

Originally Processed With FOIA(s):

FOIA Number:

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FOIA MARKER

This is not a textual record. This is used as an administrative marker by the George Bush Presidential Library Staff.

Record Group/Collection: George H.W. Bush Presidential Records
Collection/Office of Origin: Speechwriting, White House Office of
Series: Snow, Tony, Files
Subseries: Subject File, 1988-1993

OA/ID Number: 13898
Folder ID Number: 13898-017

Folder Title:
Resumes

Stack:	Row:	Section:	Shelf:	Position:
G	18	29	2	6



WADE FREDERICK HORN, Ph.D.

**Commissioner
Administration for Children, Youth and Families
Department of Health and Human Services**

Wade Frederick Horn, Ph.D., was sworn in as chief of the Children's Bureau and commissioner of the Administration for Children, Youth and Families in the Office of Human Development Services, Department of Health and Human Services, on July 27, 1989. President Bush nominated Dr. Horn on June 20, 1989, and he was confirmed by the Senate July 26, 1989.

Dr. Horn administers programs serving children, youth and families, including Head Start, Foster Care and Adoption Assistance, the National Center on Child Abuse and Neglect, Runaway and Homeless Youth Shelters, and anti-drug programs targeted for runaway youth and youth at risk for joining street gangs.

Dr. Horn came to HHS from Children's Hospital National Medical Center in Washington, D.C., where he was director of outpatient psychological services and vice chairperson of the Department of Pediatric Psychology. From August 1987 through November 1988, he was a member of the Health Care Advisory Group to the George Bush for President Campaign. In December 1988, Dr. Horn was asked to serve on the presidential transition team at HHS.

Dr. Horn received his bachelor of arts degree from The American University in Washington, D.C., in December of 1975.

He went on to receive his Ph.D. in clinical child psychology from Southern Illinois University in Carbondale, Ill., in August of 1981. Following graduation from SIU, Dr. Horn completed a one-year post-doctoral clinical research fellowship in the Behavioral Medicine Research Laboratory at Children's Hospital National Medical Center. Dr. Horn then went to Michigan State University in East Lansing, where he was an assistant professor in the department of psychology. During his tenure at MSU, Dr. Horn was also appointed the associate director of the MSU Psychological Clinic and director of the MSU Speciality Clinic in Pediatric Psychology. In July of 1986, Dr. Horn returned to Children's Hospital National Medical Center where he was appointed director of outpatient psychological services and vice chairperson of the Department of Pediatric Psychology. Dr. Horn also held an academic appointment within the George Washington University School of Medicine where he was an associate professor of psychiatry and behavioral sciences.

Dr. Horn was born in Coral Gables, Fla., on Dec. 3, 1954. He is married and has two children, ages 5 and 7 years. Dr. Horn and his family reside in Gaithersburg, Md.

July 27, 1989

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
01. Resume	Re: Judith B. Fox; contains personal information. (2 pp.)	n.d.	P-6, (b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Speechwriting, White House Office of
Series: Snow, Robert Anthony (Tony)
Subseries: Subject File
WHORM Cat.:
File Location: [Resumes]

Date Closed: 12/23/2004 FOIA/SYS Case #: Re-review Case #: 2005-0485-S P-2/P-5 Review Case #:	OA/ID Number: 08679
MR Case #: MR Disposition: Disposition Date:	Appeal Case #: Appeal Disposition: Disposition Date:

RESTRICTION CODES

<p>Presidential Records Act - [44 U.S.C. 2204(a)]</p> <p>P-1 National Security Classified Information [(a)(1) of the PRA] P-2 Relating to the appointment to Federal office [(a)(2) of the PRA] P-3 Release would violate a Federal statute [(a)(3) of the PRA] P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA] P-5 Release would disclose confidential advise between the President and his advisors, or between such advisors [(a)(5) of the PRA] P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]</p> <p>C. Closed in accordance with restrictions contained in donor's deed of gift.</p>	<p>Freedom of Information Act - [5 U.S.C. 552(b)]</p> <p>(b)(1) National security classified information [(b)(1) of the FOIA] (b)(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA] (b)(3) Release would violate a Federal statute [(b)(3) of the FOIA] (b)(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA] (b)(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA] (b)(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA] (b)(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA] (b)(9) Release would disclose geological or geophysical information</p>
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Freedom of Information Act - [5 U.S.C. 552(b)]

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JUDITH B. FOX

707 Beverley Drive
Alexandria, Virginia 22302

AGENCY FOR INTERNATIONAL DEVELOPMENT
VOLUNTARY FOREIGN AID

Responsible for the overall planning and the development of an annual budget. **PROFESSIONAL EXPERIENCE** seven subcommittees and the management of the support staff. (December 1985 to August 1988)

UNITED STATES INFORMATION AGENCY - DIRECTOR, OFFICE OF CITIZEN EXCHANGES

The Office of Citizen Exchanges, with a staff of 30, is part of the Agency's Bureau of Educational and Cultural Affairs, the second largest public foundation in the United States. As Director, coordinates the worldwide activities of its three program divisions. Citizen Exchanges annually awards over \$20 million in grants and cooperative agreements to U.S. non-profit institutions. Working with over 1,000 universities, policy institutes, professional associations, think-tanks and other institutions, this Office conducts senior-level international exchange programs. (December 1990 to present)

UNITED STATES INFORMATION AGENCY - WHITE HOUSE LIAISON (February 1989 to December 1990)

Served as the principal advisor to senior management regarding the selection and appointment of all non-career personnel, including those at the senior level. Served as a confidential advisor on all executive personnel issues. Served as the Agency's liaison with the White House on matters identified by the Director and Deputy Director. Also served as the Special Assistant to the Associate Director for Management with regard to the management and operations of USIA in the U.S. and overseas. Supervised and managed support staff. (February 1989 to December 1990)

OFFICE OF THE PRESIDENT-ELECT GEORGE BUSH - DIRECTOR OF VOLUNTEERS

Interviewed and assigned approximately 300 volunteers to match their qualifications with the needs of the various elements. Provided volunteer support throughout the transition as requested. Worked directly with senior officials to ensure that the caliber of volunteers was suitable to the offices assigned. Supervised and managed support staff. (November 1988 to January 1989)

BUSH/QUAYLE CAMPAIGN - SCHEDULER, SENIOR CAMPAIGN SURROGATE PROGRAM

Developed the campaign agendas of 12 senior surrogates including Secretary Jack Kemp, Senator John Tower and Senator Howard Baker. Provided detailed schedules, including media and event-specific activities and the substantive briefing materials. Organized all logistical ground support for each surrogate. Worked directly with the principals and Bush/Quayle staff in coordinating effective targeted surrogate programs. (August 1988 to November 1988)

AGENCY FOR INTERNATIONAL DEVELOPMENT - DIRECTOR OF THE SPEAKERS BUREAU

Responsible for scheduling senior A.I.D. officials to address the public on behalf of the Agency. Generated and secured requests for A.I.D. officials to appear before many different audiences. Provided detailed schedules, including media and event-specific activities and substantive briefing materials for each official traveling on behalf of the Agency. Supervised support staff. (August 1986 to August 1988)

AGENCY FOR INTERNATIONAL DEVELOPMENT - EXECUTIVE DIRECTOR OF THE ADVISORY COMMITTEE ON VOLUNTARY FOREIGN AID

Responsible for the overall planning, administration and coordination of the Advisory Committee. Including the development of an annual budget, determination of priorities, selection of sites for meetings, coordination of the activities of seven subcommittees and the management of the support staff. (December 1985 to August 1986)

AGENCY FOR INTERNATIONAL DEVELOPMENT - SPECIAL ASSISTANT TO THE DEPUTY ADMINISTRATOR

Served as the principal liaison with senior Agency officials, other government officials, the White House, members of Congress, foreign dignitaries and private businessmen on matters which required the participation of the Deputy Administrator. Executive and administrative duties included independently planning and organizing the Deputy's schedule. Acted as point of clearance on all administrative matters. Supervised the support staff. (March 1982 to December 1985)

WEBSTER REALTY - LICENSED REAL ESTATE AGENT, State of Virginia (1978 to 1985)

MACLEAY, LYNCH, BERNHARD & GREG AND ALSTON, MILLER & GAINES. *Both are Washington lobbying firms. Served in various positions, lastly as the Executive Assistant to the Managing Partner. (1971 to 1978)*

EDUCATION

*Associate Degree in Retail and Marketing
National Institute of Real Estate*

REFERENCES FURNISHED UPON REQUEST

Mark Albert Burstein
520 North Fifth Avenue
Ann Arbor, Michigan 48104

October 18, 1991

Dear Helen:

In our brief discussion during Deb Amend's farewell party, you said you felt odd when away from Washington for too long. I feel increasingly out of touch being away from the city, and, as I told you a few weeks ago, will move back to Washington in December.

As I plan to move back, I am in the process of looking for a job. If you would be so kind as to keep your eye out for anything which might become available at the White House or elsewhere in Washington, I'd certainly be appreciative.

If you can offer any advice, it would mean a great deal to me. Thanks for your help. Looking forward to seeing you on my next visit.

Sincerely,



Mark A. Burstein

Ms. Helen Mobley
The White House
Office of Public Liaison
Washington, DC 20500

Withdrawal/Redaction Sheet

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Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
03. Resume	Re: Mark Albert Burstein; contains personal information. (1 pp.)	n.d.	P-6, (b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Speechwriting, White House Office of
Series: Snow, Robert Anthony (Tony)
Subseries: Subject File
WHORM Cat.:
File Location: [Resumes]

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MR Case #:	Appeal Case #:
MR Disposition:	Appeal Disposition:
Disposition Date:	Disposition Date:

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Mark Albert Burstein

Present Address
520 North Fifth Avenue
Ann Arbor, MI 48104

Permanent Address
100 Old Farm Road
Fayetteville, NY 13066

OBJECTIVE: Employment which would allow me to engage my writing ability, political knowledge, creative energy and communication skills.

EDUCATION: **The University of Michigan, Ann Arbor, Michigan**
Bachelor of Arts in English, December, 1991

Oxford University, St. Peter's College, Oxford, England
English Literature and History, Summer, 1989

HONORS: National Young Leaders Award, 1990
Class Honors, University of Michigan, 1987-89
Sophomore Honors Award, 1989
Sigma Iota Rho National Honor Society, 1989-91
Public Service Internship Program, 1990

EXPERIENCE: **The White House, Washington, D.C. , Spring 1991 and Fall 1990**
Office of Research: Volunteer: assisted in local research and preparation of Pre-Advance Memorandum for the President's May address at the University of Michigan.

Office of Communications: Intern: Office of the Deputy Assistant to the President for Communications and Director of Presidential Speechwriting.

Executive Office of the President, Washington, D.C., Fall 1990
Office of National Drug Control Policy
Assisted in the Distribution Plan for the Third National Drug Control Strategy.

United States Department of Justice, Washington, D.C., Summer 1990
United States Attorney for the District of Columbia
Intern, Criminal Division, Narcotics: legal research, case organization, office support.

University of Michigan Hospitals, Ann Arbor, MI, 1987-89
Volunteer, C.S. Mott Children's Hospital: Assisted patients and nurses.

Solid State Automated Controls, Inc., Syracuse, NY, Summer 1988
Engineering clerk: Learned to function effectively in a business environment.

ACTIVITIES: **The Michigan Review, Fall 1991**
Staff writer and editorial assistant for conservative college newspaper.

American-Israel Public Affairs Committee, 1987-present
Participate in campus activities, political leadership development seminars.

Michigan International Relations Society, 1988-present
Vice President for Campus Events: Organize political and scholarly discussions.

University of Michigan Model United Nations, 1988-present
Rapporteur, Economic and Social Council, 1989
Director, Security Council, 1990 and 1991

REFERENCES: Available upon request.

Withdrawal/Redaction Sheet (George Bush Library)

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04. Resume	Re: Timothy Erik Nurvala; contains personal information. (1 pp.)	n.d.	P-6, (b)(6)	

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Subseries: Subject File
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TIMOTHY ERIK NURVALA

Current Address:
Suite 346, 4410 Massachusetts Ave., NW
Washington, DC 20016

Permanent Address:
1526 South "N" Street
Lake Worth, FL 33460

Born: April 30, 1967 in New York, N.Y.

SS#:

Languages: English, Finnish

EDUCATION:

American University 1991 - present
Doctor of Philosophy in Political Science

University of Florida 1989 - 1991
Master of Arts in Political Science
Special Certificate in Political Campaigning

University of Florida 1985 - 1989
Bachelor of Arts in Political Science
Special Certificate in Western European Studies
Minor in History

WORK EXPERIENCE:

Staff Assistant, The White House, Office of Public Liaison, (1990), Washington, D.C.

Research Assistant, Coldwell Bank Commercial Real Estate, (1988), Boca Raton, Florida.

**Advertising Representative, Amerikan Uutiset (Finnish-American Newspaper), (1985),
Lantana, Florida.**

Assistant to the Manager, Altai Apartments (family business), Lake Worth, Florida.

POLITICAL EXPERIENCE:

RNC Campaign Management School (1990)

Bush/Quayle '88 Campaign

President, Florida Students for Bush/Quayle '88

Chairman, University of Florida Gators for Bush/Quayle '88

George Bush for President

President, Florida Students for Bush (1987 - 1988)

Chairman, University of Florida Gators for Bush (1987 - 1988)

1989 Presidential Inaugural Youth Committee

University of Florida College Republicans

Chairman (1989)

Florida Federation C.R. of the Year (1989)

Florida Federation Club of the Year (1989)

First Vice Chairman (1988)

Bob Martinez for Governor

Student Volunteer Coordinator (1986)

Withdrawal/Redaction Sheet

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MR Case #: MR Disposition: Disposition Date:	Appeal Case #: Appeal Disposition: Disposition Date:

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P-1 National Security Classified Information [(a)(1) of the PRA]
- P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P-3 Release would violate a Federal statute [(a)(3) of the PRA]
- P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P-5 Release would disclose confidential advise between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

Freedom of Information Act - [5 U.S.C. 552(b)]

- (b)(1) National security classified information [(b)(1) of the FOIA]
- (b)(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
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- (b)(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
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- (b)(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- (b)(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- (b)(9) Release would disclose geological or geophysical information

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
10. Resume	Re: Robert M. McDowell; contains personal information. (2 pp.)	n.d.	P-6, (b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Speechwriting, White House Office of
Series: Snow, Robert Anthony (Tony)
Subseries: Subject File
WHORM Cat.:
File Location: [Resumes]

Date Closed: 12/23/2004 FOIA/SYS Case #: Re-review Case #: 2005-0485-S P-2/P-5 Review Case #:	OA/ID Number: 08679
MR Case #: MR Disposition: Disposition Date:	Appeal Case #: Appeal Disposition: Disposition Date:

RESTRICTION CODES

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Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
11. Resume	Re: Robert M. McDowell; contains personal information. (2 pp.)	n.d.	P-6, (b)(6)	

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Record Group: Bush Presidential Records
Office: Speechwriting, White House Office of
Series: Snow, Robert Anthony (Tony)
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WHORM Cat.:
File Location: [Resumes]

Date Closed: 12/23/2004	OA/ID Number: 08679
FOIA/SYS Case #:	
Re-review Case #: 2005-0485-S	
P-2/P-5 Review Case #:	

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ROBERT M. McDOWELL

9129 Old Courthouse Road
Vienna, Virginia 22182-2115

EDUCATION

College of William and Mary, Marshall-Wythe School of Law

J.D. May, 1990.

Honors: Order of the Barristers

Activities: Chief Justice, Moot Court Board, 1989-1990

National Appellate Advocacy Competition, Regional Semifinalist, 1989;
International Law Society; soccer.

Duke University

A.B. Political Science (International Relations), 1985.

Honors: *Cum Laude*, Dean's List.

Activities: WXDU-FM, weekly news and sports show; 11 theatre productions; Cable 13 TV; Kappa Alpha Order, social chairman.

Oxford University

New College, Summer, 1984, British History.

Deerfield Academy, Deerfield, Massachusetts (Secondary School), 1981.

EXPERIENCE

- October, 1990 to present: **Arter & Hadden, Washington, D.C. Associate.** Focus on antitrust, communications, labor and constitutional law. Draft tariffs and submit filings to state public utility commissions. Analysis of legislation and administrative rulings.
- October, 1989-February, 1990: **Office of the U.S. Attorney, Norfolk, VA. Third-year Practice Intern.** Prosecuted criminal cases in federal court, researched federal issues.
- Summer, 1989: **Law Offices of Sam Perlmutter, P.C., Los Angeles, CA. Summer Associate** for 12 member law firm. Corporate litigation: drafted complaints, motions and research memos for cases involving copyright, bankruptcy, contracts and labor issues. Assisted in court appearances and arbitrations.
- Summer, 1988: **Metro-Goldwyn-Mayer/United Artists, Los Angeles, CA. Summer Law Clerk.** Corporate Law: drafted international television syndication agreements, researched motion picture rights, negotiated with talent agencies, and amended actors' contracts.
- August, 1987-May, 1988: **Professor Neal Devins, Marshall-Wythe School of Law. Copy Editor** for textbook on education and the law.
- March, 1987-August, 1988: **Time-Life Books Inc., Alexandria, Virginia. Free-lance editor and researcher.** Wrote lead research outlines for *The Chip Makers*, and *Earth*. Edited copy for *Memory and Storage*.
- January, 1986-March, 1987: **Virginia House of Delegates, Richmond, Virginia. Legislative Assistant** for Delegate Robert T. Andrews. Lobbied, wrote news releases, position papers, and drafted legislation. Lead project: established first public defender office for Fairfax County.
- July, 1985-January, 1986: **WTOP Radio, Washington, D.C. Intern.** On-air reporting, editing, and news writing at the only all-news radio station in Washington, D.C. This was a six month program.

