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OA/ID Number: 13747
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Folder Title:
Retirement for General Thurman 2/25/91 [OA 6855]

Stack:	Row:	Section:	Shelf:	Position:
G	26	21	2	7

[Lange/Blymire]
February 25, 1991
6:12 P.M.
[THURMAN.DOC]

PRESIDENTIAL REMARKS: RETIREMENT FOR GENERAL THURMAN
CEREMONIAL HALL, FORT MYER
TUESDAY, FEBRUARY 27, 1991
4:40 P.M.

Thank you, Dick [Cheney]. What an outstanding job this
Secretary of Defense is doing. \\
.

Chief of Staff of the Air Force, General Carl Vuono --
[more acknowledgements to come].

To all of you here today, thank you. Through your devotion
to our common defense, you show the same spirit and commitment
we're now seeing shine so brilliantly, in every single man and
woman now serving in the Persian Gulf. \\\

[Gulf update possible?]

They say you can't keep a good man down -- and the man we
honor this afternoon has lived a life that proves it.

Distinguished field artillery officer; two tours in Vietnam;
four stars; Commander-in-Chief of the Southern Command -- a
general who was as generous as he was just. General Maxwell R.
Thurman. \\\

General Thurman devoted his career to helping all around him
reach their highest potential. His life and work ^{all} is a testament
to the power of the individual. And his brilliant role in the
liberation of Panama was a fitting grace note to a great career.

By assuring the freedom of the Panamanian people, General Thurman has played a crucial role in the revival of democracy in this hemisphere.

At home and abroad, America has been fortunate to have Maxwell Thurman in uniform. He has been the man who never shirked responsibility. I've been told, for instance, that General Thurman was standing outside the Papal Nuncio, when somebody asked who was responsible for the loud music.

He immediately said, "I am the music man. CINC Music." \\ \\ From one Commander in Chief to another -- well done. \\ \\

But if you can't keep a good man down, it's also true that it's hard to see a good man go. Especially in time of war. General Thurman, your retirement from service -- as well-earned as it is -- leaves a great void.

We will miss your strong and steady guidance. But we will not be without you -- and we will never forget you.

A generation of servicemen and women -- some of whom will rise to match your rank -- now go forward with your leadership in their minds, and your example in their hearts.

Your devotion to service has brought honor to your nation. And your commitment to America has inspired admiration in us all.

Thank you, sir.

#

THE WHITE HOUSE
WASHINGTON

February 25, 1991

MEMORANDUM FOR CHRISS WINSTON
CHRISTINA MARTIN
MARK LANGE

FROM: CAROL BLYMIRE *CB*
SUBJECT: RETIREMENT CEREMONY FOR GENERAL THURMAN

This afternoon, I went on the walk-through for the retirement ceremony for General Maxwell R. Thurman. This event is scheduled to take place in Ceremonial Hall at Fort Myer. The President's address should be no longer than five minutes, and will commence at 4:40 p.m.

The President is one of four speakers. The first speaker is the Chief of Staff of the Air Force, General Carl Vuono, followed by Secretary Cheney, followed by the President, followed by General Thurman.

Secretary Cheney will introduce the President, and all speakers have been asked to keep their remarks below five minutes. The best contact for this event is Mr. Tom Groppe of MDW Protocol or Colonel Coulson of the same. Their numbers are as follows: 301-509-4727(cell) or 202-475-1444. Craig Ray in the Advance office will have final acknowledgements tomorrow.



THIS PAGE PLUS
4 PAGES FOLLOWS

DATE & TIME 25/1542

TO (CMD, CODE, OFC) White House

*** TELECOPIER/FAX NO. 202, 456, 6218

*** ATTENTION*** Carol Blummer

ADDRESSEE'S TELEPHONE 202, 456, 7750

SUBJECT General Thurman's Script

FROM DIRECTORATE OF CEREMONIES AND SPECIAL EVENTS, BLDG 32, FORT MCHAIR,
TELECOPIER/FAX COMMERCIAL (202)475-2695, AUTOVON 335-2695

*** NAME OF SENDER SPC McSpadden

*** SENDER'S TELEPHONE 202, 475, 1444

SPECIAL INSTRUCTIONS

PLEASE CONFIRM RECEIPT OF COMPLETE, READABLE COPY TO SENDER'S TELEPHONE
NUMBER GIVEN ABOVE.

