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Record Group/Collection: George H.W. Bush Presidential Records
Collection/Office of Origin: Speechwriting, White House Office of
Series: Speech File Backup Files
Subseries: Chron File, 1989-1993

OA/ID Number: 13768
Folder ID Number: 13768-002

Folder Title:
National Assoc. of Towns and Townships 9/6/91 [OA 8327] [2]

Stack:	Row:	Section:	Shelf:	Position:
G	26	21	5	7

Carol

NATIONAL ASSOCIATION OF TOWNS AND TOWNSHIPS
SEPTEMBER 6, 1991
HYATT REGENCY
WASHINGTON, D.C.

THANK YOU BUTCH [LOTHAR WOLTER -- PRESIDENT OF
(NAY-TAT) N.A.T.A.T.] FOR THAT INTRODUCTION. IT A PLEASURE TO
HAVE THIS OPPORTUNITY TO ADDRESS THE BOARD OF DIRECTORS
AND MEMBERS OF THE NATIONAL ASSOCIATION OF TOWNS AND
TOWNSHIPS.

YOU KNOW, THIS WEEK DOESN'T MARK THE END OF SUMMER
JUST FOR SCHOOLCHILDREN ACROSS THIS COUNTRY. I'M BACK
AT MY DESK TOO. BUT I WON'T BORE YOU WITH A SPEECH
TITLED "WHAT I DID ON MY SUMMER VACATION." \ \ WELL,
OKAY: I WILL TELL YOU MY REACTION WHEN I RECEIVED A
PHONE CALL ON AUGUST 19TH SAYING: "IT'S A CRISIS!" I
RESPONDED: "I'VE ALREADY HEARD ENOUGH ABOUT BARBARA'S
GOLF GAME."

THANK YOU FOR GIVING ME THE CHANCE TO MEET WITH YOU TODAY. YOU KNOW, PRESIDENT EISENHOWER TALKED OF "THE GREAT AND PRICELESS PRIVILEGE OF BEING RAISED IN A SMALL TOWN." I UNDERSTAND BECAUSE I, TOO, HAD THAT PRIVILEGE. THE TOWNS OF MY YOUTH AND OF MY CHILDREN'S YOUTH WERE ALL VERY DIFFERENT FROM EACH OTHER -- FROM THE TREE-LINED STREETS OF GREENWICH, CONNECTICUT TO THE SALT AIR OF KENNEBUNKPORT TO THE DUSTY, OIL-PATCH PLAINS OF ODESSA AND MIDLAND, TEXAS. BUT THEY ALSO HAD MUCH IN COMMON.

OUR TOWNS NURTURE DREAMS AND NOURISH VALUES. THINK OF THE IDEALS OF INTEGRITY, HARD WORK, AND CARING FOR OTHERS INSTILLED IN A YOUNG BOY GROWING UP IN PINPOINT, GEORGIA. TODAY, THAT MAN STANDS READY TO SERVE ON THE HIGHEST COURT IN THIS LAND. CLARENCE THOMAS EMBODIES THE VIRTUES AMERICA -- AND ALL HER TOWNS AND TOWNSHIPS -- HOLD DEAR.

I'M GLAD TO BE HERE WITH PEOPLE FROM THE TOWNS THAT FORM THIS NATION'S BACKBONE. YOU KNOW WHAT THOMAS JEFFERSON MEANT WHEN HE SAID AMERICAN TOWNSHIPS "HAVE PROVED THEMSELVES THE WISEST INVENTION EVER DEvised BY THE WIT OF MAN FOR THE PERFECT EXERCISE OF SELF-GOVERNMENT, AND FOR ITS PRESERVATION."

YOU UNDERSTAND THE PROBLEMS THAT CHALLENGE OUR COUNTRY. YOU UNDERSTAND THEM NOT FROM A BUREAUCRAT'S SAFE DISTANCE, BUT FROM THE EMBATTLED POSITION OF PUBLIC SERVANTS WHOSE NEIGHBORS CALL TO COMPLAIN ABOUT SERVICES -- OR THE LACK THEREOF. YOU UNDERSTAND THE REAL BASICS OF LOCAL GOVERNMENT, AND THAT'S WHY YOU'RE OUR COUNTRY'S FUTURE AND OUR COUNTRY'S HOPE.

OUR DOMESTIC POLICY BEGINS WITH YOU -- THE PEOPLE OF THIS LAND. HERE IN WASHINGTON AND IN THE STATES, POLITICIANS AND OFFICIALS HAVE LEARNED THAT WE CAN'T JUST HURL MONEY AT PROBLEMS. WE TAKE ENOUGH OF PEOPLE'S MONEY AS IT IS: IF WE WANT TO DO OUR JOBS, WE MUST MAKE BETTER USE OF THE VAST SUMS ALREADY AT OUR DISPOSAL.

MORE FUNDAMENTALLY, WE MUST RECOGNIZE THE GENIUS OF OUR OWN PEOPLE. WE MUST TRUST THEM -- TRUST YOU -- TO FIND ANSWERS, TO DO GOOD THINGS, TO MAKE AMERICA WORK. WE MUST MAKE OUR GOVERNMENT MORE RESPONSIVE, MORE LOCAL. AND WE MUST LEARN FROM THE REAL PROFESSIONALS -- YOU, THE N.A.T.A.T. REPRESENTATIVES. YOU'RE THE VOICE OF SMALL-TOWN AMERICA.

THAT'S A CONSIDERABLE VOICE, OF COURSE. EIGHT OF TEN GOVERNMENTAL BODIES IN THIS NATION REPRESENT COMMUNITIES WITH 5,000 OR FEWER RESIDENTS. AND YOU WILL HAVE TO TEACH THE OTHER 20 PERCENT HOW TO LIVE WITHIN THEIR MEANS.

YOUR STRENGTHS BEGIN WITH YOUR COMMITMENT TO THE AMERICAN IDEA OF CIVIC RESPONSIBILITY. MANY OF YOU ARE PART-TIME OFFICIALS, VOLUNTEERS. YOU GIVE YOUR TIME TO YOUR COMMUNITIES.

YOU EMPHASIZE CREATIVITY AND INNOVATION -- WHAT FOLKS IN MY BIRTHPLACE OF MILTON, MASSACHUSETTS WOULD CALL "OLD-FASHIONED YANKEE INGENUITY." SOMETIMES, YOU EXHAUST YOUR INGENUITY JUST TRYING TO ESCAPE REGULATORY HANDCUFFS PLACED UPON YOU BY FEDERAL AND STATE MANDATES. I'M CONCERNED ABOUT THOSE MANDATES, AND I BELIEVE STRONGLY IN THE IMPORTANCE OF COOPERATION AMONG ALL LEVELS OF GOVERNMENT.

OUR ADMINISTRATION ALSO REMAINS COMMITTED TO THE COMMON-SENSE APPROACH OF THE REGULATORY FLEXIBILITY ACT -- ONE THAT LETS YOU USE YOUR COMMON SENSE TO SOLVE YOUR OWN PROBLEMS -- AND I WILL DIRECT FEDERAL DEPARTMENTS AND AGENCIES TO FOLLOW THE SPIRIT AND THE LETTER OF THAT LAW. \\\

SPEAKING OF CREATIVITY, I WANT TO ADD MY CONGRATULATIONS TO BILL HERMAN OF WEARE [WHERE], NEW HAMPSHIRE. BILL WON YOUR GRASSROOTS GOVERNMENT LEADERSHIP AWARD BY PRODUCING IDEAS FOR CUTTING COSTS WITHOUT SLASHING SERVICES. \\ MAYBE I SHOULD CALL ON BILL'S HELP IN SOLVING A BIG PROBLEM -- BECAUSE WHEN I ASKED MY STAFF HOW WE COULD IMPROVE OUR CRISIS MANAGEMENT, THEY SAID: "HOW ABOUT A CALENDAR THAT DOESN'T HAVE AUGUST ON IT." \\

ALL OF YOU HERE HAVE HELPED DEVELOP PUBLIC/PRIVATE PARTNERSHIPS -- A CRUCIAL CONCEPT AS WE GEAR UP FOR THE UNIQUE PROBLEMS OF THE 21ST CENTURY. THE ALLIANCE BETWEEN YOUR NATIONAL CENTER FOR SMALL COMMUNITIES AND PRIVATE SECTOR SOURCES LIKE THE KELLOGG FOUNDATION SETS AN EXAMPLE FOR OTHERS TO FOLLOW.

BECAUSE OF YOUR STRENGTHS, YOUR SUCCESSSES AND YOUR LEADERSHIP -- TODAY I ASK YOU TO LEAD ONE OF OUR GREATEST BATTLES: MAKING OUR NATION'S SCHOOLS THE WORLD'S BEST.

OUR ADMINISTRATION INTRODUCED AN EDUCATION STRATEGY FIVE MONTHS AGO. WE CALL IT "AMERICA 2000," AND IT INVOLVES FOUR DIFFERENT TRACKS: ACCOUNTABLE SCHOOLS FOR TODAY; A NEW GENERATION OF SCHOOLS FOR TOMORROW; A NATION OF STUDENTS COMMITTED TO A LIFETIME OF EDUCATION; AND COMMUNITIES WHERE LEARNING CAN HAPPEN.

YOU PLAY A CRITICAL ROLE IN MAKING THE ENTIRE STRATEGY WORK -- AND ESPECIALLY TRACK FOUR: BUILDING COMMUNITIES THAT VALUE, SUPPORT, ENCOURAGE AND ADVANCE EDUCATION. IT'S NO COINCIDENCE THAT WE HISTORICALLY HAVE ENTRUSTED THIS FUNDAMENTAL RESPONSIBILITY -- EDUCATION -- TO COMMUNITIES. WE NOW CALL UPON YOU TO ENLIST IN OUR NATIONAL CRUSADE TO IMPROVE EDUCATION COMMUNITY-BY-COMMUNITY.

FIRST, YOU MUST ADOPT THE EDUCATION GOALS ESTABLISHED 18 MONTHS AGO FOLLOWING THE EDUCATION SUMMIT WITH THE NATION'S GOVERNORS. THEN YOU CAN BEGIN TO DEVELOP A COMMUNITY PLAN TO REACH THE GOALS -- TO DESIGN A REPORT CARD TO MEASURE YOUR PROGRESS -- AND TO CREATE YOUR OWN "BREAK THE MOLD SCHOOL" -- ONE THAT BUILDS UPON YOUR UNIQUE STRENGTHS AND TAKES INTO ACCOUNT YOUR SPECIAL NEEDS AND CIRCUMSTANCES. \\\

AS WE IMMERSE OURSELVES IN THE CHALLENGES OF THE 90'S, OUR ADMINISTRATION ALSO WILL LOOK TO YOU FOR LEADERSHIP IN OTHER AREAS. FOR INSTANCE, CONGRESS IS DEBATING THE FIVE-YEAR RE-AUTHORIZATION OF THE NATION'S SURFACE TRANSPORTATION SYSTEM. WE NEED YOUR HELP IN GETTING A SYSTEM THAT SPENDS MONEY TO ADDRESS NEEDS -- AND NOT JUST SUPPORT POLITICIANS' CAREERS.

WE'VE CALLED IN OUR BILL FOR INCREASED INVESTMENT IN INFRA-STRUCTURE. SOME THINK SPENDING A LOT OF MONEY IS THE ONLY ANSWER. NOT SO -- WE NEED MORE SENSIBLE PROGRAMS. MORE THAN HALF OF ALL CONGRESSIONALLY-MANDATED TRANSPORTATION PROJECTS DON'T EVEN SHOW UP ON STATE PRIORITY LISTS. YOU MIGHT LIKE SOME OF THE PROGRAMS YOUR MEMBER OF CONGRESS SLIPS INTO LEGISLATION, BUT IN THE END, CONGRESS USURPS LOCAL POWER FOR ITS OWN PURPOSES -- MAKING DECISIONS IN WASHINGTON THAT AFFECT THE LIVES AND POCKETBOOKS OF PEOPLE IN BERA, KENTUCKY, OR MOUNT WOLF, PENNSYLVANIA.

SO: IF CONGRESS SENDS ME A TRANSPORTATION BILL WITH A GASOLINE TAX, I WILL VETO IT. WE MUST NOT LET CONGRESS RAISE THE GAS TAX FOR PROJECTS TOWNS DON'T EVEN NEED. WE WON'T LET IT RAISE A TAX THAT WILL DO NOTHING EXCEPT SQUEEZE LOCAL ECONOMIES AND LIGHTEN WORKERS' ALREADY-THIN POCKETBOOKS. \\ MY HIGHWAY BILL WILL INVEST IN INFRASTRUCTURE WITHOUT RAISING TAXES OR BUSTING BUDGET CAPS. \\

WE BELIEVE IN LETTING COMMUNITIES SHAPE THEIR OWN FUTURES -- AND THIS BELIEF LIES AT THE HEART OF OUR COMMUNITY OPPORTUNITY ACT. THIS PROPOSAL INVITES COMMUNITIES TO THINK OF NEW WAYS TO SOLVE OLD PROBLEMS -- AND IT LETS ALL OF US ADOPT A MORE FLEXIBLE APPROACH TO DOMESTIC SOCIAL PROGRAMS. IT PUTS THE EMPHASIS ON RESULTS, AND NOT ON PROCEDURES COOKED UP IN WASHINGTON. AFTER ALL, WHEN SOMEONE WANTS FOOD OR SHELTER OR SCHOOLING, WHAT'S MORE IMPORTANT, THE SERVICE -- OR THE GOVERNMENT PAPERWORK?

THIS COMMON-SENSE APPROACH, GIVING LOCAL GOVERNMENTS GREATER FLEXIBILITY, LED US TO PROPOSE TURNING OVER \$15 BILLION IN FEDERAL MONEY TO THE STATES NO STRINGS ATTACHED. THIS INITIATIVE WILL GIVE DECISION-MAKING POWER TO THE PEOPLE WHOSE LIVES THOSE DECISIONS WILL AFFECT. QUITE SIMPLY -- THAT'S THE FUNDAMENTAL PRINCIPLE ON WHICH THIS ADMINISTRATION FUNCTIONS.

THIS "TURNOVER PROPOSAL," AND THE ACT ITSELF, GROW OUT OF THE BASIC ASSUMPTION THAT GOVERNMENT ASSISTANCE PROGRAMS SHOULD LEAD PEOPLE TO SELF-SUFFICIENCY. THERE'S NO BETTER WAY TO DO THIS THAN BY REBUILDING THESE PROGRAMS FROM THE BOTTOM UP: BASED ON PLANS DEVELOPED RIGHT AT THE COMMUNITY LEVEL.

I TALKED ABOUT JEFFERSON EARLIER: IF WE WANT TO
REMAIN TRUE TO THE SPIRIT OF HIS PHILOSOPHY, WE MUST
EMPOWER COMMUNITIES TO CONTROL THEIR OWN FUTURES.\\ OUR
DOMESTIC POLICY ISN'T A SPENDING POLICY -- IT'S
DESIGNED TO INCREASE PERSONAL FREEDOM AND TO PRODUCE
RESULTS -- NOT JUST EXPENSIVE RHETORIC. THIS IS THE
WAY TO APPROACH ALL THIS COUNTRY'S CHALLENGES -- IT'S
AN EXTRAORDINARY OPPORTUNITY AND IT'S ESSENTIAL THAT WE
GET IT ENACTED AND IN USE.

THANK YOU FOR YOUR WORK AND YOUR EXAMPLE. EVEN
WITH WHATEVER PROBLEMS OUR TOWNS MAY FACE, I KNOW WE'D
ALL AGREE WITH WRITER CATHARINE SEDGWICK, WHO LOVED HER
TOWN OF STOCKBRIDGE, MASSACHUSETTS. SOMEONE ONCE TOLD
HER THAT SHE SPOKE ABOUT STOCKBRIDGE AS IF IT WERE
HEAVEN. "WELL," SHE REPLIED, "I EXPECT NO VERY VIOLENT
TRANSITION." \\\

GOOD LUCK TO ALL OF YOU -- AND MAY GOD BLESS THE
TOWNS TO WHICH YOU RETURN.

#

346-4570

Dept. Secretary

Kelly Johnston ♂

DOT PA

→ 3/6 → 5 yr re-auth of nation's transpor.
up to be debated in Sept.

1) state & local flexibility
give st & lo govts more flex on how
fed \$ are spent

↓ but ↓

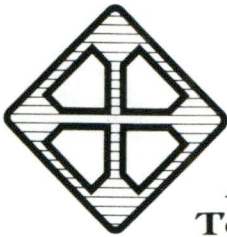
→ House is prop 5¢ ↑ in gas tax
not likely to pass, POTUS has promised to veto it.
over 40% of gas tax is for Cong. pork

→ over 1/2 of all hiway ~~projects~~ & trans projects
doesn't show up on state & local priority
lists. Cong. is usurping "your" power
to get the tax, even tho' it's something
localities don't want.
usurp auth. of hard work of state & local
govts.
only for the Congressman's pleasure

this is surely not helping local economies

→ over 1/2 from DOT

→ 40% ^{tax to} pork barrel: Almost 40% of 5¢ proceeds



**National
Association of
Towns and Townships**

MEMORANDUM

To: Deb Anderson, Deputy Assistant to the President for Intergovernmental Affairs →

From: Jeffrey H. Schiff, Executive Director, NATaT

Date: August 16, 1991

Re: The President's speech at NATaT's annual conference

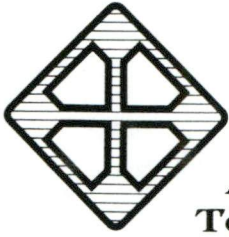
Attached is a general discussion of remarks we would like President Bush to consider incorporating in his speech.

We expect that these notes will prompt a phone call by the speech writers to follow up with questions or to flesh out in greater detail certain themes. That way we can advise them of the hierarchy of our "wish list" of quotes we would like to see included, if possible, and how to work them into the President's remarks. We would actually prefer to arrange a face-to-face meeting, if at all possible.

In the event that the President intends to speak on a particular topic or make a particular address, we would still like to have the opportunity to have input into the speech's content. As you well know, Deb, we deal with a wide range of issues at NATaT -- transportation, all manner of environmental issues, mandates, regulatory relief, rural development -- and would like to help in any way we can to make the President's speech a big success.

Thanks again for all you've done already!

*- ack
- credit
- acknowledgment*



**National
Association of
Towns and Townships**

PRESIDENTIAL ADDRESS
TO THE
NATIONAL ASSOCIATION OF TOWNS AND TOWNSHIPS

SUGGESTED REMARKS

At some point early in the President's remarks, include a quote by Thomas Jefferson:

"These ... townships ... have proved themselves the wisest invention ever devised by the wit of man for the perfect exercise of self-government, and for its preservation."

--Thomas Jefferson, 1816 letter

Have the President demonstrate his command of town/township and rural issues by an exposition of facts: ~~how most people don't realize that the vast majority of local governments have less than 5,000 population~~; how many people live in townships; the types of responsibilities of township officials. [NATaT can supply relevant figures]

Leadership

The President could discuss the challenge of leadership today. He could cite some of the challenges he has faced as the nation's leader, then demonstrate that ~~he understands why being a small community leader is so challenging~~:

- lack of staff and resources;
- an increasing number of federal and state mandates;
- confusing regulations that do not take into consideration the limited resources of a small community;
- lack of traditional political power;
- tough decisions about allocating limited funds amongst a variety of important township programs.

That done, the President could elaborate why it can be expected that township officials will meet the ~~challenges of leadership~~:

- One reason is their ~~civic-mindedness~~. They are frequently ~~part-time officials~~ but "as anybody familiar with local government knows, constituents have full-time problems." Township officials spend much more of their time ~~and their own personal resources~~ than most people would consider expending for any job.

- Township officials display **creativity and innovation**, basic Yankee **ingenuity**, in fulfilling their responsibilities as elected officials.

*what in CT
to find me
used
to call*

They must be innovative in arriving at **means to finance necessary local improvements and public services.**

They must be creative to come up with **workable solutions to comply with state and federal mandates with stringent requirements** but which don't consider the limited resources available to many small communities.

They must come up with creative methods of economic development.

As an example of creativity and innovation, the winner of NATaT's Grassroots Leadership Award presented the previous evening could be recognized by the President. [NATaT can provide a the name of the winner and a biography]

Given budgetary constraints at the federal/state/local level, it is important that there is a high level of **intergovernmental cooperation** among federal, state and local governments, and that innovative **public/private partnerships** be explored.

Intergovernmental Cooperation

At the national level, NATaT has actively worked with the Administration and Congress to come up with workable solutions to the problems of small communities.

"NATaT has been a key partner in the federal policy making process. I have had the pleasure of meeting the NATaT Board at the White House, and **when we need to get the perspective of small communities on an issue, we talk with NATaT.**"

regulatory relief, the President may want to make a statement that he supports the Regulatory Flexibility Act and will direct the federal departments and agencies to follow the spirit of the law. **A strong commitment to the Regulatory Flexibility Act by the President would go over very well.**

In some instances, Congress legislates in such a way as to restrict an agency's ability to create flexibility.

"Here in Washington you have an overzealous Congress tying the hands of the federal agencies by passing environmental mandates which set technological standards and timetables that are too costly or are unattainable in the real world. Congress should allow the federal agencies to give small communities flexibility in meeting federal guidelines in creative and appropriate ways that meet the unique needs of a community."

Public/Private Partnerships

It is critical to explore new public/private partnerships in order to bring fresh approaches, perspectives and resources to local problems. NATaT continues to work with the private sector to develop innovative approaches to helping small communities.

"I am aware of the terrific financial support that NATaT and its National Center for Small Communities has begun to receive from private sector sources such as the Kellogg Foundation, which you honored last evening."

"NATaT and its National Center for Small Communities have a big job ahead of them as they and their grassroots leaders tackle the tough issues facing smaller communities. The National Center is an ideal example of the type of public/private partnership this country needs as we confront the challenges of the 21st Century. Your private sector supporters demonstrate great vision when they recognize that their welfare is the welfare of your member communities."

"With private sector partners like Pioneer Hi-Bred, Xerox and UPS, and the "can-do" spirit of NATaT and the grassroots leaders that are its members, I know you will succeed in making America's towns and townships an even better place in which to live and work."

