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Record Group/Collection: George H.W. Bush Presidential Records
Collection/Office of Origin: Speechwriting, White House Office of
Series: Speech File Draft Files
Subseries: Chron File, 1989-1993

OA/ID Number: 13556
Folder ID Number: 13556-004

Folder Title:
Ratheon Missile Plant Remarks 2/15/91 [OA 6029]

Stack:	Row:	Section:	Shelf:	Position:
G	26	16	6	6

WHITE HOUSE STAFFING MEMORANDUM

91 FEB 14 8:00

DATE: 02/14/91 ACTION/CONCURRENCE/COMMENT DUE BY: ----

SUBJECT: PRESIDENTIAL REMARKS: RAYTHEON MISSILE SYSTEMS PLANT, ANDOVER, MA
(02/13 4:30 p.m. draft)

	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	MCCLURE	<input type="checkbox"/>	<input checked="" type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input type="checkbox"/>	NEWMAN	<input type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	PORTER	<input type="checkbox"/>	<input checked="" type="checkbox"/>
DARMAN	<input type="checkbox"/>	<input checked="" type="checkbox"/>	ROGICH	<input type="checkbox"/>	<input checked="" type="checkbox"/>
BRADY	<input type="checkbox"/>	<input checked="" type="checkbox"/>	UNTERMEYER	<input type="checkbox"/>	<input type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u>ROGERS</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
DEMAREST	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u>WINSTON</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u>TREERY</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
GRAY	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u>BOSKIN</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
HOLIDAY	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u> </u>	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

The attached has been forwarded to the President.

RESPONSE:

PHILLIP D. BRADY
Assistant to the President
and Staff Secretary
Ext. 2702

THE WHITE HOUSE

WASHINGTON

91 FEB 13 PM 5:09

February 13, 1991

INFORMATION

MEMORANDUM FOR THE PRESIDENT

THROUGH:

CHRISS WINSTON *cw*

FROM:

DAN MCGROARTY *DM*

SUBJECT:

REMARKS AT RAYTHEON MISSILE SYSTEMS PLANT

On Friday, February 15th, at 2 p.m., you will deliver brief remarks (approximately 7 minutes) at the Raytheon Missile Systems Division plant in Andover Massachusetts. About 3,000 employees will attend; others will watch the speech on closed circuit television elsewhere in the plant.

The event will be held in the High Bay -- a huge, warehouse-like assembly area. To either side of the podium will be components of Patriot ground equipment and Patriot missiles. You will be introduced by Tom Phillips, Chairman of Raytheon. Massachusetts Governor Bill Weld will also be on stage, and Lieutenant Governor Paul Cellucci will be in the audience.

Your remarks praise the performance of the Patriot missile and the dedication of those who have worked to build it. You also stress the importance of missile defense.

McGroarty/Grossman
February 13, 1991
4:30 pm

PRESIDENTIAL REMARKS: RAYTHEON MISSILE SYSTEMS PLANT
ANDOVER, MASSACHUSETTS
FEBRUARY 15, 1991
2:00 pm

[Introductory acknowledgements.] It is an honor to be here today -- to come to Raytheon, the home of the men and women who build the Scudbusters. //

I've just sat in the command post of an Engagement Control Station -- I've heard about the years of painstaking work that produced the split second accuracy of the Patriot Missile Defense System. // Let me tell you: I'm impressed with the technology -- but I'm even more impressed with the people behind the machines. //

Just days after Saddam Hussein rolled into Kuwait, the people of this plant went into overdrive. Since mid-August, it's been an around-the-clock effort. Three shifts a day, seven days a week -- and I know many of you gave up your own Thanksgiving and Christmas to be right here -- to keep the lines moving. //

Well, in the last month, the world has learned why. Patriot works -- and not just because of the high-tech wizardry. It's because of all the hours, all the attention to detail -- all the pride and all the professionalism that every one of you brings to the job. Patriot works // because of Patriots like you. //

What has taken place here is a triumph of American technology. It's a triumph taking place every day -- not just here at Raytheon -- but in factories and firms all across

America: wherever American workers are pushing forward the bounds of progress -- keeping this country strong, firing the engines of economic growth. What happens right here is critical to America's competitiveness -- now, and into the next century.

Let me focus for a moment not simply on high-tech workers like yourselves who build the Patriot system -- but on the highly-skilled servicemen and women who operate it in the field. // We hear so often how our children and our schools fall short: I think it's time we took note of the success stories -- of the way the brave young men and women who man the Patriot stations perform such complex tasks with unerring accuracy. They -- along with all the children in our schools today -- are part of a generation that will put unparalleled American technology to use as a tool for change. //

As I was touring the plant a few minutes ago, I saw one sign that said: "Patriot -- a Revolution in Air Defense." We are witnessing a revolution in modern warfare -- a revolution that will shape the way we defend ourselves for decades to come. //

For years, we've heard that anti-missile defenses won't work. That shooting down a ballistic missile is impossible -- like trying to "hit a bullet with a bullet." Some people called it impossible -- you called it your job. //

Critics said this system was plagued with problems -- that results from the test range wouldn't stand up under battlefield conditions. You knew the critics were wrong -- all along. And now the world knows it too. Beginning with the first Scud

launched on Saudi Arabia -- and the Patriot that struck it down -
- and with the arrival of Patriot battalions in Israel: All told
-- Patriot is 41 for 42. 42 Scuds engaged -- 41 intercepts. //
Imagine what course this war might have taken -- without the
Patriot. //

No -- Patriot's not perfect. No system is -- no system ever
will be. Not every intercept results in total destruction. But
Patriot is proof positive that missile defense can work. //

I've said many times that missile defense threatens no one -
- that there is no purer defensive weapon than one that targets
and destroys missiles launched against us. //

We know this is a dangerous world. Today, our Cold War
concern about a large-scale nuclear exchange is more remote than
at any point in the post-war era. // At the same time, the
number of nations acquiring the capability to build and deliver
missiles of mass destruction -- chemical and even nuclear weapons
-- is on the increase. In many cases, these missiles will be
superior to Scuds -- smaller, capable of flying farther, faster:
in short, more difficult targets. Between now and the year 2000
--in spite of our best efforts to control their spread -- as many
as 15 nations may acquire this deadly technology. And as we've
been taught by Saddam Hussein, all it takes is one renegade
regime -- one ruler without regard for human decency. //

In the past, we've often depended more for our protection on
theories of deterrence than technologies of defense. Some
critics of missile defense have even said that we and our

adversaries would be better off defenseless, open to attack -- and therefore equally vulnerable.

Well, we know now that some of the adversaries we face today are more rash than rational -- less impressed by theories than by a nation with the means and will to defend itself. //

Thank God that when the Scuds came -- the people of Israel and Saudi Arabia, and the brave forces of our coalition had more to protect their lives than some abstract theory of deterrence.

// Thank God for the Patriot missile. //

The success of Patriot is one important reason why OPERATION DESERT STORM is on course and on schedule. We will continue to fight this war on our terms, on our timetable -- until our objectives are met. Make no mistake about it -- Kuwait will be liberated. //

The people who build Patriot have every reason to be proud.

Because of you, the world now knows we can count on missile defenses. //

Because of you, a tyrant's threat to rain terror from the skies has been blunted -- cut short. //

Because of you, innocent civilians -- countless human lives -- have been spared. ///

When we think of war, we think first of the soldiers in the field -- the brave men and women serving now half a world away. But Woodrow Wilson once said that in war, there are "a thousand forms of duty." In this room today stand thousands of reasons why our cause shall succeed. //

You -- and people like you all across the country -- have given our brave men and women in the Gulf the fighting edge they need to prevail -- and, what's more, to protect precious lives.

Once again, thank you all for this warm welcome -- for the invaluable contribution you have made to the defense of America and its allies -- and may God bless the United States of America.

#

THE WHITE HOUSE
WASHINGTON

February 13, 1991

INFORMATION

MEMORANDUM FOR THE PRESIDENT

THROUGH: CHRISS WINSTON *W*
FROM: DAN MCGROARTY *Dmg*
SUBJECT: REMARKS AT RAYTHEON MISSILE SYSTEMS PLANT

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McGroarty/Grossman
February 13, 1991
4:30 pm

PRESIDENTIAL REMARKS: RAYTHEON MISSILE SYSTEMS PLANT
ANDOVER, MASSACHUSETTS
FEBRUARY 15, 1991
2:00 pm

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I've just sat in the command post of an Engagement Control Station -- I've heard about the years of painstaking work that produced the split second accuracy of the Patriot Missile Defense System. // Let me tell you: I'm impressed with the technology -- but I'm even more impressed with the people behind the machines. //

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Well, in the last month, the world has learned why. Patriot works -- and not just because of the high-tech wizardry. It's because of all the hours, all the attention to detail -- all the pride and all the professionalism that every one of you brings to the job. Patriot works // because of Patriots like you. //

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America: wherever American workers are pushing forward the bounds of progress -- keeping this country strong, firing the engines of economic growth. What happens right here is critical to America's competitiveness -- now, and into the next century.

