRABHU, SURGEON

JIM WADE
NV. Ass. of Realtors

CHARLIE SILVESTRI, DIR.
Govn't Aff., Southwest Gas

Greg Jensen,
Bush/Quayle 92 Nevada Chairma

LINDA WADE
Teacher
JEFF DAWSON
Campaign Mgr.

LARRY MATHESIS
NV. State Med. Assc.
Steve Schmidt,
Argo Corporation

Joe W. Brown,

Victory 92 Chairman



OFFICE OF THE VICE PRESIDENT

WASHINGTON

June 19, 1992

MEMORANDUM FOR THE VICE PRESIDENT

FROM: ZELDA J. NOVAK
SPECIAL ASSISTANT TO THE VICE PRESIDENT FOR
POLITICAL AFFAIRS

BARBARA J. SCHLEIBAUM *ms*
SPECIAL ASSISTANT TO THE VICE PRESIDENT FOR
POLITICAL AFFAIRS

SUBJECT: REP. BARBARA VUCANOVICH FUNDRAISER
Date of Event: Wednesday, June 24, 1992
Location: Bally's Las Vegas
Time: 8:00 a.m.

I. Purpose

To participate in a fundraising breakfast and roundtable (20-30 people @ \$500 per person) for Congresswoman Barbara Vucanovich (R-2). There will be both PAC and personal contributors in attendance.

II. Background

Congresswoman **Barbara Vucanovich** (R-2) will not be in attendance, as she will be voting. She will participate by speakerphone.

State Party Chairman **Brian McKay** will be in attendance. Former Attorney General **McKay** was elected State Republican Party Chairman at the Republican convention in May. He defeated former State Party Chairman **Ken Sawyer** in a tough election battle. According to the RNC, under Sawyer's leadership, the party was locked in a monthly struggle to keep its door open. Sawyer, reportedly was less than spectacular in raising money. According to the State GOP, **McKay** has done a good job raising money since he took office, and has brought "influence and credibility" to the party. McKay is a partner in the law firm Lionel Sawyer & Collins, and serves in the firm's administrative law and

litigation departments. McKay served as Attorney General for Nevada from 1982 to 1990. His biography is attached.

National Committeeman **Tom Wiesner** will introduce you. Wiesner is a former Las Vegas hotel owner and has a financial stake in some health clubs and a bar and grill. he is a former Republican Eagle. Wiesner won reelection to his National Committeeman post at the Nevada State Convention in May.

Rep. Barbara Vucanovich (R-2) was first elected to Congress in 1982. She serves on the Appropriations and Interior and Insular Affairs Committees. Prior to her election, she served as District Representative for U.S. Senator Paul Laxalt. Prior to her political career, Vucanovich started her own Evelyn Wood Speed Reading Company and travel agency, while raising five children.

The daughter of a Catholic Democrat whose father was New York state's chief engineer under Al Smith and FDR, she has one of the most conservative voting records in Congress. Vucanovich is also on the forefront of promoting breast cancer research and prevention. Her bill to provide medicare coverage of annual mammograms for women over age 65 was defeated in the 101st Congress, although she was instrumental in getting language into the final budget package whereby medicare would pay for them biennially for women over 65. She currently has legislation to promote awareness of need for mammograms. Vucanovich has participated in the Race for the Cure for the past three years, and sponsored a breast cancer health fair in Las Vegas in which vouchers for hospital mammograms were donated to poor women in Las Vegas.

Vucanovich has passed up several chances to run for statewide office, for Senator in 1988 and for Governor in 1990. In 1990, she was re-elected with 59% of the vote; in 1988, she won re-election with 57% of the vote.

DEMOCRAT PRIMARY:

The Democrat primary date is September 1. The two Democrat candidates are the Mayor of Reno, **Pete Sferrazza** and high school teacher **Jerry Maldonado**. **Sferrazza** is the frontrunner, and is a credible candidate with good name i.d., and the ability to raise money. He is a former State Democratic Party Chairman. **Maldonado** has never run for office before, and is not considered a serious candidate.

REPUBLICAN PRIMARY:

Vucanovich will face three Republican candidates in the September 1 primary. According to her office, none of the three are considered serious candidates.

ISSUES:

Vucanovich's campaign is concerned about the anti-incumbency mood in the state, and will try to portray her as an independent minded Congresswoman who has opposed tax increases, budgetary excess, and bloated bureaucracy during her ten years in Congress.

Democrat frontrunner Peter Sferrazza has adopted the need to balance the federal budget as his main campaign issue. In addition, he has attacked Vucanovich for voting for a congressional pay raise, for bouncing two checks at the House bank, and for being somehow responsible for the savings and loan scandal.

Term Limits:

Vucanovich is opposed to term limits. According to sources, Vucanovich tried to get the executive director of the State GOP fired after he took a leave of absence from the party to run the Nevadans for Term Limits campaign.

School Choice:

Vucanovich supports school choice.

Abortion:

Vucanovich is a strong pro-life Congresswoman. Abortion will not be a big issue in the campaign, according to her office.

POLLS:

According to Vucanovich's office, the Congresswoman has 43% re-elect numbers, and remains very popular in the state. Polls show that despite her popularity, a large number of voters want to see "new blood" in Congress.

FUNDRAISING:

Vucanovich hopes to raise \$400,000 before November. The media markets in Nevada are relatively inexpensive, and this will be considered a fairly well-funded race.

NOTE: This event will take place in Representative James Bilbray's (D-1) Congressional District.

The Mayor of Las Vegas is Democrat Jan Haverty Jones

III. Participants

The Vice President
Brian McKay, State GOP Chairman
Tom Wiesner, National Committeeman

(List of attendees to be provided by Advance).

IV. Follow-Up

Notes and photos will be sent to participants.

V. Press Plan

Official and political photographer only.

Attachments:

1. Biography of Rep. Vucanovich
2. Biography of Brian McKay, State GOP Chairman
3. Biography of Tom Wiesner, National Committeeman

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CONGRESSWOMAN BARBARA VUCANOVICH
LEGISLATIVE HIGHLIGHTS AND BIG ISSUES OF 1991

- **INTRODUCED SOURCE INCOME BILL:**
 - * HR 431 WOULD BAN THE TAXING OF INCOME EARNED WITHIN A STATE HAVING A PERSONAL INCOME TAX BY PERSONS WHO NO LONGER LIVE IN THAT STATE NOR HAVE ANY FURTHER TIES TO THEIR FORMER PLACE OF RESIDENCE. **REFERRED TO HOUSE JUDICIARY**
 - * 1655 WOULD REQUIRE THAT ANY STATE INTENT ON MAINTAINING THESE TAXES PROVIDE THE TAXPAYERS WITH ADVANCE NOTICE OF THE TAX AND ALLOW THE TAXPAYER AN OPPORTUNITY TO PREPAY THE TAX BEFORE LEAVING THE STATE, AND IMPLEMENT A TAXING FORMULA THAT DOES NOT INCLUDE INCOME FROM ANY OTHER STATE. IT ALSO DENIES THE RESIDENTS OF A TAXING STATE A FEDERAL TAX DEDUCTION FOR PENSION INCOME TAXES PAID TO THAT STATE IF THE STATE DOES NOT COMPLY. **REFERRED TO HOUSE WAYS AND MEANS.**
- **VOTE ON GULF WAR - VOTED YEA**
- **INTRODUCED BREAST CANCER LEGISLATION:**
 - * HR 1312 WOULD PROVIDE FOR THE COVERAGE OF ANNUAL SCREENING MAMMOGRAPHIES UNDER PART B OF THE MEDICARE PROGRAM FOR WOMEN 65 YEARS OF AGE AND OLDER. (CURRENT LAW ALLOWS FOR COVERAGE FOR EVERY OTHER YEAR, EVEN THOUGH AN ANNUAL MAMMOGRAM IS RECOMMENDED BY THE AMERICAN CANCER SOCIETY AND NATIONAL CANCER INSTITUTE.)
 - * HR 1311 WOULD REQUIRE STATE MEDICAID PLANS TO PROVIDE COVERAGE OF SCREENING MAMMOGRAPHIES.
 - * HR 1310 WOULD ESTABLISH A PROSTATE CANCER PUBLIC EDUCATION PROGRAM THROUGH THE NATIONAL CANCER INSTITUTE.
 - * LABOR/HHS APPROPRIATIONS BILL CONTAINED OVER \$2 BILLION IN FUNDING FOR BREAST CANCER RESEARCH AND DETECTION.
 - * **HELD BREAST CANCER SEMINAR ON EARLY DETECTION IN LAS VEGAS.**
- **GRAZING FEES**
 - * **SUCCESSFUL IN MAINTAINING THE CURRENT GRAZING FEE FORMULA IN THE INTERIOR APPROPRIATIONS BILL AFTER A VERY TOUGH FIGHT.**
- **MONEY FOR NEVADA**
 - \$5.5 MILLION - TRANSPORTATION APPROPRIATIONS
 - \$16.3 MILLION - HIGHWAY REAUTHORIZATION BILL
 - OVER \$6 MILLION - MILITARY CONSTRUCTION AND WATER DEVELOPMENT
 - \$6.3 MILLION - COURTHOUSE IN RENO
 - \$7.3 MILLION - VA HOSPITAL IN RENO
- **ADDITIONAL CONCERNS:**
 - * YUCCA MOUNTAIN
 - * WATER RIGHTS
 - * MINING INTERESTS

CONGRESSWOMAN BARBARA VUCANOVICH
UPCOMING ISSUES FOR 1992

- **THE ECONOMY**

- * WILL BE HOSTING SMALL BUSINESS FORUM IN RENO WITH SPECIAL GUEST PAT SAIKI IN FEBRUARY.
- * HAVE TO GET RID OF THE FEDERAL DEFICIT AND QUIT THE OUTRAGEOUS SPENDING.
- * CONCENTRATE ON QUALITY MEASURES THAT CAN REALLY HELP AND BRING BUSINESS INTO A MORE ACTIVE ROLE.
- * WILL BE REVIEWING TAX AND ECONOMIC RECOVERY PROPOSALS.

- **EDUCATION**

- * SUPPORT THE ADMINISTRATION'S EDUCATION 2000 PROGRAM TO ACHIEVE THE NATIONAL EDUCATION GOALS AND CREATE MORE AND BETTER SCHOOLS WHERE OUR NATION'S YOUTH CAN LEARN IN A SAFE AND SUPPORTIVE ENVIRONMENT. **THIS WILL ULTIMATELY ENHANCE OUR NATION'S ECONOMY AND MAKE US MORE COMPETITIVE IN THE GLOBAL MARKET.**

- **YUCCA MOUNTAIN**

- * ATTENDED AN OFFICIAL HOUSE INTERIOR HEARING ON PROVISIONS IN THE ENERGY STRATEGY CURRENTLY BEFORE THE HOUSE THAT WOULD PRE-EMPT NEVADA'S STATE PERMITTING RIGHTS. (think we can claim a small victory in that Kostmayer does not support pre-empting Nevada's permitting rights.)
- * CONTINUE TO FIGHT AGAINST THE PRE-EMPTION OF STATE'S RIGHTS BY FEDERAL GOVERNMENT.

- **ADDITIONAL CONCERNS:**

- * WILL CONTINUE TO PROMOTE LEGISLATION BENEFICIAL TO NEVADA'S MINING AND RANCHING INDUSTRY.
- * CONTINUE WORK ON SOURCE INCOME.
- * CONTINUE WORK ON BREAST CANCER -HOSTING 2ND ANNUAL BREAST CANCER SEMINAR.

CONGRESSMAN BARBARA VUCANOVICH
Second District, Nevada

102nd Congress

Major Committee Assignments

House Appropriations
Subcommittee on Rural Development, Agriculture
and Related Agencies
Subcommittee on Legislative

Interior and Insular Affairs
Subcommittee on Mining and Natural Resources
(Ranking Member)
Subcommittee on National Parks and Public Lands

Caucuses, Conferences, Etc.

Republican Study Committee
RSC Equal Opportunity Task Force
Conservative Opportunity Society (COS)
U.S. Congressional Travel and Tourism Caucus - Steering Committee
Environmental and Energy Study Conference - Toxics Task Force
Congressional Mining Caucus - Co-Chairman
Coalition for Soviet Jewry
Congressional Pro-Life Caucus
House Republican Research Committee
Commission on Presidential Debates- Board of Directors
Congressional Arts Caucus
COLA Coalition
Congressional Leaders United for a Balanced Budget (CLUBB)
Human Rights Caucus
Republican Whip Organization
House Rural Health Care Coalition
Rural Veteran's Health Task Force
Rural Hospitals and Clinics Task Force
Congressional Sportsman Caucus Foundation
Public Lands and Natural Resources Task Force
House Republican Conference Energy Task Force
Grace Caucus
B-2 Stealth Caucus
Notch Coalition

BARBARA VUCANOVICH
MEMBER OF CONGRESS

Congressman Barbara Vucanovich (R-NV), the first woman elected to a federal office in Nevada, has been re-elected to serve her fifth term in the U.S. House of Representatives. Since first coming to Washington in 1982, Vucanovich has won the admiration of her colleagues and her constituents for her tenacity, her legislative know-how, and her hard work. The Republican Leadership recently rewarded Vucanovich's efforts, appointing her to the powerful House Appropriations Committee.

Starting with virtually no name identification, Vucanovich's political and people skills have proved to be a winning combination. Active in Republican politics for many years, Vucanovich managed various successful campaigns, including Senator Paul Laxalt's Northern Nevada Senatorial campaign in 1964 and 1974, and Gubernatorial campaign in 1966. She was appointed to run Senator Paul Laxalt's Northern Nevada office in 1974, a post she held until she ran for the second district seat in 1982.

Her political and personal philosophies are reflective of the challenges life has thrown at her. Vucanovich was born at Camp Dix, New Jersey, the daughter of a career Army Officer. She fashions herself somewhat of an "Army brat" and is very proud of her heritage. She understands the concerns of military personnel having lost a brother at Anzio Beach in World War II and then having a son serve two tours of combat duty in Vietnam.

Vucanovich took up residence in Nevada in 1949. After the death of her husband, she was left alone to raise five children. Vucanovich became one of Reno's first independent businesswomen, successfully operating a speed reading school and then a travel agency.

Perhaps her toughest battle came in 1983, newly elected to serve in Congress, Vucanovich was diagnosed with breast cancer. Despite undergoing surgery, she never missed a vote. Today she is more active than ever and has made preventative care and affordable mammograms a legislative priority.

Remarried in 1965 to George Vucanovich, a Reno business executive, Vucanovich finds time for her legislative chores as well as her five children, fifteen grandchildren and two great-grandchildren.