NATaT'S GRASSROOTS GOVERNMENT RALLY ON CAPITOL HILL

The Grassroots Government Rally will be held Thursday, September 5 **departing from the Hyatt Regency Hotel at 1:30 p.m.** (see map on reverse). The walk to House office buildings is between 10-15 minutes. **Buses will also shuttle between the Hyatt and House office buildings until 5:00.** The buses will have a sign in the window designating them "National Association of Towns and Townships." The **buses will depart from the Hyatt**, and pick-up for return to the hotel will be on the **east side of the U.S. Capitol on First Street across from the Supreme Court**, and on the **west front of the U.S. Capitol on First Street.**

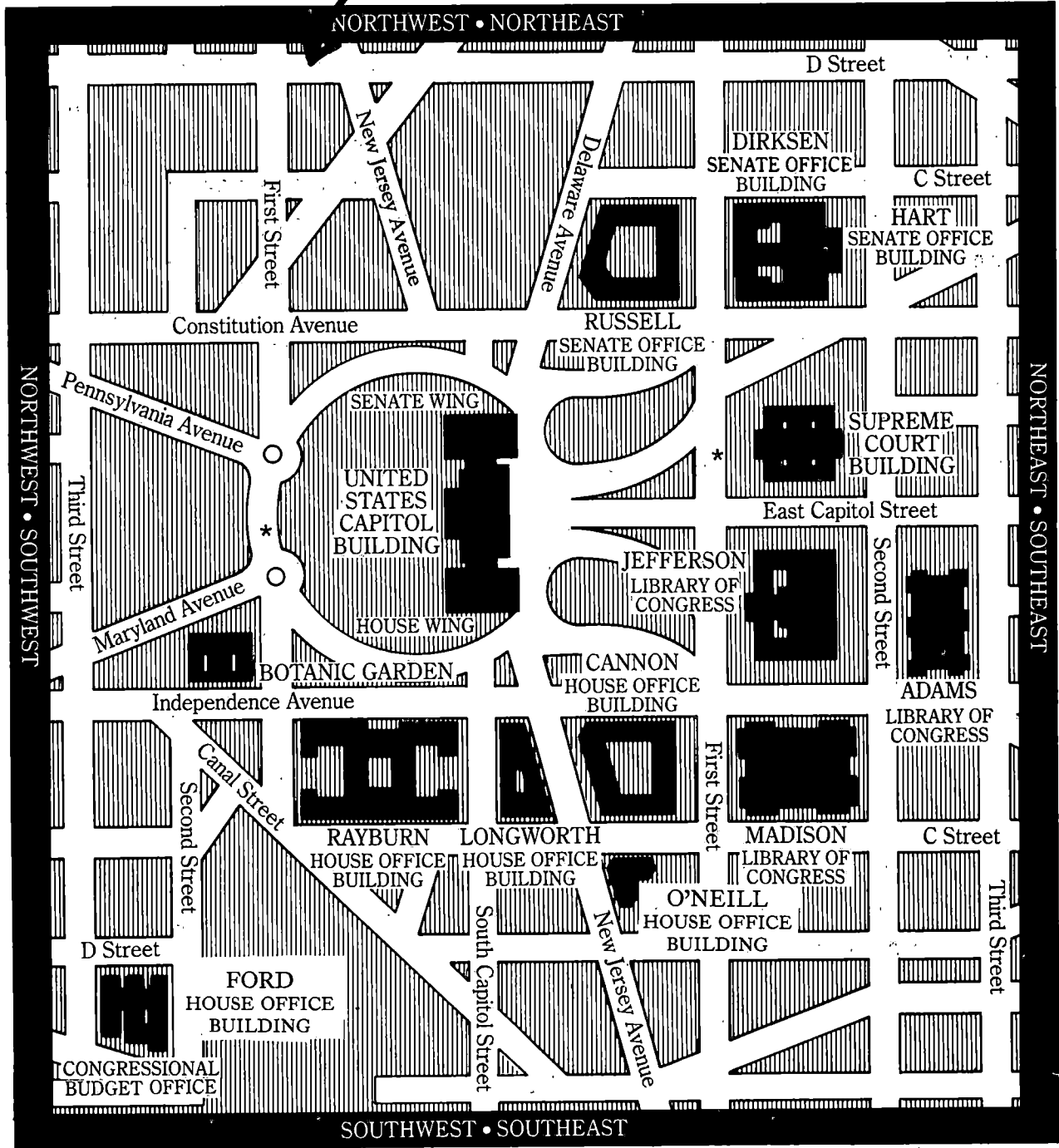
If you have not previously set up an appointment with your Senators and Representative, you should feel free to stop by their offices. You can usually meet with a staff person to discuss your concerns, and sometimes the Member of Congress is available to talk with you.

GUIDELINES FOR CONGRESSIONAL VISITS

- When visiting the Congressional office, identify yourself as an official of (name of government), representing (number of people), and as a member of NATaT which has over 13,000 members nationwide.
- Briefly tell the Member of Congress or staff member about the legislative issue of importance and ask for their support. **Briefing papers** on key issues of concern are **included in your registration packet.**
- Ask if the Member of Congress is supportive of your position, and **ask to be kept apprised** of any legislative developments.
- If you have feedback from your Congressional visits that you would like to share the NATaT's federal affairs staff, please leave your comments at the NATaT booth or registration center.

Map of Capitol Hill

HYATT REGENCY
ON CAPITOL HILL



* BUS PICK-UP POINT

102d CONGRESS

UNITED STATES HOUSE OF REPRESENTATIVES

REPRESENTATIVES

(Democrats in roman; Republicans in *italic*; Independents in SMALL CAPS; Resident Commissioner and Delegates in boldface)
Members who have died or resigned in bold brackets **[]**

[Room numbers with 3 digits are in the Cannon HOB, 4 digits beginning with 1 are in the Longworth HOB, 4 digits beginning with 2 are in the Rayburn HOB, digits beginning with H1 are in the O'Neill HOB, digits beginning with H2 are in the Ford HOB]

[Capitol room numbers begin with SB, ST, HB, HT with 2 digits and begin with H or S with 3 digits]

[Washington, D.C. 20515]

Compiled by
DONNALD K. ANDERSON, Clerk of the House

Name	Phone	Room	Name	Phone	Room
Abercrombie, Neil (HI).....	52726	1440	<i>Boehner, John A.</i> (OH).....	56205	1020
Ackerman, Gary L. (NY).....	52601	238	Bonior, David E. (MD).....	52106	2242
Alexander, Bill (AR).....	54076	233	Borski, Robert A. (PA).....	58251	407
<i>Allard, Wayne</i> (CO).....	54676	513	Boucher, Rick (VA).....	53861	405
Anderson, Glenn M. (CA).....	56676	2329	Boxer, Barbara (CA).....	55161	307
Andrews, Michael A. (TX).....	57508	303	Brewster, Bill K. (OK).....	54565	1407
Andrews, Robert E. (NJ).....	56501	1005	Brooks, Jack (TX).....	56565	2449
Andrews, Thomas H. (ME).....	56116	1724	<i>Broomfield, Wm. S.</i> (MI).....	56135	2306
Annunzio, Frank (IL).....	56661	2303	Browder, Glen (AL).....	53261	1221
Anthony, Beryl, Jr. (AR).....	53772	1212	Brown, George E., Jr. (CA).....	56161	2300
Applegate, Douglas (OH).....	56265	2183	Bruce, Terry L. (IL).....	55001	419
<i>Archer, Bill</i> (TX).....	52571	1236	Bryant, John (TX).....	52231	208
<i>Armey, Richard K.</i> (TX).....	57772	130	<i>Bunning, Jim</i> (KY).....	53465	116
Aspin, Les (WI).....	53031	2336	<i>Burton, Dan</i> (IN).....	52276	120
Atkins, Chester G. (MA).....	53411	123	Bustamante, Albert G. (TX).....	54511	1113
AuCoin, Les (OR).....	50855	2159	Byron, Beverly B. (MD).....	52721	2430
Bacchus, Jim (FL).....	53671	431	<i>Callahan, Sonny</i> (AL).....	54931	1330
<i>Baker, Richard H.</i> (LA).....	53901	404	<i>Camp, Dave</i> (MI).....	53561	511
<i>Ballenger, Cass</i> (NC).....	52576	328	Campbell, Ben Nighthorse (CO).....	54761	1530
Barnard, Doug, Jr. (GA).....	54101	2227	<i>Campbell, Tom</i> (CA).....	55411	313
<i>Barrett, Bill</i> (NE).....	56435	1607	Cardin, Benjamin L. (MD).....	54016	117
<i>Barton, Joe</i> (TX).....	52002	1225	Carper, Thomas R. (DE).....	54165	131
<i>Bateman, Herbert H.</i> (VA).....	54261	1030	Carr, Bob (MI).....	54872	2439
Beilenson, Anthony C. (CA).....	55911	1025	<i>Chandler, Rod</i> (WA).....	57761	223
Bennett, Charles E. (FL).....	52501	2107	Chapman, Jim (TX).....	53035	236
<i>Bentley, Helen Delich</i> (MD).....	53061	1610	Clay, William (Bill) (MO).....	52406	2470
<i>Bereuter, Doug</i> (NE).....	54806	2348	Clement, Bob (TN).....	54311	325
Berman, Howard L. (CA).....	54695	137	<i>Clinger, William F., Jr.</i> (PA).....	55121	2160
Bevill, Tom (AL).....	54876	2302	<i>Coble, Howard</i> (NC).....	53065	430
Bilbray, James H. (NV).....	55965	319	<i>Coleman, E. Thomas</i> (MO).....	57041	2468
<i>Bilirakis, Michael</i> (FL).....	55755	2432	Coleman, Ronald D. (TX).....	54831	440
<i>Blaz, Ben Garrido</i> (GU).....	51188	1130	Collins, Barbara-Rose (MI).....	52261	1541
<i>Biley, Thomas J., Jr.</i> (VA).....	52815	2241	Collins, Cardiss (IL).....	55006	2264
<i>Boehlert, Sherwood L.</i> (NY).....	53665	1127	<i>Combest, Larry</i> (TX).....	54005	1527

(Rev. 07/10/91)

REPRESENTATIVES

Name	Phone	Room	Name	Phone	Room
Condit, Gary (CA).....	56131	1529	Fazio, Vic (CA).....	55716	2113
Conyers, John, Jr. (MI).....	55126	2426	Feighan, Edward F. (OH).....	55731	1124
Cooper, Jim (TN).....	56831	125	<i>Fields, Jack</i> (TX).....	54901	108
Costello, Jerry F. (IL).....	55661	119	<i>Fish, Hamilton, Jr.</i> (NY).....	55441	2269
<i>Coughlin, Lawrence</i> (PA).....	56111	2309	Flake, Floyd H. (NY).....	53461	1034
<i>Cox, C. Christopher</i> (CA).....	55611	412	Foglietta, Thomas M. (PA).....	54731	231
Cox, John W., Jr. (IL).....	55676	501	Foley, Thomas S. (WA).....	52006	1201
Coyne, William J. (PA).....	52301	2455	Ford, Harold E. (TN).....	53265	2305
Cramer, Robert E. (Bud), Jr. (AL)....	54801	1431	Ford, William D. (MI).....	56261	2371
<i>Crane, Philip M.</i> (IL).....	53711	1035	Frank, Barney (MA).....	55931	2404
<i>Cunningham, Randy "Duke"</i> (CA) ...	55452	1017	<i>Franks, Gary A.</i> (CT).....	53822	1609
<i>Dannemeyer, William E.</i> (CA).....	54111	2234	Frost, Martin (TX).....	53605	2459
Darden, George (Buddy) (GA).....	52931	228	Fuster, Jaime B. (PR).....	52615	427
<i>Davis, Robert W.</i> (MI).....	54735	2417	<i>Gallegly, Elton</i> (CA).....	55811	107
DeFazio, Peter A. (OR).....	56416	1233	<i>Gallo, Dean A.</i> (NJ).....	55034	1318
de la Garza, E (TX).....	52531	1401	Gaydos, Joseph M. (PA).....	54631	2186
DeLauro, Rosa L. (CT).....	53661	327	Gejdenson, Sam (CT).....	52076	2416
<i>DeLay, Tom</i> (TX).....	55951	308	<i>Gekas, George W.</i> (PA).....	54315	1519
Dellums, Ronald V. (CA).....	52661	2136	Gephardt, Richard A. (MO).....	52671	1432
de Lugo, Ron (VI).....	51790	2238	Geren, Pete (TX).....	55071	1730
Derrick, Butler (SC).....	55301	221	Gibbons, Sam (FL).....	53376	2204
<i>Dickinson, William L.</i> (AL).....	52901	2406	<i>Gilchrest, Wayne T.</i> (MD).....	55311	502
Dicks, Norman D. (WA).....	55916	2429	<i>Gillmor, Paul E.</i> (OH).....	56405	1203
Dingell, John D. (MI).....	54071	2328	<i>Gilman, Benjamin A.</i> (NY).....	53776	2185
Dixon, Julian C. (CA).....	57084	2400	<i>Gingrich, Newt</i> (GA).....	54501	2438
Donnelly, Brian J. (MA).....	53215	2229	Glickman, Dan (KS).....	56216	2311
Dooley, Calvin M. (CA).....	53341	1022	Gonzalez, Henry B. (TX).....	53236	2413
<i>Doolittle, John T.</i> (CA).....	52511	1524	<i>Goodling, William F.</i> (PA).....	55836	2263
Dorgan, Byron L. (ND).....	52611	203	Gordon, Bart (TN).....	54231	103
<i>Dornan, Robert K.</i> (CA).....	52965	301	<i>Goss, Porter J.</i> (FL).....	52536	224
Downey, Thomas J. (NY).....	53335	2232	<i>Gradison, Willis D., Jr.</i> (OH).....	53164	1125
<i>Dreier, David</i> (CA).....	52305	411	<i>Grandy, Fred</i> (IA).....	55476	418
<i>Duncan, John J., Jr.</i> (TN).....	55435	115	Gray, William H., III (PA).....	54001	2454
Durbin, Richard J. (IL).....	55271	129	<i>Green, Bill</i> (NY).....	52436	2301
Dwyer, Bernard J. (NJ).....	56301	2428	Guarini, Frank J. (NJ).....	52765	2458
Dymally, Mervyn M. (CA).....	55425	1717	<i>Gunderson, Steve</i> (WI).....	55506	2235
Early, Joseph D. (MA).....	56101	2349	Hall, Ralph M. (TX).....	56673	2236
Eckart, Dennis E. (OH).....	56331	1111	Hall, Tony P. (OH).....	56465	2162
Edwards, Chet (TX).....	56105	425	Hamilton, Lee H. (IN).....	55315	2187
Edwards, Don (CA).....	53072	2307	<i>Hammerschmidt, John Paul</i> (AR) ...	54301	2110
<i>Edwards, Mickey</i> (OK).....	52132	2330	<i>Hancock, Mel</i> (MO).....	56536	318
<i>Emerson, Bill</i> (MO).....	54404	438	<i>Hansen, James V.</i> (UT).....	50453	2421
Engel, Eliot L. (NY).....	52464	1213	Harris, Claude (AL).....	52665	1009
English, Glenn (OK).....	55565	2206	<i>Hastert, J. Dennis</i> (IL).....	52976	515
Erdreich, Ben (AL).....	54921	439	Hatcher, Charles (GA).....	53631	2434
Espy, Mike (MS).....	55876	332	Hayes, Charles A. (IL).....	54372	1131
Evans, Lane (IL).....	55905	1121	Hayes, James A. (LA).....	52031	503
<i>Ewing, Thomas W.</i> (IL).....	52371	1632	<i>Hefley, Joel</i> (CO).....	54422	222
Faleomavaega, Eni F. H. (AS).....	58577	413	Hefner, W. G. (Bill) (NC).....	53715	2161
Fascell, Dante B. (FL).....	54506	2354	<i>Henry, Paul B.</i> (MI).....	53831	215
<i>Fawell, Harris W.</i> (IL).....	53515	435	<i>Herger, Wally</i> (CA).....	53076	1108

REPRESENTATIVES

Name	Phone	Room	Name	Phone	Room
Hertel, Dennis M. (MI).....	56276	2442	<i>Lent, Norman F.</i> (NY).....	57896	2408
Hoagland, Peter (NE).....	54155	1710	Levin, Sander M. (MI).....	54961	323
<i>Hobson, David L.</i> (OH).....	54324	1338	Levine, Mel (CA).....	56451	2443
Hochbrueckner, George J. (NY).....	53826	124	<i>Lewis, Jerry</i> (CA).....	55861	2312
<i>Holloway, Clyde C.</i> (LA).....	54926	1206	Lewis, John (GA).....	53801	329
<i>Hopkins, Larry J.</i> (KY).....	54706	2437	<i>Lewis, Tom</i> (FL).....	55792	2351
Horn, Joan Kelly (MO).....	52561	1008	<i>Lightfoot, Jim</i> (IA).....	53806	1222
<i>Horton, Frank</i> (NY).....	54916	2108	Lipinski, William O. (IL).....	55701	1501
<i>Houghton, Amo</i> (NY).....	53161	1216	<i>Livingston, Bob</i> (LA).....	53015	2368
Hoyer, Steny H. (MD).....	54131	1705	Lloyd, Marilyn (TN).....	53271	2266
Hubbard, Carroll, Jr. (KY).....	53115	2268	Long, Jill L. (IN).....	54436	1513
Huckaby, Jerry (LA).....	52376	2182	<i>Lowery, Bill</i> (CA).....	53201	2433
Hughes, William J. (NJ).....	56572	341	Lowey, Nita M. (NY).....	56506	1313
<i>Hunter, Duncan</i> (CA).....	55672	133	Luken, Charles J. (OH).....	52216	1107
Hutto, Earl (FL).....	54136	2435	<i>McCandless, Alfred A. (Al)</i> (CA).....	55330	2422
<i>Hyde, Henry J.</i> (IL).....	54561	2262	McCloskey, Frank (IN).....	54636	127
<i>Inhofe, James M.</i> (OK).....	52211	408	<i>McCollum, Bill</i> (FL).....	52176	2453
<i>Ireland, Andy</i> (FL).....	55015	2466	<i>McCrery, Jim</i> (LA).....	52777	429
Jacobs, Andrew, Jr. (IN).....	54011	2313	McCurdy, Dave (OK).....	56165	2344
<i>James, Craig T.</i> (FL).....	54035	1408	<i>McDade, Joseph M.</i> (PA).....	53731	2370
Jefferson, William J. (LA).....	56636	506	McDermott, Jim (WA).....	53106	1707
Jenkins, Ed (GA).....	55211	2427	<i>McEwen, Bob</i> (OH).....	55705	2431
<i>Johnson, Nancy L.</i> (CT).....	54476	227	<i>McGrath, Raymond J.</i> (NY).....	55516	205
<i>Johnson, Sam</i> (TX).....	54201	1223	McHugh, Matthew F. (NY).....	56335	2335
Johnson, Tim (SD).....	52801	428	<i>McMillan, J. Alex</i> (NC).....	51976	401
Johnston, Harry (FL).....	53001	1028	McMillen, C. Thomas (MD).....	58090	420
Jones, Ben (GA).....	54272	514	McNulty, Michael R. (NY).....	55076	414
Jones, Walter B. (NC).....	53101	241	<i>Machtley, Ronald K.</i> (RI).....	54911	132
Jontz, Jim (IN).....	55037	1317	Manton, Thomas J. (NY).....	53965	331
Kanjorski, Paul E. (PA).....	56511	424	Markey, Edward J. (MA).....	52836	2133
Kaptur, Marcy (OH).....	54146	1228	<i>Marlenee, Ron</i> (MT).....	51555	2465
<i>Kasich, John R.</i> (OH).....	55355	1133	<i>Martin, David O'B.</i> (NY).....	54611	442
Kennedy, Joseph P., II (MA).....	55111	1208	Martinez, Matthew G. (CA).....	55464	2446
Kennelly, Barbara B. (CT).....	52265	201	Matsui, Robert T. (CA).....	57163	2353
Kildee, Dale E. (MI).....	53611	2239	Mavroules, Nicholas (MA).....	58020	2334
Kleczka, Gerald D. (WI).....	54572	226	Mazzoli, Romano L. (KY).....	55401	2246
<i>Klug, Scott L.</i> (WI).....	52906	1224	<i>Meyers, Jan</i> (KS).....	52865	1230
<i>Kolbe, Jim</i> (AZ).....	52542	410	Mfume, Kweisi (MD).....	54741	217
Kolter, Joe (PA).....	52565	212	<i>Michel, Robert H.</i> (IL).....	56201	2112
Kopetski, Michael J. (OR).....	55711	1520	<i>Miller, Clarence E.</i> (OH).....	55131	2308
Kostmayer, Peter H. (PA).....	54276	2436	Miller, George (CA).....	52095	2228
<i>Kyl, Jon</i> (AZ).....	53361	336	<i>Miller, John</i> (WA).....	56311	322
LaFalce, John J. (NY).....	53231	2367	Mineta, Norman Y. (CA).....	52631	2350
<i>Lagomarsino, Robert J.</i> (CA).....	53601	2332	Mink, Patsy T. (HI).....	54906	2135
Lancaster, H. Martin (NC).....	53415	1417	Moakley, John Joseph (MA).....	58273	235
Lantos, Tom (CA).....	53531	1526	<i>Molinari, Susan</i> (NY).....	53371	315
LaRocco, Larry (ID).....	56611	1117	Mollohan, Alan B. (WV).....	54172	229
Laughlin, Greg (TX).....	52831	218	Montgomery, G. V. (Sonny) (MS).....	55031	2184
<i>Leach, Jim</i> (IA).....	56576	1514	Moody, Jim (WI).....	53571	1019
Lehman, Richard H. (CA).....	54540	1319	<i>Moorhead, Carlos J.</i> (CA).....	54176	2346
Lehman, William (FL).....	54211	2347	Moran, James P. (VA).....	54376	1523