Let me focus for a moment not simply on high-tech workers like yourselves who build the Patriot system -- but on the highly-skilled servicemen and women who operate it in the field. // We hear so often how our children and our schools fall short: I think it's time we took note of the success stories -- of the way the brave young men and women who man the Patriot stations perform such complex tasks with unerring accuracy. They -- along with all the children in our schools today -- are part of a generation that will put unparalleled American technology to use as a tool for change. //

As I was touring the plant a few minutes ago, I saw one sign that said: "Patriot -- a Revolution in Air Defense." We are witnessing a revolution in modern warfare -- a revolution that will shape the way we defend ourselves for decades to come. //

For years, we've heard that anti-missile defenses won't work. That shooting down a ballistic missile is impossible -- like trying to "hit a bullet with a bullet." Some people called it impossible -- you called it your job. //

Critics said this system was plagued with problems -- that results from the test range wouldn't stand up under battlefield conditions. You knew the critics were wrong -- all along. And now the world knows it too. Beginning with the first Scud

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- and with the arrival of Patriot battalions in Israel: All told
-- Patriot is 41 for 42. 42 Scuds engaged -- 41 intercepts. //
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Patriot. //

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will be. Not every intercept results in total destruction. But
Patriot is proof positive that missile defense can work. //

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- that there is no purer defensive weapon than one that targets
and destroys missiles launched against us. //

We know this is a dangerous world. Today, our Cold War
concern about a large-scale nuclear exchange is more remote than
at any point in the post-war era. // At the same time, the
number of nations acquiring the capability to build and deliver
missiles of mass destruction -- chemical and even nuclear weapons
-- is on the increase. In many cases, these missiles will be
superior to Scuds -- smaller, capable of flying farther, faster:
in short, more difficult targets. Between now and the year 2000
--in spite of our best efforts to control their spread -- as many
as 15 nations may acquire this deadly technology. And as we've
been taught by Saddam Hussein, all it takes is one renegade
regime -- one ruler without regard for human decency. //

In the past, we've often depended more for our protection on
theories of deterrence than technologies of defense. Some
critics of missile defense have even said that we and our

adversaries would be better off defenseless, open to attack -- and therefore equally vulnerable.

Well, we know now that some of the adversaries we face today are more rash than rational -- less impressed by theories than by a nation with the means and will to defend itself. //

Thank God that when the Scuds came -- the people of Israel and Saudi Arabia, and the brave forces of our coalition had more to protect their lives than some abstract theory of deterrence.

// Thank God for the Patriot missile. //

The success of Patriot is one important reason why OPERATION DESERT STORM is on course and on schedule. We will continue to fight this war on our terms, on our timetable -- until our objectives are met. Make no mistake about it -- Kuwait will be liberated. //

The people who build Patriot have every reason to be proud. Because of you, the world now knows we can count on missile defenses. //

Because of you, a tyrant's threat to rain terror from the skies has been blunted -- cut short. //

Because of you, innocent civilians -- countless human lives -- have been spared. ///

When we think of war, we think first of the soldiers in the field -- the brave men and women serving now half a world away. But Woodrow Wilson once said that in war, there are "a thousand forms of duty." In this room today stand thousands of reasons why our cause shall succeed. //

You -- and people like you all across the country -- have given our brave men and women in the Gulf the fighting edge they need to prevail -- and, what's more, to protect precious lives.

Once again, thank you all for this warm welcome -- for the invaluable contribution you have made to the defense of America and its allies -- and may God bless the United States of America.

#

WHITE HOUSE STAFFING MEMORANDUM

91 FEB 13 11:15



DATE: 2/12/91 ACTION/CONCURRENCE/COMMENT DUE BY WEDNESDAY 2/13 2:00 p.m.

SUBJECT: PRESIDENTIAL REMARKS: RAYTHEON MISSILE SYSTEMS PLANT - ANDOVER, MA

	ACTION	FYI		ACTION	FYI
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	MCCLURE	<input checked="" type="checkbox"/>	<input type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input type="checkbox"/>	NEWMAN	<input type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PORTER	<input checked="" type="checkbox"/>	<input type="checkbox"/>
DARMAN	<input checked="" type="checkbox"/>	<input type="checkbox"/>	ROGICH	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BRADY	<input type="checkbox"/>	<input checked="" type="checkbox"/>	UNTERMAYER	<input type="checkbox"/>	<input type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u>ROGERS</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
DEMAREST	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<u>WINSTON</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u>TREFRY</u>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
GRAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HOLIDAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

Please forward your comments directly to Chriss Winston, Rm. 122, x2930, no later than 2:00, Wednesday, February 13, with a copy to this office. Thank you.

February 13, 1991

RESPONSE: The National Security Council staff has reviewed the excellent draft speech for the President at Raytheon and forwards the attached comments.


 Brent Scowcroft

cc: Phillip Brady

PHILLIP D. BRADY
 Assistant to the President
 and Staff Secretary
 Ext. 2702

21 FEB 13 9:12

91 FEB 12 2:57

RECEIVED

91 FEB 12 PM 1:54

McGroarty/Grossman
February 12, 1991
2:30 pm
[PATRIOT]

PRESIDENTIAL REMARKS: RAYTHEON MISSILE SYSTEMS PLANT
ANDOVER, MASSACHUSETTS
FEBRUARY 15, 1991
2:00 pm

Thank you, Bill [Gov. Weld]. [Introductory
acknowledgements.] It is an honor to be here today -- to come to
Raytheon, the home of the men and women who build the
Scudbusters. //

I've just completed my tour of this marvelous facility --
sat at the command post of a Patriot Fire Unit -- heard about the
years of painstaking work that produced the split second accuracy
of the Patriot Missile System. // Let me tell you: I'm
impressed with the technology -- but I'm even more impressed with
the people behind the machines. //

Just days after Saddam Hussein rolled into Kuwait, Raytheon
went into overdrive. Since mid-August, it's been an around-the-
clock effort. Three shifts a day, seven days a week -- and I
know many of you gave up your own Thanksgiving and Christmas to
be right here -- to keep the lines moving. //

Well, in the last month, the world has learned why. Patriot
works -- and not just because of the high-tech wizardry. It's
because of all the hours -- all the attention to detail -- all
the pride and all the professionalism that every one of you

And the success of Patriot is one important reason why we are on course and on schedule. We will continue to fight this war on our terms, on our timetable -- and until our objectives are met. Kuwait will be liberated, make no mistake 2 about it.

brings to the job. Patriot works // because of Patriots like you. //

As I was touring the plant a few minutes ago, I saw one sign that said: "Patriot -- a Revolution in Air Defense." We are witnessing a revolution in modern warfare -- a revolution that will shape the way we defend ourselves for decades to come. //

For years, we've heard that anti-missile defenses won't work. That shooting down a ballistic missile is impossible -- like trying to "hit a bullet with a bullet." Some people called it impossible -- you called it your job. //

[[PATRIOT SCORECARD.]]

No -- Patriot's not perfect. No system is -- no system ever will be. But Patriot is proof positive that missile defense can work. ~~(And if missile defense is technologically possible -- it is morally imperative. //~~ }

And I've said many times that missile defense threatens no one -- that there is no purer defensive weapon than one that targets missiles launched against us ^{or our friends and allies} //

We know this is a dangerous world. Today, our Cold War concern about a large-scale nuclear exchange is more remote than at any point in the post-war era. // At the same time, the number of nations acquiring the capability to build and deliver missiles of mass destruction -- chemical and ~~perhaps~~ even nuclear weapons -- is on the increase. Between now and the year 2000 -- in spite of our best efforts to control their spread -- as many as 15 nations may acquire this deadly technology. And as we've

been taught by Saddam Hussein, all it takes is one renegade regime -- one ruler without regard for human decency. //

In the past, we've often depended more for our protection on theories of deterrence than technologies of defense. Some critics of missile defense have even said that we and our adversaries would be better off defenseless, open to attack -- and therefore equally vulnerable. ~~[That's a theory called Mutual Assured Destruction -- and it's a theory that's done as much to impede our progress towards effective anti-missile defense as any problem of physics.] //~~

- Need to reframe this: a bit on traditional deterrence theory (even with G.P.A.L.S) will still apply to our strategic relationship with the Soviets.

~~Well, Patriot's shot that theory right out of the sky. //~~
Well, we know now that ^{some of} the adversaries we face ^{today are} more rash than rational -- less impressed by theories than by a nation with the means and will to defend itself.

Thank God that when the Scuds came -- the people of Israel and Saudi Arabia had more to protect them than some abstract theory of deterrence. // Thank God for the Patriot missile. //

The people who build Patriot have reason to be proud. Because of you, a tyrant's threat to rain terror from the skies has been blunted -- cut short. //

Because of you, ~~thousands of~~ innocent civilians -- countless human lives -- have been spared. //

~~Because of you, our Armed Forces have proved to the world that Iraqi Scuds are no match for American Patriots. ///~~

When we think of war, we think first of the soldiers in the field -- the brave men and women serving now half a world away.

seems like a big number for SCUD attacks

greatest line but we have to be careful about brevity. It only looks

B. ... [faint handwritten notes]

But Woodrow Wilson once said that in war, there are "a thousand forms of duty." In this room today stand a thousand reasons why ~~we~~ our cause shall succeed. //

Once again, thank you all for this warm welcome -- for the invaluable contribution you have made to the defense of America and its allies -- and may God bless the United States of America.

#

You, and people like you all over the country, have given our brave men and women in the hug the edge they need to win decisively and save precious lives.

