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Record Group/Collection: George H.W. Bush Presidential Records
Collection/Office of Origin: Speechwriting, White House Office of
Series: Speech File Draft Files
Subseries: Chron File, 1989-1993

OA/ID Number: 13582
Folder ID Number: 13582-010

Folder Title:
Marshall Hall Dedication 9/27/91 [OA 6037]

Stack:	Row:	Section:	Shelf:	Position:
G	26	17	3	4

WHITE HOUSE STAFFING MEMORANDUM

DATE: 9/26/91 ACTION/CONCURRENCE/COMMENT DUE BY: ---

PRESIDENTIAL REMARKS: MARSHALL HALL DEDICATION
FRIDAY, SEPT. 27, 1:30pm

SUBJECT: _____

	ACTION	FYI		ACTION	FYI
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	HORNER	<input type="checkbox"/>	<input type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input type="checkbox"/>	MCCLURE	<input type="checkbox"/>	<input checked="" type="checkbox"/>
SCOWCROFT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	PETERSMEYER	<input type="checkbox"/>	<input type="checkbox"/>
DARMAN	<input type="checkbox"/>	<input checked="" type="checkbox"/>	PORTER	<input type="checkbox"/>	<input checked="" type="checkbox"/>
BRADY	<input type="checkbox"/>	<input checked="" type="checkbox"/>	ROGICH	<input type="checkbox"/>	<input checked="" type="checkbox"/>
BROMLEY	<input type="checkbox"/>	<input type="checkbox"/>	SMITH	<input type="checkbox"/>	<input checked="" type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	TREFRY	<input type="checkbox"/>	<input checked="" type="checkbox"/>
DEMAREST	<input type="checkbox"/>	<input checked="" type="checkbox"/>	SNOW	<input type="checkbox"/>	<input checked="" type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
GRAY	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HOLIDAY	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

The attached has been forwarded to the President.

RESPONSE:

PHILLIP D. BRADY
Assistant to the President
and Staff Secretary
Ext. 2702

THE WHITE HOUSE
WASHINGTON

31 SEP 26 11:42

September 26, 1991

MEMORANDUM FOR THE PRESIDENT

THROUGH: DAVID DEMAREST
 TONY SNOW *TS*

FROM: CHRISTINA MARTIN *CM*

SUBJECT: MARSHALL HALL DEDICATION REMARKS

On Friday, September 27, you will deliver remarks to an audience of 2000 at the dedication ceremony of Marshall Hall at Ft. McNair. Admiral Jack Baldwin, General Brent Scowcroft, and General Colin Powell are expected to attend. The audience is primarily composed of members of the military.

Your remarks (approximately 6 minutes/cards) acknowledge General George Marshall's accomplishments, and pay tribute the National Defense University's role in Operation Desert Storm.

Martin\Bunton
Sept. 25, 1991
FTRMCN.TS
Draft Two

PRESIDENTIAL REMARKS: MARSHALL HALL DEDICATION
 FORT MCNAIR
 FRIDAY, SEPT. 27, 1991
 1:30 P.M.

Vice Admiral and Mrs. Jack Baldwin, members of the Marshall family. [MORE ACKNOWLEDGEMENTS TO COME.]

[[If my mind seems to wander during these remarks, it's because the parade field is distracting me. A quick game of golf doesn't sound half bad right now. Perhaps the architects who did such a marvelous job on this building, could help me construct a new swing.]]

Barbara and I are pleased to join you on such a great afternoon to dedicate this building -- Marshall Hall. I can think of few people more deserving of this honor than General George Marshall. He has been described as "A citizen of the world . . . a soldier, orator, author, and statesman." In keeping with this marvelous list of talents, he had an inspiring vision of the future. You can find it inscribed in this portico, "We are now concerned with the peace of the entire world. And the peace will be maintained by the strong."

The world learned that lesson once again during Operation Desert Storm. Our forces demonstrated the power and promise of a military that has been trained to carry out its mission, and leadership that can devise a strategy capable of winning without

unnecessary bloodshed. And, most important, our armed forces were sustained by the support of the American people. A large share of the credit for our victory belongs right here: From your ranks have come the Brigade, Division and Corps Commanders who led us to a swift, decisive victory many considered impossible.

I am grateful to scholars from this institution as well -- like Ambassador David Newton, International Affairs Advisor to the National War College, and specialists such as Doctors Bard O'Neill and Phebe Marr who provided insightful information for me.

Your mission here at the National Defense University was best defined by a distinguished graduate of this institution, President Eisenhower. He said: "Our liberties rest with our peoples, upon the scope and depth of their understanding of the Nation's spiritual, political, military and economic realities." Ike went on: "It is the high mission of the Industrial College of the Armed Forces to develop such understanding among our people and their military and civilian leaders."

The college Ike attended remains a cornerstone of your great university, and while your structure has changed over the years, your work continues to make a direct and lasting contribution to the preservation of peace. For here you craft the strategies that will help this nation respond to the global challenges of tomorrow.

In our new world, lasting peace requires cooperation from allies dedicated to the values of liberty. Allies such as: Colonel Ghassan Bashiramer of Saudi Arabia, Lt. Colonel Hee Wook Yoon of Korea, and Colonel Antonio Bruno of Argentina to name a few of the International Fellows being trained right here. Cooperation can make a fragile peace strong // and a temporary peace permanent. And we are committed to a lasting, prosperous peace.

As we enter the 1990's, the United States will reshape its military to meet a changing international environment, one that potentially may be safer; but one that surely will have its share of uncertainties and dangers. We need a smaller, more agile, more flexible active force -- one ready to meet likely contingencies worldwide. The events in the Persian Gulf, Eastern Europe, and in the Soviet Union have changed our strategic defense requirements. But we should not let the many encouraging changes -- political or military -- lull us into complacency. Military challenges to democracy persist in every hemisphere. America must always be prepared to defend our hard-won freedoms and safeguard our national security.

Lasting peace stems from strength -- moral and intellectual, economic and military. In the words of General MacArthur: "Wars may be fought with weapons, but they are won by men. It is the spirit of the men who follow and of the man who leads that gains the victory." That spirit guides the dedicated men and women of the National Defense University. Through all of the radical

changes we have witnessed in recent past, as well as the growing international interdependence, the world needs American leadership. Clearly, today's decisions will determine whether we as a nation are prepared for tomorrow. That challenge and the mandate for leadership will fall on your shoulders.

Barbara and I congratulate each of you on your professional achievements and your personal commitment to the defense of this great Nation. Thank you, and may God bless you and the United States of America.

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WASHINGTON

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changes we have witnessed in recent past, as well as the growing international interdependence, the world needs American leadership. Clearly, today's decisions will determine whether we as a nation are prepared for tomorrow. That challenge and the mandate for leadership will fall on your shoulders.

Barbara and I congratulate each of you on your professional achievements and your personal commitment to the defense of this great Nation. Thank you, and may God bless you and the United States of America.

#

WHITE HOUSE STAFFING MEMORANDUM

DATE: 9/24/91 ACTION/CONCURRENCE/COMMENT DUE BY: WED. 9/25/91 4:00 pm

PRESIDENTIAL REMARKS: MARSHALL HALL DEDICATION

SUBJECT: FORT MCNAIR, FRIDAY, SEPT. 27

	ACTION	FYI		ACTION	FYI
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	HORNER	<input type="checkbox"/>	<input type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input type="checkbox"/>	MCCLURE	<input checked="" type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PETERSMEYER	<input type="checkbox"/>	<input type="checkbox"/>
DARMAN <i>N/C</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PORTER	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BRADY	<input type="checkbox"/>	<input checked="" type="checkbox"/>	ROGICH	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BROMLEY	<input type="checkbox"/>	<input type="checkbox"/>	SMITH	<input checked="" type="checkbox"/>	<input type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	TREFRY <i>N/C</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
DEMAREST <i>p/c</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SNOW	<input type="checkbox"/>	<input checked="" type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
GRAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HOLIDAY <i>N/C</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

Please forward your comments directly to Tony Snow, Rm. 122, x2930, no later than 4:00 p.m., WEDNESDAY, SEPTEMBER 25, with a copy to this office. Thank you.