NO. 525 P002

LIONEL SAWYER & COLLINS

ATTORNEYS AT LAW
1100 VALLEY BANK PLAZA
50 WEST LIBERTY STREET
POST OFFICE BOX 2210
RENO, NEVADA 89505
(702) 788-6666
FAX (702) 788-6666

ATTORNEY BIOGRAPHY

BRIAN MCKAY:

Areas of Practice:

Mr. McKay is a partner in the firm's administrative law and litigation departments. He is an acknowledged national expert in the regulation and control of legalized gaming, and has been instrumental in the development and implementation of the Indian Gaming Regulatory Act. Mr. McKay, while serving as Nevada's Attorney General, coordinated the efforts of the state and the National Association of Attorneys General during the creation of IGRA, and subsequently has assisted various states and the National Indian Gaming Commission in establishing appropriate regulations under which IGRA is to be administered. Additionally, Mr. McKay has been retained by Kansas City, Kansas for the purpose of creating tribal/state/city compacts that will permit Indian tribes to conduct gaming operations off the reservation with the support of both the state and local government. Additionally, he has provided legal counsel and advice to numerous states on matters related to gaming.

As the immediate past Attorney General for Nevada, Mr. McKay has broad experience in administrative law and governmental relations, as a recognized authority on water law, and has an impressive record of personally representing the citizens of Nevada before state and federal appellate courts, including the Supreme Court of the United States.

Professional Distinctions:

Mr. McKay was a Deputy Attorney General from 1975 to 1979, serving as legal counsel to the Nevada Equal Rights Commission, special counsel to the University of Nevada for NCAA enforcement procedures, and represented the state's interests in all water and energy matters related to the Colorado River. Mr. McKay was in the private practice of law

LYONEL SAWYER & COLLINS

ATTORNEYS AT LAW

in Las Vegas from 1979 to 1982 and was elected as Attorney General in 1982 and re-elected in 1986. During that tenure, he served as the Chairman of the National Association of Attorneys General Commerce, Insurance, and Supreme Court Committees, in addition to serving as Chairman of the Nuclear Waste Committee and as a member of the Federal Trade Commission working group. Mr. McKay also served as Chairman of the Conference of Western Attorneys General.

Mr. McKay serves on the Board of Directors of the State and Local Legal Center, a public interest law firm that represents the interest of state and local government. He also served as a board member of Westrends, a group composed of representatives from 13 Western states formed to monitor and analyze emerging trends in the rapidly growing Western region, and currently serves as a Board Member Emeritus.

Education:

Albany Law School of Union University, J.D., 1974

Colgate University, A.B., 1971

NEVADA

Tom Wiesner

National Committeeman



National Committeeman for Nevada, elected July 19, 1986. Wife: Lynn, two children. B.S., Univ. of Wisconsin. Mbr., Clark Cnty Bd. of Comm., 1970-78. Chrmn., Clark Cnty. Bd. of Comm., 1974-78. Mbr., Cmte. on Arr., Rep. Natl. Conv., 1988, 1992. Mbr., RNC Exec. Council, 1988-91. Mbr., Site Selection Cmte., Rep. Natl. Conv., 1992. Former Chrmn., NV Public Employees Retirement Bd. Former Bd. Mbr., Las Vegas Conv. & Visitors Authority. Former Chrmn. and Dir., Las Vegas Chamber of Commerce. Owner, Las Vegas Athletic Clubs. Managing Partner, Southwest Securities Dev.

3025 Sheridan Street
Las Vegas, NV 89102

(o) (702) 368-3715
(FAX) (702) 368-3723

Rev. 9/91

Nusselmer → Death benefit
formula shouldn't vary
by rank

Primary concern is means
testing for benefits

Iuconovich Roundtable -

Mark Fine - What are the prospects of balancing the budget in the next Bush term? Also asked about Yeltsin.

Dr. Heather Allen - All the proposals advanced so far just add layers of bureaucracy. Any refinement to Bush plan to deal w/ this problem?

401-3414



OFFICE OF THE VICE PRESIDENT
WASHINGTON

June 18, 1992

VISIT TO STANFORD SETTLEMENT
SACRAMENTO, CALIFORNIA

DATE: June 23, 1992
LOCATION: Stanford Settlement
Sacramento, CA
TIME: 2:00 p.m.
FROM: Richard Porter
Ann De Cain

RP
AD

I) PURPOSE

Visit a multi-purpose family service center working with low income seniors, families and children to highlight a community-based solution to local problems.

II) BACKGROUND

Stanford Settlement is a long established community-based social service provider. It is 10 miles from downtown (just over the river) and serves a low income and racially diverse area.

Stanford Settlement is housed in an old elementary school. The property has several buildings housing a wide variety of programs and a small schoolyard. Among the services it provides are:

- o Day Care
- o Senior Center
- o Teen Program
- o Emergency Assistance
- o Day Camp
- o On-site Health Clinic
- o Emergency Food and Clothing Assistance

Stanford Settlement considers itself unique because it offers a diversity of services to the neighborhood, unlike most specialized service providers. The Settlement intends to stick to the neighborhood -- they do not advertise citywide. They try to focus their efforts on the low-income families living nearby.

The Day Camp starts the day of our visit. There are 150 low income children from all racial backgrounds enrolled. The 100

older kids are bussed to a nearby park for their activities, the 50 younger children (ages 5-7) stay on-site and come in two shifts. There will be about 30 5-7 year olds at this location from 1:30-4:00 on Tuesday.

The Day Camp focusses on children who are exhibiting some social problems. Many of the kids are referred by the local schools because they require some special intervention. Nearly all are from low-income families -- most below the poverty line. Many of the children come from single-parent homes.

Stanford Settlement receives one third of its funding from the United Way. Another third comes from the county government and the rest comes from other private donations. Catholic Charities gives about \$5,000 a year, but there is no other affiliation with the Catholic Church. They do not include religion in their programs and are not explicitly focussing on a moral message to the kids.

Recently, they received federal funds through the CDBG to acquire an adjoining piece of property and to expand their senior center. There is no other federal funding.

Upon arrival, you will tour the senior center and visit a class for the children before attending a roundtable discussion. The roundtable will include seniors, parents, kids and workers from Stanford Settlement. The discussion should focus on how the center has made the community a better place, how it supports families -- especially single parent families having difficulties with children -- and how it pulls together all ages, almost like a large extended family.

III) PARTICIPANTS

The Vice President
Sister Jeanne Felion, Executive Director, Stanford Settlement
List of Participants - Available on Monday

IV) PRESS PLAN

On Tour and Top of Roundtable

V) SEQUENCE OF EVENTS

2:00 p.m. The Vice President arrives Stanford
 Settlement and proceeds to Senior Center.

2:05 p.m. The Vice President arrives Senior Center and participates in Tour.

2:10 p.m. The Vice President concludes Tour and proceeds to Multi Purpose Room A.

2:15 p.m. The Vice President concludes Tour and proceeds to Multi Purpose Room C.

2:25 p.m. The Vice President arrives Multi Purpose Room C and participates in Photo Opportunity.

2:35 p.m. The Vice President concludes Photo Opportunity and begins Roundtable.

2:55 p.m. The Vice President concludes Roundtable and proceeds to Holding Room.

3:05 p.m. The Vice President departs Holding Room and proceeds to Multi Purpose Room A.

3:10 p.m. The Vice President arrives Multi Purpose Room A and participates in Press Availability.

3:25 p.m. The Vice President concludes Press Availability and proceeds to Multi Purpose Room C.

3:30 p.m. The Vice President arrives Multi Purpose Room C and begins roundtable.

4:00 p.m. The Vice President concludes roundtable and proceeds to motorcade for boarding.

V) ATTACHMENTS

Information on Stanford Settlement

Purpose/History

Stanford Settlement is a neighborhood based family-centered Social Service Agency whose purpose is to serve all people in Gardenland and adjoining areas. Program emphasis is given to those whose opportunities and capabilities are limited by economic, personal ethnic or geographic circumstances.

Community Impact

To provide linkages between people within a designated community and others outside the community in order to develop and improve the economic, social, cultural and environmental conditions of the community.

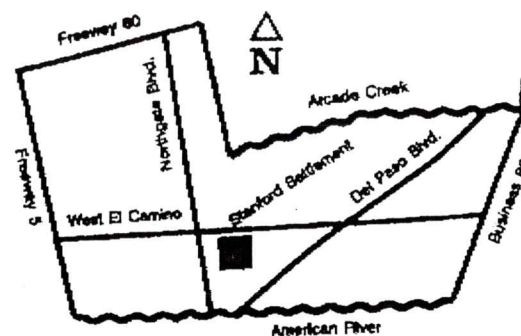
Director's Statement

Over the years the Settlement has grown and developed into what it is today: a multi-purpose social service agency providing quality services to a neighborhood in need and to a diverse population.

The accomplishments of this organization, the integrity and respect which this organization holds in the community have been accomplished because of those who believed in us and invested in us in some way through the years.

— *Sister Jeanne Felion*
Executive Director

Area Served



A United Way Agency



STANFORD SETTLEMENT

*Proudly Serving the
North Sacramento and
Natomas Areas*

450 West El Camino Avenue
Sacramento, CA 95833-2299
(916) 927-1303

Emergency Assistance

To provide basic necessities (food, clothing, housing referral), crisis intervention and supportive services on a short term or emergency basis.

- Food Closet
- Clothes Closet
- Layette
- Information and Referral
- "Feed the Hungry"

Free Dinners for the Hungry

Children's Program

To provide socialization activities for children offering opportunities to participate in group decision making and to provide for constructive use of leisure time.

- After School (Ages 5-11)
- Little People
(3 and 4 year olds and parents)
- Summer Day Camp (Ages 3-11)
- Support Services

Neighborhood Outreach

To increase participation and awareness of residents in community affairs.

- Community Development
 - Volunteer Recruitment
 - Free Income Tax Assistance
 - Housing Information and Referral
 - Special Events
-

Youth Program

To divert youth from delinquent activities and entry into the juvenile justice system.

- Drop-In Center
- Support Services/Counseling
- Trips/Outings
- Crisis Intervention
- Groups
- Information and Referral
- Special Activities

Senior Services

To be a focal point for the elderly within the community to access program that encourage healthy aging, provide basic social services and socialization activities.

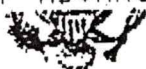
- Drop-In Center
- Support Services/Counseling
- Transportation
- Escort Services
- Information and Referral
- Recreational Activities
- Lunches *(Sponsored by Sacramento Elderly Nutrition Program)*
- Blood Pressure Check
- Senior Companion Program
- Brown Bag Program

Additional Services

- Operation Cratchit
- Well Baby Clinic *(Sponsored by Public Health Department)*
- Community Meetings
- Primary Health Care Clinic *(Sponsored by Mercy Hospital)*
- Spanish/English Translation



Stanford Settlement

OFFICE OF THE VICE PRESIDENT
WASHINGTON

COVER PAGE

Richard

TO: Paula

FROM: Kristy

TOTAL NUMBER OF PAGES: 4
(INCLUDING COVER)

DATE: 6/19

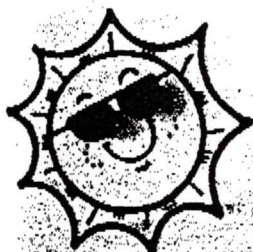
TIME: 11:50Am pacific time

MESSAGE:

this is some info. on the Stanford
Settlement. The first 2 pages are the back
& front of a brochure and the 3rd page is
the day camp flyer that begins the day
the VP arrives, June 23.

IF YOU HAVE ANY QUESTIONS OR PROBLEMS WITH THE TRANSMISSION
PLEASE CALL:

TELEPHONE NUMBER: 916 448 0368



STANFORD SETTLEMENT

A Member Agency Of United Way

COME JOIN THE FUN!

SUMMER DAY CAMP 1992 BEGINS

Registration: June 1, 1992

Session I: June 23-July 16

Session II: July 22 - August 13

Little People Day Camp

3-1/2 - 5 year olds

Full

Tuesday - Friday 9:30 - noon

Kinder Camp

For children entering
1st or 2nd grade

Full

Tuesday - Friday 1:30 - 4:00 P.M.

Day Camp

For children entering
3rd - 6th grade

Tuesday - Friday 9:30 - 4:00 P.M.

SLIDING SCALE FEE

CALL JULIE OR SHELLIE
FOR MORE INFO!



450 West El Camino Avenue • Sacramento, CA 95833-2299 • (916) 927-1303

ABOUT RIC...

The Resident Initiatives Clearinghouse (RIC) was established by the U.S. Department of Housing and Urban Development (HUD) to share information on the activities of its Office of Resident Initiatives. RIC maintains and operates a:

Toll-Free Hotline and Referral Service

To help you obtain information about HUD's resident initiatives programs and how you can take action on community problems or needs. Call the Resident Initiatives Clearinghouse toll free at 1-800-955-2232, or write to P.O. Box 6424, Rockville, MD 20850.

Mailing List

To send you information, new publications, funding announcements, and timely newsletters.

Database

To provide access to public laws, Federal regulations, research reports, program summaries, Notices of Funding Availability (NOFAs), grant application kits, books, and additional material highlighting resident initiatives in public and Indian housing and low-income communities.

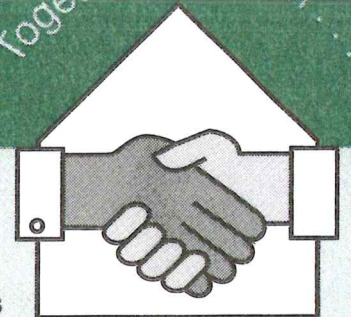
Call Toll Free:

1-800-955-2232

Resident Initiatives Clearinghouse
P.O. Box 6424
Rockville, MD 20850

GETTING THE FACTS ON RESIDENT EMPOWERMENT INITIATIVES

Together We Can



**Office of
Resident Initiatives**

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing

HUD Secretary Jack Kemp created the Office of Resident Initiatives (ORI) in June 1989 to improve the quality of life of public and Indian housing residents through empowerment and partnerships with local housing agencies. These partnerships are intended to help residents become more involved in the management of their developments, achieve economic independence and security, acquire assets, and become homeowners. Resident initiative and self-determination revitalize families and neighborhoods, increase employment opportunities, and restore community pride and self-esteem.



From within HUD's Office of Public and Indian Housing, ORI operates the following five innovative programs:

■ **Drug Elimination**—Supports the efforts of public and Indian housing authorities and residents to rid their communities of drugs through a combination of grants, training, youth sports, and technical assistance programs.

■ **Resident Management and Participation**—Helps establish and strengthen partnerships, build residents' capacity to manage their own developments, and pave new paths for economic empowerment; provides technical assistance grants to resident organizations.

