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THE WHITE HOUSE

Office of the Press Secretary
(Norfolk, Virginia)

For Immediate Release

January 31, 1989

REMARKS BY THE PRESIDENT
TO THE CREW OF THE USS AMERICA
AND NAVAL SHIPYARD WORKERS

Aboard USS America
Norfolk, Virginia

11:01 A.M. EST

THE PRESIDENT: Thank you all. (Applause.) Thank you very much. Thank you so much for that welcome. Thank you all. Excuse the cough here. Admiral Dunlevy, thank you very much, sir, for that welcome to America, and that -- thank all of you for that response. Admiral Troste, and to our Secretary of the Navy, and all involved in this wonderful day, I say thank you. I want to single out to members of Congress who are here, many members of the Armed Services Committee and others who have been strong backers, have a strong military for this country, and I'm delighted to see them here. I'm pleased to be on one of the greatest ships in the world, with a crew that knows the meaning of the words, "my ship, my country," the crew of the America.

You know, as an old carrier pilot, today is a very special day for me -- the Admiral touching on that. I can't help thinking of the carrier I once sailed on, the USS San Jacinto -- namesake of which is right next door here. Carriers weren't as big in those days. Technology was very different. Narrow deck, slower planes, strictly visual contact with the LSO, the landing signal officer. No electronics, but some things stayed the same. And Admiral Dunlevy touched on it, and I've, as Vice President, had a chance to visit the fleet, and you can't help but sense that same spirit of camaraderie, devotion to duty, patriotism, service to country. We knew then, in those days, just as you know now, how much we owed to the men and women in the bases, in the shipyards. And from the day of Revolutionary-era sloops to the most modern supercarriers, none have written a prouder chapter in the history of the United States Navy than the Norfolk Naval Base. All over the world, those who love the sea and the ships that sail on it know that Norfolk, or Hampton Roads, if you will, stands for excellence. A national treasure -- and let me just say to all assembled, we are going to keep it that way. (Applause.)

My visit today is the final stop on what you might call an inaugural trip. For the past several days I've been visiting with the men and women who are my colleagues.

and I will speak of those who dedicate a portion of their lives to mercy for humanity.

And I'll speak about you, for in a way that every American knows, and every man, woman and child in our land salutes, you stand here today setting an example for our nation's standard of service. And let me start right now by recognizing one of your own -- your Sailor of the Year -- Aviation Ordnanceman 1st Class Joseph Robinson. Joseph was awarded this honor for two reasons. First for his contributions to the running of this ship. But Joseph has also been recognized for his contributions to his community where he helped establish a Neighborhood Watch -- called it a watch program and devoted over 100 hours to its success.

Now, Joseph is right here, and if you'll come forward, sir, I'd be proud to shake your hand and present you with a letter of commendation. Congratulations. (Applause.)

(The letter is presented.) (Applause.)

What a wonderful example for us all. All of you keep the peace on the frontiers of freedom around the world. And in every corner of the globe, millions recognize you and the flag you carry is their symbol of hope. And yes, wherever you go, you take America and all it represents with you, and you do it with a pride and dedication that few have ever matched.

I know some say that it's just a job. But when a sailor must put to sea for six months or more at a time, and come home to find that a child who could barely crawl, can walk and say a few words, that's more than a job -- that is service and more importantly, sacrifice.

When a soldier spends long hours on cold night's sentry duty at the DMZ or at Checkpoint Charlie in Berlin, he's not just filling a job but he's answering the call of service.

And the mechanic who inspects the plane's engine or ship's power plant one last time and makes double and triple sure that every screw, every hose, every weld is as it should be -- that mechanic is dedicating himself or herself not simply to a job but to a concept of service to country that is the highest in the world.

Around the world, others have seen and know what your dedication to service means.

You remember, maybe, last year the Soviet Union's top military man at the time, Marshal Akhromyev, visited the United States. He spent a day on a carrier not unlike yours, as it went through exercises in these waters, and he visited installations across our nation. And he saw much of the amazing weaponry and machinery in our arsenal, and when he finally came to visit the White House, he let it be known that he was impressed. And what most impressed him was not our miraculous technology or incredible firepower, but the enlisted men and women that he had met on these

service and dedication and duty that this crew and this base has set.

I've been inside a submerged submarine while depth charges were going off all around it. And I know what it's like to hear the vessel strain and shake and pray to God that the people in charge of buying and building cared as much about the vessel as you do.

And I believe that the overwhelming majority of procurement officers and defense contractors do care that much. And I am determined to make sure that every single one of them does.

My message to them will be just this simple: Don't think it's just anyone out there. Think it's your son or daughter -- and remember that their lives depend on the things you make. And if you're not ready to care that much and work that hard, you are not ready to do business with the United States government. (Applause.)

Let me give you an example -- cost overruns. Overruns didn't start yesterday. The first dry dock ever build for our Navy is still operating, I am told, not far from here in this yard. And it was finished more than a century and a half ago. And the actual final cost was three times the original estimate.

But even if overruns are not new, they are still wrong -- and hurt the national security, particularly when budgets are tight. We want tighter controls and higher standards in weapons procurement, and we will get tighter controls and higher standards in weapons procurement. You deserve the very best equipment and weapons. You are getting them most of the time now, and we're determined that you will get them all of the time.

And one other thing. I am determined to expand the national consensus that is necessary for proper support for our nation's defense. I'll do this because the first bulwark of our national defense is our national will. And if our will is ruptured, our ship of state cannot sail, or at least sail safely. I firmly believe that the vital first step to broadening our national consensus on defense is to wring the last drop of waste and mismanagement out of the way we buy our weapons. And that's what we intend to do.

It's what you might call my bond to you. When a family sends a son or husband to sea or to boot camp or to flight school to defend our nation, they are making a sacrifice -- and it is a great and noble sacrifice. Think of all the good all those sacrifices added up to -- together and what they have meant around the world in the last few years.

When the record of our time is finally written, I hope it will be the story of the final triumph of peace and freedom throughout the globe -- the story of the sunrise in the day of mankind's age-old aspirations. And on that day, who were the heroes, generations to come will ask? Who drove the chariots of fire across the sky? Who brought the day to the earth? And the answer will be

THE WHITE HOUSE

WASHINGTON

January 30, 1989

NOTE TO: DAVE DEMAREST ✓
 CHRISS WINSTON ✓

FROM: KRISTIN TAYLOR *KET*

SUBJ: OUR ATTEMPTS TO BROADEN/EXPAND COVERAGE OF THE
 UPCOMING NORFOLK EVENT

In an attempt to identify and reach out to a target audience for Tuesday's event at Norfolk, the Office of Media Relations has done the following:

-- Acted as a facilitator for Armed Forces TV, who will probably pick up the signal from AP or NBC, and then broadcast to their network. (This is more economical than an exclusive satellite feed and will still reach our targetted audience of Armed Forces personnel.) Armed Forces Radio will also pick this up.

-- Identified a list of military publications and did a call-out to key publications, informing them of the event, offering the text of the address when it becomes available, and putting them in contact with the Press Advance office in Norfolk. Approximately 70% of the publications on the attached list responded positively; many of them plan on attending, and interest was high. If nothing else, photo coverage of this event should be outstanding.

-- Contacted All Hands Navy magazine, "the magazine of the U.S. Navy," and informed them of the event. (They plan on sending a reporter and photographer to Norfolk. This magazine had recently submitted an interview request in to the President, so they were glad to receive the call.)

* Because this event is "open press" and a Press Charter will be provided to Norfolk, we will also get the standard, across-the-board coverage by all the major nets and newspapers.

52 — Military (47)

52A — MILITARY(47)

Related Market Classifications

- 5 — Aviation & Aerospace
- 18 — Computers & Data Processing
- 25 — Electrical & Electronics
- 26 — Engineering (Civil) & Construction
- 27 — Export/Import & International Trade
- 41 — Industrial

52A — Military (publications: 47)

52A-40	AIR FORCE TIMES, 6883 Commercial Dr., Springfield, VA 22159; Lee Ewing—Editor; Margaret Harwood—Mng. Ed.; David Fulgham—New Products, Technical; Weekly - Mon.; 97,000; Army Times Publishing Company.	
	3	(703) 750-2000
52A-60	AIRFORCE MAGAZINE, 424 Metcalfe Street, Ottawa, ON K2P 2C3 Canada; Doug Stuebing—Editor/Publisher; Quarterly - Jan/Apr/Jul/Oct; 30,000; Air Force Productions, Ltd.	✓C
	3,4,6,7,9,11	(613) 236-4673
52A-70	THE AIRLIFTER, 436 MAW/PA, Dover AFB, DE 19902-5154; R. Darrell Lewis—Editor; Weekly; 7,000; Dover Post Company.	★▲
	3,4,5,6,7,10	(302) 678-6881
52A-80	AMPHIBIOUS WARFARE REVIEW, 25 S. Quaker Lane, #24, Alexandria, VA 22314; Cyril Kammeier—Editor; Joseph Pratte—Mng. Ed.; Quarterly; 50,000; Amphibious Warfare Publishing Corporation.	✓
	1,2,3,6,9,10	(703) 823-5208
52A-100	ARMED FORCES JOURNAL INTERNATIONAL, 2000 L St. N.W., #520, Washington, DC 20036; Benjamin F. Schemmer—Editor; Glenn W. Goodman—Technical; Monthly; 42,500; Army & Navy Journal, Inc.	✓
	1,2,5,6,7,9,11,12	(202) 296-0450
52A-120	ARMY AVIATION, 49 Richmondville Avenue, Westport, CT 06880; William R. Harris—Editor; 10 Times/Year; 17,500; Army Aviation Publications, Inc.	
	1,3,4,6,7,9,11	(203) 226-8184
52A-140	ARMY MAGAZINE, 2425 Wilson Blvd., Arlington, VA 22201; L. James Binder—Editor in Chief; Mary French—Mng. Ed.; Brenda Sweezy—Features; Eric Ludvigsen—New Products; Patty Zukerowski—Technical; Monthly - 20th; 169,000; Association Of The U.S. Army.	
	1,6,7,9,11	(703) 841-4300
52A-160	ARMY TIMES, 6883 Commercial Dr., Springfield, VA 22159; Tom Donnelly—Editor; Paul Hines—Mng. Ed.; Weekly - Mon.; 133,608; Times Journal Company.	▲
	7,9,11,13,14	(703) 750-2000
52A-180	CANADIAN DEFENCE QUARTERLY, 310 Dupont Street, Toronto, ON M5R 1V9 Canada; John Martinson—Editor; Quarterly; 9,800; Baxter Publishing.	C
	1,5,6,7,9,11	(416) 968-7252
52A-220	DEFENSE & FOREIGN AFFAIRS, 110 N. Royal Street, #307, Alexandria, VA 22314; Gregory R. Copley—Editor; Monthly - 1st Prec.; 8,000; International Media Corp.	✓
	1,2,3,4,5,6,7,8,11	(703) 684-8455
52A-260	DEFENSE & FOREIGN AFFAIRS WEEKLY, 110 N. Royal Street, #307, Alexandria, VA 22314; Michael Collins Dunn—Editor; Weekly; International Media Corp.	■
	3,4,7	(703) 684-8455