RESPONSE:

- MASTER -

PHILLIP D. BRADY
Assistant to the President
and Staff Secretary
Ext. 2702

Martin\Bunton
Sept. 24, 1991
FTRMCN.TS
Draft One

01 SEP 24 P5: 38

PRESIDENTIAL REMARKS: MARSHALL HALL DEDICATION
FORT MCNAIR
FRIDAY, SEPT. 27, 1991
1:30 P.M.

Vice Admiral and Mrs. Jack Baldwin, members of the Marshall family. [MORE ACKNOWLEDGEMENTS TO COME.]

[jogging joke, or softball joke]

Golf joke (counsel) see T.

Barbara and I are pleased to join you on such a great afternoon to dedicate this building -- Marshall Hall. I can think of few people more deserving of this honor than General George Marshall. He has been described as "A citizen of the world . . . a soldier, orator, author, and statesman." In keeping with this marvelous list of talents, he had a thrilling vision of the future. You can find it inscribed in this portico, "We are now concerned with the peace of the entire world. And the peace will be maintained by the strong."

(McClure) inspiring yes

The world learned that lesson once again during Operation Desert Storm. Our forces demonstrated the power and promise of a military that has been trained to carry out its mission, and leadership that can devise a strategy capable of winning without unnecessary bloodshed.

yes And, most important, our armed forces men + women were sustained

victory belongs right here: ~~Your scholars and graduates helped our forces achieve a swift, decisive victory many would have considered impossible.~~

yes the Brigade, Division and Corps Commanders who led us to... (use) of the American people. (use) (Rogich) yes

grateful

I am ~~personally~~ indebted to scholars from this Institution as well - like Ambassador David Newton, International Affairs Advisor to the National War College, and specialists² such as Doctors Bard O'Neill and Phebe Marr.

yes

During the Gulf War, I felt as if you were by my side. I was briefed by Ambassador David Newton, International Affairs Advisor to the National War College, and read studies and research provided by such specialists as Dr. Brad O'Neill and Dr. Phebe Marr.

who provided insightful briefings + information

mentioned below considers me. (NSC)

Your mission here at the National Defense University was best defined by a distinguished graduate of this institution, President Eisenhower. He said: "Our liberties rest with our peoples, upon the scope and depth of their understanding of the Nation's spiritual, political, military and economic realities."

Armed Forces (Colonel)

Ike went on: "It is the high mission of the Industrial College of the Armed Forces to develop such understanding among our people and their military and civilian leaders."

The College Ike attended remains a cornerstone of your great university, and... (Colonel)

While your name has changed over the years, your work continues to make a direct and lasting contribution to the preservation of peace.

yes your structure (Colonel)

In our new world, lasting peace requires cooperation from allies dedicated to the values of liberty. Allies such as: Colonel Ghassan Bashiramer of Saudi Arabia, Lt. Colonel Hee Wook Yoon of Korea, and Colonel Antonio Bruno of Argentina to name a few of the international fellows being trained right here.

For here are grown the strategists who will help this nation respond to the global challenges of tomorrow. (NSC)

Cooperation can make a fragile peace strong and a temporary peace permanent. And we seek a lasting, prosperous peace.

People (Regich) NO - proper name is Int'l Fellows

are committed to (Regich) yes

As we enter the 1990's, the United States will reshape its military to meet a changing international environment, one that may be potentially safer; but one that will surely have its share

yes

yes

of uncertainties and dangers. We need a smaller, more agile, more flexible active force -- one ready to meet likely contingencies. ^{Worldwide (NSC) yes} The events of in the Persian Gulf, Eastern Europe, and in the Soviet Union have changed our strategic defense requirements. But we should not let the many encouraging changes -- political or military -- lull us into complacency. Military challenges to democracy persist in every hemisphere. America must always be prepared to defend our hard-won freedoms and safeguard our national security.

Lasting peace stems from strength -- moral and intellectual, economic and military. In the words of General MacArthur: "Wars may be fought with weapons, but they are won by men. It is the spirit of the men who follow and of the man who leads that gains the victory." That spirit guides the dedicated men and women of the National Defense University.

Barbara and I congratulate each of you on your professional achievements and your personal commitment to the defense of this great Nation. Thank you, and may God bless you. ^{(and the US of A) yes Reich}

#

^{US} Through all of the radical changes we have witnessed in recent past, as well as the growing international interdependence, there is an enduring requirement for American leadership. Clearly, today's decisions will determine whether we as a nation are prepared for tomorrow. That challenge + the mandate for leadership will fall on your shoulders. (NSC)

THE WHITE HOUSE
WASHINGTON

Tony —

A gratuitous suggestion ...
Golf might be a good
sport for a joke, also. The
Parade field at Fort McNair,
which Marshall Hall and just
about everything else fronts on,
is now a 9-hole golf
course.

Paul Beach

THE WHITE HOUSE
WASHINGTON

September 25, 1991

91 SEP 25 P12:06 ✓

MEMORANDUM FOR TONY SNOW
OFFICE OF SPEECHWRITING
FROM: *Chester Paul Beach, Jr.*
CHESTER PAUL BEACH, JR.
ASSOCIATE COUNSEL TO THE PRESIDENT
SUBJECT: Presidential Remarks - Marshall Hall Dedication

We have reviewed these proposed remarks, and have no legal objection.

Page 2 of the draft suggests that the Industrial College of the Armed Forces was, at some point, simply renamed the National Defense University. That is not correct. The Industrial College of the Armed Forces is -- along with the National War College, the Armed Forces Staff College and the Information Resources Management College -- a component of the University. I marked some suggested language on the draft.

cc:
Phil Brady

WHITE HOUSE STAFFING MEMORANDUM

DATE: 9/24/91 ACTION/CONCURRENCE/COMMENT DUE BY: WED. 9/25/91 4:00 pm

PRESIDENTIAL REMARKS: MARSHALL HALL DEDICATION

FORT MCNAIR, FRIDAY, SEPT. 27

SUBJECT: _____

	ACTION	FYI		ACTION	FYI
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	HORNER	<input type="checkbox"/>	<input type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input type="checkbox"/>	MCCLURE	<input checked="" type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PETERSMEYER	<input type="checkbox"/>	<input type="checkbox"/>
DARMAN	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PORTER	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BRADY	<input type="checkbox"/>	<input checked="" type="checkbox"/>	ROGICH	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BROMLEY	<input type="checkbox"/>	<input type="checkbox"/>	SMITH	<input checked="" type="checkbox"/>	<input type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	TREFRY	<input checked="" type="checkbox"/>	<input type="checkbox"/>
DEMAREST	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SNOW	<input type="checkbox"/>	<input checked="" type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
GRAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HOLIDAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

Please forward your comments directly to Tony Snow, Rm. 122, x2930, no later than 4:00 p.m., WEDNESDAY, SEPTEMBER 25, with a copy to this office. Thank you.

RESPONSE:

PHILLIP D. BRADY
Assistant to the President
and Staff Secretary
Ext. 2702

Martin\Bunton
Sept. 24, 1991
FTRMCN.TS
Draft One

01 SEP 24 P5:38

PRESIDENTIAL REMARKS: MARSHALL HALL DEDICATION
FORT MCNAIR
FRIDAY, SEPT. 27, 1991
1:30 P.M.

