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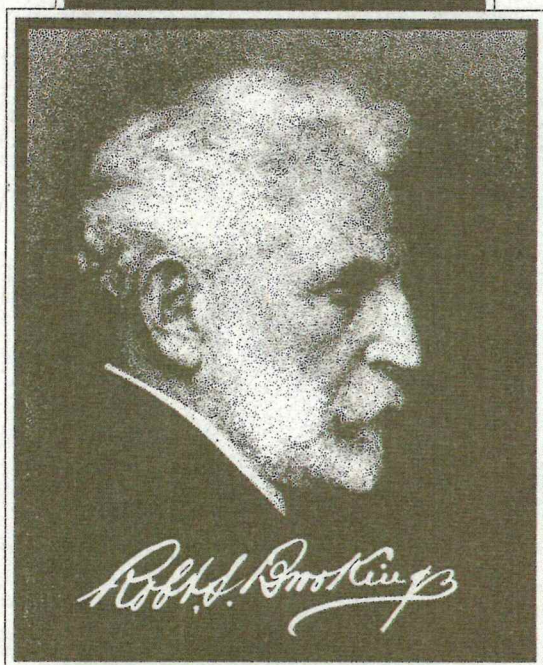
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The
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Conference for Corporate Executives

On

UNDERSTANDING FEDERAL
GOVERNMENT OPERATIONS



Center for
Public
Policy
Education

February 23-28, 1992
Washington, D.C.

Conference for Corporate Executives
On
UNDERSTANDING FEDERAL GOVERNMENT OPERATIONS

February 23-28, 1992

**Center for Public Policy Education
The Brookings Institution
1775 Massachusetts Avenue, N.W.
Washington, D.C. 20036**

Table of Contents

Foreword

Program Goals and Lines of Inquiry

Agenda TAB 1

Biographical Information on the Speakers TAB 2

List of Participants, Staff and Speakers TAB 3

Selected Sources of Information and Analysis TAB 4

Maps of Dupont Circle and Capitol Hill, and Notes TAB 5

FOREWORD

Government decisions have both immediate and long-term impacts on business. A working knowledge of the dynamic public policy environment is essential to business executives. National tax and expenditure policies, intergovernmental funding mechanisms, foreign trade policies, regulation and deregulation, and numerous other policy areas are constantly changing. Understanding the process through which decisions are made can sharpen strategic planning and give executives the opportunity to help shape those decisions.

This conference is designed for participants to engage in serious educational discussions with key actors in the federal decisionmaking arena, to raise questions and issues of interest, and to gain valuable insights into government processes, management problems, and policy planning. Our objective is to help corporate executives develop an informed and balanced understanding of federal government operations. Following this Foreword is a statement of Program Goals and some suggested Lines of Inquiry; I hope you will review these and use them as guidelines for this week's sessions.

The program is sponsored by the Brookings Center for Public Policy Education. The Center, working closely with the Brookings research divisions, has two basic purposes: to inform executives in business, government, and nonprofit organizations about current issues of domestic and foreign policy; and to bring together leaders from different sectors of society for focused discussions and problem-solving sessions, in the belief that these exchanges can help produce consensus and wiser public policy.

Brookings began this conference series more than a quarter of a century ago. We are confident it will provide you with an understanding of federal government operations that will help to improve your leadership skills at a time when corporations are expected to grow and promote productivity in a society with difficult, and often conflicting, goals.

We welcome you with the hope that you will find the conference both helpful and stimulating.

Lawrence J. Korb
Director
Center for Public Policy
Education

Conference For Corporate Executives On Understanding Federal Government Operations

Program Goals:

- ◆ To show how the complex and competing forces of government affect the national and international business environment.
- ◆ To introduce the leaders of business and industry to the institutions and individuals shaping the direction of national policy.
- ◆ To acquaint business executives with the decisionmaking processes of government, and discuss effective participation in those processes.
- ◆ To assess the impact of government decisions on corporate management and corporate strategic planning activities.
- ◆ To review the impact of fiscal and monetary policies on the economy.
- ◆ To examine U.S. trade policy and the role government plays in encouraging and regulating trade.
- ◆ To explore the major issues currently on the government's agenda and those which are likely to be in the near future.

Suggested Lines of Inquiry for Program Participants:

1. How is power distributed in the U.S. governmental system?
2. How are decisions made by the separate branches of government, working together and independently?
3. How do corporate representatives interact with government on routine decisions? On non-routine decisions?
4. In what ways does government assist business? In what ways does it regulate and control business?
5. What are the sources of congressional power? How does Congress operate?
6. What functions does a Member of Congress perform?
7. What are the roles of congressional committees and staffs?
8. What powers reside in the U.S. presidency? How are these powers limited?
9. By what means does a U.S. president control, direct, or coordinate executive branch activities?
10. What are the relationships of the independent regulatory commissions with Congress and the president? How do decision processes in the commissions differ from those in other government agencies?
11. How do private interest groups influence U.S. policymaking?
12. How does the Supreme Court function and what is its role in policy determination?
13. What is the importance of political parties in policy development and execution?
14. What major domestic and international issues presently confront U.S. legislative and executive policymakers?

Conference for Corporate Executives
On
Understanding Federal Government Operations

Washington, D.C.
February 23-28, 1992

Agenda

SUNDAY, FEBRUARY 23, 1992

4:30-5:00 p.m.
Continental Foyer
Embassy Row Hotel
2015 Massachusetts
Avenue, N.W.

Registration and Coffee

5:00-6:00 p.m.
Continental Room

Introduction to the Seminar

Nanette M. Blandin
Senior Staff Member
Center for Public Policy Education
The Brookings Institution

Maxine R. Mennen
Meeting Planner
Center for Public Policy Education
The Brookings Institution

SUNDAY, FEBRUARY 23, 1992 - Continued

6:00-6:30 p.m.
Continental Foyer

Reception

6:30-7:30 p.m.
Continental Room

Dinner

7:30-8:30 p.m.
Continental Room

THE PROCESS OF DECISIONMAKING IN WASHINGTON

The Honorable Lawrence J. Korb
Director
Center for Public Policy Education, and
Senior Fellow
Foreign Policy Studies Program
The Brookings Institution

8:30 p.m.
Hospitality Suite

Informal Discussion (Optional)

MONDAY, FEBRUARY 24, 1992

7:45-9:00 a.m.

Room 110
The Brookings
Institution
1775 Massachusetts
Avenue, N.W.

Breakfast

THE AMERICAN POLITICAL SCENE

Thomas E. Mann
Director
Governmental Studies Program
The Brookings Institution

9:10 a.m.

Group Photograph

9:20 a.m.

Bus to Capitol Hill

9:45 a.m.-11:00 a.m.

Room 116
House Annex 1
New Jersey and
C Street, S.E.

THE LEGISLATIVE PROCESS

Judith Schneider
Senior Specialist in American Government
Congressional Research Service
Library of Congress

11:00 a.m.-12:15 p.m.

THE ROLE OF CONGRESSIONAL STAFF

Eugene A. Conti, Jr.
Administrative Assistant to
Congressman David Price

12:20 p.m.

Bus to National Democratic Club

12:30-2:15 p.m.

Rooms 1 and 2
National Democratic
Club
30 Ivy Street, S.E.

Luncheon

THE JOB OF A MEMBER OF CONGRESS

The Honorable David E. Skaggs (D)
U.S. Representative
Second District, Colorado

MONDAY, FEBRUARY 24, 1992 - Continued

2:15 p.m.

Bus to Capitol Hill Club

2:30-3:30 p.m.

Dining Room 3
Capitol Hill Club
300 First Street, S.E.

FISCAL POLICIES FACING THE NATION

The Honorable Willis D. Gradison, Jr. (R)
U.S. Representative
Second District, Ohio

3:30-4:30 p.m.

Topic and Speaker to be Announced

4:40 p.m.

Bus to Brookings/Embassy Row Hotel

TUESDAY, FEBRUARY 25, 1992

7:30 a.m.
Main Entrance
Embassy Row Hotel

Bus to Capitol Hill

8:00-9:30 a.m.
Caucus Room
Phoenix Park Hotel
520 N. Capitol
Street, N.W.

Breakfast

NATIONAL SECURITY ISSUES

The Honorable William S. Cohen (R)
U.S. Senator
Maine

9:30-11:45 a.m.

Individual Visits to Committee Hearings

12:00-1:45 p.m.
Modern Art Room
Adirondacks Restaurant
Union Station

Luncheon

THE ROLE OF THE JUDICIARY

Robb M. Jones
Administrative Assistant to
the Chief Justice
U.S. Supreme Court

1:50 p.m.

Bus to Supreme Court

2:00-2:30 p.m.

Supreme Court Briefing

2:35 p.m.

Bus to Securities and Exchange Commission

TUESDAY, FEBRUARY 25, 1992 - Continued

3:00-4:00 p.m.

11th Floor

Conference Room

SEC

450 5th Street, N.W.