(important to expand this to all defense workers)

12/13 10 AM

McGroarty/Grossman
~~February 12, 1991~~
~~2:30 pm~~
[PATRIOT]

****CORRECTED COPY****

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ANDOVER, MASSACHUSETTS
FEBRUARY 15, 1991
2:00 pm

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For years, we've heard that anti-missile defenses won't work. That shooting down a ballistic missile is **impossible** -- like trying to "hit a bullet with a bullet." Some people called it impossible -- you called it your job. //

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McGroarty/Grossman
February 14, 1991
1:30 pm

PRESIDENTIAL REMARKS: RAYTHEON MISSILE SYSTEMS PLANT
ANDOVER, MASSACHUSETTS
FEBRUARY 15, 1991
2:00 pm

Thanks, Tom {Phillips, Raytheon Chairman}, for those kind words. Let me recognize my friend and your Governor, Bill Weld - - and his able Lieutenant Governor, Paul Cellucci, who I understand is out in the audience. / It is an honor to be here today -- to come to Raytheon, the home of the men and women who build the Scudbusters. //

I've just sat in the command post of an Engagement Control Station -- I've heard about the **years of painstaking work** that produced the **split second accuracy of the Patriot Missile Defense System**. // Let me tell you: I'm impressed with the technology -- but I'm even more impressed with the **people behind the machines**. //

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They were wrong -- you were right. //

Critics said this system was plagued with problems -- that results from the test range wouldn't stand up under battlefield conditions. You knew the critics were wrong -- all along. And now the world knows it too. Beginning with the first Scud launched on Saudi Arabia -- and the Patriot that struck it down - - and with the arrival of Patriot battalions in Israel: All told -- Patriot is 41 for 42. 42 Scuds engaged -- 41 intercepts. // **Imagine** what course this war might have taken -- without the Patriot. //

No -- Patriot's not perfect. No system is -- no system ever will be. Not every intercept results in total destruction. But **Patriot is proof positive that missile defense works**. //

I've said many times that missile defense threatens no one - - that there is no purer defensive weapon than one that targets and destroys missiles launched against us. //

We know this is a dangerous world. Today, our Cold War concern about a large-scale nuclear exchange is more remote than at any point in the post-war era. // At the same time, the number of nations acquiring the capability to build and deliver missiles of mass destruction -- chemical and even nuclear weapons -- **is on the increase**. In many cases, these missiles will be superior to Scuds -- smaller, capable of flying farther, faster: in short, more difficult targets. Between now and the year 2000 --in spite of our best efforts to control their spread -- additional nations may acquire this deadly technology. And as we've been taught by Saddam Hussein, all it takes is one renegade

regime -- one ruler without regard for human decency -- one brutal dictator who willfully targets innocent civilians. //

In the past, we've often depended more for our protection on theories of deterrence than technologies of defense. Some critics of missile defense have even said that we and our adversaries would be better off defenseless, open to attack -- and therefore equally vulnerable.

Well, we know now that some of the adversaries we face today -- and Saddam Hussein is a prime example -- are more rash than rational -- less impressed by theories than by a nation with the means and will to defend itself. //

Thank God that when the Scuds came -- the people of Israel and Saudi Arabia, and the brave forces of our coalition had more to protect their lives than some abstract theory of deterrence. //
Thank God for the Patriot missile. //

The success of Patriot is one important reason why OPERATION DESERT STORM is on course and on schedule. We will continue to fight this war on our terms, on our timetable -- until our objectives are met. **Make no mistake about it -- Kuwait will be liberated. //**

The people who build Patriot have every reason to be proud. **Because of you**, the world now knows we can count on missile defenses. //

Because of you, a tyrant's threat to rain terror from the skies has been blunted -- cut short. //

Because of you, innocent civilians -- priceless human lives -- have been spared. ///

When we think of war, we think first of the soldiers in the field -- the brave men and women serving now half a world away. But Woodrow Wilson once said that in war, there are "a thousand forms of duty." In this room today stand thousands of reasons why our cause shall succeed. //

You -- and people like you all across the country -- have given our brave men and women in the Gulf the fighting edge they need to prevail -- and, what's more, to protect precious lives.

Once again, thank you all for this warm welcome -- for the invaluable contribution you have made to the defense of America and its allies -- and may God bless the United States of America.

#

**RAYTHEON MISSILE SYSTEMS PLANT \ ANDOVER, MASSACHUSETTS
FEBRUARY 15, 1991 \ 2:00 PM**

**THANKS, TOM {PHILLIPS, RAYTHEON CHAIRMAN}, FOR
THOSE KIND WORDS. LET ME RECOGNIZE MY FRIEND AND YOUR
GOVERNOR, BILL WELD -- AND HIS ABLE LIEUTENANT
GOVERNOR, PAUL CELLUCCI, WHO I UNDERSTAND IS OUT IN THE
AUDIENCE. / IT IS AN HONOR TO BE HERE TODAY -- TO
COME TO RAYTHEON, THE HOME OF THE MEN AND WOMEN WHO
BUILD THE SCUDBUSTERS. //**

- 2 -

**I'VE JUST SAT IN THE COMMAND POST OF AN ENGAGEMENT
CONTROL STATION -- I'VE HEARD ABOUT THE YEARS OF
PAINSTAKING WORK THAT PRODUCED THE SPLIT SECOND
ACCURACY OF THE PATRIOT MISSILE DEFENSE SYSTEM. //**
**LET ME TELL YOU: I'M IMPRESSED WITH THE TECHNOLOGY --
BUT I'M EVEN MORE IMPRESSED WITH THE PEOPLE BEHIND THE
MACHINES. //**

**JUST DAYS AFTER SADDAM HUSSEIN ROLLED INTO KUWAIT,
THE PEOPLE OF THIS PLANT WENT INTO OVERDRIVE.**

SINCE MID-AUGUST, IT'S BEEN AN AROUND-THE-CLOCK EFFORT. THREE SHIFTS A DAY, SEVEN DAYS A WEEK -- AND I KNOW MANY OF YOU GAVE UP YOUR OWN THANKSGIVING AND CHRISTMAS TO BE RIGHT HERE -- TO KEEP THE LINES MOVING. //

WELL, IN THE LAST MONTH, THE WORLD HAS LEARNED WHY. PATRIOT WORKS -- AND NOT JUST BECAUSE OF THE HIGH-TECH WIZARDRY. IT'S BECAUSE OF ALL THE HOURS, ALL THE ATTENTION TO DETAIL -- ALL THE PRIDE AND ALL THE PROFESSIONALISM THAT EVERY ONE OF YOU BRINGS TO THE JOB.

PATRIOT WORKS // BECAUSE OF PATRIOTS LIKE YOU. //

WHAT HAS TAKEN PLACE HERE IS A TRIUMPH OF AMERICAN TECHNOLOGY. IT'S A TRIUMPH TAKING PLACE EVERY DAY -- NOT JUST HERE AT RAYTHEON -- BUT IN FACTORIES AND FIRMS ALL ACROSS AMERICA: WHEREVER AMERICAN WORKERS ARE PUSHING FORWARD THE BOUNDS OF PROGRESS -- KEEPING THIS COUNTRY STRONG, FIRING THE ENGINES OF ECONOMIC GROWTH. WHAT HAPPENS RIGHT HERE IS CRITICAL TO AMERICA'S COMPETITIVENESS -- NOW, AND INTO THE NEXT CENTURY.

LET ME FOCUS FOR A MOMENT NOT SIMPLY ON HIGH-TECH WORKERS LIKE YOURSELVES WHO BUILD THE PATRIOT SYSTEM -- BUT ON THE HIGHLY-SKILLED SERVICEMEN AND WOMEN WHO OPERATE IT IN THE FIELD. // WE HEAR SO OFTEN HOW OUR CHILDREN AND OUR SCHOOLS FALL SHORT: I THINK IT'S TIME WE TOOK NOTE OF THE SUCCESS STORIES -- OF THE WAY THE BRAVE YOUNG MEN AND WOMEN WHO MAN THE PATRIOT STATIONS PERFORM SUCH COMPLEX TASKS WITH UNERRING ACCURACY.

THEY -- ALONG WITH ALL THE CHILDREN IN OUR SCHOOLS TODAY -- ARE PART OF A GENERATION THAT WILL PUT UNPARALLELED AMERICAN TECHNOLOGY TO USE AS A TOOL FOR CHANGE. //

AS I WAS TOURING THE PLANT A FEW MINUTES AGO, I SAW ONE SIGN THAT SAID: "PATRIOT -- A REVOLUTION IN AIR DEFENSE." WE ARE WITNESSING A REVOLUTION IN MODERN WARFARE -- A REVOLUTION THAT WILL SHAPE THE WAY WE DEFEND OURSELVES FOR DECADES TO COME. //

FOR YEARS, WE'VE HEARD THAT ANTI-MISSILE DEFENSES WON'T WORK. THAT SHOOTING DOWN A BALLISTIC MISSILE IS IMPOSSIBLE -- LIKE TRYING TO "HIT A BULLET WITH A BULLET." SOME PEOPLE CALLED IT IMPOSSIBLE -- YOU CALLED IT YOUR JOB. //

THEY WERE WRONG -- YOU WERE RIGHT. //

CRITICS SAID THIS SYSTEM WAS PLAGUED WITH PROBLEMS -- THAT RESULTS FROM THE TEST RANGE WOULDN'T STAND UP UNDER BATTLEFIELD CONDITIONS.

YOU KNEW THE CRITICS WERE WRONG -- ALL ALONG. AND NOW THE WORLD KNOWS IT TOO. BEGINNING WITH THE FIRST SCUD LAUNCHED ON SAUDI ARABIA -- AND THE PATRIOT THAT STRUCK IT DOWN -- AND WITH THE ARRIVAL OF PATRIOT BATTALIONS IN ISRAEL: ALL TOLD -- PATRIOT IS 41 FOR 42. 42 SCUDS ENGAGED -- 41 INTERCEPTS. // IMAGINE WHAT COURSE THIS WAR MIGHT HAVE TAKEN -- WITHOUT THE PATRIOT. //

NO -- PATRIOT'S NOT PERFECT. NO SYSTEM IS -- NO SYSTEM EVER WILL BE.

