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Subseries: Chron File, 1989-1993

OA/ID Number: 13746
Folder ID Number: 13746-011

Folder Title:
Raytheon Missile Systems Andover, MA 2/15/91 [OA 6855]

Stack:	Row:	Section:	Shelf:	Position:
G	26	21	2	6

DEPARTMENT OF THE NAVY
MOBILE INSHORE UNDERSEA WARFARE UNIT 202
NAVAL RESERVE CENTER
NAVAL SHIPYARD, BUILDING 171
PORTSMOUTH, NH 03801-2022

1·10·91

4:30pm

DEAR FELLOW PATRIOT BUILDERS,

THE DAY STARTED VERY EARLY TODAY. I WAS SHAKEN OUT OF MY BUNKER ~~BY~~ JUST AFTER 3 A.M: MULTIPLE SCUDS OUTBOUND, ONE WAS HEADING OUR WAY. I SLEEP IN FULL BATTLE DRESS SO I WAS ON MY ~~FEET~~ AND IN THE VAN IN A MATTER OF SECONDS. HAVE NO DOUBT, WHEN THE WORDS "SCUD LAUNCH" COME OVER THE WARNING NET THERE IS NO HESITATION IN OUR ACTIONS.

WE WAITED, WAITED, WAITED. THEN THE TELETYPE BROUGHT US THE FINALLY TALLY, THE SCUDS CAME UP SHORT.

PATRIOT 1, SCUD 0.

THANKS,

KEEP 'EM COMING

NOTE FROM C. FAIRMAN

ANDY SHELTON IS A SAFETY ENGINEER IN MSC NOW ON ACTIVE DUTY IN SAUDI.

Ref.
E169
.K25
WH

NE

FACTS ABOUT THE STATES

EDITORS

JOSEPH NATHAN KANE
STEVEN ANZOVIN
JANET PODELL

THE H.W. WILSON COMPANY
NEW YORK
1989

MASSACHUSETTS

Massachusetts is a New England state, bordered on the north by Vermont and New Hampshire; on the east by the Atlantic Ocean; on the south by the Atlantic Ocean, Rhode Island, and Connecticut; and on the west by New York.

FULL NAME Commonwealth of Massachusetts
POSTAL ABBREVIATION MA
INHABITANT Bay Stater
ADMITTED TO THE UNION Feb. 6, 1788. 6th state
POPULATION (est. 1987) 5,855,000. Percent of US total: 2.41%. Rank: 13th

CAPITAL CITY Boston, the largest city in the state, located on Massachusetts Bay at the mouths of the Charles and Mystic rivers; population 570,719 (est. 1984). Founded in 1630 by Puritan settlers, it became the capital of Massachusetts Bay Colony in 1632 and was incorporated as a city in 1822.

STATE NAME AND NICKNAMES From the Massachuset Indian term meaning "large hill place," in reference to the Great Blue Hill, south of the town of Milton. Also known as the Bay State, the Old Bay State, the Old Colony State, and the Baked Bean State.

STATE SEAL The seal shows the state coat of arms, a blue shield bearing the image of an Indian holding a bow and arrow, under a five-pointed star. Above the shield is a raised right arm holding a sword; below it, in gold letters on a blue streamer, is the state motto. Around the white border is the blue legend "Sigillum Reipublicae Massachusettensis" (Seal of the Republic of Massachusetts).

MOTTO Ense Petit Placidam Sub Libertate Quietem (By the sword we seek peace, but peace only under liberty)

SONGS "All Hail to Massachusetts," lyrics and music by Arthur J. Marsh. Official folk song is "Massachusetts," lyrics and music by Arlo Guthrie.

SYMBOLS
Flower mayflower (ground laurel)
Tree American elm
Bird chickadee
Gem rhodonite
Mineral Babingtonite
Rock Roxbury pudding stone
Building and monument stone granite
Dog Boston terrier
Horse Morgan horse
Marine mammal right whale
Fish cod
Insect ladybug
Fossil dinosaur track
Heroine Deborah Samson
Beverage cranberry juice
Explorer rock Dighton Rock
Historical rock Plymouth Rock
Poem "Blue Hills of Massachusetts" by Katherine E. Mullen

LICENSE PLATES (1) Dark green on white, with green border. (2) Red on white.

FLAG The state coat of arms, in blue and yellow, on a white field.

GEOGRAPHY AND CLIMATE

Typically New England soil—rocky, hard-packed, and poor for agriculture—covers Massachusetts's eastern half, which still exhibits the scouring of the last Ice Age. The jagged coastline forms many fine harbors, and one unique feature, the hook-shaped peninsula of Cape Cod. From the Connecticut Valley west the rolling hills are more fertile; the low mountains of the Berkshires and Taconic Range rise from the western state.

AREA 8,284 square miles. Rank: 45th
INLAND WATER 460 square miles
GEOGRAPHIC CENTER Worcester, in northern part of city
ELEVATIONS *Highest point:* Mount Greylock, Berkshire County, 3,491 feet. *Lowest point:* Atlantic Ocean, sea level. *Mean elevation:* 500 feet

MAJOR RIVERS Connecticut, Merrimack, Charles, Housatonic

MAJOR LAKES AND RESERVOIRS Quabbin, Wachusett, Assawompset Pond

TIDAL SHORELINE 1,519 miles, Atlantic coast

LAND USE

	Thousands of acres
Urban (1982)	883
Rural (1982)	3,839
Cropland (1982)	297
Pastureland (1982)	202
Rangeland (1982)	0
Forestland (1982)	2,970
State parks and recreation areas (1983)	261
National park system (1984)	31
National forest system (1984)	0
Tribal lands (1984)	0

TEMPERATURES The highest recorded temperature was 107°F on August 2, 1975, at New Bedford and Chester. The lowest was -35°F on January 12, 1981, at Chester.

NATIONAL SITES

NATIONAL HISTORIC SITES Adams, Boston African American, John F. Kennedy, Longfellow, Frederick Law Olmsted, Salem Maritime, Saugus Iron Works, Springfield Armory
NATIONAL HISTORICAL PARKS Boston, Lowell, Minute Man
NATIONAL SCENIC TRAIL Appalachian
NATIONAL WILDLIFE REFUGES Great Meadows–Monomoy/Oxbow, Nantucket, Parker River–John Hay/Pond Island/Thatcher Island/Wapack, Rachel Carson

HISTORY

1000	Vikings probably visit the Massachusetts shore. At this time seven tribes of Algonkian Indians are living along the coast.
1400s	French and Spanish fishermen sail along the Massachusetts shoreline.
1498	John Cabot, an Italian navigator employed by England, is believed to have explored the coast of Massachusetts.
1602	An English adventurer, Bartholomew Gosnold, lands on Cuttyhunk Island in the Elizabeth Islands. He gives Cape Cod its name.
1614	Captain John Smith sails along the Massachusetts seacoast. He draws maps that sailors use for many years.
1620	*December 11.* (December 20, according to the calendar now in use.) The *Mayflower* arrives and the Pilgrims disembark at Plymouth Rock. They had dropped anchor in Provincetown Harbor in November.
1621	Friendly Indians teach the Pilgrims how to plant corn and beans.
1623	*July 30.* Governor William Bradford sets aside a special day for the purpose of thankful prayer and celebration—the first Thanksgiving.
1628	Settlers establish a permanent colony in Salem. A year later a group called the Puritans join them. Their leader is John Winthrop, a London lawyer.
1630	Many Puritans migrate from Salem and establish Boston as their main colony.
1636	Harvard, the first college in the colonies, is founded at Cambridge.
1641	Massachusetts adopts its first code of law, the Body of Liberties.
1648	Margaret Jones of Charlestown is the first witch executed in America.
1651	Baptist ministers John Clarke and Obediah Holmes are arrested during religious observance in a private home.

1672	The Boston Post Road, a mail route, is completed.
1675–1676	King Philip's War. Indians kill about a tenth of the white male population. The war ends in eastern Massachusetts with the defeat of King Philip.
1682	Charles II, King of England, cancels the Massachusetts charter because the colonists have been trading with other countries.
1689	The colonists rebel and set up their own provisional government.
1692	Nineteen villagers are condemned as witches and executed in Salem.
1704	*February.* French and Indian War. The French and their Indian allies take the town of Deerfield.
1713	A peace treaty between the English and the French ends French competition along the Massachusetts coast. A 50-year era of prosperity begins.
1764–1765	Increasingly heavy taxes are placed on the colonists by the British, including the Sugar and the Stamp acts.
1770	*March 5.* Bitter feuding between the colonists and the British results in the Boston Massacre. Several colonists are killed including patriot Crispus Attucks.
1773	*December 16.* The Boston Tea Party. Enraged colonists disguised as Indians dump 342 chests of tea from a British ship in a protest against high taxes.
1775	*April 19.* The Revolutionary War begins. Minutemen, colonist patriots, fire the first shots against the British at Lexington and Concord. *June 17.* The Battle of Bunker Hill.
1780	Massachusetts adopts its constitution.
1787	*January 25.* Daniel Shays leads 1,100 men in an attempt to capture Springfield to protest treatment of poor farmers. Shays' Rebellion is put down by an army raised by the governor.
1788	*February 6.* Massachusetts becomes the sixth state of the US.
1797	*March 4.* John Adams, born in Quincy, becomes the second president of the US.
1807–1815	Thomas Jefferson's Embargo Act, shutting off all trade with England, brings great economic distress to Massachusetts that continues until the conclusion of the War of 1812 in 1814.
1825	*March 4.* John Quincy Adams, son of former president, John Adams, becomes the sixth president of the US.
1831	William Lloyd Garrison begins publishing his antislavery newspaper, *The Liberator*, and Massachusetts becomes the birthplace of the abolition movement.
1833	Massachusetts is the last state to separate church and state.
1846–1848	The Mexican War is unpopular in the state because the people regard it as a way to gain more slave territory in the US.
1852	Massachusetts makes school attendance mandatory for children between ages eight and 14.
1861–1865	The Civil War. Massachusetts provides almost 160,000 men to the Union Army and 30,000 men to the Navy. It builds and equips many ships.
1876	Alexander Graham Bell invents the telephone in Boston.
1912	A textile strike in Lawrence attracts nationwide attention to the working conditions of textile laborers. Some improvements follow.
1917–1918	World War I. The Yankee Division of Massachusetts is the first national guard division to reach the battlefields of France.
1920	*November 2.* Governor Calvin Coolidge of Massachusetts, nominated for Vice President, is elected with Warren Harding as president.
1923	*August 3.* Harding dies and Coolidge becomes president. *November 4.* Coolidge is elected for another term as president by a landslide vote.
1927	Massachusetts textile and shoe industries are hard-hit by the competition from southern and western states. *August 23.* Immigrant anarchists Nicola Sacco and Bartolomeo Vanzetti are executed for the Braintree robbery.
1930s	The state carries out its own unemployment program during the Depression until the federal government steps in with nationwide relief programs.
1938	The first hurricane to hit the state in more than a hundred years causes millions of dollars in damage.

1941–1945	World War II. Many new factories are built to produce war materials. Boston shipyards build battleships and cargo ships.
1953	The state government organizes a new department of commerce to promote business and industry.
	June 9. A tornado kills 86 people.
1950s	Many of the state's manufacturing plants change from making nondurable products such as textiles to durable products such as electronics.
1959	The US Navy launches the carrier *Long Beach* at Quincy. It is the first nuclear-powered surface ship.
1960	*November 8.* Brookline-born John F. Kennedy is elected president.
1962	Boston experiences an economic boom. The city's urban renewal program—the first in the nation—is a tremendous success.
1963	Notable laws are enacted in the field of social welfare.
1964	Edward Kennedy is elected to his first term in the US Senate.
1965	The University of Massachusetts decides to build a new medical school in Worcester.
1967	*May 23.* Three masked gunmen steal a Brink's armored truck carrying more than $600,000 at a Brockton shopping plaza.
1971	Unemployment reaches new high levels early in the year.
1973	*October 14.* Fire breaks out in Chelsea, northeast of Boston, and spreads over an 18-block section of this city of 30,000. It is one of the worst fires in recent urban US history.
1976	*December.* Governor Michael Dukakis appoints committee to make proposals for reform in the state court system.
1983	*January.* Michael Dukakis takes office.
1985	The state's financial community is startled when the Bank of Boston, largest in New England, pleads guilty to violation of federal currency regulations because of failure to report large cash transactions.
1988	*November 8.* Democratic presidential candidate Michael Dukakis loses election to Republican George Bush.