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52A — Military — continued

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- X 52A-580 **MILITARY REVIEW**, Funston Hall, Ft. Leavenworth, KS 66027; Phillip Childress—Editor; Chris LeBlanc—Mng. Ed.; Eric Harach—Features; Monthly; 22,000; U.S. Army Command And General Staff College.
1,2,6,9,11 (913) 684-5642
- 52A-600 **MILITARY SPACE**, 1401 Wilson Blvd., #900, Arlington, VA 22209; Richard Buenneke—Editor; Bi-Weekly; Pasha Publications.
3,5,7,11,12 (703) 528-1244 ▲■
- X 52A-640 **NATIONAL DEFENSE**, 1700 N. Moore Street, #905, Arlington, VA 22209; D. Ballou—Editor; Denice Butler—Mng. Ed.; Sandra Cordoba—New Products; Mary Kittle—Technical; 10 Times/Year - 21st; 1,4,5,6,7,9,11
(703) 522-1820 ✓
- 52A-660 **NATIONAL GUARD**, One Massachusetts Avenue, N.W., Washington, DC 20001; Reid K. Beveridge—Editor; Monthly - 1st Week; 64,109; National Guard Association Of The United States.
4,6,7,9,10 (202) 789-0031 ▲
- X 52A-700 **NAVAL AFFAIRS**, 1303 New Hampshire Ave., N.W., Washington, DC 20036; James T. McClung—Editor; Monthly - 15th; 160,000; Fleet Reserve Assn.
3,4,5,6,7,9,10 (202) 785-2768
- X 52A-720 **NAVAL ENGINEERS JOURNAL**, 1452 Duke Street, Alexandria, VA 22314; James E. Grabb—Editor; Bi-Monthly; 9,500; American Society Of Naval Engineers, Inc.
4,5,6,9,11 (703) 836-6727
- X 52A-760 **NAVY NEWS & UNDERSEA TECHNOLOGY**, 1401 Wilson Boulevard, #910, Arlington, VA 22209; Frank Elliot—Editor; Weekly - Mon.; Pasha Publications.
1,2,3,4,5,6,7,8,11,12 ■
- X 52A-780 **NAVY TIMES**, 6883 Commercial Dr., Springfield, VA 22159; Thomas Philpott—Editor; Weekly - Mon.; 87,000; Army Times Publishing Company.
1,2,3,4,5,6,7,9,10,12,13,14 (703) 750-8600 ✓
- 52A-820 **OFF DUTY/AMERICA**, 3303 Harbor Blvd., #C-2, Costa Mesa, CA 92626; Bruce Thorstad—Editor, Lifestyle, Calendar/Events; Joy Vandenberg—Fashion; Gary Burch—Computers/High Tech; Bi-Monthly - 15th Prec.; 525,000; Off Duty Enterprises.
1,3,6,7,8,11,13,14 (714) 549-7172
- X 52A-840 **THE OFFICER**, 1 Constitution Avenue, N.E., Washington, DC 20002; Norman S. Burzynski—Editor; Monthly - 1st; 125,000; Reserve Officers Association U.S.
1,4,5,6,7,9,12 (202) 479-2200 ✓
- X 52A-860 **THE RETIRED OFFICER**, 201 N. Washington Street, Alexandria, VA 22314; Charles D. Cooper—Editor; Nora Tuggle—Mng. Ed.; Monthly - 1st; 350,000; Retired Officers Association.
4,5,6,7,8,9,10,11 (703) 549-2311 ▲
- 52A-880 **S D I INTELLIGENCE REPORT**, 951 Pershing Drive, Silver Spring, MD 20910; David Ritchie—Editor; Bi-Weekly - Tues.; Business Publishers, Inc.
3,4,5,7,12 (301) 587-6300 ▲■
- X 52A-900 **SEA POWER**, 2300 Wilson Blvd., Arlington, VA 22201; James D. Hessman—Editor; Monthly - 1st Tues.; 60,000; Navy League Of The U.S.
5,6,7,9,10,11 (703) 528-1775
- X 52A-920 **SERGEANTS**, Temple Hills, MD 20748; Mark J. Bowman—Mng. Ed.; Monthly - 15th Prec.; 132,000; Air Force Sergeants Association.
3,4,6,7,8,9 (301) 899-3500 ✓
- SIGNAL(See listing number 25A-640 in Electrical)

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| 5. Events | 10. Questions & Answers | ■ Newsletter Format | |
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52A — Military — continued

- X 52A-265 DEFENSE 88, 601 N. Fairfax Street, Room 312, Alexandria, VA 22314; Bi-Monthly; American Forces Information Service. 3,6 ★
- X 52A-267 DEFENSE COMPUTING, 1170 E. Meadow Drive; Palo Alto, CA 94303; George A. Neranchi—Editor/Publisher; Don A. Dugdale—Mng. Ed.; Bi-Monthly; E W Communications. 1,2,3,6,7,9,10,12 (415) 494-2800 ★
- X 52A-270 DEFENSE INDUSTRY REPORT, 1850 M Street N. W., #810, Washington, DC 20036; Syntha E. Baker—Editor; Ed Hazelwood—Mng. Ed.; Bi-Weekly; Phillips Publishing, Inc. 1,3,7,12 ★■ (202) 429-1888
- X 52A-300 DEFENSE NEWS, 6883 Commercial Drive, Springfield, VA 22159; Rick Barnard—Editor; Weekly - Mon.; 29,000; Times Journal Company. 1,2,3,4,5,6,7,8,9,10,12 (703) 750-2000 ✓
- X 52A-340 DEFENSE WEEK, 627 Nat'l. Press Bldg., #627, Washington, DC 20045; David Lynch—Editor; Weekly - Mon.; King Communications Group, Inc. 1,3,4,5,6,7,8,9,10,11,12 (202) 638-7430 ■
- ELECTRONIC COMPONENT NEWS(See listing number 25B-500 in Electronic Engineering)
- X 52A-360 EXCHANGE & COMMISSARY NEWS, 825 Old Country Road, Westbury, NY 11590; Robert Moran—Mng. Ed.; Monthly - 15th; 10,179; Executive Business Media, Inc. 1,2,3,4,5,7,9,10,12 (516) 334-3030
- X 52A-380 FAMILY, Walnut Creek, CA 94596; Janet Venturino—Editor; Monthly - 1st; 445,825; Military Family Communications, Inc. 1,6,7,10,11,14 (415) 284-9093 ✓
- 52A-400 INFANTRY, Ft. Benning, GA 31905-0605; Albert N. Garland—Editor; Bi-Monthly; 15,360; United States Army Infantry School. 3,4,6,7,9,11 (404) 544-4951
- X 52A-460 INTERNATIONAL COMBAT ARMS, 8490 Sunset Blvd., Los Angeles, CA 90069; Andy Lightbody—Editor; Merrye Atkinson—Exec. Ed.; Bi-Monthly; Petersen Publishing Company, Inc. 1,3,6,7,9,10,11,13 (213) 854-2222 ✓
- 52A-440 INTERNATIONAL DEFENSE REVIEW, Arlington, VA 22210; Ray Lopez—Editor; Monthly; 27,982; Interavia Publishing Group. 1,3,4,5,6,7,9,11,12 (703) 527-0023
- 52A-480 INTERSERVICE, 1133 15th Street, N.W., #640, Washington, DC 20005; Julie Legg—Editor; Quarterly; 10,000; American Logistics Association. 1,6,7,8 (202) 466-2520 ▲
- X 52A-500 JOURNAL OF DEFENSE & DIPLOMACY, 6849 Old Dominion Drive, #200, Mc Lean, VA 22101-3705; Alan P. Capps—Editor in Chief; Laura C. Farr—Mng. Ed.; Monthly; 14,000. 1,3,5,6,7,11 (703) 448-1338
- X 52A-520 LEATHERNECK MAGAZINE, Marine Corps Assoc. B, Quantico, VA 22134; William V. H. White—Editor; Tom Bartlett—Mng. Ed.; Monthly - 28th Prec.; 106,012; Marine Corps Assn. 1,4,5,6,7,9,10,11 (703) 640-6161 ▲
- X 52A-540 MARINE CORPS. GAZETTE, Bldg. 715, Quantico, VA 22134; John E. Greenwood—Editor; Joseph D. Dodd—Mng. Ed.; Monthly - 28th Prec.; 37,000; Marine Corps Assn. 6,7,9,11 (703) 640-6161 ▲
- X 52A-560 MILITARY HISTORY, 105 Loudoun St. Sw, Leesburg, VA 22075; Carl Gnam—Editor; Bi-Monthly; 170,000; Empire Press. 6,11 (703) 771-9400 ✓
- MILITARY MEDICINE(See listing number 50B-3740 in Specialized Medicine)

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WHITE HOUSE STAFFING MEMORANDUM

DATE: 1/27/89 ACTION/CONCURRENCE/COMMENT DUE BY: 1/30/89 at 9:30 am

SUBJECT: PRESIDENTIAL REMARKS: AIRCRAFT CARRIER OFF NORFOLK, TUESDAY
JANUARY 31, 1989

	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	MCCLURE	<input checked="" type="checkbox"/>	<input type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input checked="" type="checkbox"/>	NEWMAN	<input type="checkbox"/>	<input type="checkbox"/>
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REMARKS: Please provide your comments directly to Chris Winston (x2930, Room 122), with an info copy to my office, by 9:30 am Monday, January 30th. Thanks.

