

Originally Processed With FOIA(s):

FOIA Number:

S

FOIA MARKER

This is not a textual record. This is used as an administrative marker by the George Bush Presidential Library Staff.

Record Group/Collection: George H.W. Bush Presidential Records
Collection/Office of Origin: Speechwriting, White House Office of
Series: Speech File Draft Files
Subseries: Chron File, 1989-1993

OA/ID Number: 13478
Folder ID Number: 13478-009

Folder Title:
Swearing-in of Secretary of Energy Admiral James Watkins Swearing-in, 3/9/89

Stack:	Row:	Section:	Shelf:	Position:
G	25	6	1	5

THE WHITE HOUSE

Office of the Press Secretary

For Immediate Release

March 9, 1989

REMARKS BY THE PRESIDENT
AND SECRETARY OF ENERGY ADMIRAL JAMES WATKINS
AT SWEARING-IN CEREMONY

The Department of Energy
Washington, D.C.

10:13 A.M. EST

THE PRESIDENT: Thank you very, very much. Of course, my thanks to the Marines. I didn't get your name, but you're sure good on the "Star-Spangled Banner." (Laughter.) And thank you for that wonderful rendition. (Applause.)

Chief Justice, and to the distinguished members of the House and the Senate that are here today, to the members of my Cabinet who are here and, I think most of all today, the Watkins family, and to you who will be working with one of the outstanding Americans -- the new Secretary, Jim Watkins -- my greetings to all of you.

It is a pleasure to come over here for this swearing-in. And as I see it, the responsibilities before this Department have never been greater than today, and I have total confidence that Jim Watkins is the best man to meet the challenges ahead.

For over four decades, he's demonstrated an unswerving commitment to our country and to the call of service. A graduate of Annapolis, he went on in his distinguished Naval career to serve in such key posts as Commander of the Sixth Fleet, Commander in Chief of the Pacific Fleet, Vice Chief and then later, as Chief of Naval Operations. And most recently, the Admiral took on a difficult and important assignment as Chairman of the nation's AIDS Commission, performing brilliantly in that capacity -- taking a piece of work that some were saying couldn't possibly succeed, but succeed he did.

And throughout his long career, Jim has shown a mastery of complex organizations and issues, and he's demonstrated an outstanding concern for the people who have served under him. And you here at this Department are about to find that out.

To the 16,000 men and women of the Department, from Juneau to Georgia, and your 130,000 contract workers, I want to tell you how much I admire you -- and I told Jim, who has already told me about his respect for you, that one of the reasons I wanted to come over here was to make that very clear to the men and women of this Department. I admire your professionalism, your loyalty, your tremendous technical expertise. And there's been talk in the past that perhaps this Department was not necessary, was redundant or its responsibilities could be taken over by others. Let me say you have

getting started on fixing these problems.

Admiral Watkins is well-qualified to take on these complex issues. He's an extremely capable manager, highly respected in this city and around the country; knowledgeable about nuclear energy, with considerable experience in the Navy's nuclear-powered submarine program, from bringing a new reactor plant on line, to commanding a nuclear-powered submarine, to managing nuclear programs right here in Washington, D.C.

Jim and I have also spoken about our commitment to protecting the environment while assuring that our energy requirements and national security requirements are fully met. We need nuclear power, hydropower, oil, gas, coal to meet the total energy requirements of the United States. And we need to improve energy efficiency as well as develop competitive renewable technologies. No one or two sources would be sufficient alone, nor would they provide us with the flexibility that is necessary. For reasons of national security, we need to have domestic production in each area. And we will institute policies to promote that by restoring incentives and also through deregulation.

I want to see a recovery in the domestic oil and gas production; our great economic expansion will not be complete until every area of our country is reaping its benefits. And I also want to see continued development of this clean coal technology, a generation of safe nuclear energy, and also R&D, research and development of alternative fuels and new technologies. And again, let me emphasize conservation methods, as well. Energy is the most important basic ingredient in everything we produce, everything we consume, everything we import, or export. For America's economy to be competitive, we need sound energy policies and competitive energy industries.

And for our national security to be guaranteed, we need the strongest possible national energy policy.

The Energy Department has big challenges ahead. Issues of national security and competitiveness, environmental quality -- they're all on the agenda. And so, I selected a big man to do a big job.

So, Jim, we'd better get going, better swear you in and let you get to work. (Laughter.) And thank all of you for the support I know you will give the newest Secretary of Energy.

Now, on to the formalities here. (Applause.)

SECRETARY WATKINS: Mr. President; Mr. Chief Justice; members of the Congress; my colleagues in the Cabinet; distinguished guests; my wife, Sheila; and family and friends. It's a great honor for me to appear before you today as your new Secretary of Energy. It's also a great personal honor to have been asked to serve in this capacity by a President, who, by witness in the remarks we have just heard has such an in-depth personal knowledge of this nation's energy needs and resources.

Mr. President, in your Building A Better America, which was your budget message to the Congress only a few days ago, you affirmed the importance of energy security, safety and environmental

follow-up questions and answers to the Congress have also been made available to you. These documents, along with my forthcoming 90-day message, will set policy direction for the Department, ones that I intend to take as Secretary.

I want each of you to know what I'm doing so that you, in turn, can be important participants in the solution-finding process. There will be demands on you. But I, in turn, also will take personal interest in the well-being of our employees. For example, one of the first things that I will do here in headquarters is accelerate the opening of our child day care center to help working parents, and Sheila has asked to join our parents' committee as an added guiding force behind that project. (Applause.)

In addition, my long history of interest in education for America's youth will be put to work to bring our many and diverse activities across the nation into a more visible and effective partnership with the private sector in order to inspire the very young to seek careers in mathematics, in science and engineering -- so important to the Department of Energy and so many other facets of our society today, and giving particular emphasis in this regard to inspiring minorities to come into these fields. We simply have too few of them serving in these areas today, and we can do a lot more and inspire the nation. (Applause.)

By so doing, we will do our part in helping to assure the President and the nation that we can have a top-notch technical work force well into the 21st century. And as you can glean from my own biography and the program today, my training and experience began in the early days of the peaceful use of nuclear energy, where I learned the important principles of safe and reliable application of nuclear technology.

But I also learned the importance of the human component -- that is, individual responsibility for strict application of standards. Nuclear power demands no less than the best from all who control it.

This, then, is exactly what I ask of my Department -- a commitment to excellence. So I ask you to help me forge a workplace culture that rejects the mediocre and the substandard and create one that excites excellence in each employee. Our mission is an important one. But we'll only find success when each of us feels a personal ownership in Mission Control.

Among our special guests today, Mr. President, are people from all parts of this Department -- from mailroom workers, to our adopted Woodrow Wilson High School principal and students, to security guards and secretaries, all of whom strive to excel in their daily work. Some of their contributions in the past may have gone unnoticed. But I can assure you that on my watch they will not.

The Department of Energy is one Department clearly involved in America's future, as the President so beautifully stated. We've been given a great and important job to do, and we are at a unique time in history to do it. And with your guidance, Mr.

MASTER II

005331

Document No. _____

WHITE HOUSE STAFFING MEMORANDUM

DATE: 03/07/89 ACTION/CONCURRENCE/COMMENT DUE BY: ----

SUBJECT: PRESIDENTIAL REMARKS: SWEARING-IN OF SECRETARY WATKINS/ENERGY

(03/07 1:35 p.m. draft)

	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	MCCLURE	<input type="checkbox"/>	<input checked="" type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input checked="" type="checkbox"/>	NEWMAN	<input type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	PORTER	<input type="checkbox"/>	<input checked="" type="checkbox"/>
DARMAN	<input type="checkbox"/>	<input checked="" type="checkbox"/>	STUDDERT	<input type="checkbox"/>	<input checked="" type="checkbox"/>
BATES	<input type="checkbox"/>	<input checked="" type="checkbox"/>	UNTERMAYER	<input type="checkbox"/>	<input type="checkbox"/>
BREEDEN	<input type="checkbox"/>	<input type="checkbox"/>	<u>ROGERS</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u>WINSTON</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
CICCONI	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
DEMAREST	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
GRAY	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HAGIN	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

The attached has been forwarded to the President.