DEMOGRAPHY

Population (est. 1987)	5,855,000
Population (1980)	5,737,081
Population density in persons per square mile (1980)	692.5

POPULATION BY RACE (1980)

American Indian/Aleut/ Eskimo	7,743
Asian/Pacific Islander	49,501
Black	221,279
Hispanic	141,043
White	5,362,836
Other	95,678

POPULATION CHARACTERISTICS (1980)

	Percent of state population
Urban	83.8
Rural	16.2
Under 18	26.0
65 or older	12.7
College-educated	20.0
Families below poverty line	7.6
Public-assistance recipients	8.3

Per capita personal income (1986)	$17,516
Millionaires per 100,000 residents (1982)	132.3
Average life expectancy in years (1980)	75.0
Marriage rate per 1,000 residents (1986)	7.0
Divorce rate per 1,000 residents (1986)	3.4
Birth rate per 1,000 residents (1985)	14.2
Infant mortality rate per 1,000 births (1985)	9.1
Abortion rate per 1,000 live births (1985)	533
Crime rate per 100,000 residents (1985)	
Violent	556.9
Property	4,166.5
Federal and state prisoners per 100,000 residents (1984)	83
Alcohol consumption in gallons per capita (1985)	42.0

TO ME, QUALITY MEANS

- HAVING THE ABILITY TO PERFORM A JOB AND BE PROUD OF IT
  - M. INDELICATO

- "ME"
  - F. SHAMBARGER

- EXCELLENCY IN PERFORMING OUR TASKS
  - G.ALIA

- QUALITY IS RELATED TO ACCURACY WHICH IS RELATED TO EXCELLANCE
  - K. ANDERSEN

- CONFORMANCE TO SPECIFICATIONS
  - C. SAMUELS

- MY WORK
  - D. JANKOWSKI

- HAVING THE PATIENCE, UNDERSTANDING AND MOTIVATION OF TRYING TO ACHIEVE PERFECTION
  - F. AMORINO

- PERFORMING TO THE BEST OF MY ABILITY. THE SELF-SATISFACTION OF KNOWING THAT I CONTRIBUTED MY SHARE
  - R. PAOLINO

- THE UNSELFISH CONCERN AND CONSTANT STRIDE TOWARDS THE GOAL OF PERFECTION
  - J. BRUNELLE

- FLAWLESS
  - J. CARROLL

- OVER AND ABOVE ALL OTHERS
  - J. CARROLL

- A REVELATION TO EXCEED BEYOND THE NORMAL REALM OF UNIMPORTANT REGULARITY
  - ANONMYOUS

- TO BUILD THE PRODUCT THE RIGHT WAY
  - E. ROSADO

- DO THE JOB AS IF IT WERE A STANDARD FOR EXCELLENCE
  - P. DEGAGNE

- COMMITMENT TO IMPROVE WHAT MAY ALREADY BE THE BEST
  - J. SHARRON

- GIVING THE LITTLE EXTRA THAT MAKES THE BIG DIFFERENCE
  - P. GATELY

- THAT FEELING YOU GET WHEN YOU KNOW YOU DID IT RIGHT. IT'S A JOB YOU ARE PROUD OF
  - J. MERRIMAN

TO ME, QUALITY MEANS:

- NEVER HAVING TO SAY WE'LL CORRECT IT
  - R. HARVEY

- THE BEST A PERSON CAN DO
  - A. SULLIVAN

- BEING PART OF A TEAM, THAT PRODUCES QUALITY IN A FINISHED PRODUCT
  - T. LAROCHELLE

- SAYING GOOD ENOUGH, IS NOT GOOD ENOUGH
  - N. KAUFMAN

- WORKING TOGETHER FOR A COMMON GOAL - SUCCESS!
  - A. MACCARIO

- DOING A JOB RIGHT THE FIRST TIME AND EVERY TIME
  - L. PALERMO

- HAVING A GOOD REPUTATION FOR QUALITY LEADS TO PRIDE IN YOUR WORK AND INCREASES THE IMPORTANCE OF REPEATING THAT PERFORMANCE
  - R. STEVENS

- USING THE RANGE OF YOUR SKILLS AT EVERY TASK
  - T. SHEEHAN

- IT IS ETHICS IN ACTION AND INTEGRITY IN ALL YOU DO
  - E. ARCHAMBAULT

- A JOB WELL DONE WITH ALL THE CARE AND PRECISION POSSIBLE
  - M. HANNA

- IN ORDER TO BE THE BEST YOU HAVE GOT
  - C. DIMAURO

- THE CONTINUOUS IMPROVEMENT IN ONES SELF
  - F. AMORINO

- USING YOUR ABILITY, TRAINING AND GOOD JUDGEMENT
  - P. BROOKS

- DOING ANYTHING TO THE VERY BEST OF MY ABILITY
  - L. LAVIN

- THE GUARANTEE OF CONTINUITY
  - B. MCINERNEY

- SUPPORT
  - F. DOLAN

- TEAM WORK
  - ANONMYOUS

- CUSTOMER SATISFACTION
  - J. PIERRO

TO ME, QUALITY MEANS:

° BEING ABLE TO SMILE, AND SAY "I DID THAT"
- D. OUELLETTE

° SELF RESPECT
- G. LUTEMAN

° THE JOB IS COMPLETE - NO LOOSE ENDS
- S. HIGGINBOTTOM

° SUPERIORITY
- B. JOSEPH

° GOING BY THE BOOK, THOUGH YOU FEEL LIKE FLAGGING,
GIVING 101% THOUGH YOUR BODY'S DRAGGING,
SQUINTING & PEERING WITH EYEBALLS SAGGING,
LOOKING FOR FAULTS - THE FEELINGS NAGGING -
WINE, WOMAN & SONG MEAN NOTHING NOW
QUALITY IS EVERYTHING (AND GOOD LUNCHROOM CHOW!)
- E. CAIL

° MSD ANDOVER
- D. SAVIO

° QUALITY IS NOT THE PROBLEM, IT IS THE SOLUTION...
- M. WEISLIK

° ENDLESS GOALS
- C. PURPORA

° ACCOMPLISHMENT COMMENCED & COMPLETED WITH EQUAL ENTHUSIASM
- H. COOKSON

° NOT JUST WANTING OUR PRODUCT TO BE GOOD BUT WANTING IT TO BE THE BEST
- J. NOLET

° PERFECTION. PERFECTION MAY SEEM LIKE A STRONG WARD BUT WHEN DEALING WITH MISSILES AND WHAT THEY STAND FOR, PERFECTION IS WHAT WE MUST HAVE
- M. DUNN

° THAT I AM IN A RACE, AND IN THE RACE FOR QUALITY, THERE IS NO FINISH LINE
- A. GARDNER

° ON-THE-JOB PERFORMANCE, PERSEVERANCE, PRODUCTIVITY AND ULTIMATE PRODUCT PERFECTION
- E. BARNETT

° DOING THE JOB RIGHT THE FIRST TIME BECAUSE LONG AFTER THE PRICE IS FORGOTTEN THE QUALITY IS REMEMBERED
- J. SILVIA

° DEDICATION TO A COMMITMENT
- J. SEYMOUR

TO ME, QUALITY MEANS:

- QUALITY MEANS INQUIRING OR DOING EXTRA RESEARCH TO ENSURE THE JOB ASSIGNMENT IS DONE CORRECTLY
  - B. BELLO

- TO DO ONE'S BEST AT ALL TIMES
  - N. ROGOWSKI

- VIEWING YOUR ACCOMPLISHMENTS WITH PRIDE AND KNOWING THAT WHAT WE DO REALLY MATTERS
  - J. HARRIS

- WILLING TO LEARN AND CHANGE
  - B. MUTASCIO

- INTEGRITY...ADHERING TO HIGH STANDARDS OF VALUE IN ALL THAT WE DO
  - R. GLAZER

- WHETHER AT HOME OR ON THE JOB YOUR WORK REFLECTS YOUR ATTITUDE TOWARDS YOURSELF AND OTHERS
  - D. PIERCE

- THE ABILITY OF THE HUMAN KIND IN TRYING TO ACHIEVE PERFECTION. THE VENTURE TO OBTAIN THE BEST
  - R. GINES

- TO BE EFFECTIVE, INFLUENTIAL AND PRODUCTIVE
  - E. COOK

- KEEPING MY PERFORMANCE UP TO THE BEST OF MY ABILITY
  - J. MERCER

- COMPROMISING QUALITY TO MOVE A PRODUCT IS AS SENSIBLE AS STOPPING A CLOCK TO SAVE TIME
  - P. KRAFTON

- A QUALITY PERSON IS A CARING PERSON
  - M. GRAZIO

- PRIDE, IN KNOWING I AM PART OF A WINNING AND RESPECTED TEAM
  - L. GARNEAU

- COMMUNICTION AND CARING
  - C. BISTANY

- PROUD OF SIGNING MY NAME OR CLOCK ON THE FINISHED PRODUCT
  - M. VOISINE

- Q - QUALIFICATIONS TO BE #1
  U - UNITED AS A TEAM
  A - ALL WORKING TOGETHER AS ONE
  L - LOOKING FOR NEW IDEAS
  I - INVENTIVE IN TECHNOLOGY
  T - THE BEST AT WHAT WE DO
  Y - YES QUALITY, A JOB WELL DONE
  - J. DRAGONE

TO ME, QUALITY MEANS:

- A CONFIDENCE IN BOTH MYSELF AND THE OTHER MEMBERS OF THE TEAM
  - P. ORLANDO

- HAVING A PRODUCT LIVE UP TO THE EXPECTATIONS YOU HAD ON THE DAY YOU BOUGHT IT
  - D. CONWAY

- PEOPLE WITH PRIDE MEANS QUALITY PRODUCTS
  - E. CAULFIELD

- THE "EXTRA SOMETHING" THAT REFLECTS THE PRIDE OF ITS MAKER
  - T. O'NEILL

VIN FANDETTI
11 BANTLE ROAD
GLASTONBURY, CT 06033

Raytheon Corp
Andover, Mass.

PERSONNEL

R.L. IMHOFF
12606 WILDCAT CANYON RD
LAKESIDE, CA. 92040

THE EMPLOYEES
RAYTHEON
MISSILE SYSTEMS DIVISION
ANDOVER, MASS.

CLEMENT I ROBERTS
2082 LYNWOOD TERR
SAN JOSE CA 95128

RAYTHEON CORPORATION
ATTN: PUBLIC RELATIONS OFFICE
350 LOWELL
WEST ANDOVER, MASS 01810-4499

Clement I. Roberts III
2082 Lynwood Terrace
San Jose, California 95128

23 January 1991

Raytheon Corporation
Public Relations Office
Andover, Mass

Dear Sirs,

In a recent television show I saw that it is your corporation who developed the **PATRIOT** Anti-Missile, Missile.

Having been in the US Army within a Air Defense Unit, I must say that to see the "story" now coming out on the **PATRIOT**, It is very impressive.

If at all possible I would be interested in obtaining a photo of the **PATRIOT** as it is being launched. Is there any consideration too entering a contract to having a plastic model kit of this made? It would certainly seem that it **could** do well in a hobby shop with the current Gulf Situation.

It is vital as we all know, for the US Military to have the equipment in good working order and for it to work right **the first time and everytime.** It would look as though RAYTHEON has put that detail into it's policy to create this piece of military equipment. I **appreciate** what RAYTHEON has accomplished for the military servicemembers who now serve in the gulf to protect the Red,White & Blue in true PATRIOTic fashion.

Sincerely yours,

Clement I. Roberts III

EDWARD J. MARKEY
7TH DISTRICT, MASSACHUSETTS

COMMITTEES:
ENERGY AND COMMERCE
CHAIRMAN
SUBCOMMITTEE ON TELECOMMUNICATIONS AND FINANCE
INTERIOR AND INSULAR AFFAIRS
COMMISSION ON SECURITY AND COOPERATION IN EUROPE

Congress of the United States
House of Representatives
Washington, DC 20515

2133 RAYBURN HOUSE OFFICE BUILDING
WASHINGTON, DC 20515
(202) 225-2836

DISTRICT OFFICE:
1508 JOHN F. KENNEDY BUILDING
BOSTON, MA 02203
(617) 565-2900

January 23, 1991

Mr. Peter A. Gay
100 Redgate Road
Tewksbury, Massachusetts 01876

Dear Mr. Gay:

Knowing of your support for the Patriot air defense system, I would like to share with you some of the praise that Pentagon officials have expressed to Members of Congress about this superb system.

Although no weapon can guarantee the safety of those targeted by Iraqi SCUD missiles, it is clear from the reports we have received here in Congress that thousands of men, women, and children, both military and civilian, have been spared direct hits because the Patriot has performed so well.

To the extent that you or your family have contributed to the development and production of this superb defensive system, you should feel very proud. The Raytheon Corporation, in particular, deserves the thanks of all Americans and our Desert Storm allies for the development of this critical life-saving technology.

We all hope and pray that this war will be concluded as quickly as possible. In the meantime, I look forward to Congress's continued support for the deployment of the Patriot for the safety of our soldiers and the communities they defend.

With best wishes,

Sincerely,

Edward J. Markey

Edward J. Markey
Member of Congress

Dear Kevin & those he works with,

Keep up the staunch job with those Patriots! We really enjoy the sound of them destroying scuds rather than the scuds hitting the ground.

Sgt Ken Hill USAF
"FIRE HEAD"

To Kevin and co-workers,

Thanks for the great work and an outstanding product! The sound of an off-in-the-distance explosion is very soothing knowing that the patriots have once again done their job. It makes life around here a little bit better!

SSgt Steve Liddick, USAF

To all you "Patriot dudes",

Thanks to you all for the kick ass job you've done with the patriot. We sleep a lot better at night with them around. You've helped to save American lives!!

Sgt Clyde Kebodeaux, USAF
"COONASS"

TO Kevin and your co-workers,

Thanks for a great product! We'll never forget The sound of The "PATRIOTS" Launching and TAKing out Those scuds. Keep up The great work and THANKS FOR SAVING SO MANY Lives.

TSgT John R Richards USAF

TO KEVIN AND ALL THE "PATRIOTS"

THANKS for Keeping us safe guys. If we ever meet up the beer is on us. Keep shootin 'em down.

STAY SAFE
MSgt John [illegible] Robinson, USAF

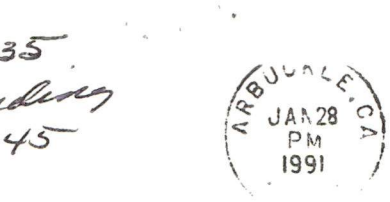
To Kevin and the "Scud-busters"

Keep up the production lines! Thanks for the Patriots. I feel much safer with these guys around. How much for some stock in the company?

SSgt Kevin Estes

Thanks Kevin and friends,
We really appreciate all you do and can feel a little more secure with you on the job.

C. E. Miller
P.O. Box 235
Knights Landing
Ca. 95645



Raytheon Plant

Jan 27, 1991

Raytheon: Attention all personell

Sons - daughters - fathers - Brothers
sisters - husbands - wives - in
the Saudi - waiting for a ground
War to begin -

Our son-in-law sits in Dhahran.
He says he is behind lines and safe -
So far the only target have been Tele Aviv
and Dhahran - I wish I could tell him
he was right but he would be far safer
out on the Desert right now if you
had not developed the Patriot -
Thanks to you he is listening to
the scuds being shot down and not
ducking or as we say scud ducking.
Since Frank is among thousands of
our troops in Saudi - Please accept
from us on behalf of our daughter + grand
children who are in Germany (and all Americans)
our heart felt and tremendous Thank You!

EDWARD J. MARKEY
7TH DISTRICT, MASSACHUSETTS

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ENERGY AND COMMERCE
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SUBCOMMITTEE ON TELECOMMUNICATIONS AND FINANCE
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Wakefield, Massachusetts 01880

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Although no weapon can guarantee the safety of those targeted by Iraqi SCUD missiles, it is clear from the reports we have received here in Congress that thousands of men, women, and children, both military and civilian, have been spared direct hits because the Patriot has performed so well.

To the extent that you or your family have contributed to the development and production of this superb defensive system, you should feel very proud. The Raytheon Corporation, in particular, deserves the thanks of all Americans and our Desert Storm allies for the development of this critical life-saving technology.