■ **Economic Development**—Assists residents and housing agency partnerships to form resident-owned businesses. This program creates jobs for residents, expands employment opportunities for the community, and facilitates economic growth.

■ **Supportive Services**—Works with other Federal agencies to help implement resident self-sufficiency through initiatives such as Head Start, educational choice, jobs linkage, and health centers in public and Indian housing communities.

■ **Homeownership**—Helps create opportunities for today's public housing residents to become tomorrow's homeowners and administers HOPE planning and implementation grants to help public and Indian housing communities achieve successful homeownership programs.

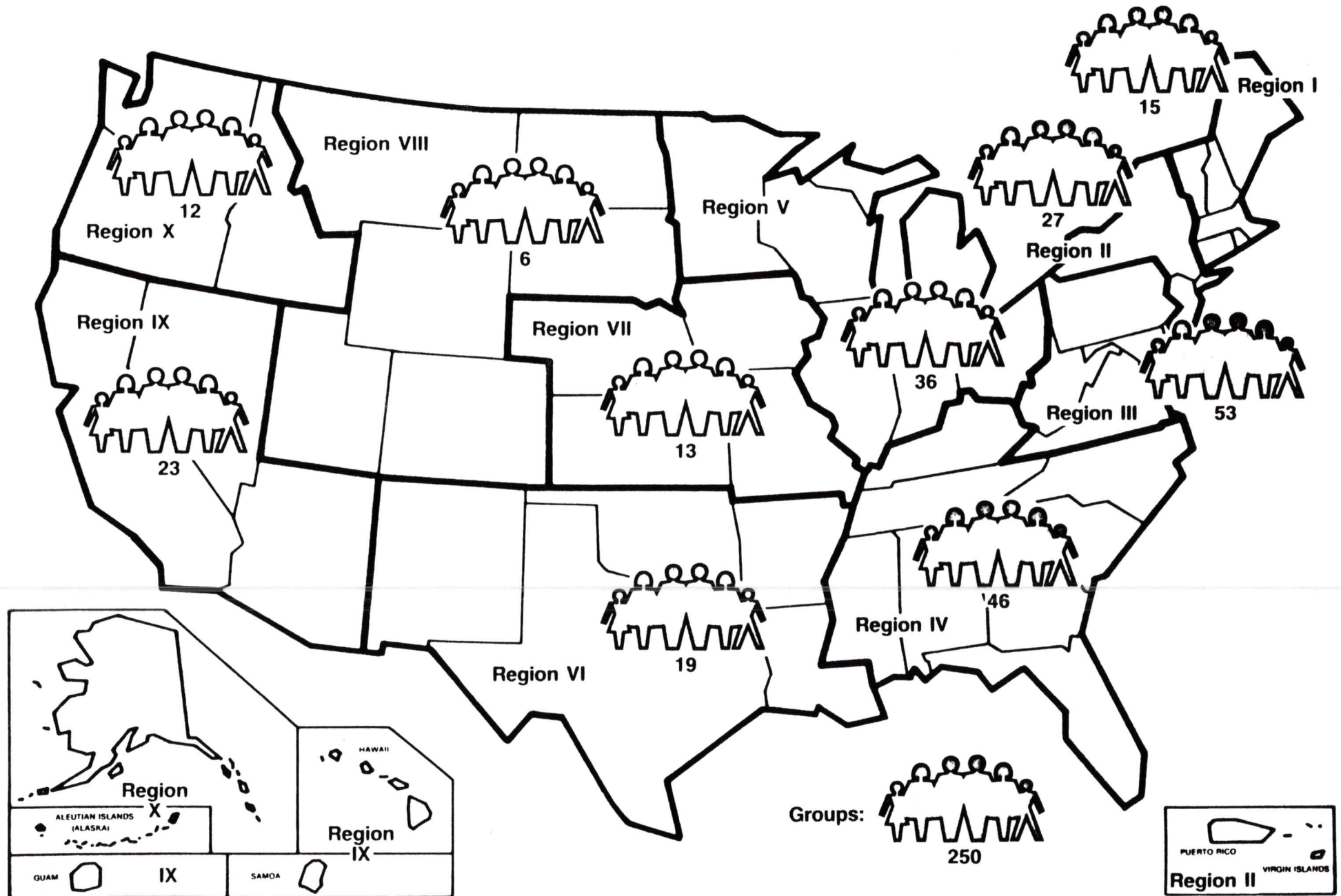
ORI wants to keep you informed. The Office issues two quarterly newsletters: *Home Front* and *The Resident Leader*. *Home Front* is filled with innovative ideas about how to eliminate drugs in public housing. *The Resident Leader* keeps you informed of activities programs, and news about successful resident initiatives. It also contains announcements of available funding.

ORI has established the Resident Initiatives Clearinghouse to share information on ORI-sponsored activities and resident initiative programs being successfully implemented around the country. ORI wants to hear about activities in your community and your suggestions for ways we can serve you better. Call the Clearinghouse at 1-800-955-2232 for more information. You can also find more details about the Clearinghouse on the back of this brochure.

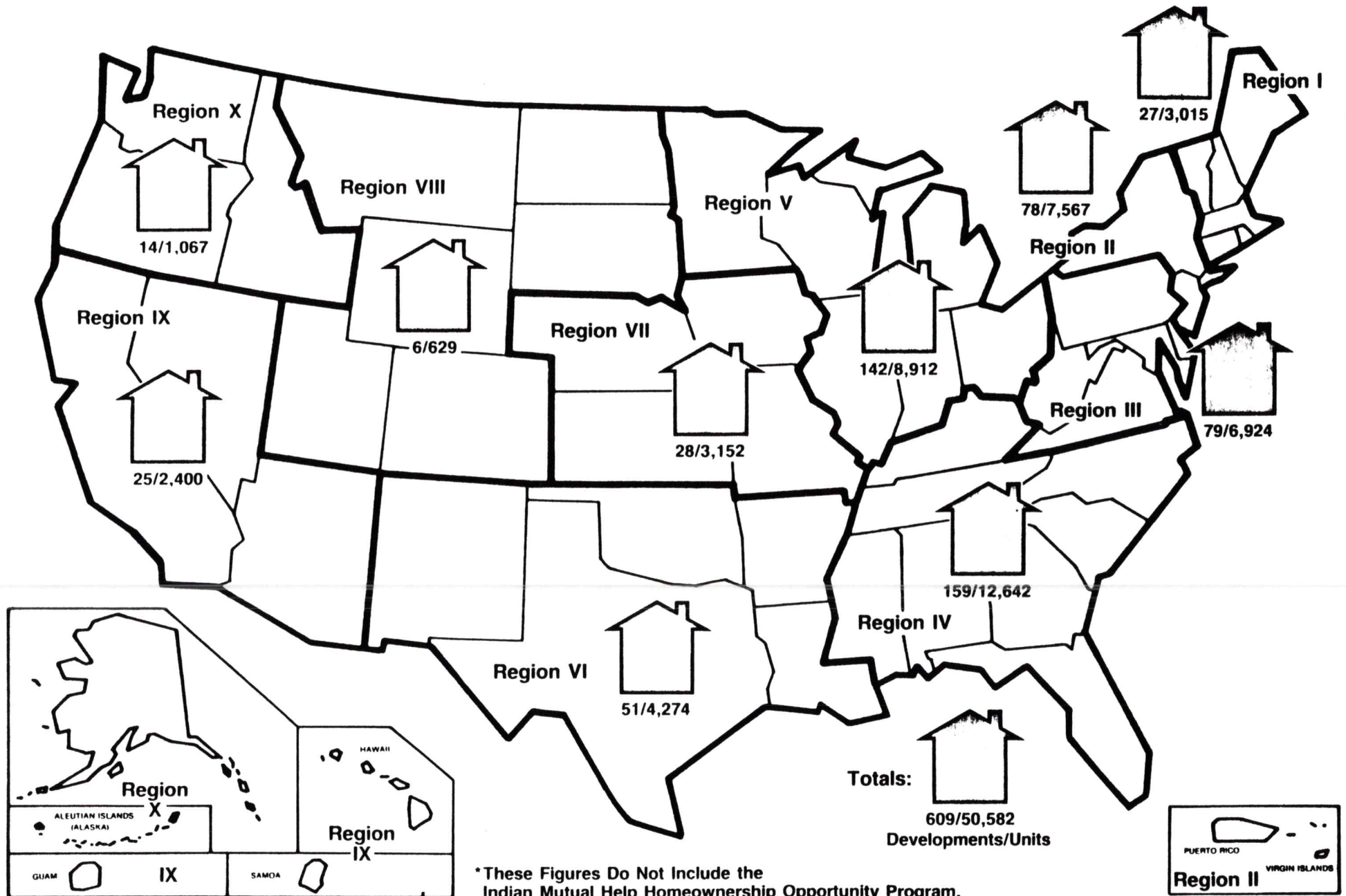
"I want to work with you to remove the bonds of poverty and engender a new spirit of hope and enterprise in every public housing community in America."

—Jack Kemp, Secretary of HUD

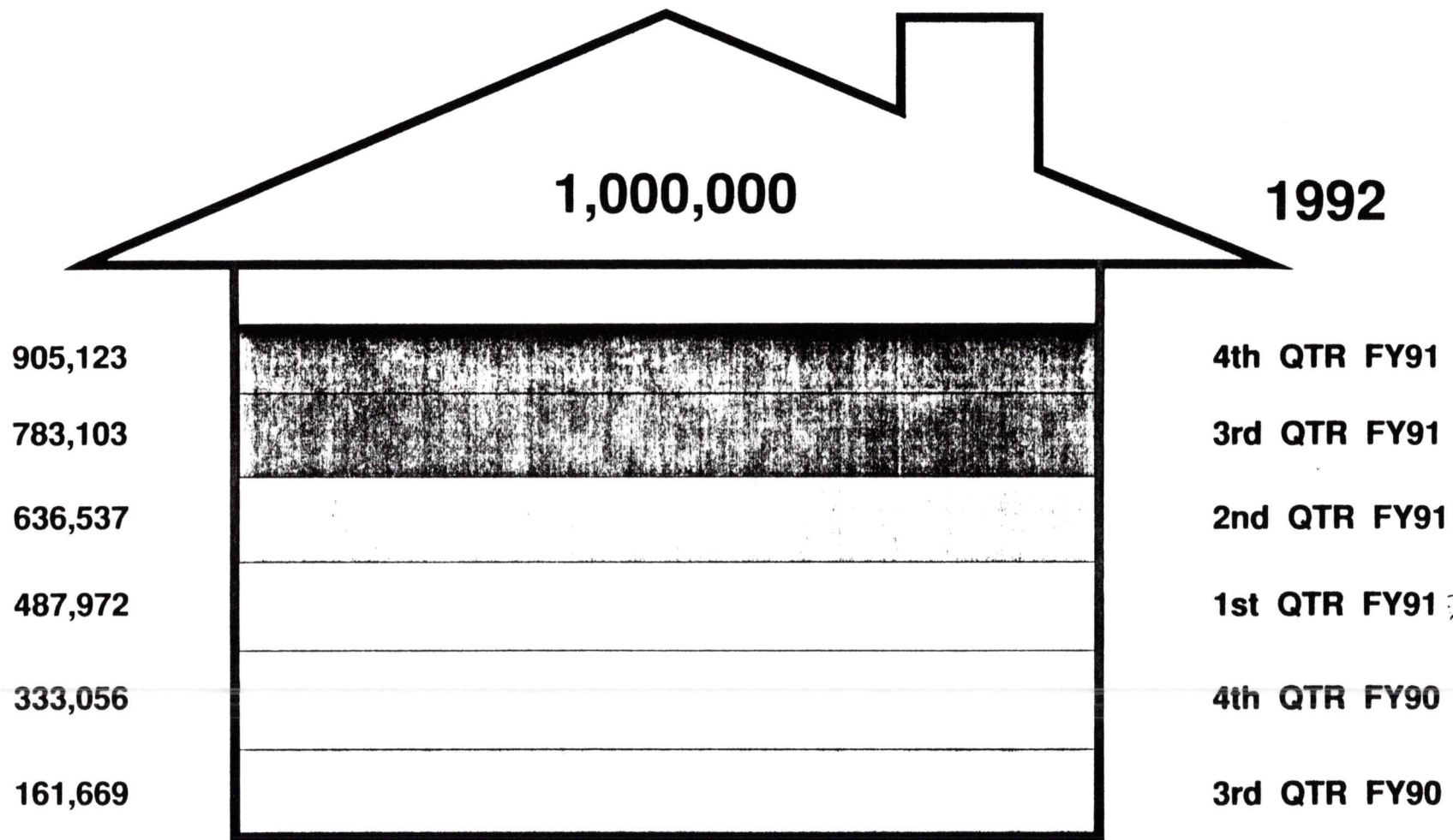
RMCs In Training



Projected Homeownership Opportunities



1 MILLION New Homeowners



PIH
16,025

CPD
7,437

FHA
881,661



Resident Management Success Stories . . .

Public/Private Partnerships for Empowerment

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
Office of Resident Initiatives

Introduction

A new movement is afoot--a movement to free human capital to restore America's inner cities and revitalize its rural towns. Residents are taking control of their environments and their lives with the help of public/private partnerships.

Resident Management Success Stories describes how five resident management corporations are successfully working with the private sector to revitalize, reinvigorate, and restore their communities.

The Public Sector's Role

In 1989, the U.S. Department of Housing and Urban Development's (HUD) Secretary Jack Kemp created the Resident Initiative Program to remove the barriers to resident self-sufficiency, economic empowerment, jobs, and owner assets. The Program is a continuum that encompasses the following steps:

- (1) **Drug Elimination**--purging communities of drugs through a combination of activities such as security patrols, building monitoring, police/resident partnerships, education, prevention, and other activities funded through HUD's Public Housing Drug Elimination Program.
- (2) **Resident Management**--training public and Indian housing residents in property management and maintenance through Resident Management Technical Assistance Grants, HUD-sponsored conferences, and through support from regional initiatives coordinators, manuals, newsletters, and guidebooks.
- (3) **Economic Development**--creating jobs and entrepreneurial opportunities for residents and others in the community in such ventures as resident-owned or -operated food cooperatives, self-service laundromats, catering businesses, and hair salons. The Bush Administration's "Enterprise Zone" concept will unleash additional entrepreneurial investments in distressed areas.
- (4) **Supportive Services**--eliminating barriers to resident mobility through initiatives like HUD's new Family Self-Sufficiency Program. Also HUD's Child Care Demonstration Grant Program expands the number of Head Start centers in public housing developments.