RESPONSE:

James W. Cicconi
Assistant to the President
and Deputy to the Chief of Staff
Ext. 2702

(Klugmann/CW)
March 7, 1989
1:35 p.m.

PRESIDENTIAL REMARKS: SWEARING-IN OF SECRETARY WATKINS
U.S. DEPARTMENT OF ENERGY
THURSDAY, MARCH 9, 1989

Thank you very much. It is a pleasure to be here for the swearing-in of Admiral James Watkins as the Secretary of Energy. The responsibilities before this department have never been greater than today, and I have tremendous confidence that Jim Watkins is the person best able to meet the challenges ahead.

For over four decades, Admiral Watkins has demonstrated an unswerving commitment to our country and to the call of service. A graduate of Annapolis, he went on in his distinguished Naval career to serve in such key posts as Commander of the Sixth Fleet, Commander-in-Chief of the Pacific Fleet, Vice Chief and, later, Chief of Naval Operations. And most recently, the Admiral took on a difficult and important assignment as Chairman of the AIDS Commission, performing brilliantly in that capacity.

Throughout his long career, Jim Watkins has shown a mastery of complex organizations and issues, and he has demonstrated an outstanding concern for the people who have served under him.

To the 16,000 men and women of the Department of Energy from Juneau to Georgia, and your 130,000 contract co-workers, I want to tell you how much I admire you -- your professionalism, your loyalty, and your tremendous technical expertise. There has been talk in the past that we didn't need a Department of Energy, that maybe it should be dismantled. Let me just say, ladies and gentlemen, you have important work to do, and this Department is here to stay.

It has broad responsibilities. And the most pressing challenge you face is to manage the modernization of America's nuclear weapons production plants. This task is critical to maintaining our deterrent force which ensures our security and a safe and stable world. But we also have a major environmental challenge; we need to clean up the pollution that has been created at these plants. These problems developed over time and they will be fully solved only over time, but we will waste no time in getting started on fixing these problems.

Admiral Watkins is well-qualified to take on these complex issues. He is an extremely capable manager, highly respected in this city and around the country. He is knowledgeable about nuclear energy, with considerable experience in the Navy's nuclear-powered submarine program, from bringing a new reactor plant on-line, to commanding a nuclear-powered submarine, to managing nuclear programs here in Washington.

The Admiral and I have also spoken about our commitment to protecting the environment while assuring that our energy requirements and national security requirements are fully met. We need nuclear power, hydropower, oil, gas, and coal to meet our energy needs. We need to improve energy efficiency as well as develop competitive renewable technologies. No one or two sources would be sufficient alone, nor would they provide us with the flexibility that is necessary. For reasons of national security, we need to have domestic production in each area. And we will institute policies to promote that by restoring incentives and through deregulation.

I want to see a recovery in domestic oil and gas production; our great economic expansion will not be complete until every area of our country is reaping its benefits. I also want to see continued development of clean coal technology, the generation of safe nuclear energy, and also research and development of alternative fuels, new technologies, and conservation methods. Energy is the most basic ingredient in everything we produce, consume, import, or export. For America's economy to be competitive, we need sound energy policies and competitive energy industries.

The Energy Department has big challenges ahead. Issues of national security, economic competitiveness, and environmental quality are all on the agenda. So, Jim, we better swear you in -- you've got a big job ahead of you.

[Witness swearing-in of Sec. Watkins]

MASTER I

Document No. 005331

Master

WHITE HOUSE STAFFING MEMORANDUM

DATE: 2/8/89

ACTION/CONCURRENCE/COMMENT DUE BY:

c.o.b. 2/9/89

SUBJECT: SWEARING-IN OF SECRETARY WATKINS, U.S. DEPT. OF ENERGY, THURSDAY, FEBRUARY 16, 1989

	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	MCCLURE	<input checked="" type="checkbox"/>	<input type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input checked="" type="checkbox"/>	NEWMAN	<input type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input type="checkbox"/>	<input type="checkbox"/>	PORTER	<input checked="" type="checkbox"/>	<input type="checkbox"/>
DARMAN	<input type="checkbox"/>	<input type="checkbox"/>	STUDDERT	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BATES	<input checked="" type="checkbox"/>	<input type="checkbox"/>	UNTERMAYER	<input type="checkbox"/>	<input type="checkbox"/>
BREEDEN	<input type="checkbox"/>	<input type="checkbox"/>	ROGERS	<input type="checkbox"/>	<input checked="" type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	WINSTON	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
CICCONI	<input type="checkbox"/>	<input checked="" type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
DEMAREST	<input checked="" type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
GRAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
HAGIN	<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

Please provide comments/recommendations directly to Chriss Winston, Room 122, Ext. 2930, and an info copy to my office by c.o.b. Thursday, 2/9/89. Thanks.

RESPONSE:

Darman - no chg.
D² - no chg

James W. Cicconi
Assistant to the President
and Deputy to the Chief of Staff
Ext. 2702

(Klugmann/CW)
February 8, 1989
3:00 p.m.

PRESIDENTIAL REMARKS: SWEARING-IN OF SECRETARY WATKINS
U.S. DEPARTMENT OF ENERGY
THURSDAY, FEBRUARY 16, 1989

Thank you very much. It is a pleasure to be here for the swearing-in of Admiral James Watkins as the Secretary of Energy. The responsibilities before this department have never been greater than today, and I have tremendous confidence that Jim Watkins is the person best able to meet the challenges ahead.

For over four decades, Admiral Watkins has demonstrated an unswerving commitment to our country and to the call of service. A graduate of Annapolis, he went on in his distinguished Naval career to serve in such key posts as Commander of the Sixth Fleet, Commander-in-Chief of the Pacific Fleet, Vice Chief and, later, Chief of Naval Operations. And most recently, the Admiral took on a difficult and important assignment as Chairman of the AIDS Commission, performing brilliantly in that capacity.

Throughout his long career, Jim Watkins has shown a mastery of complex organizations and issues, and he has demonstrated an outstanding concern for the people who have served under him.

insert 1
To the men and women of the Department of Energy, I want to tell you how much I admire you and your professionalism, your loyalty, and your tremendous technical expertise.

It
~~This Department~~ has broad responsibilities. And the most pressing challenge you face is to manage the modernization of America's nuclear weapons production plants. This task is critical to maintaining our deterrent force which ensures our security and a safe and stable world. But we also have a major

environmental challenge; we need to clean up the pollution that has been created at these plants. These problems developed over time and they will be fully solved only over time, but we will waste no time in getting started on fixing these problems.

Admiral Watkins is well-qualified to take on these complex issues. He is an extremely capable manager, highly respected in this city and around the country. He is knowledgeable about nuclear energy, with considerable experience in the Navy's nuclear-powered submarine program, from bringing a new reactor plant on-line, to commanding a nuclear-powered submarine, to managing nuclear programs here in Washington.

insert 2

The Admiral and I have also spoken about our commitment to protecting the environment while assuring that our energy requirements and national security requirements are fully met. We need nuclear power, ~~hydro power~~ oil, gas, and coal to meet our energy needs. No one or two sources would be sufficient alone, nor would they provide us with the flexibility that is necessary. For reasons of national security, we need to have domestic production in each area. And we will institute policies to promote that by restoring incentives and through deregulation.