RESPONSE:

James W. Cicconi
 Assistant to the President
 and Deputy to the Chief of Staff
 Ext. 2702



USS Kennedy, which carried the Libyan shot down A/C, will be docking Tues. at Norfolk. This bragging lib will make the whole visit a story about military policy.

1989 JAN 27 PM 1:45

(Judge)
January 29, 1989
1:00 p.m.

PRESIDENTIAL REMARKS: AIRCRAFT CARRIER OFF NORFOLK
TUESDAY, JANUARY 31, 1989

Thank you. It's great to be here on one of the greatest ships in the world, with a crew that knows the meaning of the words "my ship, my country," crew of the America.

And wasn't it the [airwing designation] that taught Qadhafi a lesson that he'll never forget.

You know, as an old carrier pilot, today is a special day for me. I can't help thinking of the carrier I once sailed on. They weren't as big in those days. In fact, I think my boat could have floated in the stew kettles down in your mess.

But we knew, just as the crew and airwing of "the America" know, how much we owed to the men and women at the shipyards. And from the day of Revolutionary era sloops to the most modern supercarriers, no shipyard has written a prouder chapter in the history of the United States Navy than the Norfolk Naval Ship Yard. All over the world, those who know the sea and the ships that sail on it know that Norfolk stands for excellence. Norfolk is a national treasure -- and we're going to keep it that way.

My visit today is the final stop on what you might call an inaugural trip. For the several days I have been visiting with the men and women who are my colleagues in service to our nation -- from senior appointees in my Administration to rank and file

civil servants. Most are outstanding. Most do a superb job. But still you might say, with no disrespect for the others, that I've saved the best for last -- and I mean you, the men and women who keep our ships and guard our shores, the men and women who serve with the armed forces of the United States of America.

In the months ahead I will be talking a great deal about service -- not service that is compelled, but service that is given freely and openly, the service of the strong heart.

I will speak about those who give their time and love to their communities, to help those who cannot fully help themselves.

Long ago it was written that the quality of mercy is not strained; and I will speak of those who dedicate a portion of their lives to mercy for humanity.

And I will speak about you, for in a way that every American knows, and every man, woman, and child in our land salutes, you who stand here today set our Nation's standard for service.

You keep the peace on the frontiers of freedom around the world. And in every corner of the globe, millions recognize you and the flag you carry as their symbol of hope. Yes, wherever you go, you take America and all it represents with you and you do it with a pride and dedication that few have ever matched.

I know some say that it's just a job. But when a sailor must put to sea for 6 months or more at a time, and come home to find that the child who could barely crawl, can walk and say a few words, that's more than a job -- that is service.

When a Marine or soldier spends long hours on cold night's sentry duty at the D.M.Z. in Korea or at Checkpoint Charlie in Berlin, he is not just filling a job but is answering the call of service.

And the mechanic who inspects the plane engine or ship power plant one last time and makes double and triple sure that every screw, every hose, every weld is as it should be -- that mechanic is dedicating himself or herself not simply to a job but to a concept of service to country that is the highest in the world.

Around the world, others have seen and know what your dedication to service means.

You may remember that last year, the Soviet Union's top military man at the time, Marshal Akhromeyev, visited the United States. He spent a day on a supercarrier like yours, as it went through exercises in these waters, and he visited installations across our Nation. He saw much of the amazing weaponry and machinery in our arsenal, and when he finally came to visit the White House, I could see that he was impressed. But I soon learned that what most impressed him was not our miraculous technology or incredible firepower, but the enlisted men and women that he met on his tours. He couldn't believe that we gave our enlisted men and women jobs that only officers would be permitted to handle in his own military. He couldn't believe the obvious dedication of America's enlisted men and women in their jobs, their knowledge of the machinery they handled, and their

readiness and ability to answer questions. In short, he couldn't believe your dedication to service.

I know you've heard it from your parents. Those of you who are married have heard it from your husbands or wives and children. But it goes for everyone across the country, let me say we're all very, very proud of you and of the job you're doing.

In the years ahead, I want to make sure that those who build our ships, planes, and weapons live up to the standards of service, dedication, and duty that this crew and this shipyard set.

I've been inside a submarine while depth charges were going off all around it. I know what it's like to hear the steel strain and creak and the rivets pop and to pray to God that the people in charge of buying and building cared as much about the boat as you do.

I believe that the overwhelming majority of procurement officers and defense contractors do care that much. I am determined to make sure that every single one of them does.

My message will be just this simple: Don't think it's just anyone out there. Think it's your son or daughter -- and remember that their lives depend on the things you make. And if you're not ready to care that much and work that hard, you're not ready to do business with the United States Government.

Let me give you an example -- cost overruns. Overruns didn't start yesterday. The first dry dock ever built for our Navy is still operating not far from here in this shipyard. It

was finished more than a century and a half ago. The actual final cost was three times the original estimate.

But even if overruns are not new, they are still wrong -- and hurt the national security, particularly when budgets are tight. We want tighter controls and higher standards in weapons procurement, and we will get tighter controls and higher standards in weapons procurement. You deserve the very best equipment and weapons. You are getting them most of the time now. We are determined that you will get them all of the time.

One other thing. I am determined to expand the national consensus for the budgets that support our Nation's defenses. I will do this because the first bulwark of our national defense is our national will. If our will is ruptured, our ship of state cannot sail -- or at least sail safely. I firmly believe that the vital first step to broadening our national consensus on defense is to wring the last drop of waste and mismanagement out of the way we buy our weapons. And that's what we intend to do.

It's what you might call my bond to you. When a family sends a son or husband to sea or to boot camp or to flight school to defend our nation, they are making a sacrifice. It is a great and noble sacrifice.

Think of all the good all those sacrifices added up together have meant around the world in the last few years.

The slaughter of the Iran-Iraq War has ended because America had a strong Navy that it was ready to deploy.

Probably too strong an assertion.

Europe is nearing the milestone that will mark its longest period of peace since the fall of the Roman Empire because America has a strong Army.

And the Soviet Union has begun to talk seriously about strategic arms reductions, because our missile and bomber forces are strong.

For humanity's dreams of peace, families across America give up their sons and daughters to the service of their country. When the record of our time is finally written, I hope it will be the story of the final triumph of peace and freedom throughout the globe -- the story of the sunrise in the day of mankind's age old aspirations. And on that day, who were the heroes, generations to come will ask? Who drove the chariots of fire across the sky? Who brought that day to the earth? And the answer will be you. In the next four years I will be not just your commander-in-chief, but your friend. And together we will work to spin the gossamer thread of human dreams into a sturdy fabric of peace that will last for generations to come.

Thank you, God bless you, and God bless America.

WHITE HOUSE STAFFING MEMORANDUM

DATE: 1/30/89 ACTION/CONCURRENCE/COMMENT DUE BY: -----

SUBJECT: PRESIDENTIAL REMARKS: AIRCRAFT CARRIER OFF NORFOLK,

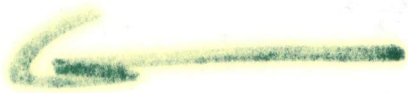
	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	MCCLURE	<input type="checkbox"/>	<input checked="" type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input checked="" type="checkbox"/>	NEWMAN	<input type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	PORTER	<input type="checkbox"/>	<input checked="" type="checkbox"/>
DARMAN	<input type="checkbox"/>	<input checked="" type="checkbox"/>	STUDDERT	<input type="checkbox"/>	<input checked="" type="checkbox"/>
BATES	<input type="checkbox"/>	<input checked="" type="checkbox"/>	UNTERMAYER	<input type="checkbox"/>	<input type="checkbox"/>
BREEDEN	<input type="checkbox"/>	<input type="checkbox"/>	WINSTON	<input type="checkbox"/>	<input checked="" type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	LOPEZ	<input type="checkbox"/>	<input checked="" type="checkbox"/>
CICCONI	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Rogers	<input type="checkbox"/>	<input checked="" type="checkbox"/>
DEMAREST	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
GRAY	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HAGIN	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

REMARKS:

The attached has been forwarde to the Preisident.

RESPONSE:

James W. Cicconi
 Assistant to the President
 and Deputy to the Chief of Staff
 Ext. 2702



(Judge)
January 29, 1989
1:00 p.m.

PRESIDENTIAL REMARKS: AIRCRAFT CARRIER OFF NORFOLK
TUESDAY, JANUARY 31, 1989

Thank you. It's great to be here on one of the greatest ships in the world, with a crew that knows the meaning of the words "my ship, my country," crew of the America.

And wasn't it the [airwing designation] that taught Qadhafi a lesson that he'll never forget.

You know, as an old carrier pilot, today is a special day for me. I can't help thinking of the carrier I once sailed on. They weren't as big in those days. In fact, I think my boat could have floated in the stew kettles down in your mess.

But we knew, just as the crew and airwing of "the America" know, how much we owed to the men and women at the shipyards. And from the day of Revolutionary era sloops to the most modern supercarriers, no shipyard has written a prouder chapter in the history of the United States Navy than the Norfolk Naval Ship Yard. All over the world, those who know the sea and the ships that sail on it know that Norfolk stands for excellence. Norfolk is a national treasure -- and we're going to keep it that way.