REPRESENTATIVES

Name	Phone	Room	Name	Phone	Room
<i>Morella, Constance A.</i> (MD).....	55341	1024	Reed, Jack (RI).....	52735	1229
<i>Morrison, Sid</i> (WA).....	55816	1434	<i>Regula, Ralph</i> (OH).....	53876	2207
Mrazek, Robert J. (NY).....	55956	306	<i>Rhodes, John J., III</i> (AZ).....	52635	326
Murphy, Austin J. (PA).....	54665	2210	Richardson, Bill (NM).....	56190	204
Murtha, John P. (PA).....	52065	2423	<i>Ridge, Thomas J.</i> (PA).....	55406	1714
<i>Myers, John T.</i> (IN).....	55805	2372	<i>Riggs, Frank D.</i> (CA).....	53311	1517
Nagle, David R. (IA).....	53301	214	<i>Rinaldo, Matthew J.</i> (NJ).....	55361	2469
Natcher, William H. (KY).....	53501	2333	<i>Ritter, Don</i> (PA).....	56411	2202
Neal, Richard E. (MA).....	55601	437	<i>Roberts, Pat</i> (KS).....	52715	1110
Neal, Stephen L. (NC).....	52071	2463	Roe, Robert A. (NJ).....	55751	2243
<i>Nichols, Dick</i> (KS).....	53911	1605	Roemer, Tim (IN).....	53915	415
Norton, Eleanor Holmes (DC).....	58050	1631	<i>Rogers, Harold</i> (KY).....	54601	343
Nowak, Henry J. (NY).....	53306	2240	<i>Rohrabacher, Dana</i> (CA).....	52415	1039
<i>Nussle, Jim</i> (IA).....	52911	507	<i>Ros-Lehtinen, Ileana</i> (FL).....	53931	416
Oakar, Mary Rose (OH).....	55871	2231	Rose, Charlie (NC).....	52731	2230
Oberstar, James L. (MN).....	56211	2209	Rostenkowski, Dan (IL).....	54061	2111
Obey, David R. (WI).....	53365	2462	<i>Roth, Toby</i> (WI).....	55665	2352
Olin, Jim (VA).....	55431	1410	<i>Roukema, Marge</i> (NJ).....	54465	2244
Olver, John W. (MA).....	55335	1116	Rowland, J. Roy (GA).....	56531	423
Ortiz, Solomon P. (TX).....	57742	2445	Roybal, Edward R. (CA).....	56235	2211
Orton, Bill (UT).....	57751	1723	Russo, Marty (IL).....	55736	2233
Owens, Major R. (NY).....	56231	114	Sabo, Martin Olav (MN).....	54755	2201
Owens, Wayne (UT).....	53011	1728	SANDERS, BERNARD (VT).....	54115	509
<i>Oxley, Michael G.</i> (OH).....	52676	2448	Sangmeister, George E. (IL).....	53635	1032
<i>Packard, Ron</i> (CA).....	53906	434	<i>Santorum, Rick</i> (PA).....	52135	1708
Pallone, Frank, Jr. (NJ).....	54671	213	Sarpalius, Bill (TX).....	53706	126
Panetta, Leon E. (CA).....	52861	339	Savage, Gus (IL).....	50773	2419
Parker, Mike (MS).....	55865	1504	Sawyer, Thomas C. (OH).....	55231	1518
Patterson, Elizabeth J. (SC).....	56030	1641	<i>Saxton, Jim</i> (NJ).....	54765	324
<i>Paxon, Bill</i> (NY).....	55265	1314	<i>Schaefer, Dan</i> (CO).....	57882	1007
Payne, Donald M. (NJ).....	53436	417	Scheuer, James H. (NY).....	55471	2221
Payne, L. F. (VA).....	54711	1118	<i>Schiff, Steven</i> (NM).....	56316	1427
Pease, Donald J. (OH).....	53401	2410	Schroeder, Patricia (CO).....	54431	2208
Pelosi, Nancy (CA).....	54965	109	<i>Schulze, Richard T.</i> (PA).....	55761	2267
Penny, Timothy J. (MN).....	52472	436	Schumer, Charles E. (NY).....	56616	2412
Perkins, Carl C. (KY).....	54935	1004	<i>Sensenbrenner, F. James, Jr.</i> (WI).....	55101	2444
Peterson, Collin C. (MN).....	52165	1725	Serrano, José E. (NY).....	54361	1217
Peterson, Douglas "Pete" (FL).....	55235	1415	Sharp, Philip R. (IN).....	53021	2217
<i>Petri, Thomas E.</i> (WI).....	52476	2245	<i>Shaw, E. Clay, Jr.</i> (FL).....	53026	2338
Pickett, Owen B. (VA).....	54215	1204	<i>Shays, Christopher</i> (CT).....	55541	1531
Pickle, J. J. (TX).....	54865	242	<i>Shuster, Bud</i> (PA).....	52431	2188
<i>Porter, John Edward</i> (IL).....	54835	1026	Sikorski, Gerry (MN).....	52271	403
Poshard, Glenn (IL).....	55201	314	Sisisky, Norman (VA).....	56365	426
Price, David E. (NC).....	51784	1406	Skaggs, David E. (CO).....	52161	1507
<i>Pursell, Carl D.</i> (MI).....	54401	1414	<i>Skeen, Joe</i> (NM).....	52365	2447
<i>Quillen, James H. (Jimmy)</i> (TN).....	56356	102	Skelton, Ike (MO).....	52876	2134
Rahall, Nick Joe, II (WV).....	53452	2104	Slattery, Jim (KS).....	56601	1512
<i>Ramstad, Jim</i> (MN).....	52871	504	<i>Slaughter, D. French, Jr.</i> (VA).....	56561	1404
Rangel, Charles B. (NY).....	54365	2252	Slaughter, Louise McIntosh (NY).....	53615	1424
<i>Ravenel, Arthur, Jr.</i> (SC).....	53176	508	<i>Smith, Christopher H.</i> (NJ).....	53765	2440
Ray, Richard (GA).....	55901	225	<i>Smith, Lamar S.</i> (TX).....	54236	422

REPRESENTATIVES

Name	Phone	Room	Name	Phone	Room
Smith, Lawrence J. (FL).....	57931	113	Traxler, Bob (MI).....	52806	2366
Smith, Neal (IA)	54426	2373	【Udall, Morris K.】 (AZ).....	54065	H2-334
<i>Smith, Robert F. (Bob)</i> (OR).....	56730	118	Unsoeld, Jolene (WA).....	53536	1508
<i>Snowe, Olympia J.</i> (ME).....	56306	2464	<i>Upton, Frederick S.</i> (MI).....	53761	1713
Solarz, Stephen J. (NY).....	52361	1536	Valentine, Tim (NC).....	54531	1510
<i>Solomon, Gerald B. H.</i> (NY).....	55614	2265	<i>Vander Jagt, Guy</i> (Mi).....	53511	2409
<i>Spence, Floyd</i> (SC).....	52452	2405	Vento, Bruce F. (MN).....	56631	2304
Spratt, John M., Jr. (SC).....	55501	1533	Visclosky, Peter J. (IN).....	52461	330
Staggers, Harley O., Jr. (WV).....	54331	1323	Volkmer, Harold L. (MO).....	52956	2411
Stallings, Richard H. (ID).....	55531	1122	<i>Vucanovich, Barbara F.</i> (NV).....	56155	206
Stark, Fortney Pete (CA).....	55065	239	<i>Walker, Robert S.</i> (PA).....	52411	2369
<i>Stearns, Cliff</i> (FL).....	55744	1123	<i>Walsh, James T.</i> (NY).....	53701	1238
Stenholm, Charles W. (TX).....	56605	1226	Washington, Craig A. (TX).....	53816	1711
Stokes, Louis (OH).....	57032	2365	Waters, Maxine (CA).....	52201	1207
Studds, Gerry E. (MA).....	53111	237	Waxman, Henry A. (CA).....	53976	2418
<i>Stump, Bob</i> (AZ).....	54576	211	<i>Weber, Vin</i> (MN).....	52331	106
<i>Sundquist, Don</i> (TN).....	52811	230	Weiss, Ted (NY).....	55635	2467
Swett, Dick (NH).....	55206	128	<i>Weldon, Curt</i> (PA).....	52011	316
Swift, Al (WA).....	52605	1502	Wheat, Alan (MO).....	54535	1210
Synar, Mike (OK).....	52701	2441	Whitten, Jamie L. (MS).....	54306	2314
Tallon, Robin (SC).....	53315	432	Williams, Pat (MT).....	53211	2457
Tanner, John S. (TN).....	54714	1232	Wilson, Charles (TX).....	52401	2256
Tauzin, W. J. (Billy) (LA).....	54031	2342	Wise, Robert E., Jr. (WV).....	52711	1421
<i>Taylor, Charles H.</i> (NC).....	56401	516	<i>Wolf, Frank R.</i> (VA).....	55136	104
Taylor, Gene (MS).....	55772	1429	Wolpe, Howard (MI).....	55011	1535
<i>Thomas, Craig</i> (WY).....	52311	1721	Wyden, Ron (OR).....	54811	2452
Thomas, Lindsay (GA).....	55831	240	<i>Wylie, Chalmers P.</i> (OH).....	52015	2310
<i>Thomas, William M.</i> (CA).....	52915	2402	Yates, Sidney R. (IL).....	52111	2109
Thornton, Ray (AR).....	52506	1214	Yatron, Gus (PA).....	55546	2205
Torres, Esteban Edward (CA).....	55256	1740	<i>Young, C. W. Bill</i> (FL).....	55961	2407
Torricelli, Robert G. (NJ).....	55061	317	<i>Young, Don</i> (AK).....	55765	2331
Towns, Edolphus (NY).....	55936	1726	<i>Zeliff, William H., Jr.</i> (NH).....	55456	512
Traficant, James A., Jr. (OH).....	55261	312	<i>Zimmer, Dick</i> (NJ).....	55801	510

UNITED STATES SENATE

SENATORS

(Democrats in roman; Republicans in *italic*)

[Room numbers beginning with SD are in the Dirksen Building, SH are in the Hart Building, and SR are in the Russell Building.
Capitol numbers begin with S]

[Washington, D.C. 20510]

Name	Phone	Room	Name	Phone	Room
Vice Pres. <i>Quayle, Dan</i> (IN)	42424		<i>Gramm, Phil</i> (TX)	42934	SR-370
Adams, Brock (WA).....	42621	SH-513	<i>Grassley, Chuck</i> (IA).....	43744	SH-135
Akaka, Daniel K. (HI).....	46361	SH-720	Harkin, Tom (IA).....	43254	SH-531
Baucus, Max (MT)	42651	SH-706	<i>Hatch, Orrin G.</i> (UT).....	45251	SR-135
Bentsen, Lloyd (TX)	45922	SH-703	<i>Hatfield, Mark O.</i> (OR).....	43753	SH-711
Biden, Joseph R., Jr. (DE).....	45042	SR-221	Heflin, Howell (AL).....	44124	SH-728
Bingaman, Jeff (NM)	45521	SH-524	<i>Helms, Jesse</i> (NC)	46342	SD-403
<i>Bond, Christopher S.</i> (MO).....	45721	SR-293	Hollings, Ernest F. (SC).....	46121	SR-125
Boren, David L. (OK)	44721	SR-453	Inouye, Daniel K. (HI).....	43934	SH-722
Bradley, Bill (NJ)	43224	SH-731	<i>Jeffords, James M.</i> (VT).....	45141	SD-530
Breaux, John B. (LA).....	44623	SH-516	Johnston, J. Bennett (LA).....	45824	SH-136
<i>Brown, Hank</i> (CO)	45941	SH-717	<i>Kassebaum, Nancy Landon</i> (KS)	44774	SR-302
Bryan, Richard H. (NV)	46244	SR-364	<i>Kasten, Robert W., Jr.</i> (WI).....	45323	SH-110
Bumpers, Dale (AR)	44843	SD-229	Kennedy, Edward M. (MA).....	44543	SR-315
Burdick, Quentin N. (ND).....	42551	SH-511	Kerrey, J. Robert (NE)	46551	SH-316
<i>Burns, Conrad R.</i> (MT)	42644	SD-183	Kerry, John F. (MA)	42742	SR-421
Byrd, Robert C. (WV).....	43954	SH-311	Kohl, Herbert (WI).....	45653	SH-330
<i>Chafee, John H.</i> (RI).....	42921	SD-567	Lautenberg, Frank R. (NJ).....	44744	SH-506
<i>Coats, Dan</i> (IN)	45623	SR-407	Leahy, Patrick J. (VT).....	44242	SR-433
<i>Cochran, Thad</i> (MS).....	45054	SR-326	Levin, Carl (MI)	46221	SR-459
<i>Cohen, William S.</i> (ME).....	42523	SH-322	Lieberman, Joseph I. (CT).....	44041	SH-502
Conrad, Kent (ND)	42043	SH-724	<i>Lott, Trent</i> (MS)	46253	SR-487
<i>Craig, Larry E.</i> (ID)	42752	SH-302	<i>Lugar, Richard G.</i> (IN).....	44814	SH-306
Cranston, Alan (CA).....	43553	SH-112	<i>McCain, John</i> (AZ)	42235	SR-111
<i>D'Amato, Alfonse</i> (NY).....	46542	SH-520	<i>McConnell, Mitch</i> (KY).....	42541	SR-120
<i>Danforth, John C.</i> (MO).....	46154	SR-249	<i>Mack, Connie</i> (FL).....	45274	SH-517
Daschle, Thomas A. (SD).....	42321	SH-317	Metzenbaum, Howard M. (OH).....	42315	SR-140
DeConcini, Dennis (AZ)	44521	SH-328	Mikulski, Barbara A. (MD).....	44654	SH-320
Dixon, Alan J. (IL).....	42854	SH-331	Mitchell, George J. (ME).....	45344	SR-176
Dodd, Christopher J. (CT)	42823	SR-444	Moynihan, Daniel Patrick (NY).....	44451	SR-464
<i>Dole, Bob</i> (KS)	46521	SH-141	<i>Murkowski, Frank H.</i> (AK).....	46665	SH-709
<i>Domenici, Pete V.</i> (NM)	46621	SD-434	<i>Nickles, Don</i> (OK).....	45754	SH-713
<i>Durenberger, Dave</i> (MN).....	43244	SR-154	Nunn, Sam (GA)	43521	SD-303
Exon, J. James (NE).....	44224	SH-528	<i>Packwood, Bob</i> (OR)	45244	SR-259
Ford, Wendell H. (KY).....	44343	SR173A	Pell, Claiborne (RI).....	44642	SR-335
Fowler, Wyche, Jr. (GA).....	43643	SR-204	<i>Pressler, Larry</i> (SD)	45842	SH-133
<i>Garn, Jake</i> (UT)	45444	SD-505	Pryor, David H. (AR)	42353	SR-267
Glenn, John (OH)	43353	SH-503	Reid, Harry (NV).....	43542	SH-324
Gore, Albert, Jr. (TN)	44944	SR-393	Riegle, Donald W., Jr. (MI).....	44822	SD-105
<i>Gorton, Slade</i> (WA)	43441	SH-730	Robb, Charles S. (VA)	44024	SR-493
Graham, Bob (FL).....	43041	SD-241	Rockefeller, John D., IV (WV)	46472	SH-109

SENATORS

Name	Phone	Room	Name	Phone	Room
<i>Roth, William V., Jr.</i> (DE)	42441	SH-104	<i>Smith, Robert C.</i> (NH)	42841	SD-332
<i>Rudman, Warren B.</i> (NH)	43324	SH-530	<i>Specter, Arlen</i> (PA)	44254	SH-303
<i>Sanford, Terry</i> (NC)	43154	SH-716	<i>Stevens, Ted</i> (AK)	43004	SH-522
<i>Sarbanes, Paul S.</i> (MD)	44524	SH-309	<i>Symms, Steve</i> (ID)	46142	SH-509
<i>Sasser, Jim</i> (TN)	43344	SR-363	<i>Thurmond, Strom</i> (SC).....	45972	SR-217
<i>Seymour, John</i> (CA).....	43841	SD-367	<i>Wallop, Malcolm</i> (WY).....	46441	SR-237
<i>Shelby, Richard C.</i> (AL).....	45744	SH-313	<i>Warner, John</i> (VA)	42023	SR-225
<i>Simon, Paul</i> (IL).....	42152	SD-462	<i>Wellstone, Paul David</i> (MN).....	45641	SH-702
<i>Simpson, Alan K.</i> (WY)	43424	SD-261	<i>Wirth, Timothy E.</i> (CO).....	45852	SR-380
			<i>Wofford, Harris</i> (PA)	46324	SR-277

COMMITTEES

HOUSE COMMITTEES

	Phone	Room
Agriculture	52171	1301
Appropriations	52771	H 218
Armed Services	54151	2120
Banking, Finance and Urban Affairs	54247	2129
Budget (O'HOB)	67200	H1-A214
District of Columbia	54457	1310
Education and Labor	54527	2181
Energy and Commerce	52927	2125
Foreign Affairs	55021	2170
Government Operations	55051	2157
House Administration	52061	H 326
Interior and Insular Affairs	52761	1324
Judiciary	53951	2138
Merchant Marine and Fisheries	54047	1334
Post Office and Civil Service	54054	309
Franking Commission	50436	305
Public Works and Transportation	54472	2165
Rules	59486	H 312
Minority	56991	H 305
Science, Space, and Technology	56371	2321
Small Business	55821	2361
Standards of Official Conduct	57103	HT-2
Advice and Education	53787	HT-2
Veterans' Affairs	53527	335
Ways and Means	53625	1102

SELECT COMMITTEES

Aging (O'HOB)	63375	H1-A712
Children, Youth, and Families (FHOB)	67660	H2-385
Hunger (FHOB)	65470	H2-507
Intelligence, Permanent	54121	H 405
Narcotics Abuse and Control (FHOB)	63040	H2-234

SENATE COMMITTEES

	Phone	Room
Agriculture, Nutrition, and Forestry	42035	SR328A
Appropriations	43471	SD-136
Armed Services	43871	SR-222
Banking, Housing, and Urban Affairs	47391	SD-534
Budget	40642	SD-621
Commerce, Science, and Transportation	45115	SD-358
Energy and Natural Resources ..	44971	SD-364
Environment and Public Works	46176	SD-410
Finance	44515	SD-205
Foreign Relations	44651	SD-440
Governmental Affairs	44751	SD-340
Judiciary	45225	SD-224
Labor and Human Resources	45375	SD-428
Rules and Administration	46352	SR-305
Small Business	45175	SR428A
Veterans' Affairs	49126	SR-414

SELECT COMMITTEES

Ethics	42981	SH-220
Indian Affairs	42251	SH-838
Intelligence	41700	SH-211

SPECIAL COMMITTEE

Aging	45364	SH-628
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JOIN NATaT's Washington Watch Network!

NATaT is looking for a few good leaders. We need people who are not afraid of calling or writing their elected representatives and making their concerns known in Washington. We also need leaders with particular expertise in a variety of community programs that we can call upon when we are trying to determine the impact of legislation on towns and townships.

With Washington Watch, NATaT wants to:

- * build a grassroots network so that township officials may notify Members of Congress and the Administration on issues of concern to towns, townships, and small governments;
- * obtain information from members about how proposed legislation might affect them; and
- * provide current information to members on federal legislation and regulations of importance to them.

If you would like to sign up for the Washington Watch Network and become part of grassroots government in action, please fill out the form below.

WASHINGTON WATCH NETWORK

(please print)

Name _____

Title _____

Address _____

Telephone _____ Congressional Representative _____

Government _____ Population _____
(Name of town, township or city)

Areas of interest:

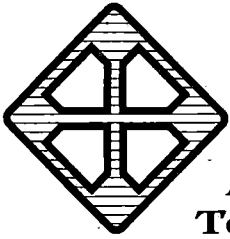
_____ recycling/solid waste _____ transportation _____ personnel issues
_____ drinking water systems _____ wetlands _____ HAZMAT
_____ economic development _____ liability issues _____ other (please specify):

Members of House of Representatives or Senate you know:

NAME: _____ How do you know? _____ personally _____ professionally

NAME: _____ How do you know? _____ personally _____ professionally

Please leave at the NATaT Booth or mail to: NATaT, 1522 K Street, NW, Suite 730, Washington, D.C. 20005



**National
Association of
Towns and Townships**

NATIONAL ASSOCIATION OF TOWNS AND TOWNSHIPS

STATUS OF KEY ISSUES

Annual Town Meeting, September, 1991

Surface transportation reauthorization: Federal highway, mass transit and highway safety programs expire September 30 unless Congress acts to reauthorize the programs.

House: The House bill, H.R. 2950, was pulled from the floor calendar August 1 after support for its passage was questioned because of its proposed 5-cent gas tax increase.

Senate: The Senate passed S. 1204 in June.

NATaT Position: NATaT advocates federal funding to allow states and local elected officials to identify priority local road and bridge networks. States should be allowed to use federal transportation funds to repair roads and bridges on priority local road networks.

Resource Conservation and Recovery Act (RCRA) reauthorization: With municipal garbage problems rising, RCRA -- the law that governs our nation's solid waste management -- has received much attention. Issues of concern include recycling levels, landfill standards, interstate transport of waste, markets for recycled materials.

House: No bill has been introduced to date, but the Energy and Commerce Subcommittee on Hazardous Wastes is working on legislation for introduction this fall.

Senate: S. 976, introduced by Senator Max Baucus, D-Mont., has been the focus of a series of hearings. The bill sets recycling goals at 25 percent by 1995 and 50 percent by the year 2000.

NATaT Position: NATaT supports voluntary recycling goals rather than mandated levels, government procurement of recycled materials to stimulate markets, local control over solid waste planning, packaging standards to reduce waste volume and allowing disposal of municipal incinerator ash in municipal landfills.

Clean Water Act reauthorization: Clean water reauthorization is expected to focus on nonpoint pollution-- runoff from homes, industry and farms directly into waterways. Other issues of concern are wetlands protection, combined sewer overflows and storm water programs. The future of the Wastewater Construction Grants program will also be decided during reauthorization.

House: The Public Works Subcommittee on Water Resources held a series of clean water hearings this spring, but no bill has been introduced.

Senate: S. 1081, introduced by Senator Max Baucus, D-Mont., has been examined during hearings held earlier this summer. The Subcommittee on Environmental Protection will put the bill in final form, based on hearing findings, in late September or early October.