Vice Admiral and Mrs. Jack Baldwin, members of the Marshall family. [MORE ACKNOWLEDGEMENTS TO COME.]

[jogging joke, or softball joke]

Barbara and I are pleased to join you on such a great afternoon to dedicate this building -- Marshall Hall. I can think of few people more deserving of this honor than General George Marshall. He has been described as "A citizen of the world . . . a soldier, orator, author, and statesman." In keeping with this marvelous list of talents, he had a thrilling vision of the future. You can find it inscribed in this portico, "We are now concerned with the peace of the entire world. And the peace will be maintained by the strong."

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Your mission here at the National Defense University was best defined by a distinguished graduate of ~~this institution~~, ^{THE INDUSTRIAL COLLEGE OF THE ARMED FORCES} President Eisenhower. He said: "Our liberties rest with our peoples, upon the scope and depth of their understanding of the Nation's spiritual, political, military and economic realities." Ike went on: "It is the high mission of the Industrial College of the Armed Forces to develop such understanding among our people and their military and civilian leaders." ^{THE COLLEGE IKE ATTENDED REMAINS A CORNERSTONE OF YOUR GREAT UNIVERSITY, AND}

While your ~~name~~ ^{STRUCTURE} has changed over the years, your work continues to make a direct and lasting contribution to the preservation of peace.

In our new world, lasting peace requires cooperation from allies dedicated to the values of liberty. Allies such as: Colonel Ghassan Bashiramer of Saudi Arabia, Lt. Colonel Hee Wook Yoon of Korea, and Colonel Antonio Bruno of Argentina to name a few of the international fellows being trained right here. Cooperation can make a fragile peace strong, and a temporary peace permanent. And we seek a lasting, prosperous peace.

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WASHINGTON

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cc:

Phil Brady

THE WHITE HOUSE

WASHINGTON

September 25, 1991

91 SEP 26 A10:23

MEMORANDUM FOR TONY SNOW

FROM: ROGER B. PORTER *RBP*

SUBJECT: Presidential Remarks: Marshall Hall Dedication

We have reviewed the attached draft and have no suggested changes from a policy standpoint. We approve of the draft remarks in their current form.

cc: Phillip D. Brady

WHITE HOUSE STAFFING MEMORANDUM

DATE: 9/24/91 ACTION/CONCURRENCE/COMMENT DUE BY: WED. 9/25/91 4:00 pm

PRESIDENTIAL REMARKS: MARSHALL HALL DEDICATION

SUBJECT: FORT MCNAIR, FRIDAY, SEPT. 27

	ACTION	FYI		ACTION	FYI
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	HORNER	<input type="checkbox"/>	<input type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input type="checkbox"/>	MCCLURE	<input checked="" type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PETERSMEYER	<input type="checkbox"/>	<input type="checkbox"/>
DARMAN	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PORTER	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BRADY	<input type="checkbox"/>	<input checked="" type="checkbox"/>	ROGICH	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BROMLEY	<input type="checkbox"/>	<input type="checkbox"/>	SMITH	<input checked="" type="checkbox"/>	<input type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	TREFRY	<input checked="" type="checkbox"/>	<input type="checkbox"/>
DEMAREST	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SNOW	<input type="checkbox"/>	<input checked="" type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
GRAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HOLIDAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

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PHILLIP D. BRADY
Assistant to the President
and Staff Secretary
Ext. 2702

Martin\Bunton
Sept. 24, 1991
FTRMCN.TS
Draft One

31 SEP 24 P5:38

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#

WHITE HOUSE STAFFING MEMORANDUM

91 SEP 25 P3:53

DATE: 9/24/91 ACTION/CONCURRENCE/COMMENT DUE BY: WED. 9/25/91 4:00 pm

PRESIDENTIAL REMARKS: MARSHALL HALL DEDICATION

SUBJECT: FORT MCNAIR, FRIDAY, SEPT. 27

	ACTION	FYI		ACTION	FYI
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	HORNER	<input type="checkbox"/>	<input type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input type="checkbox"/>	MCCLURE	<input checked="" type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PETERSMEYER	<input type="checkbox"/>	<input type="checkbox"/>
DARMAN	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PORTER	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BRADY	<input type="checkbox"/>	<input checked="" type="checkbox"/>	ROGICH	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BROMLEY	<input type="checkbox"/>	<input type="checkbox"/>	SMITH	<input checked="" type="checkbox"/>	<input type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	TREFRY	<input checked="" type="checkbox"/>	<input type="checkbox"/>
DEMAREST	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SNOW	<input type="checkbox"/>	<input checked="" type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
GRAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
HOLIDAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

Please forward your comments directly to Tony Snow, Rm. 122, x2930, no later than 4:00 p.m., WEDNESDAY, SEPTEMBER 25, with a copy to this office. Thank you.

RESPONSE:

OK BT SR SR

PHILLIP D. BRADY
 Assistant to the President
 and Staff Secretary
 Ext. 2702

Martin\Bunton
Sept. 24, 1991
FTRMCN.TS
Draft One

31 SEP 24 P5:38

PRESIDENTIAL REMARKS: MARSHALL HALL DEDICATION
FORT MCNAIR
FRIDAY, SEPT. 27, 1991
1:30 P.M.

Vice Admiral and Mrs. Jack Baldwin, members of the Marshall family. [MORE ACKNOWLEDGEMENTS TO COME.]

[jogging joke, or softball joke] - *good joke*

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#

McClures

Martin\Bunton
Sept. 24, 1991
FTRMCN.TS
Draft One

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FORT MCNAIR
FRIDAY, SEPT. 27, 1991
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31 SEP 25 1991

WHITE HOUSE STAFFING MEMORANDUM

DATE: 9/24/91 ACTION/CONCURRENCE/COMMENT DUE BY: WED. 9/25/91 4:00 pm

PRESIDENTIAL REMARKS: MARSHALL HALL DEDICATION

SUBJECT: FORT MCNAIR, FRIDAY, SEPT. 27

	ACTION	FYI		ACTION	FYI
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	HORNER	<input type="checkbox"/>	<input type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input type="checkbox"/>	MCCLURE	<input checked="" type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PETERSMEYER	<input type="checkbox"/>	<input type="checkbox"/>
DARMAN	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PORTER	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BRADY	<input type="checkbox"/>	<input checked="" type="checkbox"/>	ROGICH	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BROMLEY	<input type="checkbox"/>	<input type="checkbox"/>	SMITH	<input checked="" type="checkbox"/>	<input type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	TREFRY	<input checked="" type="checkbox"/>	<input type="checkbox"/>
DEMAREST	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SNOW	<input type="checkbox"/>	<input checked="" type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
GRAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
HOLIDAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>

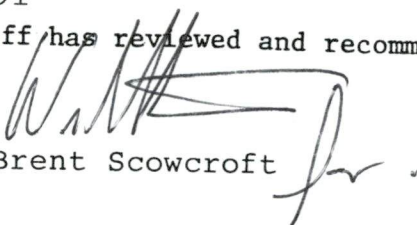
REMARKS:

Please forward your comments directly to Tony Snow, Rm. 122, x2930, no later than 4:00 p.m., WEDNESDAY, SEPTEMBER 25, with a copy to this office. Thank you.

RESPONSE:

September 25, 1991

The National Security Council staff has reviewed and recommends the attached changes.


Brent Scowcroft

PHILLIP D. BRADY
Assistant to the President
and Staff Secretary
Ext. 2702

September 25, 1991

MEMORANDUM FOR TONY SNOW

FROM: JEFF JONES

SUBJECT: Presidential Remarks: Marshall Hall Dedication,
Fort McNair, Friday, September 27

Tony:

Remarks by page.

Page 1 3rd paragraph last sentence.

