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Record Group/Collection: George H.W. Bush Presidential Records
Collection/Office of Origin: Speechwriting, White House Office of
Series: Speech File Draft Files
Subseries: Chron File, 1989-1993

OA/ID Number: 13476
Folder ID Number: 13476-003

Folder Title:
Swearing-in of Secretary of Agriculture Clayton Yeutter, 2/16/89


Stack:	Row:	Section:	Shelf:	Position:
G	25	6	1	3

WHITE HOUSE STAFFING MEMORANDUM



DATE: 2/14/89 ACTION/CONCURRENCE/COMMENT DUE BY: 4:00 TODAY

SUBJECT: PRESIDENTIAL REAMRKS: SWEARING-IN OF CLAYTON YEUTTER

	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	MCCLURE <i>none</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input checked="" type="checkbox"/>	NEWMAN	<input type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT <i>2004</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PORTER	<input checked="" type="checkbox"/>	<input type="checkbox"/>
DARMAN <i>on Porter's p. 2</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	STUDDERT <i>none</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BATES <i>on Porter's p. 2</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	UNTERMAYER	<input type="checkbox"/>	<input type="checkbox"/>
BREEDEN	<input type="checkbox"/>		<u>WINSTON</u> 	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u>ROGERS</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
CICCONI	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
DEMAREST	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
GRAY <i>none</i>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HAGIN	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

Please provide your comments/recommendations idrectly to Chris; Winston;s office with an info copy to my office by 4:00 TODAY Tuesday, February 14. Thank you

Robert Perito

RESPONSE:

James W. Cicconi
 Assistant to the President
 and Deputy to the Chief of Staff
 Ext. 2702

Michael Jackson
2800

Ag. Sect. in holding room

(Judge)
February 13, 1989
9:30 a.m. # 2:23
clark3

PRESIDENTIAL REMARKS: SWEARING IN OF CLAYTON YEUTTER
DEPARTMENT OF AGRICULTURE
THURSDAY, FEBRUARY 16, 1989
10:00 AM

Yeutter will mention former Secs. of the anniversary (anniversary is mentioned on program)

Acknowledge 100th anniversary of Cabinet level Ag. Sect. (d & r) will be present.

I've come here today for the swearing-in of our new

Secretary of Agriculture. You know, somebody reminded me that

his name rhymes with "fighter." That's what he is and that's why I picked him -- Clayton Yeutter. And I know he's going to fight

dynamic challenges

hard -- for farming, for fair trade, and for all the other important responsibilities of this Department.

greater productivity family farm

I know that everyone here is familiar with Clayton's ~~stunning~~ ^{unstanding} tenure as the United States Trade Representative. The

I am pleased that so many former Ag Secretaries

list of the things he's accomplished in just this past year is ~~hard to believe~~ ^{truly impressive}... bringing down barriers to American beef and citrus in Japan, ushering a non-~~protectionist~~ ^{comprehensive} trade bill through Congress, concluding the Free Trade Agreement with Canada and moving that through Congress, and pressing forward on the Uruguay Round of multilateral trade negotiations.

dept. has exciting import. time in depts. history

Now he's putting down the trade portfolio and taking up the agricultural one. But as all of you know, that's hardly a change. Agriculture is ~~the~~ ^{one of the most difficult} ~~trickiest~~ areas in the trade talks.

lots of challenges to improving U.S. ag.

~~We saw in Montreal just how tricky.~~ And agriculture is an area ^{in international discussion} to which we attach an extraordinarily high priority.

I am confident that our partners in the Uruguay Round of talks will see Clayton Yeutter's appointment ^{along with Carla Hills} as just what it is -- a signal that this Administration has an extremely strong sense of purpose and determination in these crucial negotiations.

I said in the campaign and let me repeat here -- as President I will work to level the international playing field. ~~We intend to~~ ~~I will~~ knock down barriers and ~~we~~ will relentlessly pursue negotiations to end subsidies that distort markets and restrict trade. Fair, free and open world markets -- that's what we want, that's what we're working for, and in the end that's what we are determined to get.

Trade may be a hot seat right now, but this Department has many other critical responsibilities: ~~international farm programs~~ forestry, nutrition, rural development, the environment -- you're involved in all of these.

The Agriculture Dept has a long proud history and each of you who has to do anything great in this country

-- You perform your work in all these areas with energy and dedication, ~~and~~ and I think you'll find that Clayton is just your kind of guy.

dynamic individual

He's a dynamo -- always has been. When he graduated from the University of Nebraska, he was named the Outstanding Animal Husbandry Graduate in the Nation. Later he finished first in his class in law school and then took a PhD in Agricultural Economics.

I've heard that he's said it isn't all that far from a PhD or trade ambassador ~~to~~ the farm he grew up on. On the farm, he's said, he developed physical stamina and learned self-discipline and those have come in handy ever since.

There's one other thing about Clayton I'm happy about. Many kids want to grow up to be president. Not Clayton. When he was a boy he wanted to be Secretary of Agriculture. ~~That was a close call for me.~~ *and that's a lucky break for America*

had to be (Sheldon) conservation of legislation

Thank you ~~and~~ now I ^{am pleased to watch Clayton} ~~believe we have some swearing in to~~
~~do.]~~
take the oath of office.

WHITE HOUSE STAFFING MEMORANDUM

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HAGIN	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>



REMARKS:

The attached has been forwarded to the President.

RESPONSE:

James W. Cicconi
Assistant to the President
and Deputy to the Chief of Staff
Ext. 2702

(Judge)
February 15, 1989
1:25 p.m.
clark3

1989 FEB 15 PM 1:56
PRESIDENTIAL REMARKS: SWEARING IN OF CLAYTON YEUTTER
DEPARTMENT OF AGRICULTURE
THURSDAY, FEBRUARY 16, 1989
10:00 AM

I've come here today for the swearing-in of our new Secretary of Agriculture. It's a particular pleasure to be here today because yesterday marked the 100th anniversary of cabinet status for the Department. As the distinguished former Secretaries that are joining us today know, this Agency has met many difficult challenges over the past century. And this is just the beginning. There are many more challenges this department will encounter over the next hundred years. And who better to lead the Department at this important time than Clayton Yeutter?