MUSICAL TRIBUTE TO GENERAL M. R. THURMAN

as of 251000feb91

COLORS POSTED IN THE FORMATION
TROOPS BROUGHT TO CEREMONIAL
AT EASE. COT FACES ABOUT
UNDERScore OF "CAISSONS GO
ROLLING/NC STATE FIGHT SONG

IN 1949 MAXWELL REID THURMAN ENTERED THE RANKS OF THE RESERVE OFFICERS TRAINING CORPS TO THE STRAINS OF THE NORTH CAROLINA STATE FIGHT SONG, THE MELODY OF WHICH SOUNDS STRIKINGLY LIKE THE ARMY SONG OF TODAY. LITTLE DID HE REALIZE MORE THAN 4 DECADES AGO THE CENTRAL ROLE THAT SONG WOULD PLAY IN HIS LIFE. UPON GRADUATION AND COMMISSIONING IN 1953, SECOND LIEUTENANT THURMAN REPORTED TO FORT SILL, OKLAHOMA FOR THE FIRST OF MANY ASSIGNMENTS AS A DISTINGUISHED FIELD ARTILLERY OFFICER. THROUGHOUT THOSE FORMATIVE MONTHS, LIEUTENANT THURMAN WAS SURROUNDED BY THE INSPIRATIONAL NOTES OF "THE CAISSONS GO ROLLING ALONG," THE SONG OF THE FIELD ARTILLERY AND SOON TO BE ADOPTED AS THE ARMY SONG.

START "DOWN FROM HEAVEN ABOVE"

LIEUTENANT THURMAN'S FIRST ASSIGNMENT WAS TO FORT CAMPBELL, KENTUCKY, WHERE HE

JOINED THE 11TH AIRBORNE DIVISION FIELD ARTILLERY. THROUGH SUCCESSIVE JOBS AT FORT CAMPBELL AND IN EUROPE WITH THE 11TH AIRBORNE, LIEUTENANT THURMAN SHOWED THE INITIATIVE, DRIVE, AND LOVE OF SOLDIERING THAT WOULD CHARACTERIZE HIS ENTIRE ARMY CAREER.

UNDERScore OF "ARMY BLUE"

AFTER MORE SCHOOLING, NOW CAPTAIN THURMAN DEPARTED FOR HIS FIRST OF TWO TOURS IN VIET NAM LEADING GALLANT AMERICAN SOLDIERS IN COMBAT. ON HIS RETURN TO THE STATES, SOON TO BE MAJOR THURMAN REPORTED TO THE UNITED STATES MILITARY ACADEMY AT WEST POINT TO SERVE AS A COMPANY TACTICAL OFFICER. THERE MAJOR THURMAN HAD HIS FIRST REAL TASTE OF THE SATISFACTION THAT COMES FROM CONTRIBUTING TO THE DEVELOPMENT OF A NEW GENERATION OF LEADERS - A COMMITMENT THAT WOULD SHAPE HIS ENTIRE LIFE.

UNDERScore OF "AMERICAN SOLDIER"

COMMAND AND GENERAL STAFF COLLEGE AND ANOTHER COMBAT TOUR IN VIET NAM THEN LED

TO A SUCCESSION OF INCREASINGLY IMPORTANT ASSIGNMENTS WHERE LIEUTENANT COLONEL THURMAN SHOWED BRILLIANCE AND DARING IN SOLVING INCREDIBLE PROBLEMS. A NEWLY PROMOTED FULL COLONEL, HE RETURNED TO THE AIRBORNE AND TOOK COMMAND OF THE TROOPERS OF THE 82ND AIRBORNE DIVISION ARTILLERY.

TWO YEARS OF SUPERBLY SUCCESSFUL COMMAND, PAVED THE WAY FOR MAXWELL THURMAN'S FIRST STAR. GENERAL THURMAN QUICKLY CLIMBED THROUGH THE GENERAL OFFICER RANKS EARNING THE RESPECT AND ADMIRATION OF ALL WITH WHOM HE WORKED, AND AFTER EARNING HIS FOURTH STAR, HE WAS APPOINTED THE VICE CHIEF OF STAFF OF THE ARMY AND THEN, COMMANDER OF THE UNITED STATES ARMY TRAINING AND DOCTRINE COMMAND.

UNDERScore OF "WE WERE THERE"

AS GENERAL THURMAN ENTERED HIS 36TH YEAR OF SERVICE TO THE ARMY HE BEGAN TO PLAN HIS WELL DESERVED RETIREMENT. BUT, ONCE AGAIN, WHEN HE WAS NEEDED, HE WAS THERE. APPOINTED BY THE PRESIDENT OF THE UNITED STATES AS COMMANDER-IN-CHIEF OF UNITED STATES SOUTHERN COMMAND, GENERAL THURMAN APPLIED THE PROFESSIONAL SKILLS SO

MASTERFULLY HONED DURING HIS 37 YEAR
CAREER. OPERATION JUST CAUSE
- THE LIBERATION OF PANAMA - WAS A
CLASSIC OF IMAGINATIVE PLANNING AND
DARING EXECUTION AND SECURED THE FREEDOM
OF A PEOPLE CHAFING UNDER THE LEASH OF A
RUTHLESS DICTATOR .