I want to see a recovery in domestic oil and gas production; our great economic expansion will not be complete until every area of our country is reaping its benefits. I also want to see continued development of clean coal technology, the generation of safe nuclear energy, and also research and development of ~~and conservation methods~~ alternative fuels and new technologies. Energy is the most basic ingredient in everything we produce, consume, import, or export.

For America's economy to be competitive, we need ~~our~~ ^{sound} energy policies and ^{competitive} energy industries, ~~to be competitive~~.

Porter

The Energy Department has big challenges ahead. Issues of national security, economic competitiveness, and environmental quality are all on the agenda. So, Jim, we better swear you in -- you've got a big job ahead of you.

[Witness swearing-in of Sec. Watkins]

DATE: 3/7/89

TRANSMITTAL SHEET

OFFICE OF THE SECRETARY
U.S. DEPARTMENT OF ENERGY

122

TO: Chris Winston

FAX ~~456-7005~~ 456-2461

Public Affairs

FROM: Peggy Dufour

FAX 586-7573

NO. OF PAGES: 8 + cover

MESSAGE: _____

environmental challenge; we need to clean up the pollution that has been created at these plants. These problems developed over time and they will be fully solved only over time, but we will waste no time in getting started on fixing these problems.

Admiral Watkins is well-qualified to take on these complex issues. He is an extremely capable manager, highly respected in this city and around the country. He is knowledgeable about nuclear energy, with considerable experience in the Navy's nuclear-powered submarine program, from bringing a new reactor plant on-line, to commanding a nuclear-powered submarine, to managing nuclear programs here in Washington.

The Admiral and I have also spoken about our commitment to protecting the environment while assuring that our energy requirements and national security requirements are fully met. We need nuclear power, hydropower, oil, gas, and coal to meet our energy needs. #2 No one or two sources would be sufficient alone, nor would they provide us with the flexibility that is necessary. For reasons of national security, we need to have domestic production in each area. And we will institute policies to promote that by restoring incentives and through deregulation.

I want to see a recovery in domestic oil and gas production; our great economic expansion will not be complete until every area of our country is reaping its benefits. I also want to see continued development of clean coal technology, the generation of safe nuclear energy, and also research and development of alternative fuels, new technologies, and conservation methods. Energy is the most basic ingredient in everything we produce, consume, import, or export.

- 3 -

For America's economy to be competitive, we need sound energy policies and competitive energy industries.

The Energy Department has big challenges ahead. Issues of national security, economic competitiveness, and environmental quality are all on the agenda. So, Jim, we better swear you in -- you've got a big job ahead of you.

[Witness swearing-in of Sec. Watkins]

ADDITIONS TO PRESIDENT'S REMARKS

#1

To the 16,000 men and women of the Department of Energy from Juneau to Georgia, and your 130,000 contract co-workers, I want to tell you how much I admire you -- your professionalism, your loyalty, and your tremendous technical expertise. There has been talk in the past that we didn't need a Department of Energy, that maybe it should be dismantled. Let me just say, ladies and gentlemen, you have important work to do, and this Department is here to stay.

#2

We need to improve energy efficiency as well as develop competitive renewable technologies.

*Secretary Watkins'
remarks*

Mr. President, Mr. Chief Justice, Members of Congress, invited guests, my wife, Sheila, and my family: thank you. It is a great honor for me to appear before you today as your new Secretary of Energy. It is also a great personal honor to have been asked to serve in this capacity by President Bush, who has in-depth, personal knowledge of this nation's energy industry.

Mr. President, in Building a Better America, your budget message to the Congress, you affirmed the importance of energy security, safety, and environmental protection as coequal national priorities. As your Secretary of Energy, I pledge to support and promote those policies. And, Mr. President, this Department is glad to have your assurance that it will continue to be around to do this job.

I have transmitted a memo to all DOE employees outlining key policy areas we will be pursuing in the near term, and my philosophy on the importance of personal excellence and contribution. My Senate confirmation hearing statement and the follow-up questions and answers, have also been made available. These documents, along with my forthcoming 90-day message, will indicate the policy directions I intend to take as Secretary. I want each of you to know what I am doing, so that you can be an important part of the solution-finding process.

I, in turn, plan to take a personal interest in the well-being of our employees. For example, one of the first things we want to do is accelerate the opening of our Day Care Center to help working parents, we hope before September 1. Mrs. Watkins will help me by working with our Parents' Committee to be a

guiding force behind that project. My long history of interest in education for America's youth will be put to work to bring our many and diverse activities nationwide into a more visible and effective partnership to inspire the very young to seek careers in mathematics, science and engineering. By so doing, we can be certain the nation will have a top notch technical workforce in the future. I intend to give special emphasis to inspiring greater participation by minorities.

As you know, my training and experience have been in nuclear energy, where I learned the important principles of safe application of nuclear technology. Since the early days of peaceful use of nuclear energy, I have also learned the importance of the human component -- individual responsibility for strict application of standards. Nuclear power demands no less than the best from all who serve therein. This is exactly what I have asked of my Department: a commitment to excellence. We must forge a workplace culture that rejects the mediocre and sub-standard, and create one that excites excellence in each employee, both DOE and contractor. Our mission is an important one, but we can only find success when each of us feels a personal ownership in mission control.

Among our special guests today are people from all parts of this Department, from mail room workers to security guards and secretaries, who strive to be outstanding in their daily work. Their contributions may have gone unnoticed in the past; I can assure you, on my watch they will not.

The Department of Energy is the Department of America's

future. We have been given a great and important job to do, and we are at a unique time in history to do it -- we cannot fail. With the guidance of this President, and in full partnership with industry and the Congress, I believe we will succeed.

It is a great honor for the Department to have you with us, Mr. President, and thank you all for coming.

TO PRESIDENT

(Klugmann/CW)
March 7, 1989
1:35 p.m.

PRESIDENTIAL REMARKS: SWEARING-IN OF SECRETARY WATKINS
U.S. DEPARTMENT OF ENERGY
THURSDAY, MARCH 9, 1989

Thank you very much. It is a pleasure to be here for the swearing-in of Admiral James Watkins as the Secretary of Energy. The responsibilities before this department have never been greater than today, and I have tremendous confidence that Jim Watkins is the person best able to meet the challenges ahead.

For over four decades, Admiral Watkins has demonstrated an unswerving commitment to our country and to the call of service. A graduate of Annapolis, he went on in his distinguished Naval career to serve in such key posts as Commander of the Sixth Fleet, Commander-in-Chief of the Pacific Fleet, Vice Chief and, later, Chief of Naval Operations. And most recently, the Admiral took on a difficult and important assignment as Chairman of the AIDS Commission, performing brilliantly in that capacity.

Throughout his long career, Jim Watkins has shown a mastery of complex organizations and issues, and he has demonstrated an outstanding concern for the people who have served under him.

To the 16,000 men and women of the Department of Energy from Juneau to Georgia, and your 130,000 contract co-workers, I want to tell you how much I admire you -- your professionalism, your loyalty, and your tremendous technical expertise. There has been talk in the past that we didn't need a Department of Energy, that maybe it should be dismantled. Let me just say, ladies and gentlemen, you have important work to do, and this Department is here to stay.

It has broad responsibilities. And the most pressing challenge you face is to manage the modernization of America's nuclear weapons production plants. This task is critical to maintaining our deterrent force which ensures our security and a safe and stable world. But we also have a major environmental challenge; we need to clean up the pollution that has been created at these plants. These problems developed over time and they will be fully solved only over time, but we will waste no time in getting started on fixing these problems.