- (5) **Homeownership**--enabling residents to play a far greater role in stabilizing their communities while rekindling the spirit and pride that comes with homeownership. Under the President's Homeownership and Opportunity for People Everywhere (HOPE) Program, \$351 million in technical assistance and grants will be offered to public housing residents in fiscal year 1992 to provide expanded opportunities for resident management, economic development, and homeownership. In addition, the HOPE initiative helps leverage private-sector support by providing a four-to-one Federal/private matching component.

The Private Sector's Role

Private foundations, corporations, and local government agencies can become part of the Resident Initiatives Program by forming partnerships with resident groups. HUD encourages partnerships by making the private sector eligible for joint ventures and grants that maximize successful resident management homeownership initiatives. Through public/private partnerships, the private sector inherits a great opportunity to affirm its commitment to the community.

Businesses and individuals can inspire community growth and invest in neighborhood revitalization in a number of ways:

■ **Mentoring**

According to Irene Johnson, president of the LeClaire Courts Resident Management Corporation (RMC), "We, [residents] are just babies, the private sector is helping us begin to walk." Legal firms, community centers, businesses, and universities are volunteering their expertise to help LeClaire Courts residents. They have "walked" the LeClaire Courts RMC through feasibility studies, incorporation, business development, resident training, and a host of other programs. In addition, some groups are guiding LeClaire Courts by serving on the RMC Advisory Board.

■ **Matching Funds**

A four-to-one, Federal/private match is required under HUD's HOPE initiative to foster homeownership. For a number of homeownership activities--resident management training, economic development, and supportive services--HUD provides only startup costs, and corporations and foundations have a direct opportunity to sponsor resident empowerment programs. Some corporations have matched HUD's contribution through cash and in-kind donations of office equipment, computers, clerical and secretarial support as well as pro bono skilled and unskilled labor.

■ **Facilitating Partnerships**

Businesses, foundations, and private individuals hold the keys to unlocking untapped and future resources. Organizations can help resident groups develop partnerships by drafting letters of support, offering recommendations, serving on advisory committees, and establishing new channels for communicating with the local government, other businesses, and foundations.

Resident management sparks community economic revitalization and resident empowerment, but it relies on one vital component--public/private partnership. The private sector is taking a step into the future by joining with resident groups to empower their neighbors and strengthen their communities.

Cochran Gardens: Empowering Through Job Creation

Cochran Gardens Resident Management Corporation
Bertha Gilkey, President
Walter Jones, Executive Director

1112 North 9th Street
St. Louis, MO 63101
314-621-8780

Making a Difference Through Partnerships

As a result of intensive negotiations about proposed rent increases in the early 1970's, the Cochran Gardens residents and the Housing Authority of St. Louis (HASL) agreed residents should assume management responsibilities for the property. As a first step, the Cochran community elected representatives to its newly formed Tenant Affairs Board. Over the next 5 years, a local community development agency trained residents in property management. The training costs were covered by individual donations and grants from the **Washington University of St. Louis** and **Ralston-Purina**; both heard about Cochran through the media coverage of the rent strike.

In 1976 the RMC signed a contract with the housing authority to perform janitorial services. This small production soon blossomed into a full 24-hour maintenance operation that employs 12 residents, not including the 30 floor and building captains who receive stipends to clean and monitor each structure.

A catering company, run by the Tenant Affairs Board, now offers a full-time free meal service for elderly residents. The group serves 60 to 70 meals a day to

In Summary

In just 10 years, Cochran Gardens has transformed itself from a boarded-up, wounded development to a community that sparkles with pride and unprecedented economic opportunities. In cooperation with the housing authority, individuals, small businesses, and HUD, the Cochran Gardens RMC has rebuilt a community.

The RMC has sponsored more than 330 new jobs for residents and community members. A community center, a health center, a catering company that provides meals to elderly residents, and an affordable housing real estate partnership are just a few of the more remarkable projects the RMC has sponsored.

In an effort to share its success story and techniques, resident leaders of Cochran Gardens are now offering assistance to other RMCs in the form of technical assistance, outreach, and training.

seniors and operates on donations from the Community Development Agency, private individuals, and residents.

In 1981 the RMC formed a partnership with real estate consultants, **McCormack, Baron, and Associates** to build 100 affordable housing units across the street. Construction of these apartments--now part of the Cochran Gardens complex--was financed with funds from the Comprehensive Improvement Assistance Program (CIAP) administered by the U.S. Department of Housing and Urban Development (HUD).

CIAP funds also helped renovate the Malcolm X Community Center. The center employs three full-time staff (two are residents) and a director; it offers recreation services, aerobics, boxing, and other activities to residents and the larger community.

The Cochran Gardens' Health Center employs four residents on its nursing and clerical staff. The Center, constructed with HUD CIAP funds and made possible through the continuing support of the **Grace Hill Foundation**, offers prenatal and perinatal care, pediatrics, routine checkups, and also health care classes to residents.

In addition, Cochran introduced a rehabilitation program for young offenders. C.A.R.E. obtains suspended sentences for participants successfully enrolled in a program of education, employment, and community service.

Donations from private individuals and grants from small businesses are the

primary resources that have helped the Cochran Gardens RMC stay afloat.

Corporate support is coming. Recently, **Boatman's Bank** donated funds and the local chapter of the **Variety Club** donated a van for daily operations.

Successful Outcomes

The Cochran Gardens RMC has made significant management and maintenance improvements. A simple look at Cochran Gardens bears witness to the success of the resident management corporation. Now, windows replace boards, flowers appear in the landscape, every window has curtains, and the neatly manicured lawns rival those of the neighboring market-rate apartments.

Since the RMC assumed control of the property, the vacancy rate has been cut in half. The RMC reports a greater rate of success at rent collection. Response time to maintenance problems has improved with the creation of the 24-hour, 7-day a week onsite maintenance operation.

Cochran is a strong economic development corporation. Its projects have sponsored more than 330 new jobs for residents and community members.

Envisioning the Future

Through a partnership with **Arrowhead Cable Company**, Cochran RMC secured an FCC license. The RMC will provide basic cable service to the development and hire residents to operate the cable company--a joint public/private business venture with **Arrowhead**.

In two new programs, the RMC hopes to help residents develop entrepreneurial skills and form small businesses. Also, Cochran wants to bring a network of social services onsite. Someday residents may be able to visit one facility and resolve multiple support needs like child care, income assistance, and health care. Long-range planning for these initiatives has already begun.

The Cochran Gardens RMC wants to share its resident management success with RMCs nationwide. It plans to provide technical assistance and outreach through a national newsletter for other RMCs and a travelling training program.

The Setting

The year-long rent strike at Cochran Gardens (from 1969 to 1970) earned the development considerable media attention. Cochran Gardens' downtown location and proximity to the St. Louis convention center helped attract national interest to the plight of public housing residents. Concerned local businesses and community members became involved and garnered the resources needed to kick-off resident management at Cochran Gardens.

About Cochran Gardens

3,000 residents
97 percent black
1 percent white
2 percent Hispanic

Median Rent: \$150/month
Median Home Value: N/A

LeClaire Courts: The Business Approach

LeClaire Courts Resident Management Corporation
Irene Johnson, President

4373 S. Lamon
Chicago, IL 60638
312-284-8718

Making a Difference Through Partnerships

The LeClaire Courts Resident Management Corporation (RMC) represents the ideal in public-private partnerships. Under the leadership of its president, Irene Johnson, the LeClaire Courts RMC has delivered jobs, business opportunities, and support services to the community. Yet, the LeClaire Courts RMC cannot accept all the credit, according to Ms. Johnson. A large part of the success comes from the support the RMC received from community groups, foundations, corporations, law firms, universities, and media representatives.

The RMC's first partnership took advantage of resources--both financial and labor--available from community groups and universities. In 1982, the LeClaire Courts local advisory council (LAC)--a representative body that grew into the RMC--met with a delegate from the **Clarence Darrow Community Center**.

In Summary

The LeClaire Courts Resident Management Corporation works hard to offer multiple services and opportunities to residents.

Through a partnership with a local university, the residents have written--and won--numerous grants and collected enough money from private sources to fund the startup of a laundromat and a transportation company that takes residents to jobs in the suburbs. They have convinced a local law firm to provide pro bono legal assistance, gathered corporate and community support to train residents to manage their property, and plan to establish a youth executive program with the help of private resources.

LeClaire has become a safer, more self-sufficient home for its 3,000 residents.

The representative and the RMC decided to assess resident readiness for property management. The **University of Illinois Voorhees Center** agreed to conduct the feasibility study.

Two years later, the RMC submitted proposals soliciting help to kick off the training for residents to learn to manage their property. It won grants from **Northern Community Trust** and several foundations--**Amoco, Joyce, and Webolts**. These groups financed both the dual management training and technical assistance fees. In addition, the **Campaign for Human Development** paid the salaries of the dual management staff.

The **Woods Charitable Fund** and the **Jewish Fund for Justice** sponsored community organizing efforts while the **MacArthur Foundation** and the **Amoco Foundation** supplied economic development funds. The **Chicago Tribune** and **Board Warner** paid for program development and management training.

Through a grant from **Continental Bank**, the LeClaire Courts resident-owned laundromat is up and running. **Continental** also made an inkind donation of office furniture to the new RMC office.

Pro bono work is another way private organizations are involved in resident initiatives. Attorneys from the Chicago law firm, **Rosenthal and Schonfield**, provided pro bono legal assistance. Executives from local businesses volunteer a few hours a week to mentor teenagers enrolled in the LeClaire Courts Junior Executive Program.

Every grant LeClaire Courts RMC won was preceded by a proposal with one exception. **Worldview**, a firm committed to furthering communication in developing countries, recently selected LeClaire Courts for a pilot program in the United States. The program will introduce two youths to the communications field and help them develop valuable, marketable skills.

Successful Outcomes

Along with resident management came safety, security, and self-sufficiency for LeClaire Courts. Crime is down 50 percent from the time residents formed a Neighborhood Watch program. Unit vacancies are down from 16.5 percent to less than 1 percent. Emergency work orders are filled in less than 24 hours. The time it takes to prepare a unit for a future renter requires 21 days instead of 60 days.

Economic development projects have expanded employment opportunities for residents. The LeClaire Courts RMC staff of 30 manage daily operations, complete repairs, balance books, and submit proposals for future projects. In addition, a reverse commute program, which takes residents to suburban jobs, employs nine residents, while the laundromat employs three.

Envisioning the Future

As its next step, the LeClaire Courts Resident Management Corporation plans to establish a youth executive program. The young adults enrolled in the program will learn how to adopt positive work, study, and lifestyle habits.

Public housing homeownership may soon become a viable option for LeClaire Courts residents. Presently, the RMC is conducting a homeownership feasibility study.

The LeClaire Courts RMC hopes to take its expertise on the road. The group is assembling a resident management training team to assist fledgling resident groups formulate and strengthen their objectives in resident initiatives.

All these programs require the combined energies of residents and the community. According to RMC President Irene Johnson, private support is a vital ingredient of successful LeClaire Courts resident management programs. "We are just babies," Ms. Johnson asserts. "The private sector is helping us begin to walk."

The Setting

The LeClaire Courts development sits between two major thoroughfares--Stevenson Expressway and Cicero Street--yet, public transportation is little more than adequate. A bus ride to downtown Chicago takes 14 minutes, but a trip to the nearest hospital may require an hour.

Garfield-Ridge, home to LeClaire Courts, is a racially-segregated community. Midway Airport divides the black and white working-class neighborhoods. Much of the illegal prostitution and drug activity came to rest south of the airport in the predominantly black community.

About LeClaire Courts

3,000 residents
99.9 percent black
N/A white
N/A Hispanic

Median Rent: \$100/month
Median Home Value: N/A

**Nickerson Gardens:
Bringing Hope to Watts**

Nickerson Gardens Resident Management Corporation
Nora King, President

1593 East 114 Street, #1108
Los Angeles, CA 90059
213-567-8831

Making a Difference Through Partnerships

As a testament to will and self-determination, Nora King and other Nickerson Gardens residents have championed a crusade to rehabilitate and reinvigorate a community. They have enlisted support from HUD and numerous other agencies.

The Los Angeles Police Department, the Department of Parks and Recreation, the public library, the Los Angeles Community Development Department, and the Los Angeles Housing Authority (LAHA) are just a few of the public agencies working in partnership with the Nickerson Gardens RMC. As evidence of their commitment, these agencies have signed a memorandum of understanding with the RMC to unite their efforts to strengthen and further an agenda of community and economic development.

Together, the team erected the Nickerson Gardens Community Center. The center offers employment training programs for youth and adults. For adolescents between the ages of 8 and 14, the Youth Gang and Drug Diversion Program sponsors positive esteem-building activities. Kids for Peace, another youth program sponsored by a

In Summary

The list of public agencies and private organizations that have come forward to assist the residents of Nickerson Gardens is impressive.

Working in partnership with HUD and other public and private sponsors, Nickerson Gardens is bringing hope to a community that has traditionally offered little promise.

The residents have worked with a local university to win funds to renovate play areas for small children and have plans to break ground on the Nickerson Gardens Child Care Center.

The enthusiastic plans for the future include a health care facility, a computer learning center, the introduction of cable television, and an onsite laundromat.

local church, hosts field trips, talent shows, and other activities.

The RMC has utilized the expertise of students and staff from the **University of California at Los Angeles (UCLA)**. Students enrolled in the UCLA School of Architecture and Planning helped residents complete a successful bid to the **Arco Foundation** and the **Los Angeles Times**. Nickerson Gardens used the \$20,000 grant to renovate two "tot lots"--safe, clean play areas for young children. Fifteen "tot lots" remain in severe need of renovation.

On another occasion, the **UCLA architecture students** completed designs on a proposed laundromat for the Nickerson Gardens development. The future planners also drafted a laundromat implementation plan, called *Resources for Community Action*. Presently the RMC is securing a site for the facility.

Within the next couple of months, the RMC will conduct a groundbreaking ceremony for the Nickerson Gardens Child Care Center. **Dr. Karen Hobbs of Crystal Stairs, Congresswoman Maxine Waters, and the Black Women's Forum** convinced the producers of the motion picture "Livin' Large" to donate the proceeds from the film premiere to Nickerson's child care center.

In addition, the **Irvine Foundation** awarded the Nickerson Gardens RMC a grant for continued program development.

Successful Outcomes

Recently, Nickerson Gardens held a graduation ceremony for residents who successfully completed training in resident

management. In attendance were a California State Senator and David Caprara of HUD's Office of Resident Initiatives. It was a great celebration. Nora King, Nickerson Gardens RMC president, praised HUD in these words: "HUD trusted us. They believed we could make a difference."