We all hope and pray that this war will be concluded as quickly as possible. In the meantime, I look forward to Congress's continued support for the deployment of the Patriot for the safety of our soldiers and the communities they defend.

With best wishes,

Sincerely,

Edward J. Markey

Edward J. Markey
Member of Congress

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TO THE EMPLOYEES:
RAYTHEON
MISSILE SYSTEMS DIVISION
ANDOVER, MASS. 1-21-91

THE PATRIOT MISSILE THAT YOU FOLKS BUILD HAS A WONDERFUL NAME. BUT YOU ARE THE TRUE PATRIOTS.

YOUR AMERICAN CRAFTSMANSHIP, AND DEDICATION TO LACK OF DEFECTS HAVE RESULTED IN A NEW WORLD STANDARD OF PERFORMANCE. THIS IS SOMETHING THAT CANNOT BE HAD FOR MERE WAGES. WELL JUSTIFIED PRIDE of Competent WORKERS IN A FREE Society IS THE EXTRA COMPONENT THAT YOU INSTALL IN EACH OF YOUR MISSILES.

My SON-IN-LAW LCPL M.D. ARMSTEAD 228-08-3513 UNITED STATES MARINE CORPS. IS IN THE PERSIAN GULF. My DAUGHTER, PREGNANT WITH HIS FIRST CHILD, WILL DELIVER BEFORE HE CAN RETURN.

THE ODDS OF HIS RETURNING ARE ENORMOUSLY INCREASED, THANKS TO ALL OF YOU. KEEP THEM FLYING.

GOD BLESS YOU ALL. AND GOD BLESS THE UNITED STATES OF AMERICA.

SINCERELY YOURS,
R. L. Imhoff

R. L. IMHOFF
12604 Wildcat CANYON RD.
LAKESIDE, CA. 92040

To Kevin + your co-workers,

There's nothing quite like the sound of an exploding SCUD - the preferred weapon of our enemy. Yes, it does make a distinctive sound when fired at us, but, then so does the PATRIOT when it knocks 'em down! Keep up your outstanding work knowing that your efforts are VERY much appreciated by RJ crew #7!

Sgt R.A. Bilge USAF

To Kevin + your co-hourts:

I like to thank you guys for doing an outstanding job knocking down those SCUDS. Keep it up and believe me when this is all said + done we owe you a few on us.

Godspeed + Keep Knocking 'em down. Kick Ass and don't take any names.

SSgt Jeff Hurtado
"ELVIS"

Raytheon employees —

My son is in the military. Presently stationed in Saudi. He has said your patriot missile is working great and he wanted you to know he appreciated it. A second thank you from his grateful mother.

...for a job well done!

Nancy Lee +

S.S.G.T. Mitch Dunaway

Jan. 24, 1991

Dear Friends,

I am a retired welder, having worked for Pratt & Whitney Aircraft for 35 years. I have helped to build thousands of jet engines through the years, and we've always been proud of our product.

I have simply been elated over the success of your Patriot missile, and I'm sure glad it has been used in Desert Storm operations.

I, as well as millions of other Americans, know that your product has saved many, many lives so far, and we're glad that your team is doing such a fine job.

My congratulations to all at Raytheon for a superb job, and I'll wish you all continued success. I'm sure that your hard work will help to bring our troops home safely. All of you can be proud that the Patriot, while serving in wartime, is reducing bloodshed, not adding to it.

Sincerely,
Vin Fondetti

January 21, 1991

Dear Mr. Stanvick,

I am writing to pass along a most sincere and life saving thank you to all of Raytheon - Missile Systems Division. My husband is stationed in Riyadh, Saudia Arabia. Last night after the SCUD attack on Riyadh was over, he was able to call home. During our brief conversation, he asked me to pass along how thankful everyone involved in Operation Desert Storm is to Raytheon. He said witnessing the remarkable execution of the Patriot Missile helps to greatly reassure their belief in the reliability of the US military hardware designed to protect our troops.

I have experienced first hand the profound effects Raytheon has made in the support and defense of our troops and I am very proud to be associated with a company like Raytheon.

Sincerely,

Debra A Stephens

Debra A. Stephens
MSL - CAE Operations

FAX To: 508-470-6554

Lots of family and
FRiends were stationed
near danger last night.

Thanks for doing A
great Job..... !!!

Your Friends at Speed Queen
A Raytheon Co.

18 January 1991

Mr Walter V. Trainor
VP/Patriot Program Manager
Raytheon Company
Hartwell Road
Bedford, MA 01730

Dear Mr Trainor,

Congratulations to all members of the defense industry team! The success of Patriot is shared by all who labored with such dedication to insure our deployed soldiers were given the best chance for success against a challenging threat. Patriot answered the call.

Air Defense Artillery truly is,

First to Fire,

DONALD M. LIONETTI
Major General, USA
Commanding General
USA Air Defense Artillery
Center/Fort Bliss

MORE THANKS ! ! !

GREAT STUFF
HAVE FAITH IN
US & PATRIOT ! !
D. F. Bennett

SIGHTED SCUD, SANK SAME !!
AMEN, BROTHER !!
THANKS RAYTHEON
SCOTT & AUDREY STANALAND 1/24/91

RAYTHEON -
SUPERBOWL WINNERS
FOR SCUD. THANKS
BILL SCOTT. 1/23/91

KEEP UP
THE GOOD
WORK. WE
NEED ALL
THE SUPPORT
YOU CAN FURNISH
BILL CARR

RAYTHEON -
PATRIOTS ARE TH
TOP GUN OF THE
GULF CRISIS -
I'M BUYING YOUR
STOCK -
STEVE
KULLERS
ATM'E

MY WIFE - SUE & DOUG WE
WANT YOU ! !
JOHN LOGAN
ONTARIO, CANADA

EYEWITNESS TO TWO
SCUD INTERCEPTS -
" AWESOME ! "
MIKE D. COX
KEMAH, TEXAS

HEY RAY !
FOR YOUR
FIRST SCUD !!
WAY TO GO
GUYS - MARY / MARY
THANKS -
TIM RICH

RAYTHEON -
JOB WELL DONE -
NOW I SLEEP !
STEVE GENT

THANKS TO THE MOST
POPULAR PEOPLE OF
1991 !
KATHIE GANNETT
WASH. STATE

THANKS FOR
THE SECURE
FEELING !
JAMES CAMARA

IT IS A MAJOR ACCOMPLISHMENT.
LOOKING FORWARD THE BEST !!

FROM RT RACSD 194 01/28/91 08:33 P. 3

F A X

M E M O R A N D U M

FROM DHAHRAN, SAUDI ARABIA

TO : RAYTHEON - PERSONNEL OR EMPLOYEES ASS'N
FAX : 617-860-2039

FROM : MARK J. BARBEE
SAUDI ARAMCO BOX 6241
DHAHRAN - 31311
SAUDI ARABIA
(966)-3-878-5833 OR,
(966)-3-378-3155

RAYTHEON EMPLOYEES:

I HAVE BEEN HEARING NOTHING BUT PRAISE FOR THE PATRIOT SYSTEM DURING THE PAST SEVERAL DAYS. I DECIDED THAT YOU MAY LIKE TO HEAR SOME FEEDBACK. THE ATTACHED PAGES ARE JUST A SAMPLING OF THE FEELING HERE IN DHAHRAN, SAUDI ARABIA. I COULD HAVE HAD EVERY EXPATRIATE AND SAUDI SIGN THE FAX IF I HAD THE TIME. I HAVE NEVER SEEN EVERYONE AGREE ON A SUBJECT SO COHESIVELY BEFORE.

MY GOOD FRIEND ROGER BARTEE TOLD ME OF A SPECIFIC INCIDENT OVER THE SAUDI ARAMCO CAMP AT DHAHRAN: "AT THE FIRST LOUD POP OF THE PATRIOT LAUNCH - I RUSHED UP THE LADDER TO GET ON THE ROOF. I JUST GOT TO THE TOP WHEN THE SECOND SALVO WENT OFF NEAR THE EDGE OF CAMP. THE MISSILE TOOK OFF AND FLATTENED OUT COMING RIGHT AT ME. MY MOUTH WAS OPEN, MY EYES WERE WIDE, WATCHING THE PATRIOT SKIMMING OVER THE ROOF TOPS RIGHT AT ME. SEEMINGLY AT THE LAST MOMENT, IT STARTED TO CLIMB AND WENT WHOOSH RIGHT OVERHEAD. A SCANT FEW SECONDS LATER KA-BAMM!!!, ONE LESS SCUD."

I'LL SEND THE ORIGINALS OF THE PAGES WHEN MAIL IS RESTORED. IN THE MEAN TIME PLEASE ACCEPT THIS FAX WITH OUR HEARTFELT GRATITUDE.

Mark J. Barbee

FROM RT P&CSD 194 01/28/91 08:31 P. 1

FAX

MEMORANDUM

FROM DHAHRAN, SAUDI ARABIA

TO : RAYTHEON - SCUD BUSTERS !!!
FAX : 617-860-2039

THANKS ! ! !

DHAHRAN
HALF - TIME SCORE:
PATRIOTS - 16 : SCUDS - ZERO !

DESERT STORM BOX SEAT OBSERVERS IN DHAHRAN WISH TO TAKE THIS OPPORTUNITY TO RECOGNIZE RAYTHEON'S "PATRIOT" AS THE FIRST AMERICAN HERO OF THE WAR. WE WISH TO CONGRATULATE THE RAYTHEON EMPLOYEES FOR A JOB WELL DONE. THE SHOW OVER DHAHRAN IS NOTHING SHORT OF SPECTACULAR!

SHUKRAN
YOUSIF GALLAF

Shukran Kater!
Will Yokanski

If you guys are the best. Come join us. Dennis Carter

VERY PROFESSIONAL WORK
R.H. Neff.

Keep up the score
Hans Groenen

God Bless USA
Thanks!
Jon+Holly
Keep up the good work
E. Waters

Drop one for me!
Bill Steele

So far batting 1.000
Thanks
Bud & Kay Caraway

Rough SAID
R.V. Boyd

All of your efforts are appreciated
J.P. Barker

Ken E. Baugh

Keep it up!
Nora McConnell

Great job! & thanks

FROM RT P&CSD 194 01/26/91 08:32 P. 2

Mr & Mrs Calvin Duymond
54 Nelson St
Salem, NH 03079

Jan 24, 1991

Mr Galligani
Raytheon
350 Lowell St
Andover, Ma 01810

We would like to thank you and the employees of the Andover plant for the efforts manufacturing of the Patriot missle.

One of the reasons we really appreciated it, was the fact that our son is stationed at the Dahran Air base, which as you know, has been the target of the Scud missiles.

My husband has been a guard at Raytheon for 22 yrs and this has made him proud to be associated since it has benefited his son.
Thank you.

Sincerely,
Mr & Mrs Calvin Duymond

unacceptable to

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of joy—in the air,
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the first time

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as it's ever been.
and learn some-
ot. But thank you

at 12:40 p.m. in assembly build-le Systems Plant.

Following the exchange, the President toured the plant facilities.

Remarks to Raytheon Missile Systems Plant Employees in Andover, Massachusetts

February 15, 1991

Listen, I came up here to thank you guys, but thank you for that warm welcome. And, Reverend Gomes, thank you, sir, for that lovely prayer, so fitting tribute to those who are serving overseas and those serving at home here. And thank you, Tom, my old friend Tom Phillips, the chairman, for that warm welcome and making these arrangements. Let me pay my respects to another old friend, the Governor of the Commonwealth, Bill Weld, and his able Lieutenant Governor, Paul Cellucci, over here. I'm glad that they're here with us today.

And, look, I view it as an honor to be here, to come to Raytheon, the home of the men and women who built the Scudbusters. We're very grateful.

Earlier today, maybe your hopes were lifted, maybe mine—mine were—and I think some hopes were lifted in downtown Baghdad with the statement. And I expressed, earlier on, regret that that Iraqi statement that first gave rise to hope in fact turned out to the a cruel hoax. Not only was the Iraqi statement full of unacceptable old conditions, Saddam Hussein has added several new conditions.

Let me state once again: Iraq must withdraw without condition. There must be full implementation of all the Security Council resolutions. And there will be no linkage to other problems in the area. And the legitimate rulers, the legitimate government, must be returned to Kuwait. And until a credible withdrawal begins, with those Iraqi troops visibly leaving Kuwait, the coalition forces, in compliance with United Nations Resolution 678, will continue their efforts to force compliance with all those resolutions, every single one of them.

Compliance with the resolutions will instantly stop the bloodshed. And there's another way for the bloodshed to stop, and that is for the Iraqi military and the Iraqi people to take matters into their own hands and force Saddam Hussein, the dictator, to step aside, and then comply with the United Nations resolutions and rejoin the family of peace-loving nations. We have no argument with the people of Iraq. Our differences are with that brutal dictator in Baghdad.

Everyone here has a friend or a neighbor, a son or daughter, or somebody he knows in the Gulf. And to you, let me say this—and to the American people—the war is going on schedule. Of course, all of us—all of us—want to see this war ended, the limited loss of life. And it can if Saddam Hussein would simply comply unconditionally with all the resolutions of the United Nations. But let me say this to you: I am going to stay with it, we are going to prevail, and our soldiers are going to come home with their heads high.

Now, I just had the thrill of sitting in the command post of an Engagement Control System—ECS to you. [*Laughter*] And I've heard about the years of painstaking work that produced the split-second accuracy of the Patriot missile defense system. Let me tell you, I'm impressed with the technology. But especially after today even more, I'm impressed with the people behind the machines.

Just days after Saddam Hussein took the offense against an undefended Kuwait, the people of this plant went into overdrive and took the offense. And since mid-August, it's been an around-the-clock effort. Three shifts a day, 7 days a week. And I know many of you gave up your own Thanksgiving and Christmas even to be right here, to keep these lines moving.

In the last month, the world has learned why. Patriot works, and not just because of the high-tech wizardry. It's because of all the hours, all the attention to detail, all the pride, and all the professionalism that every one of you brings to the job. Patriot works because of patriots like you. And I came again to say thank you to each and every one of you.

You see, what has taken place here is a triumph of American technology. It's a triumph taking place every day, not just here at Raytheon but in the factories and firms all across America, wherever American

workers are pushing forward the bound of progress, keeping this country strong, firing the engines of economic growth. What happens right here is critical, absolutely critical, to our competitiveness now and then into the next century.