My visit today is the final stop on what you might call an inaugural trip. For the several days I have been visiting with the men and women who are my colleagues in service to our nation -- from senior appointees in my Administration to rank and file

civil servants. Most are outstanding. Most do a superb job. But still you might say, with no disrespect for the others, that I've saved the best for last -- and I mean you, the men and women who keep our ships and guard our shores, the men and women who serve with the armed forces of the United States of America.

In the months ahead I will be talking a great deal about service -- not service that is compelled, but service that is given freely and openly, the service of the strong heart.

I will speak about those who give their time and love to their communities, to help those who cannot fully help themselves.

Long ago it was written that the quality of mercy is not strained; and I will speak of those who dedicate a portion of their lives to mercy for humanity.

And I will speak about you, for in a way that every American knows, and every man, woman, and child in our land salutes, you who stand here today set our Nation's standard for service.

You keep the peace on the frontiers of freedom around the world. And in every corner of the globe, millions recognize you and the flag you carry as their symbol of hope. Yes, wherever you go, you take America and all it represents with you and you do it with a pride and dedication that few have ever matched.

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readiness and ability to answer questions. In short, he couldn't believe your dedication to service.

I know you've heard it from your parents. Those of you who are married have heard it from your husbands or wives and children. But it goes for everyone across the country, let me say we're all very, very proud of you and of the job you're doing.

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I believe that the overwhelming majority of procurement officers and defense contractors do care that much. I am determined to make sure that every single one of them does.

My message will be just this simple: Don't think it's just anyone out there. Think it's your son or daughter -- and remember that their lives depend on the things you make. And if you're not ready to care that much and work that hard, you're not ready to do business with the United States Government.

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And the Soviet Union has begun to talk seriously about strategic arms reductions, because our missile and bomber forces are strong.

For humanity's dreams of peace, families across America give up their sons and daughters to the service of their country. When the record of our time is finally written, I hope it will be the story of the final triumph of peace and freedom throughout the globe -- the story of the sunrise in the day of mankind's age old aspirations. And on that day, who were the heroes, generations to come will ask? Who drove the chariots of fire across the sky? Who brought that day to the earth? And the answer will be you. In the next four years I will be not just your commander-in-chief, but your friend. And together we will work to spin the gossamer thread of human dreams into a sturdy fabric of peace that will last for generations to come.

Thank you, God bless you, and God bless America.

WHITE HOUSE STAFFING MEMORANDUM

DATE: 1/30/89 ACTION/CONCURRENCE/COMMENT DUE BY: -----

SUBJECT: PRESIDENTIAL REMARKS: AIRCRAFT CARRIER OFF NORFOLK,

	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	MCCLURE	<input type="checkbox"/>	<input checked="" type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input checked="" type="checkbox"/>	NEWMAN	<input type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	PORTER	<input type="checkbox"/>	<input checked="" type="checkbox"/>
DARMAN	<input type="checkbox"/>	<input checked="" type="checkbox"/>	STUDDERT	<input type="checkbox"/>	<input checked="" type="checkbox"/>
BATES	<input type="checkbox"/>	<input checked="" type="checkbox"/>	UNTERMAYER	<input type="checkbox"/>	<input type="checkbox"/>
BREEDEN	<input type="checkbox"/>	<input type="checkbox"/>	WINSTON	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	LOPEZ	<input type="checkbox"/>	<input checked="" type="checkbox"/>
CICCONI	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<u>Rogers</u>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
DEMAREST	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
GRAY	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HAGIN	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>

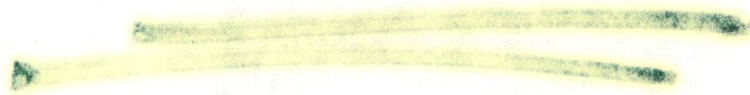
REMARKS:

The attached has been forwarde to the Preisident.

IGNORE THE EARLIER VERSION.

RESPONSE:

James W. Cicconi
Assistant to the President
and Deputy to the Chief of Staff
Ext. 2702



(Judge)
January 30, 1989
2:30 p.m.

PRESIDENTIAL REMARKS: ON THE AIRCRAFT CARRIER U.S.S. AMERICA
NORFOLK, VIRGINIA 23503
TUESDAY, JANUARY 31, 1989

Thank you. It's great to be here on one of the greatest ships in the world, with a crew that knows the meaning of the words "my ship, my country" -- the crew of the U.S.S. America.

You know, as an old carrier pilot, today is a special day for me. I can't help thinking of the carrier I once sailed on. They weren't as big in those days. In fact, I think my ship could have floated in the stew kettles down in your mess.

But we knew, just as you, how much we owed to the men and women at the shipyards. And from the day of Revolutionary era sloops to the most modern supercarriers, no shipyard has written a prouder chapter in the history of the United States Navy than the Norfolk Naval Shipyard. All over the world, those who love the sea and the ships that sail on it know that Norfolk stands for excellence. Norfolk is a national treasure -- and we're going to keep it that way.

My visit today is the final stop on what you might call an inaugural trip. For the past several days I have been visiting with the men and women who are my colleagues in service to our nation -- from senior appointees in my Administration to rank and file civil servants. Most are outstanding. Most do a superb job. But still you might say, with no disrespect for the others, that I've saved for last those whose service demands the most -- and I mean you, the men and women who keep our ships and guard

our shores, the men and women who serve with the armed forces of the United States of America.

In the months ahead I will be talking a great deal about service -- not service that is compelled, but service that is given freely and openly, the service of the strong heart and the questing soul.

I will speak about those who give their time and love to their communities, to help those who cannot fully help themselves.

Long ago it was written that the quality of mercy is not strained; and I will speak of those who dedicate a portion of their lives to mercy for humanity.

And I will speak about you, for in a way that every American knows, and every man, woman, and child in our land salutes, you who stand here today set our Nation's standard for service. And let me start right now by recognizing one of your own -- your "Sailor of the Year" -- Aviation Ordnanceman 1st Class Joseph Robinson. Joe was awarded this honor for two reasons. First for his contributions to the running of this ship. But Joe has also been recognized for his contributions to his community where he helped establish a Neighborhood Watch Program and devoted over 100 hours to its success. Joe, if you'll come up here, I'd be proud to shake your hand and present you with this letter of commendation.

All of you keep the peace on the frontiers of freedom around the world. And in every corner of the globe, millions recognize you and the flag you carry as their symbol of hope. Yes,

wherever you go, you take America and all it represents with you, and you do it with a pride and dedication that few have ever matched.

I know some say that it's just a job. But when a sailor must put to sea for 6 months or more at a time, and come home to find that the child who could barely crawl, can walk and say a few words, that's more than a job -- that is service and more importantly, sacrifice.

When a soldier spends long hours on cold night's sentry duty at the D.M.Z. in Korea or at Checkpoint Charlie in Berlin, he is not just filling a job but is answering the call of service.

And the mechanic who inspects the plane's engine or ship's power plant one last time and makes double and triple sure that every screw, every hose, every weld is as it should be -- that mechanic is dedicating himself or herself not simply to a job but to a concept of service to country that is the highest in the world.

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You may remember that last year, the Soviet Union's top military man at the time, Marshal Akhromeyev, visited the United States. He spent a day on a carrier not unlike yours, as it went through exercises in these waters, and he visited installations across our Nation. He saw much of the amazing weaponry and machinery in our arsenal, and when he finally came to visit the White House, he let it be known that he was impressed. And what most impressed him was not our miraculous technology or incredible firepower, but the enlisted men and women that he met

on his tours. He couldn't believe that we gave our enlisted men and women jobs that only officers would be permitted to handle in his own military. He couldn't believe the obvious dedication of America's enlisted men and women to their jobs, their knowledge of the machinery they handled, and their readiness and ability to answer questions. In short, he couldn't believe your dedication to service.

I know you've heard it from your parents. Those of you who are married have heard it from your husbands or wives and from your children. But it goes for everyone across the country, let me say we're all very, very proud of you and of the job you're doing.

In the years ahead, I want to make sure that those who build our ships, planes, and weapons live up to the standards of service, dedication, and duty that this crew and this shipyard set.

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sacrifices added up together have meant around the world in the last few years.

When the record of our time is finally written, I hope it will be the story of the final triumph of peace and freedom throughout the globe -- the story of the sunrise in the day of mankind's age old aspirations. And on that day, who were the heroes, generations to come will ask? Who drove the chariots of fire across the sky? Who brought that day to the earth? And the answer will be you. During the next four years I will be not just your commander-in-chief, but your friend. And together we will work to spin the gossamer thread of human dreams into a sturdy fabric of peace that will last for generations to come.

Thank you, God bless you, and God bless America.

REMARKS ON THE U.S.S. AMERICA
NORFOLK, VIRGINIA
TUESDAY, JANUARY 31, 1989

THANK YOU. IT'S GREAT TO BE HERE ON ONE OF THE GREATEST SHIPS IN THE WORLD, WITH A CREW THAT KNOWS THE MEANING OF THE WORDS "MY SHIP, MY COUNTRY" -- THE CREW OF THE U.S.S. AMERICA.

YOU KNOW, AS AN OLD CARRIER PILOT, TODAY IS A SPECIAL DAY FOR ME. I CAN'T HELP THINKING OF THE CARRIER I ONCE SAILED ON. THEY WEREN'T AS BIG IN THOSE DAYS. [IN FACT,

2

I THINK MY SHIP COULD HAVE FLOATED IN THE STEW KETTLES DOWN IN YOUR MESS.]