Today, residents continue to build on the promise of a better life. The presence of a security patrol has reduced drug activity. Many residents are enrolled in high school equivalency degree classes. Property maintenance has improved. Community pride has flourished. And a new air of resident self-confidence permeates.

Envisioning the Future

The Nickerson Gardens RMC has an endless "wish list" of program ideas. The following is just a snapshot of their plans for the future:

With a \$400,000 3-year grant from the **U.S. Department of Health and Human Services (HHS)**, Nickerson Gardens plans to erect an onsite health care facility. To complement the HHS award, the RMC has enlisted the support of the **Drew Medical Center** and the **Watts Health Foundation**.

The RMC plans to establish a computer learning center. They are now searching for an organization willing to donate computer hardware and software.

The **University of Southern California's** business school is working jointly with the Nickerson Gardens RMC to introduce advanced communication technology to the development--cable television.

Finally, laundry should be less of a chore for residents once Nickerson Gardens selects a location and identifies funding for its first onsite laundromat.

The Setting

For Nickerson Gardens residents, the barriers to self-sufficiency are very real. Residents cannot walk to the closest laundromat--it is too far away. The bus stop is six or seven blocks away. The nearest mailbox is an eight- to nine-block journey. In addition, more than 95 percent of the residents are on the welfare rolls.

With its 1,000 highrise units, Nickerson Gardens is the largest housing development in Los Angeles. It is situated in Watts, the birthplace of two of the country's largest and most violent gangs--the Bloods and the Crips. The community has earned a great deal of media attention for its high crime rate. Many residents of Watts feel the future holds little promise for them, but one group plans to bring back hope--the Nickerson Gardens Resident Management Corporation (RMC).

About Nickerson Gardens

5,000 residents
60 percent black
36 percent Hispanic
2 percent white
2 percent other

Median Rent: \$230/month
Median Home Value: N/A

Rhoads Terrace: Crossing the Tracks

Rhoads Terrace Resident Management Corporation
Jessie Toles, President

5712 Pilgrim Drive
Dallas, TX 75215
214-426-2607

Making a Difference Through Partnerships

Concerned and upset about the level of drug sales at the Rhoads Terrace development, Jessie Toles, president of the Rhoads Terrace Resident Management Council, approached the **Dallas police** for ideas about working to rid the neighborhood of drug-related crime. Ms. Toles and the police department formed a partnership--the police now patrol the property more frequently and the residents feed the police information.

As their next step, the Rhoads Terrace RMC tackled the problems involved with having to walk five-blocks to the nearest bus stop. The group formed a successful partnership with the **Dallas Department of Transportation (DDOT)**, and in 1989, the partnership brought a bus stop to Rhoads Terrace.

Next, the Rhoads Terrace RMC applied for and won its first grant from **HUD**. The \$50,000 Resident Management Technical Assistance Grant paid for training, travel, office equipment, and program planning to help residents learn to manage their property.

Improving educational opportunities has now become the primary goal of the

In Summary

The train tracks posed a problem at Rhoads Terrace: they created an isolating environment. But the residents took action to overcome the barriers. First they formed a partnership with the city transportation department to bring a bus stop to their property so they no longer need to walk the five formerly dangerous blocks to the bus.

They are improving educational opportunities for their residents with the help of HUD money and volunteers from the community. A new Home Study Center offers job-related skills and helps residents earn their high school equivalency degree. Property management training, literacy study, and a food cooperative are just a few of the ways Rhoads Terrace residents have reduced the symbolic and physical separation from their greater community.

Their programs have not only brought greater opportunities to their residents, they have also made Rhoads Terrace a safer place to live.

program. The RMC, together with **LIFT**-a nonprofit organization of retired school teachers--sponsors a literacy class. Volunteers donate their time to prepare people to take high school equivalency degree examinations and to accept entry-level jobs.

The new Home Study Center builds on the RMC's commitment to education. Word processing and computer skills are taught on the seven terminals purchased through a combination of grants from **HUD**, the **Dallas Housing Authority**, and **LIFT**.

The RMC also has joined forces with the **American Cancer Society** to educate residents about cancer and the importance of early detection.

Successful Outcomes

For the most part, the illegal drug trade at Rhoads Terrace has subsided. Drugs are still sold, but dealers who once traded their products openly have moved their businesses undercover to escape detection.

The success of the participants in the literacy classes is encouraging. Many Rhoads Terrace residents have begun to pursue their high school equivalency degree. Other residents are learning how to draft resumes and complete job applications. Still others are, for the first time, registering to vote or applying for social security cards.

The Rhoads Terrace RMC offers limited economic development; it has created three jobs in landscaping for the community.

Envisioning the Future

Recently, the Rhoads Terrace RMC signed a dual management contract with the **Dallas Housing Authority (DHA)**. After one year and successful completion of the dual property management training program, the RMC will assume full property management responsibilities for its development. **HUD** awarded Rhoads Terrace a \$100,000 Resident Management Technical Assistance Grant to help the RMC complete its dual management program.

On behalf of the RMC, the DHA submitted a proposal to the **Meadows Foundation** for additional training funds. The **Meadows Foundation** agreed to fund resident training programs in maintenance and property management. In addition, the Foundation plans to fund the salaries of three future RMC employees -- a clerk, an assistant manager, and a maintenance worker -- and subsidize training-related travel expenses.

To offset the high prices at local grocery stores, the Rhoads Terrace RMC is working with the **Texas Department of Agriculture** to establish an onsite food cooperative. The co-op will sell non-perishable items at a significant savings.

The RMC plans to enlist community members, professionals, and government officials to serve on an advisory board. In addition, the **STEP Foundation** selected Rhoads Terrace as a site for its patented program of self-help, self-sufficiency, and empowerment.

The Setting

Rhoads Terrace stands on 94 acres between a major highway and the train tracks. Everyday children must cross the railroad tracks on their way to school. The nearest laundry is a 10-block trip.

In Rochester Park -- nicknamed Bonton -- 15 percent of the total housing stock is vacant, abandoned, or both. In fact, units in the community are so undesirable, residents are willing to pay more each month to live in public housing.

About Rhoads Terrace

1,600 residents
97 percent black
1 percent white
1 percent Hispanic

Median Rent: \$148/month
Median Home Value: N/A

West Dallas: Defining a Brighter Future

West Dallas Resident Management Corporation
Tillie Baylor, President

c/o Dallas Housing Authority
2525 Lucas Drive
Dallas, TX 75219
214-559-9000

Making a Difference Through Partnerships

Several years ago, a resident of the West Dallas public housing development filed a suit against HUD charging racial discrimination at the development. The case, Walker vs. HUD, resulted in a pledge by the Dallas City Council to invest \$118 million in affordable housing over 8 years. The city council unanimously voted to approve \$8.6 million to renovate the West Dallas development, and HUD more than matched the city's commitment by pledging an additional \$71 million.

The Dallas Housing Authority (DHA) and the city of Dallas plan to reduce the number of units in West Dallas from 3,500 to 2,000. Rehabilitating the structure is important, but not half as important providing employment, business, and leadership opportunities to the public housing residents. As part of the court settlement, HUD and the city leaders asked consultants to map out a viable revitalization plan.

The consultants solicited residents' input for the revitalization plan. The resulting recommendation: renovation of the West Dallas property should encompass

In Summary

West Dallas had been neglected for so long, it took court action to bring attention to the plight of the residents. The city, the housing authority, and HUD are now working in partnership to rehabilitate the property and revitalize the community.

With the help of \$8.5 million from the city and a matching \$71 million from HUD, the West Dallas revitalization plan is in its early stages. The plan has four components: economic development, improved security, expanded child care arrangements, and resident management and training. Private sector support is being secured for a computer Home Study Center and a home-based data entry jobs opportunity program.

The future is happening at West Dallas, and many people are watching it with great expectations.

economic development, security, expanded child care, and resident management/training.

Successful Outcomes

When the city council voted to secure funding for the West Dallas redevelopment project, Mattie Nash, a long-time resident exclaimed, "I have worked so hard for this day, I have begged for this day, prayed for this day. I am as happy as can be."

All eyes are on the West Dallas community. With the public and private sector commitment in place, there is certainty that the community will witness only success.

The West Dallas Improvement Program is now in full swing. HUD's commitment to West Dallas is unequalled. During a visit to Dallas, HUD Secretary Jack Kemp emphasized his commitment to the West Dallas revitalization effort: "We're going to do it. We're going to do it. We're going to give [residents] the chance and the empowerment they need to be property

Envisioning the Future

Private sector involvement is being secured. **The Goodwill Industries**, a **West Dallas shopping center**, the **Dallas West Social Investment Corporation**, and **Parkland Hospital** are just a few of the public and private organizations that have expressed their commitment to the revitalization of West Dallas.

Electronic Data Systems, a private computer firm, pledged \$225,000 towards computers for nine Home Study Centers to be located in several public housing developments in Dallas.

In addition, **Unibase, Incorporated**, a national data entry service, has voiced interest in having residents perform data entry in their homes with computers and modems loaned by the corporation. (Unibase has a similar pilot program in place in Omaha, Nebraska.) owners."

The Setting

It is a desperate situation at West Dallas. Just one-third of the units are inhabited. The remaining two-thirds are inhabitable. The social ills afflicting residents are countless. For example, nearly 50 percent of the children are born to mothers under 20 years of age; more than 75 percent of the residents earn less than \$6,000 a year; 85 percent of the children are born to unwed mothers; and 77 percent of the renters earn less than \$6,000 a year.

About West Dallas

3,200 residents
94 percent black
4 percent Hispanic
1 percent white
1 percent other

Median Rent: \$140/month
Median Home Value: N/A



U.S. DEPARTMENT OF HOUSING
AND URBAN DEVELOPMENT

DAVID L. CAPRARA

DEPUTY ASSISTANT SECRETARY
OFFICE OF RESIDENT INITIATIVES

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Resident Management Success Stories . . .

Public/Private Partnerships for Empowerment

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
Office of Resident Initiatives

Introduction

A new movement is afoot--a movement to free human capital to restore America's inner cities and revitalize its rural towns. Residents are taking control of their environments and their lives with the help of public/private partnerships.

Resident Management Success Stories describes how five resident management corporations are successfully working with the private sector to revitalize, reinvigorate, and restore their communities.

The Public Sector's Role

In 1989, the U.S. Department of Housing and Urban Development's (HUD) Secretary Jack Kemp created the Resident Initiative Program to remove the barriers to resident self-sufficiency, economic empowerment, jobs, and owner assets. The Program is a continuum that encompasses the following steps:

- (1) **Drug Elimination**--purging communities of drugs through a combination of activities such as security patrols, building monitoring, police/resident partnerships, education, prevention, and other activities funded through HUD's Public Housing Drug Elimination Program.
- (2) **Resident Management**--training public and Indian housing residents in property management and maintenance through Resident Management Technical Assistance Grants, HUD-sponsored conferences, and through support from regional initiatives coordinators, manuals, newsletters, and guidebooks.
- (3) **Economic Development**--creating jobs and entrepreneurial opportunities for residents and others in the community in such ventures as resident-owned or -operated food cooperatives, self-service laundromats, catering businesses, and hair salons. The Bush Administration's "Enterprise Zone" concept will unleash additional entrepreneurial investments in distressed areas.
- (4) **Supportive Services**--eliminating barriers to resident mobility through initiatives like HUD's new Family Self-Sufficiency Program. Also HUD's Child Care Demonstration Grant Program expands the number of Head Start centers in public housing developments.

- (5) **Homeownership**--enabling residents to play a far greater role in stabilizing their communities while rekindling the spirit and pride that comes with homeownership. Under the President's Homeownership and Opportunity for People Everywhere (HOPE) Program, \$351 million in technical assistance and grants will be offered to public housing residents in fiscal year 1992 to provide expanded opportunities for resident management, economic development, and homeownership. In addition, the HOPE initiative helps leverage private-sector support by providing a four-to-one Federal/private matching component.

The Private Sector's Role

Private foundations, corporations, and local government agencies can become part of the Resident Initiatives Program by forming partnerships with resident groups. HUD encourages partnerships by making the private sector eligible for joint ventures and grants that maximize successful resident management homeownership initiatives. Through public/private partnerships, the private sector inherits a great opportunity to affirm its commitment to the community.

Businesses and individuals can inspire community growth and invest in neighborhood revitalization in a number of ways:

■ **Mentoring**

According to Irene Johnson, president of the LeClaire Courts Resident Management Corporation (RMC), "We, [residents] are just babies, the private sector is helping us begin to walk." Legal firms, community centers, businesses, and universities are volunteering their expertise to help LeClaire Courts residents. They have "walked" the LeClaire Courts RMC through feasibility studies, incorporation, business development, resident training, and a host of other programs. In addition, some groups are guiding LeClaire Courts by serving on the RMC Advisory Board.

■ **Matching Funds**

A four-to-one, Federal/private match is required under HUD's HOPE initiative to foster homeownership. For a number of homeownership activities--resident management training, economic development, and supportive services--HUD provides only startup costs, and corporations and foundations have a direct opportunity to sponsor resident empowerment programs. Some corporations have matched HUD's contribution through cash and in-kind donations of office equipment, computers, clerical and secretarial support as well as pro bono skilled and unskilled labor.

■ Facilitating Partnerships

Businesses, foundations, and private individuals hold the keys to unlocking untapped and future resources. Organizations can help resident groups develop partnerships by drafting letters of support, offering recommendations, serving on advisory committees, and establishing new channels for communicating with the local government, other businesses, and foundations.

Resident management sparks community economic revitalization and resident empowerment, but it relies on one vital component--public/private partnership. The private sector is taking a step into the future by joining with resident groups to empower their neighbors and strengthen their communities.

Cochran Gardens: Empowering Through Job Creation

Cochran Gardens Resident Management Corporation
Bertha Gilkey, President
Walter Jones, Executive Director

1112 North 9th Street
St. Louis, MO 63101
314-621-8780

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As a result of intensive negotiations about proposed rent increases in the early 1970's, the Cochran Gardens residents and the Housing Authority of St. Louis (HASL) agreed residents should assume management responsibilities for the property. As a first step, the Cochran community elected representatives to its newly formed Tenant Affairs Board. Over the next 5 years, a local community development agency trained residents in property management. The training costs were covered by individual donations and grants from the Washington University of St. Louis and Rakton-Purina; both heard about Cochran through the media coverage of the rent strike.

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Through a partnership with **Arrowhead Cable Company**, Cochran RMC secured an FCC license. The RMC will provide basic cable service to the development and hire residents to operate the cable company--a joint public/private business venture with **Arrowhead**.