Let me focus for a moment not simply on high-tech workers like yourselves who build these Patriots but on the highly skilled service men and women who operate Patriot in the field. We hear so often how our kids, our children, our schools fall short. I think it's about time that we took note of some of the success stories, of the way the brave young men and women who man the Patriot stations perform such complex tasks with unerring accuracy. They, along with the children in our schools today, are part of a generation that will put unparalleled American technology to use as a tool for change.

As I was touring the plant a few minutes ago, I saw a sign out there that said: "Patriot—a Revolution in Air Defense." Well, we are witnessing a revolution in modern warfare, a revolution that will shape the way that we defend ourselves for decades to come. For years, we've heard that antimissile defenses won't work, that shooting down a ballistic missile is impossible—like trying to "hit a bullet with a bullet." Some people called it impossible; you called it your job.

They were wrong, and you were right. Thank God you were right.

The critics said that this system was plagued with problems, that results from the test range wouldn't stand up under battlefield conditions. You knew they were wrong—those critics—all along. And now the world knows it, too. Beginning with the first Scud launched in Saudi Arabia, right on to Saudi Arabia—and the Patriot that struck it down—and with the arrival of Patriot battalions in Israel, all told, Patriot is 41 for 42—42 Scuds engaged, 41 intercepted. And given the fact that this Scud missile has no military value, simply designed to devastate cities and wipe out population, imagine what course this war would have taken without the Patriot.

No, I'm sure that some experts here would say Patriot's not perfect. No system is; no system ever will be. Not every intercept results in total destruction. But Patriot is proof positive that missile defense works. I've said many times that missile defense threatens no one, that there is no purer defensive weapon than one that targets and destroys missiles launched against us.

We know that this is a dangerous world. Today, our cold war concern about a large-scale nuclear exchange—thank God it is more remote than at any point in the post-war era. At the same time, the number of nations acquiring the capability to build and deliver missiles of mass destruction—chemical, even nuclear weapons—is on the increase. In many cases, these missiles will be superior to Scuds—smaller, capable of flying farther and faster—in short, more difficult targets. Between now and the year 2000, in spite of our best efforts to control proliferation, additional nations may acquire this deadly technology. And as we've been taught by Saddam Hussein, all it takes is one renegade regime, one ruler without regard for human decency, one brutal dictator who willfully targets innocent civilians.

Well, we now know that some of the adversaries we face today—and Saddam Hussein is a prime example—are more rash than rational, less impressed by theories than by a nation with the means and will to defend itself. And thank God that when those Scuds came in, the people of Saudi Arabia and Israel and the brave forces of our coalition had more to protect their lives than some abstract theory of deterrence. Thank God for the Patriot missile. Thank God for that missile.

And so, when you all go home at night, you can say with pride that the success of Patriot is one important reason why Operation Desert Storm is on course and on schedule. And we're going to continue to fight this war on our terms—on our timetable—until our objectives are met. We will control the timing of this engagement, not Saddam Hussein.

Make no mistake about it: Kuwait will be liberated. The people who build Patriot have every reason to be proud. Because of you, the world now knows that we can count on missile defenses. And because of you, a tyrant's threat to rain terror from the skies has been blunted; it's been cut short. And because of you—and this one is special—innocent c
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you very, very n

*Note: The Presi
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he referred to F
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of Raytheon Co
President trave
bunkport, ME.*

**Statement by
on Statements
Zalman Shova**
February 15,

Public staten
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*Note: The Aml
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cial—innocent civilians, priceless human lives, have been spared.

When we think of war, we think first, of course, of the soldiers in the field, the brave men and women now serving half the world away. But Woodrow Wilson once said that in war there are "a thousand forms of duty." In this room today stand thousands of reasons why our cause shall succeed.

You—and people like you all across the country—have given our brave men and women in the Gulf the fighting edge that they need to prevail and, what's more, to protect precious lives. And so, once again, thank you for this warm welcome, for the invaluable contribution that you have made to the defense of America and its allies. And may God bless our troops and their families and the United States of America. Thank you very, very much.

Note: The President spoke at 1:45 p.m. in the fabrications building. In his remarks, he referred to Rev. Peter Gomes of Harvard University and Thomas Phillips, chairman of Raytheon Co. Following his remarks, the President traveled to his home in Kennebunkport, ME.

Statement by Press Secretary Fitzwater on Statements Made by Ambassador Zalman Shoval of Israel

February 15, 1991

Public statements made yesterday by Israeli Ambassador Zalman Shoval criticizing the United States are outrageous and outside the bounds of acceptable behavior by the ambassador of any friendly country. The Secretary of State made this clear to the Ambassador yesterday, and the President protested to Prime Minister Shamir by cable this morning.

We deserve better from Israel's Ambassador.

Note: The Ambassador criticized the United States for withholding economic aid to Israel.

Points of Light Recognition Program

The President named the following individuals and institutions as exemplars of his commitment to making community service central to the life and work of every American.

February 9

Seacoast Area Widowed Persons Services, of Dover, NH

February 11

Pontiac Area Lighthouse, of Pontiac, MI

February 12

Jillene Rich, of Tucson, AZ

February 13

Case Western Reserve University's Project STEP-UP (Student Tutoring Effort to Promote Utilization of Potential), of Cleveland, OH

February 14

Su Salad, of Stockton, CA

February 15

Angela Giuffre, of Rochester, NY

Digest of Other White House Announcements

The following list includes the President's public schedule and other items of general interest announced by the Office of the Press Secretary and not included elsewhere in this issue.

February 10

In the afternoon, the President returned from a weekend stay at Camp David, MD.

Peter T. Galligani
Manager
Andover Plant

Raytheon Company
Missile Systems Division
Andover MA 01810

Raytheon

January 21, 1991

To the Andover Team:

As you are all aware MSD Andover has received significant attention recently, due to the outstanding performance of our Patriot System deployed in the Persian Gulf.

On behalf of Raytheon Management I'd like to take this opportunity to thank all of you who have contributed to our success and ask you all to continue your efforts and attention to quality.

Through your efforts we have demonstrated to the world that if it's made in Andover it's a quality product.

More importantly the lives of our soldiers, our sons and daughters, now depend on the reliability of the system. When it counted, you were there. Let's keep it going.

Thanks for a job well done.

Sincerely,

P. T. Galligani

P. T. Galligani

10-0557 (10/89)

Raytheon

Organization	MISSILE SYSTEMS DIVISION PATRIOT Program Office	Classification	UNCLASSIFIED
		Contract Number	
Date	25 January 1991	File Number	
To	Distribution	Memo Number	WVT:91:037
From	W. V. Trainor	Distribution	As Shown
Subject	Congratulatory Letters		

Attached congratulatory letter was received today from MG Lionetti to all members of the defense industry team.

W. V. Trainor

W. V. Trainor, Jr.
Vice President
PATRIOT Program Manager

/mfm

DICK SWETT
2D DISTRICT, NEW HAMPSHIRE

Congress of the United States
House of Representatives
Washington, DC 20515

January 24, 1991
One Minute Speech

Mr. Speaker, last December I had the opportunity of touring a facility that impressed me with its size, scope and quality. Over 6,000 employees were working diligently on the production of a sophisticated high technology product that, at that time, was untried in real world situations.

Nearly a third of the work force, many of whom come from my district, are proud New Hampshire citizens, and I was honored to be able to speak with a number of them. The enthusiasm with which they described their work and the professionalism that encompassed all that I saw, made it no surprise when their product, the Patriot missile, successfully intercepted incoming Scud missiles in Saudi Arabia and Israel. Their successes in combat repudiated concerns that the system might not work as planned. In fact, it exceeded expectations.

I would like to pay tribute to the employees at Raytheon, who make the Patriot and Hawk missile systems, and to the employees at Sanders/Lockheed, who developed the training systems for the Patriot missile. Many of my constituents from Southern New Hampshire have worked on these projects, and they deserve our praise and gratitude. Their outstanding technical expertise and dedicated work are serving our war efforts in the finest American tradition. I ask my colleagues to join me in saluting the civilian workers who have given so much towards our effort in the Middle East.

TO ME, QUALITY MEANS

- HAVING THE ABILITY TO PERFORM A JOB AND BE PROUD OF IT
  - M. INDELICATO

- "ME"
  - F. SHAMBARGER

- EXCELLENCY IN PERFORMING OUR TASKS
  - G.ALIA

- QUALITY IS RELATED TO ACCURACY WHICH IS RELATED TO EXCELLANCE
  - K. ANDERSEN

- CONFORMANCE TO SPECIFICATIONS
  - C. SAMUELS

- MY WORK
  - D. JANKOWSKI

- HAVING THE PATIENCE, UNDERSTANDING AND MOTIVATION OF TRYING TO ACHIEVE PERFECTION
  - F. AMORINO

- PERFORMING TO THE BEST OF MY ABILITY. THE SELF-SATISFACTION OF KNOWING THAT I CONTRIBUTED MY SHARE
  - R. PAOLINO

- THE UNSELFISH CONCERN AND CONSTANT STRIDE TOWARDS THE GOAL OF PERFRECTION
  - J. BRUNELLE

- FLAWLESS
  - J. CARROLL

- OVER AND ABOVE ALL OTHERS
  - J. CARROLL

- A REVELATION TO EXCEED BEYOND THE NORMAL REALM OF UNIMPORTANT REGULARITY
  - ANONMYOUS

- TO BUILD THE PRODUCT THE RIGHT WAY
  - E. ROSADO

- DO THE JOB AS IF IT WERE A STANDARD FOR EXCELLENCE
  - P. DEGAGNE

- COMMITMENT TO IMPROVE WHAT MAY ALREADY BE THE BEST
  - J. SHARRON

- GIVING THE LITTLE EXTRA THAT MAKES THE BIG DIFFERENCE.
  - P. GATELY

- THAT FEELING YOU GET WHEN YOU KNOW YOU DID IT RIGHT. IT'S A JOB YOU ARE PROUD OF
  - J. MERRIMAN

MESSAGE

TO Patricia

DATE 9/18

TIME 9:19 AM PM

FROM Ann Brock

OF

AREA CODE

NO.

EXT.

FAX #

SIGNED Ann

PHONED ☐ CALL BACK ☒ RETURNED CALL ☐ WANTS TO SEE YOU ☐ WILL CALL AGAIN ☐ WAS IN ☐ SENT FAX ☐

TO ME, QUALITY MEANS:

- NEVER HAVING TO SAY WE'LL CORRECT IT
  - R. HARVEY

- THE BEST A PERSON CAN DO
  - A. SULLIVAN

- BEING PART OF A TEAM, THAT PRODUCES QUALITY IN A FINISHED PRODUCT
  - T. LAROCHELLE

- SAYING GOOD ENOUGH, IS NOT GOOD ENOUGH
  - N. KAUFMAN

- WORKING TOGETHER FOR A COMMON GOAL - SUCCESS!
  - A. MACCARIO

- DOING A JOB RIGHT THE FIRST TIME AND EVERY TIME
  - L. PALERMO

- HAVING A GOOD REPUTATION FOR QUALITY LEADS TO PRIDE IN YOUR WORK AND INCREASES THE IMPORTANCE OF REPEATING THAT PERFORMANCE
  - R. STEVENS

- USING THE RANGE OF YOUR SKILLS AT EVERY TASK
  - T. SHEEHAN

- IT IS ETHICS IN ACTION AND INTEGRITY IN ALL YOU DO
  - E. ARCHAMBAULT

- A JOB WELL DONE WITH ALL THE CARE AND PRECISION POSSIBLE
  - M. HANNA

- IN ORDER TO BE THE BEST YOU HAVE GOT
  - C. DIMAURO

- THE CONTINUOUS IMPROVEMENT IN ONES SELF
  - F. AMORINO

- USING YOUR ABILITY, TRAINING AND GOOD JUDGEMENT
  - P. BROOKS

- DOING ANYTHING TO THE VERY BEST OF MY ABILITY
  - L. LAVIN

- THE GUARANTEE OF CONTINUITY
  - B. MCINERNEY

- SUPPORT
  - F. DOLAN

- TEAM WORK
  - ANONMYOUS

- CUSTOMER SATISFACTION
  - J. PIERRO

TO ME, QUALITY MEANS:

° BEING ABLE TO SMILE, AND SAY "I DID THAT"
- D. OUELLETTE

° SELF RESPECT
- G. LUTEMAN

° THE JOB IS COMPLETE - NO LOOSE ENDS
- S. HIGGINBOTTOM

° SUPERIORITY
- B. JOSEPH

° GOING BY THE BOOK, THOUGH YOU FEEL LIKE FLAGGING,
GIVING 101% THOUGH YOUR BODY'S DRAGGING,
SQUINTING & PEERING WITH EYEBALLS SAGGING,
LOOKING FOR FAULTS - THE FEELINGS NAGGING -
WINE, WOMAN & SONG MEAN NOTHING NOW
QUALITY IS EVERYTHING (AND GOOD LUNCHROOM CHOW!)
- E. CAIL

° MSD ANDOVER
- D. SAVIO

° QUALITY IS NOT THE PROBLEM, IT IS THE SOLUTION...
- M. WEISLIK

° ENDLESS GOALS
- C. PURPORA

° ACCOMPLISHMENT COMMENCED & COMPLETED WITH EQUAL ENTHUSIASM
- H. COOKSON

° NOT JUST WANTING OUR PRODUCT TO BE GOOD BUT WANTING IT TO BE THE BEST
- J. NOLET

° PERFECTION. PERFECTION MAY SEEM LIKE A STRONG WORD BUT WHEN DEALING WITH MISSILES AND WHAT THEY STAND FOR, PERFECTION IS WHAT WE MUST HAVE
- M. DUNN

° THAT I AM IN A RACE, AND IN THE RACE FOR QUALITY, THERE IS NO FINISH LINE
- A. GARDNER

° ON-THE-JOB PERFORMANCE, PERSEVERANCE, PRODUCTIVITY AND ULTIMATE PRODUCT PERFECTION
- E. BARNETT

° DOING THE JOB RIGHT THE FIRST TIME BECAUSE LONG AFTER THE PRICE IS FORGOTTEN THE QUALITY IS REMEMBERED
- J. SILVIA

° DEDICATION TO A COMMITMENT
- J. SEYMOUR

TO ME, QUALITY MEANS:

- QUALITY MEANS INQUIRING OR DOING EXTRA RESEARCH TO ENSURE THE JOB ASSIGNMENT IS DONE CORRECTLY
  - B. BELLO

- TO DO ONE'S BEST AT ALL TIMES
  - N. ROGOWSKI

- VIEWING YOUR ACCOMPLISHMENTS WITH PRIDE AND KNOWING THAT WHAT WE DO REALLY MATTERS
  - J. HARRIS

- WILLING TO LEARN AND CHANGE
  - B. MUTASCIO

- INTEGRITY...ADHERING TO HIGH STANDARDS OF VALUE IN ALL THAT WE DO
  - R. GLAZER

- WHETHER AT HOME OR ON THE JOB YOUR WORK REFLECTS YOUR ATTITUDE TOWARDS YOURSELF AND OTHERS
  - D. PIERCE

- THE ABILITY OF THE HUMAN KIND IN TRYING TO ACHIEVE PERFECTION. THE VENTURE TO OBTAIN THE BEST
  - R. GINES

- TO BE EFFECTIVE, INFLUENTIAL AND PRODUCTIVE
  - E. COOK

- KEEPING MY PERFORMANCE UP TO THE BEST OF MY ABILITY
  - J. MERCER

- COMPROMISING QUALITY TO MOVE A PRODUCT IS AS SENSIBLE AS STOPPING A CLOCK TO SAVE TIME
  - P. KRAFTON

- A QUALITY PERSON IS A CARING PERSON
  - M. GRAZIO

- PRIDE, IN KNOWING I AM PART OF A WINNING AND RESPECTED TEAM
  - L. GARNEAU

- COMMUNICTION AND CARING
  - C. BISTANY

- PROUD OF SIGNING MY NAME OR CLOCK ON THE FINISHED PRODUCT
  - M. VOISINE

- Q - QUALIFICATIONS TO BE #1
  U - UNITED AS A TEAM
  A - ALL WORKING TOGETHER AS ONE
  L - LOOKING FOR NEW IDEAS
  I - INVENTIVE IN TECHNOLOGY
  T - THE BEST AT WHAT WE DO
  Y - YES QUALITY, A JOB WELL DONE
  - J. DRAGONE

TO ME, QUALITY MEANS:

- A CONFIDENCE IN BOTH MYSELF AND THE OTHER MEMBERS OF THE TEAM
  - P. ORLANDO

- HAVING A PRODUCT LIVE UP TO THE EXPECTATIONS YOU HAD ON THE DAY YOU BOUGHT IT
  - D. CONWAY

- PEOPLE WITH PRIDE MEANS QUALITY PRODUCTS
  - E. CAULFIELD

- THE "EXTRA SOMETHING" THAT REFLECTS THE PRIDE OF ITS MAKER
  - T. O'NEILL

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ISSN 1045-2621

Holidays and Anniversaries of the World

A Comprehensive Catalogue Containing Detailed Information on Every Month and Day of the Year, with Coverage of 23,000 Holidays, Anniversaries, Fasts and Feasts, Holy Days, Days of the Saints, the Blesseds, and Other Days of Heortological Significance, Birthdays of the Famous, Important Dates in History, and Special Events and Their Sponsors

SECOND EDITION

Jennifer Mossman, Editor

Gale Research Inc.

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February 15

Holidays

U.S. — **Susan B. Anthony Day**
Celebrates the birthday of the pioneer crusader for women's rights, 1820.

U.S. (Maine and Massachusetts) — **Maine Memorial Day**
Commemorates sinking of U.S.S. *Maine* and beginning of the **Spanish-American War.**

Religious Calendar

The Saints

St. Walfrid, abbot. Also called **Galfrido della Gherardesca.** [d. c. 765]

Birthdates

1368 **Sigismund, King of Hungary,** 1387–1437, Holy Roman Emperor, 1410. [d. December 9, 1437]

1497 **Philipp Melanchthon,** German theologian, Protestant reformer, educator; collaborator with Martin Luther in the Protestant Reformation. [d. April 19, 1560]

1519 **Pedro Menéndez de Avilés,** Spanish soldier, navigator; settled Florida as a Spanish colony. [d. September 17, 1574]

1564 **Galileo Galilei,** Italian physicist, astronomer; pioneered the use of the telescope for astronomical study; put forth the theory of **heliocentricity** of the universe; tried by the Inquisition for his teachings. [d. January 8, 1642]

1571 **Michael Praetorius (Schutheiss),** German composer, music historian [d. February 15, 1621]

1710 **Louis XV, King of France.** [d. May 10, 1774]

1748 **Jeremy Bentham,** English Utilitarian economist; proposed the theory that man makes ethical decisions on the basis of pleasure and pain. [d. June 6, 1831]

1782 **William Miller,** U.S. Protestant revivalist; founder of the **Millerites,** the forerunners of the Seventh-Day Adventists. [d. December 20, 1849]

1797 **Henry Engelhard Steinway,** German-U.S. piano manufacturer; founder of Steinway and Sons. [d. February 7, 1871]

1803 **John Augustus Sutter,** U.S. pioneer; his discovery of gold precipitated the California gold rush. [d. June 18, 1880]

1809 **Cyrus Hall McCormick,** U.S. inventor of farm machinery; founder of International Harvester Co. [d. May 13, 1884]

1812 **Charles Lewis Tiffany,** U.S. merchant; founder of Tiffany and Co., jewelers. [d. February 18, 1902]

1817 **Charles François Daubigny,** French landscape painter; leader of the **Barbizon School.** [d. February 19, 1878]

1820 **Susan B(rownell) Anthony,** U.S. social reformer; a pioneer crusader for women's suffrage. [d. March 13, 1906]

1845 **Elihu Root,** U.S. Secretary of War, 1899–1904; U.S. Secretary of State, 1905–1909; awarded Nobel Peace Prize, 1912. [d. February 7, 1937]

1861 **Charles Edouard Guillaume,** Swiss-French physicist; Nobel Prize in physics for discovery of anomalies in nickel-steel alloys, 1920. [d. June 13, 1938]

Alfred North Whitehead, British mathematician, philosopher. [d. December 30, 1947]

1873 **Hans Karl August Simon Euler-Chelpin,** Swedish chemist born in Germany; Nobel Prize in chemistry for investigation into fermentation process (with A. Harden), 1929. [d. November 6, 1964]

1882 **John Barrymore,** U.S. actor; younger brother of Ethel and Lionel Barrymore; his

St. Tanco, Bishop of Verden and martyr. Also called **Tatta,** or **Tatto.** [d. 808]

St. Sigfrid, Bishop of Växjö; the Apostle of Sweden. Also called **Sigefride.** [d. c. 1045]

St. Agape, virgin and martyr; patron of Terni in Umbria. [death date unknown]

SS. Faustinus and Jovita, martyrs; patrons of Brescia. [death date unknown]

The Beatified

Blessed Jordan of Saxony, second master general of the Dominicans; the first university chaplain. [d. 1237]

Blessed Angelo of Borgo San Sepolcro, Augustinian hermit. [d. c. 1306]

Blessed Julia of Certaldo, virgin and anchoress. [d. 1367]

Blessed Claud la Colombière, Jesuit priest. [d. 1682]

portrayal of Hamlet is considered one of the best of all time. [d. May 29, 1942]

1892 **James Vincent Forrestal,** U.S. government official; first U.S. Secretary of Defense. [d. May 22, 1949]

1907 **Cesar Romero,** U.S. actor; known for his role as the Joker on television series, *Batman.*

1911 **Leonard (Freel) Woodcock,** U.S. government and labor union official; President of United Automobile Workers, 1970–77.

1914 **(Thomas) Hale Boggs,** U.S. politician; Congressman, 1941-43, 1947-72; lost in an Alaskan plane crash. [d. October, 1972]

Kevin McCarthy, U.S. actor.

1916 **Ian Keith Ballantine,** U.S. publishing executive.

1929 **James Rodney Schlesinger,** U.S. government official and economist; U.S. Secretary of Defense, 1973–75.

1931 **Claire Bloom (Claire Blume),** British actress.

1935 **Roger Chaffee,** U.S. astronaut; one of astronauts killed aboard *Apollo I.* [d. January 27, 1967]

Susan Brownmiller, U.S. author, feminist.

1948 **Marisa Berenson,** U.S. model, actress; known for her starring role in *Barry Lyndon,* 1975.

1951 **Melissa Toni Manchester,** U.S. singer, songwriter; began career as back-up singer for Bette Midler; known for songs, *Don't Cry Out Loud* and *Gloria.*

Jane Seymour (Joyce Penelope Frankenberg), British actress; known for her starring role in television movies, *East of Eden* and *The Scarlet Pimpernel.*

Historical Events

44 B.C. **Julius Caesar** is offered the diadem of kingship by Antony and refuses it.

1637 **Ferdinand II, Holy Roman Emperor,** dies and is succeeded by **Ferdinand III.**

1763 **Treaty of Hubertusburg** between Prussia and Austria is signed. Prussia retains Silesia and emerges as a great military power.

1764 City of **St. Louis, Missouri** is founded by **Auguste Chouteau** under the direction of **Pierre Laclède.**

1876 U.S. patent is issued for the manufacture of **barbed wire.**

1898 ***U.S.S. Maine*** is mysteriously blown up in Havana harbor, leading U.S. to declare war on Spain (**Spanish-American War**).

1905 **Rimsky-Korsakov, Rachmaninoff, Taneyev, Gretchaninoff, Glière, Chaliapin, Siloti,** and 25 others sign a declaration protesting the political repression of the government of Czar Nicholas II.

1912 **Yüan Shih-kai** replaces **Sun Yat-sen** as provisional president of China.

1922 The **Permanent Court of International Justice** opens at The Hague.

(Continues. . .)

1933 Assassin **Giuseppe Zangara** fires at President-elect Franklin Roosevelt's party in Miami, Florida, missing Roosevelt but fatally wounding Chicago Mayor **Anton Cermak.**

1938 Rebel forces under General Francisco Franco take **Teruel (Spanish Civil War).**

1942 **Singapore** is surrendered to the Japanese army **(World War II).**

1944 Allies bomb **Monte Cassino** monastery **(World War II).**

1948 **Romulo Gallego** is inaugurated as the first popularly elected president of Venezuela.

1950 The **Congress of Industrial Organizations (CIO)** expels three member unions for suspected Communist sympathies.

1965 **Canada** officially adopts a new flag; the Red Maple Leaf becomes the new symbol, replacing the Union Jack.

1971 **Britain** adopts the **decimal currency** system after 1200 years of a system based on 12-penny shillings.

1972 Brigadier General **Guillermo Rodriguez** assumes power in Ecuador after a bloodless coup d'etat.

1975 The government of **Ethiopia** declares a state of emergency in the northern province of **Eritrea** where fighting between the government and Eritrean secessionists has been going on for 13 years.

1989 The last Soviet troops leave **Afghanistan.**

Sampson, Agnes (*d* 1592). Scottish witch. A lay-healer from Haddington, nr Edinburgh, Agnes Sampson was brought to trial after having been named along with about 70 other people by another accused woman, Geillis Duncan, and described as being the 'eldest witch of them al'. After severe torture she confessed. She told of meetings she had led at North Berwick on Hallowe'en, when 200 people danced in a circle by the sea and the Devil appeared to them. They celebrated black mass and on the Devil's instructions plotted the death of the king and queen through sorcery and poison. Agnes was interrogated by James VI, who was deeply interested in the occult. She was executed with many of her fellow defendants.

It is generally accepted that some conspiracy was involved, probably plotted by the Earl of Bothwell, who aimed to seize the throne. Her trial, like that of Margery Jourdemain a century earlier, illustrated the long-standing association between sorcery and treason. Later Scottish witch-trials seem to have resulted more from dissension within the community or a Puritanical disapproval of individual behaviour. However, many Scottish and English witches, like Sampson, Elizabeth Southern (tried in 1613), Eleanor Gowdie ('Queen of Scottish Witches' who confessed in 1662), or Jane Weir who was charged with incest and satanism in 1670, proclaimed their allegiance as witches with great pride, and appear to have been active practitioners rather than mere victims.

Sampson, Deborah (1760–1827). American soldier. An adventurous girl, she dressed in men's clothing so as to have greater freedom, and to earn money enlisted as a soldier in the rebel army in the wars against the British. She engaged in many skirmishes against British and American Tory soldiers, and was wounded in action. Her identity was eventually discovered in 1783. She received an honourable discharge and married Benjamin Gannett, with whom she had three children. Her much-embellished biography, *The Female Review* by Herbert Mann, appeared in 1786 and she toured the theatres of New England and New York State, appearing in uniform on stage.

Sand, George [pseud. of Amandine Aurore Lucie Dupin], Baronne Dudevant (1804–76). French writer. An illegitimate daughter of Marshal de Saxe, she spent her early childhood with her grandmother at the château of Nohant. She was educated at a convent boarding school and returned to Nohant in 1820, marrying Baron Dudevant two years later. She found Nohant and married life stifling and in 1831 she left her husband, taking her two children with her to Paris. There she outraged bourgeois society by her unconventional ways (she wore trousers and smoked cigars in public) and by her love affairs – with Jules Sandeau (a writer from whose name her pseudonym was derived, and with whom she collaborated on newspaper articles and on one novel) and with the Romantic poet, Alfred de Musset. Her literary output was prolific and her novels defend both sensual and idealistic love: *Indiana* (1832); *Valentine* (1832); *Lélia* (1833); *Mauprat* (1838). *Lélia* created a sensation for its erotic candour. From the time of her relationship with Chopin, which lasted ten years, her private life became quieter and she turned her interest to politics. In *Le meunier d'Angibault* (1845) she exalts the working man while in *Consuelo* (1842) she preaches a pantheistic religion. In 1848 she supported the Revolution and wrote *Lettres au peuple* but retreated to Nohant at the time of the June insurrection. Here she wrote a series of pastoral novels including *La petite Fadette* (1849). Under the Second Empire, George Sand became a *grande dame* in the village of Nohant – entertaining writers and artists, presiding over village fêtes and bestowing alms. In 1854 her autobiography, *L'histoire de ma vie*, was published. Although her exalted style and outspoken views on conventional marriage now seem dated she was hailed as a great writer by many contemporary critics and writers.