NATaT Position: NATaT supports federal assistance to local governments to carry out clean water programs, including full funding for State Revolving Loan Funds for wastewater treatment construction. Emphasis should also be placed on providing incentives for lower cost innovative technologies to treat water and wastewater. Recent storm water regulations need to be amended to set reasonable, attainable schedules for local governments to obtain permits. "Industrial activities" which are regulated to reduce stormwater pollution should be changed to exclude many local government activities which are already regulated.

Voter registration: "Motor voter" legislation requires states to allow people to register to vote at the same time they apply for driver's license. It also allows mail registration and registration at various state "agencies."

House: The House is awaiting Senate action before it introduces legislation.

Senate: S. 250, introduced by Senator Wendell Ford, D-Ky., failed twice to get enough votes for Senate floor consideration. A third attempt to act on the bill will likely occur this fall. Senator Bob Dole, R-Kan., and Senator Ted Stevens, R-Alaska, have introduced an alternative bill, S. 921, that would not require states to establish motor voter rules but instead establish a grants program to assist states that choose to adopt a motor voter system.

NATaT Position: NATaT supports S. 921 because it allows states the flexibility to develop innovative programs without imposing costs and confusing procedures on local governments. It also imposes penalties to prevent voter registration fraud and corruption.

Social Security coverage for election workers: The Omnibus Budget Reconciliation Act of 1990 requires Social Security coverage of local government employees unless they are part of a qualified retirement plan. This includes elections workers paid more than \$100 per year. Attempts to repeal the Social Security requirement have been unsuccessful because of the revenue it raises. Legislation has been introduced to exempt elections workers from the requirement.

House: H.R. 1771, introduced by Congressman Al Swift, D-Wash., exempts election workers earning under \$500 per year. H.R. 1691, introduced by Congressman Barney Frank, D-Mass., exempts elections workers for all work done on election days.

Senate: S. 1354, introduced by Senator Tom Harkin, D-Iowa, exempts election workers for earnings up to \$1000.

NATaT Position: NATaT supports legislation exempting election workers.

Environmental infrastructure for small communities: With decreasing federal assistance and increasing mandates for environmental facilities, small communities face difficulties in financing wastewater, water, solid waste and underground storage tank facilities.

House: No action.

Senate: The Small Community Environmental Infrastructure Act (S. 729), introduced by Senator Quentin Burdick, D-N.D., would create a revolving loan and grant program to fund environmental infrastructure projects in communities with less than 2,500 population. Funding for S. 729 is included in clean water legislation (S. 1081).

NATaT Position: NATaT supports S. 729 and other efforts by the federal government to provide funding for environmental services in small communities.

Small community environmental planning: Because small communities do not have sufficient resources to fulfill all mandated environmental requirements, prioritization of mandates has been suggested. Such an approach would allow a small community to defer expenditures on mandates designed to address environmental threats which are not problems in the community, while allowing the community to focus its resources on those problems which do pose a danger to health and safety.

House: No action.

Senate: S. 1226, the Small Town Environmental Planning Act or STEP, allows communities under 5,000 to prioritize compliance activities to achieve health and environmental benefits with limited resources. Communities would prepare a plan to explain when and how to achieve compliance with environmental regulations.

NATaT Position: NATaT supports the concept behind S. 1226, though the legislation needs to be perfected, and believes the Senate Environment and Public Works Committee should hold hearings on the bill.

Cable television regulation: Concern over rapidly escalating rates and quality of service have caused lawmakers to reconsider their decision not to allow local governments to regulate cable television. They are also considering ways to introduce more competition into cable service.

House: H.R. 1303 is the vehicle. Hearings have been held in subcommittee. House is waiting for Senate action.

Senate: S. 12 is expected to see floor action shortly upon return of the Senate.

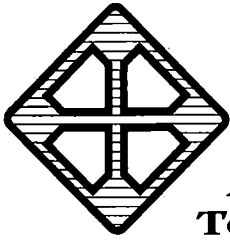
NATaT Position: NATaT supports the ability of local governments to regulate cable television franchises.

Construction site safety requirements: The Occupational Safety and Health Administration (OSHA) is responsible for developing and implementing occupational safety and health standards.

House: H.R. 1603, the Construction Safety, Health and Education Improvement Act, could make local governments responsible for appointing a contractor to implement a number of health and safety requirements at construction sites where contracted work is performed. The definition of construction work includes such common activities as painting and filling pot holes. The bill would increase the costs to local governments of contracting construction work, and may create new legal liabilities. H.R. 1063 has been marked-up in subcommittee. Democrats have votes to pass bill in Education and Labor Committee.

Senate: No action.

NATaT Position: NATaT opposes the stringent reporting requirements of H.R. 1603 because they place unnecessary burdens on small local governments. Construction work should be redefined to exclude many common and relatively safe practices, and definition of worksite should be expanded to potentially include an entire political jurisdiction.



**National
Association of
Towns and Townships**

NATaT BRIEFING PAPER: REGULATORY FLEXIBILITY

BACKGROUND:

The "Regulatory Flexibility Act of 1980" (RFA) requires all federal agencies to analyze fully the effects of their regulations on "small entities" (including small governments), to explore alternative compliance mechanisms, and to involve actively these entities in the development and review of the regulations.

A regulatory flexibility analysis must be conducted for each proposed regulation. The analysis must contain, among other things:

- an estimate of the number of small entities to which the proposed rule will apply;
- a determination of the level of expertise required to comply, including record keeping, reporting requirements; and
- a description and discussion of significant alternatives to the regulation which would minimize the economic impact of the regulations on small governments while accomplishing the stated objections.

A major shortcoming of the law is the fact that federal agencies have the option of invoking a section of the law which allows them to certify that the regulation has no "significant economic impact" on small governments: **Agencies are failing to explore regulatory alternatives such as adopting flexible compliance or reporting requirements.** Furthermore, even if agencies try to analyze the effects of proposed regulations on small governments, often **there is not reliable or complete data available to enable them to do this task.**

CURRENT STATUS:

Legislation to close the loopholes in the Regulatory Flexibility Act has not been introduced yet this year. Senator John Glenn, who introduced Reg Flex reform in the past, has claimed that he intends to introduce legislation this year, but thus far, no legislation has been introduced.

NATaT POSITION:

Regulatory flexibility continues to be a NATaT priority. Local governments form the base upon which the most vital national programs rest. Local officials are given the responsibility of carrying out federal programs which safeguard every citizens' health, environment and livelihood.

If grassroots governments continue to be overloaded with costly federal mandates, they will not be able to provide their citizens with these safeguards.

NATaT believes that federal agencies must meet the legislative intent of the Regulatory Flexibility Act. NATaT strongly endorses strengthening the Act so that mechanisms will be put in place to ensure that agencies comply with the Act's provisions and that criteria be developed to guide agencies in assessing the impact of proposed regulations.

ACTION NEEDED:

- **Encourage your Senators and Representative to actively work to introduce legislation to strengthen the Regulatory Flexibility Act.**
- **Members of Congress must be made aware of the problem of increased mandates on local governments. The Regulatory Flexibility Act is already a law--but it must be enforced.**
- **Members of Congress should be educated about burdens on small governments and encouraged to support action on regulatory flexibility.**
- **All Members should realize the importance of reviewing each bill in Congress to determine if it imposes expensive or unwieldy mandates upon local governments. In addition, they should be mindful of the cumulative impacts of federal legislation.**

NATaT BRIEFING PAPER:

ENVIRONMENTAL MANDATES

BACKGROUND:

The fiscal stability of many communities across America is threatened by a large number of unfunded environmental mandates. These mandates cover a variety of areas - leaky underground storage tanks, safe drinking water free of toxics, solid waste disposal site standards, and discharges into waterways. Not only are most local governments fiscally unable to comply with these many mandates, but the programs designed to create a healthy environment do not consider the very limited resources available to grassroots communities with which to meet their responsibilities under the legislation. The result may be that these communities spend their limited funds fighting environmental agencies in court rather than complying with mandates.

S. 1226, "The Small Town Environmental Planning Act of 1991," was introduced by Senators James Jeffords, R-Vt., and Kent Conrad, D-N.D., to help small communities across the country comply with environmental regulations in a rational manner. Briefly, the bill allows towns of less than 5,000 flexibility in meeting federal mandates. The Environmental Protection Agency would be required to establish a small town environmental planning process, publish a list of federal environmental mandates affecting municipalities, and issue guidelines on how communities can prioritize the various requirements, given their financial constraints.

Small towns would then develop an environmental compliance plan briefly describing how and when the town will achieve compliance. The governor can also designate a state agency to prepare a plan for a town if it cannot do so on its own. A small community's plan can deviate from the EPA model due to financial considerations and local needs.

It is hoped that by creating flexibility at the federal level, states will also grant communities flexibility with respect to deadlines. That way, if a community has costly obligations under two environmental mandates, but only one would address an immediate health and safety threat to the community, it could be granted flexibility in complying with the deadline which is not associated with an immediate community health benefit.

Senators Jeffords and Conrad have offered this bill with the understanding that it is in rough form and needs improvement. The Senators hope to have hearings scheduled on S. 1226 to receive more public input. While NATaT agrees with the direction of the bill, it also agrees that aspects of the bill need changing. Grassroots leaders may wish to obtain a copy of the bill from the Senate Documents room in the basement of the Hart Senate Office Building, or request a summary from either Senator Jeffords or Senator Conrad's office.

Senator Burdick, D-N.D., has introduced legislation designed to help small communities meet their environmental responsibilities. **S. 729, "The Small**

Communities Environmental Infrastructure Assistance Act," would provide money to states to establish revolving loan funds that would allow communities under 2500 to obtain grants or low/no interest interest loans for infrastructure development. Infrastructure could be for drinking water systems, water treatment plants, sewage treatment, solid waste facilities and costs associate with replacement of underground storage tanks. The bill would authorize \$2 billion over five years for these loans and grants. It would also authorize the Army Corps of Engineers to construct environmental infrastructure in distressed communities with populations under 25,000.

Legislation reauthorizing the Clean Water Act, S. 1081, reserves approximately \$2.6 billion in funding for small community environmental infrastructure. S. 1081 may become the legislative vehicle for key elements of S. 729.

CURRENT STATUS:

S. 1226 has yet to receive a hearing by the Senate Environment and Public Works Committee. There is no comparable bill in the House.

Hearings are ongoing in the Senate on S. 1081. S. 729 has had no hearings this year, though an almost identical bill was reported out of committee last year. There is no comparable bill to S. 729 in the House.

NATaT POSITION:

Flexibility is critical for small communities to rationally and efficiently comply with the range of environmental mandates to which they are subject.

A process of prioritizing a community's environmental mandates will allow small local governments to maintain a clean and healthy environment for their residents while easing the financial pressures on those communities.

Communities with under 2500 residents represent 67 percent of local governments. They are also the least able to afford large capital-intensive infrastructure projects and need financial assistance in keep their environment safe for their residents.

ACTION NEEDED:

- **In the absence of federal agencies conducting adequate Regulatory Flexibility analyses to determine the impact of regulations on grassroots communities, those communities would benefit from being allowed to prioritize their environmental compliance and responsibilities**
- **Contact your Senators and ask them to co-sponsor S. 1226 and urge that the bill receive a hearing. Ask your Representative to introduce companion legislation to S. 1226 or to co-sponsor it if introduced by someone else.**
- **Tell your Senators that you support funding for small community environmental infrastructure included in Clean Water Act reauthorization. Tell your representative to introduce a companion bill to S. 729 in the House, or to co-sponsor the legislation if someone else does.**

NATaT BRIEFING PAPER: TRANSPORTATION

BACKGROUND:

Current federal surface transportation legislation will expire on September 30. By that time either new transportation legislation will have to be passed by Congress or current legislation will have to be extended temporarily.

More than 70 percent of the total road mileage and 50 percent of all inventoried bridges in the United States fall under local government control. Local and rural transportation systems provide essential services in all parts of the country. For many small communities, this network is the only transportation system available. The basic and essential services that rural citizens receive - fire, police and medical care - must travel along these roads and bridges. A poor rural transportation infrastructure also frustrates needed rural economic development by discouraging businesses from locating in rural areas and impeding the flow of primary goods to market.

While these local roads and bridges are an integral component of the national transportation system, local roads and bridges receive virtually no federal funds. **Many local roads remain unpaved and one-half were rated by the Federal Highway Administration as being in very poor to fair condition. Fifty-seven percent of township bridges were rated "less than barely adequate."** Yet, to pay for maintenance of these roads and bridges, local governments must increasingly rely on property taxes - a politically volatile and limited source of funds.

States should work with local governments and businesses to identify and improve the rural roads and bridges necessary for commercial traffic and the delivery of public services. The federal government should provide funding to support this planning effort and as assistance for use by local and state governments to make the improvements necessary to priority local roads and bridges. The focus could be on roads and bridges that are critical to economic development, or for the delivery of public services, or that serve the agricultural or manufacturing sector, or that are necessary for rural transit needs, or any combination of these priorities. It should be up to state and local governments and the private sector working together to decide what the priorities are.

CURRENT STATUS:

The Senate-passed measure, S. 1204, would depart from past approaches to highway funding by giving states much greater flexibility in spending their allotted funds, with the federal role largely confined to maintaining the interstate system. **The five-year, \$123 billion measure does not contain funding for local roads. It would also redirect federal money from off-system bridges to on-system bridges.** S. 1204 does increase funding of the Rural Technical Assistance Program (RTAP) with the understanding that some funds will be used to identify priority local roads.

The House measure would restructure current transportation programs into five new programs. **It, too, would not provide funding for local roads.** The bill also contains 457 different highway projects, costing \$6.8 billion, earmarked for members congressional districts in order to ensure political support. It also predesignates certain highways as "corridors of national significance" to be included in a future national highway system. These corridors are to receive priority in funding from the states over other highway projects.

Most controversial in H.R. 2950 was a proposal to raise \$33 billion by increasing the gas tax by a nickel. The House Ways and Means Committee authorized the nickel increase with the provision that 25 percent of the increase would go to deficit reduction. That provision unraveled support for the gas tax increase, which had tenuous support anyway.

The bill has been sent back to the Public Works Committee where several options await it. It can be kept as is, stripped of the nickel increase and \$33 billion dollars worth of spending, or current programs could be extended for another year. Senator Moynihan, the author of the S. 1204, has indicated that the Senate absolutely will not consider a simple extension of federal transportation programs. The House must act quickly on whichever option is chosen if Congress is to meet the September 30 deadline.

NATaT POSITION:

Because of the jurisdiction of towns and townships over local roads and bridges, NATaT sees reauthorization of federal transportation legislation as an opportunity to get the federal government to recognize the importance of local roads and bridges. However, local roads are still ineligible for federal transportation assistance and S. 1204 would make many rural bridges ineligible for federal restoration and rehabilitation funds.

S. 1204 would fund the Rural Technical Assistance Program (RTAP) at \$8 million annually, with the understanding that states should work with local officials to identify a core local road and bridge network. H.R. 2950 may be amended on the floor to explicitly authorize the RTAP centers to identify such core road and bridge networks.

ACTION NEEDED:

- **Local governments maintain 70 percent of total road mileage and over 50 percent of all bridges.**
- **Local roads and bridges receive virtually no federal funds.**
- **The federal government should provide funding to support statewide planning efforts to identify priority local roads and bridges.**
- **Federal financial assistance should also be provided for use by local and state governments to make the improvements necessary to priority local roads and bridges.**

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National Association of Towns and Townships

Friday, Sept. 6, continued

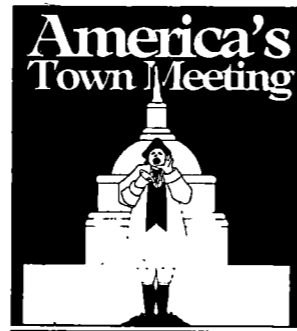
3:00-4:00 **NATaT Member Forum**
Columbia B

6:30-11:00 **A Gala Event: The conference dinner-dance**
Regency Ballroom
By ticket only

Cash bars will open at 6:30, followed by dinner, dancing and dance contests with prizes.

Saturday, September 7, 1991

9:00-5:00 **Baltimore: The star spangled city**
Tour by ticket only



National Association of Towns and Townships
Annual Educational Conference

**PROGRAM AT
A GLANCE**

See your conference program booklet for the complete program, workshop and optional event descriptions, hotel map, and other important information

Tuesday, September 3, 1991

2:00-6:00 **Registration** begins
Regency Foyer

2:00-6:00 **NATaT and Featured State Exhibits**
Regency and Columbia Foyers

8:00-11:00 **Washington After Dark: A "capital" tour**
Tour by ticket only

8:00 **Shear Madness: A very funny show**
Theatre by ticket only

Wednesday, September 4, 1991

8:00-6:00 **Registration** continues
Regency Foyer

Wednesday, Sept. 4, continued

8:00-5:00 **Exhibits**
Regency and Columbia Foyers and Hall of Battles

9:00-1:00 **Film Fest**
Educational videos on a variety of grassroots government topics; see separate Film Fest schedule.
Columbia C

9:00-12:00 **Listening Skills: The secret weapon of the '90s**
Ticonderoga
Workshop by ticket only

9:00-12:00 **Mount Vernon and Alexandria: A slice of America's history**
Tour by ticket only

9:00-11:00 **NATaT Board of Directors meeting**
Olympic Room

1:15-3:35 **General Session I**
Regency Ballroom

Call to order and welcome
Lothar Wolter, Jr.
NATaT President

Musical selections, presentation of colors and national anthem.

Joint Armed Forces Color Guard and United States Navy Band.

Major addresses:

William K. Reilly
Administrator
U.S. Environmental Protection Agency

Wednesday, Sept. 4, continued

Harley D. Balzer
Director
Russian Area Studies Program
Georgetown University

3:45-5:15 Workshops

Environmental Mandates: A chance to voice your concerns
Columbia A

The Enemy within Us: Effective decision-making by your town board
Ticonderoga

Legal Issues: An insiders' view of laws affecting your town
Columbia B

3:45-5:15 Spouse Program
A New Look at Old Washington: An illustrated lecture or 200 years of history in our nation's capital
Conference Theatre (Hotel lobby level)

6:30-7:30 **Township Officials of Illinois reception** (by invitation)
Columbia A

9:00-11:00 **Welcome Dessert-Dance**
Regency Ballroom

Thursday, September 5, 1991

7:30-8:20 **State Association Breakfasts** (by invitation)

Minnesota Association of Townships
Columbia A

Thursday, Sept. 5, continued

Ohio Township Association
Columbia B

Wisconsin Towns Association
Columbia C

Pennsylvania State Association
of Township Supervisors
Capitol Room (Hotel lobby
level)

Michigan Townships Association
Yellowstone & Everglades
Rooms (see map, Conference
Level)

8:00-2:00 **Registration; audio tape
sales**
Regency Foyer

8:00-2:00 **Exhibits**
Regency and Columbia Foyers
and Hall of Battles

8:30-10:00 Workshops

**Insiders' View of Capitol Hill:
How to deal with Congress**
Ticonderoga

**Calling All Tourists: Develop-
ing your town's tourism
plan**
Valley Forge

**Dynamics of Budgeting: How
to develop a better town
budget**
Yorktown

**Annexation: Preventing a
hostile takeover**
Regency A

9:00-11:30 **Film Fest**
Educational videos on a variety
of grassroots government
topics; see separate Film Fest
schedule.
Columbia C

9:30-Noon **Spouse Program**
Tour of the National Cathedral.
See your ticket for details.

10:15-11:30 Workshops

**The Futures Wheel: A new
problem-solving technique
for you**
Columbia A

**Community Transportation:
How to fulfill your local
needs**
Ticonderoga

**Contracting and Joint Ser-
vices: Saving money and
reducing risk**
Yorktown

**Services for Seniors: Build-
ing a successful program in
your town**
Valley Forge

11:30-12:45 **Cash Lunch**
Spy's Eye Lounge,
Hotel lobby level

11:30-12:45 **Indiana Township Associa-
tion legislative briefing**
Conference Theater (Hotel
lobby level)

12:45-1:30 **General Session II:**
Regency Ballroom

Make Your Voice Count on
Capitol Hill
Jeffrey H. Schiff,
NATaT executive director

1:30-5:30 **Make Your Voice Count on
Capitol Hill**

Depart from the hotel at 1:30
for a 10-20-minute walk or
bus or ride to Congressional
buildings for meetings with
Senators, Representatives and
Congressional staff.

Buses will shuttle between the
Hyatt and Congressional
buildings and back until 5:00

7:00-9:30 **Annual Awards Banquet: A
conference highlight**
Regency Ballroom
By ticket only

Cash bars will open at 7:00
p.m. followed by dinner,
awards presentations and
entertainment.

Friday, September 6, 1991

7:45-8:45 **Conference Breakfast: Meal
and entertainment**
By ticket only
Columbia A and B

8:00-5:30 **Registration; audio tape and
photo sales**
Regency foyer

8:30-1:30 **Exhibits**
Regency and Columbia Foyers
and Hall of Battles

10:00-10:35 **General Session III**
Regency Ballroom

Keynote Speaker:
President George Bush

10:45-12:00 Workshops

**Americans With Disabilities
Act: Opening your township
to individual with disabilities**
Columbia B

**Lobbying Your State Legisla-
ture: How you can have an
impact**
Columbia A

**Disaster Planning: Are you
prepared to protect your
community?**
Ticonderoga

10:45-12:00 **Spouse Program**
**How News Makes the Paper:
Deciding what America reads**
Conference Theatre (Hotel
lobby level)

11:45-1:15 **Cash Lunch**
Spy's Eye Lounge,
Hotel lobby level

1:30-2:45 Workshops

**Stormwater Regulations:
Maybe your town is exempt**
Columbia A

**A Tree Grows...: How to be
part of the national tree
planting program**
Yorktown

**Social Security Regs: What
are the requirements for
local governments?**
Ticonderoga

**Underground Storage Tanks:
Understanding and comply-
ing with the regs**
Columbia B



NATaT's guide to

How Congress Works

National Association of Towns and Townships • 1522 K Street NW., Suite 730
Washington, D.C. 20005 • (202) 737-5200

How Congress works

The first session of the 102nd Congress convened January 3, 1991, with a full agenda of issues that range from highway reauthorization to solid waste disposal. To many people, the activity in Congress can be confusing and hard to understand.