In two new programs, the RMC hopes to help residents develop entrepreneurial skills and form small businesses. Also, Cochran wants to bring a network of social services onsite. Someday residents may be able to visit one facility and resolve multiple support needs like child care, income assistance, and health care. Long-range planning for these initiatives has already begun.

The Cochran Gardens RMC wants to share its resident management success with RMCs nationwide. It plans to provide technical assistance and outreach through a national newsletter for other RMCs and a travelling training program.

The Setting

The year-long rent strike at Cochran Gardens (from 1969 to 1970) earned the development considerable media attention. Cochran Gardens' downtown location and proximity to the St. Louis convention center helped attract national interest to the plight of public housing residents. Concerned local businesses and community members became involved and garnered the resources needed to kick-off resident management at Cochran Gardens.

About Cochran Gardens

3,000 residents
97 percent black
1 percent white
2 percent Hispanic

Median Rent: \$150/month
Median Home Value: N/A

LeClaire Courts: The Business Approach

LeClaire Courts Resident Management Corporation
Irene Johnson, President

4373 S. Lamon
Chicago, IL 60638
312-284-8718

Making a Difference Through Partnerships

The LeClaire Courts Resident Management Corporation (RMC) represents the ideal in public-private partnerships. Under the leadership of its president, Irene Johnson, the LeClaire Courts RMC has delivered jobs, business opportunities, and support services to the community. Yet, the LeClaire Courts RMC cannot accept all the credit, according to Ms. Johnson. A large part of the success comes from the support the RMC received from community groups, foundations, corporations, law firms, universities, and media representatives.

The RMC's first partnership took advantage of resources--both financial and labor--available from community groups and universities. In 1982, the LeClaire Courts local advisory council (LAC)--a representative body that grew into the RMC--met with a delegate from the Clarence Darrow Community Center.

In Summary

The LeClaire Courts Resident Management Corporation works hard to offer multiple services and opportunities to residents.

Through a partnership with a local university, the residents have written--and won--numerous grants and collected enough money from private sources to fund the startup of a laundromat and a transportation company that takes residents to jobs in the suburbs. They have convinced a local law firm to provide pro bono legal assistance, gathered corporate and community support to train residents to manage their property, and plan to establish a youth executive program with the help of private resources.

LeClaire has become a safer, more self-sufficient home for its 3,000 residents.

The representative and the RMC decided to assess resident readiness for property management. The **University of Illinois Voorhees Center** agreed to conduct the feasibility study.

Two years later, the RMC submitted proposals soliciting help to kick off the training for residents to learn to manage their property. It won grants from **Northern Community Trust** and several foundations--**Amoco, Joyce, and Webolts**. These groups financed both the dual management training and technical assistance fees. In addition, the **Campaign for Human Development** paid the salaries of the dual management staff.

The **Woods Charitable Fund** and the **Jewish Fund for Justice** sponsored community organizing efforts while the **MacArthur Foundation** and the **Amoco Foundation** supplied economic development funds. The **Chicago Tribune** and **Board Warner** paid for program development and management training.

Through a grant from **Continental Bank**, the **LeClaire Courts** resident-owned laundromat is up and running. **Continental** also made an inkind donation of office furniture to the new RMC office.

Pro bono work is another way private organizations are involved in resident initiatives. Attorneys from the Chicago law firm, **Rosenthal and Schonfield**, provided pro bono legal assistance. Executives from local businesses volunteer a few hours a week to mentor teenagers enrolled in the **LeClaire Courts Junior Executive Program**.

Every grant **LeClaire Courts RMC** won was preceded by a proposal with one exception. **Worldview**, a firm committed to furthering communication in developing countries, recently selected **LeClaire Courts** for a pilot program in the United States. The program will introduce two youths to the communications field and help them develop valuable, marketable skills.

Successful Outcomes

Along with resident management came safety, security, and self-sufficiency for **LeClaire Courts**. Crime is down 50 percent from the time residents formed a **Neighborhood Watch** program. Unit vacancies are down from 16.5 percent to less than 1 percent. Emergency work orders are filled in less than 24 hours. The time it takes to prepare a unit for a future renter requires 21 days instead of 60 days.

Economic development projects have expanded employment opportunities for residents. The **LeClaire Courts RMC** staff of 30 manage daily operations, complete repairs, balance books, and submit proposals for future projects. In addition, a reverse commute program, which takes residents to suburban jobs, employs nine residents, while the laundromat employs three.

Envisioning the Future

As its next step, the **LeClaire Courts Resident Management Corporation** plans to establish a youth executive program. The young adults enrolled in the program will learn how to adopt positive work, study, and lifestyle habits.

Public housing homeownership may soon become a viable option for LeClaire Courts residents. Presently, the RMC is conducting a homeownership feasibility study.

The LeClaire Courts RMC hopes to take its expertise on the road. The group is assembling a resident management training team to assist fledgling resident groups formulate and strengthen their objectives in resident initiatives.

All these programs require the combined energies of residents and the community. According to RMC President Irene Johnson, private support is a vital ingredient of successful LeClaire Courts resident management programs. "We are just babies," Ms. Johnson asserts. "The private sector is helping us begin to walk."

The Setting

The LeClaire Courts development sits between two major thoroughfares--Stevenson Expressway and Cicero Street--yet, public transportation is little more than adequate. A bus ride to downtown Chicago takes 14 minutes, but a trip to the nearest hospital may require an hour.

Garfield-Ridge, home to LeClaire Courts, is a racially-segregated community. Midway Airport divides the black and white working-class neighborhoods. Much of the illegal prostitution and drug activity came to rest south of the airport in the predominantly black community.

About LeClaire Courts

3,000 residents
99.9 percent black
N/A white
N/A Hispanic

Median Rent: \$100/month
Median Home Value: N/A

**Nickerson Gardens:
Bringing Hope to Watts**

Nickerson Gardens Resident Management Corporation
Nora King, President

1593 East 114 Street, #1108
Los Angeles, CA 90059
213-567-8831

Making a Difference Through Partnerships

As a testament to will and self-determination, Nora King and other Nickerson Gardens residents have championed a crusade to rehabilitate and reinvigorate a community. They have enlisted support from HUD and numerous other agencies.

The Los Angeles Police Department, the Department of Parks and Recreation, the public library, the Los Angeles Community Development Department, and the Los Angeles Housing Authority (LAHA) are just a few of the public agencies working in partnership with the Nickerson Gardens RMC. As evidence of their commitment, these agencies have signed a memorandum of understanding with the RMC to unite their efforts to strengthen and further an agenda of community and economic development.

Together, the team erected the Nickerson Gardens Community Center. The center offers employment training programs for youth and adults. For adolescents between the ages of 8 and 14, the Youth Gang and Drug Diversion Program sponsors positive esteem-building activities. Kids for Peace, another youth program sponsored by a

In Summary

The list of public agencies and private organizations that have come forward to assist the residents of Nickerson Gardens is impressive.

Working in partnership with HUD and other public and private sponsors, Nickerson Gardens is bringing hope to a community that has traditionally offered little promise.

The residents have worked with a local university to win funds to renovate play areas for small children and have plans to break ground on the Nickerson Gardens Child Care Center.

The enthusiastic plans for the future include a health care facility, a computer learning center, the introduction of cable television, and an onsite laundromat.

local church, hosts field trips, talent shows, and other activities.

The RMC has utilized the expertise of students and staff from the **University of California at Los Angeles (UCLA)**. Students enrolled in the UCLA School of Architecture and Planning helped residents complete a successful bid to the **Arco Foundation** and the **Los Angeles Times**. Nickerson Gardens used the \$20,000 grant to renovate two "tot lots"--safe, clean play areas for young children. Fifteen "tot lots" remain in severe need of renovation.

On another occasion, the **UCLA architecture students** completed designs on a proposed laundromat for the Nickerson Gardens development. The future planners also drafted a laundromat implementation plan, called *Resources for Community Action*. Presently the RMC is securing a site for the facility.

Within the next couple of months, the RMC will conduct a groundbreaking ceremony for the Nickerson Gardens Child Care Center. Dr. Karen Hobbs of Crystal Stairs, Congresswoman Maxine Waters, and the Black Women's Forum convinced the producers of the motion picture "Livin' Large" to donate the proceeds from the film premiere to Nickerson's child care center.

In addition, the **Irvine Foundation** awarded the Nickerson Gardens RMC a grant for continued program development.

Successful Outcomes

Recently, Nickerson Gardens held a graduation ceremony for residents who successfully completed training in resident

management. In attendance were a California State Senator and David Caprara of HUD's Office of Resident Initiatives. It was a great celebration. Nora King, Nickerson Gardens RMC president, praised HUD in these words: "HUD trusted us. They believed we could make a difference."

Today, residents continue to build on the promise of a better life. The presence of a security patrol has reduced drug activity. Many residents are enrolled in high school equivalency degree classes. Property maintenance has improved. Community pride has flourished. And a new air of resident self-confidence permeates.

Envisioning the Future

The Nickerson Gardens RMC has an endless "wish list" of program ideas. The following is just a snapshot of their plans for the future:

With a \$400,000 3-year grant from the **U.S. Department of Health and Human Services (HHS)**, Nickerson Gardens plans to erect an onsite health care facility. To complement the HHS award, the RMC has enlisted the support of the **Drew Medical Center** and the **Watts Health Foundation**.

The RMC plans to establish a computer learning center. They are now searching for an organization willing to donate computer hardware and software.

The **University of Southern California's** business school is working jointly with the Nickerson Gardens RMC to introduce advanced communication technology to the development--cable television.

Finally, laundry should be less of a chore for residents once Nickerson Gardens selects a location and identifies funding for its first onsite laundromat.

The Setting

For Nickerson Gardens residents, the barriers to self-sufficiency are very real. Residents cannot walk to the closest laundromat--it is too far away. The bus stop is six or seven blocks away. The nearest mailbox is an eight- to nine-block journey. In addition, more than 95 percent of the residents are on the welfare rolls.

With its 1,000 highrise units, Nickerson Gardens is the largest housing development in Los Angeles. It is situated in Watts, the birthplace of two of the country's largest and most violent gangs--the Bloods and the Crips. The community has earned a great deal of media attention for its high crime rate. Many residents of Watts feel the future holds little promise for them, but one group plans to bring back hope--the Nickerson Gardens Resident Management Corporation (RMC).

About Nickerson Gardens

5,000 residents
60 percent black
36 percent Hispanic
2 percent white
2 percent other

Median Rent: \$230/month
Median Home Value: N/A

Rhoads Terrace: Crossing the Tracks

Rhoads Terrace Resident Management Corporation
Jessie Toles, President

5712 Pilgrim Drive
Dallas, TX 75215
214-426-2607

Making a Difference Through Partnerships

Concerned and upset about the level of drug sales at the Rhoads Terrace development, Jessie Toles, president of the Rhoads Terrace Resident Management Council, approached the Dallas police for ideas about working to rid the neighborhood of drug-related crime. Ms. Toles and the police department formed a partnership--the police now patrol the property more frequently and the residents feed the police information.

As their next step, the Rhoads Terrace RMC tackled the problems involved with having to walk five-blocks to the nearest bus stop. The group formed a successful partnership with the Dallas Department of Transportation (DDOT), and in 1989, the partnership brought a bus stop to Rhoads Terrace.

Next, the Rhoads Terrace RMC applied for and won its first grant from HUD. The \$50,000 Resident Management Technical Assistance Grant paid for training, travel, office equipment, and program planning to help residents learn to manage their property.

Improving educational opportunities has now become the primary goal of the

In Summary

The train tracks posed a problem at Rhoads Terrace: they created an isolating environment. But the residents took action to overcome the barriers. First they formed a partnership with the city transportation department to bring a bus stop to their property so they no longer need to walk the five formerly dangerous blocks to the bus.

They are improving educational opportunities for their residents with the help of HUD money and volunteers from the community. A new Home Study Center offers job-related skills and helps residents earn their high school equivalency degree. Property management training, literacy study, and a food cooperative are just a few of the ways Rhoads Terrace residents have reduced the symbolic and physical separation from their greater community.

Their programs have not only brought greater opportunities to their residents, they have also made Rhoads Terrace a safer place to live.

program. The RMC, together with **LIFT**--a nonprofit organization of retired school teachers--sponsors a literacy class. Volunteers donate their time to prepare people to take high school equivalency degree examinations and to accept entry-level jobs.

The new Home Study Center builds on the RMC's commitment to education. Word processing and computer skills are taught on the seven terminals purchased through a combination of grants from **HUD**, the **Dallas Housing Authority**, and **LIFT**.

The RMC also has joined forces with the **American Cancer Society** to educate residents about cancer and the importance of early detection.

Successful Outcomes

For the most part, the illegal drug trade at Rhoads Terrace has subsided. Drugs are still sold, but dealers who once traded their products openly have moved their businesses undercover to escape detection.

The success of the participants in the literacy classes is encouraging. Many Rhoads Terrace residents have begun to pursue their high school equivalency degree. Other residents are learning how to draft resumes and complete job applications. Still others are, for the first time, registering to vote or applying for social security cards.

The Rhoads Terrace RMC offers limited economic development; it has created three jobs in landscaping for the community.

Envisioning the Future

Recently, the Rhoads Terrace RMC signed a dual management contract with the **Dallas Housing Authority (DHA)**. After one year and successful completion of the dual property management training program, the RMC will assume full property management responsibilities for its development. **HUD** awarded Rhoads Terrace a \$100,000 Resident Management Technical Assistance Grant to help the RMC complete its dual management program.

On behalf of the RMC, the **DHA** submitted a proposal to the **Meadows Foundation** for additional training funds. The **Meadows Foundation** agreed to fund resident training programs in maintenance and property management. In addition, the Foundation plans to fund the salaries of three future RMC employees -- a clerk, an assistant manager, and a maintenance worker -- and subsidize training-related travel expenses.

To offset the high prices at local grocery stores, the Rhoads Terrace RMC is working with the **Texas Department of Agriculture** to establish an onsite food cooperative. The co-op will sell non-perishable items at a significant savings.

The RMC plans to enlist community members, professionals, and government officials to serve on an advisory board. In addition, the **STEP Foundation** selected Rhoads Terrace as a site for its patented program of self-help, self-sufficiency, and empowerment.

The Setting

Rhoads Terrace stands on 94 acres between a major highway and the train tracks. Everyday children must cross the railroad tracks on their way to school. The nearest laundry is a 10-block trip.

In Rochester Park -- nicknamed Bonton -- 15 percent of the total housing stock is vacant, abandoned, or both. In fact, units in the community are so undesirable, residents are willing to pay more each month to live in public housing.