BUT WE KNEW, JUST AS YOU, HOW MUCH WE OWED TO THE MEN AND WOMEN AT THE SHIPYARDS. AND FROM THE DAY OF REVOLUTIONARY ERA SLOOPS TO THE MOST MODERN SUPERCARRIERS, NO SHIPYARD HAS WRITTEN A PROUDER CHAPTER IN THE HISTORY OF THE UNITED STATES NAVY THAN THE NORFOLK NAVAL SHIPYARD. ALL OVER THE WORLD, THOSE WHO LOVE THE SEA AND THE SHIPS THAT SAIL ON IT KNOW THAT NORFOLK STANDS FOR EXCELLENCE.

NORFOLK IS A NATIONAL TREASURE -- AND WE'RE GOING TO KEEP IT THAT WAY.

MY VISIT TODAY IS THE FINAL STOP ON WHAT YOU MIGHT CALL AN INAUGURAL TRIP. FOR THE PAST SEVERAL DAYS I HAVE BEEN VISITING WITH THE MEN AND WOMEN WHO ARE MY COLLEAGUES IN SERVICE TO OUR NATION -- FROM SENIOR APPOINTEES IN MY ADMINISTRATION TO RANK AND FILE CIVIL SERVANTS. MOST ARE OUTSTANDING. MOST DO A SUPERB JOB. BUT STILL YOU MIGHT SAY, WITH NO DISRESPECT FOR THE OTHERS, THAT I'VE SAVED FOR LAST THOSE WHOSE SERVICE DEMANDS THE MOST -- AND I

MEAN YOU, THE MEN AND WOMEN WHO KEEP OUR SHIPS AND GUARD OUR SHORES, THE MEN AND WOMEN WHO SERVE WITH THE ARMED FORCES OF THE UNITED STATES OF AMERICA.

IN THE MONTHS AHEAD I WILL BE TALKING A GREAT DEAL ABOUT SERVICE -- NOT SERVICE THAT IS COMPELLED, BUT SERVICE THAT IS GIVEN FREELY AND OPENLY, THE SERVICE OF THE STRONG HEART AND THE QUESTING SOUL.

I WILL SPEAK ABOUT THOSE WHO GIVE THEIR TIME AND LOVE TO THEIR COMMUNITIES, TO HELP THOSE WHO CANNOT FULLY HELP THEMSELVES.

LONG AGO IT WAS WRITTEN THAT THE QUALITY OF MERCY IS NOT STRAINED; AND I WILL SPEAK OF THOSE WHO DEDICATE A PORTION OF THEIR LIVES TO MERCY FOR HUMANITY.

AND I WILL SPEAK ABOUT YOU, FOR IN A WAY THAT EVERY AMERICAN KNOWS, AND EVERY MAN, WOMAN, AND CHILD IN OUR LAND SALUTES, YOU WHO STAND HERE TODAY SET OUR NATION'S STANDARD FOR SERVICE. AND LET ME START RIGHT NOW BY RECOGNIZING ONE OF YOUR OWN -- YOUR "SAILOR OF THE YEAR" -- AVIATION ORDINANCEMAN 1ST CLASS JOSEPH ROBINSON. JOSEPH WAS AWARDED THIS HONOR FOR TWO REASONS. FIRST FOR HIS

CONTRIBUTIONS TO THE RUNNING OF THIS SHIP. BUT JOSEPH HAS ALSO BEEN RECOGNIZED FOR HIS CONTRIBUTIONS TO HIS COMMUNITY WHERE HE HELPED ESTABLISH A NEIGHBORHOOD WATCH PROGRAM AND DEVOTED OVER 100 HOURS TO ITS SUCCESS.

JOSEPH, IF YOU'LL COME UP HERE, I'D BE PROUD TO SHAKE YOUR HAND AND PRESENT YOU WITH THIS LETTER OF COMMENDATION.

ALL OF YOU KEEP THE PEACE ON THE FRONTIERS OF FREEDOM AROUND THE WORLD. AND IN EVERY CORNER OF THE GLOBE, MILLIONS RECOGNIZE YOU AND THE FLAG YOU CARRY AS THEIR SYMBOL OF HOPE. YES, WHEREVER YOU GO, YOU TAKE AMERICA

AND ALL IT REPRESENTS WITH YOU, AND YOU DO IT WITH A PRIDE AND DEDICATION THAT FEW HAVE EVER MATCHED.

I KNOW SOME SAY THAT IT'S JUST A JOB. BUT WHEN A SAILOR MUST PUT TO SEA FOR 6 MONTHS OR MORE AT A TIME, AND COME HOME TO FIND THAT THE CHILD WHO COULD BARELY CRAWL, CAN WALK AND SAY A FEW WORDS, THAT'S MORE THAN A JOB -- THAT IS SERVICE AND MORE IMPORTANTLY, SACRIFICE.

WHEN A SOLDIER SPENDS LONG HOURS ON COLD NIGHT'S SENTRY DUTY AT THE D.M.Z. IN KOREA OR AT CHECKPOINT

CHARLIE IN BERLIN, HE IS NOT JUST FILLING A JOB BUT IS ANSWERING THE CALL OF SERVICE.

AND THE MECHANIC WHO INSPECTS THE PLANE'S ENGINE OR SHIP'S POWER PLANT ONE LAST TIME AND MAKES DOUBLE AND TRIPLE SURE THAT EVERY SCREW, EVERY HOSE, EVERY WELD IS AS IT SHOULD BE -- THAT MECHANIC IS DEDICATING HIMSELF OR HERSELF NOT SIMPLY TO A JOB BUT TO A CONCEPT OF SERVICE TO COUNTRY THAT IS THE HIGHEST IN THE WORLD.

AROUND THE WORLD, OTHERS HAVE SEEN AND KNOW WHAT YOUR DEDICATION TO SERVICE MEANS.

YOU MAY REMEMBER THAT LAST YEAR, THE SOVIET UNION'S TOP MILITARY MAN AT THE TIME, MARSHAL AKHROMEYEV, VISITED THE UNITED STATES. HE SPENT A DAY ON A CARRIER NOT UNLIKE YOURS, AS IT WENT THROUGH EXERCISES IN THESE WATERS, AND HE VISITED INSTALLATIONS ACROSS OUR NATION. HE SAW MUCH OF THE AMAZING WEAPONRY AND MACHINERY IN OUR ARSENAL, AND WHEN HE FINALLY CAME TO VISIT THE WHITE HOUSE, HE LET IT BE KNOWN THAT HE WAS IMPRESSED. AND WHAT MOST IMPRESSED HIM WAS NOT OUR MIRACULOUS TECHNOLOGY OR INCREDIBLE FIREPOWER, BUT THE ENLISTED MEN AND WOMEN THAT HE MET ON

HIS TOURS. HE COULDN'T BELIEVE THAT WE GAVE OUR ENLISTED MEN AND WOMEN JOBS THAT ONLY OFFICERS WOULD BE PERMITTED TO HANDLE IN HIS OWN MILITARY. HE COULDN'T BELIEVE THE OBVIOUS DEDICATION OF AMERICA'S ENLISTED MEN AND WOMEN TO THEIR JOBS, THEIR KNOWLEDGE OF THE MACHINERY THEY HANDLED, AND THEIR READINESS AND ABILITY TO ANSWER QUESTIONS. IN SHORT, HE COULDN'T BELIEVE YOUR DEDICATION TO SERVICE.

I KNOW YOU'VE HEARD IT FROM YOUR PARENTS. THOSE OF YOU WHO ARE MARRIED HAVE HEARD IT FROM YOUR HUSBANDS OR WIVES AND FROM YOUR CHILDREN. BUT IT GOES FOR EVERYONE

ACROSS THE COUNTRY, LET ME SAY WE'RE ALL VERY, VERY PROUD OF YOU AND OF THE JOB YOU'RE DOING.

IN THE YEARS AHEAD, I WANT TO MAKE SURE THAT THOSE WHO BUILD OUR SHIPS, PLANES, AND WEAPONS LIVE UP TO THE STANDARDS OF SERVICE, DEDICATION, AND DUTY THAT THIS CREW AND THIS SHIPYARD SET.

I'VE BEEN INSIDE A SUBMERGED SUBMARINE WHILE DEPTH CHARGES WERE GOING OFF ALL AROUND IT. I KNOW WHAT IT'S LIKE TO HEAR THE VESSEL STRAIN AND SHAKE AND TO PRAY TO

GOD THAT THE PEOPLE IN CHARGE OF BUYING AND BUILDING CARED AS MUCH ABOUT THE VESSEL AS YOU DO.

I BELIEVE THAT THE OVERWHELMING MAJORITY OF PROCUREMENT OFFICERS AND DEFENSE CONTRACTORS DO CARE THAT MUCH. I AM DETERMINED TO MAKE SURE THAT EVERY SINGLE ONE OF THEM DOES.

MY MESSAGE TO THEM WILL BE JUST THIS SIMPLE: DON'T THINK IT'S JUST ANYONE OUT THERE. THINK IT'S YOUR SON OR DAUGHTER -- AND REMEMBER THAT THEIR LIVES DEPEND ON THE THINGS YOU MAKE. AND IF YOU'RE NOT READY TO CARE THAT

MUCH AND WORK THAT HARD, YOU'RE NOT READY TO DO BUSINESS WITH THE UNITED STATES GOVERNMENT.

LET ME GIVE YOU AN EXAMPLE -- COST OVERRUNS. OVERRUNS DIDN'T START YESTERDAY. THE FIRST DRY DOCK EVER BUILT FOR OUR NAVY IS STILL OPERATING NOT FAR FROM HERE IN THIS SHIPYARD. IT WAS FINISHED MORE THAN A CENTURY AND A HALF AGO. THE ACTUAL FINAL COST WAS THREE TIMES THE ORIGINAL ESTIMATE.