The National Association of Towns and Townships has prepared this guide to the 102nd Congress, which tells you about the congressional leadership, important dates, and tips on how to contact your member of Congress. It describes how to order a copy of a bill, how a bill becomes a law, key committees and their jurisdictions, and contains a glossary of terms frequently used in the federal legislative process.

"How Congress Works" is meant to guide you through the maze of congressional activity. Hopefully, it will open up some doors and encourage you to stay in touch with your representative and senators. As town and township officials, you know how important grassroots representation is, and how your voice needs to be heard in Washington.

With an increasing number of programs falling to the responsibility of local governments, it is imperative that town and township officials let their legislators know how legislation needs to be responsive to local concerns. Also, "How Congress Works" can serve as a primer for "America's Town Meeting," NATaT's annual educational conference held each year in Washington.

Following is the preliminary 1991 congressional calendar: keep it in mind as you plan activities either in your home district or in Washington.

U.S. House of Representatives

- Jan. 23 Congress reconvenes
- Feb. 8-18 President's Day—District work period
- March 25-April 8 .. Easter—District work period
- May 24-27 Memorial Day—District work period
- July 1-7 Independence Day—District work period

U.S. Senate

- Jan. 23 Senate reconvenes
- Feb. 11-18 Not in session
- Feb. 19 Senate reconvenes
- March 25-April 7 .. Not in session
- April 8 Senate reconvenes
- April 29-May 5 Not in session
- May 6 Senate reconvenes
- May 27-June 2 Not in session
- June 3 Senate reconvenes
- July 1-7 Not in session
- July 8 Senate reconvenes

Key leaders of Congress: Who's in charge

U.S. Senate

President of the Senate: Vice President Dan Quayle—the Vice President of the United States, under the Constitution, presides over the Senate.

President pro tempore: Sen. Robert Byrd, D-W.Va.—is elected by his fellow senators, and is usually the member of the majority party with the longest period of continuous service. The president pro tempore is the chief officer of the Senate in the President of the Senate's absence.

Majority Leader: Sen. George Mitchell, D-Maine—the most influential officer in the Senate, is elected by his party colleagues and directs the legislative schedule for the Senate. He is also his party's spokesman and chief strategist.

Minority Leader: Sen. Robert Dole, R-Kan.—mobilizes support for minority party positions, acts as Senate spokesman for the President, and as "field general" on the floor.

Majority Whip: Sen. Wendell Ford, D-Ky.

Minority Whip: Sen. Alan Simpson, R-Wyo.

U.S. House of Representatives

House Speaker: Rep. Thomas Foley, D-Wash.—the presiding officer of the House. Decides points of order, refers bills and resolutions to appropriate House committee, schedules legislation for floor activity and appoints House members to conference committees.

Majority Leader: Rep. Richard Gephardt, D-Mo.—ranks below the Speaker in importance. Formulates his party's legislative program with the Speaker and other party leaders.

Minority Leader: Rep. Robert Michel, R-Ill.—minority party's chief strategist and floor spokesman. Has same duties as Majority Leader, except has no authority in scheduling legislation.

Majority Whip: Rep. William Gray III, D-Pa.
Minority Whip: Rep. Newt Gingrich, R-Ga.

The Whip (in both the House and the Senate) is elected by party colleagues to aid the floor leader in implementing the party's legislative program. This job includes transmitting information to party members, checking attendance before votes, building coalitions and oversight of floor activity in general.

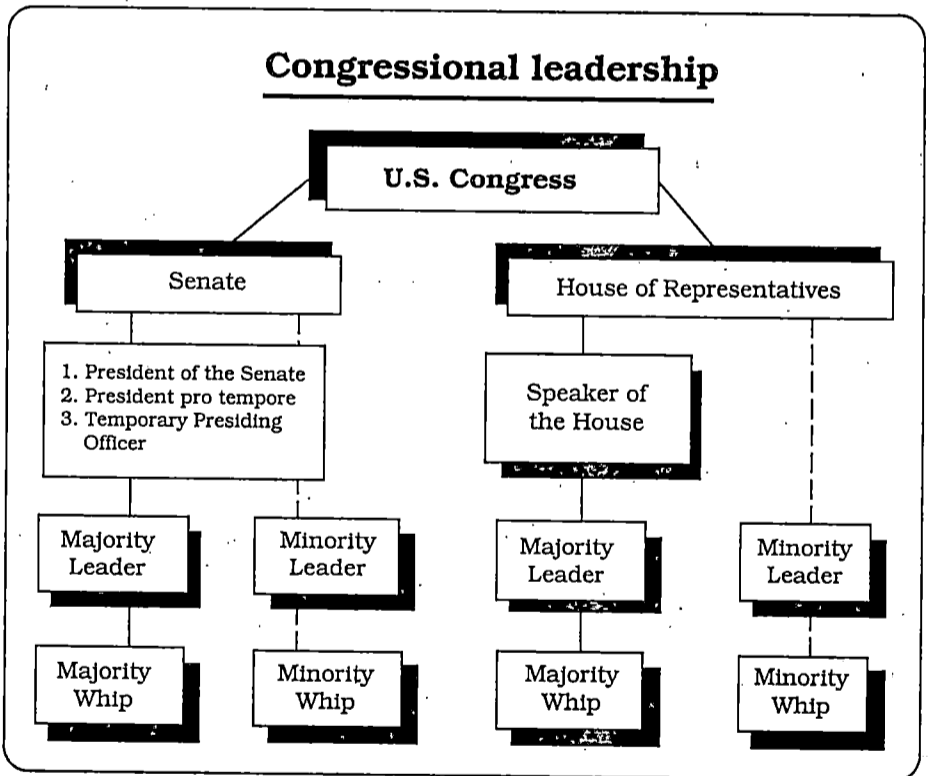
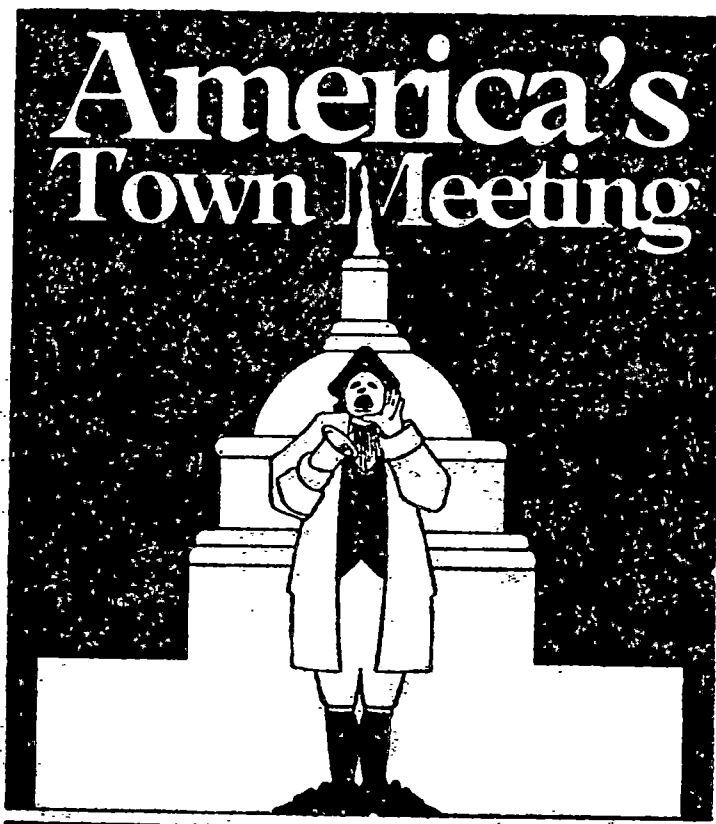
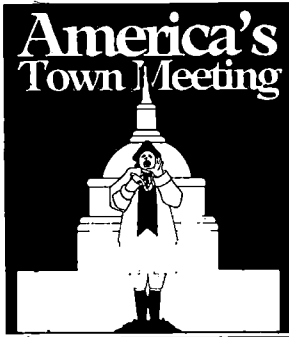


Photo Copy Preservation



National Association of Towns and Townships
Annual Educational Conference
Washington, D.C.

Photo Copy Preservation



National Association of Towns and Townships
Annual Educational Conference

1991 Photos of President Bush

- ▼ On Friday morning, professional, full-color, 5x7-inch photos will be taken of President Bush addressing America's Town Meeting.
- ▼ The photos will be on display early Friday afternoon.
- ▼ Place your order at the NATaT Conference Registration Center.

Photo # _____ Quantity _____

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Photo # _____ Quantity _____

Photo # _____ Quantity _____

Photo # _____ Quantity _____

Total Quantity _____

Cost Per Photo \$6

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Invoicing fee (if payment
doesn't accompany order) \$2

Total Cost _____

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Name _____

Town/Org. _____

Address _____

Town, State, ZIP _____

Please allow four weeks for delivery.

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1\$

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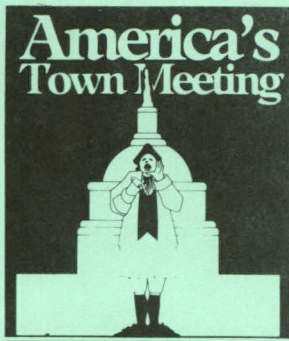
the purchase of any audio tape

at America's Town Meeting 1991

(Tapes may be purchased at the NATaT
Registration Center Thursday and Friday)

1\$

1\$



National Association of Towns and Townships
Annual Educational Conference

1991 Conference Cassette Tapes Order Form

Indicate number of tapes of each session.
Complete reverse side

- 4-32 _____ **WEDNESDAY GENERAL SESSION:** Features NATaT President Lothar Wolter, Jr.; United States Navy Band; U.S. EPA Administrator William Reilly; Keynote speeches **(A two-tape set.)**
- 5-46 _____ **THURSDAY GENERAL SESSION:** Grassroots Governments and the U.S. Congress: A Charge to Capitol Hill, by NATaT Executive Director Jeffrey H. Schiff.
- 5-52 _____ **AMERICA'S TOWN MEETING ANNUAL AWARDS DINNER:** Featuring the 1991 Grassroots Government Leadership Awards, and entertainment by the U.S. Navy's Sea Chanters
- 6-16 _____ **FRIDAY GENERAL SESSION:** An address to the delegates of America's Town Meeting by President George Bush

EDUCATIONAL WORKSHOPS

- 4-34 _____ **Environmental Mandates:** A chance to voice your concerns
- 4-36 _____ **Legal Issues:** An insiders' view of laws affecting your town
- 4-38 _____ **The Enemy Within Us:** Effective group decision-making by your town board
- 5-24 _____ **Calling All Tourists:** Developing your town's tourism plan
- 5-26 _____ **Dynamics of Budgeting:** How to develop a better town budget
- 5-28 _____ **Insiders' View of Capitol Hill:** How to deal with Congress
- 5-30 _____ **Annexation:** Preventing a hostile takeover
- 5-34 _____ **Services for Seniors:** Building an effective program in your town
- 5-36 _____ **Contracting and Joint Services:** Saving money and reducing risk
- 5-38 _____ **Community Transportation:** How to fulfill your local needs
- 5-40 _____ **The Futures Wheel:** A new problem-solving technique for you
- 6-18 _____ **Lobbying Your State Legislature:** How you can have an impact
- 6-20 _____ **Americans With Disabilities Act:** Opening your township to individuals with disabilities
- 6-22 _____ **Disaster Planning:** Are you prepared to protect your community?
- 6-24 _____ **How News Makes the Paper:** Deciding what America reads
- 6-30 _____ **Stormwater Regulations:** Maybe your town is exempt
- 6-32 _____ **Underground Storage Tanks:** Understanding and complying with the regs
- 6-34 _____ **Social Security Regs:** What are the requirements for local governments?
- 6-38 _____ **A Tree Grows In. . .:** How to be part of the national tree planting program

(OVER, PLEASE)

1991 Conference
National Association of Towns and Townships
Cassette Tapes Order Form

\$8.00 FOR ONE TAPE \$70.00 FOR 10 TAPES COMPLETE SETS ARE AVAILABLE

AMOUNT OF ORDER: \$ _____ + \$4.00 (MAIL ORDERS)

6% SALES TAX: \$ _____

TOTAL AMOUNT: \$ _____

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EXP. DATE

SIGNATURE

NAME: _____

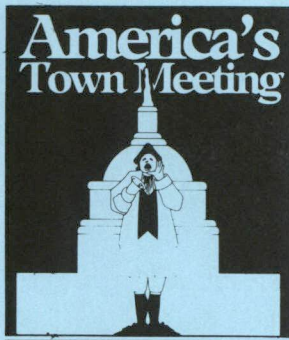
ORGANIZATION: _____

ADDRESS: _____

TOWN: _____ **STATE:** _____ **ZIP:** _____

TELEPHONE NUMBER: _____ () _____

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203 ROMANCOKE ROAD, SUITE 507
STEVENSVILLE, MD 21666
301-643-4220
FAX: 301-643-3463



National Association of Towns and Townships
Annual Educational Conference

1991 Conference Film Fest

The NATaT Conference Film Fest includes educational videos on a variety of grassroots government issues.

Below is a list of this year's selections, along with their show times on both days of the Film Fest; a daily schedule is also included.

The Film Fest will be held in Columbia C on Wednesday and Thursday.

Accidents Will Happen -- discusses local government responsibilities under federal hazardous materials emergency response laws and provides advice for using available resources to achieve maximum community protection at lowest costs. NATaT's National Center for Small Communities, 14 mins.

- Wednesday, 9:20 a.m.
- Thursday, 11:10 a.m.

The Best Defense is a Good Road -- shows how good management, proper record keeping and routine inspection can minimize lawsuits. Cornell Local Roads Program, 16 mins.

- Wednesday, 10:30 a.m.
- Thursday, 10:10 a.m.

Common Leaders in Profile -- outlines the various techniques local leaders use to accomplish successful community and economic development efforts. North Central Regional Center for Rural Development, 30 mins.

- Wednesday, 9:35 a.m.
- Wednesday, 12:30 p.m.

"Early, Iowa" -- a portrait of a small Iowa town in pictures, comments and music. Iowa State University Extension, 6 mins.

- Wednesday, 11:35 a.m.
- Thursday, 9:15 a.m.

Getting Out From Under -- examines creative and cost-effective alternatives used by local governments in order to comply with EPA regulations on underground storage tanks. NATaT's National Center for Small Communities, 19 mins.

- Wednesday, 10:10 a.m.
- Thursday, 10:30 a.m.

(continued)

Harvesting Hometown Jobs -- using case studies, this video shows how any town can save, expand and create local jobs using local resources. NATaT's National Center for Small Communities, 13 mins.

- Wednesday, 11:45 a.m.

The Idea Store 2 -- innovative ideas on a variety of road maintenance issues from municipal highway workers from across the country. Cornell Local Roads Program, 13 mins.

- Wednesday, 11:05 a.m.

Innovative Grassroots Financing -- real-life small town case studies depict how effective fund-raising and cost-saving techniques are answering today's No. 1 local government question: "How are we going to pay for that?" NATaT's National Center for Small Communities, 13 mins.

- Wednesday, 11:20 a.m.
- Thursday, 9:55 a.m.

Township Government: Vision, Spirit, Courage -- a primer on the institution, history, structure and services of townships in Illinois. Township Officials of Illinois, 25 mins.

- Wednesday, Noon
- Thursday, 9:25 a.m.

What Is a Township? -- captures the role townships play in Michigan's system of government and the history of township government in the United States. Michigan Townships Association, 17 mins.

- Wednesday, 9:00 a.m.
- Thursday, 10:50 a.m.

Why Waste a Second Chance? -- presents a workable strategy for small communities which want to start a local recycling program; uses actual case studies. NATaT's National Center for Small Communities, 12 mins.

- Wednesday, 10:50 a.m.
- Thursday, 9:00 a.m.

(continued)

1991 Conference Film Fest Daily Schedule

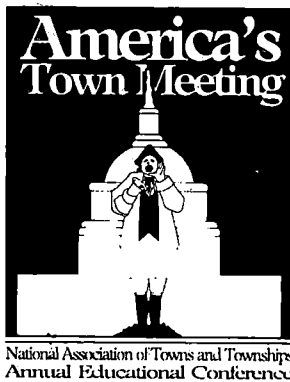
The Film Fest takes place in Columbia C.

Wednesday, September 4

9:00 a.m.	What is a Township?
9:20	Accidents Will Happen
9:35	Common Leaders in Profile
10:10	Getting Out From Under
10:30	The Best Defense is a Good Road
10:50	Why Waste a Second Chance?
11:05	The Idea Store 2
11:20	Innovative Grassroots Financing
11:35	Early, Iowa
11:45	Harvesting Hometown Jobs
12:00	Township Government: Vision, Spirit, Courage
12:30	Common Leaders in Profile

Thursday, September 5

9:00 a.m.	Why Waste a Second Chance?
9:15	Early, Iowa
9:25	Township Government: Vision, Spirit, Courage
9:55	Innovative Grassroots Financing
10:10	The Best Defense is a Good Road
10:30	Getting Out From Under
10:50	What is a Township?
11:10	Accidents Will Happen



1991 Conference Exhibitors

Best Litter Receptacles, Inc.

P.O. Box 5038
Florence, SC 29502
Tom Doty
803-667-8188

Aggregate litter receptacles and ash receptacles.

Vulcan Signs

P.O. Box 850
Foley, AL 36536-0850
John Koniar
205-943-1541

Traffic control products - signs, posts, decals, brackets, cones, barricades etc.

Krofta Engineering Corporation

P.O. Box 972
Lenox, MA 01240
Mary Kays
413-637-0740

Water and wastewater treatment systems utilizing advanced flotation technology for all municipal and industrial applications.

Steel Can Recycling Institute

680 Anderson Drive, Foster Plaza 10
Pittsburgh, PA 15220
Elizabeth H. Olenbush
412-922-2772

Information on an association that assists in locating markets and providing technical and promotional support.

Rushmore Funds

4922 Fairmont Ave.
Bethesda, MD 20814
Barbara K. Ogden
301-657-0011

Diversified financial services concentrating on pure no load mutual funds.

Wheelabrator Environmental Systems, Inc.

Liberty Lane
Hampton, NH 03842
Meg Plante
603-929-3000

Information on recycling trash into energy.

over, please → →

Don't forget to visit both the NATaT booth and the featured state booth in the Registry and Columbia Foyers! The Wisconsin Towns Association will have many different examples of the state's foods, industries, and tourist attractions on display. The NATaT booth will be chocked full of written as well as human resources and will also be the place to buy conference t-shirts and lapel pins.

ICMA Retirement Corporation

777 North Capitol Street, NE
Washington, DC 20002
Patti Vassallo
202-962-4658

Deferred compensation and qualified pension plans for state and local government agencies.

Mutual of America

666 Fifth Avenue
New York, NY 10103
J. Thomas Burkard
212-399-1553

457 Deferred Compensation Plan, Group Pension, Group Life, Group Disability Plans.

USDA Rural Information Center

10301 Baltimore Boulevard, Room 304
Beltsville, MD 20705-2351
Patricia L. John
301-344-4372

Bureau of the Census

Data User Services Division
Washington, DC 20233
Joanne C. Dickinson
202-763-2370

Products and services available from various 1990 surveys and censuses.

Environmental Protection Agency

Office of Water
401 M St. S.W.
Washington, DC 20460
Bernita Starks
202-382-7287

Drinking water and wastewater materials for small communities.

Social Security Administration

Room 4300 West High Rise
6401 Security Boulevard
Baltimore, MD 21235
Lorraine Gunning
301-965-3986

Social Security program information.

National Small Flows Clearinghouse

P.O. Box 6064, 466 High Street
Morgantown, WV 26506
Sanjay Saxena
304-293-4191

Information services on small community wastewater issues.

Council for Solid Waste Solutions

1275 K Street N.W., Suite 400
Washington, DC 20005
Ellen Morace
202-371-5207

Educational materials on plastics recycling.

America's Body Co.

Independence Truck Equipment
6401 Aaron Lane
Clinton, MD 20735
Catherine A. Virgenock
301-868-0540

Complete line of truck bodies and equipment designed for municipal use.

U.S. Department of Energy

Transportation Program Office
1000 Independence Avenue, S.W.
Washington, D.C. 20585
Cheryl Sandoz
616-481-2930

Info. on spent fuel transportation.

NATaT'S REPORTER

The Only National Newspaper Devoted to Hometown Government

\$5 subscriptions are available

- ✓ Provides practical information on hundreds of grassroots government topics.
- ✓ Keeps you up-to-date on the latest proposed federal legislation and regulations.
- ✓ Brings you timely and useful ideas and solutions that you can use.

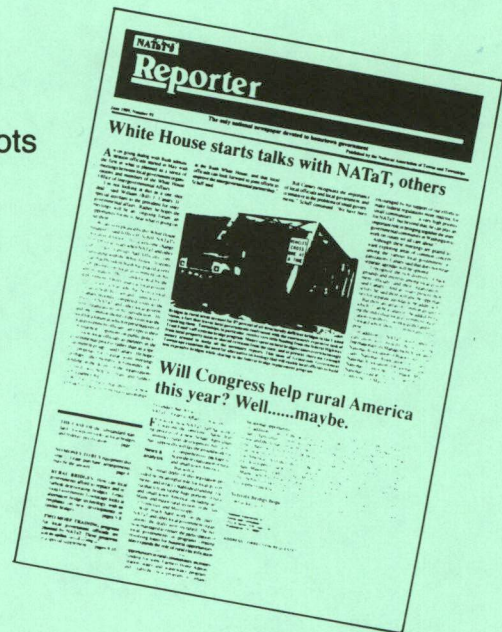
A subscription to "NATaT's Reporter" will bring all of this ready-to-use information — and more — directly to you:

- Taking care of roads and streets
- Setting up a local recycling program
- Managing risks without a professional risk manager on staff
- The volunteer firefighter as a hazardous materials first responder
- How small towns are using alternative bridge technology
- How rural towns are creating jobs
- Getting ready for winter

- Controlling groundwater pollutants
- Financial management: investing, pricing governmental services, and using computers
- Pooling resources with other towns

"We really enjoy the 'Reporter.' After I have read it I pass it along to the township board. It gets pretty dog-eared after all seven of us take a look at it!"

"I've found excellent references and great articles and would not want to miss a single issue."