You know, somebody reminded me that his name rhymes with "fighter." That's what he is and that's why I picked him. And I know he's going to fight hard -- for farming, for fair trade, and for all the other important responsibilities of this Department.

I know that everyone here is familiar with Clayton's outstanding tenure as the United States Trade Representative. The list of the things he's accomplished in just this past year is truly impressive . . . bringing down barriers to American beef and citrus in Japan, ushering a comprehensive trade bill through Congress, concluding the Free Trade Agreement with Canada and moving that through Congress, and pressing forward on the Uruguay Round of multilateral trade negotiations.

Now he's putting down the trade portfolio and taking up the agricultural one. But as all of you know, that's hardly a change. Agriculture is one of the most difficult areas in the trade talks. And agriculture is an area to which we attach an extraordinarily high priority in international discussions.

I am confident that our partners in the Uruguay Round of talks will see Clayton Yeutter's appointment as just what it is -- a signal that this Administration has an extremely strong sense of purpose and determination in these crucial negotiations. Clayton will be working closely with Carla Hills to make sure our objectives in agriculture are achieved.

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Trade may be a hot issue right now, but the Department of Agriculture has many other critical responsibilities: our nation's farm and soil conservation programs, forestry, nutrition, rural development, the environment -- you're involved in all of these.

You perform your work in all these areas with energy and dedication. The Agriculture Department has a long, proud history and each of you helps to continue that tradition. And I think you'll find that Clayton is just your kind of guy.

He's a dynamic individual -- always has been. When he graduated from the University of Nebraska, he was named the Outstanding Animal Husbandry Graduate in the Nation. Later he finished first in his class in law school and then took a PhD in Agricultural Economics.

I've heard that he's said it isn't all that far from the farm he grew up on to a PhD or trade ambassador. On the farm, he's said, he developed physical stamina and learned self-discipline and those have come in handy ever since.

There's one other thing about Clayton I'm happy about. Many kids want to grow up to be president. Not Clayton. When he was a boy he wanted to be Secretary of Agriculture. And that's a lucky break for America.

Thank you, and now I am pleased to watch Clayton take the oath of office.

(Judge)
February 15, 1989
1:25 p.m.
clark3

PRESIDENTIAL REMARKS: SWEARING IN OF CLAYTON YEUTTER
DEPARTMENT OF AGRICULTURE
THURSDAY, FEBRUARY 16, 1989
10:00 AM

*Needs
a little humor*

I've come here today for the swearing-in of our new Secretary of Agriculture. *After the drought last summer, I know you don't want to hear a dry speech.* It's a particular pleasure to be here today because yesterday marked the 100th anniversary of cabinet status for the Department. As the distinguished former Secretaries that are joining us today know, this Agency has met many difficult challenges over the past century. And this is just the beginning. There are many more challenges this department will encounter over the next hundred years. And who better to lead the Department at this important time than Clayton Yeutter?

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I said in the campaign and let me repeat here -- as President I will work to level the international playing field. We ~~intend to~~^{must} knock down barriers, ~~and will~~^{we will} relentlessly pursue negotiations to end subsidies that distort markets and restrict trade. Fair, free and open world markets -- that's what we want, that's what we're working for, and in the end that's what we are determined to get.

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Wazid Clayton Sec. Ag (acting)
some years ago? If so
need some ~~ref~~ reformer
perhaps humorous to that

cy

**SWEARING-IN OF CLAYTON YEUTTER
DEPARTMENT OF AGRICULTURE
THURSDAY, FEBRUARY 16, 1989**

I'VE COME HERE TODAY FOR THE SWEARING-IN OF OUR NEW SECRETARY OF AGRICULTURE. CLAYTON YEUTTER IS ABOUT TO MAKE AN ENDURING COMMITMENT TO THIS DEPARTMENT.

AND THERE'S A DIFFERENCE, YOU KNOW, BETWEEN INVOLVEMENT, AND COMMITMENT. IF YOU ASK ANY FARMER, HE'LL TELL YOU IT'S LIKE MAKING EGGS AND BACON. THE CHICKEN IS INVOLVED -- BUT THE PIG IS COMMITTED.

2

IT'S A PARTICULAR PLEASURE TO BE HERE TODAY BECAUSE YESTERDAY MARKED THE 100TH ANNIVERSARY OF CABINET STATUS FOR THE DEPARTMENT. AS THE DISTINGUISHED FORMER SECRETARIES THAT ARE JOINING US TODAY KNOW, THIS AGENCY HAS MET MANY DIFFICULT CHALLENGES OVER THE PAST CENTURY. AND THIS IS JUST THE BEGINNING. THERE ARE MANY MORE CHALLENGES THIS DEPARTMENT WILL ENCOUNTER OVER THE NEXT HUNDRED YEARS. AND WHO BETTER TO LEAD THE DEPARTMENT AT THIS IMPORTANT TIME THAN CLAYTON YEUTTER?

YOU KNOW, SOMEBODY REMINDED ME THAT HIS NAME RHYMES WITH "FIGHTER." THAT'S WHAT HE IS AND THAT'S WHY I PICKED HIM. AND I KNOW HE'S GOING TO FIGHT HARD -- FOR FARMING, FOR FAIR TRADE, AND FOR ALL THE OTHER IMPORTANT RESPONSIBILITIES OF THIS DEPARTMENT.

I KNOW THAT EVERYONE HERE IS FAMILIAR WITH CLAYTON'S OUTSTANDING TENURE AS THE UNITED STATES TRADE REPRESENTATIVE.

THE LIST OF THE THINGS HE'S ACCOMPLISHED IN JUST THIS PAST YEAR IS TRULY IMPRESSIVE . . . BRINGING DOWN BARRIERS TO AMERICAN BEEF AND CITRUS IN JAPAN, USHERING A COMPREHENSIVE TRADE BILL THROUGH CONGRESS, CONCLUDING THE FREE TRADE AGREEMENT WITH CANADA AND MOVING THAT THROUGH CONGRESS, AND PRESSING FORWARD ON THE URUGUAY ROUND OF MULTILATERAL TRADE NEGOTIATIONS.