About Rhoads Terrace

1,600 residents
97 percent black
1 percent white
1 percent Hispanic

Median Rent: \$148/month
Median Home Value: N/A

West Dallas: Defining a Brighter Future

West Dallas Resident Management Corporation
Tillie Baylor, President

c/o Dallas Housing Authority
2525 Lucas Drive
Dallas, TX 75219
214-559-9000

Making a Difference Through Partnerships

Several years ago, a resident of the West Dallas public housing development filed a suit against HUD charging racial discrimination at the development. The case, Walker vs. HUD, resulted in a pledge by the Dallas City Council to invest \$118 million in affordable housing over 8 years. The city council unanimously voted to approve \$8.6 million to renovate the West Dallas development, and HUD more than matched the city's commitment by pledging an additional \$71 million.

The Dallas Housing Authority (DHA) and the city of Dallas plan to reduce the number of units in West Dallas from 3,500 to 2,000. Rehabilitating the structure is important, but not half as important providing employment, business, and leadership opportunities to the public housing residents. As part of the court settlement, HUD and the city leaders asked consultants to map out a viable revitalization plan.

The consultants solicited residents' input for the revitalization plan. The resulting recommendation: renovation of the West Dallas property should encompass

In Summary

West Dallas had been neglected for so long, it took court action to bring attention to the plight of the residents. The city, the housing authority, and HUD are now working in partnership to rehabilitate the property and revitalize the community.

With the help of \$8.5 million from the city and a matching \$71 million from HUD, the West Dallas revitalization plan is in its early stages. The plan has four components: economic development, improved security, expanded child care arrangements, and resident management and training. Private sector support is being secured for a computer Home Study Center and a home-based data entry jobs opportunity program.

The future is happening at West Dallas, and many people are watching it with great expectations.

economic development, security, expanded child care, and resident management/training.

Successful Outcomes

When the city council voted to secure funding for the West Dallas redevelopment project, Mattie Nash, a long-time resident exclaimed, "I have worked so hard for this day, I have begged for this day, prayed for this day. I am as happy as can be."

All eyes are on the West Dallas community. With the public and private sector commitment in place, there is certainty that the community will witness only success.

The West Dallas Improvement Program is now in full swing. HUD's commitment to West Dallas is unequalled. During a visit to Dallas, HUD Secretary Jack Kemp emphasized his commitment to the West Dallas revitalization effort: "We're going to do it. We're going to do it. We're going to give [residents] the chance and the empowerment they need to be property

Envisioning the Future

Private sector involvement is being secured. The Goodwill Industries, a West Dallas shopping center, the Dallas West Social Investment Corporation, and Parkland Hospital are just a few of the public and private organizations that have expressed their commitment to the revitalization of West Dallas.

Electronic Data Systems, a private computer firm, pledged \$225,000 towards computers for nine Home Study Centers to be located in several public housing developments in Dallas.

In addition, Unibase, Incorporated, a national data entry service, has voiced interest in having residents perform data entry in their homes with computers and modems loaned by the corporation. (Unibase has a similar pilot program in place in Omaha, Nebraska.) owners."

The Setting

It is a desperate situation at West Dallas. Just one-third of the units are inhabited. The remaining two-thirds are inhabitable. The social ills afflicting residents are countless. For example, nearly 50 percent of the children are born to mothers under 20 years of age; more than 75 percent of the residents earn less than \$6,000 a year; 85 percent of the children are born to unwed mothers; and 77 percent of the renters earn less than \$6,000 a year.

About West Dallas

3,200 residents
94 percent black
4 percent Hispanic
1 percent white
1 percent other

Median Rent: \$140/month
Median Home Value: N/A

HUNTERS VIEW
RESIDENT MANAGEMENT COUNCIL INC.
131 Middlepoint Road
San Francisco, California 94124

Amount of Grant: \$40,000 Technical Assistance Grant
TAG Contract Executed: September 27, 1991

RMC CONTACT: Vera Kennedy, President
(415) 648-4415

Hunters View Resident Management Council Inc. applied for and received a \$40,000 resident management technical assistance grant in 1991.

The Hunters View community consists of 267 four-plex design units. To solidify their base of operations Hunters View is in the process of setting up an apartment unit where they will manage their RMC business.

The Hunters View RMC formed out of the resident's belief and vision that they could organize to have an impact on improving upon the management, maintenance and security services while combating the presence of drugs within the community.

The first order of business for the board members was to begin to learn the financial ropes of grants management and administration. To this end, Hunters View board members went into training with the accounting firm of Deloitte & Touche.

In an effort to broaden its base of community support, Hunters View has placed emphasis on outreaching to other community based organizations to build a local resident network.

Hunters View is currently in the process of negotiating their ideas for implementing strategies for empowering residents of this community with The San Francisco Housing Authority.



INSTITUTE FOR CONTEMPORARY STUDIES

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DATE 5/11

TO: Richard Porter

FROM: Robert Hawkins

FAX: (202) 456-6216

FAX: (415) 986-4878

Number of Pages:

1 Cover Sheet + 1 Pages



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Donald Rumsfeld

Robert B. Shapiro

Aaron Wildavsky

TO: Richard Porter

FROM: Bob Hawkins

DATE: May 11, 1992

SUBJECT: Vice President's Visit to San Francisco

I would recommend that we think about two events when the Vice President is in town. First, one that would be some kind of short forum where he could make a short presentation and hear what we are trying to do in San Francisco. This could be a breakfast, lunch or merely a meeting in our seminar room in San Francisco.

Second, I would recommend that we do a short tour of the Alemany Public Housing Development which is one of three legitimate efforts by tenants to bring about tenant management and home ownership. This project reflects a good contrast because part of it has been rehabilitated and part of it is still in terrible shape. This would be a short photo opportunity where Tiki Hadley and her board of directors could make a brief statement and then the Vice President could make a statement in support of Project HOPE. We would also get Mayor Jordan to attend as a way of making him stand up to his pledge during the campaign to support Project HOPE.

You should know that San Francisco has a director of its Housing Authority, David Gilmore, that is against Project HOPE. He has shill groups that talk about Project HOPE, but are under his direct control.

You should also know that the regional director of HUD, Robert DeMonte, is in bed with David Gilmore. The projects that he has recommended, Pitts Plaza and Geneva Towers, are ones that David Gilmore controls. If the Vice President were to visit those projects, it would simply break the spirit of the heroic women who believe in Project HOPE and who are working to implement what the Bush Administration says is important.

Give me a call when you've had a chance to digest this material. If we are going to put this together in a week, we need to start working soon.

*Members of the
Executive Board

SELF-GOVERNANCE

Fall 1990
Vol. 1, no. 1

INTERNATIONAL CENTER FOR SELF-GOVERNANCE

Introducing the Center

The International Center for Self-Governance is the most recent venture of the Institute for Contemporary Studies (ICS). The Center was created in the belief that self-governance—a system of government in which society governs itself for itself—holds great promise for addressing many of the problems facing both developed and developing nations. Healthy political systems and dynamic markets ultimately must be built by self-governing individuals and communities. Self-governance is also an approach that transcends conventional political boundaries and unites rather than divides people.

The mission of the Center is to foster citizen empowerment as a means of solving many of the social and political problems facing societies today.

In developing nations, Eastern Europe, and the centralized megabureaucracies of developed nations, failed attempts to transform statist regimes have demonstrated the need for new institutions of governance and government—institutions that operate on market-based, democratic principles.

There is no blueprint for constructing such institutions or the societies in which they function. Further, it is un-

likely that a single blueprint would suffice. But the need for new approaches to governance is becoming ever more urgent. For economic growth and democratic polities to take hold in the developing world and Eastern Europe, decision-making processes and institutional structures will have to be transformed. The economic adjustment programs that will need to be implemented will require fundamental changes in the institutions of government.

The Center will address these needs by exploring new approaches to citizen decision making. Examples of institutional reforms that foster self-governance include:

- constitutional reform and the re-birth of federalism
- expanding the number of choices citizens have in the public sphere
- privatizing state-owned assets
- maximizing freedom of association in public and private domains

The International Center for Self-Governance invites your participation



Robert B. Hawkins, Jr.

in discovering answers to an age-old question: How can government be made our servant rather than our master? The programs and projects described in these pages are open to all who share the common purpose of creating self-governing institutions designed to serve humanity.

Robert B. Hawkins, Jr., Ph.D.
President, Institute for Contemporary Studies, and
Chairman, U.S. Advisory Commission
on Intergovernmental Relations

The Center's Mission

The International Center for Self-Governance will stimulate new thinking, develop leadership, and conduct practical experiments in self-governance worldwide.

During the first year, the Center will:

- identify other public policy cen-

ters specializing in self-governance and institutional design

- develop strategies for institutional reform and self-governance for several countries
- sponsor programs designed to

develop new approaches to self-governance

- publish innovative approaches to self-governance and their results in theory-building works and case studies

243 KEARNY STREET, SAN FRANCISCO, CA 94108 (415) 981-5353



USJ 8/1 Up From Dependency

The Supreme Court nomination of Clarence Thomas has sparked a nationwide debate over his belief that individuals must take ultimate responsibility for their lives and that encouraging "self-help" may do more for the poor than any bureaucracy.

In San Francisco, that debate isn't just academic. The residents of Hunters View and Alemany, two drug-infested public housing projects, have tried for months to win official support for their dream of taking over management of their apartments and eventually buying them from the government. But city officials, with no apparent alternative of their own to warehousing-as-usual, refused to back their efforts.

The Institute for Contemporary Studies, a local conservative think tank, met with the tenants and encouraged them to talk to the Department of Housing and Urban Development in Washington. Last month, the residents were awarded \$40,000 in HUD grants to hire consultants and train residents to manage property and own their own units. HUD's goal is to have 250 tenant-management groups in place by 1993.

Residents praise ICS, established in 1974 by associates of then Governor Ronald Reagan, for its efforts. "ICS had a conservative reputation, but they wanted us to really progress," Espanola Jackson, a community organizer, told the San Francisco Chronicle. "We have gotten no support from the so-called liberals on concepts like tenant management councils. We

want to get away from the plantation system maintained in this city by the liberal politicians."

ICS says the efforts of community activists such as Ms. Jackson are a small part of a "self-governance" strategy it wants to promote nationwide. "Public policy should encourage individuals to create and operate their own institutions that will help them rebuild or better their lives," says Robert Hawkins, ICS's president. Relying on government programs—"state governance"—only perpetuates dependency and undermines responsibility.

ICS will start its "self-governance" project by helping to set up seminars on local community solutions to social problems around the country. Its efforts are even winning plaudits from some enlightened Bay Area politicians. "Whether ICS is moving in a direction that's politically correct or not, it is clearly moving in the right direction in terms of people's needs," says San Francisco supervisor Terence Hallinan.

The ideas behind self-governance sometimes carry other names: "empowerment" or "new paradigm." Regardless of the label, such ideas are improving communities that were often written off by their government overseers. From Polly Williams and her successful choice program in Milwaukee to Espanola Jackson in San Francisco, the idea that people benefit if they have control of their destiny is gaining momentum.

HAWKINS, Bob

President; CEO

Institute for Contemporary Studies

415/981-5353

Margie

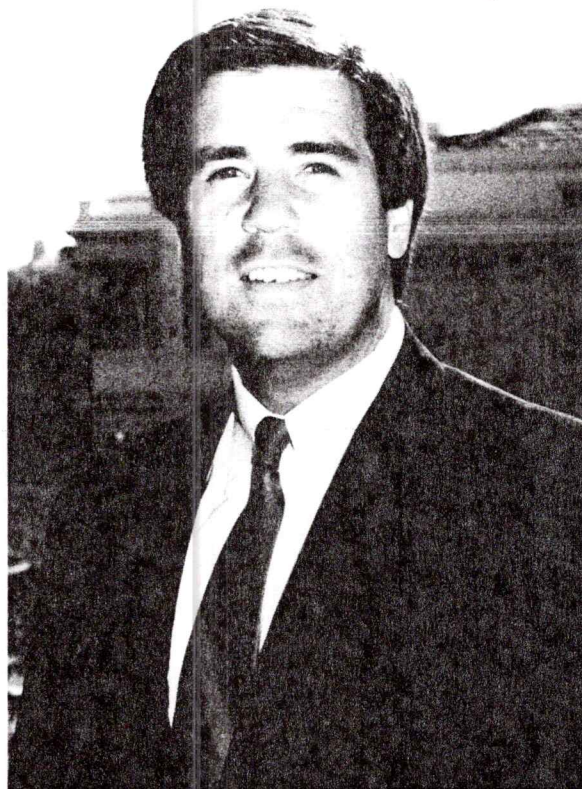
THE LETTER

Summer 1991

INSTITUTE FOR CONTEMPORARY

EXTRA

Craig Fuller joins the ICS Board of Directors



Craig Fuller of Hill and Knowlton Public Affairs Worldwide has recently joined the ICS Board of Directors.

Craig Fuller, the former chief of staff for Vice President Bush, and ICS president Robert B. Hawkins, Jr., first met twenty years ago in Sacramento when they worked together on the Governor's Task Force on Government Reform, and they have kept in close contact ever since.

Since joining the Board, Craig Fuller has already become an active ICS member. By introducing ICS to author Marjorie Berte, Craig Fuller was the instrumental force behind our newest public policy book, *Hit Me—I Need the Money!*, which answers the increasingly important question: How do we make auto insurance affordable again?

San Francisco Examiner

ROBERT B. HAWKINS

Making public housing work

SOME SAY POLITICS is the conflict between promise and reality. Mayor Jordan has promised the tenants of public housing that he will support Project HOPE (Housing Possible for Everybody) and be their leader in making public housing safe and productive places for people to live. It is clear that this promise made a difference in the last election with many housing project activists pulling out all the stops to help defeat Art Agnos.

The reason for this support is clear to anyone who takes the time to look below the veneer of official proclamations that all is well in the housing projects. In fact, what most people take for granted as everyday activities — walking from one's car to one's home or doing the laundry — are dangerous for many project residents. Their concerns and fears are met with official indifference.

In fact, San Francisco has no public housing; it has government housing. The public and especially the residents have almost no voice, authority, or incentive to make housing projects productive and enjoyable places in which to live.

We know from experiments in Washington, D.C., Chicago, and St. Louis that productive housing can be produced only when tenants take responsibility and authority for managing their lives. Tenant management, when done properly, overcomes the predatory world of government housing.

This is an opportunity for Jordan. He can join with Housing Secretary Jack Kemp to make San Francisco a leader in empowering tenants to manage and eventually own some of their housing. He can join with Alemany and Hunters View tenants, who have already been awarded technical assistance grants from the Department of Housing and Urban Development to start preparing themselves to manage their projects. He can join with Tickie Hadly and Jules Green, the leaders of these communities, to make democratic politics and community self-government a reality.