BUT EVEN IF OVERRUNS ARE NOT NEW, THEY ARE STILL WRONG -- AND HURT THE NATIONAL SECURITY, PARTICULARLY WHEN

BUDGETS ARE TIGHT. WE WANT TIGHTER CONTROLS AND HIGHER STANDARDS IN WEAPONS PROCUREMENT, AND WE WILL GET TIGHTER CONTROLS AND HIGHER STANDARDS IN WEAPONS PROCUREMENT. YOU DESERVE THE VERY BEST EQUIPMENT AND WEAPONS. YOU ARE GETTING THEM MOST OF THE TIME NOW. WE ARE DETERMINED THAT YOU WILL GET THEM ALL OF THE TIME.

ONE OTHER THING. I AM DETERMINED TO EXPAND THE NATIONAL CONSENSUS THAT IS NECESSARY FOR PROPER SUPPORT FOR OUR NATION'S DEFENSES. I WILL DO THIS BECAUSE THE FIRST BULWARK OF OUR NATIONAL DEFENSE IS OUR NATIONAL

WILL. IF OUR WILL IS RUPTURED, OUR SHIP OF STATE CANNOT SAIL -- OR AT LEAST SAIL SAFELY. I FIRMLY BELIEVE THAT THE VITAL FIRST STEP TO BROADENING OUR NATIONAL CONSENSUS ON DEFENSE IS TO WRING THE LAST DROP OF WASTE AND MISMANAGEMENT OUT OF THE WAY WE BUY OUR WEAPONS. AND THAT'S WHAT WE INTEND TO DO.

IT'S WHAT YOU MIGHT CALL MY BOND TO YOU. WHEN A FAMILY SENDS A SON OR HUSBAND TO SEA OR TO BOOT CAMP OR TO FLIGHT SCHOOL TO DEFEND OUR NATION, THEY ARE MAKING A SACRIFICE -- AND IT IS A GREAT AND NOBLE SACRIFICE. THINK

OF ALL THE GOOD ALL THOSE SACRIFICES ADDED UP TOGETHER HAVE MEANT AROUND THE WORLD IN THE LAST FEW YEARS.

WHEN THE RECORD OF OUR TIME IS FINALLY WRITTEN, I HOPE IT WILL BE THE STORY OF THE FINAL TRIUMPH OF PEACE AND FREEDOM THROUGHOUT THE GLOBE -- THE STORY OF THE SUNRISE IN THE DAY OF MANKIND'S AGE OLD ASPIRATIONS. AND ON THAT DAY, WHO WERE THE HEROES, GENERATIONS TO COME WILL ASK? WHO DROVE THE CHARIOTS OF FIRE ACROSS THE SKY? WHO BROUGHT THAT DAY TO THE EARTH? AND THE ANSWER WILL BE YOU. DURING THE NEXT FOUR YEARS I WILL BE NOT JUST YOUR

COMMANDER-IN-CHIEF, BUT YOUR FRIEND. AND TOGETHER WE WILL
WORK TO SPIN THE GOSSAMER THREAD OF HUMAN DREAMS INTO A
STURDY FABRIC OF PEACE THAT WILL LAST FOR GENERATIONS TO
COME.

THANK YOU, GOD BLESS YOU, AND GOD BLESS AMERICA.

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DRAFT
proposed by SEB

(Judge)
January 30, 1989
2:30 p.m.

PRESIDENTIAL REMARKS: ON THE AIRCRAFT CARRIER U.S.S. AMERICA
NORFOLK, VIRGINIA
TUESDAY, JANUARY 31, 1989

Thank you. It's great to be here on one of the greatest ships in the world, with a crew that knows the meaning of the words "my ship, my country" -- the crew of the U.S.S. America.

You know, as an old carrier pilot, today is a special day for me. I can't help thinking of the carrier I once sailed on. They weren't as big in those days. In fact, I think my ship could have floated in the stew kettles down in your mess.

But we knew, just as you, how much we owed to the men and women at the shipyards. And from the day of Revolutionary era sloops to the most modern supercarriers, no shipyard has written a prouder chapter in the history of the United States Navy than the Norfolk Naval Shipyard. All over the world, those who love the sea and the ships that sail on it know that Norfolk stands for excellence. Norfolk is a national treasure -- and we're going to keep it that way.

My visit today is the final stop on what you might call an inaugural trip. For the past several days I have been visiting with the men and women who are my colleagues in service to our nation -- from senior appointees in my Administration to rank and file civil servants. Most are outstanding. Most do a superb job. But still you might say, with no disrespect for the others, that I've saved for last those whose service demands the most -- and I mean you, the men and women who keep our ships and guard

our shores, the men and women who serve with the armed forces of the United States of America.

In the months ahead I will be talking a great deal about service -- not service that is compelled, but service that is given freely and openly, the service of the strong heart and the questing soul.

I will speak about those who give their time and love to their communities, to help those who cannot fully help themselves.

Long ago it was written that the quality of mercy is not strained; and I will speak of those who dedicate a portion of their lives to mercy for humanity.

And I will speak about you, for in a way that every American knows, and every man, woman, and child in our land salutes, you who stand here today set our Nation's standard for service. And let me start right now by recognizing one of your own -- your "Sailor of the Year" -- Aviation Ordnanceman 1st Class Joseph Robinson. Joe was awarded this honor for two reasons. First for his contributions to the running of this ship. But Joe has also been recognized for his contributions to his community where he helped establish a Neighborhood Watch Program and devoted over 100 hours to its success. Joe, if you'll come up here, I'd be proud to shake your hand and present you with this letter of commendation.

All of you keep the peace on the frontiers of freedom around the world. And in every corner of the globe, millions recognize you and the flag you carry as their symbol of hope. Yes,

wherever you go, you take America and all it represents with you, and you do it with a pride and dedication that few have ever matched. ✓

I know some say that it's just a job. But when a sailor must put to sea for 6 months or more at a time, and come home to find that the child who could barely crawl, can walk and say a few words, that's more than a job -- that is service and more importantly, sacrifice.

When a soldier spends long hours on cold night's sentry duty at the D.M.Z. in Korea or at Checkpoint Charlie in Berlin, he is not just filling a job but is answering the call of service.

And the mechanic who inspects the plane engine or ship power plant one last time and makes double and triple sure that every screw, every hose, every weld is as it should be -- that mechanic is dedicating himself or herself not simply to a job but to a concept of service to country that is the highest in the world. ✓

Around the world, others have seen and know what your dedication to service means.

You may remember that last year, the Soviet Union's top military man at the time, Marshal Akhromeyev, visited the United States. He spent a day on a carrier not unlike yours, as it went through exercises in these waters, and he visited installations across our Nation. He saw much of the amazing weaponry and machinery in our arsenal, and when he finally came to visit the White House, he let it be known that he was impressed. And what most impressed him was not our miraculous technology or incredible firepower, but the enlisted men and women that he met

on his tours. He couldn't believe that we gave our enlisted men and women jobs that only officers would be permitted to handle in his own military. He couldn't believe the obvious dedication of America's enlisted men and women to their jobs, their knowledge of the machinery they handled, and their readiness and ability to answer questions. In short, he couldn't believe your dedication to service.

I know you've heard it from your parents. Those of you who are married have heard it from your husbands or wives and from your children. But it goes for everyone across the country, let me say we're all very, very proud of you and of the job you're doing.

In the years ahead, I want to make sure that those who build our ships, planes, and weapons live up to the standards of service, dedication, and duty that this crew and this shipyard set.

I've been inside a submarine while depth charges were going off all around it. I know what it's like to hear the steel strain and creak and the rivets pop and to pray to God that the people in charge of buying and building cared as much about the vessel as you do.

I believe that the overwhelming majority of procurement officers and defense contractors do care that much. I am determined to make sure that every single one of them does.

My message to them will be just this simple: Don't think it's just anyone out there. Think it's your son or daughter -- and remember that their lives depend on the things you make. And

if you're not ready to care that much and work that hard, you're not ready to do business with the United States Government.

Let me give you an example -- cost overruns. Overruns didn't start yesterday. The first ~~federal~~-dry dock ever built for our Navy is still operating not far from here in this shipyard. It was finished more than a century and a half ago. The actual final cost was three times the original estimate. ✓

But even if overruns are not new, they are still wrong -- and hurt the national security, particularly when budgets are tight. We want tighter controls and higher standards in weapons procurement, and we will get tighter controls and higher standards in weapons procurement. You deserve the very best equipment and weapons. You are getting them most of the time now. We are determined that you will get them all of the time.

One other thing. I am determined to expand the national consensus for the budgets that support our Nation's defenses. I will do this because the first bulwark of our national defense is our national will. If our will is ruptured, our ship of state cannot sail -- or at least sail safely. I firmly believe that the vital first step to broadening our national consensus on defense is to wring the last drop of waste and mismanagement out of the way we buy our weapons. And that's what we intend to do.

It's what you might call my bond to you. When a family sends a son or husband to sea or to boot camp or to flight school to defend our nation, they are making a sacrifice -- and it is a great and noble sacrifice. Think of all the good all those

sacrifices added up together have meant around the world in the last few years.

When the record of our time is finally written, I hope it will be the story of the final triumph of peace and freedom throughout the globe -- the story of the sunrise in the day of mankind's age old aspirations. And on that day, who were the heroes, generations to come will ask? Who drove the chariots of fire across the sky? Who brought that day to the earth? And the answer will be you. During the next four years I will be not just your commander-in-chief, but your friend. And together we will work to spin the gossamer thread of human dreams into a sturdy fabric of peace that will last for generations to come.

Thank you, God bless you, and God bless America.