SUBSCRIBE TODAY!

Yes! I'm ready to subscribe to "NATaT's Reporter" so I don't miss the next issue.

MEMBERS

- \$ _____ 1-year \$18
- \$ _____ 2-year \$28
- \$ _____ Two or more 1-year subscriptions (one billing address) \$5 each

OTHERS

- \$ _____ 1-year \$36
- \$ _____ 2-year \$60
- \$ _____ TOTAL FOR ALL OF THE ABOVE

- _____ Payment or purchase order enclosed
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Name _____
Affiliation _____
Street Address _____
Town/State/Zip _____
Daytime phone (____) _____

Please return this form to:

National Association of Towns and Townships
1522 K Street, NW, Suite 730
Washington, DC 20005
Phone (202) 737-5200

When ordering two or more \$5 subscriptions, enclose separate sheet with mailing addresses.

How to solve your town's problems.

Simply ✓ for details:

- Why Waste A Second Chance: a small town guide to recycling
- Growing Our Own Jobs: a small town guide to creating jobs through agricultural diversification
- Harvesting Hometown Jobs: a small town guide to local economic development
- Treat It Right: a local official's guide to small town wastewater treatment
- Innovative Grassroots Financing: a small town guide to raising funds and cutting costs
- Accidents Will Happen: a small town guide to planning for hazardous materials response
- Getting Out From Under: underground storage tank alternatives for small towns
- Thriving Hometowns Network: A database of small town economic development success stories

Name _____

Affiliation _____

Street Address _____

Town, State, ZIP _____

Please return this form to: **National Association of Towns and Townships**, 1522 K Street, N.W., Suite 730, Washington, D.C. 20005, phone (202) 737-5200.

Visit our exhibit booth in the Regency Foyer!!

SAMPLE

NEWS RELEASE

FOR IMMEDIATE RELEASE
September (fill in date), 1991

CONTACT: (Your name)
(Your phone no.)

(Title, Name) of (Name of town or township) joins nearly 1,000 other local officials in Washington, D.C., for America's Town Meeting

WASHINGTON -- (Your title, name) of (name of town or township, county, state) joined almost 1,000 other elected leaders from grassroots communities around the country in Washington, D.C., September 4-6, 1991, for America's Town Meeting, the annual educational conference of the National Association of Towns and Townships (NATaT).

NATaT, a membership organization of over 13,000 towns, townships and other small communities across the country, is the only national association devoted exclusively to the concerns of smaller hometown governments. Each year, hundreds of local officials such as supervisors, clerks, trustees, board chairmen, mayors, highway commissioners and public works directors gather in Washington to learn about new policies, to share strategies and ideas and to make their views known to members of Congress.

A highlight of this year's conference was a speech by President George Bush, who brought a domestic policy message to conference delegates. "It was gratifying that the president took this opportunity to share his

-more -

America's Town Meeting--page 2

thoughts with grassroots government officials," (your name) said. "His presence at the conference underscored his recognition of the importance of local governments and their view of national issues."

Also addressing conference delegates was U.S. Environmental Protection Agency (EPA) Administrator William K. Reilly and Georgetown University Russian Studies Professor Harley D. Balzer.

"We know Mr. Reilly recognizes the challenges that confront small town officials who must comply with EPA's many regulations," commented NATaT's Executive Director Jeffrey H. Schiff. "With their very limited staff and financial resources, they must comply with a constant barrage of mandates that assume that every jurisdiction is a big city. We hope EPA policy will move in the direction of providing technical and financial assistance to smaller communities to help them meet their environmental obligations, as well as allowing local governments flexibility in setting priorities."

Dr. Balzer, director of the Russian Area Studies Program at Georgetown University, discussed recent events in the Soviet Union, with reference to the role of local governments. Prior to joining the Georgetown faculty in 1983, Dr. Balzer was an American Historical Association Congressional Fellow, serving as a legislative assistant to Rep. Lee H. Hamilton, D-Ind. He is the author of many works on Russia and the Soviet Union.

Following a legislative briefing by NATaT staff on Thursday afternoon, (your name) climbed Capitol Hill to present (name of your town or township)'s legislative agenda to (names of your representative and senators). (Fill in information on specific issues.)

America's Town Meeting--page 3

While at the conference, (your name) attended key educational workshops on (fill in topics). These workshops give local officials an opportunity to hear from experts, to ask questions and to trade experiences and innovative ideas with their colleagues.

One workshop previewed NATaT's new training module, *Getting Out From Under: underground storage tank alternatives for small towns*, which consists of a guidebook for local officials, a video and a facilitator's guide. USTs hold fuel for emergency and public safety vehicles and thus are essential to the well-being of small towns. The NATaT technical assistance materials provide a realistic view of current UST requirements and show small town officials how to use risk management techniques to choose a cost-effective option for dealing with aging USTs.

NATaT's Founder's Award was presented at a festive banquet on Thursday evening to the W. K. Kellogg Foundation of Battle Creek, Mich. The Founder's Award is given to an institution that has demonstrated its support for local governments and rural development. Kellogg was honored for its recognition of the value of local grassroots governments and its creation of a special grant category for them, as well as its leadership on matters of concern to rural America and its citizens.

America's Town Meeting is the largest town meeting in the country. With its stellar keynote speakers, exhilarating opportunities for give and take with national legislators and policy-makers, a variety of exhibits, awards--and the combined voice of local officials from around the country--it is always an outstanding educational opportunity for local leaders and a chance for them to bring their constituents' concerns to the attention of national decision-makers.

#####

What did you like/dislike about the Hyatt Regency on Capitol Hill?

What useful information did you receive from the conference exhibitors?

What would you say to a grassroots government official from your area who asked you "Why should I attend America's Town Meeting?"

The 1992 America's Town Meeting will again be held at the Hyatt Regency on Capitol Hill. If the conference program (general sessions, workshops, etc.) were similar to this year's program, what is the chance someone from your town(ship) or county will be attending?

Possible

Not likely

Optional:

Your name _____

Your town _____

State _____

THANK YOU! Please return with the form below at the NATaT Member Forum, or return to the NATaT Conference Registration Center or mail to NATaT, 1522 K Street, N.W., Suite 730, Washington, D.C. 20005.

Please do NOT detach.

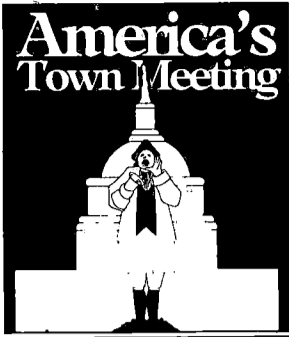
Special Door Prize Drawing!!

Return your completed Conference Evaluation form at the NATaT Member Forum on Friday at 3:00 p.m. in Columbia B. You must be present to win. Please print below:

Name _____

Town _____

State _____



National Association of Towns and Townships
Annual Educational Conference

1991 Conference Evaluation Form

Which two conference workshops were most useful to you?

1. _____

2. _____

What new technique or idea did you learn at these workshop that will benefit your town?

1. _____

2. _____

What were the biggest highlights of this year's conference? _____

What needs the most improvement? _____

over, please ☞ ☞

Please do NOT detach.

Special Door Prize Drawing!!

Return your completed Conference Evaluation form at the NATaT Member Forum on Friday at 3:00 p.m. in Columbia B.
(See reverse side.)

THE WHITE HOUSE

Office of the Press Secretary

For Immediate Release

September 6, 1991

REMARKS BY THE PRESIDENT
IN ADDRESS TO THE NATIONAL ASSOCIATION OF
TOWNS AND TOWNSHIPS

Hyatt Regency Capitol Hill
Washington, D.C.

10:05 A.M. EDT

THE PRESIDENT: Please be seated, and thank you, Butch, for that introduction. I salute the President of NATAT. And it's a pleasure to have this opportunity to address the Board of Directors and all the members, or many of the members, those of you here today of the National Association of Towns and Townships. I love that town meeting concept. At the outset, let me simply thank those who were responsible for the lovely quilt that was left for me here in the holding room. I'm just sorry that Barbara is not here to revel in it already, but I guarantee you she'll see it when I get back to the White House. (Laughter.)

You know, this week doesn't mark the end of summer just for schoolchildren across this country. And I'm back at my desk, too. But I won't bore you with a speech titled "What I did on my summer vacation." (Laughter.) Okay, though, I will tell you my reaction when I received a phone call on August 19th saying: "It's a crisis!" I responded: "Look, I've already heard enough about Barbara's golf game." (Laughter.) Some of you may have remembered the way I characterized her golf game, and I'm still living it down. (Laughter.)

But thank you for giving me this chance to meet with you today. You know, Ike -- President Eisenhower -- talked of "the great and priceless privilege of being raised in a small town." I understand some of that because I, too, had that privilege. The towns of my youth and of my children's youth were all very different from each other -- from the tree-lined streets of Greenwich, Connecticut, to the salt air of little Kennebunkport, to the dusty oil-patch towns of Odessa, Texas and Midland, Texas. But they also had much in common. The same thing that I think this meeting, all the people here, have in common.

Our towns nurture dreams and they nourish values. Think of the ideals of integrity, hard work, and caring for others instilled in a young boy growing up in Pinpoint, Georgia. Today, that man stands ready to serve on the highest court in this land. Clarence Thomas embodies the virtues America and all her towns and townships hold dear.

Just before coming over here, I just had a cup of coffee with Clarence, with Judge Thomas. And I am more convinced than ever that I have appointed the right man for the Supreme Court. And I expect and hope that he will be confirmed. (Applause.)

I am delighted to be here with people from the towns that really form this nation's backbone. You know what Thomas Jefferson meant when he said American townships "have proved themselves the wisest invention ever devised by the wit of man for the perfect exercise of self-government, and its preservation."

MORE

You understand the problems that challenge our country. You understand them not from a bureaucrat's safe distance, but from the embattled position of public servants whose neighbors call to complain about services -- or the lack thereof. And you understand the real basics of local government, and that's why you are our country's future and our country's hope.

Our domestic policy begins with you -- the people of this land. Here in Washington and in the states, politicians and officials have learned that we can't just hurl money at problems. We take enough of people's money as it is. And if we want to do our jobs, we must make better use of the vast sums already at our disposal.

More fundamentally, we must recognize the genius of our own people. And we must trust them -- and trust you -- to find answers, that do good things to make America work. We must make our government more responsive, more local, and we must learn from the real professionals -- you, the NATAT representatives. You're the voice of small-town America.

And that's a considerable voice. I'm not sure many in the country understand this. That is a considerable voice, of course. Eight of 10, eight of 10 governmental bodies in this nation represent communities with 5,000 or fewer residents. And you will have to help others. The examples you set will help teach the other 20 percent how, in these difficult times, that they can cope and innovate and make ends meet.

Your strengths begin with your commitment to the American idea of civic responsibility. Many of you are part-time officials, I'm told, volunteers. And you give your time to your communities.

You emphasize creativity and innovation -- what folks in my birthplace of Milton, Massachusetts, referred to as "old-fashioned Yankee ingenuity." And sometimes you exhaust your ingenuity just trying to escape the regulatory handcuffs that are placed upon you by federal and state mandates. (Applause.) And I am concerned about those mandates. The President simply can't wave a wand, given our federal system, given our system of Congress and the Executive Branch; can't wave a wand to correct all these things. But I believe strongly in the importance of cooperation among all levels of government.

Our Administration also remains committed to the common-sense approach of the Regulatory Flexibility Act -- one that lets you use your own common sense to solve your own problems. And I will direct federal departments and agencies to follow the spirit and the letter of that law. (Applause.)

Speaking of creativity, I want to add my congratulations to Bill Herman of Weare, New Hampshire. Bill won your Grassroots Government Leadership Award by producing ideas for cutting costs without slashing services. Now, maybe I should call on him -- (laughter and applause) -- I'd like him to help me solve one big problem -- because when I asked my staff how we can improve our crisis management, they said: "How about a calendar that doesn't have August on it?" (Laughter.) Think back a year and then look at this August and you'll know what I'm talking about. (Laughter.)

All of you here have helped develop public-private partnerships -- a crucial concept as we gear up for the unique problems of the 21st century. The alliance between your National Center for Small Communities and private sector sources, like the Kellogg Foundation, sets an example for others to follow.

Because of your strengths, your successes and your leadership -- today I ask you to lead one of our greatest battles: Making our nation's schools the world's best. (Applause.)

You know, our administration introduced an education strategy five months ago. We call it America 2000, and it involves four different tracks: accountable schools for today -- and get that word accountable -- accountable schools for today; a new generation of schools for tomorrow; a nation of students committed to a lifetime of education; and fourth, communities where learning can happen.

Now, you play a critical role in making that entire strategy work, and especially track four: building communities that value, support, encourage and advance education. It's no coincidence that we historically have entrusted this fundamental responsibility -- education -- to communities. And we now call upon you to enlist in our national crusade to improve education community-by-community.

First, let's adopt the education goals established 18 months ago following that Charlottesville Education Summit with the nation's governors. Then you can begin to develop a community plan to reach the goals -- to design a report card to measure your progress and to create your own "break the mold school" -- one that builds upon your unique strengths and takes into account your special needs and circumstances.

We're talking about a revolution. We're talking about communities literally starting from scratch and redesigning schools that can cope and meet these broad goals that have been set out. It's not going to be done from the center. The Department of Education can help, state education associations can help, teachers' unions can help, but it can't be done there. It's got to be done at the local level. And as we immerse ourselves in the challenges of the '90s, our administration also will look to you for leadership in other areas.

For instance, Congress is now debating, or will soon be again debating, the five-year reauthorization of the nation's surface transportation system. Now, we need your help in getting a system that spends money to address needs and not just support politicians' careers. (Applause.)

We've called in our bill for increased investment in infrastructure. Some think spending a lot of money is the only answer. Not so; we need more sensible programs. More than half of all congressionally-mandated transportation projects don't even show up on state priority lists. You might like some of the programs your member of Congress slips into legislation. But in the end, Congress usurps local power for its own purposes -- making decisions in Washington that affect the lives and the pocketbooks of people in Berea, Kentucky, or Mount Wolf, Pennsylvania.

So if Congress sends me a transportation bill with another tax, with a gasoline tax on it, I'm going to veto it. (Applause.) We must not let Congress raise the gas tax for projects that towns don't even need. And we won't let it raise a tax that will do nothing except squeeze the local economies and lighten the workers' already-thin pocketbooks. Now, our highway bill -- my highway bill -- will invest in infrastructure without raising taxes or busting those budget caps -- meaningful controls on spending now placed upon the Congress of the United States

We believe in letting communities shape their own futures -- and this belief lies at the heart of our Community Opportunity Act. This proposal invites communities to think of new ways to solve old problems, and it lets all of us adopt a more flexible approach to domestic social programs. You see, it puts the emphasis on results and not on procedures cooked up back here in Washington, D.C. After all, when someone wants food or shelter or

schooling, what's more important, the service or the government paperwork?

And this common-sense approach, giving local governments greater flexibility, led us to propose turning over \$15 billion in so-called "federal money" to the states -- no strings attached. And it was paid for under our proposals. This initiative will give decision-making power to the people whose lives those decisions will affect. And quite simply -- that's the fundamental principle on which our administration functions.

This turnover proposal, and the act itself, grow out of the basic assumption that government assistance programs should lead people to self-sufficiency. There's no better way to do this than by rebuilding those programs from the bottom up based on plans developed right at your level, right at the community level.

I talked about Jefferson earlier, and if we want to remain true to the spirit of his philosophy, we must empower communities to control their own futures. Our domestic policy isn't a spending policy -- it's designed to increase personal freedom and to produce results -- not just a lot of expensive rhetoric. And this is the way to approach all of this country's challenges. It's an extraordinary opportunity, and it's essential that we get it enacted and in use.

So I wanted to come over here and thank you, the leaders of this organization all attending this conference, for your work and, really, for the example you set for so much of America. I expect it's hard for some of you to realize that when it's all put together, you really are setting an example for this country. Even with whatever problems our towns may face, I know that we'd all agree with writer Catherine Sedgwick, who loved her town of Stockbridge, Massachusetts. And someone once told her that she spoke about Stockbridge as if it were heaven. "Well," she replied, "I expect no very violent transition." (Laughter.)

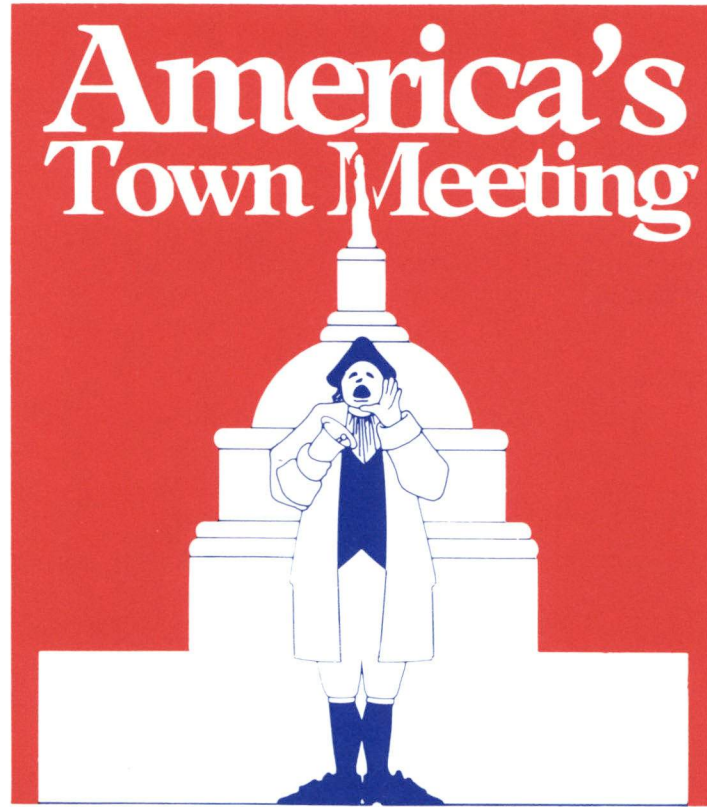
So not only are you solving problems, but let me just end by another thing that is on my mind. I am concerned as President of this country about the pressures on family. I am concerned as I see family values sublimated. I am concerned as I see the breakup of many families. And somehow I have the feeling that you, the representatives in NATAT, understand what I'm talking about here. I think you in your work, keeping that government, keeping the solutions close to the people, are really doing something constructive about family values, about strengthening family in these times when the families across our country are under an awful lot of strain.

So good luck to you, all of you, and may God bless the towns to which you return. Thank you very, very much. (Applause.)

END

10:24 A.M. EDT

T W E L F T H A N N U A L C O N F E R E N C E



National Association of Towns and Townships
Annual Educational Conference
September 4-6, 1991
Washington, D.C.

Conference Program

National Association of Towns and Townships
1522 K Street, N.W.
Washington, D.C. 20005
(202) 737-5200

Welcome to America's Town Meeting

America's Town Meeting is the largest — in fact the only — annual educational conference for local officials from America's towns, townships and other grassroots governments. Thanks for being here for this special event, sponsored by the National Association of Towns and Townships (NATaT). Welcome ... and let America's Town Meeting begin!

Schedule of Events **Pages 3-6**

Your summary of three days of general sessions, educational workshops, receptions and banquets . . . all topped off with a keynote address by President Bush!

Top-notch Educational Workshops **Pages 6-10**

After participating in these sessions, you'll know more about how to deal with the U.S. Congress and your state legislature, work better as a team with others on your town board, and comply with new federal regulations without "busting the budget."

Spouse/Guest Program **Page 10**

Registered spouses/guests are an important part of our conference, so we've invited them to most conference events, and we offer several special sessions.

How to "Make Your Voice Count" on Capitol Hill **Page 11**

There are several ways that you can meet with your members of Congress and Congressional staff.

Let Us Entertain You **Page 12**

America's Town Meeting includes optional workshops, tours and meals for you.

Featured State: Wisconsin **Page 13**

Each year we recognize the accomplishments and characteristics of one state. This year, the Wisconsin Towns Association is sponsoring an exhibit booth and door prizes.

General Information **Page 14**

Here you'll find information about the conference, and answers to your questions.

Leadership Award **Page 15**

The semi-finalists for the Grassroots Government Leadership Award.

Step Right Up the Mic is Yours **Page 15**

Find out how you can get a chance to ask your questions.

NATaT and its National Center for Small Communities **Page 15**

What we do on behalf of grassroots governments nationwide.

Honor Roll of Supporters **Page 16**

A listing and special thanks to all those who support the National Association of Towns and Townships and its National Center for Small Communities.....including you.

NATaT's Officers, Board and Staff **Page 17**

The people who work on your behalf to make NATaT a success.

Map of the Conference Hotel **Back cover**

Use this handy map to can find your way around.

Schedule of Events

Tuesday, September 3, 1991

- 2:00-6:00 **Registration** begins
Regency Foyer
- 2:00-6:00 **NATaT and Featured State Exhibits**
Regency and Columbia Foyers
- 8:00-11:00 **Washington After Dark: A "capital" tour**
Tour by ticket only
- 8:00 **Shear Madness: A very funny show**
Theatre by ticket only

Wednesday, September 4, 1991

- 8:00-6:00 **Registration** continues
Regency Foyer
- 8:00-5:00 **Exhibits**
Regency and Columbia Foyers and Hall of Battles
- 9:00-1:00 **Film Fest**
Educational videos on a variety of grassroots government topics; see separate Film Fest schedule.
Columbia C
- 9:00-12:00 **Listening Skills: The secret weapon of the '90s**
Ticonderoga
Workshop by ticket only
- 9:00-12:00 **Mount Vernon and Alexandria: A slice of America's history**
Tour by ticket only

- ▼ Please see the map of the hotel in this program for room locations.
- ▼ Workshops, the spouse/guest activities, and the optional events are described on the pages following this schedule.
- ▼ Each workshop will be conducted one time only.
- ▼ Admission to conference events is by name badge and/or ticket only.
- ▼ Audio tapes of all conference sessions are available for sale.

9:00-11:00 **NATaT Board of Directors meeting**
Olympic Room

1:15-3:35 **General Session I**
Regency Ballroom

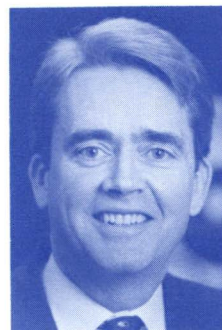
Call to order and welcome
Lothar Wolter, Jr.
NATaT President

Musical selections, presentation of colors and national anthem.
Joint Armed Forces Color Guard and United States Navy Band.