**THE REGULATORY PROCESS AND THE WORK
OF THE SECURITIES AND EXCHANGE COMMISSION**

The Honorable Richard C. Breeden

Chairman

Securities and Exchange Commission

4:15 p.m.

Bus to Brookings/Embassy Row Hotel

6:30-7:00 p.m.

Room 109

Brookings

Reception

7:00-9:00 p.m.

Room 110

Brookings

Dinner

EDUCATIONAL REFORM

Milton Goldberg

Director

Office of Research

U.S. Department of Education

9:00 p.m.

Hospitality Suite

Embassy Row Hotel

Informal Discussion (Optional)

WEDNESDAY, FEBRUARY 26, 1992

7:45-9:15 a.m.

Room 110

Brookings

Breakfast

INTERNATIONAL ECONOMIC ISSUES

Edward M. Bernstein

Guest Scholar

Economic Studies Program

The Brookings Institution

9:25 a.m.

Bus to Old Executive Office Building

10:00-11:00 a.m.

Room 248

Old Executive Office

Building

**THE ROLE OF THE OFFICE OF
MANAGEMENT AND BUDGET**

Norine E. Noonan

Branch Chief

Science and Space Programs Division

Energy and Science Division

U.S. Office of Management and Budget

Executive Office of the President

11:00 a.m.-12:00 noon

**PRESIDENTIAL DECISIONMAKING AND THE
WORK OF THE WHITE HOUSE STAFF**

The Honorable William Kristol

Chief of Staff

Office of the Vice President

The White House

12:15 p.m.

Walk to Old Ebbitt Grill

WEDNESDAY, FEBRUARY 26, 1992 - Continued

12:15-2:00 p.m.

Cabinet Room
Old Ebbitt Grill
678 15th Street, N.W.

Lunch

U.S. TRADE POLICY

Judith H. Bello
Partner
Sidley and Austin

2:05 p.m.

Walk to Treasury

2:30-3:30 p.m.

Room 4121
Treasury Department

THE STATE OF THE U.S. ECONOMY

The Honorable Sidney L. Jones
Assistant Secretary for Economic Policy
U.S. Department of the Treasury

3:40 p.m.

Bus to the Federal Reserve Board

4:00-5:00 p.m.

Board Room
Federal Reserve Board

THE ROLE OF THE FEDERAL RESERVE BOARD

The Honorable John P. LaWare
Member
Board of Governors
Federal Reserve System

5:10 p.m.

Bus to Brookings/Embassy Row Hotel

Free Evening

THURSDAY, FEBRUARY 27, 1992

8:00-9:30 a.m.

Room 110
Brookings

Breakfast

THE ROLE OF A WASHINGTON LOBBYIST

Leslie A. Janka
Executive Vice President
Neill and Company, Incorporated

9:45-10:45 a.m.

Room 106
Brookings

HEALTH POLICY ISSUES

Elise D. Smith
Deputy Assistant Secretary for
Planning and Evaluation
Office of Health Policy
U.S. Department of Health and Human Services

11:00 a.m.-12:00 noon

Room 106

**THE ADMINISTRATION'S ENVIRONMENTAL
PROTECTION AGENDA**

Thomas E. Kelly
Director
Office of Regulatory Management and Evaluation
U.S. Environmental Protection Agency

12:15 p.m.

Bus to Moroccan Ambassador's Residence

12:30-2:30 p.m.

Ambassador's Residence
2900 Cleveland
Avenue, N.W.

Luncheon

**AMERICAN FOREIGN POLICYMAKING FROM THE
PERSPECTIVE OF A FOREIGN AMBASSADOR**

His Excellency Mohamed Belkhat
Ambassador to the United States
Embassy of the Kingdom of Morocco

THURSDAY, FEBRUARY 27, 1992 - Continued

2:30 p.m.

Bus to U.S. Department of State

3:00-4:00 p.m.

Room 1107

U.S. Department
of State

U.S. FOREIGN POLICY OVERVIEW

John Stremlau
Deputy Director
Policy Planning Staff
U.S. Department of State

4:00-5:00 p.m.

**AN ASSESSMENT OF CURRENT EVENTS IN THE
SOVIET UNION**

Martha C. Mautner
Deputy Director
Office of Analysis for the Soviet Union
and Eastern Europe
Bureau of Intelligence and Research
U.S. Department of State

5:10 p.m.

Bus to Brookings/Embassy Row Hotel

6:30-7:00 p.m.

Room 109

Brookings

Reception

7:00-9:00 p.m.

Room 110

Dinner

**GOVERNING IN AMERICA:
A VIEW FROM THE PRESS**

Haynes Johnson
Syndicated Columnist
The Washington Post

9:30 p.m.

Hospitality Suite

Embassy Row Hotel

Informal Discussion (Optional)

FRIDAY, FEBRUARY 28, 1992

7:30-9:00 a.m.

Wintergarden Room
Embassy Row Hotel

Breakfast

PROGRAM REVIEW AND EVALUATION

Nanette M. Blandin

NATIONAL SECURITY DECISIONMAKING SYSTEM

The Honorable Lawrence J. Korb

9:10 a.m.

Bus to Pentagon

10:15-11:15 a.m.

DEFENSE POLICY ISSUES

Henry Viccellio, Jr.
Lieutenant General
U.S. Air Force
Director, The Joint Staff
U.S. Department of Defense

11:30 a.m.

Bus to Central Intelligence Agency

12:00-2:00 p.m.

CIA Headquarters

Luncheon

INTELLIGENCE AND NATIONAL SECURITY

Officials of the Central Intelligence Agency

2:00 p.m.

Adjournment

Transportation will be available
to National and Dulles airports

BIOGRAPHICAL INFORMATION ON THE SPEAKERS

MOHAMED BELKHAYAT

Mohamed Belkhayat is *Ambassador to the United States, Embassy of the Kingdom of Morocco*.

He received a degree in engineering from the Ecole Polytechnique in Paris, a degree in economics from the Ecole Nationale de la Statistique et de l'Administration Economique, and a degree in political science from the Institut d'Etudes Politiques.

Ambassador Belkhayat previously served as Secretary of State for Economic Affairs, Office of the Prime Minister; Director General, Office for Industrial Development; and Ambassador of His Majesty the King of Morocco to Germany.

JUDITH HIPPLER BELLO

Judith Hippler Bello is a *Partner in the Washington, D.C. law firm of Sidley and Austin.*

Ms. Bello received her J.D. degree from the Yale Law School. She received her B.A. degree, *summa cum laude*, from the University of North Carolina, Chapel Hill.

Until the end of 1988 she was General Counsel in the Office of the U.S. Trade Representative (USTR). Prior to joining the Office of the USTR in 1985, Ms. Bello was associated with the law firm of O'Melveny & Myers. From 1982 to 1984 she was the Deputy (for Policy) to the Deputy Assistant Secretary of Commerce for Import Administration. She was with the Office of the Legal Adviser, U.S. Department of State, from 1977 to 1982, and from 1975 to 1977 was associated with the law firm of Steptoe & Johnson.

Ms. Bello is the author of numerous publications on trade and has appeared as a moderator or speaker on a number of panels. She received the Award for Overall Excellence by a D.C. Bar committee in 1985, and was nominated for the Presidential rank of Meritorious Executive in 1984 and for the William A. Jump Memorial Foundation Award for outstanding service to the federal government in 1983.

EDWARD M. BERNSTEIN

Edward Bernstein has been a *Guest Scholar in the Economic Studies Program of the Brookings Institution* since 1982.

He graduated, Phi Beta Kappa, from the University of Chicago, and holds M.A. and Ph.D. degrees from Harvard University where he received the Ricardo Prize and was a University Fellow in Economics.

Mr. Bernstein taught Economics at DePauw University, North Carolina State University and at the University of North Carolina. He also held several significant positions at the U.S. Department of the Treasury, including Principal Economist; Assistant Director of Monetary Research; and Assistant to the Secretary of the Treasury. From 1946 to 1958 he was the Director of Research of the International Monetary Fund. From 1958 to 1981 Mr. Bernstein served as President of EMB (Ltd.) Research Economists.

Mr. Bernstein was the Chief Technical Advisor and Executive Secretary, U.S. Delegation, Bretton Woods Monetary and Financial Conference in 1944. Most recently, he was a member of the Advisory Committee on Presentation of the Balance of Payments, Office of Management and Budget. He was awarded the Distinguished Service Award of the U.S. Department of the Treasury, 1968; the Order of the Southern Cross, Brazil, 1961; and the Professional Achievement Award, University of Chicago Alumni, 1979. Mr. Bernstein holds an honorary Doctor of Laws degree from the University of North Carolina.

NANETTE M. BLANDIN

Nanette Blandin is a *Senior Staff Member of the Center for Public Policy Education of the Brookings Institution.*

She received a Bachelor's degree in political science and French from the University of California and a master's degree in public administration from the University of Southern California. She also attended the Institut d'Etudes Politiques in Bordeaux, France.