POLITICAL EXPERIENCE

- December, 1990-present **Member, Fairfax County Republican Committee.**
- Autumn, 1987 **Kilberg for State Senate, McLean, Virginia.**
Research Assistant for Virginia Senate candidate Bobbie Kilberg. Duties included research and analysis of legislation sponsored by opponent.
- January, 1986-March, 1987 **Virginia House of Delegates, Richmond, Virginia. Legislative Assistant for Delegate Robert T. Andrews. Lobbied, wrote news releases, acted as media liaison and photographer, drafted position papers, legislation and constituent newsletters. Organized lobbying effort on behalf of Fairfax Office of the County Attorney to pass controversial legislation establishing first public defender office in Northern Virginia. Also served as photographer for Delegate Vincent F. Callahan, Jr.**
- Summer, 1980 **National Republican Congressional Committee, Washington, D.C. Intern in Audio-visual Department. Photographed candidates including: George Bush, Jack Kemp, Guy Vander Jagt and Frank Wolf. Narrated radio and television commercials for national broadcast. Assisted in editing political advertisements on videotape.**
- Summer, 1979 **John Buckley for Delegate, Vienna, Virginia. Photographer for Virginia House of Delegates candidate.**
- Autumn, 1976 **President Ford Committee, Polling Volunteer. Duties included conducting on-going telephone polling of likely voters during national campaign.**

INTERESTS AND ACTIVITIES

- Member, Virginia State Bar Association.
- Member, Fairfax County Republican Committee.
- Member of the Screen Actors Guild and the American Federation of Television and Radio Artists.
- Member, National Republican Lawyers Association.
- Speak Spanish proficiently.
- Travelled throughout the U.S., Latin America, Europe and Thailand.
- Enjoy horseback riding, soccer and tennis.

hes -2973



UNITED STATES DEPARTMENT OF COMMERCE
National Telecommunications and
Information Administration
Washington, D.C. 20230

91 APR 9 P3:15

X-2 147

NTIA FACSIMILE: (202) 377-1635
OR (202) 377-8173

MAIN COMMERCE FACSIMILE: (202) 377-2592

FACSIMILE TRANSMITTAL MEMORANDUM

Date: April 9, 1991
FOR: Helen Mobley

FAX NO. 456-6218
PHONE NO. _____

FROM: James Wasilewski
Office of Congressional Affairs

PHONE: (202) 377-1551

TO CONFIRM RECEIPT CALL (202) 377-1551

Pages: This + 3 pages.

This is the resume I was talking about.

Vacancies for later this year

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
12. Resume	Re: Thomas E. Bolger; contains personal information. (3 pp.)	04/09/91	P-6, (b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Speechwriting, White House Office of
Series: Snow, Robert Anthony (Tony)
Subseries: Subject File
WHORM Cat.:
File Location: [Resumes]

Date Closed: 12/23/2004 FOIA/SYS Case #: Re-review Case #: 2005-0485-S P-2/P-5 Review Case #:	OA/ID Number: 08679
MR Case #: MR Disposition: Disposition Date:	Appeal Case #: Appeal Disposition: Disposition Date:

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Pages: This + 3 pages.

This is the resume I was talking about.

Vacancies for later this year

THOMAS E. BOLGER

2 Parklawn Place
Madison, WI 53705

OBJECTIVE

To be appointed to the Board of Directors of the Corporation for Public Broadcasting and bring a lifetime of communications experience to a position for the public good.

BACKGROUND SUMMARY

Served in management and policy-making positions as a commercial and public broadcaster and communications educator for over thirty-five years.

PROFESSIONAL EXPERIENCE

BORNSTEIN, BOLGER and ASSOCIATES, Madison, WI 1987 - Current

Senior Partner

BB&A is a telecommunications consulting company specializing in strategic planning, management evaluation and executive placement. Clients include: National Association of Public Television Stations (Washington, D.C.), Allstate Insurance Venture Capital Group (Northbrook, IL), University of Chicago (Chicago, IL), Meyer Broadcasting (Bismarck, ND), Southern Illinois University (Carbondale, IL), Pleasant Company (Madison, WI).

FARRAGUT COMMUNICATIONS, Washington, D.C. 1986 - 1989

Director/Acting Chief Executive Officer

Formed by Allstate Insurance Venture Capital Group in 1986 for the purpose of owning and operating television stations. The company purchased and operated stations in Salt Lake City, UT, and Yakima, WA.

FORWARD COMMUNICATIONS CORPORATION, Wausau, WI 1956 - 1987

President/Chief Executive Officer

During a thirty-year period, served Forward as a Promotion Manager, division President, Corporate President, Chief Operating Officer and Director. The company grew from one to six television stations located in Wisconsin, Illinois, West Virginia, Texas and Iowa; two to ten radio stations located in Florida, Wisconsin, Iowa, Kansas and Minnesota. Also, Forward owned and operated a daily newspaper (Wisconsin) and an electronics distributing company (Wisconsin). In 1985 Forward was sold to WESRAY (a leverage buyout firm headed by William E. Simon and Raymond Chambers). Retired in 1986 to pursue other interests, but remained on the Board of Directors until 1987.

THOMAS E. BOLGER

Page 2

PROFESSIONAL SERVICE

- NATIONAL ASSOCIATION OF BROADCASTERS**, Washington, D.C. 1975 - 1983
 The major trade association for the commercial broadcasting industry.
- Chairman, Joint Board of Directors
 - Chairman and Vice Chairman of Television Board
 - Chairman, Task Force for Alternative Funding of Public Broadcasting
- WISCONSIN BROADCASTERS ASSOCIATION**, Madison, WI 1983 - 1984
- President and Director
- BROADCAST EDUCATION ASSOCIATION**, Washington, D.C. 1970 - 1978
- President and Director
- MADISON ADVERTISING CLUB**, Madison, WI 1968 - 1971
- President and Director
- TELEVISION BUREAU OF ADVERTISING**, New York, NY 1983 - 1985
- Director
- TELEVISION INFORMATION OFFICE**, New York, NY 1975 - 1980
- Director
- UNITED PRESS INTERNATIONAL**, New York, NY 1982 - 1984
- Advisory Board
- BROADCAST MUSIC INC. (BMI)**, New York, NY 1984 - 1985
- Director

SERVICE TO EDUCATION

- EDGEWOOD COLLEGE**, Madison, WI 1970 - 1977
- Chairman of the Board of Trustees and Director
- NORTHWESTERN UNIVERSITY**, Evanston, IL 1985 - 1987
- Visiting Professor. (Taught courses in Broadcast Management and Telecommunication Policy).
- UNIVERSITY OF WISCONSIN**, Madison, WI 1987
- Visiting Professor. (Taught courses in Broadcast Management).

COMMUNITY SERVICE

- DANE COUNTY NATURAL HERITAGE FOUNDATION**, Madison, WI 1988 - Current
- An environmental Land Trust organization.
- Director and Executive Committee Member

THOMAS E. BOLGER

Page 3

COMMUNITY SERVICE (continued)

- | | |
|--|----------------|
| THREE GAITS, INC., Madison, WI
A therapeutic horseback-riding program for emotionally and physically handicapped children and adults.
• Co-President and Director | 1989 - Current |
| UNITED WAY OF DANE COUNTY, Madison, WI
• Campaign Chairman
• President/Director | 1968 - 1972 |
| UNITED BANK OF WESTGATE, Madison, WI
• Director | 1976 - 1984 |
| LAKELAND SAVINGS AND LOAN ASSOCIATION, Minocqua, WI
• Founder/Director | 1974 - 1982 |

SPECIAL HONORS AND AWARDS

- WISCONSIN BROADCASTERS ASSOCIATION, Madison, WI**
WISCONSIN BROADCASTERS HALL OF FAME - 1990
- BROADCAST EDUCATION ASSOCIATION, Washington, D.C.**
DISTINGUISHED EDUCATOR SERVICE AWARD - 1985
- MADISON ADVERTISING CLUB, Madison, WI**
SILVER MEDAL AWARD - 1972

EDUCATION

- Master of Science - Communications, Syracuse University, Syracuse, NY, 1956
Bachelor of Arts - History, Trinity College, Hartford, CT, 1955

PERSONAL

- Social Security Security #392-30-9611
Birthdate - November 10, 1933, Milwaukee, WI
Spouse - Shaila K. Bolger
Children - Patricia M., Thomas J., Ann L., James P.

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
13. Resume	Re: Douglas A. Fellman; contains personal information. (2 pp.)	n.d.	P-6, (b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Speechwriting, White House Office of
Series: Snow, Robert Anthony (Tony)
Subseries: Subject File
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Date Closed: 12/23/2004	OA/ID Number: 08679
FOIA/SYS Case #:	
Re-review Case #: 2005-0485-S	
P-2/P-5 Review Case #:	

MR Case #:	Appeal Case #:
MR Disposition:	Appeal Disposition:
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Freedom of Information Act - [5 U.S.C. 552(b)]

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RESUME OF
DOUGLAS A. FELLMAN

Home Address:

2919E South Woodstock Street
Arlington, Virginia 22206

Work Address:

Hogan & Hartson
555 Thirteenth St., N.W.
Washington, D.C. 20004

Education:

Cornell Law School J.D. 1987
Note and Comments Editor, Cornell International
Law Journal;
John J. Kelly, Jr. Memorial Prize, awarded "to the
(two) students who, in the judgment of the dean, best
exemplify qualities of scholarship, fair play, and
good humor."
The Johns Hopkins University B.A. 1984
Phi Beta Kappa; Departmental Honors (Political
Science); General Honors; Dean's List
Alexander K. Barton Cup, awarded for "...character
and influence throughout his collegiate course...
which has earned and held the respect and affection
of his fellows..."

Legal Experience:

Law Clerk to Hon. James A. Belson, 1987-1988
District of Columbia Court of Appeals
Joined Hogan & Hartson 1988

Bar Admissions:

Virginia 1987
District of Columbia 1988
Maryland 1988

United States Courts of Appeal:

Fourth Circuit
District of Columbia Circuit

United States District Courts:

Eastern District of Virginia
District of Columbia

Outside Activities:

Member, Arlington County Planning 1988-
Commission (appointed 1988;
reappointed 1989)
Member, Arlington County Republican 1988-
Committee; General Counsel since 1989;
County GOP Executive Committee; Co-chairman,
Finance Committee
Chairman, The Commonwealth Club (GOP fund- 1989-
raising organization)
Member, Executive Committee of Johns 1988-
Hopkins Alumni Council; Chairman,
Membership Development Committee; Member,
Washington Chapter Executive Committee
Member, Board of Trustees, The Johns 1984-1988
Hopkins University
Member, Board of Directors, Consortium for 1986-1988
Nursing Education, Inc.

Associations:

American Bar Association
Bar Association of the District of Columbia
District of Columbia Bar
Maryland State Bar Association
Virginia Bar Association

Past Activities and Honors:

Author, "Limiting Extradition Law's
Political Offense Exception: The United States-
United Kingdom Supplementary Extradition Treaty,"
20 Cornell Int'l L. J. 363 (1987)
Editor-in-Chief, Dicta (Law School Newspaper)
Recipient, Royal Society of Arts, London, England
Silver Medal, awarded "for distinguished achievement
by an undergraduate..." (1984)
President, Johns Hopkins Student Council
(student body president)
President, Omicron Delta Kappa, the National Leadership
Honor Society
Treasurer, Phi Sigma Alpha, the National Political
Science Honor Society

Summer Work Experience:

Summer 1986 Summer Clerk, Hogan & Hartson,
Washington, D.C.
Summer 1985 Summer Associate, Stein, Mitchell & Mezines,
Washington, D.C.
Summer 1984 Summer Associate, Loomis, Owen, Fellman &
Howe, Washington, D.C.
Summer 1983 Legislative Intern, Office of U.S.
Representative Tom Corcoran (R-Illinois)
Jan. 1983 Intern, Maryland Center for Public
Broadcasting, T.V. program "Inside
Washington with Mark Shields"
Summer 1982 Intern, Office of the Parliamentarian of the
United States Senate
Summer 1981 Intern, Communications Division of the
Republican National Committee
Jan. 1981 Intern, Office of U.S. Senator Charles
McC Mathias (R-Maryland)
Summer 1980 Legislative Intern, Office of U.S. Senator
Orrin G. Hatch (R-Utah)
Summer 1979 Intern, Office of U.S. Senator Orrin G. Hatch
(R-Utah)

Personal Information:

Born: June 19, 1962, Bronxville, New York
Marital Status:

As of November 1990

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
15. Resume	Re: Janet K. Schuler; contains personal information. (1 pp.)	n.d.	P-6, (b)(6)	

Collection:

Record Group: Bush Presidential Records
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Series: Snow, Robert Anthony (Tony)
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JANET K. SCHULER
3533 W Place, NW
Washington, D.C. 20007

U.S. DEPARTMENT OF STATE
1990 Economic Summit of Industrialized Nations
Houston, Texas
March 1990 - August 1990

Director, Bayou Bend Conference Site. Responsibilities included all planning, coordination and implementation of activities for the Official Working Dinner of the President of the United States and seven other Heads of Delegations participating in the Economic Summit. Responsible for budget planning, protocol coordination, logistical, media and security support functions.

THE WHITE HOUSE
Washington, D.C.
January 1989 - March 1990

Special Events Coordinator, the Visitors Office. Responsibilities included directing activities surrounding official White House functions including visits by "Heads of State", Official Arrival/Departure Ceremonies and various special events. Served as liaison to government, political and private sector organizations. Coordination and preparation with the United States Secret Service, the Chief of Protocol and other support organizations.

THE PRESIDENT'S EDUCATION SUMMIT WITH GOVERNORS
University of Virginia, Charlottesville, Virginia
September 1989

Special Assistant to the Director. Assisted in planning, developing and executing the summit convened by the President of the United States to review education issues in America with his Cabinet and the fifty governors. Responsibilities included management of all information and resources for the policy making functions of the Executive Office.

THE AMERICAN BICENTENNIAL PRESIDENTIAL INAUGURAL COMMITTEE
Washington, D.C.
November 1988 - January 1989

Confidential Assistant to the Executive Director. Responsibilities included scheduling, drafting and tracking of correspondence, and coordination of staff action by executive offices. Planned and executed activities for the Executive Advisory Committee.

EDUCATION

The University of Texas, Austin, Texas - Bachelor of Arts, 1988

Oxford University, Oxford, England - International literature scholar program.

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
16a. Letter	Rowdy Yeates to Bobbie Kilberg, re: resume. (1 pp.)	01/03/91	P-6, (b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Speechwriting, White House Office of
Series: Snow, Robert Anthony (Tony)
Subseries: Subject File
WHORM Cat.:
File Location: [Resumes]

Date Closed: 12/23/2004	OA/ID Number: 08679
FOIA/SYS Case #:	
Re-review Case #: 2005-0485-S	
P-2/P-5 Review Case #:	

MR Case #:	Appeal Case #:
MR Disposition:	Appeal Disposition:
Disposition Date:	Disposition Date:

RESTRICTION CODES

<p>Presidential Records Act - [44 U.S.C. 2204(a)]</p> <p>P-1 National Security Classified Information [(a)(1) of the PRA] P-2 Relating to the appointment to Federal office [(a)(2) of the PRA] P-3 Release would violate a Federal statute [(a)(3) of the PRA] P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA] P-5 Release would disclose confidential advise between the President and his advisors, or between such advisors [(a)(5) of the PRA] P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]</p> <p>C. Closed in accordance with restrictions contained in donor's deed of gift.</p>	<p>Freedom of Information Act - [5 U.S.C. 552(b)]</p> <p>(b)(1) National security classified information [(b)(1) of the FOIA] (b)(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA] (b)(3) Release would violate a Federal statute [(b)(3) of the FOIA] (b)(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA] (b)(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA] (b)(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA] (b)(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA] (b)(9) Release would disclose geological or geophysical information</p>
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Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
16b. Resume	Re: Richard A. (Rowdy) Yeates; contains personal information. (2 pp.)	n.d.	P-6, (b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Speechwriting, White House Office of
Series: Snow, Robert Anthony (Tony)
Subseries: Subject File
WHORM Cat.:
File Location: [Resumes]

Date Closed: 12/23/2004	OA/ID Number: 08679
FOIA/SYS Case #:	
Re-review Case #: 2005-0485-S	
P-2/P-5 Review Case #:	
MR Case #:	Appeal Case #:
MR Disposition:	Appeal Disposition:
Disposition Date:	Disposition Date:

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P-1 National Security Classified Information [(a)(1) of the PRA]
- P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P-3 Release would violate a Federal statute [(a)(3) of the PRA]
- P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P-5 Release would disclose confidential advise between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

Freedom of Information Act - [5 U.S.C. 552(b)]

- (b)(1) National security classified information [(b)(1) of the FOIA]
- (b)(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- (b)(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- (b)(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- (b)(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- (b)(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- (b)(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- (b)(9) Release would disclose geological or geophysical information

January 3, 1991

Bobbie G. Kilberg
Deputy Assistant to the President
Office of Public Liaison
128 OE0B

Dear Ms. Kilberg:

Congressman Schulze's AA, Robb Hartwell, suggested I contact you regarding the Special Assistant position for which you are interviewing.

Helen Mobley told me a little about the job and I'm interested. I've enclosed a resume hoping it's what you're looking for. I have not discussed this with the boss so I want to approach it with discretion.

Sincerely,



Rowdy Yates

Enclosure

RICHARD A. (ROWDY) YEATES
5505 SEMINARY ROAD
FALLS CHURCH, VIRGINIA 22041

EXPERIENCE

Congressman Jim Kolbe (R-AZ), Washington, D. C., December 1984 - CURRENT

ADMINISTRATIVE ASSISTANT

ASSOCIATE STAFF, HOUSE APPROPRIATIONS COMMITTEE

Chief policy and administrative aide directing overall operation of Washington, D. C. office and two Arizona offices employing 22 paid staff members and additional volunteers. Managed the original set-up of freshman member office. Responsible for the planning and control of all political, legislative, staff and budget operations. Provide counsel and recommendations to Member on legislative and political matters. Monitor ethics laws compliance and safeguards. Assist in job placement and counseling for Arizona constituents new to Washington. Interface with House, Leadership, Caucus and Committee staff, the public and the press with strong decision authority.