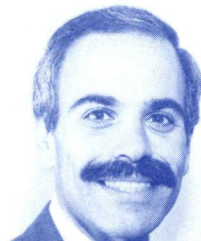
Major addresses:

William K. Reilly
Administrator
U.S. Environmental Protection Agency

NATaT annual report



William K. Reilly
Administrator
U.S. Environmental Protection Agency



Jeffrey H. Schiff
Executive Director
NATaT

(Wednesday, September 4, continued)

- 3:45-5:15 Workshops
- Environmental Mandates: A chance to voice your concerns**
Columbia A
- The Enemy within Us: Effective decision-making by your town board**
Ticonderoga
- Legal Issues: An insiders' view of laws affecting your town**
Columbia B
- 3:45-5:15 Spouse Program
A New Look at Old Washington: An illustrated lecture on 200 years of history in our nation's capital
Conference Theatre (Hotel lobby level)
- 6:30-7:30 **Township Officials of Illinois reception** (by invitation)
Columbia A
- 9:00-11:00 **Welcome Dessert-Dance**
Regency Ballroom

Thursday, September 5, 1991

- 7:30-8:20 **State Association Breakfasts** (by invitation)
- Minnesota Association of Townships
Columbia A
- Ohio Township Association
Columbia B
- Wisconsin Towns Association
Columbia C
- Pennsylvania State Association of Township Supervisors
Capitol Room (Hotel lobby level)
- Michigan Townships Association
Yellowstone & Everglades Rooms
(see map, Conference Level)

- 8:00-2:00 **Registration; audio tape sales**
Regency Foyer
- 8:00-2:00 **Exhibits**
Regency and Columbia Foyers and Hall of Battles
- 8:30-10:00 Workshops
- Insiders' View of Capitol Hill: How to deal with Congress.**
Ticonderoga
- Calling All Tourists: Developing your town's tourism plan**
Valley Forge
- Dynamics of Budgeting: How to develop a better town budget**
Yorktown
- Annexation: Preventing a hostile takeover**
Regency A
- 9:00-11:30 **Film Fest**
Educational videos on a variety of grassroots government topics; see separate Film Fest schedule.
Columbia C
- 9:30-Noon **Spouse Program**
Tour of the National Cathedral.
See your ticket for details.
- 10:15-11:30 Workshops
- The Futures Wheel: A new problem-solving technique for you**
Columbia A
- Community Transportation: How to fulfill your local needs**
Ticonderoga
- Contracting and Joint Services: Saving money and reducing risk**
Yorktown
- Services for Seniors: Building a successful program in your town**
Valley Forge
- 11:30-12:45 **Cash Lunch**
Spy's Eye Lounge,
Hotel lobby level

11:30-12:45 **Indiana Township Association legislative briefing**
Conference Theater (Hotel lobby level)

12:45-1:30 **General Session II:**
Regency Ballroom

Make Your Voice Count on Capitol Hill
Jeffrey H. Schiff,
NATaT executive director

1:30-5:30 **Make Your Voice Count on Capitol Hill**

Depart from the hotel at 1:30 for a 10-20-minute walk or bus or ride to Congressional buildings for meetings with Senators, Representatives and Congressional staff.

Buses will shuttle between the Hyatt and Congressional buildings and back until 5:00

7:00-9:30 **Annual Awards Banquet: A conference highlight**
Regency Ballroom
By ticket only

Cash bars will open at 7:00 p.m. followed by dinner, awards presentations and entertainment.

Friday, September 6, 1991

7:45-8:45 **Conference Breakfast: Meal and entertainment**
By ticket only
Columbia A and B

- ▼ Please see the map of the hotel in this program for room locations.
- ▼ Workshops, the spouse/guest activities, and the optional events are described on the pages following this schedule.
- ▼ Admission to conference events is by name badge and/or ticket only.
- ▼ Each workshop will be conducted one time only.
- ▼ Audio tapes of all conference sessions are available for sale.

8:00-5:30 **Registration; audio tape and photo sales**
Regency foyer

8:30-1:30 **Exhibits**
Regency and Columbia Foyers and Hall of Battles

10:00-10:35 **General Session III**
Regency Ballroom

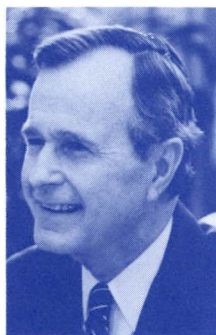
Keynote speaker:
President George Bush

10:45-12:00 Workshops

Americans With Disabilities Act: Opening your township to individuals with disabilities
Columbia B

Lobbying Your State Legislature: How you can have an impact
Columbia A

Disaster Planning: Are you prepared to protect your community?
Ticonderoga



President George Bush



Lothar Wolter, Jr.
President
NATaT

(Friday, September 6, continued)

10:45-12:00 Spouse Program
**How News Makes the Paper:
Deciding what America reads**
Conference Theatre (Hotel lobby
level)

11:45-1:15 **Cash Lunch**

1:30-2:45 Workshops

**Stormwater Regulations:
Maybe your town is exempt**
Columbia A

**A Tree Grows...: How to be part
of the national tree planting
program**
Yorktown

**Social Security Regs: What are
the requirements for local
governments?**
Ticonderoga

**Underground Storage Tanks:
Understanding and complying
with the regs**
Columbia B

3:00-4:00 **NATaT Member Forum**
Columbia B

6:30-11:00 **A Gala Event: The conference
dinner-dance**
Regency Ballroom
By ticket only

Cash bars will open at 6:30,
followed by dinner, dancing and
dance contests with prizes.

Saturday, September 7, 1991

9:00-5:00 **Baltimore: The star spangled
city**
Tour by ticket only

Wednesday Workshops

3:45-5:15 p.m.

**Each workshop will be offered one time; the
Film Fest will be offered Wednesday and
Thursday; see separate schedule.**

**ENVIRONMENTAL MANDATES: A chance to
voice your concerns**

Do you find environmental mandates too in-
flexible, irrational and expensive? This is an
opportunity to discuss with Congressional
staffers problems in implementing environ-
mental regulations.

▼ Find out about legislation in Congress that
allows small communities to "prioritize" envi-
ronmental requirements.

▼ Learn about major environmental legislation
before Congress and how it affects towns and
townships.

▼ Ask Congressional staff about environmental
mandates and educate them to your concerns.

—John Zirschky, legislative assistant to Sen.
Jim Jeffords

—A staff member from the House Subcommit-
tee on Health and the Environment

—Moderated by Tom Halicki, director of federal
affairs, NATaT

Columbia A

**THE ENEMY WITHIN US: Effective decision-
making by your town board**

Official local government actions are a product
of group decisions, not individual decisions.
As a member of the governing board, you can
do very little independent of other members or
paid staff.

▼ How well does your local governing board
cooperate in the democratic practice of group
decision-making? Is it always "the other guy"
who stands in the way of progress?

▼ Learn how your board or council can start
thinking and acting better as a group.

▼ Practice effective group decision-making at
this workshop, and bring these skills back
home.

—J.M. (Jack) Whitmer, extension political sci-
entist, Iowa State University

—Moderated by Shirley J. Green, president,
Township Officials of Illinois

Ticonderoga

LEGAL ISSUES: An insider's view of laws affecting your town

Many local governments are unaware of the many legal issues which are decided at the federal level that may affect their towns. This session will provide you with the information that you need.

- ▼ Learn about employment law, the Americans with Disabilities Act, the Fair Labor Standards Act and volunteer liability.
- ▼ Find out about recent Supreme Court rulings affecting 10th Amendment rights of states and localities.
- ▼ Get your questions answered.

—Lee Ruck, general counsel, National Association of Counties

—Moderated by Rick Stadelman, executive director, Wisconsin Towns Association

Columbia B

Thursday Workshops

8:30-10:00 a.m.

Each workshop will be offered one time; the Film Fest will be offered Wednesday and Thursday.

INSIDERS' VIEW OF CAPITOL HILL: How to deal with Congress

Learn about key issues before Congress and how they affect you. Then, learn why Congress needs to hear more from you!

- ▼ Get an up-to-date report on key issues before Congress which affect local governments.
- ▼ Learn the tricks to keeping track of federal legislation and regulations.
- ▼ Find out the best ways of letting your views be known to your members of Congress.

—Tom Halicki, director of federal affairs, NATaT

—Debra Nesbitt, federal affairs representative, NATaT

Ticonderoga

CALLING ALL TOURISTS: Developing your town's tourism plan

Rural communities can create small businesses, add jobs, expand the tax base, and improve

quality of life by attracting visitors and travelers.

- ▼ Hear experts describe a five-step process for tourism development, beginning with an identification of your community's values.
- ▼ See a video showcasing successful tourism in San Luis, Colo. (population 800)
- ▼ Learn how to use a series of helpful worksheets to assess and maximize your town's tourism potential.

—John Sem, director, University of Minnesota's Tourism Center

—Moderated by Todd Landfried, community and economic development specialist, Extension Service, USDA

Valley Forge

DYNAMICS OF BUDGETING: How to develop a better town budget

Your town budget is the most important document adopted by your board or council. It determines "who gets how much" as well as the quality and quantity of public services. However, the process of assembling a budget too often becomes just a numbers-crunching exercise.

- ▼ Learn how to evaluate your community's financial needs.
- ▼ Discover ways to reorder spending priorities and revenue sources.
- ▼ Find out how to recognize budget "ploys" that thwart the intentions of the legislative body.
- ▼ Uncover ways to develop realistic and accurate estimates of expenditures and revenues.

—G. Lawrence Merrill, deputy executive director, Michigan Townships Association

Yorktown

ANNEXATION: Preventing a hostile takeover

Attempts by cities and villages to annex township territory have all too often been successful, and such attempts are primary obstacles to intergovernmental cooperation. Recently, towns and townships have been drawing on innovative resources to stop these disruptive actions effectively.

- ▼ Hear firsthand how local grassroots efforts have been used successfully.
- ▼ Learn about new uses of old laws to prevent annexations.
- ▼ Discover new state laws that are giving townships new hopes.

—John Dooley, legal counsel, Minnesota Association of Townships

—B. Kenneth Greider, executive director, Pennsylvania State Association of Township Supervisors

—Maxine (Micki) McClelland, supervisor, Big Rapids Charter Township, Michigan

—Moderated by John M. LaRose, executive director, Michigan Townships Association

Regency A

Thursday, 10:15-11:30 a.m.

Each workshop will be offered one time; the Film Fest will be offered Wednesday and Thursday.

THE FUTURES WHEEL: A new problem-solving technique for you

When analyzing problems, we traditionally look for simple cause and effect relationships. This interactive session will dig deeper into problem-solving approaches and teach participants to find the spokes and circles that grow from the problem, and ultimately, lead to its solution.

- ▼ Learn and practice this new technique, and you'll use it often in your role as a local government official, and in personal situations.
- ▼ Handouts will give you the information you need to take this new skill home with you.

—Amy Cohen Paul, president, The Communications Group, Erie, Pa.

—Moderated by Nancy Stark, associate director of member services, NATaT

Regency A

COMMUNITY TRANSPORTATION: How to fulfill your local needs

Over 300 million trips are taken every year by rural and small city residents who do not have access to a family automobile to get to jobs, medical care, shopping, entertainment or personal recreation.

▼ Hear firsthand reports of successful models for providing public transportation in rural towns and counties.

▼ Obtain information on free and low-cost training and technical assistance programs targeted to non-urbanized areas.

▼ Find out about the newest developments in federal and state support of local transportation in smaller communities.

—Connie Garber, transportation director, York County Community Action Corporation, Sanford, Maine

—Paul Comfort, transportation coordinator, Queen Anne's County Department of Aging, Centreville, Md.

—Moderated by Chris Zeilinger, national resources manager, Community Transportation Association of America

Ticonderoga

CONTRACTING AND JOINT SERVICES: Saving money and reducing risk

Local governments are discovering the advantages of contracting for services and joint service delivery. These arrangements either with private sector providers or neighboring governments can limit the costs of expensive equipment, insurance and potential liability.

- ▼ Learn which services are the best candidates for contracting.
- ▼ Discover how to limit liability for local governments and local officials.
- ▼ Use joint purchasing to save money on gravel, fleet vehicles, salt, etc.

—Ed Hill, township manager, East Caln Township, Pa.

—Ken VerBurg, professor, resource development, Michigan State University

—Moderated by Hamilton Brown, associate director of member services, NATaT

Yorktown

SERVICES FOR SENIORS: Building a successful program in your town

In coming years, the need for services for senior citizens will increase. Your local government can play a vital role in coordinating and delivering services that make life easier for

both elderly residents and their families.

- ▼ Find out what types of senior services are being offered in other townships, and how they are being funded.
- ▼ Learn how to involve and get the support of the community in your program.

—Arlene Czajkowski, coordinator, Schaumburg Township, Ill., Senior Services Program

—Jean Paul Lushin, trustee, Center Township, Howard County, Ind.

—Moderated by Gene Stofer, trustee, Wayne Township, Marion County, Ind.

Valley Forge

Friday Workshops

10:45 a.m.-12:00 noon

Each workshop will be offered one time.

AMERICANS WITH DISABILITIES ACT (ADA): Opening up your township to individuals with disabilities

This new law prohibits discrimination against persons with disabilities in employment, public services and public accommodations. Learn how this landmark legislation, which goes into effect in January 1992, will affect the programs and services in your community.

- ▼ Gain a clear understanding of what the law requires — and does not require — to make employment practices, buildings and transit vehicles accessible.
- ▼ Learn about practical, low-cost ways to provide access to persons with different disabilities.
- ▼ Find out where to get helpful ADA resources.

—Sharon Rennert, associate staff director, American Bar Association's Commission on Mental and Physical Disability Law, Washington, D.C.

—Mary Jane Owen, executive director, Disability Focus, Inc., Washington, D.C.

—Moderated by Nancy Stark, associate director of member services, NATaT

Columbia B

LOBBYING YOUR STATE LEGISLATURE: How you can have an impact

Your state government has more responsibili-

ties and distributes more state aid than ever before. Many federal programs are delegated to the states to carry out.

- ▼ Learn how to work at the state level to deal with the bureaucracies and legislature.
- ▼ Hear first-hand success stories that have worked to change a legislator's mind.
- ▼ Find out what obstacles you should avoid in dealing with state legislators.

—George Miller, executive director, Township Officials of Illinois

—Gene Thornton, director of legislative affairs, Michigan Townships Association

—Moderated by Tom Halicki, director of federal affairs, NATaT

Columbia A

DISASTER PLANNING: Are you prepared to protect your community?

At times of emergency, local elected officials are legally responsible for the protection of the people and property in their community. Disaster planning is the critical first step in assuring that people are warned of an impending emergency and that evacuation, medical assistance and rescue efforts take place in an orderly way.

- ▼ Understand the key elements in an emergency plan.
- ▼ Learn where information for your local plan may already exist.
- ▼ Discover sources for backup personnel and equipment.

—John Blaschik, Jr., first selectman, East Haddam, Conn.

—G. Lawrence Merrill, deputy director, Michigan Townships Association

—Moderated by Hamilton Brown, associate director of member services, NATaT

Ticonderoga

Friday, 1:30-2:45 p.m.

Each workshop is offered one time.

STORMWATER REGULATIONS: Maybe your town is exempt?

Thousands of small and rural governments have been notified about federal stormwater regulations which could involve costly permit

and testing procedures, if they apply.

- ▼ Find out if some of your town's operations are exempt from the regulations.
- ▼ Discover how to modify or contract out for operations which require a federal permit.
- ▼ Save your town money through low-cost compliance strategies.

—William Sweitlik, Office of Wastewater, Enforcement and Compliance Division, U.S. Environmental Protection Agency

—Sanjay Saxena, Small Flows Clearinghouse, West Virginia University

—Moderated by Hamilton Brown, associate director of member services, NATaT

Columbia A

A TREE GROWS IN...: How to be part of the national tree planting program

Reforestation of our communities is becoming a major issue. Find out how your community can get involved in the President's program to plant, improve and maintain one billion trees per year.

- ▼ Learn about grants available through State Forestry organizations, the Small Business Administration and the National Tree Trust.
- ▼ Find out about the U.S. Department of Agriculture's (USDA) Forest Service Challenge Cost Share grants.
- ▼ Discover hints on developing citizen group support.

—Fredrick J. Deneke, assistant director for urban and community forestry, USDA Forest Service

—A representative from the National Association of State Foresters

—Emily Mead, policy analysis staff, The White House

Yorktown

SOCIAL SECURITY: What are the requirements for local governments?

The new law requires full Social Security coverage for public sector employees who are not members of a retirement system. This requirement, as well as other Social Security laws, has left many local officials confused.

▼ Find out what qualifies as a "retirement system" by the Internal Revenue Service, and how part-time, seasonal and temporary workers are defined under the new law.

▼ Learn about employee-employer agreements, contracted employees, and 218 agreements.

▼ Get answers directly from Internal Revenue Service and Social Security officials.

—Ron Moore, employment tax section, Internal Revenue Service

—Sonya Taylor, Social Security Administration

—Pat McAvoy, legislative assistant, Michigan Townships Association

—Moderated by Jean Woorster, administrative assistant, Minnesota Association of Townships

Ticonderoga

UNDERGROUND STORAGE TANKS: Understanding and complying with the regs

A reliable fuel supply is an essential part of effective service delivery. The U.S. Environmental Protection Agency's regulations, supplemented by more stringent regulations in many states, will affect every community with its own fuel tanks.

▼ Discover how the regulations apply to your town's tanks.

▼ Learn about various compliance options.

▼ View NATaT's newest training video, *Getting Out From Under*.

—Thomas Embich, supervisor, Derry Township, Pa.

—Sammy Ng, program officer, U.S. EPA's Office of USTs

—Moderated by Bill Schmidt, communications associate, NATaT

Columbia B

Spouse/Guest Program

Registered spouses and registered guests are considered full delegates to the conference (with the exception of the complimentary Awards Dinner ticket accorded to delegates). Registered spouses and guests are welcome to attend the General Session and Welcome Desert-Dance on Wednesday; the workshops on Wednesday, Thursday and Friday; the legisla-

tive briefing and meetings on Capitol Hill on Thursday; and President Bush's address on Friday.

In addition, registered spouses/guests have a unique series of interesting and exciting events scheduled exclusively for them during the conference. **(Don't forget to wear your name badge to all conference activities.)**

A NEW LOOK AT OLD WASHINGTON: An illustrated lecture on 200 years of history in our nation's capital

In many ways, Washington is like other "hometowns" in the U.S.A. . . . filled with neighborhoods, apartments, schools, parks, corner grocery stores and shopping malls. But Washington is also "different." Through a fascinating slide show and lecture find out about:

- ▼ Washington's unique architectural and industrial history.
- ▼ the important role of the African American community.
- ▼ the political history of the nation's capital.

—Elaine O'Malley, The Historical Society of Washington, D.C. Speakers Bureau
Wednesday, September 4, 3:45-5:15 p.m., Conference Theatre (Hotel lobby level)

THE NATIONAL CATHEDRAL: Tour of a masterpiece

This year, registered spouses/guests are invited to tour the recently completed Cathedral Church of Saint Peter and Saint Paul, otherwise known as the National Cathedral, located in Northwest Washington. The tour features:

- ▼ the architectural and artistic highlights of the Cathedral.
- ▼ an opportunity to explore the Cathedral grounds.
- ▼ time to shop at the three stores located on-site.

Tickets will be available at the NATaT Registration Center after the Wednesday General Session.

Thursday, September 5. Buses leave the hotel at about 9:30 a.m.; return by noon. See your ticket for details.

HOW NEWS MAKES THE PAPER: Deciding what America reads

The people who decide which stories to include in each day's newspaper are deciding which events are important to the American public.

- ▼ How is a story deemed "newsworthy"?
- ▼ How do editors determine the story "angle"?
- ▼ What are the ins and outs of a reporter's job?

—Robert Williams, assistant news editor, *Washington Post*

Friday, September 6, 10:45 a.m.-12:00 noon, Conference Theatre (Hotel lobby level)

How to "Make Your Voice Count on Capitol Hill"

Ever try to figure out who in the vast federal bureaucracy you needed to talk to about a township program, but were overwhelmed by it all? Tired of having your phone call routed to one office after another? Don't know which Congressional committee authorizes a program, or on which committees your Representative and Senators serve?

To get the answers you need, the conference offers a "Make Your Voice Count on Capitol Hill" booth on Tuesday and Wednesday, legislative workshops on Wednesday and Thursday, and a top-notch Legislative Briefing on Thursday afternoon. You'll also receive a packet of information describing NATaT's legislative priorities.

Then, we've set aside Thursday, Sept. 5, 2:15-5:00 for meetings with your members of Congress and Congressional staff.

Here's how you can "make your voice count on Capitol Hill:"

▼ As this program went to press, the following state associations of towns and townships were working on plans for meetings between conference delegates and Congressional officials: Illinois, Indiana, Michigan, Minnesota, Ohio, Pennsylvania and Wisconsin. Be sure to visit the "Make Your Voice Count" booth in the NATaT Conference Registration Center for details.

▼ If your state organization is not planning a

meeting with your members of Congress, or if you'd like to schedule your own meeting in your Senators' and Representative's office, visit the "Make Your Voice Count" booth and we'll help you set up an appointment; or you can call the Capitol Hill switchboard (202) 224-3121 and set up a meeting.

Let Us Entertain You

Don't miss this great opportunity to join your friends in these optional events. A limited number of tickets for these activities may still be available at the NATaT Conference Registration Center in the Regency Foyer.

WASHINGTON AFTER DARK: A "capital" tour

Washington's many monuments and federal buildings are very impressive by daylight, but even more spectacular at night when they are flooded in lights. The tour features:

- ▼ Stops at Capitol Hill, the Iwo Jima Memorial and the Lincoln Memorial.
- ▼ A visit to historic and exciting Georgetown.
- ▼ Tours of the Library of Congress and the Kennedy Center.

Tuesday, September 3, 8:00-11:00 p.m., \$19 per person.