Admiral Watkins is well-qualified to take on these complex issues. He is an extremely capable manager, highly respected in this city and around the country. He is knowledgeable about nuclear energy, with considerable experience in the Navy's nuclear-powered submarine program, from bringing a new reactor plant on-line, to commanding a nuclear-powered submarine, to managing nuclear programs here in Washington.

The Admiral and I have also spoken about our commitment to protecting the environment while assuring that our energy requirements and national security requirements are fully met. We need nuclear power, hydropower, oil, gas, and coal to meet our energy needs. We need to improve energy efficiency as well as develop competitive renewable technologies. No one or two sources would be sufficient alone, nor would they provide us with the flexibility that is necessary. For reasons of national security, we need to have domestic production in each area. And we will institute policies to promote that by restoring incentives and through deregulation.

I want to see a recovery in domestic oil and gas production; our great economic expansion will not be complete until every area of our country is reaping its benefits. I also want to see continued development of clean coal technology, the generation of safe nuclear energy, and also research and development of alternative fuels, new technologies, and conservation methods. Energy is the most basic ingredient in everything we produce, consume, import, or export. For America's economy to be competitive, we need sound energy policies and competitive energy industries.

The Energy Department has big challenges ahead. Issues of national security, economic competitiveness, and environmental quality are all on the agenda. So, Jim, we better swear you in -- you've got a big job ahead of you.

[Witness swearing-in of Sec. Watkins]

WHITE HOUSE STAFFING MEMORANDUM

DATE: 2/8/89 **ACTION/CONCURRENCE/COMMENT DUE BY:** c.o.b. 2/9/89

SUBJECT: SWEARING-IN OF SECRETARY WATKINS, U.S. DEPT. OF ENERGY, THURSDAY, FEBRUARY 16, 1989

	ACTION	FYI		ACTION	FYI
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	MCCLURE	<input checked="" type="checkbox"/>	<input type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input checked="" type="checkbox"/>	NEWMAN	<input type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input type="checkbox"/>	<input type="checkbox"/>	PORTER	<input checked="" type="checkbox"/>	<input type="checkbox"/>
DARMAN	<input type="checkbox"/>	<input type="checkbox"/>	STUDDERT	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BATES	<input checked="" type="checkbox"/>	<input type="checkbox"/>	UNTERMAYER	<input type="checkbox"/>	<input type="checkbox"/>
BREEDEN	<input type="checkbox"/>	<input type="checkbox"/>	ROGERS	<input type="checkbox"/>	<input checked="" type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	WINSTON	<input type="checkbox"/>	<input checked="" type="checkbox"/>
CICCONI	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
DEMAREST	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
GRAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HAGIN	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

Please provide comments/recommendations directly to Chriss Winston, Room 122, Ext. 2930, and an info copy to my office by c.o.b. Thursday, 2/9/89. Thanks.

RESPONSE:

Holt
Ok
JWS

James W. Cicconi
Assistant to the President
and Deputy to the Chief of Staff
Ext. 2702

(Klugmann/CW)
February 8, 1989
3:00 p.m.

PRESIDENTIAL REMARKS: SWEARING-IN OF SECRETARY WATKINS
U.S. DEPARTMENT OF ENERGY
THURSDAY, FEBRUARY 16, 1989

Thank you very much. It is a pleasure to be here for the swearing-in of Admiral James Watkins as the Secretary of Energy. The responsibilities before this department have never been greater than today, and I have tremendous confidence that Jim Watkins is the person best able to meet the challenges ahead.

For over four decades, Admiral Watkins has demonstrated an unswerving commitment to our country and to the call of service. A graduate of Annapolis, he went on in his distinguished Naval career to serve in such key posts as Commander of the Sixth Fleet, Commander-in-Chief of the Pacific Fleet, Vice Chief and, later, Chief of Naval Operations. And most recently, the Admiral took on a difficult and important assignment as Chairman of the AIDS Commission, performing brilliantly in that capacity.

Throughout his long career, Jim Watkins has shown a mastery of complex organizations and issues, and he has demonstrated an outstanding concern for the people who have served under him.

To the men and women of the Department of Energy, I want to tell you how much I admire you and your professionalism, your loyalty, and your tremendous technical expertise.

This Department has broad responsibilities. And the most pressing challenge you face is to manage the modernization of America's nuclear weapons production plants. This task is critical to maintaining our deterrent force which ensures our security and a safe and stable world. But we also have a major

environmental challenge; we need to clean up the pollution that has been created at these plants. These problems developed over time and they will be fully solved only over time, but we will waste no time in getting started on fixing these problems.

Admiral Watkins is well-qualified to take on these complex issues. He is an extremely capable manager, highly respected in this city and around the country. He is knowledgeable about nuclear energy, with considerable experience in the Navy's nuclear-powered submarine program, from bringing a new reactor plant on-line, to commanding a nuclear-powered submarine, to managing nuclear programs here in Washington.

The Admiral and I have also spoken about our commitment to protecting the environment while assuring that our energy requirements and national security requirements are fully met. We need nuclear power, oil, gas, and coal to meet our energy needs. No one or two sources would be sufficient alone, nor would they provide us with the flexibility that is necessary. For reasons of national security, we need to have domestic production in each area. And we will institute policies to promote that by restoring incentives and through deregulation.

I want to see a recovery in domestic oil and gas production; our great economic expansion will not be complete until every area of our country is reaping its benefits. I also want to see continued development of clean coal technology, the generation of safe nuclear energy, and also research and development of alternative fuels and new technologies. Energy is the most basic ingredient in everything we produce, consume, import, or export.

For America's economy to be competitive, we need our energy policies and energy industries to be competitive.

The Energy Department has big challenges ahead. Issues of national security, economic competitiveness, and environmental quality are all on the agenda. So, Jim, we better swear you in -- you've got a big job ahead of you.

[Witness swearing-in of Sec. Watkins]

draft w/ staff Des
before Watkins Des

(Klugmann/CW)
March 3, 1989
4:00 p.m.

PRESIDENTIAL REMARKS: SWEARING-IN OF SECRETARY WATKINS
U.S. DEPARTMENT OF ENERGY
THURSDAY, MARCH 9, 1989

Thank you very much. It is a pleasure to be here for the swearing-in of Admiral James Watkins as the Secretary of Energy. The responsibilities before this department have never been greater than today, and I have tremendous confidence that Jim Watkins is the person best able to meet the challenges ahead.

For over four decades, Admiral Watkins has demonstrated an unswerving commitment to our country and to the call of service. A graduate of Annapolis, he went on in his distinguished Naval career to serve in such key posts as Commander of the Sixth Fleet, Commander-in-Chief of the Pacific Fleet, Vice Chief and, later, Chief of Naval Operations. And most recently, the Admiral took on a difficult and important assignment as Chairman of the AIDS Commission, performing brilliantly in that capacity.

Throughout his long career, Jim Watkins has shown a mastery of complex organizations and issues, and he has demonstrated an outstanding concern for the people who have served under him.

To the men and women of the Department of Energy, I want to tell you how much I admire you and your professionalism, your loyalty, and your tremendous technical expertise.

This Department has broad responsibilities. And the most pressing challenge you face is to manage the modernization of America's nuclear weapons production plants. This task is critical to maintaining our deterrent force which ensures our security and a safe and stable world. But we also have a major

environmental challenge; we need to clean up the pollution that has been created at these plants. These problems developed over time and they will be fully solved only over time, but we will waste no time in getting started on fixing these problems.

Admiral Watkins is well-qualified to take on these complex issues. He is an extremely capable manager, highly respected in this city and around the country. He is knowledgeable about nuclear energy, with considerable experience in the Navy's nuclear-powered submarine program, from bringing a new reactor plant on-line, to commanding a nuclear-powered submarine, to managing nuclear programs here in Washington.