Oversee Appropriations Committee legislation, private office legislation, and personally handle a number of key legislative issues and special projects involving monitoring committee and floor work. Routinely prepare verbal and written briefs, constituent letters, letters of recommendation, bill amendments, record inserts, as well as floor and public speeches.

Guide and coordinate campaign and Political Action Committee (PAC) activities in Washington and Arizona.

Congressman Jim Hansen (R-UT), Washington, D. C., 1981-1984

SPECIAL ASSISTANT

District field and press representative. Monitored state issues for Washington office and handled special projects including press liaison work. Later served as Washington PAC Director, coordinating campaign fundraising events. Congressional work was sometimes concurrent with or interrupted to assist start-up of high-tech company.

BLSI, Inc., Salt Lake City, Utah 1981-1983

ASSISTANT TO THE PRESIDENT

University of Utah Research Park research and manufacturer of infant life-support systems (\$1.2 million sales/yr.). Assisted in the start-up of this University supported "incubator" business headed by a nationally recognized MIT bio-scientist.

Responsibilities included: Secretary/Treasurer functions: stock issuance, accounting and tax operations; GMP compliance (USDA regulatory program); and University and government relations. Established virtually all business procedures including Quality Control program, Accounting, Purchasing, and GMP procedures. Personally prepared and filed two years' corporate income tax returns including carry-over loss and R&D tax credit reporting, audited, without correction, by Touche Ross. Work was sometimes concurrent with employment as aide to Rep. Jim Hansen.

Wright for Governor (R-UT), Salt Lake City, Utah, 1980

CAMPAIGN MANAGER

Managed gubernatorial campaign for state party chairman Robert Wright challenging popular incumbent Governor, Scott Matheson.

American Cancer Society, Salt Lake City, Utah 1978-1980

CENTRAL UTAH DIRECTOR

Program management and fundraising.

National Geographic Society, Washington, D. C., 1976-1977

PERSONNEL STAFF

EDUCATION

Brigham Young University, Provo, Utah, 1976
B.S., Business Management

SUPPLEMENTAL

Vice President, 350-member House Administrative Assistants Association
Fluent in Spanish
Hometown: Denver, Colorado

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
17. Letter	DMG to Helen, re: resume. (1 pp.)	01/02/91	P-6, (b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Speechwriting, White House Office of
Series: Snow, Robert Anthony (Tony)
Subseries: Subject File
WHORM Cat.:
File Location: [Resumes]

Date Closed: 12/23/2004	OA/ID Number: 08679
FOIA/SYS Case #:	
Re-review Case #: 2005-0485-S	
P-2/P-5 Review Case #:	

MR Case #:	Appeal Case #:
MR Disposition:	Appeal Disposition:
Disposition Date:	Disposition Date:

RESTRICTION CODES

<p>Presidential Records Act - [44 U.S.C. 2204(a)]</p> <p>P-1 National Security Classified Information [(a)(1) of the PRA] P-2 Relating to the appointment to Federal office [(a)(2) of the PRA] P-3 Release would violate a Federal statute [(a)(3) of the PRA] P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA] P-5 Release would disclose confidential advise between the President and his advisors, or between such advisors [(a)(5) of the PRA] P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]</p> <p>C. Closed in accordance with restrictions contained in donor's deed of gift.</p>	<p>Freedom of Information Act - [5 U.S.C. 552(b)]</p> <p>(b)(1) National security classified information [(b)(1) of the FOIA] (b)(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA] (b)(3) Release would violate a Federal statute [(b)(3) of the FOIA] (b)(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA] (b)(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA] (b)(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA] (b)(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA] (b)(9) Release would disclose geological or geophysical information</p>
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HOGAN & HARTSON

COLUMBIA SQUARE
555 THIRTEENTH STREET NW
WASHINGTON, DC 20004-1109
202/637-5600

WRITER'S DIRECT DIAL NUMBER
202-637-5714

7803
6701 ROCKLEDGE DRIVE
BETHESDA, MARYLAND 20817
301/493-0030

111 SOUTH CALVERT STREET
BALTIMORE, MARYLAND 21202
301/659-2700

8300 GREENSBORO DRIVE
McLEAN, VIRGINIA 22102
703/848-2600

January 2, 1991

Dear Helen,

Thanks so much for your help in connection with my interest in a post with the Administration.

I've made reservations for us on Monday, January 7, at 12:15 at the Old Ebbitt Grill. I very much look forward to talking with you!

In the meanwhile, enclosed is a copy of my resume -- I thought it would be helpful if you had an idea as to my background, etc.

Thanks so much.

Sincerely,

JMB

Withdrawal/Redaction Sheet (George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
18. Resume	Re: Gail Ann Gompf; contains personal information. (3 pp.)	n.d.	P-6, (b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Speechwriting, White House Office of
Series: Snow, Robert Anthony (Tony)
Subseries: Subject File
WHORM Cat.:
File Location: [Resumes]

Date Closed: 12/23/2004	OA/ID Number: 08679
FOIA/SYS Case #:	
Re-review Case #: 2005-0485-S	
P-2/P-5 Review Case #:	

MR Case #:	Appeal Case #:
MR Disposition:	Appeal Disposition:
Disposition Date:	Disposition Date:

RESTRICTION CODES

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GAIL ANN GOMPF
12651 Marcum Court
Fairfax, Virginia 22033

CAREER SUMMARY: Over eighteen years of progressively responsible line and staff experience in both the federal government and private sector. Extensive government relations expertise—i.e. working successfully with state legislators, governors, congressional members and committee staffs as well as White House and federal agency officials. Extensive experience in coordinating special events and successful fundraising projects. Comprehensive travel sales and marketing experience in all areas of the travel industry.

PROFESSIONAL EXPERIENCE:

1989 - PRESENT

GOMPF & ASSOCIATES, Fairfax, Virginia

Senior Consultant in Federal, State, Congressional & Public Relations and Special Events and Fundraising.

Responsible for providing a full range of services to individual clients, associations, institutions, and governmental entities in the organization and implementation of effective outreach initiatives. Plan, design and execute marketing and government relations strategies and/or special events for nationally recognized organizations and individual clients.

1983 - 1989

U.S. VETERANS ADMINISTRATION, Washington, D.C.

Sept 85 - Feb 89:

Director, Office of Intergovernmental Affairs

Responsible for developing and managing proactive and effective relationships and communications between the Veterans Administration and Federal, State and local government officials. Served as key advisor to the Administrator of Veterans Affairs and top VA management officials on state and federal relationships and initiatives. Served as the Agency central point of contact with the White House Offices of Intergovernmental and Political Affairs, Presidential Messages, Scheduling, Private Sector Initiatives, Public Liaison and Military Affairs. Represented the Administrator and Agency as a key speaker and participant at numerous conferences, meetings, and workshops of national and state veterans organizations and state legislator associations.

May 85 - Sept 85:

Executive Assistant to the Associate Deputy Administrator (ADA) for Congressional and Intergovernmental Affairs

Responsible for coordination of plans and operations related to the Offices of Congressional and Intergovernmental Affairs. Monitored staff assignments and provided ADA with recommendations and courses of action on both Congressional and state legislative policy and budget issues. Represented the ADA in meetings with the White House, Congressional members and their staffs, and state and local government officials.

Feb 84 - May 85:

Confidential Assistant to the Director of Congressional Affairs

Represented the Director of Congressional Affairs in meeting on Capitol Hill and within the Agency. Worked extensively with VA Staff and Congressional Committees. Assisted in planning and preparation of VA legislative, policy and budget matters.

Oct 83 - Feb 84:

Confidential Assistant to the Associate Deputy Administrator for Public and Consumer Affairs

Developed a highly successful management information system, marketing plan and public information strategy for a major public affairs campaign, "The National Salute to Hospitalized Veterans". Campaign resulted in more than \$4 million in free print and broadcast advertising media and was applauded as one of the most successful and positive outreach initiatives undertaken by the VA.

1978 - 1983

THE JOSEPH P. KENNEDY, JR. FOUNDATION and SPECIAL OLYMPICS, INC. HEADQUARTERS, Washington, D.C.

Apr 79 - Sept 83:

Office Manager and Coordinator of Grants and Fellowships, The J.P. Kennedy, Jr. Foundation and Special Assistant to the Director of Special Projects, Special Olympics Inc. Headquarters

Responsible for the preparation of criteria, announcements and management for over \$2 million in annual grants and fellowships. Coordinated and participated in the selection of awardees, maintained liaison with Awardees to insure that grant criteria requirements were fulfilled. Coordinated volunteer participation, celebrity/VIP participation and protocol arrangements in numerous Special Olympics fundraising events — the EMPIRE STRIKES BACK MOVIE PREMIERE (Kennedy Center), the SUPERMAN II PREMIERE (Vice President's home); the SUPERMAN III PREMIERE (White House); and the SPECIAL OLYMPICS INTERNATIONAL SUMMER GAMES (Baton Rouge, LA).

Nov 78 - Apr 79:

Administrative Assistant to the Director of Communications/ Public Relations for the Joseph P. Kennedy, Jr. Foundation/ Special Olympics, Inc. Headquarters

Assisted in the coordination of public relations, protocol arrangements and celebrity/VIP participation for the SPECIAL OLYMPICS SUPERMAN I PREMIERE, the SPECIAL OLYMPICS ATHLETES AND SPORTSWRITERS LUNCHEONS, the INTERNATIONAL SPECIAL OLYMPICS SUMMER GAMES at Brockport, New York, and other fundraising events.

1978

VOLUNTEER, U.S. SENATORIAL CAMPAIGN, State of Virginia (June 78 - Nov 78)

1972 - 1978

AMERICAN EXPRESS COMPANY - TRAVEL DIVISION, Atlanta, Georgia

Apr 72 - May 78:

Senior Travel Counselor, American Express Company

Comprehensive travel sales and marketing experience in all areas of the travel field. Recognized and ranked as a top sales representative for American Express Travel Division in North and Southeastern Regions.

1971 - 1972

U.S. DEPARTMENT OF STATE, Washington, D.C.

June 71 - Mar 72:

Diplomatic Tour Guide, U.S. Department of State

Extensive public speaking experience. Guided State Department tours for all foreign and national dignitaries. Also handled large tours for public and special interest groups.

EDUCATION:

Graduate of FURMAN UNIVERSITY, Greenville, South Carolina.
Received B.A. degree, 1971, POLITICAL SCIENCE. Minor: Spanish
UNIVERSITY OF MADRID, SPAIN (1970).

BACKGROUND:

Daughter of Army Officer, resided with parents in Italy and Germany for four years. Studied in Spain, University of Madrid. Traveled extensively worldwide including visits to all of the countries of Western Europe as well as Yugoslavia, Hungary, the Soviet Union, Israel, Greece, Turkey, Japan, Macao, Hong Kong, Mexico, Canada and most of the United States and the Caribbean.

During 18 years of private sector and federal agency employment — developed strong leadership and managerial skills; exceptional communication skills working with a diversity of individuals at all levels of management; and, the ability to motivate and direct team oriented efforts in achieving goals and objectives.

Birthdate: June 8, 1949. Health: Excellent.
Interests: Tennis, Antiques, Piano, Reading, Travel.

REFERENCES AND/OR LETTERS OF RECOMMENDATION WILL BE
FURNISHED UPON REQUEST.

Registered Republican, State of Virginia
 Voting Address: 12651 Marcum Court, Fairfax, Virginia 22033
 Voting site: Navy Elementary School, Fairfax, Virginia (Cooper Precinct)**

1990

Volunteer, White House Office of Public Liaison (April 2, 1990 to Present)

Bobbie Kilberg, Deputy Assistant to the President, Office of Public Liaison 456-7900
 Mike Duncan, Assistant Director, Public Liaison 456-7845 (606/298-3511)
 Joseph Samora/Leigh Ann Metzger 456-7845 (veterans issues & briefings)

• 1988 Bush/Quayle Campaign

Schedule C/political appointee--U.S. Veterans Administration--HATCH ACT restrictions

Note: Within Hatch Act restrictions provided information/advice/points of contact on veterans service organizations and veterans issues

- Harry N. Walters: Special advisor to VP Bush & Bush/Quayle Campaign on veterans (former Administrator of Veterans Affairs and Assistant Secretary of the Army) Currently President and CEO, Great Lakes Carbon Corporation, New York office: 914/941-7800
 - Everett Alvarez, Jr.: Co-Chairman, "Veterans for Bush" Committee (former Deputy Administrator of Veterans Affairs) Currently, President, CONWAL Corporation, Virginia (Office: 703/536-3200)
 - Ed Timperlake: Bush Campaign Headquarters--veterans issues. Currently Assistant Secretary for Public and Congressional Affairs, Dept. of Veterans Affairs (Office: 202/233-2817)
 - Clayton Gompf, COL USA (ret.): Served on Bush Transition team at Veterans Administration (Note: he did not seek political appointment following extensive volunteer work on campaign) 703/821-2648
- 1984 Reagan/Bush Campaign

Hatch Act Restrictions (political appointee/U.S. Veterans Administration)

Volunteer work at Reagan/Bush Inaugural Committee & worked with Bill Hart's group at Air and Space Museum's Inaugural Ball coordinating press/media activities.

- October, 1983: Appointment U.S. Veterans Administration (political appointee/Sch.C)
- 1982: Local politics/volunteer, State of Virginia
Phone Bank, McLean, Virginia Republican Hqs (Buckley & precinct chair, Jeanne McChesney)
- 1980: BUSH FOR PRESIDENT CAMPAIGN Hqs. (Westpark, McLean, VA) later-Reagan/Bush Ticket Precinct Chair: Jeanne McChesney, current phone # Ofc.790-4249//H:703/821-2811
- 1978: Local politics/Virginia/Volunteer
Campaigned for John Warner (R) U.S. Senate & Frank Wolf (R) U.S. House of Representatives, Virginia Republican Headquarters, Annandale, VA (Col Buck Mason & John Ellwood--no phone numbers??)

Political Memberships: (Current and Past) National Federation of Republican Women, The Women's National Republican Club (NYC), Republican Women's Federal Forum, Virginia Republican Party, former member Federal City Republican Women's Club but currently, new member of the McLean Republican Women's Club (Virginia)

** Current voting address listed above. Due to different residences in State of Virginia, various voting sites. Oakton High School, Oakton, VA (2993 Oakleigh Lane, Oakton, VA residence) & Spring Hill School, Lewinsville, Rd, McLean, VA (7902 Stirrup Cup Lane, McLean, VA address)

4 Lawrence R. Herman
Attorney

MAPI

1200 18th Street, N. W.
Washington, D. C. 20036
202 331-8430

Withdrawal/Redaction Sheet (George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
19a. Letter	Lawrence Herman to Bobbie Kilberg, re: resume. (1 pp.)	02/07/91	P-6, (b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Speechwriting, White House Office of
Series: Snow, Robert Anthony (Tony)
Subseries: Subject File
WHORM Cat.:
File Location: [Resumes]

Date Closed: 12/23/2004	OA/ID Number: 08679
FOIA/SYS Case #:	
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P-2/P-5 Review Case #:	

MR Case #:	Appeal Case #:
MR Disposition:	Appeal Disposition:
Disposition Date:	Disposition Date:

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Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
19b. Resume	Re: Lawrence R. Herman; contains personal information. (2 pp.)	n.d.	P-6, (b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Speechwriting, White House Office of
Series: Snow, Robert Anthony (Tony)
Subseries: Subject File
WHORM Cat.:
File Location: [Resumes]

Date Closed: 12/23/2004
FOIA/SYS Case #:
Re-review Case #: 2005-0485-S
P-2/P-5 Review Case #:

OA/ID Number: 08679

MR Case #:
MR Disposition:
Disposition Date:

Appeal Case #:
Appeal Disposition:
Disposition Date:

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P-1 National Security Classified Information [(a)(1) of the PRA]
- P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P-3 Release would violate a Federal statute [(a)(3) of the PRA]
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- P-5 Release would disclose confidential advise between the President and his advisors, or between such advisors [(a)(5) of the PRA]
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C. Closed in accordance with restrictions contained in donor's deed of gift.

Freedom of Information Act - [5 U.S.C. 552(b)]

- (b)(1) National security classified information [(b)(1) of the FOIA]
- (b)(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
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- (b)(9) Release would disclose geological or geophysical information

Lawrence R. Herman
Attorney

MAPI

1200 18th Street, N.W.
Washington, D. C. 20036
202 331-8430

Lawrence R. Herman, Esq.
108 Glen Avenue, S.W.
Annandale, Virginia 22180

February 7, 1991

Deputy Assistant to the President
for Public Liason
Old Executive Office Building, Room 128
17th Street & Pennsylvania Ave., N.W.
Washington, D.C. 20500

Handwritten: (H) → R
T = PERSONNEL

Dear Bobbie:

As you may recall, you were kind enough to invite me over to your office several months ago to discuss my interest in a position within the Bush Administration. My background, as indicated in the enclosed resume, has been in the realm of legal policy analysis and, more broadly, in congressional relations. At that time, having determined that there was no senior position available in your office, you had arranged for me to speak with Maryanne McGettigan and had encouraged me to get back in touch with you should I be unsuccessful in my job search.

Since that time, my circumstances have changed dramatically. As a consequence of the recession my current employer will be forced to cut back on professional staff. Given my growing dissatisfaction with my position at MAPI, I am not so much concerned with the necessity to rummage about in the job market as I am with the timing, which can be at any time.