NOW HE'S PUTTING DOWN THE TRADE PORTFOLIO AND TAKING UP THE AGRICULTURAL ONE. BUT AS ALL OF YOU KNOW, THAT'S HARDLY A CHANGE.

AGRICULTURE IS ONE OF THE MOST DIFFICULT AREAS IN THE TRADE TALKS. AND AGRICULTURE IS AN AREA TO WHICH WE ATTACH AN EXTRAORDINARILY HIGH PRIORITY IN INTERNATIONAL DISCUSSIONS.

I AM CONFIDENT THAT OUR PARTNERS IN THE URUGUAY ROUND OF TALKS WILL SEE CLAYTON YEUTTER'S APPOINTMENT AS JUST WHAT IT IS -- A SIGNAL THAT THIS ADMINISTRATION HAS AN EXTREMELY STRONG SENSE OF PURPOSE AND DETERMINATION IN THESE CRUCIAL NEGOTIATIONS.

CLAYTON WILL BE WORKING CLOSELY WITH CARLA HILLS TO MAKE SURE OUR OBJECTIVES IN AGRICULTURE ARE ACHIEVED.

I SAID IN THE CAMPAIGN AND LET ME REPEAT HERE -- AS PRESIDENT I WILL WORK TO LEVEL THE INTERNATIONAL PLAYING FIELD. WE MUST KNOCK DOWN BARRIERS, WE WILL RELENTLESSLY PURSUE NEGOTIATIONS TO END SUBSIDIES THAT DISTORT MARKETS AND RESTRICT TRADE. FAIR, FREE AND OPEN WORLD MARKETS -- THAT'S WHAT WE WANT, THAT'S WHAT WE'RE WORKING FOR, AND IN THE END THAT'S WHAT WE ARE DETERMINED TO GET.

TRADE MAY BE A HOT ISSUE RIGHT NOW, BUT THE DEPARTMENT OF AGRICULTURE HAS MANY OTHER CRITICAL RESPONSIBILITIES: OUR NATION'S FARM AND SOIL CONSERVATION PROGRAMS, FORESTRY, NUTRITION, RURAL DEVELOPMENT, THE ENVIRONMENT -- YOU'RE INVOLVED IN ALL OF THESE.

YOU PERFORM YOUR WORK IN ALL THESE AREAS WITH ENERGY AND DEDICATION. THE AGRICULTURE DEPARTMENT HAS A LONG, PROUD HISTORY AND EACH OF YOU HELPS TO CONTINUE THAT TRADITION. AND I KNOW YOU'LL FIND THAT CLAYTON IS JUST YOUR KIND OF GUY.

HE'S A DYNAMIC INDIVIDUAL -- ALWAYS HAS BEEN. WHEN HE GRADUATED FROM THE UNIVERSITY OF NEBRASKA, HE WAS NAMED THE OUTSTANDING ANIMAL HUSBANDRY GRADUATE IN THE NATION. LATER HE FINISHED FIRST IN HIS CLASS IN LAW SCHOOL AND THEN TOOK A PHD IN AGRICULTURAL ECONOMICS.

I'VE HEARD THAT HE'S SAID IT ISN'T ALL THAT FAR FROM THE FARM HE GREW UP ON TO A PHD OR TRADE AMBASSADOR. ON THE FARM, HE'S SAID, HE DEVELOPED PHYSICAL STAMINA AND LEARNED SELF-DISCIPLINE AND THOSE HAVE COME IN HANDY EVER SINCE.

THERE'S ONE OTHER THING ABOUT CLAYTON I'M HAPPY ABOUT. MANY KIDS WANT TO GROW UP TO BE PRESIDENT. NOT CLAYTON. WHEN HE WAS A BOY HE WANTED TO BE SECRETARY OF AGRICULTURE. AND THAT'S A LUCKY BREAK FOR AMERICA.

THANK YOU, AND NOW I AM PLEASED TO WATCH CLAYTON TAKE THE OATH OF OFFICE.

#

**SWEARING-IN OF CLAYTON YEUTTER
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THURSDAY, FEBRUARY 16, 1989**

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(Judge)
February 15, 1989
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BREEDEN	<input type="checkbox"/>		WINSTON	<input type="checkbox"/>	<input checked="" type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	ROGERS	<input type="checkbox"/>	<input checked="" type="checkbox"/>
CICCONI	<input type="checkbox"/>	<input checked="" type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
DEMAREST	<input checked="" type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
GRAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
HAGIN	<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

Please provide your comments/recommendations idrectly to Chris; Winston;s office with an info copy to my office by 4:00 TODAY Tuesday, February 14. Thank you

February 15, 1989

RESPONSE:

The NSC concurs with changes noted.

Bates for
Brent Scowcroft

cc: James W. Cicconi
Assistant to the President
and Deputy to the Chief of Staff
Ext. 2702

(Judge)

February 13, 1989

9:30 a.m.

clark3

PH 2:23

PRESIDENTIAL REMARKS: SWEARING IN OF CLAYTON YEUTTER
DEPARTMENT OF AGRICULTURE
THURSDAY, FEBRUARY 16, 1989
10:00 AM

I've come here today for the swearing-in of our new Secretary of Agriculture. You know, somebody reminded me that his name rhymes with "fighter." That's what he is and that's why I picked him -- Clayton Yeutter. And I know he's going to fight hard -- for farming, for fair trade, and for all the other important responsibilities of this Department.

I know that everyone here is familiar with Clayton's stunning tenure as the United States Trade Representative. The list of the things he's accomplished in just this past year is hard to believe... bringing down barriers to American beef and citrus in Japan, ushering a non-protectionist trade bill through Congress, concluding the Free Trade Agreement with Canada and moving that through Congress, and pressing forward on the Uruguay Round of multilateral trade negotiations.

Now he's putting down the trade portfolio and taking up the agricultural one. But as all of you know, that's hardly a change. Agriculture is the trickiest area in the trade talks. We saw in Montreal just how tricky. And agriculture is an area to which we attach an extraordinarily high priority.