WHITE HOUSE STAFFING MEMORANDUM

DATE: 1/27/89 ACTION/CONCURRENCE/COMMENT DUE BY: 1/30/89 at 9:30 am

SUBJECT: PRESIDENTIAL REMARKS: AIRCRAFT CARRIER OFF NORFOLK, TUESDAY
JANUARY 31, 1989

	ACTION FYI			ACTION FYI	
VICE PRESIDENT	<input type="checkbox"/>	<input checked="" type="checkbox"/>	MCCLURE	<input checked="" type="checkbox"/>	<input type="checkbox"/>
SUNUNU	<input type="checkbox"/>	<input checked="" type="checkbox"/>	NEWMAN	<input type="checkbox"/>	<input type="checkbox"/>
SCOWCROFT	<input checked="" type="checkbox"/>	<input type="checkbox"/>	PORTER	<input type="checkbox"/>	<input type="checkbox"/>
DARMAN	<input checked="" type="checkbox"/>	<input type="checkbox"/>	STUDDERT	<input checked="" type="checkbox"/>	<input type="checkbox"/>
BATES	<input checked="" type="checkbox"/>	<input type="checkbox"/>	UNTERMEYER	<input type="checkbox"/>	<input type="checkbox"/>
BREEDEN	<input type="checkbox"/>	<input type="checkbox"/>	WINSTON	<input type="checkbox"/>	<input checked="" type="checkbox"/>
CARD	<input type="checkbox"/>	<input checked="" type="checkbox"/>	LOPEZ	<input checked="" type="checkbox"/>	<input type="checkbox"/>
CICCONI	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
DEMAREST	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
FITZWATER	<input type="checkbox"/>	<input checked="" type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
GRAY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>
HAGIN	<input type="checkbox"/>	<input type="checkbox"/>	_____	<input type="checkbox"/>	<input type="checkbox"/>



REMARKS: Please provide your comments directly to Chris Winston (x2930, Room 122), with an info copy to my office, by 9:30 am Monday, January 30th. Thanks.

SEE COMMENTS AND ATTACHMENTS.

RESPONSE: *JWS*

1989 JAN 27 PM 1:45

(Judge)
January 29, 1989
1:00 p.m.

PRESIDENTIAL REMARKS: AIRCRAFT CARRIER OFF NORFOLK
TUESDAY, JANUARY 31, 1989

Thank you. It's great to be here on one of the greatest ships in the world, with a crew that knows the meaning of the words "my ship, my country," crew of the America.

WRONG
FOCUS!

And wasn't it the [airwing designation] that taught Qadhafi a lesson that he'll never forget.

You know, as an old carrier pilot, today is a special day for me. I can't help thinking of the carrier I once sailed on. They weren't as big in those days. In fact, I think my boat could have floated in the stew kettles down in your mess.

But we knew, just as the crew and airwing of "the America" know, how much we owed to the men and women at the shipyards. And from the day of Revolutionary era sloops to the most modern supercarriers, no shipyard has written a ^{? more proud?} prouder chapter in the history of the United States Navy than the Norfolk Naval Ship Yard. All over the world, those who know the sea and the ships that sail on it know that Norfolk stands for excellence. Norfolk is a national treasure -- and we're going to keep it that way.

My visit today is the final stop on what you might call an inaugural trip. For the several days I have been visiting with the men and women who are my colleagues in service to our nation -- from senior appointees in my Administration to rank and file

civil servants. Most are outstanding. Most do a superb job. But still you might say, with no disrespect for the others, that I've saved the best for last -- and I mean you, the men and women who keep our ships and guard our shores, the men and women who serve with the armed forces of the United States of America.

In the months ahead I will be talking a great deal about service -- not service that is compelled, but service that is given freely and openly, the service of the strong heart.

I will speak about those who give their time and love to their communities, to help those who cannot fully help themselves. **Insert Sailor of the Year?**

Long ago it was written that the quality of mercy is not strained; and I will speak of those who dedicate a portion of their lives to mercy for humanity.

And I will speak about you, for in a way that every American knows, and every man, woman, and child in our land salutes, you who stand here today set our Nation's standard for service.

You keep the peace on the frontiers of freedom around the world. And in every corner of the globe, millions recognize you and the flag you carry as their symbol of hope. Yes, wherever you go, you take America and all it represents with you and you do it with a pride and dedication that few have ever matched.

I know some say that it's just a job. But when a sailor must put to sea for 6 months or more at a time, and come home to find that the child who could barely crawl, can walk and say a few words, that's more than a job -- that is service.

When a Marine or soldier spends long hours on cold night's sentry duty at the D.M.Z. in Korea or at Checkpoint Charlie in Berlin, he is not just filling a job but is answering the call of service.

And the mechanic who inspects the plane engine or ship power plant one last time and makes double and triple sure that every screw, every hose, every weld is as it should be -- that mechanic is dedicating himself or herself not simply to a job but to a concept of service to country that is the highest in the world.

Around the world, others have seen and know what your dedication to service means.

You may remember that last year, the Soviet Union's top military man at the time, Marshal Akhromeyev, visited the United States. He spent a day on a supercarrier like yours, as it went through exercises in these waters, and he visited installations across our Nation. He saw much of the amazing weaponry and machinery in our arsenal, and when he finally came to visit the White House, I could see that he was impressed. But I soon learned that what most impressed him was not our miraculous technology or incredible firepower, but the enlisted men and women that he met on his tours. He couldn't believe that we gave our enlisted men and women jobs that only officers would be permitted to handle in his own military. He couldn't believe the obvious dedication of America's enlisted men and women in their jobs, their knowledge of the machinery they handled, and their

readiness and ability to answer questions. In short, he couldn't believe your dedication to service.

I know you've heard it from your parents. Those of you who are married have heard it from your husbands or wives and children. But it goes for everyone across the country, let me say we're all very, very proud of you and of the job you're doing.

In the years ahead, I want to make sure that those who build our ships, planes, and weapons live up to the standards of service, dedication, and duty that this crew and this shipyard set.

I've been inside a submarine while depth charges were going off all around it. I know what it's like to hear the steel strain and creak and the rivets pop and to pray to God that the people in charge of buying and building cared as much about the boat as you do.

I believe that the overwhelming majority of procurement officers and defense contractors do care that much. I am determined to make sure that every single one of them does.

My message will be just this simple: Don't think it's just anyone out there. Think it's your son or daughter -- and remember that their lives depend on the things you make. And if you're not ready to care that much and work that hard, you're not ready to do business with the United States Government.

Let me give you an example -- cost overruns. Overruns didn't start yesterday. The first dry dock ever built for our Navy is still operating not far from here in this shipyard. It

was finished more than a century and a half ago. The actual final cost was three times the original estimate.

But even if overruns are not new, they are still wrong -- and hurt the national security, particularly when budgets are tight. We want tighter controls and higher standards in weapons procurement, and we will get tighter controls and higher standards in weapons procurement. You deserve the very best equipment and weapons. You are getting them most of the time now. We are determined that you will get them all of the time.

One other thing. I am determined to expand the national consensus for the budgets that support our Nation's defenses. I will do this because the first bulwark of our national defense is our national will. If our will is ruptured, our ship of state cannot sail -- or at least sail safely. I firmly believe that the vital first step to broadening our national consensus on defense is to wring the last drop of waste and mismanagement out of the way we buy our weapons. And that's what we intend to do.

It's what you might call my bond to you. When a family sends a son or husband to sea or to boot camp or to flight school to defend our nation, they are making a sacrifice. It is a great and noble sacrifice.

Think of all the good all those sacrifices added up together have meant around the world in the last few years.

The slaughter of the Iran-Iraq War has ended because America had a strong Navy that it was ready to deploy.

WRONG
MESSAGE
FOR
THIS
SPEECH

Europe is nearing the milestone that will mark its longest period of peace since the fall of the Roman Empire because America has a strong Army.

And the Soviet Union has begun to talk seriously about strategic arms reductions, because our missile and bomber forces are strong.

For humanity's dreams of peace, families across America give up their sons and daughters to the service of their country. When the record of our time is finally written, I hope it will be the story of the final triumph of peace and freedom throughout the globe -- the story of the sunrise in the day of mankind's age old aspirations. And on that day, who were the heroes, generations to come will ask? Who drove the chariots of fire across the sky? Who brought that day to the earth? And the answer will be you. In the next four years I will be not just your commander-in-chief, but your friend. And together we will work to spin the gossamer thread of human dreams into a sturdy fabric of peace that will last for generations to come.

Thank you, God bless you, and God bless America.

5594

7227

THE WHITE HOUSE
WASHINGTON

by recognizing one of
your own --- your "savior
of the year" -- Aviation
Ordinanceman 1st Class
Joseph Robinson.

10 years of active duty -
2 of them here on the U.S.S.
America...

Because of Joe Robinson,
management practices
and weapons movements
on this fine ship were

THE WHITE HOUSE
WASHINGTON

Joe was awarded
this honor for 2
reasons - his
contributions to
the running of this
fine ship.

But ~~second~~ Joe
has also been recognized
for his contributions
to his community where
he helped establish
a Neighborhood Watch
Program where and devoted
over 100 hours to its
success.

THE WHITE HOUSE
WASHINGTON

Joe, If you'll come
on up here, I'd be
proud to ^{shake your hand and} give you
with this letter of commendation
~~and shake~~



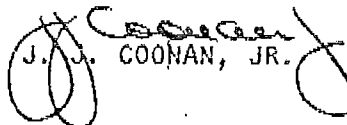
DEPARTMENT OF THE NAVY
USS AMERICA (CV 66)
FPO NEW YORK 09531-2790

1650
05
25 JAN 1989

From: Commanding Officer, USS AMERICA (CV 66)
To: A01 Joseph D. Robinson, USN, 212-70-0046

Subj: LETTER OF COMMENDATION

1. I take great pleasure in commending you for your sustained outstanding performance which resulted in your selection as USS AMERICA "SAILOR OF THE YEAR" for 1988.
2. Your expertise in the aviation ordnance field has been instrumental in the development of solid management practices and highly effective weapons movement procedures. You have consistently demonstrated exemplary professionalism, uncommon initiative and sound judgement in the performance of your duties. During AMERICA's overhaul, when you were assigned the responsibilities of G-1 Flight Deck Division Officer, you ensured the division's work package was completed precisely and ahead of schedule. Additionally, you personally orchestrated the proper installation of several SHIPALTS and directed the successful rehabilitation of all assigned Divisional and Air Wing spaces. Always seeking to make improvements, you coordinated with Naval Weapons Station, Earle, NJ. for personnel training in VERTREP procedures, which proved highly beneficial in the safe conduct of four major weapons onloads. In the last eight months you methodically prepared the Flight Deck Ordnance workcenter for the Explosive Safety Review and the Ordnance Handling Safety Assist Inspection where no major discrepancies were noted in twenty-one spaces.
3. In addition to your military duties, you have taken time to assist your community by establishing a Neighborhood Watch Program, unselfishly contributing over 100 hours to its development and implementation. Such actions are most commendable, providing a valuable and necessary bond between your community and the Navy.
4. You have served AMERICA admirably with your uncompromising standards, can-do spirit and always cheerful attitude. As a member and leader in AMERICA's team, you can be justly proud of your many fine accomplishments and superb performance. Well Done!