THE MAYOR faces two problems. The first is the world view of the San Francisco liberal establishment that the only service that is public is one produced by a government bureaucracy. This view also holds that the women in these projects are really victims incapable of governing their own lives who therefore need the San Francisco Housing Authority to do it for them. Apart from the ideology, years of experience has shown that this view is false. The housing bureaucracy has proved that it cannot govern, nor can it control the violence and corruption in the projects.

Second, the mayor will face bureaucratic inertia and fears of possible job loss by employees in the public housing industry in San Francisco and the submerged hostility of HUD's own regional bureaucrats. That's because empowering tenants is a fundamental change in the rules of the game. Bureaucrats' role will change from one of control and management to one of assisting tenants in becoming self-governing. It's a role they ought to accept willingly, but will no doubt resist.

I believe Jordan is up to the task. He owes none of the establishment politicians anything on this issue. He is also a man of integrity and has promises to keep. And this is an opportunity for the mayor to become a national figure by making public housing work instead of continuing to be places where humanity and hope are dashed against the rocks of violence and despair.

Robert B. Hawkins, Jr., is president of the San Francisco-based Institute for Contemporary Studies.



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The Institute for Contemporary Studies, making a difference.



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February 1, 1992

The Honorable
Jack Kemp
Secretary, U.S. Housing & Urban
Development
451 Seventh Street, S.W.
Room 1000
Washington, D.C. 20410

Dear Jack:

We have just received a \$500,000 three-year grant from the Lilly Endowment to underwrite our activities with Project Hope and Citizens Alliance for Community Empowerment.

We are meeting with our new Mayor, Frank Jordan, and hope to get his administration moving on implementing Project HOPE.

We are experiencing great waves of enthusiasm! Thanks for pushing Project HOPE - it certainly energizes local action.

Sincerely,

Robert B. Hawkins, Jr.
President

cc: David Caprara

S.F. CHRONICLE, Sat. Jan 11, 1992

✓ REGIONAL INFLUENCE

Conservative Think Tanks Proliferating in U.S.

By Jonathan Marshall
Chronicle Economics Editor

The same political enthusiasts who brought the Reagan revolution to Washington in 1981 are now inciting similar revolutions across the country, using ideas as their ammunition and a network of influential think tanks as their weapon.

In a little-noticed trend, dozens of small policy institutes de-

voted to free markets, small government and individual "empowerment" have set up shop during the past few years to promote such goals as tax limitation, privatization and school choice at the state and local levels. From California to Massachusetts, they are having a significant impact on the way millions of Americans are governed.

The development was spawn-

ed by the Reagan-era emphasis on shifting authority from the central government to the states and is fueled by the disenchantment of conservatives and libertarians with the Bush administration's cautious, reactive approach to domestic policy.

"These think tanks are proliferating as power and decision-making drift to the state and local level," said John Carlson, a

former Reagan administration functionary who heads the Washington Institute for Policy Studies near Seattle. "They are trying to give ideas life, nourish them at the grass roots, and push them up to the federal level."

Faced with mounting social problems and tight budgets, state lawmakers are hungry for inno-

Page A6 Col. 1

Jim Wickert
more
see you
Monday

Conservative Think Tanks Are Proliferating Across U.S.

In 1987, the heads of several such groups gathered at the Madison Hotel in Washington to set up an independent network to share ideas and strategies. Today, the so-called Madison Group has more than 70 cooperating organizations across the country.

Small policy groups are setting up shop to

offer policies offered by the new merchants, said David Osborne, an adviser to Arkansas Governor Bill Clinton and author of the forthcoming book, "Reinvent Government."

"There are lots of strange bedfellows and unusual ideological alliances forming as people search for something that works," he said. The narrow focus of most left-policy groups on the national level has left the statehouses wide open to conservatives and libertarians, said Linda Tarr-Whelan, head of the liberal Center for Policy Alternatives in Washington.

Nationwide Trend

Free-market advocates still view themselves as an embattled minority, but their books, pamphlets, op-ed articles and public appearances are spreading the message across the country:

■ The Mackinac Center in Midland, Mich., which opened its doors in 1988, supplied the intellectual imprimatur for Republican Governor John Engler, who took office a year and quickly earned a national reputation by wiping out the state's deficit without raising taxes.

Overseeing many of his budget and regulatory reforms are former center staff members who now occupy senior positions in the treasury and budget departments on commissions for the arts and civil rights. The center recently distributed more than 50,000 copies of its book "Michigan: Agenda for the '90s," and generated more than 400 news stories last year on its proposals.

■ The Chicago-based Heartland Institute, which has branches in Detroit, Cleveland, Kansas City, St. Louis and Milwaukee, founded in 1984 and focuses on tax policy, education and health care reform and privatization. Its president, Joseph Bast, has credit for helping to deregulate taxi service in Chicago, block a health insurance plan in Wisconsin and earn Chicago Mayor Richard Daley's enthusiastic support for the concept of school

■ The Manhattan Institute in New York has won a national reputation for work in the areas of welfare reform and reform of civil justice. But it also works with former public school staff members from East Harlem to implement school choice, sponsors a journal on New York's urban problems and has just organized a project to study reforms in cities across America.

Think Tanks in S.F.

California has its own share of active, free-market think tanks. Two of them — the Pacific Research Institute for Public Policy and the Institute for Contemporary Studies — are based incongruously in San Francisco, a bastion of liberalism.

Both have recently stepped up their work on state and local issues. The Institute for Contemporary Studies, which once made its mark publishing weighty tomes on supply-side economics and defense strategy, just founded the Citizens Alliance for Community Empowerment in San Francisco, to help public housing tenants manage and ultimately buy their own units.

"What a lot of us learned after eight years of Reagan is we didn't get far with social issues because you have to push them at the local level," said its president, Robert Hawkins, Jr., who once served with Governor Ronald Reagan in Sacramento.

The Pacific Research Institute is also shifting from academic policy analysis to more hands-on involvement with state issues, under its new president, Sally Pipes, who headed a similar think tank in Vancouver. "A lot of things that become policy at the national level start in California," she said. "We think we can have more influence on the state level and use it to influence Washington."

Next week, Pacific will announce its new "Efficiency in Government" prize for "tangible, workable solutions" to the state's financial woes. Governor Wilson has already endorsed the program. A similar prize offered by the Pioneer Institute in Boston last year generated a wealth of ideas for Massachusetts Governor William

promote their goals

Mixed Record

The record of California's free-market think tanks is mixed, in part because the liberal, Democratic-controlled Legislature has

been cool to their ideas.

But work published by Pacific in the early 1980s on water market-right struggle. "Some of the issues are now widely endorsed as a prescription for the state's water crisis. And the Reason Foundation, prominent advocate of privatization, helped persuade the state to experiment with privately financed toll roads.

"More and more legislators at the state level are using research reports from these institutes as

"The left is far behind," said Robert Bothwell, head of the National Committee for Responsive Philanthropy, which promotes a progressive agenda. "We were able to identify only three state-level think tanks that were liberal to progressive."

But he said the competition among ideas is not a simple left-right struggle. "Some of the issues (the free-market institutes) raise are good issues," he said. For example, Bothwell himself, also in Los Angeles, an internationally prominent advocate of privatization, school vouchers long before President Reagan and Bush began touting them. "Educational choice is not necessarily conservative even though they took it and ran with it," he said.

'More and more legislators are using research from these institutes ...'

part of their argumentation on policy issues up here," said Robert McKenzie, staff director for the state Senate Republican Caucus.

Mark Davis, director of writing and research in the Wilson administration, said he has been in close contact with two other free-market institutes, the Claremont Institute in Sacramento and the Hoover Institution at Stanford. "The whole group is a positive resource," he said.

Conservative think tanks became a national sensation when the Heritage Foundation in Washington emerged in 1981 as the ideological

logical mouthpiece of the Reagan administration. Heritage's massive policy compendium, *Mandate for Leadership*, became a blueprint for Reagan's economic, social and defense agenda.

Even as it basked in Washington glory, however, Heritage started an outreach program by guiding fledgling local think tanks to sources of financing, policy expertise and administrative know-how.

**ALEMANY RESIDENT MANAGEMENT COUNCIL INC.
988 ELLSWORTH STREET
SAN FRANCISCO, CALIFORNIA 94110**

**Contact: Tiki Hadley, President (415) 282-8454
Jackie Cornelius, Board Member
Audrey Washington, Board Member**

**HUD Regional Office Contact: Joyce Roberson
Director Technical Support Division
(415) 556-4752**

BACKGROUND:

Alemany Resident Management Council Inc. applied for and received a \$40,000 resident management technical assistance grant in 1991.

The Alemany community consists of 13 buildings, with 58 families per the 2-story dwellings. In total 83 families, 8 of which are disabled or senior reside in this community. The Alemany RMC was an outgrowth of two active community based organizations, the Tenants Association and Alemany Parents Group.

Alemany has been successful in developing a series of partnerships with a variety of local organizations to increase their access to training/technical assistance opportunities as well as other resources:

- o The Institute for Contemporary Studies has provided Alemany with legal assistance and financial management training.

- o Financial management training has also been provided by the accounting firm Deloitte & Touche.

- o Lyon-Martin's Women Health Center has provided a series of workshops related to health care issues and is proposing to establish an on-site health center at Alemany.

- o Alemany President, Tiki Hadley, was appointed to Mayor Frank Jordan's Transition Team.

- o Alemany's Board of Directors has opened up dialogue with the Post Office, (to ensure better mail delivery) and with the Police Department, (to negotiate the feasibility of placing a sub-station on site within the development).

- o A local parliamentarian, has provided training on parliamentary procedure for the board.

Alemaný RMC has aggressively been pursuing training opportunities to begin the process of learning how to manage their developments. Additionally, residents of Alemaný have expressed great interest in homeownership.

Tiki Hadley has proven herself to be a very articulate, dedicated resident leader. She has become very knowledgeable about public housing programs and policy. As a result Ms. Hadley has skillfully been able acquire and manage an array of resources to build a platform for self-sufficiency and empowerment for the residents of Alemaný.

Additionally, Ms. Hadley has participated in a number of national resident leader forums sponsored by HUD as well as other organizations offering her ideas on advancing the empowerment agenda for low-income people and sharing her experiences as a public housing resident.

PUEBLO DEL RIO

On Wednesday evening, April 29, 1992, during the first outbreak of civil disobedience, some young kids started to set ablaze the management office in the Pueblo Del Rio Public Housing development located in South Central Los Angeles. Members of the Resident Advisory Council, in particular Ms. Loma White, President and Annie Mae Curry; HARAC Representative; prevented the kids from continuing their rampage, contacted the Housing Authority Police for assistance and had neighbors to pitch in to put out the fire by using a bucket brigade when the Fire Department was unavailable to respond to their call for help.

GRANTS

- Drug Elimination
- Applying for Resident Management Technical Assistant Grant

PEUBLO DEL RIO

Pueblo Del Rio is a low income public housing development located in Los Angeles, at 1801 E. 53rd St. There are actually two co-located developments on one site consisting of 670 units broken down as follows: 24 - 1 bedroom, 312 - 2 bedroom, 96 - 3 bedroom, 54 - 4 bedroom, 6 - 5 bedroom. A distinct feature of the complex is that it is divided by the Blue Line of the Metro rail which runs down the street in the center of the complex.

Pueblo Del Rio has an active Resident Council headed by Ms. Loma White. It was the location of a tragic firebombing last fall that resulted in the death of 3 persons. The residents have been working continuously and successfully to heal their community. During the recent riots, the resident group quickly extinguished a fire that was started in the management office before firefighters arrived. The complex has NOT received comprehensive modernization.

The complex is multi ethnic, with a sizeable Latino, Vietnamese and African American populations. The group is working with the PHA on implementation of the Drug Elimination Grant. They receive some administrative support funding from the PHA, and are pursuing additional funding from TAG and other sources. Activities present on site include 4H club, Headstart, and VISTA volunteers.

Memo to: Richard Porter
From: David Caprara 
Subj: California trip site recommends
Date: 5/8/92

Per your request, attached is info on Alemany Resident Management Corporation in San Francisco, and Pueblo Resident Council in South Central LA.

Bob Hawkins, CEO, Institute for Contemporary Studies (SF), and Chair, Advisory Comm. on Intergovernmental Relations, is working directly with the Alemany RMC in San Francisco. I highly recommend you coordinate this site visit through Bob, and I have apprised him of the possibility of your getting in touch with him. You may be interested in knowing that Kirk Miller, Chair, SF GOP, is a strong supporter of this effort, as is newly elected Mayor Jordan, who campaigned in support of the Alemany empowerment initiative.

The Pueblo Del Rio Resident Council in South Central LA is in the riot impact area. However, no major riot damage was sustained at Pueblo or any other public housing site due to the heroic efforts of the resident leadership; this shows that when poor people have a stake in governing their own affairs, they have pride of ownership and protect neighbors and private property. Pueblo, by the way, is strongly supportive of the HOPE program and hopes to turn the housing over to resident homeownership.

Contact Info

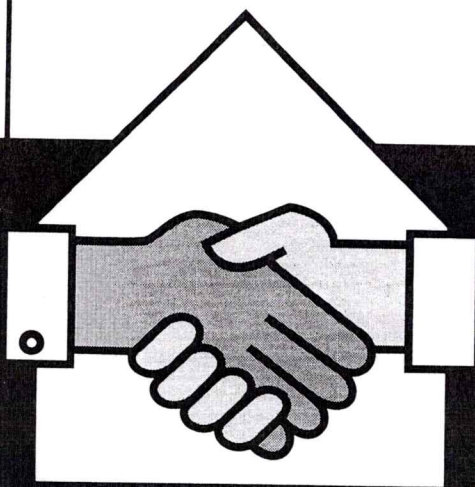
1) Alemany - Tiki Hadley, RMC President. Suggest you work through Bob Hawkins to make all arrangements as they are extremely close and have a formal technical support working relationship.

2) Pueblo Del Rio

Loma White, Resident Council President (213) 583-2937
Joseph Shuldiner, Housing Authority of the City of LA Executive Director 213/484-5637

I would be happy to assist in making initial contact on the Pueblo advance trip, should the VP office decide to visit. I am available to participate in touring these 2 sites and preparing further detailed background, should you wish. In addition, my staffperson, Sharron Lipscomb (Special Assistant for Resident Management) is outstanding and is planning to be on the ground in LA the entire week of the projected trip, in conjunction with HUD's relief effort there.

David Caprara 619-8201 (703) 739-0548 (home)
Sharron Lipscomb 708-3611



Office of Resident Initiatives



U.S. Department of Housing and Urban Development
Office of Public and Indian Housing