NO MUSIC

FROM HIS EARLY DAYS IN HIGH POINT, NORTH
CAROLINA AND THROUGHOUT HIS CLIMB THROUGH
THE RANKS, GENERAL MAX THURMAN
PERSONIFIED ONE OVERARCHING
MESSAGE - A MESSAGE HE IMPARTED TO THE
THOUSANDS OF SOLDIERS WHO JOINED OUR
RANKS DURING HIS TIME AT RECRUITING
COMMAND, SOLDIERS WHO DEVELOPED
WHILE HE SERVED AS DEPUTY CHIEF OF
STAFF FOR PERSONNEL, SOLDIERS WHO WERE
TRAINED DURING HIS COMMAND OF TRADOC, AND
FINALLY SOLDIERS WHOM HE LED INTO BATTLE
IN OPERATION JUST CAUSE. GENERAL
MAX THURMAN SHOWED US HOW TO REALIZE THE
BEST IN OURSELVES. HE SHOWED US ALL
HOW "TO BE ALL THAT WE CAN BE."

BE ALL YOU CAN BE (FULL CHORUS
STRAIN)

Acknowledgements:

Sec. Cheney

Gen. Vuono

Gen. Thurman

audience - 300-500

enlisted & officers

family & close friends of Thurman

**MEMORANDUM
OF CALL**

Previous editions usable

TO:

YOU WERE CALLED BY— YOU WERE VISITED BY—

OF (Organization)

PLEASE PHONE FTS AUTOVON

WILL CALL AGAIN IS WAITING TO SEE YOU

RETURNED YOUR CALL WISHES AN APPOINTMENT

MESSAGE

Personal Anecdote

RECEIVED BY

DATE

TIME

COS of Army's G.C.
Gen. Vono

703-695-2077

Ct. Col. Benton

his aide is

Maj Steve Mir (Meer)

703-697-3111

Major

from ^{Major} Steven Mir (Meer)

During OJC
loud rock music being played outside Papal
Enunciatory

a man always unflinchingly accepts responsibility
takes control of all government property in sight
ex. when asked who was resp for loud music
immediately said CINC Music
_{9mm. chief}

I am the music man - CINC music

300-500
enl & ofrs.
Thurman's family & friends (seated behind POTUS)



**OFFICE OF THE
CHIEF OF STAFF, ARMY
ASSESSMENT AND INITIATIVES GROUP
AND
SPEECHWRITERS**

TOTAL PAGES: HEADER+ 5 DATE 25 FEB 90

FROM LTC SHOEMAKER TO CAROL BLYMIRE

FAX TELEPHONE NUMBER (202) 456-6218

REMARKS:

*Speech by Gen. Vuono
Chief of Staff of the Army*

AUTHORIZED FOR RELEASE

Sam D Doyle
CPT Sam D Doyle, CAIG XO

**Headquarters, Department of the Army ATTN: DACS-ZAA
Room 3D714, The Pentagon, Washington, DC 20310-0200
Telephone Numbers**

**Voice: (703) 697-8555
FAX: (703) 614-0204**

**AUTOVON: 227-8555
AUTOVON: 224-0204**

IT IS BEYOND THE RANGE OF THE ENGLISH LANGUAGE TO DESCRIBE WHAT MAX THURMAN HAS MEANT TO THE ARMY. BUT IF I HAD TO CHOOSE A SINGLE WORD — AND THE HIGHEST ACCOLADE I COULD RENDER — I WOULD SAY THAT, ABOVE EVERYTHING ELSE, MAX IS A PROFESSIONAL. THAT IS NOT A WORD THAT SHOULD BE USED LIGHTLY, FOR IT EMBODIES THE QUALITIES OF COMPETENCE, RESPONSIBILITY, AND COMMITMENT THAT ARE THE VERY SOUL OF THE PROFESSION OF ARMS.

MAX'S COMPETENCE HAS BEEN CAREFULLY HONED OVER NEARLY 40 YEARS OF SERVICE TO THE AMERICAN PEOPLE. HE IS A FIELD ARTILLERYMAN OF LONG STANDING — WHICH ACCOUNTS FOR HIS DISTINGUISHED NATURE — AND HE HAS COMMANDED GALLANT AMERICAN SOLDIERS IN THE CRUCIBLE OF COMBAT. AFTER DEVELOPING HIS EXPERTISE FOR MORE THAN THREE DECADES, MAX THURMAN ASSUMED COMMAND OF THE TRAINING AND DOCTRINE COMMAND AND SET ABOUT THE TASK OF PREPARING HIS ARMY FOR WAR. THE LEGACY OF HIS EFFORTS AND THE ULTIMATE MEASURE OF HIS COMPETENCE ARE NOW REFLECTED IN THE EMERGING TRIUMPH OF DESERT STORM.

THROUGHOUT HIS YEARS OF SERVICE, HIS INEXHAUSTIBLE ARSENAL OF INFORMATION, COUPLED WITH HIS POLISHED ABILITIES TO EXPRESS COMPLEX IDEAS IN SIMPLE TERMS, HAVE MADE HIM AN INVALUABLE ASSET OF IN CONVEYING THE ARMY'S MESSAGE TO THE AMERICAN PEOPLE.