C. Cate: *George Sand: a Biography* (1975)

Sandel, Cora (1880–1974). Norwegian novelist. Cora Sandel was born in Christiania (now Oslo) into an upper-class family, who moved when she was 12 to the port of Tromsö in the far north. Later she studied art with the painter Harriet Backer and in 1905 left for Paris, where she lived for the next 15 years. In 1913 she married the Swedish sculp-

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LEVEL 1 - 8 OF 85 STORIES

Proprietary to the United Press International 1991

February 6, 1991, Wednesday, BC cycle

SECTION: Domestic News

LENGTH: 732 words

HEADLINE: Kiam's missile joke falls short

BYLINE: BY DEIRDRE WILSON

DATELINE: BOSTON

KEYWORD: KIAM

BODY:

New England Patriots owner Victor Kiam apologized Wednesday for telling a joke slammed as ''sexist and inhumane'' about Patriot missiles and a female sportswriter who was sexually harassed in the team's locker room.

Proprietary to the United Press International, February 6, 1991

The National Organization for Women said it was ''disgusted'' and sports editors expressed dismay over the joke about Boston Herald sportswriter Lisa Olson.

Kiam told the joke Monday at a male-only sports banquet in his home town of Stamford, Conn., said Bob Kennedy, sports editor of The (Stamford) Advocate newspaper.

''It was 'What do Lisa Olson and Iraqis have in common? They've both seen Patriot missiles up close,''' said Kennedy, who attended the banquet.

The joke, referring to Patriot missiles used to shoot down Iraqi scud missiles in the Persian Gulf war, has been circulating for awhile.

In a statement released by a public relations firm and the team, Kiam said many jokes were exchanged by speakers at the banquet.

''I was the butt of several. I used bad judgment in repeating one ...

... personal care products. The company features several products geared toward women.

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''It feels weird to be watching here,'' he said. ''I thought I'd be home having chicken wings and real beer and enjoying it in the warmth.''

''There is no place like America,'' said Sgt. First Class Paul Burch, 42, of Sterling, Ill. ''The Super Bowl is a ritual at our house.''

Burch and several others joked about being a '' Patriots fan,'' referring to the U.S. anti-missile system that has shot down virtually every Iraqi Scud missile launched at Saudi Arabia since the war began 12 days earlier.

Many had suspected Iraq would use the Super Bowl as an opportunity to fire another Scud in their direction, but the game was completed without any alarms being sounded.

''We're probably bombing the hell out of him right now,'' so I'm not oo worried about it,'' said Spec. Glenn Forbes, 35, of Montgomery, Ala. ''We're ruining his Super Bowl too.''

LEVEL 1 - 18 OF 85 STORIES

Copyright (c) 1991 Globe Newspaper Company;
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January 27, 1991, Sunday, City Edition

SECTION: FOCUS; Pg. 77 p

LENGTH: 61 words

HEADLINE: SHORT CIRCUITS

BYLINE: Compiled by Globe staff writers.

BODY:

By early last week, when Raytheon's Patriot missiles had achieved a 15 and 1 record in shooting down Iraqi's Scud missiles in the Persian Gulf, Capitol Hill staffers inevitably joked that the New England football team of the same name should be so good. In fact, the gridiron Patriots had the exact opposite record last year, finishing the season at 1 and 15.

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LEVEL 1 - 25 OF 85 STORIES

Copyright (c) 1991 The Washington Post

January 24, 1991, Thursday, Final Edition

SECTION: STYLE; PAGE B1

LENGTH: 536 words

HEADLINE: For Some, It's a Time To Celebrate;
The Defense Industry's Technological High

SERIES: Occasional

BYLINE: Roxanne Roberts, Washington Post Staff Writer

BODY:

There was at least one party in Washington yesterday where the pall of war did not hang heavy. There was laughter, a joke or two and a sense of mission accomplished.

A quick scan of the name tags explained why. Raytheon. Grumman. Lockheed. The 250 guests -- drawn primarily from the military and the defense industry -- at

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last night's American Defense Institute's annual dinner had cause for a celebration, of sorts.

"For years, everybody took potshots. 'Expensive this. Expensive that,' " said Gary Smith, director of marketing at Unisys, which produces high-tech defense systems. "I'm happy that things are working as well as they are. Not because 'I told you so.' Because that's what we planned for."

Friends and supporters of the Washington-based institute, which advocates a strong national defense, officially gathered at the Hyatt Regency to honor Senate Minority Leader Robert Dole, who received the institute's 1990 Outstanding Leadership Award. But the night was dominated by talk of war and weaponry.

"It restores a lot of credibility from all the doubters who said that all this money has been wasted," said Sen. Steven Symms (R-Idaho), who sits on the institute's board of advisers. "It says our equipment works. Our high technology works."

Sen. Arlen Specter (R-Pa.) was even more bullish. "When the time has come for the necessity to project strength, we have done it in a phenomenal and historic way."

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The Patriot missile was, as expected, the star of evening. Rich Bartnik, director of congressional relations for Raytheon, which makes the missile, got a nod from Dole in his speech, a round of applause from the audience, and his own joke, delivered by the guest of honor: They say John Sununu is George Bush's Patriot missile. He shoots down everything that comes close to the White House.

"I just had a guy from Lockheed come up to me and say, 'Don't forget Lockheed. Those Stealths are working pretty well,' " said Dole. Defense contractors, he predicted, are "going to be in a very strong position. That doesn't mean you give everybody a blank check. We're still going to have to trim the defense budget but we may have to take another look at our priorities."

Defense has always been the top priority for Capt. Eugene "Red" McDaniel, a retired Navy pilot who spent six years in North Vietnam as a prisoner of war. "Six years gives a man time to reflect on the value of freedom and what we need to do to preserve it, " said McDaniel, who founded the institute in 1983. Last night's dinner raised $ 50,000 to launch the institute's Pride in America Campaign, a program designed to bring to high school students its message of patriotism, leadership and a strong defense.

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McDaniel "started talking to young people across America," Dole told the audience. "Like others of us, he thought it was immoral to ask our armed services to protect America with second-rate equipment and bargain-basement weapons."

Symms predicted that Congress would take a new look at every weapons systems. "I think the one program that will receive a tremendous boost from this will be SDI," he said. "If someone were firing missiles at the United States, we have no defense against them right now."

TYPE: NATIONAL NEWS

SUBJECT: SOCIAL FUNCTIONS; NATIONAL DEFENSE; WARFARE, WAR; TECHNOLOGY

ORGANIZATION: AMERICAN DEFENSE INSTITUTE

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LEVEL 1 - 28 OF 85 STORIES

Copyright (c) 1991 Globe Newspaper Company;
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January 21, 1991, Monday, City Edition

SECTION: NATIONAL/FOREIGN; Pg. 5 p

LENGTH: 384 words

HEADLINE: In Dhahran, a frantic rush for cover;
WAR IN THE MIDDLE EAST

BYLINE: By Walter V. Robinson and John Aloysius Farrell, Globe Staff

US; MILITARY; WARFARE; MIDEAST; IRAQ; TERRORISM SAUDI ARABIA

BODY:

DHAHRAN, Saudi Arabia - Afterward, there were jokes, and some not-so-joking suggestions that it might make sense to buy stock in Raytheon, the defense contractor that manufactures the Patriot missile.

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note:
adapt
lighthouse
anec for
Patriots

SH was about to
flee the country
when we said
we'd be using
Patriots. He
calmed down just
a little when we
made it clear we
were talking about the
football team.

also:
NE Patriots
≈ Pat Riggio
something?

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POLIT / FUNDING

LEVEL 1 - 5 OF 5 STORIES

Copyright (c) 1990 Globe Newspaper Company;
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July 18, 1990, Wednesday, City Edition

SECTION: ECONOMY; Pg. 25 p

LENGTH: 825 words

HEADLINE: Raytheon project cut from budget;
Could cost Mass. 1,000 jobs

BYLINE: By Michael K. Frisby, Globe Staff and Joshua Cooper Ramo, Contributing Reporter

DATELINE: WASHINGTON

US; BUDGET; DEFENSE; BUSINESS; NAME-RAYTHEON; MASSACHUSETTS

BODY:

The Senate Armed Services Committee has decided to eliminate the $ 40-billion Milstar communications satellite system from the defense budget, a move that

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might jeopardize about 1,000 jobs in Massachusetts. Raytheon facilities in Waltham and Marlborough would feel the brunt of the budgetary blow.

Congressional sources said yesterday that the committee, led by chairman Sen. Sam Nunn (D-Ga.), cut the program during its mark-up of the $ 289 billion, 1991 defense authorization bill last week.

Although the full Senate, the House and the Bush administration must act on the bill before it is finalized, Nunn, who is very influential on defense matters, strongly supports canceling the program.

The committee's move would cut $ 1.1 billion in funding for the program. Thus far, about $ 6 billion has been spent developing the satellite system, which was designed to make communications possible from command posts to conventional and nuclear forces after nuclear fallout.

Raytheon, based in Lexington, Mass., develops and constructs the ground terminals, or consoles, for the system; Massachusetts officials said they hope the Department of Defense will contract for a new system in the future that will use the same terminals, thereby saving some of the jobs.

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(c) 1990, The Boston Globe, July 18, 1990

However, one congressional aide said Nunn wants the entire program junked, adding that it would be difficult to develop any other communications system that would use the Raytheon technology.

"It's a piece in a complicated puzzle, but only in that puzzle," the aide said.

Members of the Massachusetts congressional delegation were moving yesterday to justify their support of the cut, calling the complicated satellite network "gold-plated" and "a Rolls Royce system." The issue places some of the liberal and moderate Democrats in the position of supporting defense cuts that will hurt workers in their districts.

If the Milstar is eliminated, it will be a rare defeat for Raytheon, which had been lobbying aggressively and successfully this year to protect its contracts.

Post-Reagan defense slashing nearly knocked the wind out of Raytheon twice in the past year: once on the Hawk surface-to-air missile program, and later on a joint venture with an Italian company.

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But Massachusetts Congressmen Silvio Conte, Joseph Moakley and Nicholas Marvoules all weighed in last year to save the 3,400 jobs tied to the Hawk program, by reviving a canceled Army order for the weapons.

They also helped keep the joint Italian-US Patriot Missile program alive after the Italian government walked away from the program and left the United States holding the check.

Rep. Joseph P. Kennedy 2d (D-Brighton) yesterday said he has some concerns about the Milstar cuts, but he expressed confidence that the console technology could be easily assimilated into another system - thus saving Raytheon jobs.

"I'm very, very concerned about the people with jobs," he said. "But whatever system gets put back into place, there should be a need for this console technology."

Although most of the jobs in jeopardy are at Raytheon, some are among companies that have subcontracted with Raytheon to produce the consoles.

A spokesman for Raytheon, which employs about 77,000 workers, said it was too early to determine what impact the decision will have on the company, but he said Raytheon is keeping its eye on developments.

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Conceived in the heady days of Reagan defense budgeting, Milstar was intended as an "all-environment, data and voice, C3I system" - Defense Department talk for a postnuclear phone exchange. Supporters say the system is very difficult for the enemy to jam or intercept.

The gleaming Milstar satellites would have orbited the planet, connecting all three branches of the armed services, NATO and the president as they waged a multifront war.

"It was a $ 30 billion system that wouldn't even fire up until after a nuclear war," said a Nunn aide. "That's not an easy one to sell to the taxpayers."

Last fall, it became a hard sell at the Defense Department as well.

The Army, which had waffled in its support for the project, began to draw back from the plan, citing its capability to fall back on existing programs. And as defense dollars have grown scarcer, Defense Department planners have begun to rank the dozens of systems in development.

The terminals that Raytheon has developed are highly complex telephones that the Air Force was planning to use in its planes and on the ground.

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The phones are specialized receiving units with little use for any other program, one reason why even supporters acknowledge it could be difficult to preserve the Raytheon jobs.

"It would be like starting from ground zero," one staffer said.

Now highly committed to defense work, ground zero is not where Raytheon wants to go.

Since 1979, Raytheon has boosted its defense work; by 1989, 84 percent of the company's 31,000 Massachusetts employees were working on defense programs.

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(c) 1991 States News Service, January 25, 1991

The war may be leading Americans to outgrow any Vietnam skittishness and realize that the massive military buildup under former President Reagan has paid off, Gingrich suggested.

"Average Americans have sat in their living rooms and watched people put gas masks on and Patriots" striking down missiles, Gingrich said. He said that will have a strong effect as Congress debates military issues.

"Our position as the Republican party has been peace through strength," added Walker. "This helps us in demonstrating maybe we were right."

Because of the anticipated shift on military issues, the Republicans are planning renewed calls for programs like the Strategic Defense Initiative (SDI), they said.

And they are planning on using past opposition by Democrats to weapons systems -- that have now been proven successful -- as political fodder. Gingrich said records of lawmakers who opposed things like the Patriot Missile are already being tracked down.

"There's plenty of track record of people who were just plain wrong," Gingrich said.

(c) 1991 GANNETT NEWS SERVICE, January 30, 1991

''transgressions.''

''I thought the reaction the president got this evening was as good as any president I have seen in my 10 years in Congress get at a State of the Union,'' said Rep. Bill Emerson, R-Cape Girardeau, who saw speeches by Presidents Johnson and Nixon during the Vietnam war.

Although Bush spoke optimistically of the financial contributions being made by American allies like Japan and Saudi Arabia to Operation Desert Storm, Skelton said he wants to see the money before he lets them off the hook.

''I won't be satisfied until I see them live up to their commitments,'' he said. ''I'm frankly very skeptical of some of our allies' contributions.''

Republican Sen. Christopher Bond applauded Bush's call to build an anti-missile defense to protect the United States against a limited ballistic missile attack.

After referring to the success of Patriot missiles in destroying or damaging Scud missiles fired against Israel and Saudi Arabia, Bush announced he had changed the focus of Strategic Defense Initiative research.

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SDI, popularly known by some as ''Star Wars,'' was the Reagan administration's concept to construct an elaborate anti-missile defense against an all-out nuclear attack.

Bond and other senators have pushed for a more limited defense aimed at protecting the United States against missiles laden with either chemical or nuclear weapons that might be used by countries like Libya or Iraq.

''Saddam Hussein now terrorizes Israel and Saudi Arabia with missile attacks but, unfortunately, he is not the only dictator in the world with access to high technology,'' Bond said.

''Even though we have the technology to protect ourselves, we are defenseless now,'' he said. ''America should not have to fear missile attacks on our soil from international despots or terrorists.''