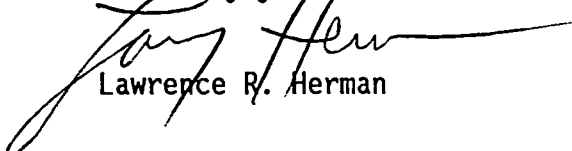
Thus, I am most anxious to meet with you again, at your earliest convenience, to determine whether and where there may be a suitable position for me within the administration. I should note, given my emerging status, I anticipate being far less particular than I have been in the past.

[As we discussed, I have been a long time supporter of George Bush, serving as a Bush delegate to the 1980 Virginia GOP Convention, as well as my more recent activities with the Bush/Quayle campaign in 1988.

I would very much appreciate whatever assistance you might be able to provide. Would it be possible for you to direct my resume to a couple of senior staffers at White House personnel? I know that I am on their computer, but to date I have received very little assistance from that office. I would thus be grateful if you could intervene on my behalf.

Thanks again for your previous efforts on my behalf. I look forward to hearing from you in the near future.

Sincerely yours,


Lawrence R. Herman

LAWRENCE ROY HERMAN

208 Glen Avenue, S.W.
Vienna, Virginia 22180

PROFESSIONAL EXPERIENCE:

- **Manufacturers' Alliance (MAPI):** Corporate legal policy research and development. Emphasis on products liability, risk management, insurance and international trade. 1988 to present.
- **John J. Moorcones & Associates:** Civil and criminal litigation. Small business, intellectual property, workers' compensation, personal injury, and insurance practice. 1988.
- **Shevlin, Artz & Curtis:** Litigation Consultant. Preparation and conduct of complex medical malpractice and product liability litigation. April-June 1987.
- **Senate Judiciary Subcommittee on Courts:** Staff Director/Chief Counsel. Supervised staff: Responsible for all Committee issues. Emphasis: Tort reform, antitrust, criminal justice, judicial nominations, drug enforcement, intellectual property, and insurance regulation. 1986-1987.
- **Independent Insurance Agents of America: Washington Counsel.** Legal, legislative, and regulatory counsel for 126,000 member trade association. Supervised analysis of federal/state legislation and regulation. Emphasis: Financial services deregulation, tort reform, product and environmental liability, worker compensation, health insurance, campaign finance, antitrust and insurance regulation. Represented association before American Bar Association, National Association of Insurance Commissioners, etc. 1984-1986. Previously, Director of Congressional Relations. Similar responsibilities but concentration on Federal lobbying. 1979-1984.
- **U.S. Department of Labor (Bureau of Labor Statistics):** Legislative/Management Analyst. Emphasis: Data confidentiality, Privacy Act, Freedom of Information Act and computer security. Initially: Education and training specialist. 1976-1979.
- **Senator James L. Buckley (R. N.Y.):** Graduate research assistant. Emphasis: Defense and foreign policy. 1974-1976. Previously, Suffolk County (N.Y.) Chairman, Youth for Buckley - 1970.
- **Military Service:** U.S. Army Intelligence; Russian Specialist: Interrogator, translator, analyst. 1971-1974.
- **Additional Employment:** Various managerial/ supervisory positions with service, retail and educational organizations.

ADDITIONAL POLITICAL EXPERIENCE:

- Lawyers for Bush/Quayle '88: Responsible for Ballot security in Fairfax County, Virginia.
- Member Fairfax County (VA.) Republican Executive Committee and Chairman, Centerville District; National Republican Lawyers Association.
- Convention floor operations for statewide (VA.) Republican candidates; Local and regional campaign coordination for Republican candidates.
- Reagan/Bush '84: Political Operations, Caucus Teams during Republican National Convention, Dallas.
- Delegate for George Bush - 1980 Virginia GOP Convention.
- College Young Republican Club, President, State University of New York at Stony Brook. 1968-1970.

EDUCATION:

- Juris Doctor, "with honors", George Washington University's National Law Center. Washington, D.C. 1984.
- Graduate studies: Georgetown University: Russian Area Studies and School of Foreign Service. 1974-1976.
- Defense Language School, Monterey, California. Russian.
- Bachelor of Arts, "Cum Laude", SUNY at Stony Brook. 1970. History. Minors: Education and psychology.

BAR ASSOCIATIONS AND PROFESSIONAL AFFILIATIONS:

- Virginia State Bar (1984), District of Columbia Bar (1985).
- American Bar Association, Currently Vice Chair, Products, General Liability and Consumer Law Committee and former Vice Chair, Financial Services Subcommittee.
- The Federalist Society For Law and Public Policy Studies: Washington D.C. Chapter.
- PUBLICATIONS: The Case for Comprehensive Tort Reform, Federal Bar News & Journal, March/April, 1987.

Constitutional Limitations on Punitive Damages, MAPI Legal Analysis, April, 1989.

PERSONAL:

Born September 5, 1948. Married. Two children.

References available upon request.

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
20. Resume	Re: Kathleen Elizabeth Sakelaris; contains personal information. (1 pp.)	n.d.	P-6, (b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Speechwriting, White House Office of
Series: Snow, Robert Anthony (Tony)
Subseries: Subject File
WHORM Cat.:
File Location: [Resumes]

Date Closed: 12/23/2004	OA/ID Number: 08679
FOIA/SYS Case #:	
Re-review Case #: 2005-0485-S	
P-2/P-5 Review Case #:	
MR Case #:	Appeal Case #:
MR Disposition:	Appeal Disposition:
Disposition Date:	Disposition Date:

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P-1 National Security Classified Information [(a)(1) of the PRA]
- P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P-3 Release would violate a Federal statute [(a)(3) of the PRA]
- P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P-5 Release would disclose confidential advise between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

Freedom of Information Act - [5 U.S.C. 552(b)]

- (b)(1) National security classified information [(b)(1) of the FOIA]
- (b)(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- (b)(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- (b)(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- (b)(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- (b)(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- (b)(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- (b)(9) Release would disclose geological or geophysical information

225
0788

KATHLEEN ELIZABETH SAKELARIS
2909 TILDEN STREET NW
Washington D.C. 20008

OBJECTIVE: To secure a position that will enable me to utilize my skills in writing, research, communications, and public relations

SUMMARY OF QUALIFICATIONS:

- * Extensive writing and researching skills
- * Well-developed communication skills - oral and written
- * Extensive experience in customer service and public relations
- * Experience with WordStar, WordPerfect, Quicken, and Lotus spreadsheets
- * Experience in public sector at congressional and city government level

EDUCATION:

Bachelor of Arts University of California - Berkeley 1988-90
 Major: English
 Date of Graduation: May, 1990
 G.P.A: 3.73
 Honors: Golden Key Society
 U.C. Berkeley Honor Society
 Diablo Valley College 1987-1988
 University of Nevada - Reno 1986-1987

WORK EXPERIENCE

THE DISCOVERY CHANNEL
 July 10, 1990 - December 21, 1990
 Landover, Maryland

MEMBER, RELOCATION TEAM:

Committee responsible for the relocation of corporate headquarters
 Involved in all aspects of the move: meeting with various design associates and sales representatives, consulting with department managers and staff, researching and designing of new office policies, assisting in design and implementation of various software programs, and various other duties.

CONGRESSIONAL INTERN

CONGRESSMAN JOE BARTON (TX)
 1/91 - present

Research legislative issues, research and respond to constituent mail

SENATOR RICHARD BRYAN (NV)
 Summer, 1989

Served as liaison between Senator Bryan and Nevada residents, researched legislative issues, responded to constituent mail, served as Senator's aide during the impeachment trial of Judge Alcee Hastings

CITY GOVERNMENT INTERN

MAYOR LONI HANCOCK Berkeley, CA
 Fall, 1989

CONSTITUENT CASE WORKER:

Designed proposals on pertinent city government issues for city council approval, communicated with public officials, researched city policies and ordinances, responded to constituent mail and telephone inquiries

CITIZEN DIPLOMACY AIDE:

Sister-City program with Sakai, Japan: Served as liaison between the city of Berkeley and the sister-city of Sakai, Japan, developed exchange programs between Berkeley students and the students of Sakai, consulted with the Mayor's staff and community groups to update and coordinate the programs of sister-city and community peace groups

VOLUNTEER WORK

Emerson Elementary School Berkeley, CA
 Fall, 1989

Tutored developmentally-disabled students, assisted in course planning and instruction

ACTIVITIES

Member, Kappa Alpha Theta Sorority Berkeley, CA

*References available upon request

THE WHITE HOUSE
WASHINGTON

March 19, 1991

Dear Ms. Toellner:

Helen Mobley has very kindly forwarded your letter of March 6, 1991 and resume to me. I appreciate your interest in working for President Bush in the Office of Public Liaison.

We are fully staffed at the present time and do not expect any openings to occur in the near future. However, we are maintaining a file of qualified individuals and would be pleased to consider you in the future if any openings should occur.

In regard to volunteer positions, presently all of our volunteer slots are filled. From time to time, however, a volunteer position becomes available. Please feel free to call me about possible volunteer opportunities.

Sincerely,



Susan R. Denniston
Office of Public Liaison

Ms. Paulette M. Toellner
214 East Street, SE
Vienna, VA 22180

ARTER & HADDEN

1919 Pennsylvania Avenue, N.W.
Washington, D.C. 20006
202/775-7100
Telecopier 202/857-0172
Telex 6502156242-MCI

Writer's Direct Dial Number:

(202) 775-7975

May 1, 1991

Mr. Mel Lukens
Office of Presidential Advance
The White House
Room 185 1/2
Old Executive Office Building
Washington, DC 20500

Re: Position in Presidential Advance for 1992 Campaign

Dear Mr. Lukens:

Enclosed is my resume. It includes a summary of my political and campaign experience, in addition to my work in law and media. Last week, Bobbie Kilberg told me she would be sending your office a memo outlining my background and qualifications. Her comments should be helpful to you.

Presidential Advance is tailor-made for my background. You already know from our conversation that I am an attorney at a 350 lawyer firm. Each day I handle matters involving complex issues of constitutional and administrative law, which, if not executed properly, could cost clients their livelihoods.

Prior to law school, as a reporter for WTOP Radio in Washington, I covered scores of news conferences and interviewed personalities ranging in diversity from Mayor Barry to the infamous "man-on-the-street". This, coupled with my writing experience with Time-Life Books, gives me an understanding of how the press perceives politics. Just as important, I know how to condense complicated concepts into simple language. In addition, my television and theatrical acting experience has taught me ways to present events effectively.

I have been working for Republican campaigns since I was twelve years old. In 1976, I volunteered for the President Ford Committee. Other work includes the National Republican Congressional Committee where I used photographic skills to help the Reagan-Bush triumph as well as Congressman Frank Wolf's door-to-door victory.

IN CLEVELAND
ARTER & HADDEN
1100 Huntington Building
Cleveland, Ohio 44115
216/696-1100

IN COLUMBUS
ARTER & HADDEN
10 West Broad Street
Columbus, Ohio 43215
614/221-3155

IN DALLAS
ARTER & HADDEN
1717 Main Street, Suite 4100
Dallas, Texas 75201
214/761-2100

IN LOS ANGELES
ARTER, HADDEN,
LAWLER, FELIX & HALL
700 South Flower Street
Los Angeles, California 90017
213/629-9300

ARTER & HADDEN

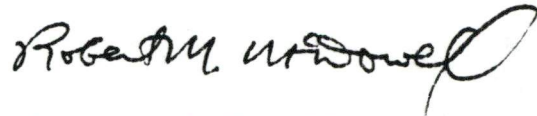
Mr. Mel Lukens
May 1, 1991
Page 2

While working in Richmond as a legislative assistant for Delegate Robert T. Andrews, my daily duties included lobbying committee chairmen, acting as media liaison, drafting press releases, newsletters and position papers as well as coordinating local appearances by the Delegate.

In short, my organizational abilities as well as my political and media experience could all be an asset to the needs of Presidential Advance. Bobbie can tell you that my loyalty and commitment to George Bush spans three decades, and an opportunity to serve his reelection campaign, in any capacity, would be an honor.

I look forward to meeting you and Jay Parmer soon so we can explore other aspects of my resume. Please call me at the above number if you have any questions.

Sincerely,



Robert M. McDowell

Enclosure
cc: **Bobbie Kilberg**

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
21a. Letter	Leighanne to Helen, re: resume. (1 pp.)	n.d.	P-6, (b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Speechwriting, White House Office of
Series: Snow, Robert Anthony (Tony)
Subseries: Subject File
WHORM Cat.:
File Location: [Resumes]

Date Closed: 12/23/2004 FOIA/SYS Case #: Re-review Case #: 2005-0485-S P-2/P-5 Review Case #:	OA/ID Number: 08679
MR Case #: MR Disposition: Disposition Date:	Appeal Case #: Appeal Disposition: Disposition Date:

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P-1 National Security Classified Information [(a)(1) of the PRA]
- P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P-3 Release would violate a Federal statute [(a)(3) of the PRA]
- P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P-5 Release would disclose confidential advise between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

Freedom of Information Act - [5 U.S.C. 552(b)]

- (b)(1) National security classified information [(b)(1) of the FOIA]
- (b)(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- (b)(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- (b)(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- (b)(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- (b)(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- (b)(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- (b)(9) Release would disclose geological or geophysical information

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
21b. Resume	Re: Charlotte Vaughan Gibson; contains personal information. (1 pp.)	n.d.	P-6, (b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Speechwriting, White House Office of
Series: Snow, Robert Anthony (Tony)
Subseries: Subject File
WHORM Cat.:
File Location: [Resumes]

Date Closed: 12/23/2004
FOIA/SYS Case #:
Re-review Case #: 2005-0485-S
P-2/P-5 Review Case #:

OA/ID Number: 08679

MR Case #:
MR Disposition:
Disposition Date:

Appeal Case #:
Appeal Disposition:
Disposition Date:

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P-1 National Security Classified Information [(a)(1) of the PRA]
- P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P-3 Release would violate a Federal statute [(a)(3) of the PRA]
- P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P-5 Release would disclose confidential advise between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

Freedom of Information Act - [5 U.S.C. 552(b)]

- (b)(1) National security classified information [(b)(1) of the FOIA]
- (b)(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- (b)(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- (b)(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- (b)(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- (b)(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- (b)(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- (b)(9) Release would disclose geological or geophysical information

Play Helen!

Yes, you're seeing correctly - enclosed are my sisters resumes! I'm trying to help her out any way I can. She's graduating from law school in the spring and is ~~interested~~ in working in D.C. for the government ~~doing~~ legal work of some sort.

When time permits (and I realize that's rarely) please give this to the appropriate person in presidential personnel - I'm sure that there is something in one of the departments (i.e. Education/HHS) for attorneys, but it's so hard to find - luck is what graduates of any degree need these days!

I'm down just dandy. I was in D.C. for a day (well, actually a Sat. Night) and wanted to stop by on Monday morning (the 27nd) but I knew that you & Bobbie would be INSANELY busy on a Monday. Is all this budget controversy presenting a problem for OPL? I suppose it's a problem for every office. Tell everyone "hello"! I hope to get up to D.C. soon - I miss all the action. Take care, be good, work hard but play harder!

Leighanne

CHARLOTTE VAUGHAN GIBSON

505 South Main Street
Lexington, Virginia 24450

13831 Hailsham Circle
Midlothian, Virginia 23113

LEGAL EDUCATION:

WASHINGTON AND LEE UNIVERSITY SCHOOL OF LAW
Lexington, Virginia
Candidate for J.D. degree, May 1991

Activities and Honors:

Awarded Best Paper, Sports Law
Judicial Clerkship Program
Secretary, Student Bar Association
Vice President, First Year Class
Student Recruitment Committee
Kathekon
Phi Delta Phi
Photographer, Law News

UNDERGRADUATE EDUCATION:

THE COLLEGE OF WILLIAM AND MARY
Williamsburg, Virginia
B.A., 1988, Government

Activities and Honors:

Delta Delta Delta Sorority
Standards Board, 1987-88
Social Chairman, 1987-88
Recording Secretary, 1986-87
The Washington Program
Athletic Policy Advisory Committee
Transportation Advisory Council

WORK EXPERIENCE:

Summer 1990	COWAN & OWEN Richmond, Virginia Law Clerk
Summer 1990	ARMADA/HOFFLER REAL ESTATE COMPANY Chesapeake, Virginia Intern
Summer 1989	OFFICE OF THE ATTORNEY GENERAL Richmond, Virginia Law Clerk
Summer 1988	BRANCH, CABELL AND COMPANY Richmond, Virginia Assistant to the Managing Partner
Summer 1986	OFFICE OF SENATOR PAUL TRIBLE Washington, D.C. Intern

INTERESTS:

Tennis and Travel

References and Writing Sample Available upon Request

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
22a. Letter	Karen West to Helen Mobley, re: resume. (1 pp.)	04/22/91	P-6, (b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Speechwriting, White House Office of
Series: Snow, Robert Anthony (Tony)
Subseries: Subject File
WHORM Cat.:
File Location: [Resumes]

Date Closed: 12/23/2004	OA/ID Number: 08679
FOIA/SYS Case #:	
Re-review Case #: 2005-0485-S	
P-2/P-5 Review Case #:	
MR Case #:	Appeal Case #:
MR Disposition:	Appeal Disposition:
Disposition Date:	Disposition Date:

RESTRICTION CODES

<p>Presidential Records Act - [44 U.S.C. 2204(a)]</p> <p>P-1 National Security Classified Information [(a)(1) of the PRA] P-2 Relating to the appointment to Federal office [(a)(2) of the PRA] P-3 Release would violate a Federal statute [(a)(3) of the PRA] P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA] P-5 Release would disclose confidential advise between the President and his advisors, or between such advisors [a)(5) of the PRA] P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]</p> <p>C. Closed in accordance with restrictions contained in donor's deed of gift.</p>	<p>Freedom of Information Act - [5 U.S.C. 552(b)]</p> <p>(b)(1) National security classified information [(b)(1) of the FOIA] (b)(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA] (b)(3) Release would violate a Federal statute [(b)(3) of the FOIA] (b)(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA] (b)(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA] (b)(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA] (b)(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA] (b)(9) Release would disclose geological or geophysical information</p>
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Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
22b. Resume	Re: Karen West; contains personal information. (1 pp.)	n.d.	P-6, (b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Speechwriting, White House Office of
Series: Snow, Robert Anthony (Tony)
Subseries: Subject File
WHORM Cat.:
File Location: [Resumes]

Date Closed: 12/23/2004 FOIA/SYS Case #: Re-review Case #: 2005-0485-S P-2/P-5 Review Case #:	OA/ID Number: 08679
MR Case #: MR Disposition: Disposition Date:	Appeal Case #: Appeal Disposition: Disposition Date:

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P-1 National Security Classified Information [(a)(1) of the PRA]
- P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P-3 Release would violate a Federal statute [(a)(3) of the PRA]
- P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P-5 Release would disclose confidential advise between the President and his advisors, or between such advisors [a)(5) of the PRA]
- P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

Freedom of Information Act - [5 U.S.C. 552(b)]

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- (b)(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- (b)(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- (b)(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- (b)(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- (b)(9) Release would disclose geological or geophysical information

April 22, 1991

Mr. Tolson
Office Public Liaison
The White House
Washington DC 20500

Dear Mr. Tolson,

Thank you so very much for taking
the time to discuss employment
opportunities within the Bush administration.