THERE IS NO QUESTION THAT, IN THE WORDS OF THE COMMERCIAL, "WHEN MAX THURMAN TALKS, PEOPLE LISTEN. "

BEYOND HIS UNQUESTIONED COMPETENCE, MAX IS ALSO RESPONSIBLE — RESPONSIBLE FOR THE ARMY AND RESPONSIBLE FOR EVERY SOLDIER, EVERY CIVILIAN, AND EVERY FAMILY MEMBER WHO HAS EVER SERVED UNDER HIS COMMAND. FROM HIS EARLIEST DAYS IN THE FIELD ARTILLERY IN GERMANY TO THE HISTORIC LIBERATION OF PANAMA, HE HAS MADE AN INDELIBLE MARK ON THE SOLDIERS AND LEADERS OF AMERICA'S ARMY. AS THE COMMANDER OF THE U.S. ARMY'S RECRUITING COMMAND, AS THE CHIEF OF ARMY PERSONNEL, AND FINALLY AS THE VICE CHIEF OF STAFF OF THE ARMY, MAX WAS RESPONSIBLE FOR THE UNPRECEDENTED STANDARDS OF OUR QUALITY ARMY TODAY — AN ARMY OF SOLDIERS OF ACHIEVEMENT AND AMBITION WHO HAVE BEEN GIVEN A UNIQUE OPPORTUNITY TO "BE ALL THAT THEY CAN BE" IN THE SERVICE OF THEIR COUNTRY.

FINALLY, MAX IS COMMITTED TO THE ARMY AND TO THE NATION. THROUGHOUT A CAREER THAT BEGAN IN THE GATHERING SHADOWS OF THE COLD WAR, MAX THURMAN HAS SELFLESSLY SACRIFICED HIS PERSONAL LIFE TO SERVE A HIGHER CALLING — THE DEFENSE OF THE CONSTITUTION AND THE ADVANCE OF THE PRINCIPLES OF FREEDOM AND DEMOCRACY WORLDWIDE. NO NATION, AND NO PROFESSION COULD ASK FOR MORE.

IN EVERY TASK, IN EVERY UNDERTAKING, IN EVERY ASSIGNMENT, MAX HAS BROUGHT TO BEAR THAT SAME COMPETENCE, RESPONSIBILITY, AND COMMITMENT — THAT SAME PROFESSIONALISM. AND AT NO TIME IN HIS CAREER WERE THOSE QUALITIES MORE IMPORTANT THAN IN DECEMBER OF 1989 WHEN THE PRESIDENT CALLED UPON THE ARMED FORCES OF THIS NATION TO RESOLVE THE INTERNATIONAL CRISIS IN PANAMA.

AS THE ARCHITECT OF OPERATION JUST CAUSE, MAX THURMAN CONDUCTED A BRILLIANT CAMPAIGN — PROTECTING OUR NATION'S VITAL INTERESTS, BRINGING A WANTED MAN TO JUSTICE, AND RESTORING DEMOCRACY TO THE PANAMANIAN PEOPLE — ALL WITH SKILL AND GENERALSHIP THAT WILL BE STUDIED FOR YEARS TO COME. LONG AFTER WE CONCLUDE THIS CEREMONY TODAY, IT WILL BE REMEMBERED THAT WHEN MAX TOOK COMMAND, PANAMA WAS LOCKED IN THE YOKE OF A BRUTAL DICTATORSHIP. AND WHEN HE LEFT COMMAND, THAT SAME NATION WAS LOOKING AHEAD TO THE BOUNDLESS PROMISE OF FREEDOM AND PROSPERITY. THAT WILL BE ONE OF THE MOST ENDURING MONUMENTS TO THIS GREAT AMERICAN.

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TODAY, THE NATION BIDS FAREWELL TO A SOLDIER WHO HAS SERVED FAITHFULLY AND WITH HONOR. AND TODAY, I SAY GOODBYE TO A MAN WHO HAS BEEN A MENTOR, A COLLEAGUE, AND A FRIEND.

MAX, AS YOU NOW LOOK AHEAD TO NEW CHALLENGES ON DISTANT HORIZONS, YOU CARRY WITH YOU THE ADMIRATION, APPRECIATION, AND AFFECTION OF THE ARMY YOU HAVE HELPED CREATE. AND YOUR LEGACY WILL AFFECT — AND PROTECT — AMERICA'S SOLDIERS, AND AMERICA'S CHILDREN, FOR GENERATIONS TO COME. GOD BLESS YOU, AND GODSPEED.



THIS PAGE PLUS
PAGES FOLLOWS

DATE & TIME 25/1680

TO (CMD, CODE, OFC) White House
*** TELECOPIER/FAX NO. (202) 456 / 6218
*** ATTENTION *** Carol Blumner
ADDRESSEE'S TELEPHONE (202) 456 / 7750
SUBJECT Script for The Old Guard

FROM DIRECTORATE OF CEREMONIES AND SPECIAL EVENTS, BLDG 32, FORT MCNAIR,
TELECOPIER/FAX COMMERCIAL (202)475-2695, AUTOVON 335-2695

*** NAME OF SENDER McSpadden
*** SENDER'S TELEPHONE (202) 475 1444

SPECIAL INSTRUCTIONS

PLEASE CONFIRM RECEIPT OF COMPLETE, READABLE COPY TO SENDER'S TELEPHONE
NUMBER GIVEN ABOVE.