The Admiral and I have also spoken about our commitment to protecting the environment while assuring that our energy requirements and national security requirements are fully met. We need nuclear power, hydropower, oil, gas, and coal to meet our energy needs. No one or two sources would be sufficient alone, nor would they provide us with the flexibility that is necessary. For reasons of national security, we need to have domestic production in each area. And we will institute policies to promote that by restoring incentives and through deregulation.

I want to see a recovery in domestic oil and gas production; our great economic expansion will not be complete until every area of our country is reaping its benefits. I also want to see continued development of clean coal technology, the generation of safe nuclear energy, and also research and development of alternative fuels, new technologies, and conservation methods. Energy is the most basic ingredient in everything we produce, consume, import, or export.

For America's economy to be competitive, we need sound energy policies and competitive energy industries.

The Energy Department has big challenges ahead. Issues of national security, economic competitiveness, and environmental quality are all on the agenda. So, Jim, we better swear you in -- you've got a big job ahead of you.

[Witness swearing-in of Sec. Watkins]

WHITE HOUSE STAFFING MEMORANDUM

DATE: 2/8/89 **ACTION/CONCURRENCE/COMMENT DUE BY:** c.o.b. 2/9/89

SUBJECT: SWEARING-IN OF SECRETARY WATKINS, U.S. DEPT. OF ENERGY,
THURSDAY, FEBRUARY 16, 1989

	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	MCCLURE	<input checked="" type="checkbox"/>	<input type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input checked="" type="checkbox"/>	NEWMAN	<input type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input type="checkbox"/>	<input type="checkbox"/>	PORTER	<input checked="" type="checkbox"/>	<input type="checkbox"/>
DARMAN	<input type="checkbox"/>	<input type="checkbox"/>	STUDDERT	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BATES	<input checked="" type="checkbox"/>	<input type="checkbox"/>	UNTERMAYER	<input type="checkbox"/>	<input type="checkbox"/>
BREEDEN	<input type="checkbox"/>	<input type="checkbox"/>	ROGERS	<input type="checkbox"/>	<input checked="" type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	WINSTON	<input type="checkbox"/>	<input checked="" type="checkbox"/>
CICCONI	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
DEMAREST	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
GRAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HAGIN	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

Please provide comments/recommendations directly to Chriss Winston, Room 122, Ext. 2930, and an info copy to my office by c.o.b. Thursday, 2/9/89. Thanks.

RESPONSE:

James W. Cicconi
 Assistant to the President
 and Deputy to the Chief of Staff
 Ext. 2702

(Klugmann/CW)
February 8, 1989
3:00 p.m.

**PRESIDENTIAL REMARKS: SWEARING-IN OF SECRETARY WATKINS
U.S. DEPARTMENT OF ENERGY
THURSDAY, FEBRUARY 16, 1989**

Thank you very much. It is a pleasure to be here for the swearing-in of Admiral James Watkins as the Secretary of Energy. The responsibilities before this department have never been greater than today, and I have tremendous confidence that Jim Watkins is the person best able to meet the challenges ahead.

For over four decades, Admiral Watkins has demonstrated an unswerving commitment to our country and to the call of service. A graduate of Annapolis, he went on in his distinguished Naval career to serve in such key posts as Commander of the Sixth Fleet, Commander-in-Chief of the Pacific Fleet, Vice Chief and, later, Chief of Naval Operations. And most recently, the Admiral took on a difficult and important assignment as Chairman of the AIDS Commission, performing brilliantly in that capacity.

Throughout his long career, Jim Watkins has shown a mastery of complex organizations and issues, and he has demonstrated an outstanding concern for the people who have served under him.

To the men and women of the Department of Energy, I want to tell you how much I admire you and your professionalism, your loyalty, and your tremendous technical expertise.

This Department has broad responsibilities. And the most pressing challenge you face is to manage the modernization of America's nuclear weapons production plants. This task is critical to maintaining our deterrent force which ensures our security and a safe and stable world. But we also have a major

environmental challenge; we need to clean up the pollution that has been created at these plants. These problems developed over time and they will be fully solved only over time, but we will waste no time in getting started on fixing these problems.

Admiral Watkins is well-qualified to take on these complex issues. He is an extremely capable manager, highly respected in this city and around the country. He is knowledgeable about nuclear energy, with considerable experience in the Navy's nuclear-powered submarine program, from bringing a new reactor plant on-line, to commanding a nuclear-powered submarine, to managing nuclear programs here in Washington.

The Admiral and I have also spoken about our commitment to protecting the environment while assuring that our energy requirements and national security requirements are fully met. We need nuclear power, oil, gas, and coal to meet our energy needs. No one or two sources would be sufficient alone, nor would they provide us with the flexibility that is necessary. For reasons of national security, we need to have domestic production in each area. And we will institute policies to promote that by restoring incentives and through deregulation.

I want to see a recovery in domestic oil and gas production; our great economic expansion will not be complete until every area of our country is reaping its benefits. I also want to see continued development of clean coal technology, the generation of safe nuclear energy, and also research and development of alternative fuels and new technologies. Energy is the most basic ingredient in everything we produce, consume, import, or export.

competitive ✓

sound ✓

For America's economy to be competitive, we need ~~our~~ energy policies and energy industries ~~to be competitive.~~ ✓

The Energy Department has big challenges ahead. Issues of national security, economic competitiveness, and environmental quality are all on the agenda. So, Jim, we better swear you in -- you've got a big job ahead of you.

[Witness swearing-in of Sec. Watkins]

B

WHITE HOUSE STAFFING MEMORANDUM

DATE: 2/8/89 **ACTION/CONCURRENCE/COMMENT DUE BY:** c.o.b. 2/9/89

SUBJECT: SWEARING-IN OF SECRETARY WATKINS, U.S. DEPT. OF ENERGY,
THURSDAY, FEBRUARY 16, 1989

	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	MCCLURE	<input checked="" type="checkbox"/>	<input type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input checked="" type="checkbox"/>	NEWMAN	<input type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input type="checkbox"/>	<input type="checkbox"/>	PORTER	<input checked="" type="checkbox"/>	<input type="checkbox"/>
DARMAN	<input type="checkbox"/>	<input type="checkbox"/>	STUDDERT	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BATES	<input checked="" type="checkbox"/>	<input type="checkbox"/>	UNTERMAYER	<input type="checkbox"/>	<input type="checkbox"/>
BREEDEN	<input type="checkbox"/>	<input type="checkbox"/>	<u>ROGERS</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u>WINSTON</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
CICCONI	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u> </u>	<input type="checkbox"/>	<input type="checkbox"/>
DEMAREST	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<u> </u>	<input type="checkbox"/>	<input type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u> </u>	<input type="checkbox"/>	<input type="checkbox"/>
GRAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<u> </u>	<input type="checkbox"/>	<input type="checkbox"/>
HAGIN	<input type="checkbox"/>	<input type="checkbox"/>	<u> </u>	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

Please provide comments/recommendations directly to Chriss Winston, Room 122, Ext. 2930, and an info copy to my office by c.o.b. Thursday, 2/9/89. Thanks.

no comments JJ

RESPONSE:

James W. Cicconi
Assistant to the President
and Deputy to the Chief of Staff
Ext. 2702

(Klugmann/CW)
February 8, 1989
3:00 p.m.

PRESIDENTIAL REMARKS: SWEARING-IN OF SECRETARY WATKINS
U.S. DEPARTMENT OF ENERGY
THURSDAY, FEBRUARY 16, 1989

Thank you very much. It is a pleasure to be here for the swearing-in of Admiral James Watkins as the Secretary of Energy. The responsibilities before this department have never been greater than today, and I have tremendous confidence that Jim Watkins is the person best able to meet the challenges ahead.