NOT EVERY INTERCEPT RESULTS IN TOTAL DESTRUCTION. BUT
PATRIOT IS PROOF POSITIVE THAT MISSILE DEFENSE WORKS.

//

I'VE SAID MANY TIMES THAT MISSILE DEFENSE THREATENS
NO ONE -- THAT THERE IS NO PURER DEFENSIVE WEAPON THAN
ONE THAT TARGETS AND DESTROYS MISSILES LAUNCHED AGAINST
US. //

WE KNOW THIS IS A DANGEROUS WORLD.

TODAY, OUR COLD WAR CONCERN ABOUT A LARGE-SCALE NUCLEAR
EXCHANGE IS MORE REMOTE THAN AT ANY POINT IN THE POST-
WAR ERA. // AT THE SAME TIME, THE NUMBER OF NATIONS
ACQUIRING THE CAPABILITY TO BUILD AND DELIVER MISSILES
OF MASS DESTRUCTION -- CHEMICAL AND EVEN NUCLEAR
WEAPONS -- IS ON THE INCREASE. IN MANY CASES, THESE
MISSILES WILL BE SUPERIOR TO SCUDS -- SMALLER, CAPABLE
OF FLYING FARTHER, FASTER: IN SHORT, MORE DIFFICULT
TARGETS.

BETWEEN NOW AND THE YEAR 2000 --IN SPITE OF OUR BEST EFFORTS TO CONTROL THEIR SPREAD -- ADDITIONAL NATIONS MAY ACQUIRE THIS DEADLY TECHNOLOGY. AND AS WE'VE BEEN TAUGHT BY SADDAM HUSSEIN, ALL IT TAKES IS ONE RENEGADE REGIME -- ONE RULER WITHOUT REGARD FOR HUMAN DECENCY -- ONE BRUTAL DICTATOR WHO WILLFULLY TARGETS INNOCENT CIVILIANS. //

IN THE PAST, WE'VE OFTEN DEPENDED MORE FOR OUR PROTECTION ON THEORIES OF DETERRENCE THAN TECHNOLOGIES OF DEFENSE.

SOME CRITICS OF MISSILE DEFENSE HAVE EVEN SAID THAT WE AND OUR ADVERSARIES WOULD BE BETTER OFF DEFENSELESS, OPEN TO ATTACK -- AND THEREFORE EQUALLY VULNERABLE.

WELL, WE KNOW NOW THAT SOME OF THE ADVERSARIES WE FACE TODAY -- AND SADDAM HUSSEIN IS A PRIME EXAMPLE -- ARE MORE RASH THAN RATIONAL -- LESS IMPRESSED BY THEORIES THAN BY A NATION WITH THE MEANS AND WILL TO DEFEND ITSELF. //

THANK GOD THAT WHEN THE SCUDS CAME -- THE PEOPLE OF ISRAEL AND SAUDI ARABIA, AND THE BRAVE FORCES OF OUR COALITION HAD MORE TO PROTECT THEIR LIVES THAN SOME ABSTRACT THEORY OF DETERRENCE. // THANK GOD FOR THE PATRIOT MISSILE. //

THE SUCCESS OF PATRIOT IS ONE IMPORTANT REASON WHY OPERATION DESERT STORM IS ON COURSE AND ON SCHEDULE. WE WILL CONTINUE TO FIGHT THIS WAR ON OUR TERMS, ON OUR TIMETABLE -- UNTIL OUR OBJECTIVES ARE MET.

MAKE NO MISTAKE ABOUT IT -- KUWAIT WILL BE LIBERATED.

THE PEOPLE WHO BUILD PATRIOT HAVE EVERY REASON TO BE PROUD.

BECAUSE OF YOU, THE WORLD NOW KNOWS WE CAN COUNT ON MISSILE DEFENSES. //

BECAUSE OF YOU, A TYRANT'S THREAT TO RAIN TERROR FROM THE SKIES HAS BEEN BLUNTED -- CUT SHORT. //

BECAUSE OF YOU, INNOCENT CIVILIANS -- PRICELESS HUMAN LIVES -- HAVE BEEN SPARED. ///

WHEN WE THINK OF WAR, WE THINK FIRST OF THE
SOLDIERS IN THE FIELD -- THE BRAVE MEN AND WOMEN
SERVING NOW HALF A WORLD AWAY. BUT WOODROW WILSON ONCE
SAID THAT IN WAR, THERE ARE "A THOUSAND FORMS OF DUTY."
IN THIS ROOM TODAY STAND THOUSANDS OF REASONS WHY OUR
CAUSE SHALL SUCCEED. //

YOU -- AND PEOPLE LIKE YOU ALL ACROSS THE COUNTRY
-- HAVE GIVEN OUR BRAVE MEN AND WOMEN IN THE GULF THE
FIGHTING EDGE THEY NEED TO PREVAIL -- AND, WHAT'S MORE,
TO PROTECT PRECIOUS LIVES.

ONCE AGAIN, THANK YOU ALL FOR THIS WARM WELCOME --
FOR THE INVALUABLE CONTRIBUTION YOU HAVE MADE TO THE
DEFENSE OF AMERICA AND ITS ALLIES -- AND MAY GOD BLESS
THE UNITED STATES OF AMERICA.

#

WHITE HOUSE STAFFING MEMORANDUM

91 FEB 12 P3:21



DATE: 2/12/91 ACTION/CONCURRENCE/COMMENT DUE BY WEDNESDAY 2/13 2:00 p.m.

SUBJECT: PRESIDENTIAL REMARKS: RAYTHEON MISSILE SYSTEMS PLANT - ANDOVER, MA

	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	MCCLURE	<input checked="" type="checkbox"/>	<input type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input type="checkbox"/>	NEWMAN	<input type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PORTER <i>N/c</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
DARMAN <i>N/c</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	ROGICH	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BRADY	<input type="checkbox"/>	<input checked="" type="checkbox"/>	UNTERMAYER	<input type="checkbox"/>	<input type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u>ROGERS</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
DEMAREST	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<u>WINSTON</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u>TREFRY</u>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
GRAY <i>NIU</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HOLIDAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS: Please forward your comments directly to Chriss Winston, Rm. 122, x2930, no later than 2:00, Wednesday, February 13, with a copy to this office. Thank you.

RESPONSE:

PHILLIP D. BRADY
 Assistant to the President
 and Staff Secretary
 Ext. 2702

91 FEB 12 PM 1:54

McGroarty/Grossman
February 12, 1991
2:30 pm
[PATRIOT]

PRESIDENTIAL REMARKS: RAYTHEON MISSILE SYSTEMS PLANT
ANDOVER, MASSACHUSETTS
FEBRUARY 15, 1991
2:00 pm

Thank you, Bill [Gov. Weld]. [Introductory
acknowledgements.] It is an honor to be here today -- to come to
Raytheon, the home of the men and women who build the
Scudbusters. //

I've just completed my tour of this marvelous facility --
sat at the command post of a Patriot Fire Unit -- heard about the
years of painstaking work that produced the **split second accuracy**
of the Patriot Missile System. // Let me tell you: I'm
impressed with the technology -- but I'm even more impressed with
the **people behind the machines.** //

Just days after Saddam Hussein rolled into Kuwait, Raytheon
went into overdrive. Since mid-August, it's been an around-the-
clock effort. Three shifts a day, seven days a week -- and I
know many of you gave up your own Thanksgiving and Christmas to
be right here -- to keep the lines moving. //

Well, in the last month, the world has learned why. Patriot
works -- and not just because of the high-tech wizardry. It's
because of all the hours -- all the attention to detail -- all
the pride and all the professionalism that every one of you

brings to the job. Patriot works // because of Patriots like you. //

As I was touring the plant a few minutes ago, I saw one sign that said: "Patriot -- a Revolution in Air Defense." We are witnessing a revolution in modern warfare -- a revolution that will shape the way we defend ourselves for decades to come. //

For years, we've heard that anti-missile defenses won't work. That shooting down a ballistic missile is impossible -- like trying to "hit a bullet with a bullet." Some people called it impossible -- you called it your job. //

[[PATRIOT SCORECARD.]]

No -- Patriot's not perfect. No system is -- no system ever will be. But Patriot is proof positive that missile defense can work. And if missile defense is technologically possible -- it is morally imperative. //

I've said many times that missile defense threatens no one -- that there is no purer defensive weapon than one that targets missiles launched against us. //

We know this is a dangerous world. Today, our Cold War concern about a large-scale nuclear exchange is more remote than at any point in the post-war era. // At the same time, the number of nations acquiring the capability to build and deliver missiles of mass destruction -- chemical and perhaps even nuclear weapons -- is on the increase. Between now and the year 2000 -- in spite of our best efforts to control their spread -- as many as 15 nations may acquire this deadly technology. And as we've

been taught by Saddam Hussein, all it takes is one renegade regime -- one ruler without regard for human decency. //

In the past, we've often depended more for our protection on theories of deterrence than technologies of defense. Some critics of missile defense have even said that we and our adversaries would be better off defenseless, open to attack -- and therefore equally vulnerable. That's a theory called Mutual Assured Destruction -- and it's a theory that's done as much to impede our progress towards effective anti-missile defense as any problem of physics. //

Well, Patriot's shot that theory right out of the sky. //

We know now that the adversaries we face may be more rash than rational -- less impressed by theories than by a nation with the means and will to defend itself.