As you requested, enclosed is a
copy of my current resume. If you
need any further information, I would
be delighted to furnish whatever
you require.

Again, many thanks for your
kind assistance. Best forward
to having from you soon.

Sincerely,
Karen

Karen Robert
1512 S. Arlington
Arlington, VA 22202

Karen R. West
1512 South Arlington Ridge Road, Arlington, VA 22202

Political Employment

Legislative Assistant, Virginia General Assembly
Delegate Robert T. Andrews, January 1990-present
Delegate Jane H. Woods, 1988
Campaign Manager, Delegate Jane H. Woods, 1987

Party and Campaign Activities

Fairfax County Republican Committee, 1984-90
Precinct Chairman, 1986-90
President, Greater Falls Church Republican Women's Club, 1984
Republican Working Women's Forum, Charter Member, 1983-present
Atoka Country Supper Committee, 1985-87; Co-Chairman, 1987
Delegate to Republican County, District and State Conventions
Chairman, Fundraisers: Congressman Frank R. Wolf & Durrette for Governor
Fundraising Committee: State Senate and Fairfax Supervisor campaigns
Volunteer in local, state and national campaigns since 1977

Professional Experience

President, Libra Rising, Inc., small business consultant, 1981-87
President and Chief Executive Officer, International Underwriters, Inc.
Responsibilities included client relations, advertising, promotional materials, convention arrangements, 1980-82
Executive Assistant (Public Relations), National Academy of Engineering.
Coordinated activities between Executive Officer and 12 committees of the Academy. Prepared agendas, arranged special functions, 1972-73.
Research & Development, National Academy of Sciences. Created research library, arranged committee meetings, prepared agendas, liaison with Japanese desk at State Department and Department of Commerce.
Responsible for travel arrangements and special functions, 1970-72
Northern Virginia Board of Realtors, 1976-84

Civic Activities

Criminal Justice Advisory Board of Fairfax County, 1985-88
Bailey's Crossroads Revitalization Task Force, 1986-87
Board of Directors, Sleepy Hollow Senior Citizens Center, 1985-86
Luther Rice Society, George Washington University Hospital, 1980-present
Associate Producer, Fairfax Business Week,
Fairfax Cable Access Corporation, 1985
Fairfax Committee of 100, 1986-present
Women's Board, Northern Virginia Heart Association, 1986-present

Education

Kent State University
Northern Virginia Community College
National Institute of Real Estate

Withdrawal/Redaction Sheet (George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
23. Resume	Re: Mary DruAnn Byrom; contains personal information. (1 pp.)	n.d.	P-6, (b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Speechwriting, White House Office of
Series: Snow, Robert Anthony (Tony)
Subseries: Subject File
WHORM Cat.:
File Location: [Resumes]

Date Closed: 12/23/2004
FOIA/SYS Case #:
Re-review Case #: 2005-0485-S
P-2/P-5 Review Case #:

OA/ID Number: 08679

MR Case #:
MR Disposition:
Disposition Date:

Appeal Case #:
Appeal Disposition:
Disposition Date:

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P-1 National Security Classified Information [(a)(1) of the PRA]
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- P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

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Freedom of Information Act - [5 U.S.C. 552(b)]

- (b)(1) National security classified information [(b)(1) of the FOIA]
- (b)(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- (b)(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- (b)(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- (b)(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- (b)(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- (b)(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- (b)(9) Release would disclose geological or geophysical information

Mary DruAnn Byrom
6086 Crown Royal Circle
Alexandria, VA 22310

**PROFESSIONAL:
EXPERIENCE**

U.S. State Department: Special Assistant to the Chief Negotiator, Defense and Space Talks. April 1990-present. Responsibilities: travel between Geneva and Washington with the Ambassador to support the negotiations; coordinate and accompany the Ambassador on visits to U.S. allies; produce weekly summary of delegation activities for interagency dissemination throughout Washington, D.C. and to other U.S. arms control delegations; back-up the Executive Secretary in the administration of the delegation; schedule briefings by military, government, and foreign officials for the Ambassador; act as liaison with the public affairs offices of State and ACDA; arrange public speaking engagements for the Ambassador in the U.S. and Europe; assist the Ambassador with research on special projects; obtain pertinent information and publications from Congress, National Laboratories, Department of Defense and numerous private institutions; and arrange delegation representational functions for the Ambassador with Soviet counterparts.

Department of Agriculture: Secretary to the Manager, Federal Crop Insurance Corporation. October 1989-April 1990. Responsibilities: attend Manager's professional staff meeting; handle sensitive correspondence for the Manager's signature; schedule appointments with government and congressional officials; arrange all travel and prepare administrative documents for reimbursement; and act as liaison with the Manager and administrative staff.

EDUCATION:

Furman University, Greenville, S.C.; Bachelor of Arts in Political Science, International Relations.

MEMBERSHIPS:

Bush-Quayle Schedule C Association; National Association of Female Executives; South Carolina State Society; First Baptist Church Alexandria.

CLEARANCES:

Top Secret
White House Personnel

REFERENCES:

Available upon request.

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
24. Resume	Re: Mary Martin Stiles; contains personal information. (1 pp.)	n.d.	P-6, (b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Speechwriting, White House Office of
Series: Snow, Robert Anthony (Tony)
Subseries: Subject File
WHORM Cat.:
File Location: [Resumes]

Date Closed: 12/23/2004	OA/ID Number: 08679
FOIA/SYS Case #:	
Re-review Case #: 2005-0485-S	
P-2/P-5 Review Case #:	
MR Case #:	Appeal Case #:
MR Disposition:	Appeal Disposition:
Disposition Date:	Disposition Date:

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P-1 National Security Classified Information [(a)(1) of the PRA]
P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P-3 Release would violate a Federal statute [(a)(3) of the PRA]
P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P-5 Release would disclose confidential advise between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

Freedom of Information Act - [5 U.S.C. 552(b)]

(b)(1) National security classified information [(b)(1) of the FOIA]
(b)(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
(b)(3) Release would violate a Federal statute [(b)(3) of the FOIA]
(b)(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
(b)(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
(b)(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
(b)(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
(b)(9) Release would disclose geological or geophysical information

MARY MARTIN STILES
3016 Dumbarton Avenue, NW
Washington, DC 20007



CAREER OBJECTIVE

A position in the area of political/association fundraising, public relations or special events planning.

QUALIFICATION SUMMARY

- Special events planning and production
- Fundraising
- Organization and management of large numbers of staff and guests
- Managing media relations, publicity
- Sales and marketing
- Strong interpersonal skills

RELATED EXPERIENCE

Chairman, Annual Fundraiser - San Diego Museum of Contemporary Art

Responsible for underwriting and expense budgeting and fundraising, event planning and development, staff recruitment and coordination, pre-event activities, contracting services and television, newspaper and radio coverage. 700 guests, \$140,000 netted.

Chairman, Annual Fundraiser - Child Abuse Foundation of San Diego

Responsible for planning and development, fundraising, recruiting, and contracting services.

Member, Las Patronas Committee Chairman for annual Jewel Ball which raises and distributes

grants of over \$400,000 per year.

EMPLOYMENT

- Entrepreneur - M. Stiles Design - Real Estate Design and Development Company, LaJolla, CA
- Real Estate Broker - Wilson/Goldrick Real Estate Co., Austin, TX
- Professional Model - SAG, AFTRA - cover story: Redbook ; other clients: United, Bumble Bee, Ford, KFC
- Hotel Convention Sales Manager - Marriott Hotel, Emeryville, CA
- Travel Consultant - NIAPO, San Francisco, CA
- Instructor - Thibideaux School of Design, San Francisco School of Fashion Design
- Sales Coordinator - Resort sales and SEC registration - Grubb & Ellis Co., Oakland, CA

EDUCATION

B. S. , University of Texas at Austin,

INTERESTS AND ACTIVITIES

Professional Artist (current shows: Galeria Cruz, La Jolla; Stedman House, Wintergreen, VA)
Friends of the Smithsonian Institute
San Diego Museum of Art
National Federation of Republican Women
Republican Eagle Organization (RNC)

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
25a. Letter	Jodie Day to Bobbie Kilberg, re: resume. (1 pp.)	07/05/91	P-6, (b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Speechwriting, White House Office of
Series: Snow, Robert Anthony (Tony)
Subseries: Subject File
WHORM Cat.:
File Location: [Resumes]

Date Closed: 12/23/2004	OA/ID Number: 08679
FOIA/SYS Case #:	
Re-review Case #: 2005-0485-S	
P-2/P-5 Review Case #:	

MR Case #:	Appeal Case #:
MR Disposition:	Appeal Disposition:
Disposition Date:	Disposition Date:

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P-1 National Security Classified Information [(a)(1) of the PRA]
- P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P-3 Release would violate a Federal statute [(a)(3) of the PRA]
- P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P-5 Release would disclose confidential advise between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

Freedom of Information Act - [5 U.S.C. 552(b)]

- (b)(1) National security classified information [(b)(1) of the FOIA]
- (b)(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- (b)(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- (b)(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- (b)(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- (b)(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- (b)(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- (b)(9) Release would disclose geological or geophysical information

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
25b. Resume	Re: Jodie Day. (2 pp.)	n.d.	P-6, (b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Speechwriting, White House Office of
Series: Snow, Robert Anthony (Tony)
Subseries: Subject File
WHORM Cat.:
File Location: [Resumes]

Date Closed: 12/23/2004
FOIA/SYS Case #:
Re-review Case #: 2005-0485-S
P-2/P-5 Review Case #:

OA/ID Number: 08679

MR Case #:
MR Disposition:
Disposition Date:

Appeal Case #:
Appeal Disposition:
Disposition Date:

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P-1 National Security Classified Information [(a)(1) of the PRA]
P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P-3 Release would violate a Federal statute [(a)(3) of the PRA]
P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P-5 Release would disclose confidential advise between the President and his advisors, or between such advisors [a)(5) of the PRA]
P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

Freedom of Information Act - [5 U.S.C. 552(b)]

(b)(1) National security classified information [(b)(1) of the FOIA]
(b)(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
(b)(3) Release would violate a Federal statute [(b)(3) of the FOIA]
(b)(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
(b)(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
(b)(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
(b)(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
(b)(9) Release would disclose geological or geophysical information

JODIE DAY
3748 Jason Avenue
Alexandria, Virginia 22302

991

The Honorable Bobbie G. Kilberg
Deputy Assistant to the President for
Public Liaison
Old Executive Office Building
17th & Pennsylvania Avenues, NW
Washington, D.C. 20500

Dear Bobbie:

Thank you again for inviting me and the other members of the Republican Working Women's Forum to lunch last month. It was nice to have the opportunity to get better acquainted and to discuss the never ending saga of Northern Virginia politics.

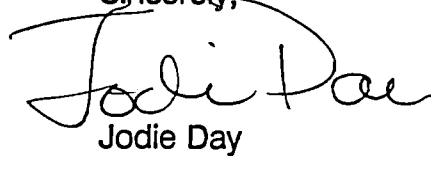
As I mentioned to you, I am currently working at Farmer Mac. At this time I have decided to pursue other career opportunities and would appreciate any suggestions you may have. My goal is to obtain a position in the political arena working in the area of event planning or government relations.

My experience at Farmer Mac setting up an office from ground zero, working side by side with our Board of Directors, many of them Presidential appointees, and working with Congress and other interest groups to ensure the passage of legislation is experience that could be used in a variety of areas.

Besides my professional background I have shown the kind of ambition and enthusiasm in my political endeavors to be a successful fundraiser, event planner and political operative.

I would be most grateful for any suggestions you might have and will be in contact with you in the coming week to discuss any suggestions you may have for me. Again, thank you for lunch. Best regards.

Sincerely,


Jodie Day

JODIE DAY

Summary

- **Public Relations.** Drafted and disseminated information for target audiences. Planned and executed public relations plans for county political party and other political organizations.
- **Meeting/Organization Planning.** Planned and managed Annual Shareholders meetings, special events and monthly Board of Directors meetings for corporation and volunteer organizations. Opened office for Government Sponsored Enterprise and managed daily operations and hiring of support staff.
- **Membership Development.** Coordinated activities to build and maintain membership base for political organizations. Organized and maintained database of stockholders, interested parties, interest groups and press for corporation.

Professional Experience

Federal Agricultural Mortgage Corporation, Washington, D.C.

- **Administrative Assistant:** (1989 - present). Work directly with President and Vice President for Corporate/Government Relations. Coordinate with congressional offices, government agencies and interest groups to ensure passage of legislative language. Liaison between Board of Directors and management. Plan Annual Shareholders meeting, monthly Board of Directors meetings and special events.

Fairfax County Republican Committee, Fairfax, Virginia

- **Executive Director:** (1988). Coordinated national, state and local campaign efforts. Organized volunteer projects, door-to-door canvassing, fundraisers. Set up computer voter identification program.

United States Senate, Committee on Agriculture, Nutrition and Forestry, Washington, D.C.

- **Legislative Assistant:** (1986-1988). Followed specific issues through legislative process, responded to constituent mail and requests, provided research and information on variety of issues, coordinated activities between Ranking Minority Member's office and Committee Staff.

Education

California State University, Fresno, (1981-1985).

Bachelor of Science Degree in Agricultural Communications. Minor in Journalism/Public Relations.

Volunteer Activities and Memberships

- *Young Women/Career Women Representative*, Virginia Federation of Republican Women (1990 - present). Organize state wide efforts to encourage working women and young women to become active in Republican politics. Sponsor local events to introduce elected officials to specific industries/interest groups. Sponsor annual event honoring elected women.
- *Vice Chairman*, Republican Working Women's Forum (1989 - present). Work for political candidates, educate public about local politics, sponsor candidate fundraisers/forums.
- *Bush Delegate*, Virginia State Republican Convention, 10th District Republican Convention, Fairfax County Republican Committee Convention (1988).
- *Assistant Campaign Manager*, Bob Lauterberg for Fairfax County (VA) Republican Chairman. Lauterberg, the Bush candidate, won with two-thirds of over 1,500 convention delegates (1988).
- *Assistant Operations Director*, The Bush Team, Tenth Congressional District of Virginia (1988). Won all National Delegate and Alternate positions for Bush and elected Bush candidate as District Chairman.
- *Chairman*, Fairfax Area Young Republicans (1988). Organized political fundraisers, canvassing activities, election day events, membership drives for the Bush/Quayle campaign. Conducted monthly meetings and guest speaker program, published monthly newsletter.
- *Member*, Fairfax Area Young Republicans (1987-1990). Alexandria Young Republicans (1990-1991).
- *Member*, Executive Committee, Fairfax County Republican Party (1988).
- *Volunteer*, Bush for President (1987-1988). Hosted hospitality suites, voter identification, fundraisers, election day activities.