Prior to joining Brookings, Ms. Blandin was Director, Division of Program and Policy Assessment, Office of Inspector General, U.S. Department of Labor. Previously, she served as Special Assistant to the Labor Department's first statutory Inspector General. From 1972 to 1979 Ms. Blandin was with the Office of Management and Budget, Executive Office of the President, as a Budget Examiner in the National Security Division, and as a Management Analyst in the Executive Development and Labor Relations Division. From 1970 to 1972 she held several policy and management positions with the State of California.

Ms. Blandin has held leadership positions in national professional organizations, has served on the editorial boards of management journals, and has received a number of special honors. She has written and lectured extensively on a wide variety of subjects. Most recently, she co-edited, with Edward R. Fried, a Brookings publication entitled *Oil and America's Energy Security*. She has extensive overseas experience, and has studied Japanese, French, Spanish and Arabic.

RICHARD C. BREEDEN

Richard Breeden is *Chairman of the U.S. Securities and Exchange Commission*. He was nominated by President Bush and confirmed by the Senate on October 11, 1989. He is responsible for leading the Commission in the development of policy, and for overall direction of the Commission. Mr. Breeden also represents the Commission to the Congress, the Administration, the financial community, and the public at large. He serves as a member of the President's Working Group on Financial Markets and was also appointed by President Bush to serve on the Council of the Administrative Conference of the United States.

He received his B.A., with honors, in international relations from Stanford University, and his J.D. from Harvard Law School.

From the Inauguration of President Bush until he assumed the Chairmanship, Mr. Breeden served in the White House as Assistant to the President for Issues Analysis. In this capacity, Mr. Breeden was responsible for coordinating the development of Executive Branch policies concerning specific problems such as the savings and loan industry crisis.

In the fall of 1990, Mr. Breeden was elected by his colleagues to serve as Chairman of the Technical Committee of the International Organization of Securities Commissions (IOSCO) for a two-year term. In this capacity, he is responsible for leading the efforts of securities regulatory agencies worldwide in seeking to develop international regulatory standards for securities markets. Mr. Breeden also served as Chairman of the Executive Committee of IOSCO from 1989-1990.

WILLIAM S. COHEN

William Cohen, Republican, is a *U.S. Senator from Maine*. He is a member of the Committees on Armed Services and Governmental Affairs, and the Special Committee on Aging.

He received an A.B. degree in Latin from Bowdoin College, where he was a James Bowdoin Scholar, and an LL.B. cum laude from Boston University Law School, where he served as a member of the *Boston University Law Review* and its editorial board.

He was admitted to the Bar in 1965 and became a partner in a Bangor law firm. From 1965 to 1966 he was Assistant Editor-in-Chief of the Journal of the American Trial Lawyers Association. In 1968 he became Assistant County Attorney for Penobscot County and also served as a staff member on the Governor's State Credit Research Committee. He was an instructor at Husson College in Bangor in 1968 and at the University of Maine at Orono from 1968 to 1972. Senator Cohen served as a city councilor in Bangor and was subsequently elected Mayor of that city. In 1972 he was elected to the U.S. House of Representatives from the Second District of Maine, and was reelected in 1974 and 1976. In 1976 he was a member of the House Judiciary Committee during the historic impeachment inquiry. He was first elected to the Senate in 1978.

Senator Cohen is co-author, with former Senator Gary Hart, of *The Double Man* (William Morrow & Co., 1985), and, with Senator George J. Mitchell, of *Men of Zeal* (Viking Press, 1988).

EUGENE A. CONTI, JR.

Eugene Conti is *Administrative Assistant and Chief of Staff for Congressman David E. Price*.

He earned his B.A. in sociology at Eastern Michigan University. He received his Ph.D. in Anthropology and an M.A. in Public Policy Sciences from Duke University.

Mr. Conti joined Congressman Price's office as Legislative Director in 1987. From 1985 to 1987 he directed the Office of Planning and Evaluation in the U.S. Department of the Treasury. Mr. Conti worked as a budget analyst in the Office of Management and Budget from 1979 to 1985, including service as a special assistant to Budget Director David Stockman in 1985.

Mr. Conti was awarded a Presidential Management Internship with the federal government in 1979, and was a Fellow of the Rockefeller Foundation from 1974 to 1975.

MILTON GOLDBERG

Milton Goldberg is the *Director of the Office of Research for the U.S. Department of Education*.

He holds a B.A. and M.A. in English Literature, and a Doctorate in Curriculum and Instruction from Temple University.

Previously, Mr. Goldberg was the Executive Director for the national Commission on Excellence in Education, and Director of Programs for the improvement of Practice for the Department. He has also been a classroom teacher and administrator at all levels of education.

Mr. Goldberg has been a U.S. representative at international conferences on Secondary and Urban Education, Curriculum Improvement, and Science and Mathematics Education. He has presented and written extensively on educational quality and improvement, and the relationship between research and practice. In 1983 he was conferred by the President of the United States the rank of Distinguished Executive.

WILLIS D. GRADISON, JR.

Willis Gradison, Republican, is the *U.S. Representative from the Second District of Ohio* and has served in Congress since 1974. He is Ranking Minority Member of the Committee on the Budget, and is also a member of the Committee on Ways and Means.

He received a B.A. degree from Yale University; an M.B.A. from the Harvard Graduate School of Business Administration; and a D.C.S. in Business Administration from Harvard University.

Mr. Gradison served as a City Councilman, Vice Mayor and Mayor in Cincinnati, Ohio. As an investment broker, he has served as Chairman of the Board of the Federal Home Loan Bank of Cincinnati; Assistant to the Under Secretary of the Treasury; and Assistant to the Secretary of Health, Education and Welfare.

Mr. Gradison is a trustee of the Cincinnati Children's Home and the Cincinnati Children's Hospital.

LESLIE A. JANKA

Leslie Janka is *Executive Vice President of Neill and Company, Incorporated*, government relations consultants.

Mr. Janka received his B.A. degree in Economics from the University of Redlands and his M.A. degree in Middle Eastern Studies from the School of Advanced International Studies of the Johns Hopkins University.

Mr. Janka has more than twenty years of experience as an international affairs specialist in the U.S. government, business and academic institutions. After working for the U.S. Information Agency, he became Assistant Dean of the School of Advanced International Studies until he was appointed a member of the National Security Council Staff. In 1976 he served as Deputy Assistant Secretary of Defense for Near Eastern, African and South Asian Affairs. He has served in the White House as Special Assistant to President Reagan and Deputy Press Secretary for Foreign Affairs.

Mr. Janka is a frequent lecturer on the formulation of U.S. foreign and defense policy at such institutions as the Foreign Service Institute, the Defense Intelligence School, and Woodrow Wilson International Center for Scholars, and the Royal Naval Staff College of London. His articles have appeared in *Foreign Policy* and *Defense Review*, *Armed Forces Journal*, and the *Ripon Forum*. He was awarded the Secretary of Defense Meritorious Civilian Service Medal in 1978.

HAYNES JOHNSON

Haynes Johnson is a *Pulitzer Prize-winning columnist for the Washington Post, an author, and a television commentator*. He has reported on most of the major news events at home and abroad for the last generation, including the activities of every president from Dwight D. Eisenhower to George Bush.

Mr. Johnson holds a master's degree in American history from the University of Wisconsin.

He served for three years in the Korean War as a first lieutenant in artillery. In 1956 he began his newspaper career as a reporter on the *Wilmington (Delaware) News-Journal*. The following year he joined the staff of the *Washington Star* and for twelve years served that paper as city reporter; copy editor; night city editor; national reporter; and on special assignments in America and around the world. Mr. Johnson appears regularly on the PBS-TV program, "Washington Week in Review," as well as other television shows. He has twice been appointed the Ferris Professor of Journalism and Public Affairs at Princeton University. He was a Guest Scholar at the Brookings Institution. Since 1969 he has been on the staff of the *Washington Post*, where he has served as assistant managing editor. At present he writes a column on national affairs.

In 1966 Mr. Johnson won the Pulitzer Prize for distinguished national reporting of the civil rights struggle in Selma, Alabama. The award marked the first time in the history of the Prizes that a father and son both won reporting prizes; his father, Malcolm Johnson, won in 1949 for his *New York Sun* series, "Crime on the Waterfront," which formed the basis for the Academy Award-winning film, "On the Waterfront." He is the author of ten books, including the best-seller *The Bay of Pigs*; *Dusk at the Mountain*; *Fulbright: the Dissenter*; *Lyndon*; *The Working White House*; and *In the Absence of Power: Governing America*. His first novel, *The Landing*, a spy/historical thriller about Washington and World War II was published in 1986. His latest book is *Sleepwalking Through History: America in the Reagan Years*.