After "...bloodshed." insert "And, most important, our armed forces men and women were sustained by the support of the American people."

Change last sentence to read:

"A large share of the credit for our victory belongs right here: from your ranks have come the Brigade, Division and Corps Commanders who led us to a swift, decisive victory many would have considered impossible."

Page 2 1st paragraph. Change to read:

"I am personally indebted to scholars from this institution as well - like Ambassador David Newton, International Affairs Advisor to the National War College, and specialists such as Doctors Bard O'Neill and Phebe Marr who provided insightful briefings and information to me."

Page 2 3rd paragraph. Add:

"For here are grown the strategists who will help this nation respond to the global challenges of tomorrow."

Page 2 5th paragraph, line 3

Change last sentence to read:

"one that potentially may be safer; but one that surely will have its share."

Page 3 5th paragraph, line 3.

After "contingencies," add "worldwide."

Page 3 2nd paragraph. Add:

"Through all of the radical changes we have witnessed in the recent past, as well as the growing international interdependence, there is an enduring requirement for American leadership. Clearly, today's decisions will determine whether we as a nation are prepared for tomorrow. That challenge and the mandate for leadership will fall on your shoulders."

Concurrence by:  Nicholas Rostow

Martin\Bunton
Sept. 24, 1991
FTRMCN.TS
Draft One

31 SEP 24 P5:38

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FORT MCNAIR
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and, most important, ~~that~~ our armed forces men and women were sustained by the support of the American people.

large committee who led us to victory
our impressive success
that

I am personally indebted to scholars from this institution as
~~scholar from this~~ well - ~~fast~~
~~This included~~

2

~~During the Gulf War, I felt as if you were by my side. I~~
~~was briefed by Ambassador David Newton, International Affairs~~
~~Advisor to the National War College, and read studies and~~
~~research provided by such~~ ^{and} ~~specialists as Dr. Brad O'Neill and Dr.~~
Phebe Marr ~~who~~ ^{provided insightful briefings} ~~and~~ ^{informative} ~~to me.~~

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best defined by a distinguished graduate of this institution,
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peoples, upon the scope and depth of their understanding of the
Nation's spiritual, political, military and economic realities."
Ike went on: "It is the high mission of the Industrial College of
the Armed Forces to develop such understanding among our people
and their military and civilian leaders."

While your name has changed over the years, your work
continues to make a direct and lasting contribution to the
preservation of peace. For here are "grown" the strategists ^{who} ~~will~~
^{help this nation} ~~help~~ ^{respond to the global challenges of tomorrow.}

In our new world, lasting peace requires cooperation from
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Yoon of Korea, and Colonel Antonio Bruno of Argentina to name a
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Cooperation can make a fragile peace strong, and a temporary
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As we ^{approach the 21st century} ~~enter the 1990's~~, the United States will reshape its
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~~For despite the~~

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91 SEP 25 12:03

WHITE HOUSE STAFFING MEMORANDUM

DATE: 9/24/91 ACTION/CONCURRENCE/COMMENT DUE BY: WED. 9/25/91 4:00 pm

PRESIDENTIAL REMARKS: MARSHALL HALL DEDICATION

SUBJECT: FORT MCNAIR, FRIDAY, SEPT. 27

	ACTION	FYI		ACTION	FYI
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	HORNER	<input type="checkbox"/>	<input type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input type="checkbox"/>	MCCLURE	<input checked="" type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PETERSMEYER	<input type="checkbox"/>	<input type="checkbox"/>
DARMAN	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PORTER	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BRADY	<input type="checkbox"/>	<input checked="" type="checkbox"/>	ROGICH	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BROMLEY	<input type="checkbox"/>	<input type="checkbox"/>	SMITH	<input checked="" type="checkbox"/>	<input type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	TREFRY	<input checked="" type="checkbox"/>	<input type="checkbox"/>
DEMAREST	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SNOW	<input type="checkbox"/>	<input checked="" type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
GRAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
HOLIDAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

Please forward your comments directly to Tony Snow, Rm. 122, x2930, no later than 4:00 p.m., WEDNESDAY, SEPTEMBER 25, with a copy to this office. Thank you.

RESPONSE:

Handwritten initials/signature

PHILLIP D. BRADY
 Assistant to the President
 and Staff Secretary
 Ext. 2702

Martin\Bunton
Sept. 24, 1991
FTRMCN.TS
Draft One

21 SEP 24 P5:38

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FORT MCNAIR
FRIDAY, SEPT. 27, 1991
1:30 P.M.

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WHITE HOUSE STAFFING MEMORANDUM
 91 SEP 25 15:09

DATE: 9/24/91 ACTION/CONCURRENCE/COMMENT DUE BY: WED. 9/25/91 4:00 pm

PRESIDENTIAL REMARKS: MARSHALL HALL DEDICATION

SUBJECT: FORT MCNAIR, FRIDAY, SEPT. 27

	ACTION	FYI		ACTION	FYI
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	HORNER	<input type="checkbox"/>	<input type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input type="checkbox"/>	MCCLURE	<input checked="" type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PETERSMEYER	<input type="checkbox"/>	<input type="checkbox"/>
DARMAN	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PORTER	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BRADY	<input type="checkbox"/>	<input checked="" type="checkbox"/>	ROGICH	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BROMLEY	<input type="checkbox"/>	<input type="checkbox"/>	SMITH	<input checked="" type="checkbox"/>	<input type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	TREFRY	<input checked="" type="checkbox"/>	<input type="checkbox"/>
DEMAREST	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SNOW	<input type="checkbox"/>	<input checked="" type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
GRAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
HOLIDAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

Please forward your comments directly to Tony Snow, Rm. 122, x2930, no later than 4:00 p.m., WEDNESDAY, SEPTEMBER 25, with a copy to this office. Thank you.

RESPONSE: *No comment*

PHILLIP D. BRADY
 Assistant to the President
 and Staff Secretary
 Ext. 2702

Martin\Bunton
Sept. 24, 1991
FTRMCN.TS
Draft One

01 SEP 24 P5:38

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FORT MCNAIR
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As we enter the 1990's, the United States will reshape its military to meet a changing international environment, one that may be potentially safer; but one that will surely have its share

of uncertainties and dangers. We need a smaller, more agile, more flexible active force -- one ready to meet likely contingencies. The events of in the Persian Gulf, Eastern Europe, and in the Soviet Union have changed our strategic defense requirements. But we should not let the many encouraging changes -- political or military -- lull us into complacency. Military challenges to democracy persist in every hemisphere. America must always be prepared to defend our hard-won freedoms and safeguard our national security.

Lasting peace stems from strength -- moral and intellectual, economic and military. In the words of General MacArthur: "Wars may be fought with weapons, but they are won by men. It is the spirit of the men who follow and of the man who leads that gains the victory." That spirit guides the dedicated men and women of the National Defense University.

Barbara and I congratulate each of you on your professional achievements and your personal commitment to the defense of this great Nation. Thank you, and may God bless you.

#

WHITE HOUSE STAFFING MEMORANDUM

DATE: 9/24/91 ACTION/CONCURRENCE/COMMENT DUE BY: WED. 9/25/91 4:00 pm

PRESIDENTIAL REMARKS: MARSHALL HALL DEDICATION

SUBJECT: FORT MCNAIR, FRIDAY, SEPT. 27

	ACTION	FYI		ACTION	FYI
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	HORNER	<input type="checkbox"/>	<input type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input type="checkbox"/>	MCCLURE	<input checked="" type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PETERSMEYER	<input type="checkbox"/>	<input type="checkbox"/>
DARMAN	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PORTER	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BRADY	<input type="checkbox"/>	<input checked="" type="checkbox"/>	ROGICH	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BROMLEY	<input type="checkbox"/>	<input type="checkbox"/>	SMITH	<input checked="" type="checkbox"/>	<input type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	TREFRY	<input checked="" type="checkbox"/>	<input type="checkbox"/>
DEMAREST	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SNOW	<input type="checkbox"/>	<input checked="" type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
GRAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HOLIDAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

Please forward your comments directly to Tony Snow, Rm. 122, x2930, no later than 4:00 p.m., WEDNESDAY, SEPTEMBER 25, with a copy to this office. Thank you.