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
26a. Letter	Ronald B. Hager to Helen Mobley, re: resume. (1 pp.)	11/13/91	P-6, (b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Speechwriting, White House Office of
Series: Snow, Robert Anthony (Tony)
Subseries: Subject File
WHORM Cat.:
File Location: [Resumes]

Date Closed: 12/23/2004	OA/ID Number: 08679
FOIA/SYS Case #:	
Re-review Case #: 2005-0485-S	
P-2/P-5 Review Case #:	
MR Case #:	Appeal Case #:
MR Disposition:	Appeal Disposition:
Disposition Date:	Disposition Date:

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P-1 National Security Classified Information [(a)(1) of the PRA]
- P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P-3 Release would violate a Federal statute [(a)(3) of the PRA]
- P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P-5 Release would disclose confidential advise between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

Freedom of Information Act - [5 U.S.C. 552(b)]

- (b)(1) National security classified information [(b)(1) of the FOIA]
- (b)(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- (b)(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- (b)(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- (b)(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- (b)(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- (b)(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- (b)(9) Release would disclose geological or geophysical information

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
26b. Resume	Re: Ronald B. Hager; contains personal information. (3 pp.)	n.d.	P-6, (b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Speechwriting, White House Office of
Series: Snow, Robert Anthony (Tony)
Subseries: Subject File
WHORM Cat.:
File Location: [Resumes]

Date Closed: 12/23/2004	OA/ID Number: 08679
FOIA/SYS Case #:	
Re-review Case #: 2005-0485-S	
P-2/P-5 Review Case #:	
MR Case #:	Appeal Case #:
MR Disposition:	Appeal Disposition:
Disposition Date:	Disposition Date:

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P-1 National Security Classified Information [(a)(1) of the PRA]
- P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P-3 Release would violate a Federal statute [(a)(3) of the PRA]
- P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P-5 Release would disclose confidential advise between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

Freedom of Information Act - [5 U.S.C. 552(b)]

- (b)(1) National security classified information [(b)(1) of the FOIA]
- (b)(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- (b)(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- (b)(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- (b)(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- (b)(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- (b)(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- (b)(9) Release would disclose geological or geophysical information

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
26c. Letter	Ronald B. Hager to Helen Mobley, re: position with Administration. (1 pp.)	11/13/91	P-6, (b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Speechwriting, White House Office of
Series: Snow, Robert Anthony (Tony)
Subseries: Subject File
WHORM Cat.:
File Location: [Resumes]

Date Closed: 12/23/2004	OA/ID Number: 08679
FOIA/SYS Case #:	
Re-review Case #: 2005-0485-S	
P-2/P-5 Review Case #:	
MR Case #:	Appeal Case #:
MR Disposition:	Appeal Disposition:
Disposition Date:	Disposition Date:

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P-1 National Security Classified Information [(a)(1) of the PRA]
P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
P-3 Release would violate a Federal statute [(a)(3) of the PRA]
P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
P-5 Release would disclose confidential advise between the President and his advisors, or between such advisors [(a)(5) of the PRA]
P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

Freedom of Information Act - [5 U.S.C. 552(b)]

(b)(1) National security classified information [(b)(1) of the FOIA]
(b)(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
(b)(3) Release would violate a Federal statute [(b)(3) of the FOIA]
(b)(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
(b)(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
(b)(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
(b)(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
(b)(9) Release would disclose geological or geophysical information

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
26d. Resume	Re: Ronald B. Hager; contains personal information. (2 pp.)	n.d.	P-6, (b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Speechwriting, White House Office of
Series: Snow, Robert Anthony (Tony)
Subseries: Subject File
WHORM Cat.:
File Location: [Resumes]

Date Closed: 12/23/2004	OA/ID Number: 08679
FOIA/SYS Case #:	
Re-review Case #: 2005-0485-S	
P-2/P-5 Review Case #:	
MR Case #:	Appeal Case #:
MR Disposition:	Appeal Disposition:
Disposition Date:	Disposition Date:

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P-1 National Security Classified Information [(a)(1) of the PRA]
- P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P-3 Release would violate a Federal statute [(a)(3) of the PRA]
- P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P-5 Release would disclose confidential advise between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

Freedom of Information Act - [5 U.S.C. 552(b)]

- (b)(1) National security classified information [(b)(1) of the FOIA]
- (b)(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- (b)(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- (b)(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- (b)(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- (b)(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- (b)(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- (b)(9) Release would disclose geological or geophysical information

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
27a. Letter	Wendy C. New to Tony Snow, re: resume. (1 pp.)	03/27/92	P-6, (b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Speechwriting, White House Office of
Series: Snow, Robert Anthony (Tony)
Subseries: Subject File
WHORM Cat.:
File Location: [Resumes]

Date Closed: 12/23/2004	OA/ID Number: 08679
FOIA/SYS Case #:	
Re-review Case #: 2005-0485-S	
P-2/P-5 Review Case #:	
MR Case #:	Appeal Case #:
MR Disposition:	Appeal Disposition:
Disposition Date:	Disposition Date:

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P-1 National Security Classified Information [(a)(1) of the PRA]
- P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P-3 Release would violate a Federal statute [(a)(3) of the PRA]
- P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P-5 Release would disclose confidential advise between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

Freedom of Information Act - [5 U.S.C. 552(b)]

- (b)(1) National security classified information [(b)(1) of the FOIA]
- (b)(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- (b)(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- (b)(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- (b)(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- (b)(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- (b)(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- (b)(9) Release would disclose geological or geophysical information

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
27b. Resume	Re: Wendy C. New; contains personal information. (1 pp.)	n.d.	P-6, (b)(6)	

Collection:

Record Group: Bush Presidential Records
Office: Speechwriting, White House Office of
Series: Snow, Robert Anthony (Tony)
Subseries: Subject File
WHORM Cat.:
File Location: [Resumes]

Date Closed: 12/23/2004 FOIA/SYS Case #: Re-review Case #: 2005-0485-S P-2/P-5 Review Case #:	OA/ID Number: 08679
MR Case #: MR Disposition: Disposition Date:	Appeal Case #: Appeal Disposition: Disposition Date:

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)] P-1 National Security Classified Information [(a)(1) of the PRA] P-2 Relating to the appointment to Federal office [(a)(2) of the PRA] P-3 Release would violate a Federal statute [(a)(3) of the PRA] P-4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA] P-5 Release would disclose confidential advise between the President and his advisors, or between such advisors [a)(5) of the PRA] P-6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA] C. Closed in accordance with restrictions contained in donor's deed of gift.	Freedom of Information Act - [5 U.S.C. 552(b)] (b)(1) National security classified information [(b)(1) of the FOIA] (b)(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA] (b)(3) Release would violate a Federal statute [(b)(3) of the FOIA] (b)(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA] (b)(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA] (b)(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA] (b)(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA] (b)(9) Release would disclose geological or geophysical information
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Enclosure

Wendy C. New

Sincerely,

I am looking forward to hearing from you in the near future to set up an appointment.

Enclosed is my resume highlighting my experiences and achievements.

I have many quantifiable accomplishments to my credit, and have been seriously developing my legislative skills in a variety of areas. My intention is to obtain a job utilizing my communication experience within an office where performance and hard work are not only recognized, but also rewarded.

I have recently completed my B.S. degree at the University of Georgia and looking for a professional position in the Washington, D.C. area.

Dear Mr. Snow:

Deputy Assistant to the President for Communications & Director, Speechwriting
1600 Pennsylvania Ave., NW
Washington, D. C. 20500

Tony Snow

P.O. Box 502
Louisville, Georgia 30434
March 27, 1992

WENDY C. NEW

Present Address: 5031 Lucille Avenue, Acworth, GA 30101

Home Address: PO Box 502, Louisville, GA 30434

OBJECTIVE

A goal-oriented position utilizing my communication skills and governmental experience.

EDUCATION

The University of Georgia

DEGREE: Bachelor of Science in Journalism & Consumer Sciences
December 1991

MAJOR: (Joint) Public Relations & Consumer Economics
Financed 50% of education

INTERNSHIPS

Jan. 1992 to Present

Legislative Aide and Intern to Rep. Louie Clarke

Georgia General Assembly 1992 Session, Atlanta, GA

- Involved in all committee hearings on Human Relations and Aging, Retirement and Appropriation

Aug. 1991 to Sept. 1991

Reporter, The News & Farmer, Louisville, GA

- Covered the Georgia Legislators' Special Session in Atlanta, GA
- Generated news stories on Reapportionment issues
- Developed information into written, news-format

June 1991 to July 1991

Intern to Congressman J. Roy Rowland

US House of Representatives, Washington, D.C.

- Contributed to News Releases for Press Secretary
- Assisted Product Liability Legislative Assistant in promoting the Congressman's Fairness in Product Liability Act
- Responded to constituents on issues of concern
- Researched literature for Legislative Assistance
- Maintained all files and entered data into computer
- Conducted tours for constituents visiting the capitol

WORK

EXPERIENCE

March 1988 to Dec. 1991

Sales Clerk, The Traffic Light, Athens, GA

- Assist in development of Ads
- Responsible for discounting targeted merchandise
- Handle purchase orders
- Receive merchandise into inventory as it arrives
- Assist customers and handle merchandise as it is purchased

Jan. 1982 to Dec. 1990

Sales Clerk, Arnold Jewelers, Louisville, GA

- Assisted owner in buying decisions
- Assisted in layouts of Ads
- Displayed merchandise in window and throughout showcases

ACHIEVEMENTS

- Dean's list
- 1991 recipient of LBJ Internship Scholarship
- Member of Zeta Tau Alpha Sorority
- Consumer Sciences/Journalism Club

SKILLS

Lotus 1-2-3, Enable. WordPerfect, news layout, graphics, and photography

References are available upon request.



U.S. Department of
Transportation

Office of the Secretary
of Transportation

400 Seventh St., S.W.
Washington, D.C. 20590

Friday, Nov 8,

Dear Joe:

Many thanks, I'm somewhat
glad that I'm not the only one who
thinks this is a mad house!

In any case, enclosed is resume
& usual collection of writing samples.

I can be reached here - at DOT -
at 366-9789.

Sincerely,

Paul In

P.S. When possible, I'll come by to give my
regards!

DRAFT: Feen 8/21/91

U.S. DOMESTIC AND INTERNATIONAL AGENDA ON TARGET
NATIONAL PRESS CLUB SPEECH

As Secretary of Commerce, I spend most of my time making progress not headlines. Either I'm criss-crossing the country bringing the gospel of exports to small and mid-sized businesses or tackling specific issues like driftnet fishing or the looming credit crunch.

On this occasion, I'd like to expand my horizons, and offer up some general observations about our national agenda and policies. What we've accomplished and where we're headed.

SETBACK IN USSR

Given the rapid pace of change over these past few weeks, two things in particular worry me. One, that the world may never get back to normal, and the other, that it already has.

Even though there has been a major setback in the Soviet Union with the recent military coup, I firmly believe that the ideals of democracy and free enterprise will not be so easy to erase from the collective hopes and dreams of the Soviet people. For these beliefs cross the Berlin Wall of consciousness ... without alerting the border guards.

The President and the Administration firmly believe that in the Soviet Union, the dead hand of Karl Marx will ultimately give way to the invisible hand of Adam Smith. That in the not too distant future, there will arise a unified Soviet leadership firmly committed to the task of ushering in a new era of freedom and prosperity for the common man in Russia and her republics.

We therefore remain optimistic ... something most reporters do not subscribe to, given that you earn your meat and potatoes on doom and gloom. It's best to recall here the words of Winston Churchill, who once said, "I am an optimist. It doesn't seem too much use being anything else."

Just remember, it was only several years ago, that the atmosphere around here was riddled with pessimism. Many took Paul Kennedy's thesis to heart on the rise and fall of great powers, particularly the decline of the U.S. Then the Berlin Wall fell, and democratic governments like mushrooms, sprouted among the rotting relics of Stalinist control across Central and Eastern Europe.

U.S. GOING FORWARD

The fact is, the U.S. is not in decline ... despite the best efforts of some of our intellectual pontiffs and political pundits to convince us otherwise.

So it is very important -- vital -- that we do not deceive ourselves. Our domestic and foreign policies have been successful. Our global influence is rising and that needs to be capitalized on ... and soon.

We really have no choice but to go forward and engage the world. This is not the time to call for a new isolationism and concentrate solely on our domestic problems.

As Condoleezza Rice, the former White House expert on Soviet affairs, recently said at the National Association of Black Journalists in Kansas city, "To somehow think of our social and economic well-being as something that stops at the borders of the 50 states is old thinking in a very dangerous way. The U.S. economy and U.S. well-being is inextricably linked with the well-being of the international order."

I agree whole-heartedly. It is far too easy just to say, "Come home and worry about our problems here." Our national security is too closely tied to our domestic economic prosperity to separate them. This is one Gordian knot which cannot be severed without the most gravest consequences.

DOMESTIC AGENDA NOT HIDDEN

It is one of the ironies of this administration that we have been too successful in our foreign policies. For they have come to overshadow our domestic triumphs. We often hear the cry, "Where is the domestic agenda?" Why, just look about you.

-- We have shaken our educational system to its very foundations and are rebuilding anew.

-- We have won equal rights for a far, too long neglected segment of the American people -- the disabled and handicapped.

-- And we are giving back dignity and hope to the very poor who never before had a home ... a house to call their very own.

Most importantly though, we are creating for ALL Americans the opportunity to have a decent, well-paying job.

While there can be no doubt that health care, child care and unemployment compensation are important, these necessary concerns must take a back seat to the prime directive of generating employment opportunities. Even the most die-hard Marxist would have to agree that you must create wealth before you can divide it.

OUR INDUSTRIAL POLICY

When it comes to economic growth in this country, there are many of you who want to see us firmly set in place an industrial policy. An industrial policy which supports legislation aimed at erecting trade and tariff barriers around a fortress America. An industrial

policy which would have us appoint a group of experts or "wise men," who would then choose favored industries or pick winners or losers among competing technologies and inventions. An industrial policy where government bailouts are a matter of course for industries which can't compete.

We will not follow such advice ... so save your ink.

As the countries of Central Europe and elsewhere begin to experience capitalism and open markets, this is no time for us to adopt their discarded notions of massive government intervention in the economy and state-supported industries.

Individual and industry initiative, not intervention, will give us the competitive advantage and create jobs.

We have a policy where industry takes the lead, working in close cooperation with government and not the other way around. Where government's role is to provide a climate to compete -- to act like a partner -- not an adversary.

And here we have been successful in so many ways, in creating a domestic environment conducive to business and employment growth and expansion. This is the story you -- as journalists -- have neglected to follow.

How many of you filed stories on capital gain revision, R&D stability, anti-trust adjustment or product liability reform? Who among you have investigated our tort system, whose costs during the 1980s have almost tripled -- rising nearly \$120 billion from just over \$40 billion? Or have looked at how decades old antitrust legislation constrains American business efforts to pool resources and technology to meet the competitive challenges from abroad?

OPENING GLOBAL MARKETS

Economic expansion and job creation not only has a domestic side to it, but an international one as well. We have been working around the clock and around the globe, to ensure that foreign markets -- either in Japan or the EC -- remain open to American business. And we continue to push hard for free and fair trade in over half a dozens international forums -- such as the GATT. For we'll never grow tired of making the cash registers ring for U.S. business in the new global marketplace!

Of special importance, we have been building free trade agreements throughout our hemisphere. First with Canada. Now with Mexico. Hopefully, next with all the nations of South and Central America. These agreements will most assuredly strengthen the region's leadership in the world ... make us more competitive ... and create vast employment and prosperity for the nation.

So how can you deny us these successes --- such as the NAFTA or Enterprise for the America's -- which impact so vitally on our domestic well-being?

That we have brought down the trade deficient to its lowest level in years and increased exports by millions and millions of dollars should make front page headlines, rather than being buried in the business section of the paper.

The American people should be made aware that we are succeeding in the international marketplace AND not failing on the home-front.

Simply stated, we in the administration have gotten off our collective duff and taken the necessary industrial and political actions needed to restore our competitiveness. We have not acted like General McClellan, who President Lincoln once complained, "Had a terrible case of the slows."

This administration does not live with the myth that time will make things better. We know only too well that our markets won't wait for us nor will our competitors ... that the world is changing just to rapidly for us to sit idly by.

ECONOMIC SECURITY AS NATIONAL SECURITY

There can be no question that the upcoming concerns among the world's great powers will shift from Star Wars to Trade Wars. And that a country's economic strength -- not military might -- will define its standing in the global order ... witness the Soviet Union.

Economic security and national security are two sides of the same coin, they complement each other. We must have a sound industrial base if we are going to field a first-rate army as we did in the Gulf. Yet, even here there were questions of whether our nation had the necessary supplies -- especially electronic components - - to get the job done.

Needless to say, certain, strategic industries must be encouraged to thrive in this country. Their vital technologies cannot be allowed to wither and die or be taken over by foreign interests.

I would be amiss if I said I wasn't somewhat worried about the decline in our electronics and high technology industries. About how Japanese and other foreign firms are eating their way up the technological food chain ... from silicon wafers to semiconductors to supercomputers.

Literally the day after I came in as Secretary, I was faced with the FSX negotiations, and the over-riding concern whether the transfer of aviation technology to Japan would have a detrimental effect on our domestic defense industry. Later, of course, we had the equally painful debate on what advanced technologies and products should not have been sold to Iraqi interests.

I cannot honestly say, that we did the right thing in every case. But I'm pleased to say that we're changing ... and to admit that we have more to do more in this area.

CONCLUDING POINTS

In closing, let me just sum up some of the major points I've made.

-- First, I believe that the U.S. is not in decline, and that we cannot become isolationists, concerned only with narrow, competing domestic agendas.

-- Second, that the best way for our economy to expand and to create jobs, is to look overseas and open up new foreign markets to U.S. business.

-- Third, that we must rely on individual initiative and not government intervention to give us the competitive advantage.

-- And fourth, that our national security is tied closely to our economic security.

When I first became Secretary, I took the preamble to our Constitution -- which stated that the purpose of government is provide for the common defense and promote the general welfare - - as my mandate for governing the Department of Commerce.

We have in both instances, promoted and provided industry with what is necessary to get our national economy and local communities back on the road to economic recovery. And it is this recovery which we are experiencing now, that will sustain our leadership position in the world for decades to come.

This administration has indeed kept its promises. The promise to the struggling nations around the globe to assist them in the development of free and democratic institutions. AND the promise to a new generation of Americans, they they will have a fair and equal chance at a better life.

Now, this is a story worth reporting.

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Richard H. Feen

2500 Wisconsin Ave., NW, Apt 632
Washington, D.C. 20007

EXECUTIVE SPEECH WRITER

Department of Commerce

1990-1991

Senior Speechwriter to Cabinet Secretary, Robert Mosbacher, Department of Commerce. Drafted key speeches on international trade and finance issues, e.g., U.S. competitiveness, Mexican free trade agreement; coordinated the Secretary's National Export Initiative; scripted public media events and ceremonies, e.g., the Baldrige National Quality Award.

International Business Machines (IBM)
Armonk, New York

1988 - 1990

Program Administrator in the Office of Executive Communications, IBM Corporate Headquarters. Speech writer to IBM Chairman and Chief Executive Officer and to IBM senior Vice President and Chairman of World Trade. Assistant to Director of Corporate Communications for the development of executive policy statements, issue papers and business-wide communication strategies. Corporate liaison to Washington Government Affairs office for the coordination of special activities.

PRESIDENT'S COMMISSION STAFF

1986-1988

U.S. Agency for International Development

Executive Assistant detailed to the White House (Office of Management and Budget) to work with the President's Commission on Privatization. Established agenda and provided counsel to commission chairman and members on recommendations related to the privatization of U.S. foreign assistance. Prepared and presented Congressional and Commission testimony. Drafted senior-level Agency policy statements, final report recommendations and speeches for the Chairman.