I am confident that our partners in the Uruguay Round of talks will see Clayton Yeutter's appointment as just what it is -- a signal that this Administration has an extremely strong sense of purpose and determination in these crucial negotiations.

To avoid
implication
that he is
lead negotiator
in agriculture:



Clayton will be working closely with Carla Hills to make sure our objectives in agriculture are achieved.



I said in the campaign and let me repeat here -- as President I will work to level the international playing field. I will knock down barriers and I will relentlessly pursue negotiations to end subsidies that distort markets and restrict trade. Fair, free and open world markets -- that's what we want, that's what we're working for, and in the end that's what we are determined to get.

Trade may be a hot ^{issue} ~~coat~~ right now, but this Department has many other critical responsibilities: forestry, nutrition, rural development, the environment -- you're involved in all of these.

You perform your work in all these areas with energy and dedication -- and I think you'll find that Clayton is just your kind of guy.

He's a dynamo -- always has been. When he graduated from the University of Nebraska, he was named the Outstanding Animal Husbandry Graduate in the Nation. Later he finished first in his class in law school and then took a PhD in Agricultural Economics.

I've heard that he's said it isn't all that far from a PhD or trade ambassador to the farm he grew up on. On the farm, he's said, he developed physical stamina and learned self-discipline and those have come in handy ever since.

There's one other thing about Clayton I'm happy about. Many kids want to grow up to be president. Not Clayton. When he was a boy he wanted to be Secretary of Agriculture. That was a close call for me.

He is
not
USTR

Thank you [and now I believe we have some swearing in to
do.]

WHITE HOUSE STAFFING MEMORANDUM



DATE: 2/14/89 ACTION/CONCURRENCE/COMMENT DUE BY: 4:00 TODAY

SUBJECT: PRESIDENTIAL REAMRKS: SWEARING-IN OF CLAYTON YEUTTER

	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	MCCLURE	<input checked="" type="checkbox"/>	<input type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input checked="" type="checkbox"/>	NEWMAN	<input type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PORTER	<input checked="" type="checkbox"/>	<input type="checkbox"/>
DARMAN	<input checked="" type="checkbox"/>	<input type="checkbox"/>	STUDDERT	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BATES	<input checked="" type="checkbox"/>	<input type="checkbox"/>	UNTERMAYER	<input type="checkbox"/>	<input type="checkbox"/>
BREEDEN	<input type="checkbox"/>		WINSTON	<input type="checkbox"/>	<input checked="" type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	ROGERS	<input type="checkbox"/>	<input checked="" type="checkbox"/>
CICCONI	<input type="checkbox"/>	<input checked="" type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
DEMAREST	<input checked="" type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
GRAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
HAGIN	<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>

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February 15, 1989

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Brent Scowcroft

cc: James W. Cicconi
Assistant to the President
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Ext. 2702

(Judge)

February 13, 1989

9:30 a.m.

clark3

PH 2:23

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To avoid implication that he is lead negotiator in agriculture:

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Trade may be a hot ^{issue} ~~seat~~ right now, but this Department has many other critical responsibilities: forestry, nutrition, rural development, the environment -- you're involved in all of these.

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He is
not
USTR

Thank you [and now I believe we have some swearing in to do.]

(Judge)
February 15, 1989
11:15-8:45 a.m.
clark3

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DEPARTMENT OF AGRICULTURE
THURSDAY, FEBRUARY 16, 1989
10:00 AM

I've come here today for the swearing-in of our new Secretary of Agriculture. It's a particular pleasure to be here today because yesterday marked the 100th anniversary of cabinet status for the Department. As the distinguished former Secretaries that are joining us today know, this Agency has met many difficult challenges over this past century. And this is just the beginning. There are many more challenges this

department will encounter over the next hundred years. And who better to ~~start the combine rolling~~ ^{lead the Department at this important time} than Clayton Yeutter. You know, somebody reminded me that his name rhymes with "fighter." That's what he is and that's why I picked him -- Clayton Yeutter. And I know he's going to fight hard -- for farming, for fair trade, and for all the other important responsibilities of this Department.

I know that everyone here is familiar with Clayton's outstanding tenure as the United States Trade Representative. The list of the things he's accomplished in just this past year is truly impressive ... bringing down barriers to American beef and citrus in Japan, ushering a comprehensive trade bill through Congress, concluding the Free Trade Agreement with Canada and moving that through Congress, and pressing forward on the Uruguay

Round of multilateral trade negotiations. Clayton will be working closely with Carla Hills to make sure our objectives in agriculture are achieved

Michael Jackson (Cabinet Affairs)

Seacroft [not used]

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I am confident that our partners in the Uruguay Round of talks will see Clayton Yeutter's appointment, along with Carla Hills', as just what it is -- a signal that this Administration has an extremely strong sense of purpose and determination in these crucial negotiations.

I said in the campaign and let me repeat here -- as President I will work to level the international playing field. We intend to knock down barriers and will relentlessly pursue negotiations to end subsidies that distort markets and restrict trade. Fair, free and open world markets -- that's what we want, that's what we're working for, and in the end that's what we are determined to get.

Trade may be a hot ¹⁵⁵ ~~seat~~ right now, but the Department of Agriculture has many other critical responsibilities: our nation's farm and soil conservation programs, forestry, nutrition, rural development, the environment -- you're involved in all of these.

You perform your work in all these areas with energy and dedication. The Agriculture Department has a long, proud history and each of you helps to continue that tradition. And I think you'll find that Clayton is just your kind of guy.

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There's one other thing about Clayton I'm happy about. Many kids want to grow up to be president. Not Clayton. When he was a boy he wanted to be Secretary of Agriculture. And that's a lucky break for America.

Thank you and now I am pleased to watch Clayton take the oath of office.

(Judge)
February 15, 1989
11:35 a.m.
clark3

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DEPARTMENT OF AGRICULTURE
THURSDAY, FEBRUARY 16, 1989
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Thank you, and now I am pleased to watch Clayton take the oath of office.