RESPONSE:

No comment. Thanks.

PK
Paul Korfonta
09/25/91

PHILLIP D. BRADY
Assistant to the President
and Staff Secretary
Ext. 2702

MARSHALL HALL DEDICATION \ FORT MCNAIR
FRIDAY, SEPT. 27, 1991 \ 1:30 P.M.

GENERAL SCOWCROFT. VICE ADMIRAL AND MRS. [JACK AND
LESLIE] BALDWIN. JOHN SHANNON, UNDERSECRETARY OF THE
ARMY. DAN HOWARD, UNDERSECRETARY OF THE NAVY. DON
RICE, SECRETARY OF THE AIR FORCE. GENERAL [COLIN]
POWELL, CHAIRMAN OF THE JOINT CHIEFS OF STAFF. GENERAL
[TONY] McPEAK, CHIEF OF STAFF U.S. AIR FORCE. GENERAL
[DENNY] REIMER, VICE CHIEF OF STAFF U.S. ARMY.

- 2 -

COL. [SELWYN OR SEL] GELLER. CHAPLAIN, THANK YOU FOR
THAT MOVING INVOCATION. AND MOST IMPORTANTLY, BARBARA
AND I ARE VERY PLEASED THAT MRS. [MOLLY] WINN, GENERAL
MARSHALL'S STEP-DAUGHTER, COULD BE HERE FOR THIS
SPECIAL EVENT. LADIES AND GENTLEMEN.

((IF MY MIND SEEMS TO WANDER DURING THESE REMARKS,
IT'S BECAUSE THE PARADE FIELD IS DISTRACTING ME. A
QUICK GAME OF GOLF DOESN'T SOUND HALF BAD RIGHT NOW.

- 3 -

PERHAPS THE ARCHITECTS WHO DID SUCH A MARVELOUS JOB ON THIS BUILDING, COULD HELP ME CONSTRUCT A NEW SWING.))

BARBARA AND I ARE PLEASED TO JOIN YOU ON SUCH A GREAT AFTERNOON TO DEDICATE THIS BUILDING -- MARSHALL HALL. I CAN THINK OF FEW PEOPLE MORE DESERVING OF THIS HONOR THAN GENERAL GEORGE MARSHALL. HE HAS BEEN DESCRIBED AS "A CITIZEN OF THE WORLD . . . A SOLDIER, ORATOR, AUTHOR, AND STATESMAN."

- 4 -

IN KEEPING WITH THIS MARVELOUS LIST OF TALENTS, HE HAD AN INSPIRING VISION OF THE FUTURE. HE UNDERSTOOD THE IMPERATIVE OF STANDING FIRM AGAINST AGGRESSION.

THE WORLD LEARNED THAT LESSON ONCE AGAIN DURING OPERATION DESERT STORM. OUR FORCES DEMONSTRATED THE POWER AND PROMISE OF A MILITARY THAT HAS BEEN TRAINED TO CARRY OUT ITS MISSION, AND LEADERSHIP THAT CAN DEVISE A STRATEGY CAPABLE OF WINNING WITHOUT UNNECESSARY BLOODSHED.

- 5 -

AND, MOST IMPORTANT, OUR ARMED FORCES WERE SUSTAINED BY THE SUPPORT OF THE AMERICAN PEOPLE. A LARGE SHARE OF THE CREDIT FOR OUR VICTORY BELONGS RIGHT HERE: FROM YOUR RANKS HAVE COME THE BRIGADE, DIVISION AND CORPS COMMANDERS WHO LED US TO A SWIFT, DECISIVE VICTORY MANY CONSIDERED IMPOSSIBLE.

- 6 -

I AM GRATEFUL TO SCHOLARS FROM THIS INSTITUTION AS WELL -- LIKE AMBASSADOR DAVID NEWTON, INTERNATIONAL AFFAIRS ADVISOR TO THE NATIONAL WAR COLLEGE, AND SPECIALISTS SUCH AS DOCTORS BARD O'NEILL AND PHEBE MARR WHO PROVIDED INSIGHTFUL INFORMATION FOR ME.

YOUR MISSION HERE AT THE NATIONAL DEFENSE UNIVERSITY WAS BEST DEFINED BY A DISTINGUISHED GRADUATE OF THIS INSTITUTION, PRESIDENT EISENHOWER.

- 7 -

HE SAID: "OUR LIBERTIES REST WITH OUR PEOPLES, UPON THE SCOPE AND DEPTH OF THEIR UNDERSTANDING OF THE NATION'S SPIRITUAL, POLITICAL, MILITARY AND ECONOMIC REALITIES." IKE WENT ON: "IT IS THE HIGH MISSION OF THE INDUSTRIAL COLLEGE OF THE ARMED FORCES TO DEVELOP SUCH UNDERSTANDING AMONG OUR PEOPLE AND THEIR MILITARY AND CIVILIAN LEADERS."

- 8 -

THE COLLEGE IKE ATTENDED REMAINS A CORNERSTONE OF YOUR GREAT UNIVERSITY, AND WHILE YOUR STRUCTURE HAS CHANGED OVER THE YEARS, YOUR WORK CONTINUES TO MAKE A DIRECT AND LASTING CONTRIBUTION TO THE PRESERVATION OF PEACE. FOR HERE YOU CRAFT THE STRATEGIES THAT WILL HELP THIS NATION RESPOND TO THE GLOBAL CHALLENGES OF TOMORROW.

- 9 -

IN OUR NEW WORLD, LASTING PEACE REQUIRES COOPERATION FROM ALLIES DEDICATED TO THE VALUES OF LIBERTY. ALLIES SUCH AS: COLONEL GHASSAN BASHIRAMER [GAS-SHON BAA-SHEAR] OF SAUDI ARABIA, COLONEL HEE WOOK YOON [HEE WOOK YUNE] OF KOREA, AND COMMODORE ANTONIO BRUNO OF ARGENTINA TO NAME A FEW OF THE INTERNATIONAL FELLOWS BEING TRAINED RIGHT HERE.

- 10 -

COOPERATION CAN MAKE A FRAGILE PEACE STRONG // AND A TEMPORARY PEACE PERMANENT. AND WE ARE COMMITTED TO A LASTING, PROSPEROUS PEACE.

AS WE ENTER THE 1990'S, THE UNITED STATES WILL RESHAPE ITS MILITARY TO MEET A CHANGING INTERNATIONAL ENVIRONMENT, ONE THAT POTENTIALLY MAY BE SAFER; BUT ONE THAT SURELY WILL HAVE ITS SHARE OF UNCERTAINTIES AND DANGERS.

- 11 -

WE NEED A SMALLER, MORE AGILE, MORE FLEXIBLE ACTIVE FORCE -- ONE READY TO MEET LIKELY CONTINGENCIES WORLDWIDE. THE EVENTS IN THE PERSIAN GULF, EASTERN EUROPE, AND IN THE SOVIET UNION HAVE CHANGED OUR STRATEGIC DEFENSE REQUIREMENTS. STILL, MILITARY CHALLENGES TO DEMOCRACY PERSIST IN EVERY HEMISPHERE. AMERICA MUST ALWAYS BE PREPARED TO DEFEND OUR HARD-WON FREEDOMS AND SAFEGUARD OUR NATIONAL SECURITY.