President's Commission on the Holocaust

Director of Programs for the U.S. Holocaust Memorial Council. Principal manager for designing and executing comprehensive community outreach, public affairs and international relations programs. Administered national and international campaigns to inform the general public and specialized audiences of Council's goals and objectives — the building of a national museum and the observance of the mandated Days of Remembrance. Drafted key speeches for the Executive Director. Chief policy advisor to the Executive Director; Acting Executive Director in his absence.

FOREIGN AFFAIRS EXPERT

1982-1986

U.S. Information Agency (Voice of America)

Senior Broadcast Journalist in Current Affairs Division. Wrote and produced timely, in-depth, audiotape feature stories on significant economic and political events in the Middle East or the Islamic world. Interviewed diplomats, officials, and academics ... assembled written materials into coherent script ... directed production crew to ensure broadcast format and quality for air play. Duties included overseas assignments and domestic travel for the "Voyager" series.

Richard H. Feen

U.S. Department of State

Foreign Affairs Officer in the office of the U.S. Coordinator and Ambassador-at-Large for Refugee Affairs. Served as the Ambassador's representative to the Congress, private organizations and community groups on human rights and refugee issues. Administered conferences and directed special outreach programs. Drafted key Congressional testimony, articles and speeches for the Ambassador.

JOURNALISM

1982-1991

The Miami Herald

Member of Board of Contributors. Regular feature opinion-editorial columnist for Viewpoints section. Specialization in international affairs, world economy and U.S. foreign policy - with emphasis on the Middle East. On-site coverage of Iran-Iraq war. "Outstanding Public Service" awards.

ACADEMICIAN

1980-1982

Florida International University

Visiting Assistant Professor of Political Science. Taught undergraduate courses on the American legislative process, political parties and elections, public policy, and Third World political development.

Tufts University, Office of the Chaplain

University Chapel Associate. Developed neighborhood outreach programs and administered graduate student seminar on ethical issues in U.S. foreign policy.

EDUCATION

The Fletcher School of Law and Diplomacy; Tufts Boston, MA 1974 - 1980

A.M., M.A.L.D., Ph. D.; Foreign Affairs, International Law, Development Economics.
Honors: Distinction, Ph. D. oral exams; Frankel Foundation Scholarship.

Harvard Divinity School (Joint Program) Cambridge, MA 1978 - 1980

Theology Degree candidate; Social Ethics and Applied Theology.

Michigan State University East Lansing, MI 1970 - 1974

B.A.; Political Science.

Honors: Dean's List; Magna Cum Laude; Phi Beta Kappa.

DEPARTMENT OF COMMERCE
SECRETARY ROBERT A. MOSBACHER
"EXPORTS--GENERATING JOBS FOR U.S."
Kansas City Keynote Address
Wednesday, May 22, 1991

This week is particularly special for all of us, as we are celebrating World Trade Week. It is a time of renewed commitment by American companies to enter and compete in the international marketplace.

To succeed in global markets, you must not only offer the best quality goods and services, but you must also have accurate and timely information on marketing and financing opportunities. That is why we are here today ... to specifically discuss with you all the major and minor details involved in successfully penetrating foreign markets.

When we conducted the first export seminar several weeks ago in Minnesota, the Minneapolis Star Tribune said we delivered our message in a "near-evangelical fervor." So you've been warned: We plan to make a few converts here this afternoon.

Our message today is simple. Exports are the engine of growth for the U.S. economy, providing additional power to move us past these uncertain economic times.

As President Bush said during his State of the Union address, "we must recognize that our economic strength depends on being competitive in world markets."

Since 1986, exports have accounted for more than a third of overall growth in the United States. Nearly 84 percent of our GNP growth in 1990 was due to exports, when they reached a record high of \$394 billion.

As a result of this export drive, we have reduced our trade deficit to below \$100 billion -- its lowest level since 1984. In fact, our trade deficit dropped nearly 10 percent in 1990.

In terms of employment -- the theme of today's conference -- a billion dollars in U.S. exports equals over 19,000 American jobs. With nearly \$400 billion in export sales last year, we're talking about employment of over eight million people.

Right here in Missouri, exports play a critical role in bolstering the state economy, as they support over 90,000 jobs. In 1990, Missouri businesses exported over \$3.8 billion in products and services -- 28 percent above the 1987 level.

So opportunities are on the rise for employment tied to the export sector of the Missouri economy. But there is still room for improvement both here in Kansas, Missouri, and throughout the U.S.

Although exports represented over seven percent of our GNP in 1990, the average for Germany, Japan, the United Kingdom, and Canada - is over 19 percent! That means we could double our efforts and still not get up to speed with our major competitors.

Moreover, our studies indicate that for every three manufacturing companies which could export, only one is actually doing so ... and more than likely, it's a large multinational company.

For far too long, small and medium-sized firms in the U.S. have limited their sales to the domestic market. But this situation is changing, as a growing number of small U.S. companies are reaching out to foreign markets.

One such company is Hans Rudolph Inc. -- a Kansas City firm of 30-employees which designs and makes valves for medical respiratory equipment. Realizing that his company's quality products were lasting for decades, president Hans Rudolph quickly turned to overseas markets. In just four years, the company's export business tripled, and is now about 15 percent of annual sales of more than \$2 million.

And then there is Pace Products International, Inc of Overland Park, KS -- a international market-driven, 10-employee firm which manufactures roof coating for industrial and commercial use. Pace's products can already be found in over 60 countries, and the company is looking to increase market share in both South America and Asia -- having recently completed their third order to Japan.

Of course, these are just two of the many success stories which abound. We know that there are hundreds of other small and medium-sized companies here in Kansas -- and thousands of others across the U.S. --with the same potential for exporting.

Clearly, if we are to remain a predominant world power, we must expand our horizons ... we must break out of this traditional, single market mentality.

Today, few American companies are safe from international competition. Innovative technology and production techniques are bringing the competition right to our very doorstep. Especially challenging for the U.S., are powerful new trading blocks.

By 1992, the 12-nation European Community will consolidate into one tremendous European market with over 340 million customers. And in Asia and the Pacific Rim ... Japan has joined its powerful technological and financial resources to Taiwan and Korea's cheap

labor market and booming manufacturing industries. Thus forging one of the world's strongest economic partnerships.

We have not, however, sat idly by on the sidelines. The United States is working around the clock and around the globe, to ensure that these regions do not become self-contained trading blocs or "fortresses." We are especially pushing hard for free and fair trade in over half a dozen international forums -- such as the GATT -- and we're making progress.

But while we await completion of the GATT round, we must sustain the momentum for free trade. That is why the President has recently been promoting free trade agreements with regions that pursue market oriented policies. And such a spirit of free trade is sweeping our North America ... from the Yukon to the Yucatan.

Today, we arrive at a critical moment of opportunity. An opportunity to forge a North American Free Trade Area with countries that share our desire to stimulate growth. With such an agreement, we can open up a bigger and better economic playing field for all businesses on this continent.

A North American Free Trade Area -- encompassing all of Mexico and Canada -- will strengthen the region's leadership in the world. It will make us more competitive. And it will create jobs.

A North American Free Trade Area would result in the world's largest open market -- with 360 million consumers and a total output of six trillion dollars. Our market would even eclipse the European Community -- which has fewer people and an output 25 percent smaller.

Extensive studies conducted by the International Trade Commission and others, clearly indicate that such a free trade agreement would stimulate rapid growth in Mexico's economy. And, since the United States is Mexico's largest trading partner, it follows that our nation will benefit most from this growth ... especially in a net increase of jobs, as Mexicans have a tremendous appetite for U.S. goods and services.

Free trade, therefore, is not a zero-sum game. Consider the results of the 1988 Free Trade Agreement between the U.S. and Canada. The Commerce Department estimates that hundreds of thousands of export related jobs were created since the agreement began to take effect.

Given that Canada is Missouri's largest export market, accounting for nearly \$1.6 billion worth of exports in 1990, we know how important this agreement has been to Missouri's economy. And, when the U.S. and Mexico started dismantling trade barriers back in 1987 -- thereby allowing trade to nearly double -- thousands of additional jobs were supported and created in both countries.

With a free trade agreement, U.S. trade with Mexico could in fact double again, to \$100 billion by the end of the decade. In Missouri alone, exports to Mexico have increased nearly 40 percent since 1987 -- from \$199 million to \$274 million in 1990, thereby making it Missouri's third largest foreign market.

A free trade agreement -- for Missouri and the rest of the U.S. - - would be a dynamic engine for growth. It provides us a rare opportunity not only to strengthen and develop our continental economy, but also to promote America's leadership in the world marketplace.

As always, there are voices opposed to free trade. They may not be right ... But they're loud. In hopes of derailing negotiations, they have enflamed passions by predicting rising unemployment in the U.S. and slavish working conditions in Mexico.

But we say ... if you are concerned about good jobs at good wages, freer trade with Mexico will deliver that. And we say ... if you are interested in better living standards in Mexico, freer trade will deliver that too.

Finally, we say ... if you want greater democracy in Mexico, then there is no better way than free trade and economic integration to strengthen democratic norms and institutions in a country.

To answer the various labor and environmental questions surrounding a free trade agreement, President Bush just last week released a detailed "action plan."

In it, the administration promises to retrain dislocated U.S. workers, preserve existing U.S. health standards for imported foods, and closely work with Mexico to safeguard the environment. Therefore the time to implement a U.S.-Mexican Free Trade Agreement is now.

Our friends in Mexico have accomplished a great deal in recent years ... and we should support them. The bold economic reforms taken under President Carlos Salinas have truly created a favorable climate for a free trade agreement. He has slashed government subsidies, lowered tariff barriers, and pried open Mexican markets for foreign investment.

As a result of these and similar efforts, Mexico's inflation fell from 160 percent in 1987 to about 30 percent in 1990. Also Mexico's gross domestic product grew four percent in 1990, outpacing population growth again for the second year in a row.

In addition -- and I don't believe this fact is publicized enough - - Mexico passed sweeping legislation to protect its environment back in 1988. And they are enforcing these new tough standards, which are based in large part on U.S. law and experience.

The Mexican government has already permanently closed down the nation's largest oil refinery, located in Mexico City. So we must act today -- not tomorrow or some vague future date -- to implement a Free Trade Agreement. That's why Congress will soon vote on the President's request to extend the fast track procedure.

"Fast track" simply gives our negotiators the authority to get the entire deal in writing first. Then the agreement -- in its entirety -- can be quickly presented to Congress for a simple up or down vote. It avoids any long-agonizing amendments, rewrites, or delays.

We are pleased that last week both the House and Senate committees last week overwhelmingly rejected resolutions to cancel the President's fast track authority to negotiate trade agreements. Unfortunately, there are still those critics on Capitol Hill want to deny the President the ability to negotiate the trade agreement on a fast track basis. In the process, they may kill not only the Free Trade Agreement with Mexico, but also the GATT negotiations .. as that too falls under "fast track" authority.

Without fast track authorization, the North American Free Trade Area, the Enterprise for the Americas Initiative, and the GATT Round, would all fall by the wayside. A foreign nation would be very reluctant to enter into an agreement that could be torn up by the U.S. Congress soon afterward. That's why fast track is essential.

If we reverse course now -- turn our back on Mexico and GATT -- we will signal the world that the U.S. is not willing or able to provide international economic leadership. Now is not the time for the U.S. to retreat from global free trade commitments. As history demonstrates, isolation is no substitute for leadership. We really have no choice but to move forward.

We hope all of you here today, will join with us in support of a free trade zone which will bring prosperity to the entire U.S. and her neighbors.

Thank you for being with us. We look forward to working with you in the days ahead.

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National Medal of Technology Dinner
Washington, D.C. Mayflower Hotel
Monday, November 12, 1990

Thank you, Dr. Bromley. (Dr. Allan Bromley, President's Science Advisor.) And a special thank you to Dr. Robert White ... President of the National Academy of Engineering and Chairman of the Medal of Technology Selection Committee ... and to the other Dr. Robert White, our very own Under Secretary for Technology at the Commerce Department.

We are pleased to be here tonight to honor America's outstanding scientists, engineers and technologists.

America ... and indeed, the world ... has profited from your inventions and innovations. Through your efforts, entire industries have been built ... new worlds of exploration have been mapped ... and millions of lives have been saved.

You have created enormous opportunities for American business and have played a crucial role in raising our standard of living. Equally important, by converting ideas into products, you have bolstered America's competitiveness in the international marketplace. You have made America the leading global powerhouse of technological discovery and innovation.

As Edison, Ford, and Eastman were the fathers of the 20th century, so you are the founders of the 21st century. As President Bush noted, "Scientific and technological advancement have always been at the very heart of our nations's pioneer spirit."

Your country is grateful. And to show our appreciation, we have awarded you one of our nation's most important honors -- the National Medal of Technology.

This medal represents more than just technical excellence or the commercialization of technology. It symbolizes the spirit of genius ... of making the impossible happen ... of bringing ideas and inventions into the realm of the possible and the marketplace.

Far too often great leaps in technical theory and design were ignored. In fact, nearly 100 years ago, Charles Duell, the Director of the U.S. Patent Office declared, "Everything that can be invented has been invented."

Charles Duell was not alone, however, in his miscalculations. History abounds with critics who say "it can't be done" ... or "what's the use?" ... or "who needs it?"

For example, Harry Warner, of Warner Brothers Pictures, when asked in the late 1920s, whether his studio would be interested in talking pictures, replied: "Who the heck wants to hear actors talk?"

And then there was Robert Milikan, winner of the 1923 Nobel Prize in Physics who concluded: "There is no likelihood man can ever tap the power of the atom."

Although we laugh today, the possibility of producing atomic energy or developing motion pictures with sound, seemed farfetched a mere 60 years ago.

The inventions and products developed by our award winners, were deemed equally impossible by the public and experts at the time of their conception. Several decades ago, who would have believed that the digital computer ... magnetic recording ... nylon and Teflon ... the cardiac pacemaker ... and microelectronics were even possible? And yet it happened. Their inventors and developers are here with us tonight.

I would now like to turn to Commerce Deputy Under Secretary Robert White, who will introduce the names and read the contributions of this years recipients of the National Medal of Technology.

Will each person please stand when called ... so we may recognize you?

NAMES/CITATIONS GIVEN

APPLAUSE AFTER EACH NAME

Thank you again ... each and every one of you ... for your creativity and contributions to the welfare of your country.

It is no wonder that on the right side of the medal there is the face of a magician. All of you have worked wonders, especially in the marketplace. Like the ancient alchemists of old, you have turned lead into gold ... creating wealth from simple materials. You have taken a new idea or discarded technique and created something of enormous value and profit to the business community. You have helped the U.S. economy emerge as a powerful export machine.

As the advent and commercialization of new technologies has bolstered our global competitiveness, the question is ... What can the government do to help you, your colleagues, and the next generation of inventors, turn even more discoveries into products?

No doubt the first step we must take is to revise our antitrust and product liability laws, so that companies can their pool resources and share the enormous costs of developing new technologies.

The National Cooperative Research Act, for example, has already sparked more than 180 consortia in applied research in such areas as microelectronics, biotechnology and advanced manufacturing. And President Bush supports legislation to extend the Act's protection to cover joint production ventures.

But we must do more. We must also increase federal funding of basic research that individuals and companies simply cannot afford. Fortunately, the new budget has allocated nearly \$71 billion in federally funded research to help assist in the development and rapid commercialization of new technologies.

In fact, with the Federal Technology Transfer Act, federal laboratories, universities and private companies can now work together and share the royalties of new inventions that make it to market. We've already seen over 200 new partnerships formed and their numbers are rapidly growing.

However, if these inventions are not adequately protected by patents and intellectual property rights, little will be accomplished. That's why overseas, at the GATT negotiations, we are pushing hard to set high standards for global patent protection. And at home, we are streamlining the approval process for patent applications and are in the midst of automating our entire patent system.

The most vital task for the government, though, lies in revitalizing our schools and colleges. For where will we get tomorrow's technological leaders if our educational system fails to produce them? At present, only two college freshmen in 100 major in either math or the physical sciences. And a quarter of all advanced degrees in science or engineering are earned by foreign students.

We have no choice but to turn this situation around and make science, math, and physics exciting areas of research and study for our young people today. That's why we support the Foundation for the National Medal of Technology and its President, George Rathmann, who hopes to promote this evening's medal winners and their wondrous inventions throughout our schools.

I'm sure we all agree that America's youth needs to look less to rock and movie stars as role models, and more to our scientists, engineers and technologists as ideals of human achievement.

In closing ... let me again congratulate all of tonight's medal recipients. Your tremendous contribution to our national industries and country's well-being will always be remembered.

I will join you again tomorrow at the White House when you visit with the President. I know he is looking forward to talking to all of you.

Individualism and skilled workers can put the U.S. house in order

NOW THAT the Cold War is officially over, we can expect to see more Government attention and resources directed toward a number of pressing domestic concerns. High on the agenda is our crumbling economic infrastructure and tremendous trade deficit. Few on Capitol Hill would deny that the emphasis this decade will be on trade wars rather than Star Wars.



RICHARD H. FEEN

BOARD OF
CONTRIBUTORS

Although there is an irreversible global trend toward open markets, American business is not in a position to take advantage of these new opportunities. Just go down to the corner K-Mart or Sears, and what do you see? The predominance of imported goods.

Who or what is responsible is a good question. On the surface, it's easy to blame foreign competitors or their governments. One need only look at depressed wages in Korea, high tariffs in Brazil, or farm-export subsidies by the European Community to see that American business is not competing on a level playing field. However, to blame our lack of competitiveness solely on cheap foreign labor or exchange rates would be a mistake.

A big part of the problem is that American business simply got lazy and forgot what makes a successful company. Too often, corporate executives lost sight of the customer.