On Bush's domestic agenda, Emerson said he was not surprised at the president's prediction of a limited federal budget for next year.

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Rep. Mel Hancock, R-Springfield, found Bush's limited budget increase of less than the rate of inflation too much.

''I'd like to see it zero (increase),'' he said, adding he doesn't believe Democrats in Congress will abide by the spending restrictions that were included in last year's multi-year budget agreement.

Hancock also liked Bush's call for a limit on the number of terms a member of Congress may serve.

''I think if we had statesmen up here instead of people who just want to stay from now on, we already would have retrenched the federal government,'' he said.

And Hancock also liked Bush's suggestion of setting up tax-free savings accounts for education. ''Now that I'm on the (House) Banking Committee, I might have a little better chance of pushing that through,'' he said.

But not everything in Bush's speech was acceptable. Emerson said he disagreed with the president's suggestion that parents be given the opportunity to transfer their children to any school they wish.

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No apologies have come from those who were proclaiming only a few weeks ago that we could not go to war because our high-tech weapons would never work. For years we have had abroad in the land a small but articulate school of regressive (though nominally left-of-center) philosophers who feel better when they convince themselves that advanced technology is a failure, unless, of course, it is the advanced technology of their own expensive stereo systems.

There was some evidence for their skepticism. The most recent American military enterprises - Panama, Grenada, Libya, Desert One - were not very well executed even if most were successful. Soon after the Persian Gulf deployment began, there were accounts of problems with the night-vision systems, of sand in the airplane engines, of the desert wind and heat complicating both the machinery and the men who had to work it.

But the high-tech weapons worked. They might not have worked as well against a more competent enemy. But you only know what you know, and what we know is that laser-guided precision bombs, cruise missiles and Stealth bombers have performed their assigned tasks.

But before the pro-technologists start gloating, they should remember that the real question about high-tech weaponry was not whether it would work but

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whether it will make much difference even when it does. That question remains unanswered.

Premature gloating is a mistake, as shown by those on the other side of the technical-political divide who saw the Patriot missiles hit their targets and dredged up the Strategic Defense Initiative debate, claiming that SDI's critics ought now surrender in shame. Was not the Patriot an anti-missile missile? And is not SDI just an anti-missile system writ large?

Well, no. Anti-missile defense goes way back, having had bipartisan support for nearly 40 years. The Patriot, a land-based weapon of limited capacity, was conceived in the 1960s, almost 20 years before Ronald Reagan began the debate over SDI, a space-based concept, all but limitless in capacity, which differs qualitatively from anti-missile defense as previously (and now again) understood.

Rather than engaging in ancient policy recriminations, everyone might remember that maintaining civility is more important than scoring points in a debate. People have a right to be wrong, and even when they continue to insist they were right after being proven wrong, it's better simply to stop taking them seriously. Those who embrace the present policy would be well advised to stop questioning the patriotism of those who oppose it, who in turn would be well

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advised to stop questioning the morality and sanity of the administration and its supporters.

As the Willie Nelson song says, "we're in this gig together," and the least we can expect of leaders, governmental or opinion, is that they act with half the dignity of the working men and women whose sons are dying on our behalf.

ISSUE; MIDEAST; SUPPORT

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(c) 1991 Investor's Daily, February 5, 1991

The president's Strategic Defense Initiative, the futuristic anti-missile defense system, is likely to spur special debate in Congress.

Capitalizing on the success of Raytheon Corp.'s Patriot missiles in shooting down Iraqi Scud missiles, Bush advocated increasing the program's total budget to $ 4.6 billion in the coming fiscal year from $ 2.9 billion in fiscal 1991. In addition, the administration proposed supplemental funding of $ 508 million for a related missile defense program called the Tactical Missile Defense Initiative.

Altogether, funding for anti-missile defenses to be managed by the Pentagon's SDI Office thus would total a whopping $ 5.1 billion.

While Bush's budget proposals will benefit from the Patriot's performance, he won't necessarily get much more money for SDI.

Congress likely will distinguish between funding for short-range and long-range missile defenses, said House Armed Services Committee staffer Joseph Cirincione.

Congress generally supports the idea of ground-based missiles such as the Patriot to protect against short-range, or tactical, missiles, Cirincione noted.

LEVEL 1 - 5 OF 41 STORIES

Copyright (c) 1991 Newsday, Inc.;
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February 4, 1991, Monday, CITY EDITION

SECTION: VIEWPOINTS; Pg. 44

LENGTH: 269 words

HEADLINE: SDI Con Game

KEYWORD: EDITORIAL; ARMS CONTROL; UNITED STATES; FOREIGN POLICY; SOVIET UNION

BODY:

It's back. The Strategic Defense Initiative - Star Wars. With the Patriot missile's success in knocking Iraqi Scud missiles out of the sky, there is a renewed cry from the Pentagon: Start pouring billions of additional federal dollars into SDI.

But before the debate rages again, somebody ought to call a time-out and make certain both sides understand what the Patriot is and what its future ...

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LEVEL 1 - 10 OF 41 STORIES

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February 1, 1991, Friday, NASSAU AND SUFFOLK EDITION

SECTION: VIEWPOINTS; Pg. 56

LENGTH: 351 words

HEADLINE: Return of the Star Warriors;
Don't let the Patriot's Mideast successes fool you into thinking SDI is a good idea.

KEYWORD: EDITORIAL; DEFENSE; STAR WARS; PERSIAN GULF; MILITARY; WEAPON

BODY:
It's back. The Strategic Defense Initiative - Star Wars. With the success of the Patriot missile in knocking Iraqi Scud missiles out of the sky, there is a renewed cry from the Pentagon that the United States should start pouring billions of additional dollars into the SDI program.

LEVEL 1 - 23 OF 41 STORIES

Copyright (c) 1991 The Washington Post

January 27, 1991, Sunday, Final Edition

SECTION: FIRST SECTION; PAGE A5

LENGTH: 871 words

HEADLINE: Liberal Democrats Fragmented by Politics of War;
Disputes Over Gulf Distract Coalition From Focus of Strategy Meeting on Domestic Issues

SERIES: Occasional

BYLINE: Thomas B. Edsall, Washington Post Staff Writer

BODY:
The Persian Gulf War cast a long and troubling shadow over a meeting of nearly 500 Democratic partisans who gathered in unexpectedly large numbers in Chantilly yesterday to revive liberal and progressive strategies for the 1992 elections.

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At its first meeting, the Coalition for Democratic Values drew together representatives from 27 states, all intensely committed to refocusing public attention on domestic issues and the recession-hit economy and to pressing the Democratic Party to move toward a more liberal, economically populist stand.

In terms of attendance, the opening shot from the Democratic left appeared to have produced a strong counter within the party to the already established Democratic Leadership Council, a moderate-centrist party organization.

But the looming war issue restricted the new group's ability to focus on such issues as tax fairness, health care and campaign-finance reform while seeking to invigorate a "Democratic Party that had become muted and bland by pastel politics," in the words of Sen. Howard M. Metzenbaum (Ohio), the coalition chairman.

Instead, the politics of war brought out conflicts between elected officials staking out cautious positions and peace advocates willing to challenge the administration, and between liberal blacks opposed to the war and some liberal Jews who see the conflict as "a just war."

The sharpest dispute surfaced after Jesse L. Jackson received a warm reception, telling the audience that he was on his way to the anti-war

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protests in downtown Washington and that "bold leadership is not afraid to stand up for peace."

"We support the troops," he said. "How can it be that those of us who want to bring them home safe and walking in their shoes and not in body bags support them less than those who do?"

Hyman Bookbinder, Washington representative-emeritus of the American Jewish Committee, later took the floor angrily to warn that "the news tonight and tomorrow will be that two anti-war demonstrations were held today," one in Washington, the other in Chantilly. "This is a just war," he said.

Metzenbaum countered by noting that most Democratic elected officials speaking at the meeting had supported the effort for continued economic sanctions.

The Bookbinder-Jackson-Metzenbaum conflict was the most dramatic part in a much more complex struggle within the party for a foothold in a national debate dominated by the war and by a Republican president whose approval ratings have soared.

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Some of those speaking yesterday sought to address values and racial issues that have plagued the liberal wing of the Democratic Party.

Harvey Gantt, the defeated black candidate for U.S. Senate in North Carolina, contended the party must directly address the issues of affirmative action and quotas. Asked how he would do this, he said Democrats must demonstrate there is not an "epidemic" of reverse discrimination and that all efforts must be made to bring minorities into the work force to be internationally competitive.

Sen. Tom Harkin (Iowa) said, "We liberals, we progressives have to learn" how to demonstrate a commitment to "hard work, responsibility, thrift, family -- we have to weave this into everything we say."

Only once did the gathering take on the character of past Democratic issue discussions. Molly Yard, head of the National Organization for Women, denounced the all-male composition of the first panel, pointing her finger at Metzenbaum and saying, "How could you? I really am enraged."

Metzenbaum later said that Yard is "so anxious to speak, she doesn't examine the facts." He noted that women were to appear on other panels during the day.

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Ronald H. Brown, chairman of the Democratic National Committee, sought to shift public attention from the gulf debate by arguing that President Bush's advocacy of a capital-gains tax cut would prove enormously beneficial to the affluent who hold stock in defense companies. But "if your contribution is building a Patriot missile, then you get nothing," he said.

Asked about Jackson's anti-war efforts, Brown said, "I don't criticize protests. They have a right to protest. But I think that, as a nation, you have to send a unified message to Saddam Hussein."

Brown and many other Democrats who had supported continued resort to sanctions argued that, although they now support U.S. troops in the gulf region, the next major step on the national agenda should be ascertaining that jobs, a fair tax system and decent health care will be available for returning service personnel.

"We speak as one in support of our troops," said House Majority Leader Richard A. Gephardt (Mo.). "The debate is behind us, the battle is upon us and victory is before us." Gephardt had helped to lead the floor fight against the congressional resolution granting Bush authority to make war.

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Now, Gephardt said, "we owe it to those young heroes to bring them home to an America that fights as hard for them at home as they fought for us abroad."

Conflict emerged over taxes, an issue that has been damaging to Democrats. Sen. Paul Simon (Ill.) said he advocates a "pay-as-you-go war" that would include raising taxes.

Gephardt replied, "I think Americans are now taxed very highly."

TYPE: NATIONAL NEWS, FOREIGN NEWS

SUBJECT: UNITED STATES; IRAQ; WARFARE, WAR; POLITICAL PARTIES; LIBERALS; DEMONSTRATIONS

ORGANIZATION: COALITION FOR DEMOCRATIC VALUES; DEMOCRATIC PARTY

NAMED-PERSONS: HOWARD M. METZENBAUM; JESSE L. JACKSON; RONALD H. BROWN

ENHANCEMENT: IRAQ-WAR

LEVEL 1 - 28 OF 41 STORIES

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JANUARY 25, 1991, FRIDAY

SECTION: NEWS MAKERS & POLICY MAKERS

LENGTH: 6622 words

HEADLINE: ADDRESS OF
REPRESENTATIVE NEWT GINGRICH, MINORITY WHIP
TO FEDERALIST SOCIETY, WASHINGTON, DC

KEYWORD:
GINGRICH-01/25/91 FEDERALIST SOCIETY

BODY:

REP. GINGRICH: Let me say, first of all, that I did not realize when I was invited that it would be a roast -- (light laughter) -- athough I did check, when I learned earlier today that Chuck was going to introduce me, and I sought some of his clients and partners to learn more about him. I would say, first

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of all, based on what they have said, if he was as creative at law as he is at introductions, he'd probably actually be earning a decent living. (Laughter.)
But it -- I can't tell you what a contradictory thrill it is to be a meeting of conservative lawyers who've all migrated to Washington. When you think about the kind of oxymorons that occur in American life, this group is one of them.
I also have to remind those of you who don't know that my primary claim to fame is not a collection of words, although that has generated a fair amount of ink. Nor is it various and sundry idea-oriented things I've done, such as filing charges against the Speaker of the House. But rather, it's the fact that I represent the Atlanta airport. And I always ask in a group like this, how many of you have been through my district? Raise your hand if you've ever been in the Atlanta -- I'm just -- (laughter) -- that's a good start. I had -- we had somebody once yell from the back of the room, "Ask how many enjoyed it." (Laughter.)
But we have 45,000 jobs there, so we want to encourage you to come on through as often as you can. and as you rise in importance, send your subordinates. And I appreciate that commitment on the part of the Society and Chuck to buy 2,000 copies, which is on several tapes here and which, as litigators, all of you will appreciate, I take as a binding commitment. (Laughter.) And my attorney will call Chuck later today to work out the details.
We decided yesterday we wanted just to say something that might be a little useful. And given what's going on in the world, I thought we would talk about

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the war and the 1992 elections -- some speculations -- because that's obviously, given the nature of this city's passion about politics and the overwhelming importance of what's happening in the Middle East, something which is of legitimate conversation. And despite the current debate between Bill Bennett and Clayton Yeutter on one side, and those Democrats who wish to declare National Amnesia Week -- (laughter) -- obviously, there are some relationships that come out of this.
I make a couple of assumptions here, and I -- what I'm going to say is based on the following four assumptions. First, that we will win. I think that you have to presume, as you try to think about the future, obviously, a world in which for one reason or another Saddam Hussein wins the war is a very different environment. Second, that we will win at an acceptable casualty level. I think, frankly, that's much more important than how fast we win. I think if we engage in a process -- and Colin Powell has been very good about trying to explain this -- if we engage in a process in which we launch 2,000 aircraft a day to drop an average of 5,000 bombs a day, and we're losing one or fewer aircraft a day, most Americans will tolerate that for an extraordinarily long time. It's inconveniencing the Iraqis a great deal more than it's inconveniencing us. And I think the people will put up with that for a reasonably long period of time.
I think that what is important is that once significant ground combat begins, that we win it relatively quickly by the traditions of warfare, and we win it

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with relatively few casualties. And I emphasize that because in a real sense, this is the first television war. I mean, I was very struck -- and I actually owe this comment to an Atlanta reporter who said it to me this morning -- that Vietnam, now that we're seeing the first real television war, Vietnam was a film war delivered on television. And the difference is real simple. It's when you sit in your home in real time, watching somebody in Tel Aviv put on their gas mask. And it's a further illustration of the electronic war, if you read the article this morning in which the Israeli Ambassador talks about the friend of his who was watching the first alert in Tel Aviv, got to worry about a friend of his who is older, called him in Tel Aviv and woke him up because he had not heard the sirens, and told him to go get in the bomb shelter. Now, that is a totally wired planet. And we have had no experience other than Panama of real-time combat in that level of wiring. And my concern is that once we get into the ground phase that the level of violence is so intense that even if we're winning decisively we simply can't in a decent society sustain the shock levels for months. I think it's got to occur relatively rapidly, six to eight weeks, once the ground campaign starts.