ROBB M. JONES

Robb M. Jones currently serves as *Administrative Assistant to Chief Justice William H. Rehnquist*. As Administrative Assistant, he is one of five statutory officers of the Supreme Court of the United States. Mr. Jones assists the Chief Justice in his non-judicial responsibilities, including administering the internal affairs of the Court, chairing the Judicial Conference of the United States, overseeing the Administrative Office of the U.S. Courts, and serving as Chancellor of the Smithsonian Institution.

Mr. Jones received his B.A. magna cum laude in History. He is a graduate of the University of Virginia School of Law. He also holds an M.A. in Legal History.

Prior to becoming Administrative Assistant, Mr. Jones was a litigation partner in the Washington office of Nixon, Hargrave, Devans & Doyle, a New York State law firm. For many years, he represented the interests of media and education organizations, including constitutional litigation before the Supreme Court.

Mr. Jones is the author of a number of articles that have appeared in *Constitutional Privilege in Libel Law* and *The Delphian*. He has taught labor and employment law as an Adjunct Professor at Rochester Institute of Technology and NYS School of Industrial and Labor Relations/Cornell University, Rochester Extension. Mr. Jones is a member of the American Bar Association and the District of Columbia Bar.

SIDNEY L. JONES

Sidney L. Jones is *Assistant Secretary for Economic Policy in the U.S. Department of the Treasury*.

Mr. Jones received his B.S. degree in Economics from Utah State University, and his M.B.A. and Ph.D. degrees from Stanford University.

Prior to being named Assistant Secretary, he was Associate Faculty Member of the Center for Public Policy Education, the Brookings Institution, and Visiting Distinguished Professor at Georgetown University. Mr. Jones has been a Fellow of the Woodrow Wilson International Center for Scholars at the Smithsonian Institution and of the American Enterprise Institute. Since 1973 he has held a number of economic policymaking positions in Washington including Assistant Secretary and Under Secretary of Commerce for Economic Affairs; Deputy Assistant to the President; Deputy to the President's Counsellor for Economic Policy; Counsellor to the Secretary of the Treasury; and Senior Staff Economist and Special Assistant to the Chairman of the President's Council of Economic Advisers. He was Assistant to the Board of Governors of the Federal Reserve System. Mr. Jones was a visiting professor at Dartmouth College and Rice University and taught finance at Northwestern University and the University of Michigan. He served for a year as the first Minister-Counselor for Economic Affairs to the North Atlantic Treaty Organization (NATO) in Brussels.

THOMAS E. KELLY

Thomas Kelly is *Director, Office of Regulatory Management and Evaluation, U.S. Environmental Protection Agency (EPA)*. He chairs the Agency's Regulatory Steering Committee and administers the Paperwork Reduction Act; and manages EPA's analytic support for ecological, economic, and statistical policy; and directs program evaluation for the Agency.

He received his B.A., cum laude, in english from Wesleyan University, and his M.A., with honors, in sociology from The American University.

Prior to his current position, Mr. Kelly was Director of the Program Evaluation Division at EPA.

LAWRENCE J. KORB

Lawrence J. Korb is *Director of the Center for Public Policy Education and Senior Fellow in the Foreign Policy Studies Program at the Brookings Institution.*

Mr. Korb received his M.A. from St. John's University in 1962, and his Ph.D. from the State University of New York at Albany in 1969.

Prior to assuming his current positions, he was Dean of the Graduate School of Public and International Affairs, University of Pittsburgh. Before joining the University of Pittsburgh he was Vice President for Corporate Operations of the Raytheon Company. From early 1981 through late 1985 Mr. Korb served as Assistant Secretary of Defense for Manpower, Reserve Affairs, Installations and Logistics. From 1980 to 1981 he was Resident Director of Defense Policy Studies at the American Enterprise Institute. Mr. Korb's full-time teaching experience has included Professor of Management, U.S. Naval War College; Associate Professor of Government, U.S. Coast Guard Academy; and Assistant Professor of Political Science at the University of Dayton. He served on active duty as a naval flight officer from 1962 to 1966 and retired from the Navy reserve in 1985 with the rank of Captain.

He is the author of over 100 books, monographs, and articles on national security issues and a member of the National Academy of Public Administration, the Council on Foreign Relations, and the International Institute for Strategic Studies. His most recent book is *The 1990 Defense Budget*, with William W. Kaufman (Brookings, May 1989).

WILLIAM KRISTOL

William Kristol is *Chief of Staff to the Vice President of the United States*.

He received his A.B. and Ph.D. degrees in government from Harvard University.

Prior to his current position, he served as Assistant to the Vice President for Domestic Policy. From 1985 to 1988, Mr. Kristol was Chief of Staff to Secretary William Bennett, leaving that position to run Alan Keyes' U.S. Senate campaign in Maryland. From 1983 to 1985, he was Assistant Professor of Public Policy at the John F. Kennedy School of Government at Harvard University. Prior to joining the Kennedy School, Mr. Kristol taught political philosophy and American politics in the political science department of the University of Pennsylvania.

Mr. Kristol's teaching and research have ranged over the fields of political philosophy, American political thought, constitutional law, and public policy, with a special focus on the American founding. His publications have appeared in journals such as *Social Philosophy and Policy*, the *Chicago Law Review*, the *Harvard Journal of Law and Public Policy*, and the *Public Interest*.

JOHN P. LaWARE

John LaWare is a *Member of the Board of Governors of the Federal Reserve System*. He was sworn in on August 15, 1988 to serve a full term ending January 21, 2002.

Mr. LaWare received a B.A. degree in biology from Harvard University and an M.A. degree in political science from the University of Pennsylvania.

Prior to becoming a Member of the Board, Mr. LaWare served as chairman and a director of Shawmut National Corporation, a regional bank holding company created through the merger of Shawmut Corporation and Hartford National Corporation in 1988. He was appointed president of Shawmut Corporation and the Shawmut Bank of Boston in 1978, and became chairman and chief executive officer of both the corporation and the bank.

Among his many other affiliations, Mr. LaWare has served as chairman of the Massachusetts Bankers Association, vice chairman and a trustee of the Children's Hospital in Boston, a member of the Executive Council of the American Red Cross of Massachusetts Bay, director of Liberty Mutual Insurance Company, and trustee of the Travelers Real Estate Investors Trust. His honors and awards include: Honorary Doctor Humane Letters, Suffolk University; and CEO of the Year, College of Business, Northeastern University.

THOMAS E. MANN

Thomas E. Mann is *Director of the Governmental Studies Program at the Brookings Institution*.

Mr. Mann earned his B.A. in political science at the University of Florida and M.A. and Ph.D. degrees at the University of Michigan.

He began his Washington career in 1969 as a Congressional Fellow in the offices of Senator Philip A. Hart and Representative James G. O'Hara. He has taught at several local universities and colleges including Johns Hopkins, Georgetown, and the University of Virginia. From 1979 until 1981 he was affiliated with the American Enterprise Institute for Public Policy Research as a Visiting Fellow and Co-Director of the Congress Project. Mr. Mann has conducted political polls for the Democratic Study Group Campaign Fund; served on the Democratic National Committee's Winograd and Hunt Commissions dealing with presidential selection; has been a consultant to IBM and the Public Broadcasting Service; and served as an expert witness on redistricting cases. Prior to his current appointment, he was executive director of the American Political Science Association.

His published works include *Unsafe at Any Margin: Interpreting Congressional Elections*; *Vital Statistics on Congress*; *The New Congress*; and *The American Elections of 1982*. He is the editor of *A Question of Balance: The President, the Congress and Foreign Policy*. He is a co-author of *Critical Choices*.

MARTHA C. MAUTNER

Martha Mautner is *Deputy Director at the Office of Analysis for the Soviet Union and Eastern Europe* at the State Department's Bureau for Intelligence and Research.

She attended Seton Hill College, and received her Master's degree from the Fletcher School of International Law and Diplomacy.

Ms. Mautner was first assigned to the American Embassy in Moscow in 1945, and has since served in the State Department in various positions including a Foreign Service Officer, a civil servant, and now the Senior Executive Service. Her overseas experience has involved tours in Berlin, the Soviet Union, and in Khartoum, Sudan.

She has been closely affiliated with the developments in Berlin and Central Europe, and is the last of the original Berlin Task Force members still on active duty.

NORINE E. NOONAN

Norine Noonan is *Branch Chief of the Science and Space Programs Branch, Energy and Science Division of the Office of Management and Budget (OMB)*. The Science and Space Programs Branch encompasses programs of and budgets for the National Science Foundation, NASA, the Smithsonian, the National Gallery of Art, and the Office of Science and Technology Policy.

Ms. Noonan received her B.A. summa cum laude with a double major in zoology and chemistry from the University of Vermont and her Ph.D. in Biology from Princeton University.

Ms. Noonan has served on the faculty of the College of Veterinary Medicine at the University of Florida and the Schools of Medicine and Dentistry of Georgetown University. She was an American Chemical Society Congressional Science Fellow of the Subcommittee on Science, Technology, and Space of the Senate Committee on Commerce.