DEPARTMENT OF THE ARMY RETIREMENT REVIEW

INDOOR

GOOD AFTERNOON, AND WELCOME TO

HISTORIC FORT MYER. BEFORE TODAY'S REVIEW

BEGINS, THE UNITED STATES ARMY BAND,

PERSHING'S OWN. PRESENTS A PRE-REVIEW CONCERT

FEATURING:

HANDS ACROSS THE SEA

THE GRIDIRON CLUB MARCH

AND THE STARS AND STRIPES FOREVER

ONCE AGAIN, GOOD AFTERNOON AND WELCOME.

TODAY THE UNITED STATES ARMY MILITARY

DISTRICT OF WASHINGTON, REPRESENTED BY THE

SOLDIERS OF THE THIRD UNITED STATES INFANTRY,

(THE OLD GUARD), AND THE UNITED STATES ARMY

BAND, (PERSHING'S OWN), PAYS A SPECIAL TRIBUTE

TO SEVERAL SOLDIERS UPON THEIR RETIREMENT AND

THE SERVICE.

THE RETIREMENT CEREMONY IS AN OLD AND TIME

HONORED CUSTOM IN THE ARMY. IN DAYS GONE BY,

WHEN A SOLDIER RETIRED FROM THE SERVICE, HIS

ENTIRE REGIMENT TURNED OUT TO HONOR HIM WITH

PARTICIPAL REVIEW. HERE IN OUR NATION'S CAPITAL

THIS CUSTOM IS CONTINUED.

USAR DIRECTOR
FACES BAND

PAUSE AFTER

LAST FACING

MOVEMENT

PARTICIPATING IN TODAY'S REVIEW, FROM LEFT TO
RIGHT, IS THE UNITED STATES ARMY BAND,
(PERSHING'S OWN), UNDER THE DIRECTION OF
CAPTAIN THOMAS H. PALMATEER, AND LED BY DRUM
MAJOR JAMES MCGARRITY

ELEMENTS OF THE OLD GUARD INCLUDE COMPANY B
THE FIRST SERGEANT FOR COMPANY B
IS CHARLES L. THOMAS
COMPANY B IS LED BY
CAPTAIN DOUGLAS G. JETT.

FOLLOWING IS COMPANY C
THE FIRST SERGEANT FOR COMPANY C
IS DONALD H. VANCE
COMPANY C IS LED BY
CAPTAIN THOMAS P. GUIZDOWSKY.

NEXT ON LINE IS COMPANY E, HONOR GUARD
THE FIRST SERGEANT FOR HONOR GUARD IS HENRY
MASSIE JUNIOR. HONOR GUARD IS COMMANDED BY
CAPTAIN TIMOTHY J. MICHAELS.

OLD GUARD.
COMMANDER, THIRD UNITED STATES INFANTRY, THE
FOR TODAY'S CEREMONY, COLONEL BARRIE E. ZAIS,
FRONT OF HIS STAFF IS THE COMMANDER OF TROOPS
LADIES AND GENTLEMEN, MOVING INTO POSITION IN

MUSIC STOPS
GO TO STEPS OFF

SEVEN PIPES.
BATTLE. THE CORPS IS LED TODAY BY DRUM MAJOR
EASILY RECOGNIZED THROUGH THE SMOKE OF
THE INFANTRY BLUE, SO THEY MIGHT BE MORE
THAT HIS MUSICIANS WEAR RED COATS INSTEAD OF
REVOLUTION, GENERAL GEORGE WASHINGTON ORDERED
PIE AND DRUM CORPS. DURING THE AMERICAN
CONTINENTAL MUSICIANS UNIFORM IS THE OLD GUARD
THE LAST ELEMENT ON LINE, DRESSED IN THE

CAPTAIN EARL B. WARDELL.
WASHINGTON'S LIFE GUARD IS COMMANDED BY
IN-CHIEF'S GUARD IS JOHN E. SCOTT.
GUARD. THE FIRST SERGEANT FOR THE COMMANDER-
GEORGE WASHINGTON IN 1776 TO BE HIS PERSONAL
PATTERNED AFTER THE UNIT CREATED BY GENERAL
FOLLOWING IS THE COMMANDER-IN-CHIEF'S GUARD,

COPT ABOUT FACE

SINCE THE DAYS OF THE AMERICAN REVOLUTION, COLORS HAVE BEEN ONE OF THE MOST IMPORTANT ELEMENTS OF A MILITARY UNIT. THEREFORE, TAKING THE CENTER OF OUR FORMATION IN JUST A MOMENT, AND BEARING THE NATIONAL COLOR, IS THIS NATION'S FOREMOST COLOR TEAM, THE 3RD INFANTRY'S CONTINENTAL COLOR GUARD. LADIES AND GENTLEMEN, PLEASE RISE AS THE COLORS ARE ADVANCED.