- 12 -

BUT THE NEW WORLD WE'VE ENTERED MEANS CHANGES IN OUR NATIONAL SECURITY STRATEGY.

TONIGHT, IN A MAJOR ADDRESS FROM THE OVAL OFFICE, I WILL DISCUSS WHAT THIS MEANS FOR OUR NUCLEAR WEAPONS PROGRAMS. IN SEIZING THE HISTORIC OPPORTUNITY BEFORE US, WE WILL ADVANCE THE CAUSE OF WORLD PEACE -- AND INTERNATIONAL SECURITY.

- 13 -

WE DRAW OUR STRENGTH AS A NATION -- MORAL AND INTELLECTUAL, ECONOMIC AND MILITARY -- FROM THE VALUES OF FREEDOM, DEMOCRACY AND JUSTICE. BUT ANY NATION IS ONLY THE SUM OF THE MEN AND WOMEN WHO BELIEVE IN IT. IN THE WORDS OF GENERAL MACARTHUR: "WARS MAY BE FOUGHT WITH WEAPONS, BUT THEY ARE WON BY MEN. IT IS THE SPIRIT OF THE MEN WHO FOLLOW AND OF THE MAN WHO LEADS THAT GAINS THE VICTORY."

- 14 -

THAT SPIRIT GUIDES THE DEDICATED MEN AND WOMEN OF THE NATIONAL DEFENSE UNIVERSITY. THROUGH ALL OF THE RADICAL CHANGES WE HAVE WITNESSED IN THE RECENT PAST, AS WELL AS THE GROWING INTERNATIONAL INTERDEPENDENCE, THE WORLD NEEDS AMERICAN LEADERSHIP. CLEARLY, TODAY'S DECISIONS WILL DETERMINE WHETHER WE AS A NATION ARE PREPARED FOR TOMORROW. THAT CHALLENGE AND THE MANDATE FOR LEADERSHIP WILL FALL ON YOUR SHOULDERS.

- 15 -

BARBARA AND I CONGRATULATE EACH OF YOU ON YOUR
PROFESSIONAL ACHIEVEMENTS AND YOUR PERSONAL COMMITMENT
TO THE DEFENSE OF THIS GREAT NATION. THANK YOU, AND
MAY GOD BLESS YOU AND THE UNITED STATES OF AMERICA.

#

Martin\Bunton
Sept. 25, 1991
FTRMCN.TS
Draft Two

PRESIDENTIAL REMARKS: MARSHALL HALL DEDICATION
FORT MCNAIR
FRIDAY, SEPT. 27, 1991
1:30 P.M.

Vice Admiral and Mrs. Jack Baldwin, members of the Marshall family. [MORE ACKNOWLEDGEMENTS TO COME.]

[[If my mind seems to wander during these remarks, it's because the parade field is distracting me. A quick game of golf doesn't sound half bad right now. Perhaps the architects who did such a marvelous job on this building, could help me construct a new swing.]]

Barbara and I are pleased to join you on such a great afternoon to dedicate this building -- Marshall Hall. I can think of few people more deserving of this honor than General George Marshall. He has been described as "A citizen of the world . . . a soldier, orator, author, and statesman." In keeping with this marvelous list of talents, he had an inspiring vision of the future. ~~You can find it inscribed in this portico,~~
~~"We are now concerned with the peace of the entire world. And~~
~~the peace will be maintained by the strong."~~

He understood the imperative of standing firm against aggression

The world learned that lesson once again during Operation Desert Storm. Our forces demonstrated the power and promise of a military that has been trained to carry out its mission, and leadership that can devise a strategy capable of winning without

unnecessary bloodshed. And, most important, our armed forces were sustained by the support of the American people. A large share of the credit for our victory belongs right here: From your ranks have come the Brigade, Division and Corps Commanders who led us to a swift, decisive victory many considered impossible.

I am grateful to scholars from this institution as well -- like Ambassador David Newton, International Affairs Advisor to the National War College, and specialists such as Doctors Bard O'Neill and Phebe Marr who provided insightful information for me.

Your mission here at the National Defense University was best defined by a distinguished graduate of this institution, President Eisenhower. He said: "Our liberties rest with our peoples, upon the scope and depth of their understanding of the Nation's spiritual, political, military and economic realities." Ike went on: "It is the high mission of the Industrial College of the Armed Forces to develop such understanding among our people and their military and civilian leaders."

The college Ike attended remains a cornerstone of your great university, and while your structure has changed over the years, your work continues to make a direct and lasting contribution to the preservation of peace. For here you craft the strategies that will help this nation respond to the global challenges of tomorrow.

In our new world, lasting peace requires cooperation from allies dedicated to the values of liberty. Allies such as: Colonel Ghassan Bashiramer of Saudi Arabia, Lt. Colonel Hee Wook Yoon of Korea, and Colonel Antonio Bruno of Argentina to name a few of the International Fellows being trained right here. Cooperation can make a fragile peace strong // and a temporary peace permanent. And we are committed to a lasting, prosperous peace.

As we enter the 1990's, the United States will reshape its military to meet a changing international environment, one that potentially may be safer; but one that surely will have its share of uncertainties and dangers. We need a smaller, more agile, more flexible active force -- one ready to meet likely contingencies worldwide. The events in the Persian Gulf, Eastern Europe, and in the Soviet Union have changed our strategic defense requirements. ~~But we should not let the many encouraging changes -- political or military -- lull us into complacency.~~

Stall
Military challenges to democracy persist in every hemisphere. America must always be prepared to defend our hard-won freedoms and safeguard our national security. But the new world we've entered means changes in our national security strategy.

Tonight, in a major address from the Oval Office, I will discuss what this means for our nuclear weapons programs. In *seizing the historic opportunity before us, &* ~~acting now~~, we will advance the cause of world peace -- and international security.

But ~~the~~ ^{any} nation
is only the sum
of the men and
women who
believe in it.

We draw our ⁴ ~~strength~~ ^{as a nation.}

~~Lasting peace stems from strength -- moral and intellectual,~~
~~economic and military,~~ ^{from the values of freedom, democracy and justice.}
In the words of General MacArthur: "Wars
may be fought with weapons, but they are won by men. It is the
spirit of the men who follow and of the man who leads that gains
the victory." That spirit guides the dedicated men and women of
the National Defense University. Through all of the radical
changes we have witnessed in recent past, as well as the growing
international interdependence, the world needs American
leadership. Clearly, today's decisions will determine whether we
as a nation are prepared for tomorrow. That challenge and the
mandate for leadership will fall on your shoulders.

Barbara and I congratulate each of you on your professional
achievements and your personal commitment to the defense of this
great Nation. Thank you, and may God bless you and the United
States of America.

#

THE WHITE HOUSE
WASHINGTON

VISIT OF THE PRESIDENT AND MRS. BUSH
TO
WASHINGTON, D.C.

FRIDAY, SEPTEMBER 27, 1991

EVENT: Ceremony Briefing at Marshall Hall

DATE: Friday, September 27, 1991

TIME: 1:27 pm - 1:32 pm

LOCATION: Marshall Hall, Ft. McNair

PARTICIPANTS: 3

PRESS: Closed

SCENARIO: THE PRESIDENT and Mrs. Bush arrive Ft. McNair and are met by: Admiral and Mrs. Jack Baldwin (Leslie), President, National Defense University.