Ms. Noonan is a member of Phi Beta Kappa, Sigma Xi and a number of professional science societies, including the American Academy for the Advancement of Science and the American Society for Cell Biology.

JUDITH SCHNEIDER

Judith Schneider is a *Specialist in American National Government, and Head of the Congressional Organization and Process Section, Government Division, at the Congressional Research Service, Library of Congress.*

She received her B.A. and M.A. from the American University in Political Science and did post graduate work at the Hebrew University in Jerusalem.

Prior to joining the Congressional Research Service in 1979, she served on the staffs of the U.S. Senate Committee to Study the Senate Committee System, the U.S. House Committee on Administrative Review, and the Committee on Ethics.

Ms. Schneider is a member of the Advisory Board of the American University College of Public Affairs, and of the faculty of the U.S. Office of Personnel Management Government Executive Institute.

DAVID E. SKAGGS

Congressman David Skaggs, Democrat, is the *U.S. Representative for the Second District of Colorado*.

He received a B.A. in Philosophy from Wesleyan University in Middletown, Connecticut. From 1964 to 1965 he attended the University of Virginia Law School and received his LL.B. from Yale Law School in 1967.

Congressman Skaggs was admitted to the New York Bar in 1968 and the Colorado Bar in 1971. He practiced law in Boulder, Colorado with Newcomer & Douglas and the firm of Skaggs, Stone & Sheehy. From 1975 to 1977 he served as Administrative Assistant to then-Congressman Timothy Wirth of Colorado. He was first elected to the U.S. House of Representatives in 1986 and was re-elected in 1988. He currently serves on the House Appropriations Committee (Subcommittees on Energy and Water Development, and on Treasury, Postal Services and General Government). He is also on the Select Committee on Children, Youth, and Families; and is Secretary of the Executive Committee.

Congressman Skaggs is on the board of trustees of the Rocky Mountain Planned Parenthood. He is a former member of the boards of the Mental Health Association of Colorado, the Boulder County United Way, and the Boulder Civic Opera.

ELISE D. SMITH

Elise Smith is *Deputy Assistant Secretary for Planning and Evaluation, Office of Health Policy, at the U.S. Department of Health and Human Services*. She has held that position since August, 1990. As Deputy Assistant Secretary, Mrs. Smith is the Assistant Secretary's principal advisor for the formulation and analysis of health policy. Her responsibilities include the development of legislative and budget proposals, oversight of economic and policy analysis, evaluation of department programs to insure that policies and regulations are consistent, and monitoring of policy and program implementation.

Mrs. Smith received her B.A. in economics from Barnard College. She did graduate study in economics at Harvard from 1960 to 1962 and was a Fulbright Scholar in Pakistan from 1962 to 1963. She received her law degree from the Columbia School of Law in 1977 and is admitted to the bar in the State of New York and the District of Columbia.

She assumed her current position following a period of service with the Provider Reimbursement Review Board to which DHHS former-Secretary Otis Bowen, M.D. had appointed her in 1986. In 1988, Mrs. Smith was appointed Chairman of the Board by Dr. Bowen, and was reappointed to that position by Secretary Louis Sullivan, M.D. in 1990. Prior to that service, she served as General Counsel to the Prospective Payment Assessment Commission from 1984 to 1986, and worked in the Office of the General Counsel of the Department of Health and Human Services from 1982 to 1984, and in the Federal Office of Personnel Management from 1979 to 1982.

JOHN STREMLAU

John Stremlau is *Deputy Director of the Policy Planning Staff, U.S. Department of State*. He provides leadership and policy input in science, technology and the environment, international organization, refugees, human rights, development assistance and Africa.

He holds a B.A. with honors from Wesleyan University and received his M.S., M.A.L.D., and Ph.D. from the Fletcher School of Law and Diplomacy.

Prior to his current position Mr. Stremlau worked for the World Bank, specializing in strengthening professional and managerial competence in Africa. He has held a variety of positions with universities and foundations including the Kettering Foundation, the Fund for South African Education, Pew Charitable Trusts, Rhodes University in Ghrumstown, South Africa, the Rockefeller Foundation, Ford Foundation, and the Nigerian Institute of International Affairs.

Mr. Stremlau has been co-chair since 1984 of annual U.S.-Soviet meetings of African specialists on developments in southern Africa. He is Director of the Yale-China Association and the Transnational Research Corporation. He is on the Council on Foreign Relations and presently a member of Council study groups on International Trade, Southern Africa, and Science, Technology and the International System.

HENRY VICCELLIO, Jr.

Henry Viccellio is *Director, The Joint Staff, U.S. Department of Defense.*

He received a B.S. in engineering from the U.S. Air Force Academy, and an M.A. in Latin American studies from The American University.

General Viccellio transferred to Kelly Air Force base, Texas, in July 1985 and served as vice commander of the San Antonio Air Logistics Center. In September, 1986 he was assigned to Headquarters Tactical Air Command, Langley Air Force Base, as deputy chief of staff for logistics. He became vice commander in April, 1989. In October, 1989 the general became deputy chief of staff for logistics and engineering, Air Force Headquarters. He assumed his present position in May, 1991.

The general is a command pilot with more than 3,300 flying hours, primarily in fighter aircraft, and flew 235 combat missions in Southeast Asia. His military awards and decorations include the Distinguished Service Medal, Legion of Merit with oak leaf cluster, Distinguished Flying Cross with oak leaf cluster, and Air Medal with 11 oak leaf clusters.

Conference for Corporate Executives
On
UNDERSTANDING FEDERAL GOVERNMENT OPERATIONS

February 23-28, 1992

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SELECTED SOURCES OF INFORMATION AND ANALYSIS

I. Documents, Annuals, and Periodicals

The Almanac of American Politics

A collection of information on elected officials, their voting records, and characteristics of their states and districts. Published annually.

E.P. Dutton, 201 Park Avenue South
New York, New York 10003

The Brookings Review

Quarterly journal of articles and book reviews on current issues of public policy.

The Brookings Institution
1775 Massachusetts Avenue, N.W.
Washington, D.C. 20036

1990-91 Congressional Directory: 102nd Congress

Directory of congressional members, staff, and senior executive branch officials.

U.S. Government Printing Office
Washington, D.C. 20420

Congressional Information Service Index to Publications of the United States Congress

Hearings, reports, and analyses on major issues indexed by subject matter.

Congressional Information Service
4520 East-West Highway
Suite 800
Bethesda, Maryland 20014

Congressional Quarterly

Weekly report on legislation, voting, and lobbying.

Congressional Quarterly
1414 22nd Street, N.W.
Washington, D.C. 20037

1991 Congressional Staff Directory

Directory of congressional members, staff and senior executive branch officials.

Congressional Staff Directory, LTD.
Mount Vernon, Virginia 22121

1991 Federal Executive Update

Directory of 5,000 key executives in the federal departments and agencies.

Federal Executive Directory, LTD.
Mount Vernon, Virginia 22121

1991 Judicial Staff Directory

Directory of the federal judiciary, including judges and senior staff, and other relevant data.

Judicial Staff Directory, LTD.
Mount Vernon, Virginia 22121

Economic Indicators

Data on business activity and government finance. Issued monthly for the Joint Economic Committee by the Council of Economic Advisers.

U.S. Government Printing Office
Washington, D.C. 20420

National Directory of Corporate Public Affairs

List of 1,200 major corporations, key public affairs personnel and Washington office addresses.

Columbia Books, Inc.
1350 New York Avenue, N.W.
Suite 207
Washington, D.C. 20005

National Journal

Weekly report on public policy issues and politics.

National Journal
1730 M Street, N.W.
Washington, D.C. 20036

Regulation

Monthly journal on government regulations and deregulation.

The Cato Institute
224 Second Street, S.E.
Washington, D.C. 20003

The United States Budget in Brief

Summary of the President's budget proposals.

U.S. Government Printing Office
Washington, D.C. 20402

United States Government Organization Manual

Official handbook of the federal government. Describes purposes, missions, programs, and activities of most federal agencies.

U.S. Government Printing Office
Washington, D.C. 20402

Washington Post Weekly

Weekly compilation of articles, columns, and editorials from the *Washington Post*.

Washington Post Weekly
P.O. Box 925
Farmingdale, New York 11737

Washington Representatives

Yearly compilation of Washington representatives of the major national associations, lobbyists, law firms, and special interest groups.

Columbia Books, Inc.
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Suite 207
Washington, D.C. 20005

II. Books and Reports

Cheney, Richard B. and Lynne V., *Kings of the Hill: Power and Personality in the House of Representatives*. New York: Continuum Publishing Company, 1983.

Federal Support of U.S. Businesses, A Congressional Budget Office Report. Washington, D.C.: U.S. Government Printing Office, 1984.

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Malbin, Michael, Thomas E. Mann, and Norman J., Ornstein, *Vital Statistics on Congress; 1989-90*. Washington, D.C.: Congressional Quarterly, 1989.