Thank God that when the Scuds came -- the people of Israel and Saudi Arabia had more to protect them than some abstract theory of deterrence. // Thank God for the Patriot missile. //

The people who build Patriot have reason to be proud. Because of you, a tyrant's threat to rain terror from the skies has been blunted -- cut short. //

Because of you, thousands of innocent civilians -- countless human lives -- have been spared. //

Because of you, our Armed Forces have proved to the world that Iraqi Scuds are no match for American Patriots. ///

When we think of war, we think first of the soldiers in the field -- the brave men and women serving now half a world away.

But Woodrow Wilson once said that in war, there are "a thousand forms of duty." In this room today stand a thousand reasons why we our cause shall succeed. //

Once again, thank you all for this warm welcome -- for the invaluable contribution you have made to the defense of America and its allies -- and may God bless the United States of America.

#

WHITE HOUSE STAFFING MEMORANDUM

91 FEB 13 P2:01



DATE: 2/12/91 ACTION/CONCURRENCE/COMMENT DUE BY WEDNESDAY 2/13 2:00 p.m.

SUBJECT: PRESIDENTIAL REMARKS: RAYTHEON MISSILE SYSTEMS PLANT - ANDOVER, MA

	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	MCCLURE	<input checked="" type="checkbox"/>	<input type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input type="checkbox"/>	NEWMAN	<input type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PORTER	<input checked="" type="checkbox"/>	<input type="checkbox"/>
DARMAN	<input checked="" type="checkbox"/>	<input type="checkbox"/>	ROGICH	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BRADY	<input type="checkbox"/>	<input checked="" type="checkbox"/>	UNTERMEYER	<input type="checkbox"/>	<input type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u>ROGERS</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
DEMAREST	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<u>WINSTON</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u>TREFRY</u>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
GRAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HOLIDAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

Please forward your comments directly to Chriss Winston, Rm. 122, x2930, no later than 2:00, Wednesday, February 13, with a copy to this office. Thank you.

RESPONSE:

Please see Michael Jackson's memo to me -- one general comment. Thanks. Holly Williamson 2-13-91

Holly Williamson

PHILLIP D. BRADY
 Assistant to the President
 and Staff Secretary
 Ext. 2702

THE WHITE HOUSE

WASHINGTON

February 12, 1991

MEMORANDUM FOR HOLLY WILLIAMSON

FROM: MICHAEL P. JACKSON



When we discussed the attached event in long-range there were concerns expressed by several that the speech not seem excessively like a commercial endorsement. It was hoped that the remarks would dwell not so much on the effectiveness of the Patriot, but on the important contribution of many other American weapons. The visit, it was urged, would be an opportunity to praise American workers and their contribution to the war effort. This speech could easily be revised to hit that theme more squarely.

I merely offer this as a general remark, without suggesting specific edits.

McGroarty/Grossman
February 13, 1991
2:30 pm

PRESIDENTIAL REMARKS: RAYTHEON MISSILE SYSTEMS PLANT
ANDOVER, MASSACHUSETTS
FEBRUARY 15, 1991
2:00 pm

[Introductory acknowledgements.] It is an honor to be here today -- to come to Raytheon, the home of the men and women who build the Scudbusters. //

Fact check
I've just sat in the command post of an Engagement Control Station -- I've heard about the years of painstaking work that produced the split second accuracy of the Patriot Missile Defense System. // Let me tell you: I'm impressed with the technology -- but I'm even more impressed with the people behind the machines. //

Just days after Saddam Hussein rolled into Kuwait, the people of this plant went into overdrive. Since mid-August, it's been an around-the-clock effort. Three shifts a day, seven days a week -- and I know many of you gave up your own Thanksgiving and Christmas to be right here -- to keep the lines moving. //

Well, in the last month, the world has learned why. Patriot works -- and not just because of the high-tech wizardry. It's because of all the hours, all the attention to detail -- all the pride and all the professionalism that every one of you brings to the job. Patriot works // because of Patriots like you. //

Added for Democrat, Michael Jackson
What has taken place here is a triumph of American technology. It's a triumph taking place every day -- not just here at Raytheon -- but in factories and firms all across

America: wherever American workers are pushing forward the bounds of progress -- keeping this country strong, firing the engines of economic growth. What happens right here is **critical to America's competitiveness -- now, and into the next century.**

As I was touring the plant a few minutes ago, I saw one sign that said: "Patriot -- a Revolution in Air Defense." We are witnessing a revolution in modern warfare -- a revolution that will shape the way we defend ourselves for decades to come. //

For years, we've heard that anti-missile defenses won't work. That shooting down a ballistic missile is **impossible** -- like trying to "hit a bullet with a bullet." Some people called it impossible -- you called it your job. //

Critics said this system was plagued with problems -- that results from the test range wouldn't stand up under battlefield conditions. You knew the critics were wrong -- all along. And now the world knows it too. Beginning with the first Scud launched on Saudi Arabia -- and the Patriot that struck it down - - and with the arrival of Patriot battalions in Israel: All told -- Patriot is 41 for 42. 42 Scuds engaged -- 41 intercepts. // **Imagine** what course this war **might have taken** -- without the Patriot. //

No -- Patriot's not perfect. No system is -- no system ever will be. Not every intercept results in total destruction. But Patriot is **proof positive that missile defense can work.** //

Scud
Section

SDIO -

I've said many times that missile defense threatens no one -
 - that there is no purer defensive weapon than one that targets
 SD10 [and destroys] missiles launched against us. //

We know this is a dangerous world. Today, our Cold War
 concern about a large-scale nuclear exchange is more remote than
 at any point in the post-war era. // At the same time, the
 number of nations acquiring the capability to build and deliver
 missiles of mass destruction -- chemical and even nuclear weapons
 -- is **on the increase**. In many cases, these missiles will be
 SD10 superior to Scuds -- smaller, capable of flying farther, faster:
 in short, more difficult targets. Between now and the year 2000
 --in spite of our best efforts to control their spread -- as many
 as 15 nations may acquire this deadly technology. And as we've
 been taught by Saddam Hussein, all it takes is one renegade
regime -- one ruler without regard for human decency. //

In the past, we've often depended more for our protection on
theories of deterrence than technologies of defense. Some
 critics of missile defense have even said that we and our
 adversaries would be better off defenseless, open to attack --
 and therefore equally vulnerable.

NSC Well, we know now that **some of the adversaries we face today**
 are more rash than rational -- less impressed by theories than by
 a nation with the means and will to defend itself. //

NSC Thank God that when the Scuds came -- the people of Israel
and Saudi Arabia, and the brave forces of our coalition had more

to protect their lives than some abstract theory of deterrence.

// Thank God for the Patriot missile. //

MSO

The success of Patriot is one important reason why OPERATION DESERT STORM is on course and on schedule. We will continue to fight this war on our terms, on our timetable -- until our objectives are met. **Make no mistake about it -- Kuwait will be liberated.** //

SDIO

The people who build Patriot have every reason to be proud. **Because of you,** the world now knows we can count on missile defenses. //

Because of you, a tyrant's threat to rain terror from the skies has been blunted -- cut short. //

Because of you, innocent civilians -- countless human lives -- have been spared. ///

When we think of war, we think first of the soldiers in the field -- the brave men and women serving now half a world away. But Woodrow Wilson once said that in war, there are "a thousand forms of duty." In this room today stand a thousand reasons why our cause shall succeed. //

Added to verbal draft

You -- and people like you all across the country -- have given our brave men and women in the Gulf the fighting edge they need to prevail -- and, what's more, to protect precious lives.

Once again, thank you all for this warm welcome -- for the invaluable contribution you have made to the defense of America and its allies -- and may God bless the United States of America.

#

WHITE HOUSE STAFFING MEMORANDUM

9 FEB 13 11:43



DATE: 2/12/91 ACTION/CONCURRENCE/COMMENT DUE BY WEDNESDAY 2/13 2:00 p.m.

SUBJECT: PRESIDENTIAL REMARKS: RAYTHEON MISSILE SYSTEMS PLANT - ANDOVER, MA

	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	MCCLURE	<input checked="" type="checkbox"/>	<input type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input type="checkbox"/>	NEWMAN	<input type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PORTER	<input checked="" type="checkbox"/>	<input type="checkbox"/>
DARMAN	<input checked="" type="checkbox"/>	<input type="checkbox"/>	ROGICH	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BRADY	<input type="checkbox"/>	<input checked="" type="checkbox"/>	UNTERMAYER	<input type="checkbox"/>	<input type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u>ROGERS</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
DEMAREST	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<u>WINSTON</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u>TREFRY</u>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
GRAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HOLIDAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

Please forward your comments directly to Chriss Winston, Rm. 122, x2930, no later than 2:00, Wednesday, February 13, with a copy to this office. Thank you.

RESPONSE:

Do not understand the last sentence in the 1st P of page 4. In the room today stand a thousand reasons why ^(and?) ~~we~~ our cause ~~will~~ succeed. _(use?)