Following Greetings, THE PRESIDENT and Mrs. Bush proceed to Briefing Room. THE PRESIDENT and Mrs. Bush arrive Briefing Room and are met by: Mrs. Molly B. Winn, stepdaughter and closest living relative to General George C. Marshall; and Colonel Selwyn Geller (USAF), Chaplain, National Defense University. Following Greetings, THE PRESIDENT and Mrs. Bush begin participation in Ceremony Briefing, conducted by Major Pat McMahon (U.S. Army), Military District of Washington. (NOTE: At close of briefing, THE PRESIDENT and Mrs. Bush will be presented with a four-volume biography of General George C. Marshall by Admiral Baldwin.) THE PRESIDENT and Mrs. Bush conclude participation in Ceremony Briefing and, accompanied by Admiral and Mrs. Baldwin, depart Briefing Room and proceed to Off-Stage Announcement Area.

THE WHITE HOUSE
WASHINGTON

VISIT OF THE PRESIDENT AND MRS. BUSH
TO
WASHINGTON, D.C.

FRIDAY, SEPTEMBER 27, 1991

EVENT: Attend Dedication Ceremony of Marshall Hall

DATE: Friday, September 27, 1991

TIME: 1:37 pm - 1:55 pm

LOCATION: Marshall Hall (outside), Ft. McNair

PARTICIPANTS: 2,000 Invited Guests, War College Students and Faculty

PRESS: Open

SCENARIO: THE PRESIDENT and Mrs. Bush, accompanied by Admiral and Mrs. Jack Baldwin (Leslie), President, National Defense University, arrive Off-Stage Announcement Area and hold briefly. THE PRESIDENT and Mrs. Bush, accompanied by Admiral and Mrs. Baldwin, are announced onto Stage to Full Honors by the U.S. Marine Band, proceed to Seats on Stage (Enter Stage Left) and remain Standing. The National Anthem is played by the U.S. Marine Band followed by the Invocation by Colonel Selwyn Geller (USAF), Chaplain, National Defense University. THE PRESIDENT is introduced for Brief Remarks by Admiral Jack Baldwin. THE PRESIDENT gives Brief Remarks. THE PRESIDENT concludes Brief Remarks, and begins participation in Unveiling Portrait of General Marshall (Stage Right). THE PRESIDENT concludes participation in Unveiling Portrait, and, with Mrs. Bush, departs Stage (Exit Stage Left) and proceeds to Holding Room. THE PRESIDENT and Mrs. Bush arrive Holding Room and hold briefly. THE PRESIDENT and Mrs. Bush depart Holding Room and proceed to Motorcade. THE PRESIDENT and Mrs. Bush board Motorcade and depart Ft. McNair en route White House.

The backdrop for THE PRESIDENT's Brief Remarks will be the five U.S. Military Service Flags and the Marshall Hall building facade. The press platform will be located straight on at 75 feet.

The National Defense University's new Academic Operations Center, to be named for General of the Army George C. Marshall, will house the University command and support staff, the University library, the Information Resources Management college and the Institute for National Strategic Studies.

The National Defense University is the nation's premier center for professional military education. The University combines a global outlook, a focus on the future, and a joint-service approach to military issues. The National Defense University was established in 1976 by the Department of Defense.

THE WHITE HOUSE

WASHINGTON

SCHEDULE OF THE PRESIDENT AND MRS. BUSH

FOR

WASHINGTON, D.C.

FRIDAY, SEPTEMBER 27, 1991

EVENTS:

Ceremony Briefing at Marshall Hall
Attend Dedication Ceremony of Marshall Hall

DRESS:

Men - Business Suit
Women - Day Dress

CONTACT:

Office of Presidential Advance
Jay Parmer - 202/456-7565

Trip Coordinator
Peggy Hazelrigg - 202/456-7565

ADVANCE:

Chris Molineaux - LEAD
Robbie Aiken - PRESS
Mark Monroe - USSS
Bob Steele - WHCA
Jake Ross - MIL. AIDE

WEATHER:

Clear/Low 70's

SCHEDULE OF THE PRESIDENT AND MRS. BUSH

FOR

WASHINGTON, D.C.

FRIDAY, SEPTEMBER 27, 1991

1:20 pm

THE PRESIDENT and Mrs. Bush board Motorcade and depart White House en route Ft. McNair.

MOTORCADE ASSIGNMENTS:

Lead

Spare

B. Farish
Doctor

LIMO

THE PRESIDENT
Mrs. Bush

Follow Up

Control

Gov. Sununu
Gen. Scowcroft
Mil. Aide

Support

M. Fitzwater
B. Tron
Official Photographer
P. Swift
M. Lukens
Medic

Staff I
(Sedan)

Staff II
(Minivan)

All Remaining Staff

Press Van I

M. Busch

Press Van II

(Drive Time: 5 Minutes)

1:25 pm THE PRESIDENT and Mrs. Bush arrive Marshall Hall, Ft. McNair and proceed to Briefing Room.

Met by:

Admiral and Mrs. Jack Baldwin (Leslie)
President, National Defense University

EVENT: CEREMONY BRIEFING AT MARSHALL HALL

CLOSED PRESS

GIFT PRESENTATION

1:27 pm THE PRESIDENT and Mrs. Bush, accompanied by Admiral and Mrs. Baldwin, arrive Briefing Room and begin participation in Briefing.

Met by:

Mrs. Molly B. Winn
Stepdaughter to General George C. Marshall

Colonel Selwyn Geller (USAF)
Chaplain, National Defense University

NOTE: Ceremony Briefing will be conducted by Major Pat McMahon (U.S. Army), Military District of Washington.

At close of Briefing, THE PRESIDENT and Mrs. Bush will be presented with a four-volume biography of General George C. Marshall.

1:32 pm THE PRESIDENT and Mrs. Bush conclude participation in Ceremony Briefing and, accompanied by Admiral and Mrs. Baldwin, depart Briefing Room and proceed to Off-Stage Announcement Area.

1:35 pm THE PRESIDENT and Mrs. Bush, accompanied by Admiral and Mrs. Baldwin, arrive Off-Stage Announcement Area and hold briefly.

EVENT: ATTEND DEDICATION CEREMONY OF MARSHALL HALL

OPEN PRESS

RUFFLES AND FLOURISHES

OFF-STAGE ANNOUNCEMENT

HAIL TO THE CHIEF

NATIONAL ANTHEM

INVOCATION

BRIEF REMARKS

UNVEILING OF PORTRAIT

1:37 pm THE PRESIDENT and Mrs. Bush, accompanied by Admiral and Mrs. Baldwin, are announced onto Stage, proceed to Seats and remain Standing.

1:40 pm National Anthem played by U.S. Marine Band.

1:42 pm Invocation by Colonel Selwyn Geller (USAF), Chaplain, National Defense University

1:45 pm THE PRESIDENT is introduced for Brief Remarks by Admiral Jack Baldwin, President, National Defense University.

1:47 pm THE PRESIDENT gives Brief Remarks.

1:53 pm THE PRESIDENT concludes Brief Remarks and, begins participation in Unveiling of Portrait.

1:55 pm THE PRESIDENT concludes participation in Unveiling of Portrait and, accompanied by Mrs. Bush, departs Stage and proceeds to Holding Room.

1:57 pm THE PRESIDENT and Mrs. Bush arrive Holding Room and hold briefly.

1:59 pm THE PRESIDENT and Mrs. Bush depart Holding Room and proceed to Motorcade.

2:00 pm THE PRESIDENT and Mrs. Bush board Motorcade and depart Ft. McNair en route White House.