Mayhew, David R., *Placing Parties in American Politics*. Princeton, New Jersey: Princeton University Press, 1986.

Oleszek, Walter J., *Congressional Procedures and the Policy Process*. Washington, D.C.: Congressional Quarterly Press, 3rd ed. 1988.

Pechman, Joseph A., *Federal Tax Policy*. Washington, D.C.: Brookings Institution, 4th ed. 1987.

Rehnquist, William, *The Supreme Court: How It Was, How It Is*. New York: William Morrow & Co., Inc., 1987.

Reichley, A. James, ed. *Elections American Style*. Washington, D.C.: Brookings Institution, 1988.

Ripley, Randall B., *Congress: Process and Policy*. New York: W.W. Norton and Company, 1988.

Rourke, Francis F., *Bureaucratic Power and National Policymaking*. Boston: Little Brown & Company, 3rd ed. 1986.

Shuman, Howard E., *Politics and the Budget: The Struggle Between the President and the Congress*. Englewood Cliffs, New Jersey: Prentice Hall, 1984.

Steinbruner, John D., *Restructuring American Foreign Policy*. Washington, D.C.: Brookings Institution, 1988.

Stubbings, Richard A., *The Defense Game*. New York: Harper & Row, 1986.

Tierney, John T., and Kay Lehman, *Organized Interests and American Democracy*. New York: Harper & Row, 1985.

Wildavsky, Aaron, *The New Politics of the Budgetary Process*. Glenview, Illinois: Scotts Foresman, 1988.

III. Business Membership Organizations

Business-Higher Education Forum
One Dupont Circle, N.W.
Washington, D.C. 20036

The Business Roundtable
1828 L Street, N.W.
Washington, D.C. 20036

Chamber of Commerce of the United States
1615 H Street, N.W.
Washington, D.C. 20006

National Association of Manufacturers
1776 F Street, N.W.
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Public Affairs Council
1220 Sixteenth Street, N.W.
Washington, D.C. 20036

Washington International Business Council
1625 I Street, N.W.
Washington, D.C. 20006

IV. Policy Research and Education Organizations

American Enterprise Institute
1150 Seventeenth Street, N.W.
Washington, D.C. 20036

The Brookings Institution
1775 Massachusetts Avenue, N.W.
Washington, D.C. 20036

The Center for Strategic and International Studies
1800 K Street, N.W.
Washington, D.C. 20006

Committee for Economic Development
477 Madison Avenue
New York, New York 10022

Joint Center for Political and Economic Studies
1301 Pennsylvania Avenue, N.W.
Suite 400
Washington, D.C. 20004

The Conference Board
845 Third Avenue
New York, New York 10022

The Heritage Foundation
214 Massachusetts Avenue, N.E.
Washington, D.C. 20002

V. Reporting Services

Bureau of National Affairs
1231 25th Street, N.W.
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Publishes special-purpose reports (labor,
taxes, energy, etc.)

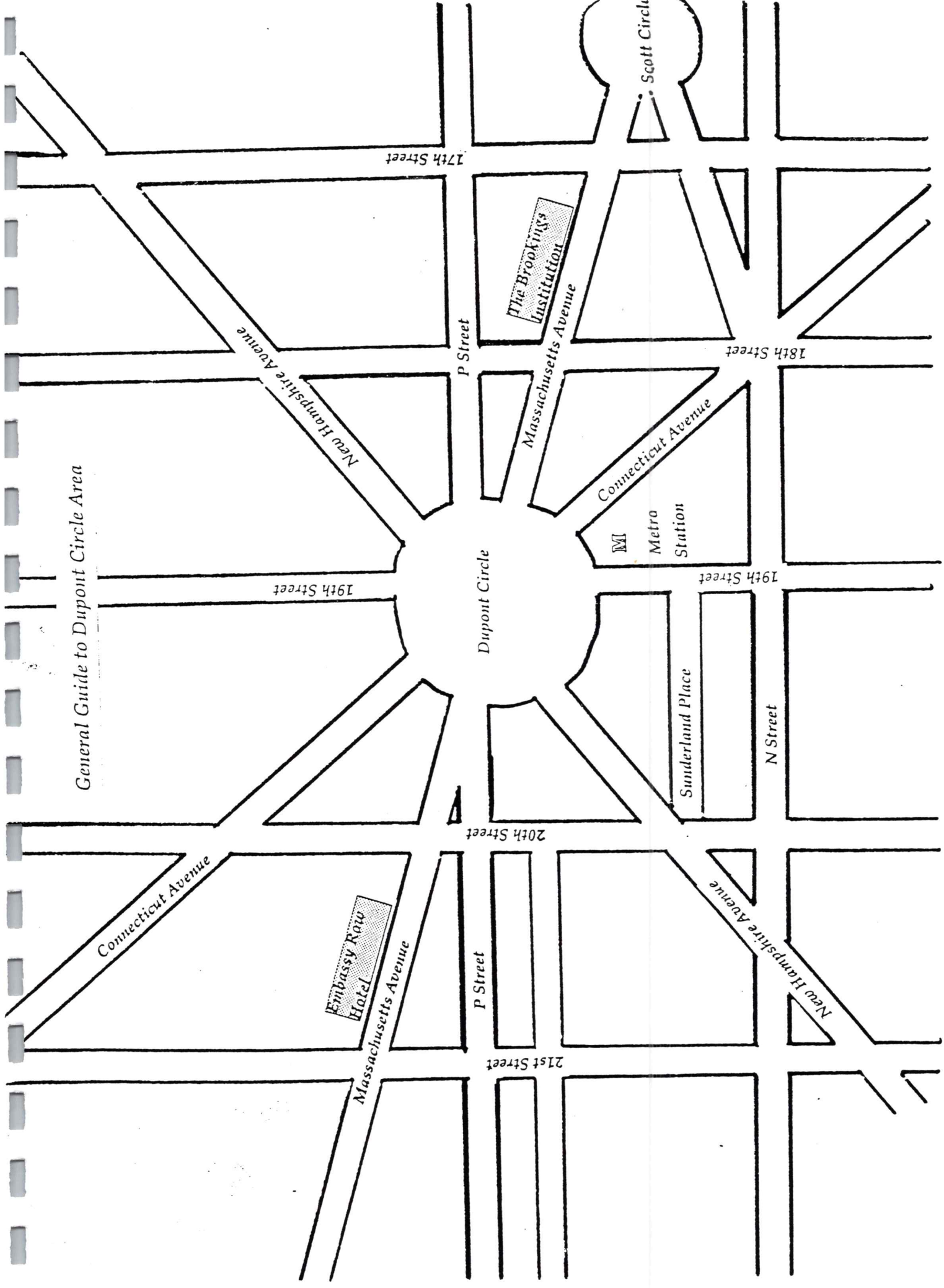
Commerce Clearing House
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Provides reports on all phases of tax
and business law developments

Washington News Service
1603 National Press Building
Washington, D.C. 20004

Delivers daily press releases
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General Guide to Dupont Circle Area