1715 2/12/91

*Richard D. Trefry
LTC USA - Ret
MAP*

PHILLIP D. BRADY
Assistant to the President
and Staff Secretary
Ext. 2702

91 FEB 12 PM 1:54

McGroarty/Grossman
February 12, 1991
2:30 pm
[PATRIOT]

PRESIDENTIAL REMARKS: RAYTHEON MISSILE SYSTEMS PLANT
ANDOVER, MASSACHUSETTS
FEBRUARY 15, 1991
2:00 pm

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acknowledgements.] It is an honor to be here today -- to come to
Raytheon, the home of the men and women who build the
Scudbusters. //

I've just completed my tour of this marvelous facility --
sat at the command post of a Patriot Fire Unit -- heard about the
years of painstaking work that produced the split second accuracy
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the people behind the machines. //

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know many of you gave up your own Thanksgiving and Christmas to
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works -- and not just because of the high-tech wizardry. It's
because of all the hours -- all the attention to detail -- all
the pride and all the professionalism that every one of you

brings to the job. Patriot works // because of Patriots like you. //

As I was touring the plant a few minutes ago, I saw one sign that said: "Patriot -- a Revolution in Air Defense." We are witnessing a revolution in modern warfare -- a revolution that will shape the way we defend ourselves for decades to come. //

For years, we've heard that anti-missile defenses won't work. That shooting down a ballistic missile is impossible -- like trying to "hit a bullet with a bullet." Some people called it impossible -- you called it your job. //

[[PATRIOT SCORECARD.]]

No -- Patriot's not perfect. No system is -- no system ever will be. But Patriot is proof positive that missile defense can work. And if missile defense is technologically possible -- it is morally imperative. //

I've said many times that missile defense threatens no one -- that there is no purer defensive weapon than one that targets missiles launched against us. //

We know this is a dangerous world. Today, our Cold War concern about a large-scale nuclear exchange is more remote than at any point in the post-war era. // At the same time, the number of nations acquiring the capability to build and deliver missiles of mass destruction -- chemical and perhaps even nuclear weapons -- is on the increase. Between now and the year 2000 -- in spite of our best efforts to control their spread -- as many as 15 nations may acquire this deadly technology. And as we've

been taught by Saddam Hussein, all it takes is one renegade regime -- one ruler without regard for human decency. //

In the past, we've often depended more for our protection on theories of deterrence than technologies of defense. Some critics of missile defense have even said that we and our adversaries would be better off defenseless, open to attack -- and therefore equally vulnerable. That's a theory called Mutual Assured Destruction -- and it's a theory that's done as much to impede our progress towards effective anti-missile defense as any problem of physics. //

Well, Patriot's shot that theory right out of the sky. //

We know now that the adversaries we face may be more rash than rational -- less impressed by theories than by a nation with the means and will to defend itself.

Thank God that when the Scuds came -- the people of Israel and Saudi Arabia had more to protect them than some abstract theory of deterrence. // Thank God for the Patriot missile. //

The people who build Patriot have reason to be proud. Because of you, a tyrant's threat to rain terror from the skies has been blunted -- cut short. //

Because of you, thousands of innocent civilians -- countless human lives -- have been spared. //

Because of you, our Armed Forces have proved to the world that Iraqi Scuds are no match for American Patriots. ///

When we think of war, we think first of the soldiers in the field -- the brave men and women serving now half a world away.

But Woodrow Wilson once said that in war, there are "a thousand forms of duty." In this room today stand a thousand reasons why we our cause shall succeed. //

Once again, thank you all for this warm welcome -- for the invaluable contribution you have made to the defense of America and its allies -- and may God bless the United States of America.

#

Document No. 212314SS

WHITE HOUSE STAFFING MEMORANDUM

91 FEB 12 12:53 PM '91



DATE: 2/12/91 ACTION/CONCURRENCE/COMMENT DUE BY WEDNESDAY 2/13 2:00 p.m.

SUBJECT: PRESIDENTIAL REMARKS: RAYTHEON MISSILE SYSTEMS PLANT - ANDOVER, MA

	ACTION	FYI		ACTION	FYI
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	MCCLURE	<input checked="" type="checkbox"/>	<input type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input type="checkbox"/>	NEWMAN	<input type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PORTER	<input checked="" type="checkbox"/>	<input type="checkbox"/>
DARMAN	<input checked="" type="checkbox"/>	<input type="checkbox"/>	ROGICH	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BRADY	<input type="checkbox"/>	<input checked="" type="checkbox"/>	UNTERMAYER	<input type="checkbox"/>	<input type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u>ROGERS</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
DEMAREST	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<u>WINSTON</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u>TREERY</u>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
GRAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HOLIDAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS: Please forward your comments directly to Chriss Winston, Rm. 122, x2930, no later than 2:00, Wednesday, February 13, with a copy to this office. Thank you.

RESPONSE:

*Please see suggestions
re: mentioning Raytheon. (p. 1)
2/12/91*

PHILLIP D. BRADY
Assistant to the President
and Staff Secretary
Ext. 2702

91 FEB 12 PM 1:54

McGroarty/Grossman
February 12, 1991
2:30 pm
[PATRIOT]

PRESIDENTIAL REMARKS: RAYTHEON MISSILE SYSTEMS PLANT
ANDOVER, MASSACHUSETTS
FEBRUARY 15, 1991
2:00 pm

Thank you, Bill [Gov. Weld]. [Introductory
acknowledgements.] It is an honor to be here today -- to come to
✓ Raytheon, the home of the men and women who build the
Scudbusters. //

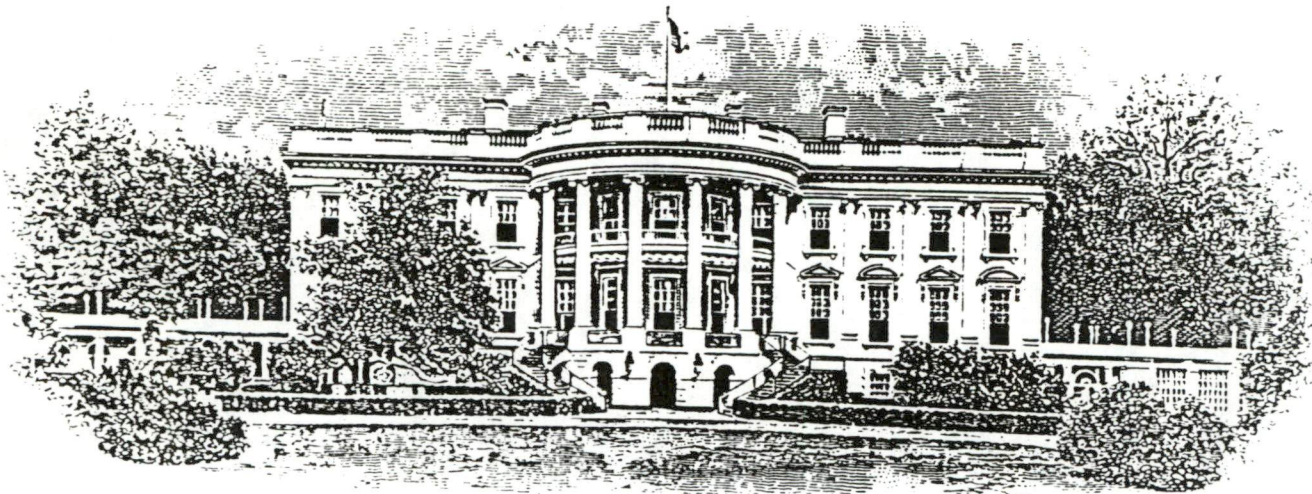
I've just completed my tour of this marvelous facility --
sat at the command post of a Patriot Fire Unit -- heard about the
years of painstaking work that produced the split second accuracy
of the Patriot Missile System. // Let me tell you: I'm
impressed with the technology -- but I'm even more impressed with
the people behind the machines. //

✓ ✓ Just days after Saddam Hussein rolled into Kuwait, ~~Raytheon~~^{you}
went into overdrive. Since mid-August, it's been an around-the-
clock effort. Three shifts a day, seven days a week -- and I
know many of you gave up your own Thanksgiving and Christmas to
be right here -- to keep the lines moving. //

Well, in the last month, the world has learned why. Patriot
works -- and not just because of the high-tech wizardry. It's
because of all the hours -- all the attention to detail -- all
the pride and all the professionalism that every one of you

THE WHITE HOUSE

WASHINGTON



FACSIMILE TRANSMITTAL SHEET

NUMBER OF PAGES INCLUDING COVER 5

DATE 2/12/91

TO DR. DAVID MARTIN

COL. HAROLD RICHARDSON

FAX NUMBER 697-4027

COMMENTS PLEASE TREAT

AS CLOSE HOLD / NOT FOR

DISTRIBUTION.

PLEASE CALL IN COMMENTS NO LATER

FROM D. McGroarty THAN 12 NOON

13 FEB 91

* DEPARTMENT OF COMMUNICATIONS *

OFFICE NUMBER 202 456 2773 or

2930

McGroarty/Grossman
February 12, 1991
2:30 pm
[PATRIOT]

PRESIDENTIAL REMARKS: RAYTHEON MISSILE SYSTEMS PLANT
ANDOVER, MASSACHUSETTS
FEBRUARY 15, 1991
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As I was touring the plant a few minutes ago, I saw one sign that said: "Patriot -- a Revolution in Air Defense." We are witnessing a revolution in modern warfare -- a revolution that will shape the way we defend ourselves for decades to come. //

For years, we've heard that anti-missile defenses won't work. That shooting down a ballistic missile is impossible -- like trying to "hit a bullet with a bullet." Some people called it impossible -- you called it your job. //

[[PATRIOT SCORECARD.]]