COLORS ON LINE

PLEASE BE SEATED//

COLORS DRESS
GREY DRESS

THE HISTORY OF THE 3RD UNITED STATES
INFANTRY REFLECTS THE GROWTH AND DEVELOPMENT
OF OUR NATION. FIRST WELL EARNED
BATTLES BARRAMERS, A VALOROUS UNIT AWARD, A
MERITORIOUS UNIT COMMENDATION AND A SUPERIOR
UNIT AWARD AWARD TO THE OLD GUARD'S RECORD OF
BRAVERY IN ACTION AND ACHIEVEMENTS DURING
PEACETIME. IN 1922, THE WAR DEPARTMENT GRANTED
PERMISSION TO THE OLD GUARD TO PASS IN REVIEW
WITH BAYONETS FIXED. THE OLD GUARD WILL NOW
FIX BAYONETS TO THE TRADITIONAL BEAT OF THE
DRUM.

SIX BAYONETS
COMPLETE / COI
PAGES STAND

LADIES AND GENTLEMEN, TAKING THE REVIEWING
STAND IS THE REVIEWING OFFICER FOR
TODAYS CEREMONY COLONEL MARTIN L. LEWIS,
SENIOR DENTAL CORPS STAFF OFFICER, OFFICE OF
THE ASSISTANT SURGEON GENERAL FOR DENTAL
SERVICES, AND THE HOST FOR TODAY'S CEREMONY,
MAJOR GENERAL WILLIAM F. SHEPHERD, COMMANDING
GENERAL UNITED STATES ARMY MILITARY DISTRICT
OF WASHINGTON, AND THE GO-HOST, COMMAND
SERGEANT MAJOR EDWIN W. JOHNSON, COMMAND
SERGEANT MAJOR, UNITED STATES ARMY MILITARY
DISTRICT OF WASHINGTON.

SOUND OFF/THREE
CHEERS COMPLETE

LADIES AND GENTLEMEN/ PLEASE RISE FOR
RETREAT AND TO THE COLOR//

TO THE COLOR
COMPLETE

PLEASE BE SEATED//

INSPECTION
COMPLETE/ COT
MOVES TO PICK
UP COLORS

LADIES AND GENTLEMEN/ PLEASE RISE/ AS THE
COLORS ARE ADVANCED/ AND REMAIN STANDING
FOR THE PLAYING OF THE UNITED STATES
NATIONAL ANTHEM//

ANTHEM COMPLETE

PLEASE BE SEATED//

STAFF CEREMONIAL
AT EASE

ATTENTION TO ORDERS/ HEADQUARTERS/
DEPARTMENT OF THE ARMY SPECIAL ORDERS//

BY ORDER OF THE CHIEF OF STAFF/ UNITED STATES
ARMY/ GENERAL CARL E. VONO/ THE FOLLOWING
SOLDIERS OF THE DEPARTMENT OF THE ARMY ARE
RETIRED//

(GO TO NEXT PAGE)

Tom on cell at Ft. M
(301) 509 4727

Feb. 25, 1991
Walk-through, Ft. Myer, VA

475-1444
↓
McSpadden

Retirement honors for Gen. Thurman
for background, call Army Protocol 703-697-0692(-3,-4)
ask for Col. Dick Gibson

Call Cheney's writer and Chief of Staff of the Army
General Carl Vuono

Remarks = 4:40pm (no more than 5 minutes)

Call Craig Ray for final acknowledgements

Tom Groppel 475-1399 (or 1444)
or Col. Coulson

Secretary Cheney will introduce POTUS

Any ~~heroes~~ heroes from Gulf War from Ft. Myer?
Get Ft. Myer history - "Pershing's Own"
Significance of crests/symbols in Ceremonial Hall
Band nicknames?

History of troop reviews, Old Guard, etc.
Get copy of script that is being read during cere.

MDW Protocol 202-
475-1438
+ Col. Coulson

837-2054 Coulson
928-6516 Gr

as of 25 FEB 91

SPECIAL GENERAL OFFICER RETIREMENT SEQUENCE

DATE: 26 FEBRUARY 1991
TIME: 1600 HOURS
PLACE: CEREMONIAL HALL, FORT MYER
HOST: CHIEF OF STAFF, ARMY
REVIEWING OFFICER: GENERAL MAXWELL R. THURMAN

SEQUENCE OF EVENTS

1. PRE-CEREMONY CONCERT
2. MARCH ON
3. HONORS-4 RUFFLES & FLOURISHES, "ANNOUNCEMENT FOR THE PRESIDENT", "HAIL TO THE CHIEF"
4. HONORS-4 RUFFLES & FLOURISHES, "GENERAL'S MARCH" (17 GUNS)
5. SOUND OFF
6. RETREAT, "TO THE COLOR" (SALUTE)
7. COLORS ADVANCED
8. HONORS TO THE NATION, "THE STAR BANGLED BANNER" (SALUTE)
9. AWARD PRESENTATION
10. RETIREMENT CERTIFICATE PRESENTED
11. COLORS POSTED
12. ~~AWARD~~ SPECIAL TRIBUTE (5 min., overview of 40 yrs. of service)
13. REMARKS
 - 1) CSA
 - 2) SEC DEF
 - 3) PRESIDENT BUSH
14. RESPONSE - GEN THURMAN
15. MARCH IN REVIEW
16. CONCLUSION OF CEREMONY

(Next w/ HAEC protein~~us~~ (get translation))

Ceremonial Hall, Fort Myer

February 25, 1991

Peggy H.