SHEAR MADNESS: A very funny show

This farcical who-dunnit is so popular it has been running in the Kennedy Center's Theatre Lab for over 3 years straight.

- ▼ Audience participation is invited.
- ▼ The play has several different, equally hilarious possible endings.

Tuesday, September 3, 8:00 p.m.; transportation to the Kennedy Center on your own. \$17 per person.

LISTENING SKILLS: The secret weapon of the '90s

Poor listening costs money, wastes time and diminishes your effectiveness as an elected

leader. Good listening skills help you understand what is being said to you and help you respond more effectively.

- ▼ Learn how to listen so that you can effectively sense, interpret, evaluate and properly respond.
- ▼ Find out how understanding the four levels and the four methods of communication can help you.
- ▼ Develop your effective listening profile.

—James Pfafflin, president, the Performance Institute of Washington, D.C.

Wednesday, September 4, 9:00 a.m.-12:00 noon, Hyatt Regency, Ticonderoga, \$18 per person.

MOUNT VERNON AND ALEXANDRIA: A slice of America's history

Alexandria and Mount Vernon are rich repositories of Revolutionary War era history just across the Potomac River from Washington. The tour will include:

- ▼ A visit to Christ Church, where George Washington worshipped.
- ▼ Sightseeing in Alexandria.
- ▼ A tour of Mt. Vernon, George Washington's Plantation on the Potomac.

Wednesday, September 4, 9:00 a.m.-12:00 noon, \$19 per person.

ANNUAL AWARDS BANQUET: A conference highlight

A star-studded evening to present the 1991 Grassroots Government Leadership Award and the Founder's Award.

- ▼ Honor grassroots government officials who have demonstrated outstanding accomplishments.
- ▼ Show our appreciation to the W.K. Kellogg Foundation, recipient of NATaT's National Center for Small Communities Founder's Award
- ▼ Enjoy lively entertainment by the Sea Chanters, the dramatic chorus of the United States Navy Band in Washington, D.C.

Thursday, September 5, 7:00-9:30 p.m. Cash bars will open at 7:00 p.m. followed by

dinner, awards presentations and entertainment. Hyatt Regency, Regency Ballroom.
NOTE: Tickets are included with member/non-member delegate registration; only purchase tickets, \$29 each, for spouses/guests.

CONFERENCE BREAKFAST: Meal and entertainment

Why eat alone, when you can begin the day in the company of fellow conference delegates?

- ▼ A complete breakfast meal.
- ▼ Piano music during breakfast, followed by an inspiring 20 minutes of song from Marilyn Robinson.

Friday, September 6, 7:45-8:45 a.m. Hyatt Regency, Columbia A and B, \$13 per person.

A GALA EVENT: The conference dinner-dance

Good company, great food and exciting entertainment. Unwind at the end of the conference with these festivities:

- ▼ Time to socialize with fellow delegates and guests.
- ▼ A delicious banquet meal designed especially for the dinner dance.
- ▼ Brian Violett, our Master of Ceremonies/disc jockey, who will be running dance and trivia contests, as well as providing music guaranteed to keep you out on the dance floor.

Friday, September 6, 6:30-11:00 p.m. Cash bars will open at 6:30, followed by dinner, dancing and dance contests with prizes. Hyatt Regency, Regency Ballroom. \$33 per person.

BALTIMORE: The star spangled city

Baltimore, located only 40 miles north of Washington, is a fascinating, historic seaport with a rich past and cosmopolitan character. The tour will include:

- ▼ Stories and anecdotes about Baltimore's most famous personalities, such as Babe

Ruth, Edgar Allen Poe and Wallis Warfield Simpson.

▼ Drive-bys of such notable sights as the World Trade Center, U.S.S. Constellation and the Shot Tower.

▼ Stops at The Johns Hopkins University, Fort McHenry and the National Aquarium.

Saturday, September 7, 9:00 a.m.-5:00 p.m., \$32 per person.

ON YOUR OWN: Design your own tour

Don't miss the opportunity to take advantage of some of Washington's free parks and neighborhoods, unique shops, free monuments and memorials, theater and stage events, great views, free museums and galleries, restaurants and sites within walking distance of the Hyatt, and "great bargain" restaurants.

▼ You'll find plenty of ideas in the *America's Town Meeting Conference and Bargain Guide* that we sent to you before the conference.

▼ Tour literature is available right at the entrance door to the hotel.

▼ The Hyatt's concierge, located near the hotel's check-in counter, would be pleased to help you.

Featured State: Wisconsin

For the fourth consecutive year, we are featuring grassroots government in a particular state at America's Town Meeting. The Wisconsin Towns Association has generously offered to be highlighted this year.

Towns in Wisconsin cover all parts of the state, except city and village areas. All towns provide roads and bridges, fire protection and ambulance services. Many provide municipal-type services. Towns have a Board of Supervisors of three or more members, elected at large: Clerk, Constable(s), Treasurer. Towns can employ appointed administrators.

The Wisconsin Towns Association provides its services to 1,257 towns and 7,500 town officers in the state. The association is represented in 71 counties in Wisconsin.

The Wisconsin association will have a booth in the Columbia Foyer with samples of publications and other services that are offered to its member townships, plus literature and product samples of the foods, industries, and

tourist attractions in America's dairyland state.

The state association will also provide some of Wisconsin's finest foods and beverages at the America's Town Meeting optional breakfast on Friday.

General Information

Conference Registration/Information

The NATaT Conference Registration Center in the Regency Foyer is where you can register for the conference; purchase optional event tickets, conference photos and audio tapes; use the Message Board; and have your questions answered. The Conference Registration Center is open throughout the conference.

Name Badges and Tickets

Your conference name badge admits you to all conference events: general sessions including the session being addressed by President Bush, educational workshops, exhibits, the Wednesday Dessert-Dance, and the spouse program. All conference activities are limited to attendees with conference badges. Tickets will be distributed at registration for all meals. You must present your ticket to participate in these events.

NATaT's Town Hall Exhibits

Exhibits featuring resource materials and information about the National Association of Towns and Townships, federal agencies, organizations and companies are located in the Regency and Columbia Foyers and Hall of Battles. Conference attendees are encouraged to visit the exhibit areas where exhibit personnel will be on hand to provide materials and answer any questions you may have.

Be sure to stop by the NATaT exhibit in the Regency Foyer where NATaT staff will be available to answer any questions regarding the Association's programs and services, and the impact of federal policy on grassroots communities ... or to sell you a conference souvenir tee-shirt or lapel pin!!

Photos of the President

A selection of photos will be taken of President Bush's address at America's Town Meeting. These photos will be available for viewing by early afternoon on Friday; you may select your favorite photos and place your order.

Eating at the Conference

There is a wide variety of dining opportunities during the conference:

- ▼ A continental breakfast will be sold in the hotel's lobby each morning.
- ▼ The Welcome Dessert-Dance on Wednesday evening; delegates and registered spouses will be given free dessert coupons.
- ▼ Several state associations are sponsoring breakfasts on Thursday morning.
- ▼ There will be a cash sandwich lunch near the hotel's lobby on Thursday and Friday.
- ▼ The America's Town Meeting Awards Dinner on Thursday evening.
- ▼ The optional Conference Breakfast with entertainment on Friday morning.
- ▼ The optional Gala NATaT Dinner-Dance on Friday evening.
- ▼ There are three restaurants in the Hyatt Regency Capitol Hill — the Capitol View Club, Jonah's Oyster Kitchen, and the Park Promenade; a continental breakfast will be offered several mornings at the Park Promenade. There are two lounges in the hotel — the Capitol View Lounge and Spy's Eye.
- ▼ Refer to the restaurants listed in the *America's Town Meeting Conference and Bargain Guide* that we sent to you before the conference.

Evaluation Forms

An evaluation form will be distributed during the conference. Please complete it and hand it in during the last session you attend. Information from evaluations of past conferences was used extensively in planning this year's conference.

Non-Smoking Areas

During the conference general sessions and meals, the seats on the far side of the meeting rooms from the entrance will be designated as the smoking areas. Smoking is not permitted in the workshops, registration and exhibits areas.

Fire Safety

While we do not expect any problems, conference attendees are nevertheless urged to take adequate fire safety precautions: Review the fire safety and escape information in your hotel room; find the two exits nearest your room; learn how to find and unlock the door of your room in the dark; locate the fire alarm on your floor; when you hear the fire alarm, escape, don't investigate; if the fire is in your room, get out and close the door; if the fire is not in your

room, leave if you can; if your door is hot, don't open it; crawl low in smoke; never use elevators during a fire.

Remember: never smoke in bed; almost half of all fatal hotel fires are caused by careless smoking. (These guidelines are provided by the National Fire Protection Association.)

The Conference Hotel

All conference sessions will be held at the Hyatt Regency Washington Hotel on Capitol Hill, 400 New Jersey Avenue, N.W., Washington, D.C.; phone number: (202) 737-1234.

Local Transportation

Union Station on Washington's Metro subway is located about three blocks from the hotel; that station is on the Red Line and, at a reasonable cost, can take you to Washington's museums, historic sites, and other attractions and shops.

The hotel is well-served by taxi cabs; cabs are the easiest and most economical way to travel after dark.

Program Changes

This program is subject to change.

Leadership Award

A highlight of every NATaT conference is the presentation of the Grassroots Government Leadership Award to the local official who has governed his or her small community with outstanding dedication, ability and public service.

Semifinalists are listed alphabetically below; the finalists and winner will be introduced at the conference's Awards Dinner on Thursday evening.

William G. Herman

Town of Weare, New Hampshire

Maxine McClelland

Big Rapids Charter Township, Michigan

Carl Morgenstern

Union Township, Butler County, Ohio

Robert C. Stille

Edwardsville Township, Illinois

Nolan Verwest

Easton Township, North Dakota

Donald R. Watkins

Plain Township, Ohio

Dennis Wiggins

Aurora Township, Illinois

Warren H. Youngdahl

Marcell Township, Minnesota

Step Right Up.... The Mic is Yours

Bring your questions and comments to the **NATaT Member Forum**, on Friday at 3:00 p.m. in Ticonderoga. This promises to be an interesting and open dialogue. NATaT's officers and executive staff will also be on hand to provide information and gather feedback from you on association programs, services, activities ... whatever you have on your mind.

As an added bonus, we'll be giving away a **special door prize** at the Member Forum. Sign up for our drawing as you enter the meeting room for the Member Forum and try your luck; you must be present to win.

See you at the Member Forum....your chance to do the talking!

NATaT and its National Center for Small Communities

The National Association of Towns and Townships (NATaT) is a not-for-profit membership service organization whose mission is to strengthen local governments in towns, townships and other grassroots communities, and to represent their interests in the public and private sectors. To accomplish this mission, NATaT has four major areas of effort — advocacy, policy research, management assistance and communications.

In terms of management assistance, NATaT seeks to strengthen the institution of small town government and to provide educational opportunities for grassroots government officials through information outreach, appropriately-scaled technical assistance programs, and other services tailored to the needs of towns and townships.

Policy research activities focus on developing data and program initiatives which promote a better understanding at the state and federal levels of the special needs, problems, and aspirations of towns and townships. The

association's advocacy program encourages the development of legislation, regulations, and overall governmental policies which are responsive to the problems of our members and which are realistic in their approach to grassroots governments and their local officials.

The association has been a watchdog of regulations concerning cable television, hazardous materials transportation liability, recycling, solid and hazardous waste disposal, voting poll closing times, and voter registration. In addition, NATaT has been vigilant in advocating the inclusion of grassroots communities in funding programs for highways and bridges, infrastructure, and rural development.

Effective Communications

NATaT's communications outlets are varied in order to reach out to members, policymakers, private sector leaders, the media, technical assistance providers, and allied coalition partners. To facilitate this process, NATaT has developed an array of educational programs, including: a monthly news journal, *NATaT's Reporter*, known as "the only national newspaper devoted to hometown government;" an annual educational conference for grassroots government officials, America's Town Meeting; a growing list of publications and video programs designed to give grassroots officials practical tools they can use to solve their problems; specialized booklets and pamphlets; and media releases and press conferences.

NATaT's research, training and fund-raising functions are housed in the Association's National Center for Small Communities. NATaT and its National Center carry out the organization's mission through a Washington, D.C. based headquarters and a Northeast regional development office.

The Center offers local officials the resources they need to be strong leaders — training, research and policy development; the Center is establishing a program to train a new cadre of grassroots leaders, conducts leadership institutes, and helps local officials sharpen their skills as public managers and community leaders; and the Center searches in the U.S. and abroad to find appropriately-scaled and affordable technologies for America's smaller jurisdictions.

An Influential Organization

As grassroots government leaders face new challenges, the Association is turned to more and more often as a source of knowledge and

skills. Daily, the staff answers questions about pending legislation and regulations, community and economic development strategies, techniques for environmental management, local government financing techniques, and new public management trends.

From this framework, the association serves more than 13,000 member local governments, 100,000 local government officials, state associations of towns and townships, and a network of policymakers, academicians, researchers, business leaders and others interested in promoting the health and vitality of America's grassroots governments. This makes NATaT the only organization in the country with specific programs and activities for, and an exclusive orientation to, the needs of grassroots governments in America.

Our Honor Roll of Supporters

NATaT, its National Center for Small Communities and America's Town Meeting have been successful over the years due to the wide range of support they receive from many sectors.

Corporate, foundation and federal contract funding has supported our work. Here is the honor roll of funders who have helped make it possible for the association to assist thousands of towns and townships through the programs of the National Center.

Aetna Foundation
Ames Department Stores
Amoco Foundation
Bell Atlantic
Burlington Northern Foundation
Michigan Bell
Monsanto Fund
Philip Morris U.S.A.
Pioneer Hi-Bred International, Inc.
RJR Nabisco
Tennessee Valley Authority
UPS Foundation
U.S. Department of Housing and Urban Development
U.S. Department of the Treasury
U.S. Economic Development Administration
U.S. Environmental Protection Agency
U.S. Farmers Home Administration
U.S. Soil Conservation Service
Walmart Foundation
W.K. Kellogg Foundation
Xerox Foundation

The association extends its special appreciation to the many individuals, companies and organizations that have helped make this year's NATaT conference all that it is:

▼ NATaT's Board of Directors and member state associations, their staffs and boards have provided invaluable support in promoting the conference and offering advice and guidance in molding our conference program.

▼ Our exhibitors and advertisers have helped improve the educational value of the conference.

▼ Many of our workshop moderators and panelists have volunteered their time and expertise to bring much-needed information to conference delegates.

▼ The NATaT staff which has devoted countless hours to making this conference a success and a valuable experience for you. They welcome your comments at any time.

Most of all, thanks to YOU! This conference would not be a conference, of course, without delegates and spouses. You are the folks that have made the real commitment to grassroots government in America.

Next, we sincerely welcome your questions, comments and suggestions. Stop by the NATaT exhibit booth, talk with a staff member or NATaT Board member, complete the conference evaluation form, drop us a note or give us a call. Feel free to praise, criticize and offer suggestions.

NATaT Officers

President, **Lothar Wolter, Jr.**, Minnesota Association of Townships

First Vice President, **John M. LaRose**, Michigan Townships Association

Second Vice President, **Chester Larson**, North Dakota Association of Township Officers

Secretary, **Dennis Wiggins**, Township Officials of Illinois

Treasurer, **G. Jeffrey Haber**, Association of Towns of the State of New York

NATaT Board of Directors

John J. Blaschik, Jr., Connecticut Council of Small Towns

Michael H. Cochran, Ohio Township Association

B. Kenneth Greider, Pennsylvania State Association of Township Supervisors

Harold "Gene" Stofer, Indiana Township Association

Marvin Schwanke, South Dakota Association of Towns and Townships

Richard Stadelman, Wisconsin Towns Association

NATaT Conference Staff

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Tom Halicki, Director of Federal Affairs

Ronnie J. Kweller, Staff Associate for Communications

Debra Nesbitt, Federal Affairs Representative

Kimberly Y. Proctor, Administrative Assistant

Bruce G. Rosenthal, Director of Communications

Barton D. Russell, President, NATaT's National Center for Small Communities

Jeffrey H. Schiff, Executive Director

William Schmidt, Staff Associate for Communications/Information Services

Shannon St. Louis, Receptionist/Secretary

Nancy T. Stark, Associate Director of Member Services

GRASSROOTS
GOVERNMENT
LEADERS

Put Your Money Where Your Heart Is

During the last decade, towns and townships have seen no less than a full-scale federal assault on local governments — especially small ones. In the early 80s, our national leaders developed a plan called “New Federalism,” which promised less federal intrusion into local affairs, plus more responsibilities and resources for elected officials at the grassroots level.

It sounded too good to be true — and it was! In fact, it turned out to be a nightmare.

First, they eliminated federal General Revenue Sharing....the only source of federal funding for more than 80% of all local governments. Then — instead of reducing costly, burdensome and often unfair mandates and regulations — national leaders proposed a quagmire of new laws and policies affecting grassroots governments in almost every way imaginable: elections, landfills, cable t.v., volunteers, air quality, public employees, to name just a few issues.

NATaT hasn't opposed the good intent that's often behind these proposals.

But, in order to stem the tide of growing “big government” policies that are harmful to grassroots democracy, and to ensure fairer treatment of NATaT's members during the 90s — and beyond — we're creating the **Fund for Grassroots Government**. By making a tax-deductible

contribution*, you'll become a member of NATaT's Washington Watch, a network of grassroots government officials who receive special reports and news alerts on federal policies that could affect the health and well-being of your community.

The **Fund for Grassroots Government** gives you a chance to become a personal partner in the cause of local self-government now and into the next century.

We need your help. Please act now.

YES, I'd like to make a contribution to the Fund for Grassroots Government. My check is enclosed:

\$25 \$50 \$100 \$_____ other

Name _____

Address _____

Town, State _____

Zip _____

Phone () _____

NATaT's Fund for Grassroots Government
1522 K Street, N.W., Suite 730
Washington, D.C. 20005
(202) 737-5200

* NATaT is a 501(c)(3) tax-exempt organization; therefore, your contribution may be deductible as a charitable contribution.

The National Association of Towns and Townships
Making Your Voice Count in the Nation's Capital

Stack the Future in Their Favor.



Give Something Back. Recycle Steel Cans.

When you decide how to dispose of your steel cans, you decide our children's future.

You can help build their future by recycling. Or you can throw it away.

A few minutes a day is all it takes to make the difference. Recycling turns your empty steel food, beverage, paint and aerosol cans into new bridges and buildings, cars and appliances. Things that will make our world better. For generations.

Whether you sort your recyclables at the curb or bring them to a drop-off center, recycling steel cans is easy--they simply need to be empty and dry.

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Steel Can Recycling Institute

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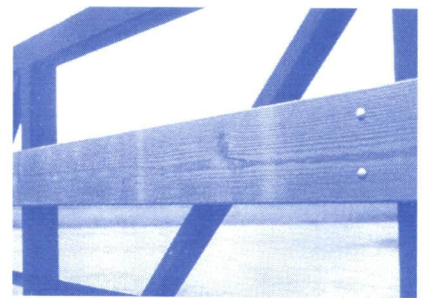


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Continental Bridge now offers you the opportunity to choose or specify 100% recycled plastic components and accessories for your next bridging project.

Durawood™ plastic lumber, made from recycled plastic containers, is available for use as decking, rubrails, handrails, and

toe boards. Durawood™ has the appearance of wood but does not absorb water so it will never rot, split or splinter. The material is maintenance free, requiring no painting and is UV-stabilized to prevent fading.

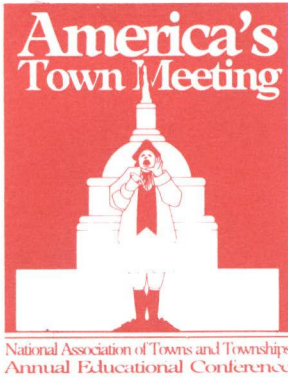
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Continental offers you numerous design choices to customize your bridge so call us

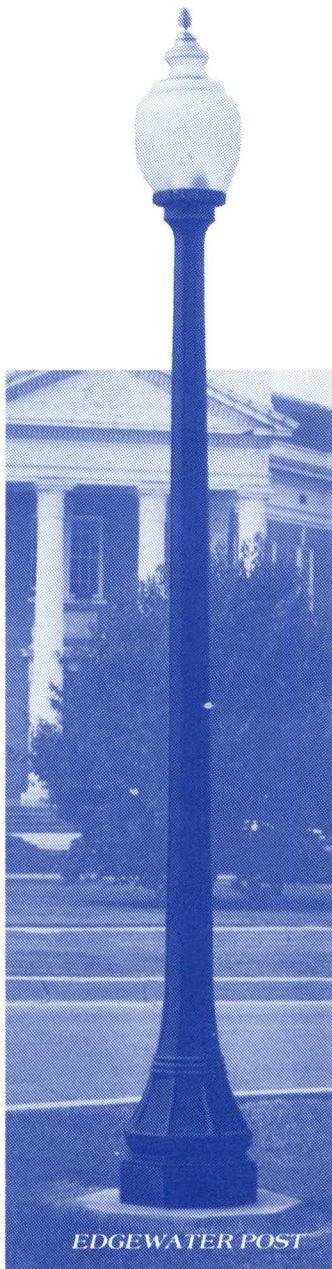
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 Sept. 9-11, 1992.
 See you there!!



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1522 K Street, N.W.
Washington, D.C. 20005
(202) 737-5200

Or stop by our exhibit in the Regency Foyer

Map of Conference Events



Ballroom Level (see map, above)

Lobby Level

The Lobby Level is one level up from the Ballroom Level, and one level down from the street entrance. The Lobby Level includes two meeting rooms: the Capitol Room and the Conference Theater. Also on the Lobby Level, the Park Promenade and Jonah's Restaurants, the Spy's Eye Lounge, the Gift Shop, and the hotel's reservations desk and concierge.

Conference Level

The Conference Level can be reached by taking the elevators located on the Lobby Level, behind the Spy's Eye Lounge. Meeting rooms on the Conference Level include Olympic and Yellowstone & Everglades.

Capitol View Club

The hotel's top-level restaurant can be reached by taking the elevators located on the Lobby Level, behind the Spy's Eye Lounge, to the 11th floor.

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