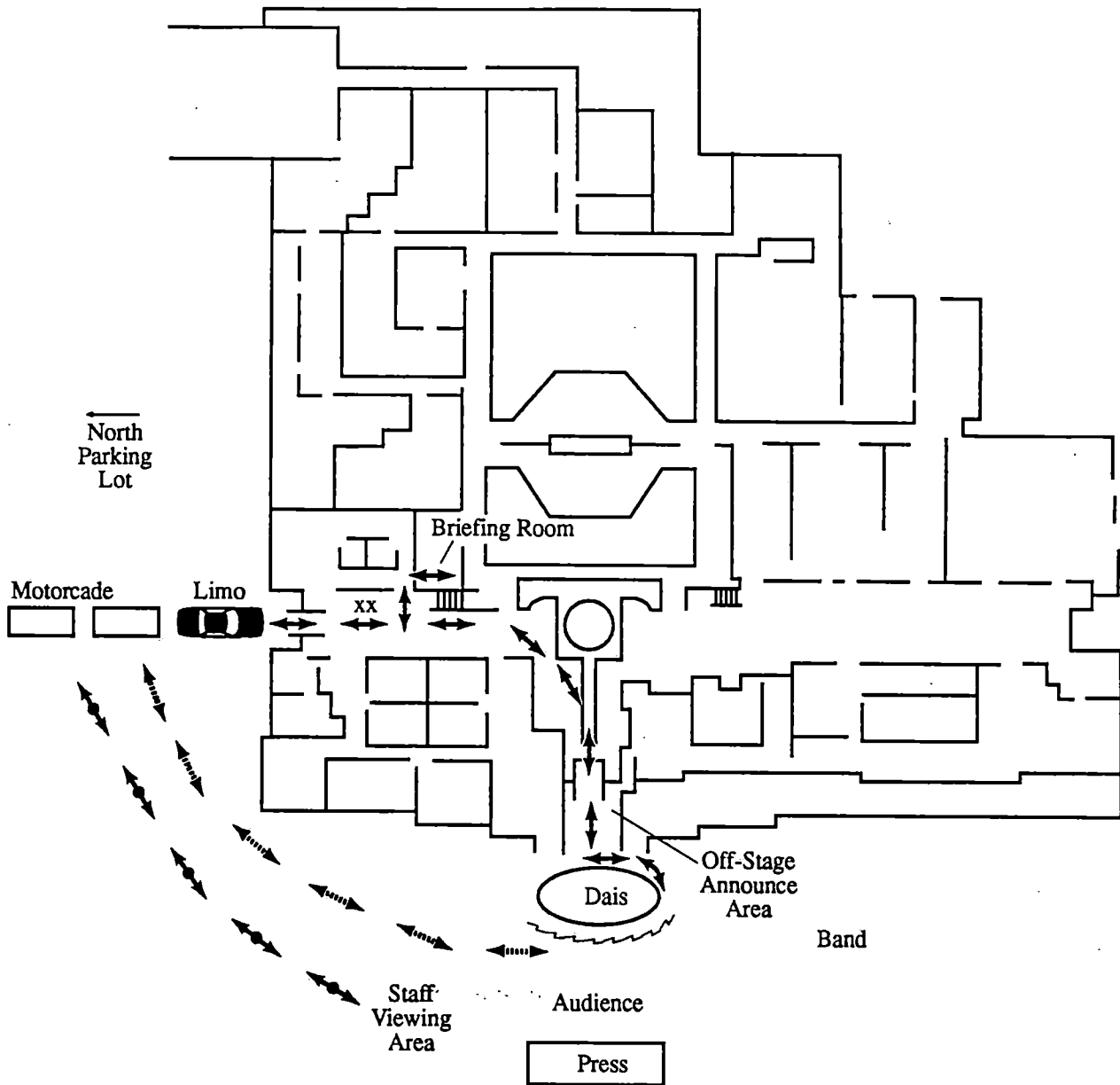
MOTORCADE ASSIGNMENTS:

Same as on Arrival.

(Drive Time: 5 Minutes)

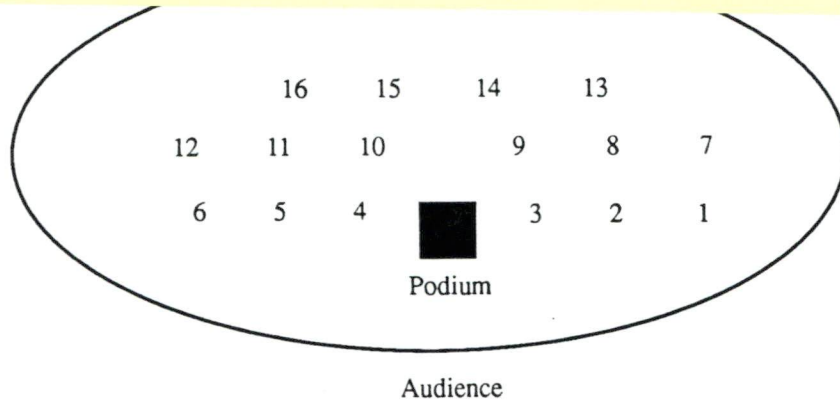
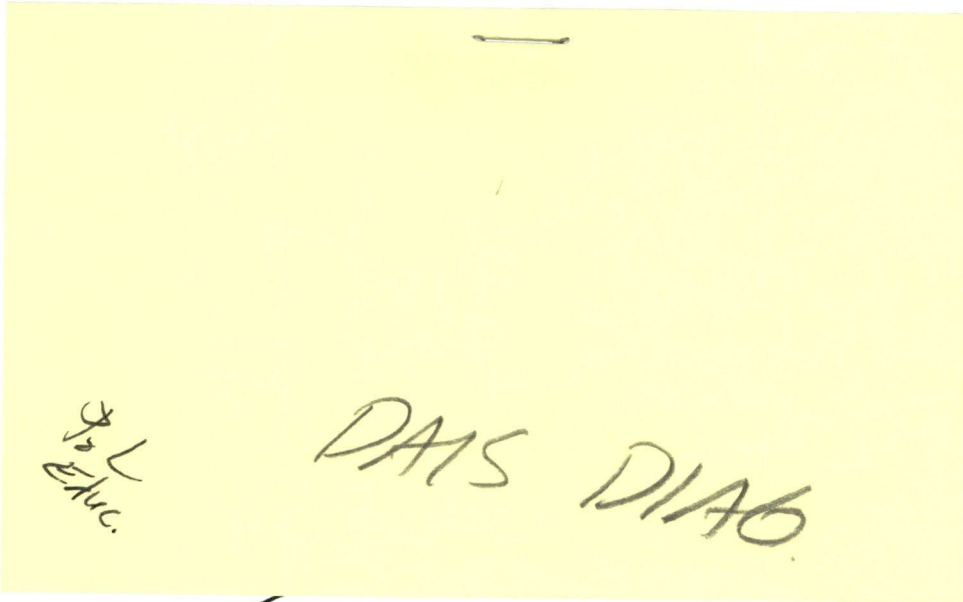
2:05 pm THE PRESIDENT and Mrs. Bush arrive White House.

TAB A
 WASHINGTON, D.C.
 Ft. McNair
 Dedication of Marshall Hall
 Friday, September 27, 1991



KEY:	
→	THE PRESIDENT
●→	GUESTS / STAFF
.....→	PRESS POOL
X	GREETERS

TAB B
WASHINGTON, D.C.
Ft. McNair
Marshall Hall
Dais Diagram
Friday, September 27, 1991



1. The Honorable Richard Cheney - Secretary of Defense
2. Admiral Jack Baldwin
3. THE PRESIDENT
4. Mrs. Leslie Baldwin
5. Mrs. Bush
6. Mrs. Molly B. Winn - Stepdaughter of General Marshall
7. General Colin Powell
8. General Brent Scowcroft
9. USSS
10. Mr. Donald B. Rice - Secretary, US Air Force
11. USSS
12. Mr. John W. Shannon - Undersecretary of US Army
13. General Dennis J. Reimer - Vice Chief of Staff, US Army
14. General Merrill A. (Tony) McPeak - Chief of Staff, US Air Force
15. Mr. J. Daniel Howard - Undersecretary of Navy
16. Colonel Selwyn Geller - Chaplain, National Defense University