"Pershing's Own"

5-7 minutes (closer to 5)

→ Army Protocol

Col. Dick Gibson

703-697-0692 (3024)

Call Cheney's speech also Chief of St. of Army
event: Tomorrow (26th) afternoon
Gen. Carl ~~Bishop~~ or Vuono

arr. 3:55 pm for whole event

dep. 5:00 pm

time of speech - 4:40

will award have already been presented?

100 4⁺ and above

all-Army not joint services participants

Thurman's relatives
Call Craig Ray for final acknowledgments

475-1399 or 1444
Col. Coulson
Tom Cropper

↓
tribute to Gen. Thurman

ask about lit crests ^{& symbols} on wall in Cer. Hall
significance, meaning, relevance -

any Ft. Myer personnel in Gulf?
any heroes from Ft. Myer?

Who will introduce POTUS?
Sec. Cheney ~~or~~ ~~relatives~~

To Carol

Date 2-26 Time 8:45

WHILE YOU WERE OUT

M. Cheerie Jakubek

of Gen. Buono's office

Phone (703) 697-8555

Area Code Number Extension

TELEPHONED		PLEASE CALL	<input checked="" type="checkbox"/>
CALLED TO SEE YOU		WILL CALL AGAIN	<input type="checkbox"/>
WANTS TO SEE YOU		URGENT	<input type="checkbox"/>

RETURNED YOUR CALL

Message _____

needs copy of speech on Gen. Thurmond

fax (703) 614-0204

John G.
Operator

Call Craig, *7565

Any Cabinet members? - no
Congressmen? - yes

Lt. Smith 475-1427
Coulson's Protocol

↳ Liz Bearrie
103-697-0692
Army Pro.
~~Col Gibson~~

~~scribble~~



OFFICE OF THE ASSISTANT SECRETARY OF DEFENSE
WASHINGTON D.C. 20301-1400

DEFENSE AFFAIRS

91 FEB 26 A9:48

DATE: 2-26 THIS PAGE PLUS 3 PAGE(S) TO FOLLOW

TO BLYMIRE FROM J. SALMON

LOCATION OEOB LOCATION Pentagon
SW

EXTENSION _____ EXTENSION 697-8196

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Thanks

**Remarks by Secretary Cheney
General Maxwell Thurman Retirement**

26 February 1991

Mr. President.

General Vuono.

General Thurman.

Honored Guests.

Max Thurman tried to retire once before. Now I suppose he thinks that this time, we really are going to let him go.

Most everyone here has known for years what I learned first hand during our Panama operation -- Max Thurman is a man of extraordinary insight, vision, and personal courage. What's more, those qualities have come together in a general officer who has carried enormous responsibilities in our military.

He has had an impact on the U.S. Army that will be measured in decades, not years.

Some people have an impact by changing the way we do things. General Thurman has done that, of course. But more than that, he has changed the way we think.

There was a time when some people felt the idea of a volunteer military was implausible and unworkable. One of my former colleagues on the Hill got so wound-up one day criticizing the notion of a volunteer force that he said, "The only way we'll ever get a volunteer army is to draft 'em." Well, not quite.

It was Max Thurman who designed, built, recruited and sustained the all-volunteer Army. He did it with the foresight to understand what kind of force was needed, and with a knack for advertising that even Madison Avenue had a hard time keeping up with.

He gave the new volunteer army standards that I think we can safely say are without parallel. The fact that our armed forces today are the finest in the world -- perhaps the finest in our history -- is because it is really a reflection of Max Thurman's own character.

And for those who kept telling us that a volunteer force couldn't do the job, I suggest they consult the Iraqi high command for a fresh and different perspective.

General Thurman's ability to command organizations in peace and war were never more valuable than in his assignment at Southern Command. Within weeks of his taking over, he had a comprehensive plan prepared for the President that was the basis for our actions in Just Cause.

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Max proved that he not only knows how to recruit, train and inspire troops, but that he also knew how to use them.

When he came to the Southern Command he did not hit the ground running. He was moving at warp speed. He not only executed Just Cause, but he is the man most responsible for setting out the military's role in our Andean Drug strategy.

No unified commander has ever had so great an impact, in so short a time, as Max Thurman had on SOUTHCOM.

It is really not enough to say that we will miss his leadership at the highest levels of our military.

Nor is it really enough to say that our nation will miss his day-to-day participation in setting the course for the Army in the years ahead.

More than anything the men and women he has commanded, and their families whom he always supported, will miss him most of all.