No -- Patriot's not perfect. No system is -- no system ever will be. But Patriot is proof positive that missile defense can work. And if missile defense is technologically possible -- it is morally imperative. //

I've said many times that missile defense threatens no one - - that there is no purer defensive weapon than one that targets missiles launched against us. //

We know this is a dangerous world. Today, our Cold War concern about a large-scale nuclear exchange is more remote than at any point in the post-war era. // At the same time, the number of nations acquiring the capability to build and deliver missiles of mass destruction -- chemical and perhaps even nuclear weapons -- is on the increase. Between now and the year 2000 -- in spite of our best efforts to control their spread -- as many as 15 nations may acquire this deadly technology. And as we've

been taught by Saddam Hussein, all it takes is one renegade regime -- one ruler without regard for human decency. //

In the past, we've often depended more for our protection on theories of deterrence than technologies of defense. Some critics of missile defense have even said that we and our adversaries would be better off defenseless, open to attack -- and therefore equally vulnerable. That's a theory called Mutual Assured Destruction -- and it's a theory that's done as much to impede our progress towards effective anti-missile defense as any problem of physics. //

Well, Patriot's shot that theory right out of the sky. //

We know now that the adversaries we face may be more rash than rational -- less impressed by theories than by a nation with the means and will to defend itself.

Thank God that when the Scuds came -- the people of Israel and Saudi Arabia had more to protect them than some abstract theory of deterrence. // Thank God for the Patriot missile. //

The people who build Patriot have reason to be proud. Because of you, a tyrant's threat to rain terror from the skies has been blunted -- cut short. //

Because of you, thousands of innocent civilians -- countless human lives -- have been spared. //

Because of you, our Armed Forces have proved to the world that Iraqi Scuds are no match for American Patriots. ///

When we think of war, we think first of the soldiers in the field -- the brave men and women serving now half a world away.

But Woodrow Wilson once said that in war, there are "a thousand forms of duty." In this room today stand a thousand reasons why we our cause shall succeed. //

Once again, thank you all for this warm welcome -- for the invaluable contribution you have made to the defense of America and its allies -- and may God bless the United States of America.

#

SD10 Dr. David Martin 12/13
delivered comments.

McGroarty/Grossman
February 13, 1991
10:00 am
[PATRIOT]

CORRECTED COPY

PRESIDENTIAL REMARKS: RAYTHEON MISSILE SYSTEMS PLANT
ANDOVER, MASSACHUSETTS
FEBRUARY 15, 1991
2:00 pm

Thank you, Bill [Gov. Weld]. [Introductory
acknowledgements.] It is an honor to be here today -- to come to
Raytheon, the home of the men and women who build the
Scudbusters. //

I've just completed my tour of this marvelous facility --
sat at the command post of a Patriot Fire Unit -- heard about the
years of painstaking work that produced the split second accuracy
of the Patriot Missile System. // Let me tell you: I'm
impressed with the technology -- but I'm even more impressed with
the people behind the machines. //

→ Just days after Saddam Hussein rolled into Kuwait, Raytheon
went into overdrive. Since mid-August, it's been an around-the-
clock effort. Three shifts a day, seven days a week -- and I
know many of you gave up your own Thanksgiving and Christmas to
be right here -- to keep the lines moving. //

-- together w/
its US
+ allied
contractors
team --

Well, in the last month, the world has learned why. Patriot
works -- and not just because of the high-tech wizardry. It's
because of all the hours -- all the attention to detail -- all
the pride and all the professionalism that every one of you

brings to the job. Patriot works // because of Patriots like you. //

As I was touring the plant a few minutes ago, I saw one sign that said: "Patriot -- a Revolution in Air Defense." We are witnessing a revolution in modern warfare -- a revolution that will shape the way we defend ourselves for decades to come. //

For years, we've heard that anti-missile defenses won't work. That shooting down a ballistic missile is **impossible** -- like trying to "hit a bullet with a bullet." Some people called it impossible -- you called it your job. //

[[PATRIOT SCORECARD.]]

No -- Patriot's not perfect. No system is -- no system ever will be. Not every intercept results in total destruction. But **Patriot is proof positive that missile defense can work.** //

I've said many times that missile defense threatens no one - - that there is no purer defensive weapon than one that targets + *destroys* missiles launched against us. //

We know this is a dangerous world. Today, our Cold War concern about a large-scale nuclear exchange is more remote than at any point in the post-war era. // At the same time, the number of nations acquiring the capability to build and deliver missiles of mass destruction -- chemical and even nuclear weapons -- **is on the increase**. Between now and the year 2000 --in spite of our best efforts to control their spread -- as many as 15 nations may acquire this deadly technology. And as we've been

In many cases, these missiles will be better than Scuds -- smaller, longer range + faster -- in short, more difficult targets.

taught by Saddam Hussein, all it takes is one renegade regime --
one ruler without regard for human decency. //

In the past, we've often depended more for our protection on theories of deterrence than technologies of defense. Some critics of missile defense have even said that we and our adversaries would be better off defenseless, open to attack -- and therefore equally vulnerable.

We know now that the adversaries we face may be more rash than rational -- less impressed by theories than by a nation with the means and will to defend itself.

Thank God that when the Scuds came -- the people of Israel and Saudi Arabia, and the brave forces of our coalition had more to protect them than some elegant and abstract theory of deterrence. // Thank God for the Patriot missile. //

The people who build Patriot have reason to be proud. Because of you, a tyrant's threat to rain terror from the skies has been blunted -- cut short. //

Because of you, innocent civilians -- countless human lives -- have been spared. //

→ > *Because of you, the world knows we can count on missile defenses.*
 Because of you, our Armed Forces have proved to the world that Iraqi Scuds are no match for American Patriots. ///

When we think of war, we think first of the soldiers in the field -- the brave men and women serving now half a world away. But Woodrow Wilson once said that in war, there are "a thousand forms of duty." In this room today stand a thousand reasons why our cause shall succeed. //

You -- and people like you all across the country -- have given our brave men and women in the Gulf the fighting edge they need to prevail -- and, what's more, to protect precious lives.

//

Once again, thank you all for this warm welcome -- for the invaluable contribution you have made to the defense of America and its allies -- and may God bless the United States of America.

#

WHITE HOUSE STAFFING MEMORANDUM



91 FEB 13 All: 43

DATE: 2/12/91 ACTION/CONCURRENCE/COMMENT DUE BY WEDNESDAY 2/13 2:00 p.m.

SUBJECT: PRESIDENTIAL REMARKS: RAYTHEON MISSILE SYSTEMS PLANT - ANDOVER, MA

	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	MCCLURE	<input checked="" type="checkbox"/>	<input type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input type="checkbox"/>	NEWMAN	<input type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PORTER	<input checked="" type="checkbox"/>	<input type="checkbox"/>
DARMAN	<input checked="" type="checkbox"/>	<input type="checkbox"/>	ROGICH	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BRADY	<input type="checkbox"/>	<input checked="" type="checkbox"/>	UNTERMEYER	<input type="checkbox"/>	<input type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u>ROGERS</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
DEMAREST	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<u>WINSTON</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u>TREERY</u>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
GRAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HOLIDAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS: Please forward your comments directly to Chriss Winston, Rm. 122, x2930, no later than 2:00, Wednesday, February 13, with a copy to this office. Thank you.

RESPONSE: *S.R. Pls. note additional emphasis on life savings. - v. / good speech*

PHILLIP D. BRADY
Assistant to the President
and Staff Secretary
Ext. 2702

91 FEB 12 PM 1:54

McGroarty/Grossman
February 12, 1991
2:30 pm
[PATRIOT]

PRESIDENTIAL REMARKS: RAYTHEON MISSILE SYSTEMS PLANT
ANDOVER, MASSACHUSETTS
FEBRUARY 15, 1991
2:00 pm

Thank you, Bill [Gov. Weld]. [Introductory
acknowledgements.] It is an honor to be here today -- to come to
Raytheon, the home of the men and women who build the
Scudbusters. //

I've just completed my tour of this marvelous facility --
sat at the command post of a Patriot Fire Unit -- heard about the
years of painstaking work that produced the split second accuracy
of the Patriot Missile System. ^(DEFENSE) // Let me tell you: I'm
impressed with the technology -- but I'm even more impressed with
the people behind the machines. //

Just days after Saddam Hussein rolled into Kuwait, Raytheon
went into overdrive. Since mid-August, it's been an around-the-
clock effort. Three shifts a day, seven days a week -- and I
know many of you gave up your own Thanksgiving and Christmas to
be right here -- to keep the lines moving. //

Well, in the last month, the world has learned why. Patriot
works -- and not just because of the high-tech wizardry. It's
because of all the hours -- all the attention to detail -- all
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[[PATRIOT SCORECARD.]]

No -- Patriot's not perfect. No system is -- no system ever will be. But Patriot is proof positive that missile defense can work. And if missile defense is technologically possible -- it is morally imperative. // BECAUSE IT SAVES LIVES.

I've said many times that missile defense threatens no one - - that there is no purer defensive weapon than one that targets missiles launched against us. //

We know this is a dangerous world. Today, our Cold War concern about a large-scale nuclear exchange is more remote than at any point in the post-war era. // At the same time, the number of nations acquiring the capability to build and deliver missiles of mass destruction -- chemical and perhaps even nuclear weapons -- is on the increase. Between now and the year 2000 -- in spite of our best efforts to control their spread -- as many as 15 nations may acquire this deadly technology. And as we've

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Well, Patriot's shot that theory right out of the sky. //

We know now that the adversaries we face may be more rash than rational -- less impressed by theories than by a nation with the means and will to defend itself.