J. J. COONAN, JR.

Chris Winston changes
@ 1:00 p.m.

(Judge)
January 30, 1989
1:00 p.m.

PRESIDENTIAL REMARKS: ON THE AIRCRAFT CARRIER U.S.S. AMERICA
NORFOLK, VIRGINIA
TUESDAY, JANUARY 31, 1989

Thank you. It's great to be here on one of the greatest ships in the world, with a crew that knows the meaning of the words "my ship, my country" -- crew of the U.S.S. America. X

You know, as an old carrier pilot, today is a special day for me. I can't help thinking of the carrier I once sailed on. They weren't as big in those days. In fact, I think my ship could have floated in the stew kettles down in your mess.

But we knew, just as you, how much we owed to the men and women at the shipyards. And from the day of Revolutionary era sloops to the most modern supercarriers, no shipyard has written a prouder chapter in the history of the United States Navy than the Norfolk Naval Shipyard. All over the world, those who love the sea and the ships that sail on it know that Norfolk stands for excellence. Norfolk is a national treasure -- and we're going to keep it that way.

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our shores, the men and women who serve with the armed forces of the United States of America.

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And I will speak about you, for in a way that every American knows, and every man, woman, and child in our land salutes, you who stand here today set our Nation's standard for service. And

let me start right now, ^{by} and ~~ask someone who helps set the pace on this ship to step forward and take a seat up here on the platform~~ ^{SO I} -- your "Sailor of the Year" for 1988, A01 Joseph Robinson. ^{Aviation Ordnanceman 1st Class}

All of you keep the peace on the frontiers of freedom around the world. And in every corner of the globe, millions recognize you and the flag you carry as their symbol of hope. Yes, wherever you go, you take America and all it represents with you and you do it with a pride and dedication that few have ever matched.

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I believe that the overwhelming majority of procurement officers and defense contractors do care that much. I am determined to make sure that every single one of them does.

My message to them will be just this simple: Don't think it's just anyone out there. Think it's your son or daughter -- and remember that their lives depend on the things you make. And if you're not ready to care that much and work that hard, you're not ready to do business with the United States Government.

Let me give you an example -- cost overruns. Overruns didn't start yesterday. The first ~~dry~~ ^{exclusively} dock ever built for our Navy is still operating not far from here in this shipyard. It

was finished more than a century and a half ago. The actual final cost was three times the original estimate.

But even if overruns are not new, they are still wrong -- and hurt the national security, particularly when budgets are tight. We want tighter controls and higher standards in weapons procurement, and we will get tighter controls and higher standards in weapons procurement. You deserve the very best equipment and weapons. You are getting them most of the time now. We are determined that you will get them all of the time.

One other thing. I am determined to expand the national consensus for the budgets that support our Nation's defenses. I will do this because the first bulwark of our national defense is our national will. If our will is ruptured, our ship of state cannot sail -- or at least sail safely. I firmly believe that the vital first step to broadening our national consensus on defense is to wring the last drop of waste and mismanagement out of the way we buy our weapons. And that's what we intend to do.

It's what you might call my bond to you. When a family sends a son or husband to sea or to boot camp or to flight school to defend our nation, they are making a sacrifice -- and it is a great and noble sacrifice. Think of all the good all those sacrifices added up together have meant around the world in the last few years.

When the record of our time is finally written, I hope it will be the story of the final triumph of peace and freedom throughout the globe -- the story of the sunrise in the day of mankind's age old aspirations. And on that day, who were the

heroes, generations to come will ask? Who drove the chariots of fire across the sky? Who brought that day to the earth? And the answer will be you. During the next four years I will be not just your commander-in-chief, but your friend. And together we will work to spin the gossamer thread of human dreams into a sturdy fabric of peace that will last for generations to come.

Thank you, God bless you, and God bless America.

Master

(Judge) ³⁰
January 29, 1989
1:00 p.m.

on the U.S.S. America
PRESIDENTIAL REMARKS: AIRCRAFT CARRIER OFF NORFOLK
Norfolk, Virginia TUESDAY, JANUARY 31, 1989

Thank you. It's great to be here on one of the greatest ships in the world, ^{with} ~~with~~ a crew that knows the meaning of the words "my ship, my country," ^{U.S.S.} a crew of the ^A America.

~~And wasn't it the [airwing designation] that taught Qadhafi a lesson that he'll never forget.~~

You know, as an old carrier pilot, today is a special day for me. I can't help thinking of the carrier I once sailed on. They weren't as big in those days. In fact, I think my ^{ship} ~~boat~~ could have floated in the stew kettles down in your mess.

But we knew, just as ^{you} ~~the crew and airwing of "the America"~~ know, how much we owed to the men and women at the shipyards. And from the day of Revolutionary era sloops to the most modern supercarriers, no shipyard has written a prouder chapter in the history of the United States Navy than the Norfolk Naval Shipyard. ^{love} ~~know~~ All over the world, those who ~~know~~ the sea and the ships that sail on it know that Norfolk stands for excellence. Norfolk is a national treasure -- and we're going to keep it that way.

My visit today is the final stop on what you might call an inaugural trip. For the ^{past} several days I have been visiting with the men and women who are my colleagues in service to our nation -- from senior appointees in my Administration to rank and file

~~to step forward and~~

to step forward and
~~sit~~ take a seat up
here on the ~~stage~~ ^{platform}

And let me start ~~right here~~ ^{now} by ~~recognizing~~ ^{one who}
~~someone~~ who helps set the pace on this
ships your "Sailor of the Year" for 1988,
AOJ Joseph - Robinson.

civil servants. Most are outstanding. Most do a superb job. But
still you might say, with no disrespect for the others, that I've
saved ~~the best for last~~ ^{for last those whose service demands the most} -- and I mean you, the men and women who
keep our ships and guard our shores, the men and women who serve
with the armed forces of the United States of America.

In the months ahead I will be talking a great deal about
service -- not service that is compelled, but service that is
given freely and openly, the service of the strong heart ^{and the}
^{questing soul.}

I will speak about those who give their time and love to
their communities, to help those who cannot fully help
themselves.

Long ago it was written that the quality of mercy is not
strained; and I will speak of those who dedicate a portion of
their lives to mercy for humanity.

And I will speak about you, for in a way that every American
knows, and every man, woman, and child in our land salutes, you
who stand here today set our Nation's standard for service.

~~You~~ ^{All of you} keep the peace on the frontiers of freedom around the
world. And in every corner of the globe, millions recognize you
and the flag you carry as their symbol of hope. Yes, wherever
you go, you take America and all it represents with you and you
do it with a pride and dedication that few have ever matched.

I know some say that it's just a job. But when a sailor
must put to sea for 6 months or more at a time, and come home to
find that the child who could barely crawl, can walk and say a
few words, that's more than a job -- that is service, ^{and more}
^{importantly sacrifice}

When ~~a Marine or~~^a soldier spends long hours on cold night's sentry duty at the D.M.Z. in Korea or at Checkpoint Charlie in Berlin, he is not just filling a job but is answering the call of service.

And the mechanic who inspects the plane engine or ship power plant one last time and makes double and triple sure that every screw, every hose, every weld is as it should be -- that mechanic is dedicating himself or herself not simply to a job but to a concept of service to country that is the highest in the world.

Around the world, others have seen and know what your dedication to service means.

You may remember that last year, the Soviet Union's top military man at the time, Marshal Akhromeyev, visited the United States. He spent a day on a ~~super~~^{not an} carrier like yours, as it went through exercises in these waters, and he visited installations across our Nation. He saw much of the amazing weaponry and machinery in our arsenal, and when he finally came to visit the White House, ~~I could see~~^{well} that he was impressed. ~~But I soon~~^{And} ~~learned that~~^{he let it be known} what most impressed him was not our miraculous technology or incredible firepower, but the enlisted men and women that he met on his tours. He couldn't believe that we gave our enlisted men and women jobs that only officers would be permitted to handle in his own military. He couldn't believe the obvious dedication of America's enlisted men and women ~~in~~^{to} their jobs, their knowledge of the machinery they handled, and their

readiness and ability to answer questions. In short, he couldn't believe your dedication to service.

I know you've heard it from your parents. Those of you who are married have heard it from your husbands or wives and *from your* children. But it goes for everyone across the country, let me say we're all very, very proud of you and of the job you're doing.

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I've been inside a submarine while depth charges were going off all around it. I know what it's like to hear the steel strain and creak and the rivets pop and to pray to God that the people in charge of buying and building cared as much about the ~~ship~~ *vessel* ~~boat~~ as you do.

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Think of all the good all those sacrifices added up together have meant around the world in the last few years.

The slaughter of the Iran-Iraq War has ended because America had a strong Navy that it was ready to deploy.

Europe is nearing the milestone that will mark its longest period of peace since the fall of the Roman Empire because America has a strong Army.

And the Soviet Union has begun to talk seriously about strategic arms reductions, because our missile and bomber forces are strong.

For humanity's dreams of peace, families across America give up their sons and daughters to the service of their country.

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