Remember New Coke, the product that nobody wanted in the first place? Or American Motors' compact car, the Gremlin, which came in shocking purple and whose styling was close to the Edsel?

Then there is the whole question of quality. Most American companies would be more than willing to ship products to retailers with a defect rate of "only" 5 to 7 percent. In Japan, on the other hand, they expect quality products, 100 percent of the time.

Of all the weaknesses facing American business, by far the most critical are those in corporate leadership, structure, and strategy. In too many cases, the chief executive officer has become possessed with short-term

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profits, quick returns on capital, and high-priced take-overs. Business success, moreover, has often meant the creation of slow-moving bureaucracies, stressing paper work over field work and witty advertising over quality products. And when it comes to finally cutting corporate overhead, many senior executives are quick to target the young and the brightest so as to eliminate future competition and strengthen their own hold on power.

Finally, many American firms have simply lost sight of the competition and have made little or no attempt to seize new market opportunities. In 1992, the economies of Western Europe will merge and become the world's largest single market. Yet in nearly half our corporate boardrooms, no action is being contemplated to take advantage of this unique situation. The Japanese, meanwhile, have recently doubled the number of manufacturing plants that they have in Europe and are busily expanding their facilities.

Of course, it is not the entire American business community that is falling down on the job. Look at the recent success of Ford in Europe, Boeing in Japan, and the growing number of small- and mid-size U.S. firms exporting to foreign markets. Even the American public has noticed a change for the better in U.S.-manufactured goods. No longer are American companies issuing recalls for 10,000 products and receiving 100,000 back in return.

The critical issue is whether big business should be granted any special Government intervention to bolster competitiveness in world markets. Business lobbyists are lining up outside the door of the Senate and House to ask for the abolition of antitrust laws, increased Federal funding of high-technology research, and larger corporate-tax breaks.

Defense companies, in particular, are asking that they be allowed to divert part of their profits into tax-

free accounts for the development of civilian projects. Almost every industry in the nation is asking Washington for some special consideration under the guise of global competition.

Although big business may be partly successful in persuading Congress to legislate on its behalf, the Bush Administration still firmly believes in free-market forces and is in no mood to back most of these requests. Strangling domestic competition by throwing out the Sherman Antitrust Act would accomplish little and only further let American companies rest on their laurels. Domestic competition provides the stimulus for research, innovation, and productivity — the keys to international success. Consolidation by mergers and acquisitions only slows industrial progress.

If there is a place for Government intervention, besides fighting for access to foreign markets and fair trade agreements, it is in our school system. America cannot compete in the global marketplace if we can't compete in the classroom. The business community each year must spend more and more of its resources to train its work force in basic skills. Federal and state officials must take this issue to heart and bring about a dramatic change in educating the next generation of students to become productive employees.

The American business community needs first to put its house in order before the Government should invest its energies in developing a national industrial policy. As the countries of Central Europe and the Soviet Union begin to experience capitalism and open markets, this is no time for us to adopt their discarded notions of massive government intervention in the economy and state-supported industries.

Individual initiative, not intervention, will give us the competitive advantage.

Two Visions and the Challenge For Higher Education

By John F. Akers
Chairman and CEO, IBM Corporation

EDUCOM'89
Ann Arbor, Michigan
October 17, 1989

I am delighted to join in saluting EDUCOM on 25 years of leadership in bringing information technology to classrooms, laboratories and libraries across this country and around the world. I'm here because we share a common interest in the use of information technology in higher education and because, like you, I'm concerned about the issues that confront our colleges and universities today.

We all know there is a crisis in the primary and secondary school classrooms. We know there are further problems in higher education. What we need to do now is not only correct the problems and make improvements but create an entirely new, dynamic system of education from preschool to graduate school.

Our higher education system has always said much about our aspirations as a people.

From the beginning to today, our colleges and universities continue to shape our economic, political, ethical and moral character. Colleges provided a young nation with teachers and ministers. The land grant institutions of the last century brought the latest developments in agriculture and industry to the American heartland. Today's new system of community colleges, like Miami-Dade County in Florida, offers every American, particularly minorities and immigrants, a chance to advance and to learn.

It's a proud legacy, one we are duty bound to preserve and pass on. In doing so, we keep our place in history as a land of possibility and opportunity and, ultimately, we keep faith with our ideals.

When EDUCOM was formed in 1964, higher education, and our nation as a whole, was full of possibilities and confidence. Think back 25 years. The economy was booming: gross national product, industrial production, and the stock market all were breaking records. In technology, scientists were experimenting with long-distance laser communications and a device that converted images into electrical signals. And some of you may recall the introduction of something called the System/360.

Right here in Ann Arbor, addressing the University of Michigan's graduating class of 1964, President Lyndon Johnson announced his Great Society Program. He said, "Poverty must not be a bar to learning, and learning must offer an escape from poverty."

As he spoke, some 53 million baby boomers swelled classrooms across the country, with many of them being introduced to teaching machines and programmed instruction. Educational television was becoming a major teaching tool. It even went airborne. Four days a week, a DC-6 flew over Indiana, broadcasting courses to some 1,200 schools in neighboring states.

Even the computer began to make some headway in the classroom. In Connecticut, preschoolers were learning how to read with a computer-based auto-typewriter created by a Yale professor.

From the vantage point of 1964, the future of higher education also looked very promising. Many scholars predicted that nothing would prevent American academic life from reaching new levels of greatness. One who spoke for the optimism of his generation was Dr. Morris Freedman of the University of New Mexico. Looking ahead 25 years, Dr. Freedman saw higher education dominated by four major trends:

- o Entering college students would be more literate, not just in English, but in foreign languages as well.
- o The ranks of students planning to become engineers, physicists and chemists would swell.
- o The conventional four-year bachelor's degree would be compressed, since the trend would be to go full time, all year.
- o Undergraduate life would no longer have room for Joe and Jane College, who put social life ahead of scholarship.

As we all know, events since 1964 have taken a very different turn. The reality of 1989 is sobering.

Freshmen are less literate, not more. At public colleges, 30 percent of entering freshmen need remedial courses in reading, 37 percent in math. Few freshmen are proficient in a foreign language, other than those whose parents are foreign born.

There are too few undergraduates, not too many, who are interested in math or the physical sciences. About two in 100 major in either of these fields. One of every four advanced degrees in science or engineering is earned by a foreign student, who is likely to return home.

Instead of less time, it now takes five years for a typical full-time student to earn a bachelor's degree. Nearly 25 percent take six years or more.

Have students become more serious? Some enter college never having done a major research paper or laboratory experiment. Once enrolled, almost half use the library two hours each week or less.

For Dr. Freedman -- for all of us -- the vision of a knowledgeable and serious student body, intent on quickly passing through undergraduate studies to attain advanced degrees demanded by a sophisticated economy, is still waiting to be fulfilled.

There are more disturbing trends: One-third of higher education's physical plant -- classrooms, laboratories, libraries and dorms -- is now 30 years old or more. While minorities are increasing rapidly as a percentage of our population -- and of the labor force -- Blacks and Hispanics are still under-represented in colleges and in graduate and professional schools. Hispanic children who enter the educational system have an average chance of 1 in 14 of graduating from college.

There are the doomsayers who have looked at these trends and painted the landscape of the future for higher education. They see a bleak and unpromising picture.

First, they say our system of higher education is likely to become stratified as never before -- available to a shrinking pool who can pay the price of admission or who have adequate preparation.

Second, they see a devalued bachelor's degree, with colleges and universities increasingly engaged in the unfinished business left by elementary and secondary schools; and in some universities, the virtual disappearance of the doctorate in the critical areas of science and engineering.

Third, they envision campuses entombed in a decaying and antiquated infrastructure with blackboards and overhead projectors remaining the primary means of instruction.

Fourth, they see the possibility that our principal institutions for learning and research could very well become the corporate college.

Why the advent of corporate colleges? If, as some forecasts have it, our nation faces a shortage of half a million scientists and engineers by the turn of the century, the business community, to survive, will fund and staff its own institutions of higher education.

I do not want to see -- none of us wants to see -- this future.

The facts are that our college and university system remains the envy of the world. Our faculties continue to attract some of the best and the brightest. Our campus research is still on the cutting edge of technology.

The question is: How long will this last, given current trends -- a quarter century, a decade, five years?

We cannot accept decline any more than we can accept the indefinite continuation of the status quo. We can do better. We can envision a brighter future.

Imagine classrooms where all students, regardless of race or income, can become outstanding performers, taught by an enthusiastic and innovative faculty that is well rewarded and respected.

Imagine students investigating molecular biology and Minoan archaeology through exciting information tools of research and analysis, networking with libraries, laboratories, people across the country and around the globe.

Imagine breakthroughs in physics, biology, and computer science on campuses everywhere, as the best technology and facilities become available to all.

How do we make dreams reality? There is no shortage of worthwhile ideas:

- o Stress the basics, beginning with pre-school, with less television and more reading, writing and arithmetic from first grade to freshman year in college.
- o Increase the depth of understanding, creativity and problem-solving skills in students and teachers.
- o Invest more funds in better laboratories and libraries and in loans and grants to students.
- o Speed the introduction of technology into classrooms and libraries to stimulate new ways of learning and doing research throughout the entire educational system.

All of these are important. But I believe we need more. We need a national vision for education.

We need an overall education strategy for systemic change from kindergarten through 12th grade; a strategy which fosters cooperation -- partnerships -- among business, government, educators, parents and students -- everyone with a stake in restructuring and reinvigorating education in this country.

I believe there is a growing national consensus for this approach; that the time for studying and complaining is over. It is time to act.

Last June, President Bush charged the business community to be a catalyst for change -- for excellence in education. Last month, just before the summit with the nation's governors, I joined other members of The Business Roundtable -- representing the chief executives of 200 major companies -- when we reported to President Bush on what we will do. We said:

- o We are each prepared -- all 200 chief executives -- to make a 10-year commitment of personal time and company resources to help reinvigorate our nation's educational system.
- o We will help build coalitions of parents, students, educators, business and government on local, state and national levels to restructure our educational system. In fact, chief executives from the Roundtable are starting to work with the nation's governors to help implement national goals and develop an education policy agenda for each state.
- o We will work with others for national education goals and standards that are results-oriented and measurable.
- o We will encourage and support innovative teaching techniques to stimulate and challenge young minds, and actions to recruit and train our nation's best talent for teaching.

Why a 10-year commitment to restructuring? Because no one familiar with the facts can believe the job will take anything less.

Why coalitions? Because every segment of our society must play a part in developing national goals, shaping state education policies and revitalizing local schools.

Why national goals that are measurable? Because in community after community, today's tests show that our children -- like those in Garrison Keillor's Lake Wobegone -- are above average.

Why innovative techniques and our best talent? Because we need to be educating for the 21st century, not the 19th, and because we need our best minds to inspire our sons and daughters.

Business doesn't have all the answers. But we do understand the requirements of the jobs of the future. We do have experience in managing, motivating and measuring performance. Business has a vital stake and a contribution to make as -- together -- the people of this country build a new education system for a new century.

Above all, the business community has demonstrated a willingness to build effective working partnerships -- practical, down-to-earth partnerships that are already underway at every level of our educational system, all across our country. To cite just a few examples:

- o General Electric has pledged major funding to help increase women and minority faculty in science, engineering and business management, and to increase the number of inner-city students bound for college.
- o AT&T is financing a special "mother and daughter" program with Arizona State University to encourage Hispanic women to attend college.
- o Merck is working with the Plainfield, New Jersey, school district to train educators to be more effective math and science teachers.
- o Earlier this month, IBM joined with the State of California in a major partnership to help elementary and secondary school teachers and schools of education use computer technology more effectively in the classroom.

There are hundreds and hundreds of such stories, from Alcoa to Xerox. We understand these are only a beginning and that we have a long way to go. But we also understand that our nation faces no issue more important than educating our children.

That is why this is a long-term commitment, a decade-long effort to build a world-class education system. So that when the students who entered first grade this fall are college freshmen in 2001, they will be prepared for the very best our colleges and universities can offer them.

While efforts like these are essential, there is something else we need to do. We need to mobilize the skills and energies of our people.

IBM has a long tradition of encouraging employees to volunteer. Many of them are already making a difference in the classroom. From kindergarten through university, more than 20,000 IBM people are active today in the U.S. educational system. We've recently expanded our Fund for Community Service program to include kindergarten through 8th grade, so employees, retirees, husbands and wives can call on help from IBM to support their own investments of time and energy in the classroom.

But there needs to be more. I believe we need to call upon all employees -- IBM's and every institution's employees -- to get involved, to work with educators, and to begin with the single most important question: How can I help?

Whether it is through formal loan programs or by encouraging individual employees to volunteer as tutors, mentors and role models, we can and will see that one generation offers its hands and its knowledge to the next, especially to those who have been left out.

On our campuses, Blacks and Hispanics account for fewer than 6 percent of faculty members and fewer than 3 percent in engineering departments. That is why we have joined with more than 100 companies and universities in a consortium to double the current number of engineering Ph.D.'s awarded to Blacks, Hispanics and Native Americans by 1995, thus expanding the pool of candidates for professional teaching and research positions.

There is another area where companies, like IBM, can contribute directly. Information technology has an essential role to play. It has great potential in helping people to learn and to share knowledge. We have only begun to explore its potential for learning.

One step in that exploration is today's announcement of INFORMA, a coalition of libraries for applying IBM technology to preserving and sharing knowledge.

I challenge each of you to help make information technology an even more exciting and creative tool for learning. Your skills are needed as never before, especially if we are to engage the minds of our most talented students.

In my experience, few people could do that better than the late Dr. Louis Robinson. Many of you knew him as our Director of University Relations. Anyone who knew him also knows that, while he may have been a business executive by profession, he was at heart a teacher. And what a teacher he was. He had a unique ability to combine technology with the humanities. Above all, he had the ability to inspire a sense of possibilities.

So it is my pleasure this morning to announce an award in his honor, to be presented annually at EDUCOM for the next four years to individuals and institutions who have provided outstanding leadership in improving education through the application of technology.

Finally, there is something else we can all do. We can help our young people get their values and priorities straight -- to look less to rock groups, soap stars and athletes as role models and more to Nobel Prize winners and teachers as ideals of human achievement.

Education is a two-way street. It takes both a dedicated teacher and a willing learner -- willing to open his or her mind and, above all, willing to work.

Whether we are educators or business people -- and especially as parents -- we need, by precept and example, to restore learning and the life of the mind to their rightful places in our young people's values.

Together -- as educators, business people, citizens and parents -- I believe we will succeed, that we will be able to marshal the resources we need.

Our people have high expectations for their schools and colleges.

Thirty-two years ago this month, Sputnik's launch transformed cold war rhetoric to shocking reality and spurred our entire educational system to new heights in science and technology. Today we are in another competitive race, this time for productivity, economic growth and an improved standard of living. We need your creative talents in meeting these critical challenges.

A century ago, and for decades thereafter, our educational system led the way in integrating millions of immigrants into our economy and society. Today's minorities, women, older persons, and new immigrants also look to education as the avenue to fulfilling lives and careers. They too need your help.

We really have no good reason or excuse not to succeed. The resources are there or can be made available.

Our greatest need is commitment -- a willingness to see a very difficult job through.

We have a vision and we have a common cause. Let's now find the commitment and work together. Will you join me?

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THE WHITE HOUSE

WASHINGTON

CHARLES E.M. KOLB

Charles E.M. Kolb currently serves as Deputy Assistant to the President for Domestic Policy at the White House.

Mr. Kolb was previously Deputy Under Secretary for Planning, Budget and Evaluation at the U.S. Department of Education from September 1988 to May 1990.

Prior to this appointment, Mr. Kolb served as Deputy General Counsel for Regulations and Legislation at the Department of Education from January 1986 through September 1988. Mr. Kolb also served at the Office of Management and Budget as an Assistant General Counsel from July 1983 until January 1986.

Prior to government service, he was in private practice in Washington, D.C., with Covington & Burling and Foreman & Dyess.

Mr. Kolb was born in Salisbury, Maryland, on November 6, 1950. He is a graduate of Princeton University and has a Masters Degree in Philosophy, Politics and Economics from Balliol College, Oxford University. He received his law degree from the University of Virginia in 1978.

Mr. Kolb is married to the former Ingrid Ann Christner. He and his wife reside in Alexandria, Virginia.



**OFFICE OF NATIONAL DRUG CONTROL POLICY
EXECUTIVE OFFICE OF THE PRESIDENT
Washington, D.C. 20500**

**BOB MARTINEZ
DIRECTOR**

Bob Martinez was confirmed by the United States Senate on March 21, 1991 as Director of National Drug Control Policy.

As Director, he is responsible for developing a national strategy to combat illicit drugs. He is charged by law to coordinate and oversee both the international and domestic anti-drug abuse functions of all Executive Branch agencies, and to ensure that such functions sustain and complement State and local anti-drug abuse efforts.

Mr. Martinez served as the Governor of Florida from January 1987 until January 1991. During that period, he was the National Governors Association's lead governor on substance abuse and drug trafficking issues. Governor Martinez was appointed by President Reagan to the White House Conference on a Drug-Free America in 1987.

Governor Martinez served two terms as Mayor of Tampa from 1979 to 1987. He was the president of the Florida League of Cities and a board member of the National League of Cities. In addition, he served on numerous committees of the U.S. Conference of Mayors.

From 1975 to 1983, Governor Martinez owned and operated a restaurant in Tampa. He served as Executive Director of the Classroom Teachers Association from 1966 to 1975. Prior to holding that position, Governor Martinez was a social science teacher in the Tampa public school system.

Governor Martinez was born in Tampa, Florida on December 25, 1934. He received a bachelor's degree in education from the University of Tampa in 1957 and a master's degree in labor and industrial relations from the University of Illinois in 1964.

Mr. Martinez and his wife, Mary Jane, have two children, Sharon and Alan, and two grandchildren.

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