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GENERAL MAXWELL THURMAN RETIREMENT CEREMONY
VIP GUESTS ONLY (4-STAR GENERALS AND EQUIVALENT)
ARMY PROTOCOL
POC: SSG Williams (X70692)

RANK	LAST NAME	FIRST NAME	SPOUSE	AMT	CATEGORY
The		President		1	WHITE HOUSE
Honorable	Addington	David		1	OSD
Mr.	Ambrose	James		1	PERSONAL
HON	Atwood	Donald		1	OSD
Honorable	Bateman	Herbert	and Mrs.	1	CONGRESS
GEN	Burba	Edwin		1	PERSONAL
Honorable	Cheney	Dick		1	OSD
Honorable	Chu	David S.C.		1	OSD
Mr.	Cooke	David		1	OSD
Honorable	Crawford	Susan	& Mr. Higgins	2	OSD
ADM	Crowe	William	and Mrs.	2	PERSONAL
GEN	Davison	Michael	and Mrs.	2	RET-4
GEN	DePuy	William		1	RET-4
Honorable	Dickinson	William		1	CONGRESS
Honorable	Dicks	Norman		2	CONGRESS
Ms.	Dorn	Nancy		1	OSD
Honorable	Duncan	Stephen		1	OSD
COL	Echeversia			1	PERSONAL
Mrs.	Elton	Marilyn		1	PERSONAL
GEN	Foss	John		1	GO
Honorable	Froehlke	J. (Former SA)	and Mrs.	2	PERSONAL
SMA	Gates	Julius	and Mrs.	2	ARSTAF
HON	Gekas	George	& Guest	2	CONGRESS
GEN	Gray	Alfred		1	JCS
Mr.	Hamilton	Milton	and Mrs.	2	SECRETAR IAT
ADM	Jeremiah	David	and Mrs.	2	JCS
GEN	Joulwan	George	and Mrs.	2	U/S CMDS
GEN	Keith	Donald	and Mrs.	2	RET-4
ADM	Kelso	Frank		1	JCS
GEN	Kerwin	Walter	and Mrs.	2	RET-4
GEN	Kroesen	Frederick	and Mrs.	2	RET-4
Honorable	LaBerge	Walter	and Mrs.	2	PERSONAL
Honorable	Levitsky	Melvyn		1	PERSONAL
Honorable	Livingstone	Susan		1	SECRETAR IAT
Honorable	Locher	James		1	OSD
GEN	Loh	John	and Mrs.	2	JCS
Honorable	Marsh	John	and Mrs.	2	PERSONAL
Honorable	Martin	David		1	CONGRESS
GEN	McPeak	Merrill	and Mrs.	2	JCS
Honorable	Mendez	Enrique		1	OSD
GEN	Merritt	Jack	and Mrs.	2	RET-4
Mrs.	Meyer	Edward		1	RET-4
Honorable	Miller	David		1	WHITE HOUSE
Honorable	Montgomery	"Sonny"	& Mr. Flemming	2	CONGRESS

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GENERAL MAXWELL THURMAN RETIREMENT CEREMONY
VIP GUESTS ONLY (4-STAR GENERALS AND EQUIVALENT)
ARMY PROTOCOL
POC: SSG Williams (X70692)

RANK	LAST NAME	FIRST NAME	SPOUSE	AMT	CATEGORY
Honorable	Murtha	John		1	CONGRESS
GEN	O'Meara	Andrew	and Mrs.	2	RET-4
LTG	Parker	Ellis	and Mrs.	2	ARSTAF
GEN	Powell	Colin	and Mrs.	2	JCS
Mr.	Pryce	William		1	WHITE HOUSE
Honorable	Rice	Donald		1	OSD
GEN	Richardson	William		1	RET-4
GEN	Robinson	Roscoe	and Mrs.	2	RET-4
GEN	Rogers	Bernard	and Mrs.	2	RET-4
Honorable	Rowen	Henry		1	OSD
GEN	Saint	Crosbie		1	GO
Honorable	Selin	Ivan	& Guest	2	PERSONAL
Honorable	Shannon	John		1	SECRETAR IAT
Honorable	Skelton	Ike		1	CONGRESS
GEN	Spivy	Benton	and Mrs.	2	RET-4
Honorable	Spratt	John		1	CONGRESS
GEN	Stilwell	Richard		1	RET-4
GEN	Stiner	Carl		1	U/S CMDS
Honorable	Stone	Michael P.W.		1	SECRETAR IAT
GEN	Sullivan	Gordon	and Mrs.	2	ARSTAF
LTG	Thurman	John		1	PERSONAL
Honorable	Thurmond	Strom	and Mrs.	2	CONGRESS
LTG	Trefry	Richard	and Mrs.	2	PERSONAL
GEN	Tuttle	William	and Mrs.	2	GO
GEN	Vuono	Carl	and Mrs.	2	ARSTAF
GEN	Wagner	Louis	and Mrs.	2	RET-4
Honorable	Warner	John	& Guest	2	CONGRESS
GEN	Wickham	John	and Mrs.	2	RET-4
Honorable	Wincup	G. Kim		1	SECRETAR IAT
Honorable	Wolfowitz	Paul		1	OSD
Honorable	Yockey	Donald	and Mrs.	2	OSD

*** Total ***

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