For over four decades, Admiral Watkins has demonstrated an unswerving commitment to our country and to the call of service. A graduate of Annapolis, he went on in his distinguished Naval career to serve in such key posts as Commander of the Sixth Fleet, Commander-in-Chief of the Pacific Fleet, Vice Chief and, later, Chief of Naval Operations. And most recently, the Admiral took on a difficult and important assignment as Chairman of the AIDS Commission, performing brilliantly in that capacity.

Throughout his long career, Jim Watkins has shown a mastery of complex organizations and issues, and he has demonstrated an outstanding concern for the people who have served under him.

To the men and women of the Department of Energy, I want to tell you how much I admire you and your professionalism, your loyalty, and your tremendous technical expertise.

This Department has broad responsibilities. And the most pressing challenge you face is to manage the modernization of America's nuclear weapons production plants. This task is critical to maintaining our deterrent force which ensures our security and a safe and stable world. But we also have a major

environmental challenge; we need to clean up the pollution that has been created at these plants. These problems developed over time and they will be fully solved only over time, but we will waste no time in getting started on fixing these problems.

Admiral Watkins is well-qualified to take on these complex issues. He is an extremely capable manager, highly respected in this city and around the country. He is knowledgeable about nuclear energy, with considerable experience in the Navy's nuclear-powered submarine program, from bringing a new reactor plant on-line, to commanding a nuclear-powered submarine, to managing nuclear programs here in Washington.

The Admiral and I have also spoken about our commitment to protecting the environment while assuring that our energy requirements and national security requirements are fully met. We need nuclear power, oil, gas, and coal to meet our energy needs. No one or two sources would be sufficient alone, nor would they provide us with the flexibility that is necessary. For reasons of national security, we need to have domestic production in each area. And we will institute policies to promote that by restoring incentives and through deregulation.

I want to see a recovery in domestic oil and gas production; our great economic expansion will not be complete until every area of our country is reaping its benefits. I also want to see continued development of clean coal technology, the generation of safe nuclear energy, and also research and development of alternative fuels and new technologies. Energy is the most basic ingredient in everything we produce, consume, import, or export.

For America's economy to be competitive, we need our energy policies and energy industries to be competitive.

The Energy Department has big challenges ahead. Issues of national security, economic competitiveness, and environmental quality are all on the agenda. So, Jim, we better swear you in -- you've got a big job ahead of you.

[Witness swearing-in of Sec. Watkins]

MEMORANDUM
OF CALL

Previous editions usable

TO:

YOU WERE CALLED BY-- YOU WERE VISITED BY--

OF (Organization)

Darman's office

PLEASE PHONE ► FTS AUTOVON

WILL CALL AGAIN IS WAITING TO SEE YOU

RETURNED YOUR CALL WISHES AN APPOINTMENT

MESSAGE

*No comment on
Watkins swearing in*

RECEIVED BY

MMK

DATE

*2/9
5:20 pm*

TIME

63-110 NSN 7540-00-634-4018

★U.S.GPO:1987-0-196-343/79063

STANDARD FORM 63 (Rev. 8-81)
Prescribed by GSA
FPMR (41 CFR) 101-11.6

Draft

(Klugmann/CW)
February 8, 1989
3:00 p.m.

PRESIDENTIAL REMARKS: SWEARING-IN OF SECRETARY WATKINS
U.S. DEPARTMENT OF ENERGY
~~THURSDAY, FEBRUARY 16, 1989~~

Thank you very much. It is a pleasure to be here for the swearing-in of Admiral James Watkins as the Secretary of Energy. The responsibilities before this department have never been greater than today, and I have tremendous confidence that Jim Watkins is the person best able to meet the challenges ahead.

For over four decades, Admiral Watkins has demonstrated an unswerving commitment to our country and to the call of service. A graduate of Annapolis, he went on in his distinguished Naval career to serve in such key posts as Commander of the Sixth Fleet, Commander-in-Chief of the Pacific Fleet, Vice Chief and, later, Chief of Naval Operations. And most recently, the Admiral took on a difficult and important assignment as Chairman of the AIDS Commission, performing brilliantly in that capacity.

Throughout his long career, Jim Watkins has shown a mastery of complex organizations and issues, and he has demonstrated an outstanding concern for the people who have served under him.

To the men and women of the Department of Energy, I want to tell you how much I admire you and your professionalism, your loyalty, and your tremendous technical expertise.

This Department has broad responsibilities. And the most pressing challenge you face is to manage the modernization of America's nuclear weapons production plants. This task is critical to maintaining our deterrent force which ensures our security and a safe and stable world. But we also have a major

environmental challenge; we need to clean up the pollution that has been created at these plants. These problems developed over time and they will be fully solved only over time, but we will waste no time in getting started on fixing these problems.

Admiral Watkins is well-qualified to take on these complex issues. He is an extremely capable manager, highly respected in this city and around the country. He is knowledgeable about nuclear energy, with considerable experience in the Navy's nuclear-powered submarine program, from bringing a new reactor plant on-line, to commanding a nuclear-powered submarine, to managing nuclear programs here in Washington.

The Admiral and I have also spoken about our commitment to protecting the environment while assuring that our energy requirements and national security requirements are fully met. We need nuclear power, oil, gas, and coal to meet our energy needs. No one or two sources would be sufficient alone, nor would they provide us with the flexibility that is necessary. For reasons of national security, we need to have domestic production in each area. And we will institute policies to promote that by restoring incentives and through deregulation.

I want to see a recovery in domestic oil and gas production; our great economic expansion will not be complete until every area of our country is reaping its benefits. I also want to see continued development of clean coal technology, the generation of safe nuclear energy, and also research and development of alternative fuels and new technologies. Energy is the most basic ingredient in everything we produce, consume, import, or export.

For America's economy to be competitive, we need our energy policies and energy industries to be competitive.

The Energy Department has big challenges ahead. Issues of national security, economic competitiveness, and environmental quality are all on the agenda. So, Jim, we better swear you in -- you've got a big job ahead of you.

[Witness swearing-in of Sec. Watkins]

THE WHITE HOUSE
WASHINGTON



February 9, 1989

MEMORANDUM FOR CHRISS WINSTON

FROM: ROGER B. PORTER *RBP*
SUBJECT: Swearing-In of Secretary Watkins, U.S. Dept. of Energy

The draft remarks for Admiral Watkin's swearing-in are positive, but also clearly delineate the challenges facing the Department of Energy.

I have only one small editorial suggestion from a policy standpoint. The first paragraph on the top of page three makes the point that for America's economy to be competitive, we need competitive policies and competitive industries. We really don't need "competitive" policies, we need "sound" policies and "competitive" industries.

If you have any questions, or I can help in any other way, please let me know.

cc: James W. Cicconi

WHITE HOUSE STAFFING MEMORANDUM

DATE: 2/8/89 ACTION/CONCURRENCE/COMMENT DUE BY: c.o.b. 2/9/89

SUBJECT: SWEARING-IN OF SECRETARY WATKINS, U.S. DEPT. OF ENERGY,
THURSDAY, FEBRUARY 16, 1989

	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	MCCLURE	<input checked="" type="checkbox"/>	<input type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input checked="" type="checkbox"/>	NEWMAN	<input type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input type="checkbox"/>	<input type="checkbox"/>	PORTER	<input checked="" type="checkbox"/>	<input type="checkbox"/>
DARMAN	<input type="checkbox"/>	<input type="checkbox"/>	STUDDERT	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BATES	<input checked="" type="checkbox"/>	<input type="checkbox"/>	UNTERMAYER	<input type="checkbox"/>	<input type="checkbox"/>
BREEDEN	<input type="checkbox"/>	<input type="checkbox"/>	ROGERS	<input type="checkbox"/>	<input checked="" type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	WINSTON	<input type="checkbox"/>	<input checked="" type="checkbox"/>
CICCONI	<input type="checkbox"/>	<input checked="" type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
DEMAREST	<input checked="" type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
GRAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
HAGIN	<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

Please provide comments/recommendations directly to Chriss Winston, Room 122, Ext. 2930, and an info copy to my office by c.o.b. Thursday, 2/9/89. Thanks.