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The Brookings Institution

Scott Circle

18th Street

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P Street

Massachusetts Avenue

Connecticut Avenue

Metro Station

19th Street

Dupont Circle

19th Street

Sunderland Place

N Street

20th Street

Connecticut Avenue

Embassy Row Hotel

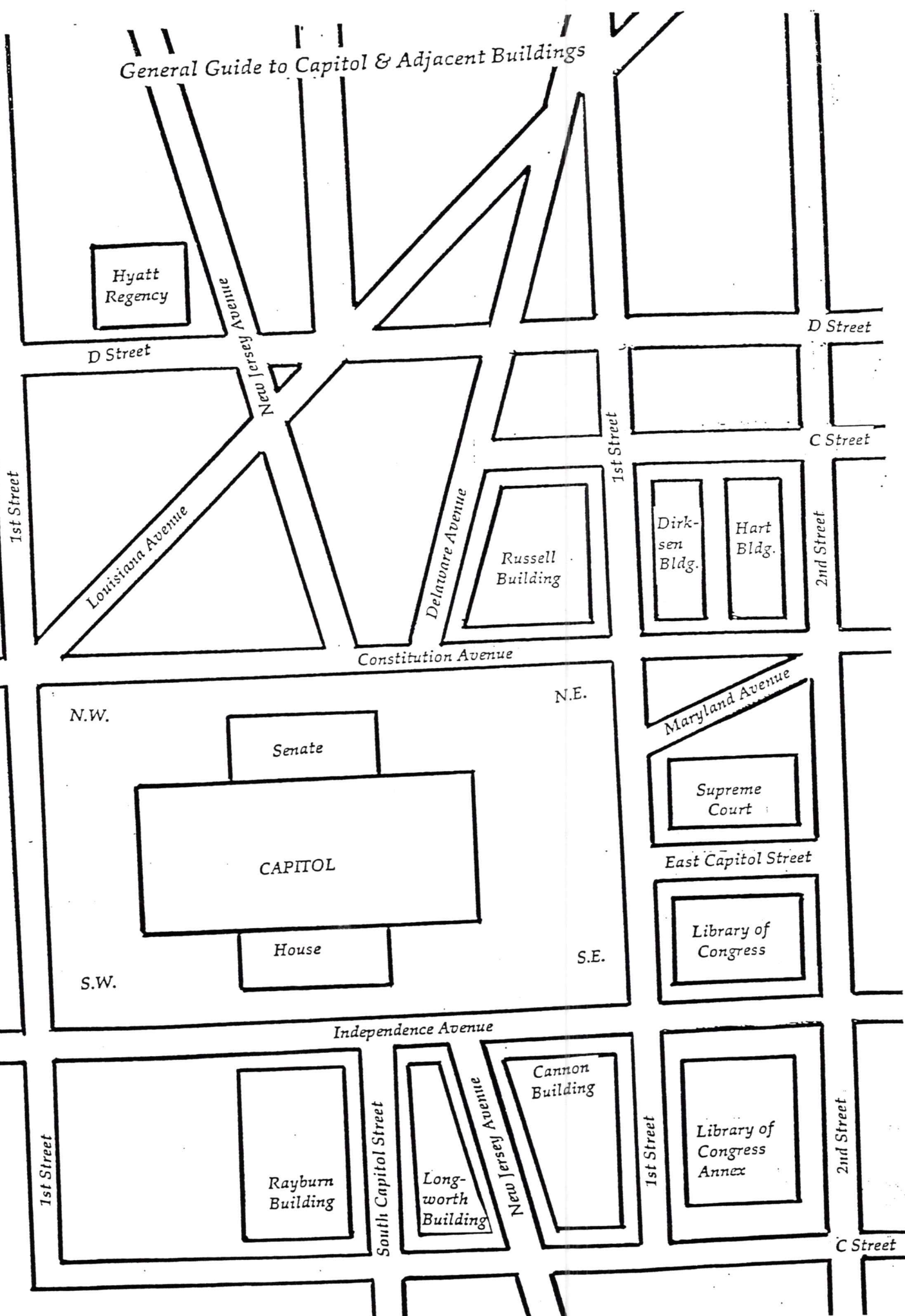
Massachusetts Avenue

P Street

21st Street

New Hampshire Avenue

General Guide to Capitol & Adjacent Buildings



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Center for Public Policy Education

January 31, 1992

The Honorable William Kristol
Chief of Staff and Assistant to the
Vice President for Domestic Policy
The White House
Fax: 202-456-7044
Attn: Staci Smith

Dear Mr. Kristol:

I am writing to confirm your agreement to speak at our Conference for Corporate Executives on Understanding Federal Government Operations to be held in Washington, D.C. during the week of February 23-28, 1992.

We are delighted that you will address the group on:

Date: Wednesday, February 26, 1992
Time: 11:00 a.m.-12:00 noon
Place: Room 248, Old Executive Office Building
Topic: "Presidential Decisionmaking and the Work of the White House Staff."

As you know, this seminar is designed for 25-30 senior executives of major corporations from across the country, who spend a week in Washington to study the national policymaking process. During informal, off-the-record sessions, they meet with Members of Congress, officials of the Administration, and other experts on American government, to gain an understanding of how the process works and who the players are, and to discuss current domestic and foreign policy issues.

We would like your presentation to be about 20 minutes long with the balance of the time devoted to questions and answers and discussion. In a few weeks, we will send you a final participant list and the program agenda. If there are any questions, please call me or the Meeting Planner, Maxine Mennen, at 797-6174. I look forward to seeing you.

Post-It™ brand fax transmittal memo 7671		# of pages ▶ 1
To: Staci Smith	From: N. Blandin	
Co: The White House	Co: Brookings	
Rep: Mr. Kristol's office	Phone #: 797-6279	
Fax #: 202-456-7044	Fax #: 797-6133	

Cordially,

Nanette M. Blandin
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Senior Staff Member
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Center for Public Policy Education

January 27, 1992

The Honorable William Kristol
Chief of Staff and Assistant
to the Vice President for
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The White House
Attention: Staci Smith
Fax: 202-456-7044

a copy

Dear Mr. Kristol:

I am writing to invite you to speak at our Conference for Corporate Executives on Understanding Federal Government Operations, to be held in Washington, the week of February 24, 1992. We would be delighted if you could address the group on Wednesday, February 26, from 11:00 a.m. to 12:00 noon in Room 248 of the Old Executive Office Building, on the topic "Presidential Decisionmaking and the Work of the White House Staff."

These conferences are for 25-30 senior executives of major corporations from across the country, who spend a week in Washington to study the national policymaking process. During informal, off-the-record sessions, they meet with Members of Congress, officials of the Administration, and other experts on American government, to gain an understanding of how the process works, who the players are, and to discuss current domestic and foreign policy issues.

We would like your opening remarks to be about 20 minutes, with the balance of time devoted to questions and answers and discussion. Shortly before the start of the conference, a copy of the final list of participants and a program agenda will be sent to you.

I hope very much that you will be able to be with us, and look forward to hearing from you.

Cordially,

Nanette M. Blandin

Nanette M. Blandin
Program Chair, and
Senior Staff Member
Tel: 202-797-6279
Fax: 202-797-6133

Post-It™ brand fax transmittal memo 7671		# of pages ▶ 1
To Staci Smith	From N. Blandin	
Co. W. Kristol's office	Co. Brookings	
Dept. The White House	Phone # 797-6276	
Fax # 202-456-7044	Fax # 797-6133	

CABLES: BROOKINST / FAX TELEPHONE: (202) 797-6004

JAN 27 '92 12:08

202 797 6133 PAGE.001



OFFICE OF THE VICE PRESIDENT

WASHINGTON

COVER PAGE

TO: Nanette M. Blandin

FROM: Staci Smith

TOTAL NUMBER OF PAGES: 2
(Including cover page)

DATE: January 28, 1992

TIME: 11:05 a.m.

MESSAGE:

Per your request.

IF YOU HAVE ANY QUESTIONS OR PROBLEMS WITH THE TRANSMISSION PLEASE CALL.

TELEPHONE NUMBER: 202/456-2326

WILLIAM KRISTOL

William Kristol is Chief of Staff to the Vice President of the United States. From January 1989 to June 1989, he served as Assistant to the Vice President for Domestic Policy. From December 1985 to July 1988, he was Chief of Staff to Secretary William Bennett, leaving that position to run Alan Keyes' U.S. Senate campaign in Maryland. From 1983 to 1985, he was Assistant Professor of Public Policy at the John F. Kennedy School of Government, Harvard University. Prior to joining the Kennedy School, Mr. Kristol taught political philosophy and American politics in the political science department of the University of Pennsylvania. He received his A.B. and Ph.D. degrees in government from Harvard University.

Mr. Kristol's teaching and research have ranged over the fields of political philosophy, American political thought, constitutional law, and public policy, with a special focus on the American founding. His publications have appeared in journals such as Social Philosophy and Policy, the Chicago Law Review, the Harvard Journal of Law and Public Policy, and the Public Interest.

THE BROOKINGS INSTITUTION
Center for Public Policy Education
1775 Massachusetts Ave., NW
Washington, DC 20036-2188

fax: 202-797-6133

Date Feb 19 # of pages including cover sheet 14

Fax to: William Kristol

Organization Attn: Staci Smith

456-7044

Message/Comments:

Please see attached.

The Brookings Institution



1775 MASSACHUSETTS AVENUE N.W. / WASHINGTON D.C. 20036-2188 / TELEPHONE: (202) 797-6000

Center for Public Policy Education

MEMORANDUM

DATE: February 19, 1992
TO: Speakers
FROM: Nanette Blandin
SUBJECT: Understanding Federal Government Operations Conference

I am delighted that you will speak at the Brookings Institution's conference on Understanding Federal Government Operations, from February 23-28, 1992.

I am sending an agenda and list of participants for your information. Please check the agenda to be sure of the date and time at which you are speaking.

Please call me on (202) 797-6279, or Maxine Mennen, the Meeting Planner on (202) 797-6174 if you have any questions or need more information.

I look forward to seeing you next week.

Conference for Corporate Executives
On
Understanding Federal Government Operations

Washington, D.C.
February 23-28, 1992

Preliminary Agenda

SUNDAY, FEBRUARY 23, 1992

4:30-5:00 p.m.
Continental Foyer
Embassy Row Hotel
2015 Massachusetts
Avenue, N.W.

Registration and Coffee

5:00-6:00 p.m.
Continental Room

Introduction to the Seminar

Nanette M. Blandin
Senior Staff Member
Center for Public Policy Education
The Brookings Institution

Maxine R. Mennen
Meeting Planner
Center for Public Policy Education
The Brookings Institution

SUNDAY, FEBRUARY 23, 1992 - Continued

6:00-6:30 p.m.
Continental Foyer

Reception

6:30-7:30 p.m.
Continental Room

Dinner

7:30-8:30 p.m.
Continental Room

THE PROCESS OF DECISIONMAKING IN WASHINGTON

The Honorable Lawrence J. Korb
Director
Center for Public Policy Education, and
Senior Fellow
Foreign Policy Studies Program
The Brookings Institution

8:30 p.m.
Hospitality Suite

Informal Discussion (Optional)

MONDAY, FEBRUARY 24, 1992

7:45-9:00 a.m.