THE WHITE HOUSE

WASHINGTON

February 14, 1989

MEMORANDUM FOR CHRISS WINSTON

FROM: ROGER B. PORTER *RBP*

SUBJECT: Presidential Remarks: Swearing-In of Clayton Yeutter

✓ I have noted several editorial suggestions for the President's remarks at Clayton Yeutter's swearing in on Thursday. We should take care on how we characterize the trade bill. Comprehensive is a term that is both accurate and will not cause us problems down the road.

✓ It is also important to signal that Clayton will work closely with Carla Hills in the Uruguay Round negotiations. They are doing so and we should acknowledge this.

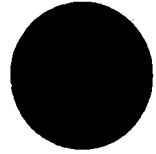
Finally, in the second full paragraph on page two it is important that we note the "nation's farm programs," which many view as the principal responsibility of USDA.

If you have any questions, or we can be helpful in any other way, please let me know.

cc: James W. Cicconi

Attachment

WHITE HOUSE STAFFING MEMORANDUM



DATE: 2/14/89 ACTION/CONCURRENCE/COMMENT DUE BY: 4:00 TODAY

SUBJECT: PRESIDENTIAL REAMRKS: SWEARING-IN OF CLAYTON YEUTTER

	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	MCCLURE	<input checked="" type="checkbox"/>	<input type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input checked="" type="checkbox"/>	NEWMAN	<input type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PORTER	<input checked="" type="checkbox"/>	<input type="checkbox"/>
DARMAN	<input checked="" type="checkbox"/>	<input type="checkbox"/>	STUDDERT	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BATES	<input checked="" type="checkbox"/>	<input type="checkbox"/>	UNTERMAYER	<input type="checkbox"/>	<input type="checkbox"/>
BREEDEN	<input type="checkbox"/>		<u>WINSTON</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u>ROGERS</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
CICCONI	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
DEMAREST	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
GRAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HAGIN	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS: Please provide your comments/recommendations idrectly to Chris; Winston;s office with an info copy to my office by 4:00 TODAY Tuesday, February 14. Thank you

RESPONSE:

James W. Cicconi
Assistant to the President
and Deputy to the Chief of Staff
Ext. 2702

(Judge)
February 13, 1989
9:30 a.m.
clark3
PH 2:23

PRESIDENTIAL REMARKS: SWEARING IN OF CLAYTON YEUTTER
DEPARTMENT OF AGRICULTURE
THURSDAY, FEBRUARY 16, 1989
10:00 AM

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I know that everyone here is familiar with Clayton's stunning tenure as the United States Trade Representative. The list of the things he's accomplished in just this past year is hard to believe... bringing down barriers to American beef and citrus in Japan, ^{SHEPHERDING COMPREHENSIVE} ushering a ~~non-protectionist~~ trade bill through Congress, concluding the Free Trade Agreement with Canada and moving that through Congress, and pressing forward on the Uruguay Round of multilateral trade negotiations.

Now he's putting down the trade portfolio and taking up the agricultural one. But as all of you know, that's hardly a change. Agriculture is ^{ONE OF MOST SENSITIVE ISSUES} the ~~trickiest~~ ^{DIFFICULT} area in the trade talks. We saw in Montreal just how ~~tricky~~. And agriculture is an area to which we attach an extraordinarily high priority.

I am confident that our partners in the Uruguay Round of talks will see Clayton Yeutter's appointment as just what it is -- a signal that this Administration has an extremely strong sense of purpose and determination in these crucial negotiations.

I said in the campaign and let me repeat here -- as President I will work to level the international playing field. I will knock down barriers and I will relentlessly pursue negotiations to end subsidies that distort markets and restrict trade. Fair, free and open world markets -- that's what we want, that's what we're working for, and in the end that's what we are determined to get.

Trade may be a hot seat right now, but ^{OMB} ~~this~~ ^{the} Department has many other critical responsibilities: ^{THE NATION'S FARM PROGRAMS} forestry, nutrition, rural development, the environment -- you're involved in all of these. ^{& Ag. (Bates farm income)}

You perform your work in all these areas with energy and dedication -- and I think you'll find that Clayton is just your kind of guy.

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There's one other thing about Clayton I'm happy about. Many kids want to grow up to be president. Not Clayton. When he was a boy he wanted to be Secretary of Agriculture. That was a close call for me.

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do.]

(Judge)
February 13, 1989
9:30 a.m.
clark3

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Thank you [and now I believe we have some swearing in to do.]

(Judge)
February 13, 1989
9:30 a.m.
clark3

PRESIDENTIAL REMARKS: SWEARING IN OF CLAYTON YEUTTER
DEPARTMENT OF AGRICULTURE

~~DAY, DATE~~

Thurs. 10:00 AM
2/16

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Thank you [and now I believe we have some swearing in to do.]

(Judge)
February 8, 1989
4:15 p.m.
clark3

PRESIDENTIAL REMARKS: SWEARING IN OF CLAYTON YEUTTER
DEPARTMENT OF AGRICULTURE
DAY, DATE

X
I've come here today to introduce you to your new boss, the man who is the perfect leader for what I believe will be among the most significant cabinet agencies in the next four years. Somebody reminded me that his name rymes with "fighter" -- and that's what he is and that's why I picked him -- the new Secretary of Agriculture, Clayton Yeutter. *over* →

X
I know that everyone here is familiar with Clayton's stunning tenure as the United States Trade Representative. The list of the things he's accomplished in just this past year is hard to believe... bringing down barriers to American beef and citrus in Japan, ushering a non-protectionist trade bill through Congress, concluding the Free Trade Agreement with Canada and moving that through Congress, and pressing forward on the Uruguay Round of multilateral trade negotiations.

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X
I am confident that our partners in the Uruguay Round of talks will see Clayton Yeutter's appointment as just what it is --

I am here today for the swearing-in of our
new Sec of Agric. You know, somebody
reminded me that his name rhymes w/ "fighters" so
that's what he is & that's why I picked
him - Clayton Yentler. And I know he's
going to fight hard - for ~~fair trade~~^{fairness}, for fair
~~our farmers' interests~~^{trade}, for all the other
important responsibilities of this Dept.

an extremely strong sense of purpose & determination
this Admin has ~~the same~~ *an extremely strong sense of purpose & determination*

^a
~~an unambiguous signal that in these crucial negotiations, there has been not one iota of change from one administration to the next.~~

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THE WHITE HOUSE
WASHINGTON

P2 Bates
- genter
P2

Before Forestry
insert "Farm income."