RESPONSE:



James W. Cicconi
Assistant to the President
and Deputy to the Chief of Staff
Ext. 2702

(Klugmann/CW)
February 8, 1989
3:00 p.m.

PRESIDENTIAL REMARKS: SWEARING-IN OF SECRETARY WATKINS
U.S. DEPARTMENT OF ENERGY
THURSDAY, FEBRUARY 16, 1989

Thank you very much. It is a pleasure to be here for the swearing-in of Admiral James Watkins as the Secretary of Energy. The responsibilities before this department have never been greater than today, and I have tremendous confidence that Jim Watkins is the person best able to meet the challenges ahead.

For over four decades, Admiral Watkins has demonstrated an unswerving commitment to our country and to the call of service. A graduate of Annapolis, he went on in his distinguished Naval career to serve in such key posts as Commander of the Sixth Fleet, Commander-in-Chief of the Pacific Fleet, Vice Chief and, later, Chief of Naval Operations. And most recently, the Admiral took on a difficult and important assignment as Chairman of the AIDS Commission, performing brilliantly in that capacity.

Throughout his long career, Jim Watkins has shown a mastery of complex organizations and issues, and he has demonstrated an outstanding concern for the people who have served under him.

To the men and women of the Department of Energy, I want to tell you how much I admire you and your professionalism, your loyalty, and your tremendous technical expertise.

This Department has broad responsibilities. And the most pressing challenge you face is to manage the modernization of America's nuclear weapons production plants. This task is critical to maintaining our deterrent force which ensures our security and a safe and stable world. But we also have a major

environmental challenge; we need to clean up the pollution that has been created at these plants. These problems developed over time and they will be fully solved only over time, but we will waste no time in getting started on fixing these problems.

Admiral Watkins is well-qualified to take on these complex issues. He is an extremely capable manager, highly respected in this city and around the country. He is knowledgeable about nuclear energy, with considerable experience in the Navy's nuclear-powered submarine program, from bringing a new reactor plant on-line, to commanding a nuclear-powered submarine, to managing nuclear programs here in Washington.

The Admiral and I have also spoken about our commitment to protecting the environment while assuring that our energy requirements and national security requirements are fully met.

hydro?

We need nuclear power, oil, gas, and coal to meet our energy needs. No one or two sources would be sufficient alone, nor would they provide us with the flexibility that is necessary. For reasons of national security, we need to have domestic production in each area. And we will institute policies to promote that by restoring incentives and through deregulation.

I want to see a recovery in domestic oil and gas production; our great economic expansion will not be complete until every area of our country is reaping its benefits. I also want to see continued development of clean coal technology, the generation of safe nuclear energy, and also research and development of alternative fuels and new technologies. Energy is the most basic ingredient in everything we produce, consume, import, or export.

For America's economy to be competitive, we need our energy policies and energy industries to be competitive.

The Energy Department has big challenges ahead. Issues of national security, economic competitiveness, and environmental quality are all on the agenda. So, Jim, we better swear you in -- you've got a big job ahead of you.

[Witness swearing-in of Sec. Watkins]

WHITE HOUSE STAFFING MEMORANDUM

DATE: 2/8/89 ACTION/CONCURRENCE/COMMENT DUE BY: c.o.b. 2/9/89

SUBJECT: SWEARING-IN OF SECRETARY WATKINS, U.S. DEPT. OF ENERGY,
THURSDAY, FEBRUARY 16, 1989

	ACTION	FYI		ACTION	FYI
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	MCCLURE	<input checked="" type="checkbox"/>	<input type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input checked="" type="checkbox"/>	NEWMAN	<input type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PORTER	<input checked="" type="checkbox"/>	<input type="checkbox"/>
DARMAN	<input checked="" type="checkbox"/>	<input type="checkbox"/>	STUDDERT	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BATES	<input checked="" type="checkbox"/>	<input type="checkbox"/>	UNTERMAYER	<input type="checkbox"/>	<input type="checkbox"/>
BREEDEN	<input type="checkbox"/>	<input type="checkbox"/>	<u>ROGERS</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u>WINSTON</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
CICCONI	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
DEMAREST	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
GRAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HAGIN	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

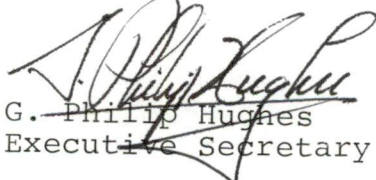
REMARKS:

Please provide comments/recommendations directly to Chriss Winston, Room 122, Ext. 2930, and an info copy to my office by c.o.b. Thursday, 2/9/89. Thanks.

RESPONSE: MEMORANDUM FOR CHRISS WINSTON February 9, 1989

The NSC staff has no objection to the swearing-in of Secretary Watkins, U.S. Department of Energy, Thursday, February 16, 1989.

Pls. note change to p. 2.


 G. Phillip Hughes
 Executive Secretary

James W. Cicconi
 Assistant to the President
 and Deputy to the Chief of Staff
 Ext. 2702

(Klugmann/CW)
February 8, 1989
3:00 p.m.

PRESIDENTIAL REMARKS: SWEARING-IN OF SECRETARY WATKINS
U.S. DEPARTMENT OF ENERGY
THURSDAY, FEBRUARY 16, 1989

Thank you very much. It is a pleasure to be here for the swearing-in of Admiral James Watkins as the Secretary of Energy. The responsibilities before this department have never been greater than today, and I have tremendous confidence that Jim Watkins is the person best able to meet the challenges ahead.

For over four decades, Admiral Watkins has demonstrated an unswerving commitment to our country and to the call of service. A graduate of Annapolis, he went on in his distinguished Naval career to serve in such key posts as Commander of the Sixth Fleet, Commander-in-Chief of the Pacific Fleet, Vice Chief and, later, Chief of Naval Operations. And most recently, the Admiral took on a difficult and important assignment as Chairman of the AIDS Commission, performing brilliantly in that capacity.

Throughout his long career, Jim Watkins has shown a mastery of complex organizations and issues, and he has demonstrated an outstanding concern for the people who have served under him.

To the men and women of the Department of Energy, I want to tell you how much I admire you and your professionalism, your loyalty, and your tremendous technical expertise.

This Department has broad responsibilities. And the most pressing challenge you face is to manage the modernization of America's nuclear weapons production plants. This task is critical to maintaining our deterrent force which ensures our security and a safe and stable world. But we also have a major

environmental challenge; we need to clean up the pollution that has been created at these plants. These problems developed over time and they will be fully solved only over time, but we will waste no time in getting started on fixing these problems.

Admiral Watkins is well-qualified to take on these complex issues. He is an extremely capable manager, highly respected in this city and around the country. He is knowledgeable about nuclear energy, with considerable experience in the Navy's nuclear-powered submarine program, from bringing a new reactor plant on-line, to commanding a nuclear-powered submarine, to managing nuclear programs here in Washington.