Room 110

The Brookings
Institution

1775 Massachusetts
Avenue, N.W.

Breakfast

THE AMERICAN POLITICAL SCENE

Thomas E. Mann

Director

Governmental Studies Program
The Brookings Institution

9:10 a.m.

Group Photograph

9:20 a.m.

Bus to Capitol Hill

9:45 a.m.-11:00 a.m.

Room 116

House Annex 1
New Jersey and
C Street, S.E.

THE LEGISLATIVE PROCESS

Judith Schneider

Senior Specialist in American Government
Congressional Research Service
Library of Congress

11:00 a.m.-12:15 p.m.

THE ROLE OF CONGRESSIONAL STAFF

Eugene A. Conti, Jr.

Administrative Assistant to
Congressman David Price

12:20 p.m.

Bus to National Democratic Club

12:30-2:15 p.m.

Rooms 1 and 2

National Democratic
Club

30 Ivy Street, S.E.

Luncheon

THE JOB OF A MEMBER OF CONGRESS

The Honorable David E. Skaggs (D)
U.S. Representative

MONDAY, FEBRUARY 24, 1992-Continued

2:15 p.m.

Bus to Capitol Hill Club

2:30-3:30 p.m.

Dining Rooms 3 and 4

Capitol Hill Club

300 First Street, S.E.

FISCAL POLICIES FACING THE NATION

The Honorable Willis D. Gradison, Jr. (R)

U.S. Representative

Second District, Ohio

3:30-4:30 p.m.

Topic and Speaker to be Announced

4:40 p.m.

Bus to Brookings / Embassy Row Hotel

TUESDAY, FEBRUARY 25, 1992

7:30 a.m.
Main Entrance
Embassy Row Hotel

Bus to Capitol Hill

8:00-9:30 a.m.
Caucus Room
Phoenix Park Hotel
520 N. Capitol
Street, N.W.

Breakfast

NATIONAL SECURITY ISSUES

The Honorable William S. Cohen (R)
U.S. Senator
Maine

9:30-11:45 a.m.

Individual Visits to Committee Hearings

12:00-1:45 p.m.
Modern Art Room
Adirondacks Restaurant
Union Station

Luncheon

THE ROLE OF THE JUDICIARY

Robb M. Jones
Administrative Assistant to
the Chief Justice
U.S. Supreme Court

1:50 p.m.

Bus to Supreme Court

2:00-2:30 p.m.

Supreme Court Briefing

2:35 p.m.

Bus to SEC

TUESDAY, FEBRUARY 25, 1992 - Continued

3:00-4:00 p.m.

11th Floor

Conference Room

SEC

450 5th Street, N.W.

**THE REGULATORY PROCESS AND THE WORK
OF THE SECURITIES AND EXCHANGE COMMISSION**

The Honorable Richard C. Breeden

Chairman

Securities and Exchange Commission

4:20 p.m.

Bus to Brookings / Embassy Row Hotel

6:30-7:00 p.m.

Room 109

Brookings

Reception

7:00-9:00 p.m.

Room 110

Brookings

Dinner

EDUCATIONAL REFORM

Milton Goldberg

Director

Office of Research

U.S. Department of Education

9:00 p.m.

Hospitality Suite

Embassy Row Hotel

Informal Discussion (Optional)

WEDNESDAY, FEBRUARY 26, 1992

7:45-9:15 a.m.
Room 110
Brookings

Breakfast

INTERNATIONAL ECONOMIC ISSUES

Edward M. Bernstein
Guest Scholar
Economic Studies Program
The Brookings Institution

9:25 a.m.

Bus to Old Executive Office Building

10:00-11:00 a.m.
Room 248
Old Executive Office
Building

THE ROLE OF THE OFFICE OF MANAGEMENT AND BUDGET

Norine E. Noonan
Branch Chief
Science and Space Programs Division
Energy and Science Division
U.S. Office of Management and Budget
Executive Office of the President

11:00 a.m.-12:00 noon

PRESIDENTIAL DECISIONMAKING AND THE WORK OF THE WHITE HOUSE STAFF

The Honorable William Kristol
Chief of Staff
Office of the Vice President
The White House

12:15 p.m.

Walk to Old Ebbitt Grill

WEDNESDAY, FEBRUARY 26, 1992 - Continued

12:15-2:00 p.m.
Cabinet Room
Old Ebbitt Grill
678 15th Street, N.W.

Lunch

U.S. TRADE POLICY

Judith H. Bello
Partner
Sidley & Austin

2:05 p.m.

Walk to Treasury

2:30-3:30 p.m.
Room 4121
Treasury Department

THE STATE OF THE U.S. ECONOMY

The Honorable Sidney L. Jones
Assistant Secretary for Economic Policy
U.S. Department of the Treasury

3:40 p.m.

Bus to the Federal Reserve Board

4:00-5:00 p.m.
Board Room
Federal Reserve Board

THE ROLE OF THE FEDERAL RESERVE BOARD

The Honorable John P. LaWare
Member
Board of Governors
Federal Reserve System

5:10 p.m.

Bus to Brookings / Embassy Row Hotel

Free Evening

THURSDAY, FEBRUARY 27, 1992

8:00-9:30 a.m.

Room 110

Brookings

Breakfast

THE ROLE OF A WASHINGTON LOBBYIST

Leslie A. Janka

Executive Vice President

Neill and Company, Incorporated

9:45-10:45 a.m.

Room 106

Brookings

HEALTH POLICY ISSUES

Elise D. Smith

Deputy Assistant Secretary for

Planning and Evaluation

Office of Health Policy

U.S. Department of Health and Human Services

11:00 a.m.-12:00 noon

Room 106

**THE ADMINISTRATION'S ENVIRONMENTAL
PROTECTION AGENDA**

Thomas E. Kelly

Director

Office of Regulatory Management and Evaluation

U.S. Environmental Protection Agency

12:15 p.m.

Bus to Moroccan Ambassador's Residence

12:30-2:30 p.m.

Ambassador's Residence

2900 Cleveland

Avenue, N.W.

Luncheon

**AMERICAN FOREIGN POLICYMAKING FROM THE
PERSPECTIVE OF A FOREIGN AMBASSADOR**

His Excellency Mohamed Belkhat

Ambassador to the United States

Embassy of Morocco

THURSDAY, FEBRUARY 27, 1992 - Continued

2:30 p.m.

Bus to U.S. Department of State

3:00-4:00 p.m.

Room 1107

**U.S. Department
of State**

U.S. FOREIGN POLICY OVERVIEW

**John Stremmler
Deputy Director
Policy Planning Staff
U.S. Department of State**

4:00-5:00 p.m.

**AN ASSESSMENT OF CURRENT EVENTS IN THE
SOVIET UNION**

**Martha C. Mautner
Deputy Director
Office of Analysis for the Soviet Union
and Eastern Europe
Bureau of Intelligence and Research
U.S. Department of State**

5:10 p.m.

Bus to Brookings/Embassy Row Hotel

6:30-7:00 p.m.

Room 109

Brookings

Reception

7:00-9:00 p.m.

Room 110

Dinner

**GOVERNING IN AMERICA: A VIEW FROM THE
PRESS**

**Haynes Johnson
Syndicated Columnist
*The Washington Post***

9:30 p.m.

Hospitality Suite

Embassy Row Hotel

Informal Discussion (Optional)

FRIDAY, FEBRUARY 28, 1992

7:30-9:00 a.m.
Wintergarden Room
Embassy Row Hotel

Breakfast

PROGRAM REVIEW AND EVALUATION

Nanette M. Blandin

NATIONAL SECURITY DECISION SYSTEM

The Honorable Lawrence J. Korb
Director
Center for Public Policy Education, and
Senior Fellow
Foreign Policy Studies Program
The Brookings Institution

9:10 a.m.

Bus to Pentagon

10:15-11:15 a.m.

DEFENSE POLICY ISSUES

Henry Vicensio, Jr.
Lieutenant General
U.S. Air Force
Director, The Joint Staff
U.S. Department of Defense

11:30 a.m.

Bus to Central Intelligence Agency

12:00-2:00 p.m.
CIA Headquarters

Luncheon

INTELLIGENCE AND NATIONAL SECURITY

Officials of the Central Intelligence Agency

2:00 p.m.

Adjournment

Transportation will be available
to National and Dulles airports

CONFERENCE FOR CORPORATE EXECUTIVES

On

UNDERSTANDING FEDERAL GOVERNMENT OPERATIONS

February 23-28, 1992

List of Participants

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