WHITE HOUSE STAFFING MEMORANDUM



DATE: 2/14/89

ACTION/CONCURRENCE/COMMENT DUE BY: 4:00 TODAY

SUBJECT: PRESIDENTIAL REAMRKS: SWEARING-IN OF CLAYTON YEUTTER

	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	MCCLURE	<input checked="" type="checkbox"/>	<input type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input checked="" type="checkbox"/>	NEWMAN	<input type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PORTER	<input checked="" type="checkbox"/>	<input type="checkbox"/>
DARMAN	<input checked="" type="checkbox"/>	<input type="checkbox"/>	STUDDERT	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BATES	<input checked="" type="checkbox"/>	<input type="checkbox"/>	UNTERMAYER	<input type="checkbox"/>	<input type="checkbox"/>
BREEDEN	<input type="checkbox"/>		WINSTON	<input type="checkbox"/>	<input checked="" type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	ROGERS	<input type="checkbox"/>	<input checked="" type="checkbox"/>
CICCONI	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
DEMAREST	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
GRAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HAGIN	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

Please provide your comments/recommendations idrectly to Chris; Winston;s office with an info copy to my office by 4:00 TODAY Tuesday, February 14. Thank you

RESPONSE:

Chris -

Jim's comments.

Thanks,

John

James W. Cicconi
 Assistant to the President
 and Deputy to the Chief of Staff
 Ext. 2702

(Judge)
February 13, 1989
9:30 a.m.
clark3 2:23

PRESIDENTIAL REMARKS: SWEARING IN OF CLAYTON YEUTTER
DEPARTMENT OF AGRICULTURE
THURSDAY, FEBRUARY 16, 1989
10:00 AM

I've come here today for the swearing-in of our new Secretary of Agriculture. You know, somebody reminded me that his name rhymes with "fighter." That's what he is and that's why I picked him -- Clayton Yeutter. And I know he's going to fight hard -- for farming, for fair trade, and for all the other important responsibilities of this Department.

I know that everyone here is familiar with Clayton's *outstanding* ~~stunning~~ tenure as the United States Trade Representative. The list of the things he's accomplished in just this past year is *truly impressive...* ~~hard to believe...~~ bringing down barriers to American beef and citrus in Japan, ushering a ~~non-protectionist~~ trade bill through Congress, concluding the Free Trade Agreement with Canada and moving that through Congress, and pressing forward on the Uruguay Round of multilateral trade negotiations.

Now he's putting down the trade portfolio and taking up the agricultural one. But as all of you know, that's hardly a change. Agriculture is *one of* the *most difficult areas* ~~the trickiest area~~ in the trade talks. ~~We saw in Montreal just how tricky~~ And agriculture is an area to which we attach an extraordinarily high priority *in international discussions*.

I am confident that our partners in the Uruguay Round of talks will see Clayton Yeutter's appointment as just what it is -- a signal that this Administration has an extremely strong sense of purpose and determination in these crucial negotiations.

I said in the campaign and let me repeat here -- as President I will work to level the international playing field. *✓ We intend to*
~~I will~~ knock down barriers and ~~I~~ will relentlessly pursue negotiations to end subsidies that distort markets and restrict trade. Fair, free and open world markets -- that's what we want, that's what we're working for, and in the end that's what we are determined to get.

Trade may be a hot seat right now, *farm income & production, ✓* but this Department has many other critical responsibilities: forestry, nutrition, rural development, the environment -- you're involved in all of these.

You perform your work in all these areas with energy and dedication -- and I think you'll find that Clayton is just your kind of guy.

dynamic individual--
He's a ~~dynamo~~ -- always has been.. When he graduated from the University of Nebraska, he was named the Outstanding Animal Husbandry Graduate in the Nation. Later he finished first in his class in law school and then took a PhD in Agricultural Economics.

I've heard that he's said it isn't all that far from *to* a PhD or trade ambassador, *to* the farm he grew up on. On the farm, he's said, he developed physical stamina and learned self-discipline and those have come in handy ever since. *✓*

There's one other thing about Clayton I'm happy about. Many kids want to grow up to be president. Not Clayton. When he was a boy he wanted to be Secretary of Agriculture. ~~That was a close call for me.~~ *And that's a lucky break for all Americans. ✓*

I'll be pleased to watch Clayton ✓
Thank you and now ~~I believe we have some swearing in to~~
~~do.]~~ take his oath of office.

THE WHITE HOUSE
WASHINGTON



February 15, 1989

MEMORANDUM FOR CHRISS WINSTON
DEPUTY ASSISTANT TO THE PRESIDENT
FOR COMMUNICATIONS

FROM: PATRICIA MACK BRYAN *PMB*
ASSOCIATE COUNSEL TO THE PRESIDENT

SUBJECT: Presidential Remarks: Swearing in of
Clayton Yeutter

Pursuant to your staffing memorandum of February 14, 1989, Counsel's Office has reviewed the above-referenced draft remarks. Counsel's Office has no legal objection to the proposed remarks.

Thank you for bringing this matter to our attention.

cc: James W. Cicconi

WHITE HOUSE STAFFING MEMORANDUM



DATE: 2/14/89

ACTION/CONCURRENCE/COMMENT DUE BY: 4:00 TODAY

SUBJECT: PRESIDENTIAL REAMRKS: SWEARING-IN OF CLAYTON YEUTTER

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REMARKS:

Please provide your comments/recommendations idrectly to Chris, Winston;s office with an info copy to my office by 4:00 TODAY Tuesday, February 14. Thank you

RESPONSE:

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James W. Cicconi
Assistant to the President
and Deputy to the Chief of Staff
Ext. 2702

(Judge)
February 13, 1989
9:30 a.m.
clark3

PRESIDENTIAL REMARKS: SWEARING IN OF CLAYTON YEUTTER
DEPARTMENT OF AGRICULTURE
THURSDAY, FEBRUARY 16, 1989
10:00 AM

Bull. → I've come here today for the swearing-in of our new Secretary of Agriculture. You know, somebody reminded me that his name rhymes with "fighter." That's what he is and that's why I picked him -- Clayton Yeutter. And I know he's going to fight hard -- for farming, for fair trade, and for all the other important responsibilities of this Department.