The Admiral and I have also spoken about our commitment to protecting the environment while assuring that our energy requirements and national security requirements are fully met. We need nuclear power, oil, gas, and coal to meet our energy needs. No one or two sources would be sufficient alone, nor would they provide us with the flexibility that is necessary. For reasons of national security, we need to have domestic production in each area. And we will institute policies to promote that by restoring incentives and through deregulation.

I want to see a recovery in domestic oil and gas production; our great economic expansion will not be complete until every area of our country is reaping its benefits. I also want to see continued development of clean coal technology, the generation of safe nuclear energy, and also research and development of alternative fuels and ~~new~~ technologies. Energy is the most basic ingredient in everything we produce, consume, import, or export.

Conservation

For America's economy to be competitive, we need our energy policies and energy industries to be competitive.

The Energy Department has big challenges ahead. Issues of national security, economic competitiveness, and environmental quality are all on the agenda. So, Jim, we better swear you in -- you've got a big job ahead of you.

[Witness swearing-in of Sec. Watkins]

**REMARKS: SWEARING-IN OF SECRETARY WATKINS
DEPARTMENT OF ENERGY
THURSDAY, MARCH 9, 1989**

THANK YOU VERY MUCH. IT IS A PLEASURE TO BE HERE FOR THE SWEARING-IN OF ADMIRAL JAMES WATKINS AS THE SECRETARY OF ENERGY. THE RESPONSIBILITIES BEFORE THIS DEPARTMENT HAVE NEVER BEEN GREATER THAN TODAY, AND I HAVE TREMENDOUS CONFIDENCE THAT JIM WATKINS IS THE PERSON BEST ABLE TO MEET THE CHALLENGES AHEAD.

2

FOR OVER FOUR DECADES, ADMIRAL WATKINS HAS DEMONSTRATED AN UNSWERVING COMMITMENT TO OUR COUNTRY AND TO THE CALL OF SERVICE. A GRADUATE OF ANNAPOLIS, HE WENT ON IN HIS DISTINGUISHED NAVAL CAREER TO SERVE IN SUCH KEY POSTS AS COMMANDER OF THE SIXTH FLEET, COMMANDER-IN-CHIEF OF THE PACIFIC FLEET, VICE CHIEF AND, LATER, CHIEF OF NAVAL OPERATIONS. AND MOST RECENTLY, THE ADMIRAL TOOK ON A DIFFICULT AND IMPORTANT ASSIGNMENT AS CHAIRMAN OF THE AIDS COMMISSION, PERFORMING BRILLIANTLY IN THAT CAPACITY.

3

THROUGHOUT HIS LONG CAREER, JIM WATKINS HAS SHOWN A MASTERY OF COMPLEX ORGANIZATIONS AND ISSUES, AND HE HAS DEMONSTRATED AN OUTSTANDING CONCERN FOR THE PEOPLE WHO HAVE SERVED UNDER HIM.

TO THE 16,000 MEN AND WOMEN OF THE DEPARTMENT OF ENERGY FROM JUNEAU TO GEORGIA, AND YOUR 130,000 CONTRACT CO-WORKERS, I WANT TO TELL YOU HOW MUCH I ADMIRE YOU -- YOUR PROFESSIONALISM, YOUR LOYALTY, AND YOUR TREMENDOUS TECHNICAL EXPERTISE.

4

THERE HAS BEEN TALK IN THE PAST THAT WE DIDN'T NEED A DEPARTMENT OF ENERGY, THAT MAYBE IT SHOULD BE DISMANTLED. LET ME JUST SAY, LADIES AND GENTLEMEN, YOU HAVE IMPORTANT WORK TO DO, AND THIS DEPARTMENT IS HERE TO STAY.

IT HAS BROAD RESPONSIBILITIES. AND THE MOST PRESSING CHALLENGE YOU FACE IS TO MANAGE THE MODERNIZATION OF AMERICA'S NUCLEAR WEAPONS PRODUCTION PLANTS. THIS TASK IS CRITICAL TO MAINTAINING OUR DETERRENT FORCE WHICH ENSURES OUR SECURITY AND A SAFE AND STABLE WORLD.

BUT WE ALSO HAVE A MAJOR ENVIRONMENTAL CHALLENGE; WE NEED TO CLEAN UP THE POLLUTION THAT HAS BEEN CREATED AT THESE PLANTS. THESE PROBLEMS DEVELOPED OVER TIME AND THEY WILL BE FULLY SOLVED ONLY OVER TIME, BUT WE WILL WASTE NO TIME IN GETTING STARTED ON FIXING THESE PROBLEMS.

ADMIRAL WATKINS IS WELL-QUALIFIED TO TAKE ON THESE COMPLEX ISSUES. HE IS AN EXTREMELY CAPABLE MANAGER, HIGHLY RESPECTED IN THIS CITY AND AROUND THE COUNTRY.

HE IS KNOWLEDGEABLE ABOUT NUCLEAR ENERGY, WITH CONSIDERABLE EXPERIENCE IN THE NAVY'S NUCLEAR-POWERED SUBMARINE PROGRAM, FROM BRINGING A NEW REACTOR PLANT ON-LINE, TO COMMANDING A NUCLEAR-POWERED SUBMARINE, TO MANAGING NUCLEAR PROGRAMS HERE IN WASHINGTON.

THE ADMIRAL AND I HAVE ALSO SPOKEN ABOUT OUR COMMITMENT TO PROTECTING THE ENVIRONMENT WHILE ASSURING THAT OUR ENERGY REQUIREMENTS AND NATIONAL SECURITY REQUIREMENTS ARE FULLY MET.

WE NEED NUCLEAR POWER, HYDROPOWER, OIL, GAS, AND COAL TO MEET OUR ENERGY NEEDS. WE NEED TO IMPROVE ENERGY EFFICIENCY AS WELL AS DEVELOP COMPETITIVE RENEWABLE TECHNOLOGIES. NO ONE OR TWO SOURCES WOULD BE SUFFICIENT ALONE, NOR WOULD THEY PROVIDE US WITH THE FLEXIBILITY THAT IS NECESSARY. FOR REASONS OF NATIONAL SECURITY, WE NEED TO HAVE DOMESTIC PRODUCTION IN EACH AREA. AND WE WILL INSTITUTE POLICIES TO PROMOTE THAT BY RESTORING INCENTIVES AND THROUGH DEREGULATION.

I WANT TO SEE A RECOVERY IN DOMESTIC OIL AND GAS PRODUCTION; OUR GREAT ECONOMIC EXPANSION WILL NOT BE COMPLETE UNTIL EVERY AREA OF OUR COUNTRY IS REAPING ITS BENEFITS. I ALSO WANT TO SEE CONTINUED DEVELOPMENT OF CLEAN COAL TECHNOLOGY, THE GENERATION OF SAFE NUCLEAR ENERGY, AND ALSO RESEARCH AND DEVELOPMENT OF ALTERNATIVE FUELS, NEW TECHNOLOGIES, AND CONSERVATION METHODS. ENERGY IS THE MOST BASIC INGREDIENT IN EVERYTHING WE PRODUCE, CONSUME, IMPORT, OR EXPORT.

FOR AMERICA'S ECONOMY TO BE COMPETITIVE, WE NEED SOUND ENERGY POLICIES AND COMPETITIVE ENERGY INDUSTRIES.

THE ENERGY DEPARTMENT HAS BIG CHALLENGES AHEAD. ISSUES OF NATIONAL SECURITY, ECONOMIC COMPETITIVENESS, AND ENVIRONMENTAL QUALITY ARE ALL ON THE AGENDA. SO, JIM, WE BETTER SWEAR YOU IN -- YOU'VE GOT A BIG JOB AHEAD OF YOU.

[WITNESS SWEARING-IN OF SEC. WATKINS]

#