Thank God that when the Scuds came -- the people of Israel and Saudi Arabia had more to protect ~~than~~ ^{THEIR LIVES} than some abstract theory of deterrence. // Thank God for the Patriot missile. //

The people who build Patriot have reason to be proud. Because of you, a tyrant's threat to rain terror from the skies has been blunted -- cut short. //

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#

THE WHITE HOUSE

WASHINGTON

91 FEB 13

All: 43

February 12, 1991

MEMORANDUM FOR CHRISS WINSTON

FROM: STEPHEN G. RADEMAKER *SR*
ASSOCIATE COUNSEL TO THE PRESIDENT

SUBJECT: Presidential Remarks: Raytheon Missile Systems
Plant -- Andover, Massachusetts

Pursuant to Phillip Brady's request, Counsel's Office has reviewed the above-referenced matter and has no objection to the draft presidential remarks.

cc: Phillip D. Brady

McGroarty/Grossman
February 12, 1991
2:30 pm
[PATRIOT]

PRESIDENTIAL REMARKS: RAYTHEON MISSILE SYSTEMS PLANT
ANDOVER, MASSACHUSETTS
FEBRUARY 15, 1991
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#

UNCLASSIFIED
NSC/S PROFILE

RECORD ID: 9101091
RECEIVED: 12 FEB 91 14

TO: WINSTON, C

FROM: SCOWCROFT

DOC DATE: 12 FEB 91
SOURCE REF:

KEYWORDS: DESERT STORM
KUWAIT
WH REFERRAL

IRAQ
SAUDI ARABIA

PERSONS:

SUBJECT: PRES REMARKS FOR RAYTHEON MISSILE SYSTEMS PLANT IN MASSACHUSETTS

ACTION: SCOWCROFT SGD WH REFERRAL DUE DATE: 13 FEB 91 STATUS: C

STAFF OFFICER: HAYDEN

LOGREF:

FILES: WH

NSCP:

CODES:

D O C U M E N T D I S T R I B U T I O N

FOR ACTION

FOR CONCURRENCE

FOR INFO

GANTT
HAYDEN
NSC CHRON

COMMENTS: _____

DISPATCHED BY _____ DATE _____ BY HAND W/ATTCH

OPENED BY: NSJEB

CLOSED BY: NSJEB

DOC 2 OF 2

UNCLASSIFIED

WHITE HOUSE STAFFING MEMORANDUM

DATE: 2/12/91 ACTION/CONCURRENCE/COMMENT DUE BY WEDNESDAY 2/13 2:00 p.m.

SUBJECT: PRESIDENTIAL REMARKS: RAYTHEON MISSILE SYSTEMS PLANT - ANDOVER, MA

	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	MCCLURE	<input checked="" type="checkbox"/>	<input type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input type="checkbox"/>	NEWMAN	<input type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PORTER	<input checked="" type="checkbox"/>	<input type="checkbox"/>
DARMAN	<input checked="" type="checkbox"/>	<input type="checkbox"/>	ROGICH	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BRADY	<input type="checkbox"/>	<input checked="" type="checkbox"/>	UNTERMEYER	<input type="checkbox"/>	<input type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u>ROGERS</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
DEMAREST	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<u>WINSTON</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u>TREERY</u>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
GRAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HOLIDAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

Please forward your comments directly to Chriss Winston, Rm. 122, x2930, no later than 2:00, Wednesday, February 13, with a copy to this office. Thank you.

February 13, 1991

RESPONSE: The National Security Council staff has reviewed the excellent draft speech for the President at Raytheon and forwards the attached comments.

Brent Scowcroft
Brent Scowcroft

cc: Phillip Brady

PHILLIP D. BRADY
Assistant to the President
and Staff Secretary
Ext. 2702

91 FEB 12 PM 1:54

McGroarty/Grossman
February 12, 1991
2:30 pm
[PATRIOT]

PRESIDENTIAL REMARKS: RAYTHEON MISSILE SYSTEMS PLANT
ANDOVER, MASSACHUSETTS
FEBRUARY 15, 1991
2:00 pm

Thank you, Bill [Gov. Weld]. [Introductory acknowledgements.] It is an honor to be here today -- to come to Raytheon, the home of the men and women who build the Scudbusters. //

I've just completed my tour of this marvelous facility -- sat at the command post of a Patriot Fire Unit -- heard about the years of painstaking work that produced the split second accuracy of the Patriot Missile System. // Let me tell you: I'm impressed with the technology -- but I'm even more impressed with the people behind the machines. //

Just days after Saddam Hussein rolled into Kuwait, Raytheon went into overdrive. Since mid-August, it's been an around-the-clock effort. Three shifts a day, seven days a week -- and I know many of you gave up your own Thanksgiving and Christmas to be right here -- to keep the lines moving. //

Well, in the last month, the world has learned why. Patriot works -- and not just because of the high-tech wizardry. It's because of all the hours -- all the attention to detail -- all the pride and all the professionalism that every one of you

... success of Patriot is one important reason why we are on course and on schedule. We will continue to fight this war on our terms, on our timetable -- and until our objectives are met. Kuwait will be liberated, make no mistake 2 about it.

brings to the job. Patriot works // because of Patriots like you. //

As I was touring the plant a few minutes ago, I saw one sign that said: "Patriot -- a Revolution in Air Defense." We are witnessing a revolution in modern warfare -- a revolution that will shape the way we defend ourselves for decades to come. //

For years, we've heard that anti-missile defenses won't work. That shooting down a ballistic missile is impossible -- like trying to "hit a bullet with a bullet." Some people called it impossible -- you called it your job. //

[[PATRIOT SCORECARD.]]

No -- Patriot's not perfect. No system is -- no system ever will be. But Patriot is proof positive that missile defense can work. ~~(And if missile defense is technologically possible -- it is morally imperative. //~~ }

And I've said many times that missile defense threatens no one -- that there is no purer defensive weapon than one that targets missiles launched against us, ^{or // our friends and allies}

We know this is a dangerous world. Today, our Cold War concern about a large-scale nuclear exchange is more remote than at any point in the post-war era. // At the same time, the number of nations acquiring the capability to build and deliver missiles of mass destruction -- chemical and ~~perhaps~~ even nuclear weapons -- is on the increase. Between now and the year 2000 -- ^{additional} ~~as many~~ in spite of our best efforts to control their spread -- ~~as 15~~] nations may acquire this deadly technology. And as we've

been taught by Saddam Hussein, all it takes is one renegade regime -- one ruler without regard for human decency. //

~~In the past, we've often depended more for our protection on theories of deterrence than technologies of defense. Some critics of missile defense have even said that we and our adversaries would be better off defenseless, open to attack -- and therefore equally vulnerable. That's a theory called Mutual Assured Destruction -- and it's a theory that's done as much to impede our progress towards effective anti-missile defense as any problem of physics. //~~

-- of which Saddam Hussein is a prime example.

~~Well, Patriot's shot that theory right out of the sky.~~
Well, we know now that ^{some of} the adversaries we face ^{today are} more rash than rational -- less impressed by theories than by a nation with the means and will to defend itself.

Thank God that when the Scuds came -- the people of Israel and Saudi Arabia had more to protect them than some abstract theory of deterrence. // Thank God for the Patriot missile. //

The people who build Patriot have reason to be proud. Because of you, a tyrant's threat to rain terror from the skies has been blunted -- cut short. //

Because of you, ~~thousands of~~ innocent civilians -- ~~countless~~ ^{priceless} human lives -- have been spared. //

~~Because of you, our Armed Forces have proved to the world that Iraqi Scuds are no match for American Patriots. ///~~

When we think of war, we think first of the soldiers in the field -- the brave men and women serving now half a world away.

- Need to refer this a bit as traditional deterrence theory (even with GPALS) will still apply to our strategic relationship with the Soviets.

- seems like a big number for Scud attacks

great line but we have to be

But Woodrow Wilson once said that in war, there are "a thousand forms of duty." In this room today stand a thousand reasons why ~~we~~ our cause shall succeed. //

Once again, thank you all for this warm welcome -- for the invaluable contribution you have made to the defense of America and its allies -- and may God bless the United States of America.

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You, and people like you all over the country, have given our brave men and women in the line the edge they need to win decisively and save precious lives.

(important to expand this to all defense workers)

WHITE HOUSE STAFFING MEMORANDUM



DATE: 2/12/91 ACTION/CONCURRENCE/COMMENT DUE BY WEDNESDAY 2/13 2:00 p.m.

SUBJECT: PRESIDENTIAL REMARKS: RAYTHEON MISSILE SYSTEMS PLANT - ANDOVER, MA

	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	MCCLURE	<input checked="" type="checkbox"/>	<input type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input type="checkbox"/>	NEWMAN	<input type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PORTER	<input checked="" type="checkbox"/>	<input type="checkbox"/>
DARMAN	<input checked="" type="checkbox"/>	<input type="checkbox"/>	ROGICH	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BRADY	<input type="checkbox"/>	<input checked="" type="checkbox"/>	UNTERMAYER	<input type="checkbox"/>	<input type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u>ROGERS</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
DEMAREST	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<u>WINSTON</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u>TREFRY</u>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
GRAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HOLIDAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

Please forward your comments directly to Chriss Winston, Rm. 122, x2930, no later than 2:00, Wednesday, February 13, with a copy to this office. Thank you.

RESPONSE:

No comment

PHILLIP D. BRADY
 Assistant to the President
 and Staff Secretary
 Ext. 2702

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