I know that everyone here is familiar with Clayton's stunning tenure as the United States Trade Representative. The list of the things he's accomplished in just this past year is hard to believe... bringing down barriers to American beef and citrus in Japan, ushering a non-protectionist trade bill through Congress, concluding the Free Trade Agreement with Canada and moving that through Congress, and pressing forward on the Uruguay Round of multilateral trade negotiations.

Now he's putting down the trade portfolio and taking up the agricultural one. But as all of you know, that's hardly a change. Agriculture is the trickiest area in the trade talks. We saw in Montreal just how tricky. And agriculture is an area to which we attach an extraordinarily high priority.

I am confident that our partners in the Uruguay Round of talks will see Clayton Yeutter's appointment as just what it is -- a signal that this Administration has an extremely strong sense of purpose and determination in these crucial negotiations.

I said in the campaign and let me repeat here -- as President I will work to level the international playing field. I will knock down barriers and I will relentlessly pursue negotiations to end subsidies that distort markets and restrict trade. Fair, free and open world markets -- that's what we want, that's what we're working for, and in the end that's what we are determined to get.

Trade may be a hot seat right now, but this Department has many other critical responsibilities: forestry, nutrition, rural development, the environment -- you're involved in all of these.

You perform your work in all these areas with energy and dedication -- and I think you'll find that Clayton is just your kind of guy.

He's a dynamo -- always has been. When he graduated from the University of Nebraska, he was named the Outstanding Animal Husbandry Graduate in the Nation. Later he finished first in his class in law school and then took a PhD in Agricultural Economics.

I've heard that he's said it isn't all that far from a PhD or trade ambassador to the farm he grew up on. On the farm, he's said, he developed physical stamina and learned self-discipline and those have come in handy ever since.

There's one other thing about Clayton I'm happy about. Many kids want to grow up to be president. Not Clayton. When he was a boy he wanted to be Secretary of Agriculture. That was a close call for me.

Soil
conservation

Thank you [and now I believe we have some swearing in to
do.]

THE WHITE HOUSE

Office of the Press Secretary

For Immediate Release

February 16, 1988

REMARKS BY THE PRESIDENT
AND SECRETARY OF AGRICULTURE CLAYTON YEUTTER
AT SWEARING-IN CEREMONY

The Agriculture Department
Washington, D.C.

10:10 A.M. EST

THE PRESIDENT: Thank you, Peter, and all the members of the Cabinet; the members of the United States Congress here; distinguished ambassadors and others. I've come over here today for the swearing-in of our Secretary. Clayton Yeutter is about to make an enduring commitment to this Department, and I should acknowledge the fact that I think five of his predecessors are here today -- Democrats and Republicans, which I think gives him an extraordinarily good send-off. There's a difference, you know, between involvement and commitment. You all know it. Remember the old farmer making eggs and bacon. The chicken is involved, but the pig is committed. (Laughter.) And it's a particular pleasure here today because yesterday marked the 100th anniversary of Cabinet status for this Department.

As the distinguished former Secretaries that are joining us today know, the agency has met many difficult challenges over the past century, and this really is just a beginning. There are many more challenges that this Department will encounter over the next hundred years. And who better to lead the Department at this time than Clayton Yeutter?

Somebody reminded me Yeutter rhymes with "fighter." And that's what he is -- tough as nails, knowledgeable, and that's why I picked him. And I know he's going to fight hard for farming, for fair trade, and for all the other important responsibilities of this Department.

And I know that everyone here is familiar with his outstanding tenure as United States Trade Representative. The list of things he's accomplished just in the past year is truly, truly impressive -- bringing down barriers to American beef and citrus in Japan, ushering a comprehensive trade bill through Congress, concluding the Free Trade Agreement with Canada and moving that through the Congress and pressing forward on the Uruguay round of multilateral trade negotiations. And now he's putting down the trade portfolio and taking up the agricultural portfolio.

But, as all of you know, that's hardly a change. Agriculture is one of the most difficult areas in our trade talks and agriculture is an area to which we attach an extraordinarily high priority in international discussions. I'm confident that our partners in the Uruguay round of talks will see Clayton's appointment

that's what we are determined to get.

Trade may be a hot issue right now, but the Department, as you all know better than any, has many other critical responsibilities -- our nation's farm and soil conservation programs, forestry, nutrition, rural diversification and rural development, the environment -- you're involved in all of these important questions. And you perform your work in all these areas with energy and dedication. The Ag Department has a long, proud history and each of you helps to continue that tradition. And I know you'll find that Clayton Yeutter is your kind of guy.

Dynamic -- always has been. When he graduated from the University of Nebraska, he was named the Outstanding Animal Husbandry Graduate in the nation. And later he finished first in his class in law school and then took a Ph.D. in Agricultural Economics.

And I've heard that he's said it isn't all that far from the farm he grew up on to a Ph.D. or Trade Ambassador. On the farm, he said, he developed physical stamina and learned self-discipline and those have come in handy ever since.

And there's one other thing about Clayton that I'm very happy about. Many kids want to grow up to be President. Not Clayton. (Laughter.) When he was a boy he wanted to be Secretary of Agriculture. And here he is, and that's a lucky break for America. (Applause.)

Now, the oath of office.

(The oath is administered.) (Applause.)

SECRETARY YEUTTER: Thank you very much, ladies and gentlemen. It's really a marvelous privilege and pleasure and opportunity for me to be here this morning. And as I look out over this audience, I see a multitude of longtime friends, and I'm so pleased and gratified that all of you were willing to take time out of your hectic and demanding schedules to be here and share this occasion with us.

I'm not going to make any profound policy pronouncements this morning. I'm not sure that I could make them in any case, but I'm not even going to try. I'd like to basically concentrate in my very short time with you on some comments about people.

First of all, on behalf of everyone here, Mr. President, we want to thank you for coming over to participate in this ceremony. We know how much it carves time out of your schedule to do so, and it's a tremendous personal gesture on your part to do that. It's an honor not only for those of us in the Cabinet who are experiencing this privilege, but it's an honor for the folks in all the Departments, including USDA this morning, who have an opportunity to see you up close, first-hand as a part of this ceremony. So thank you for coming.

And although you've all heard lots of great things about President Bush during the campaign and through the inaugural period, I want to just embellish those, if I may, for just a few seconds by saying that -- confirming and ratifying, if I may, that without question this is one of the best prepared presidents that we've ever

them again. Dick Lyng was just saying in the waiting room that she also did the honors for him when he became Secretary. So I think you're an honorary member of this Department by now, Justice O'Connor.

But I wanted to share an anecdote with you which reflects the nature of this fine and distinguished lady. Back in 1972, I was involved in the presidential campaign and was working on the agricultural campaign nationwide, and I paid a visit to Phoenix, Arizona, where the Arizona chairman of the presidential campaign was a leading businessman in that city. The co-chairman that year happened to be a lady whose name was Sandra O'Connor. And I met with those two folks during the day as we were getting organized in the campaign and at one particular time -- point during the day, I said to the gentleman who was campaign chairman, "Where in the world did you get Sandra O'Connor? She is just fantastic." And he said, "You're absolutely right, she is fantastic." This was 1972, remember. And he went on to say at that time, he said, "Someday she's going to become the first woman on the U.S. Supreme Court." That was a remarkably prescient comment, as you know, because a decade or so later she became, deservedly, the first woman on the U.S. Supreme Court.

Then I want to say a word about my wife, Jeanne. She doesn't know that this is coming. (Laughter.) But I think everyone here of my generation would appreciate the fact that 30 years ago or thereabouts, when we were coming out of college ready to go to work, it was still a man's world. And in some respects it's still a man's world today. But that's changing very rapidly. I think it's important for all of us as we share and enjoy all of these fine honors -- being named Cabinet members and doing fascinating things around the world -- a little humility is sometimes in store. And I think it's important for some of us to recognize that we have spouses who, but for that generation gap of 30 years ago, might be standing in front of this microphone accepting honors as appointments as members of the Cabinet just as easily and deservedly as we. And Jeanne fits that category.

And a word about Kim, since she's up here, too. You can tell by what she had to say in the invocation that she has her head screwed on right; at least we hope so. This is a little parental pride coming out there. And I mention this for a particular reason. Kim has just finished a double masters degree program, getting a masters in business and a masters in international relations. And although she doesn't speak Japanese as well as Ambassador Matsunaga does yet, she's working hard at it. That's the way that we have to educate at least some of our children if we're going to be competitive, Mr. President, in the world in which we find ourselves going into the next century. And we hope Kim is prepared for that.

And finally, a word to Peter Myers, who is also sharing the area here with us this morning, because Peter has so graciously handled this ceremony and so graciously handled the transition from one administration to another.

Then moving very rapidly out to the distinguished guests here. We don't have time to introduce them all or comment on them all, but I want to say how appreciative I am of my fellow members of the Cabinet coming over to join in the ceremony this morning - a good number of ambassadors who are here and a substantial number of

sorry -- Senator Jesse Helms, who's been a Senator for a long time -- likewise, distinguished Chairman of the Senate Agriculture Committee. Our relationships go back many, many years, and Senator Helms, it's great to have you here.

And then, finally, Bob Dole. Senator Dole has been Mr. Agriculture in the Midwest, distinguished Senate career, presidential candidate, and a great friend for a long period of time.

And then, finally mention of the former Secretaries of Agriculture who are here. I will not have you all stand up either, but for those of you who are out here, you'll have a chance, hopefully, to say hello to them as we have the reception in a few minutes. But with us here this morning are Jack Knebel, Bob Bergland, Jack Block, Dick Lyng, and Cliff Hardin. I want to make special note of Dick Lyng, my predecessor because I worked for Dick when I first came back here in 1970. And a special note of Cliff Hardin, because Cliff was my mentor, Mr. President, way back in my days as a young faculty member at the University of Nebraska when he was Chancellor at that time, and it was Cliff who brought me here to Washington, D.C., in 1970 when he was Secretary of Agriculture here.

And just one final closing comment, Mr. President. I first came here almost twenty years ago in the South Building, which is over thataway, in my first position as Administrator of what was then the Consumer and Marketing Service. And I had some of the same misgivings about the federal bureaucracy then that most people do when they come to Washington. And you've heard all those stories also, Mr. President. They come up when we discuss things like increases in salaries back here in Washington, D.C., because a lot of folks think those are undeserved. I happen to think they are deserved and I learned that by experience.

I was a bit wary and skeptical, Mr. President, about whether you can move the bureaucracy back here in Washington and when I came, I took over an agency, Mr. President, that had about 16,000 employees and I think there were about two of us in that 16,000 who were political appointees at the professional level. And I thought, oh, my God, you know, how are a couple of people going to change a 16,000-person bureaucracy? And I wasn't sure it could be done. But as Cliff Hardin and Dick Lyng will remember, it could be done because we made some major changes in those years in a very successful way.

What I discovered, Mr. President, was that folk here at USDA at least -- I won't speak for the rest of the government -- but folks here at USDA will listen if you have something worthwhile to say. They listened to me back in 1970 and they've been listening to a lot of folks who have given them leadership since then. And I discovered that they'll not only listen, Mr. President, but they'll respond. They are responsive to leadership. That's true of most human beings in this world, as a matter of fact, and we have to remember that that's the way to achieve progress in this country.

So in closing, Mr. President, my commitment to you, my commitment to the folks from USDA who are here this morning, and my commitment to the folks out in farm country who are watching this program, is a very simple one. I promise you that we will put together a team at the top echelon of USDA that will be strong, competent, and energetic. And I promise you that we will provide leadership. You may not always agree with the leadership that we