But I think we can sustain the air campaign for an extraordinarily long time, despite the news media's boredom, if -- (laughter) -- and that's going to be a very real factor. I mean, reporters are going to get bored, editors are going to get bored, because you can only show so many pictures of F-16s taking off -- you know, we could offer to put some cameras near the targets, if Saddam will

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let them in -- (laughter) -- and they'll get a different quality of photograph, but the fact is that there's going to come a point where we're all going to say "Gee, what are they going to do next?"

Well, I think that Colin Powell's making a very good argument and Dick Cheney's making a very good argument that boredom is better than casualties, and that if we have to wait three extra weeks to keep bombing them, this is good, this is not bad, and we have all understand that. So my second point, having won, is that we'll win at acceptable casualties.

The third is that technology will continue to work. I think that's extraordinarily likely, but I still think -- I just want to make that caveat.

And the fourth is that people will continue to dislike Saddam Hussein.

If you'll accept those -- and again, I debate in the Congress, I have people on the left who would argue about all four of those, some of whom would even try to explain that Saddam was essentially misunderstood, and that if we realize what a deprived childhood he had and what an emotionally malnourished person he was -- (laughter) -- that we wouldn't have the kind of hostility that we're getting because we misinterpret the way in which he tries to relate to our pilots. (Laughter.)

Now, given those four criteria, let me suggest the following: First of all -- and I was very struck by Hugo Young's biography of Thatcher, and his point that the Falklands, more than just giving her a victory, gave her authority. And I really do think all of us who are conservative have to understand that

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conservatism and George Bush are both going to come out of this cycle with substantially greater authority. This is a President who has so far had an A plus on diplomacy, knitting together a coalition, building an Arab-American relationship, creating a United Nations environment for resolutions that have never before been passed, keeping the Soviets at least neutral and to some extent actually slightly favorable, there are a whole range of things that are just unbelievable. If you'd written this five years ago, it would have been science fiction. And yet he's done it.

Second, he has calmly and methodically allowed Cheney and Powell to build up the military in a professionally correct way and he's now allowing them to actually use the military in a technically correct way. If this in fact works given the four caveats I listed, I think that he will have dramatically more authority than any President since Eisenhower. And that's a very important change in -- he will be building on Reagan's achievements, but will in fact have more authority than Reagan ever had with the nation at large. And you can tell that if you look at just one unbelievable fact now, not analysis. He tied Franklin Roosevelt's December 1941 rating.

Now Roosevelt, who I think is the most successful president of the 20th century by a huge margin, reached 84 percent after the Japanese attacked Pearl Harbor. George Bush has reached 84 percent by getting the nation to calmly and methodically agree to initiate conflict. That is an absolutely historic, unbelievable achievement. I mean, if it hadn't occurred, I wouldn't have

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believed it.

It doesn't fit any model we have for the American people except that having come through Vietnam; been told that the North Vietnamese were liberators and learned that they were in fact oppressors; having lived through Afghanistan; having seen the total lie that we discovered when we liberated Grenada and read the documents; having seen what happened in Eastern Europe as people said, "Boy, has this been a police state and how come you guys on the left are nuts?"; having seen the whole pattern of disillusionment; having dealt with Qadhafi; having dealt with Noriega, the baby boom generation has come to the conclusion -- and this is a very important cultural transition -- that there is evil in the world, that there are dangers that have to be confronted, that while war is horrible, slavery is worse -- to use Churchill's phrase -- and that in fact there are times and places when civilized adults in a calm and unemotional and methodical manner, have to be willing to apply force, because not to do so would lead to a far greater danger and a far greater cost in the future. Now that is an extraordinary historic moment. (Applause.)

So in addition to the -- (inaudible) -- effect of having dramatically enhanced authority, I believe that the President will come out of the war -- assuming it is successful at a reasonable cost -- will come out of the war with the end of the Vietnam syndrome. The number of Americans left who will believe that pacifism, isolationism and unilateral disarmament are rational will be small enough that other than their ability to dominate the Democratic Convention

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will have almost no relevance to the country. (Laughter.)
There will also be, I think, a renewed belief in the military system. I don't see how any reasonable person, any open-minded person could have watched the briefing by Cheney and Powell the other day and not been just awestruck by the quality of the briefing, the way in which Powell shaped general information, created a framework for thinking, layed out the basic principles of what he was doing. I mean, this is not only a smart man this is a very professionally developed man, a man who really understands his trade and undertands how to communicate it, as George Marshall and Eisenhower would have believed any military leader has to in a free society. I mean if you can't explain to the average American what you're doing with their children they're not going to give you permission to do it. And it's a lesson, frankly, the military forgot during the Vietnam period and that Lyndon Johnson and Richard Nixon never thought of. But it's extraordinarily different in this administration, which is, in the best meaning of the word, truly democratic and truly part of a representative self-government process.
And that means that people will believe in the military as a legitimate system. I think people will come out believing in the use of force when it is required, and they will also believe in the legitimacy of American power. That in fact, all other things being equal, as Phil Gramm says, when the magic day finally comes and the lamb lies down with the lion he prefers that we be the lion. (Laughter.)

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Now, this does not mean, in my judgment, that we are at Nirvana and that the morning after success that we have everything solved, because remember, the other great British war leader with a much bigger war is Churchill. Churchill won the war and lost the peace. He lost the peace at home. He was fired.
And I believe that the challenge to those of us who are conservative and those who are Republican coming out of this process is to use the new authority, to use the new legitimacy, to offer a program at home of reform and growth, to make sure the country learns the key lessons, and to develop for the next 18 months a clear choice for the country about its future, based on the objective reality that where the other side could not get eight helicopters across the desert, we, in fact, are competent.
The competency is based on principle and an understanding of what works in the real world. It's not ideology in the abstract sense. It is the question of -- you know, for example, all of our friends on the left explain, you can't have an anti-missile system. (Laughter.) Now, this does not get -- this does not require a debate at MIT, which we would probably lose. (Laughter.) This requires looking at video tapes. I mean, you have two choices. You can believe that this is real video tape of a real Patriot missile hitting a real Scud, or as will undoubtedly be argued this weekend by our friends on the left, you can believe that this is a special effect -- (laughter) -- done probably by Spielberg or Lucas, and leaked by the Defense Department in an extraordinary gimmick to deceive the American people into believing that SDI could work.

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Now, I would suggest that given the choice of those two values there 7 percent of the country will vote for the gimmick, and 93 percent will say that if 22 out of the 42 Scuds fired have been hit by a Patriot, this is good. (Laughter.) You'll notice that as a Ph.D. in History. I often use very elaborate abstractions. (Laughter.) And that it is better to buy a missile and spend your money on a missile, then it is to rebuild an apartment building with people who are dead inside. That it is better to stop a chemical warhead at 100,000 feet than it is to have every person in your community have a gas mask.

Now, this is not a radical debate, this is a very clear, very simple choice. Do you want the nuts who don't believe in technology and are going to get you killed, or do you want people who understand that it works because they just saw it work? And if you think I exaggerate, by the way, much more devastating if we are clever enough and systematic enough to use it, let me give you the number of Democrats who voted in favor of more spending for strategic defense over a five year period: 1985. 7; 1986, 34; 1987, 48; 1988, 41; 1989 - 12, 1990 - 14. This out of a House that has 255 Democrats. Now, then you apply it to the real world and you say, Do you think there might be a future Saddam Hussein or do you think the world is now going to be safe forever? Everybody who thinks it's safe forever, you're over there. Do you think that technology might save you, or do you think it'd be better to buy everybody in America a chemical suit? And then you just walk people through it. I mean, you choose on a practical -- this is not ideology. I mean, it is not ideology to say the Patriot hit the Scud --

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(laughter) -- except of course in Democratic House caucus meetings -- (laughter) -- and there it's called heresy.

Now, the Democrats have a couple of problems. And I want to say, first of all, that you have to recognize two fabulous things about America. The first is, there were Democrats who were bipartisan. I mean, I don't think it's at all fair without recognizing people as Murtha and Solarz and Aspin, many of whom took very real risks. Ten of the Democratic committee chairmen in the House voted with the President and voted in favor of allowing the use of force. So you have to start and recognize, there is a bipartisan faction, about a third of the House party, less so in the Senate.

Second, you have to recognize the process. I thought frankly that Tom Foley's speech, while I disagreed with his conclusions, I thought he did honor to the process of representative government and that it was a marvelous evocation of exactly what this country's like, and there is an awesome majesty to a free people freely deciding. And I would rather the rest of my life live in a place where you only win by 52 to 47 than live in a Baghdad where it was unanimous because dissent would be shot. I think it's very important for us to not in any sense go off on some kind of game where we say, if on one particular day you happen to vote in a way I disagree with, that proves forever you're not acceptable.

On the other hand, if you say, for five years in a row, you voted as a know-nothing and a Luddite against technology, five years begins to be pretty

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consistent. (Laughter.) I mean, there's a -- you know, I'm willing to look past that particular vote and look at the rest of their career. For example, there was language put in for three years in a row to prevent the Patriot from being upgraded. Certainly, we should find out who did that and what they think now. And then we should offer them a chance this summer to vote for full funding of SDI. And then we should take that vote and say to people, this is a person who, having seen 22 films of Patriots working, is -- just can't quite get the message, that there is some synapse involvement and whether it's -- (laughter) --

Now, I think that those of us who believe in principles that work have to first of all focus on three core values: safety, economic growth, and replacing the bureaucratic welfare state. And I would just say a few words, and then I'm going to take questions.

First of all, I think we have to reassert safety, both as a national right and as a personal right. I mean, it is an absolute disgrace that there are more casualties in New York City and Washington than there are in the Persian Gulf. Just think about that. More young American males will die during the course -- at least of the bombing campaign -- literally, more will die during the bombing campaign in Washington, DC and the area around it, than will die in the Gulf. And we should be as prepared to rethink the criminal justice system and to rethink the process of the welfare state in order to save young American lives in America, as we are in order to save them over in Iraq.

(c) 1991 Newsday, January 23, 1991

In just the first few days of war, some long-festering arguments have been settled, and some long-held impressions have been zapped into oblivion.

Among the arguments which can now be considered settled is the case against the Strategic Defense Initiative. It's somewhat amusing (and infuriating) to watch television journalists, who for a decade have scoffed that "Star Wars" was a Reagan fantasy, now waxing eloquent about the Patriot missile as they dive for their gas masks. In the debates to come, not even the most persuasive liberal will be able to come up with an argument against SDI that can counter the television image, seen by millions, of a Patriot missile flying into the clouds above Dhahran to destroy an incoming Scud missile.

While opponents of SDI may claim, with justification, that an attack by Soviet ICBMs would be a far different challenge, there are two answers to that. The first is that SDI enthusiasts have always believed that the technology was as important for fending off the nuclear tyrants and terrorists of the world as for defense against an unlikely all-out Soviet attack. Second, the critics always ridiculed the idea that SDI technology could possibly shoot down any missiles. They're not laughing now. And who's to say that the technology to shoot down many missiles is unattainable?

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(c) 1991 Chicago Tribune, January 24, 1991

Some military analysts, as well as members of Congress, were skeptical of the ability of computerized weaponry, such as the Patriot, to work in battlefield conditions.

However, Patriot missiles built by Martin's Orlando unit and by Raytheon Co., based in Lexington, Mass., have been one of the war's most spectacular weapons successes. The Patriot set military war history last week when it became the first air-defense missile to intercept and destroy an enemy missile in midair, Augustine said.

On Tuesday, however, there were signs that the weapons system isn't foolproof. The Patriot did not stop an Iraqi Scud missile from hitting Tel Aviv. Military officials are still analyzing the situation to determine why the Scud was not intercepted.

Although war has created new business opportunities for Martin in the short run, company officials do not believe defense budgets will increase in the long run.

"Three years from now, if you look back at this, there will probably be almost no impact on the trend of defense spending," Augustine said.

(c) 1991 Chicago Tribune, January 24, 1991

Martin stock jumped almost $3.62 a share Monday, closing at $50 on the New York Stock Exchange. It was the steepest one-day climb for Martin since Oct. 16, 1984. The stock losts 75 cents Wednesday to close at $49.50.

Augustine hopes the success of high-tech weaponry in the Gulf War will help bring the conflict to a swift conclusion and convince defense critics that money spent on the weapons has been worth it.

"The defense industry has suffered a lot of criticism in recent years, a small part of it deserved and a large part not deserved," he said. "The idea we have had is to use technology to preserve human lives in a conflict, and that is what is happening in the Middle East today.

He said the conflict in the Middle East features "two revolutions (in defense technology). First, there is a revolution in our ability to find the enemy, and secondly, hitting the enemy when you find them."

Martin-Marietta components are used in the Lantirn night-vision system, Apache helicopter night-vision equipment and Hellfire missiles, all built in Orlando.

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(c) The Daily Telegraph plc, January 22, 1991

IN THE first operational deployment of its brief history, America's Patriot missile has established itself as one of the masterpieces of its technological generation, an extraordinary lifesaver of the Gulf war.

Patriot, which proved its worth again early yesterday by intercepting nine Iraqi Scud missiles bound for Saudi Arabia, is one of a new generation of "smart" weapons.

Electronic wizardry has given artificial senses and intelligence to weaponry, making it astonishinguter control that its ground crew are little more than maintenance engineers -only electronics can react to a Scud falling at 75 miles a minute.

Its performance has been impressive because it has not been demonstrated in action before. "It really has done extremely well," said Mr Duncan Lennox, of Jane's Information Group.

As well as artificial intelligence, "smart" weaponry relies oomb to an accurate hit.

President Bush, a Navy pilot who was shot down in the Pacific during the Second World War, was reported to be heard exclaiming "Geez, look at that,"

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THE HOME BOOK OF QUOTATIONS

Classical and Modern

SELECTED AND ARRANGED BY

BURTON STEVENSON
Editor *The Home Book of Verse*

I can tell thee where that saying was born
SHAKESPEARE, *Twelfth Night*
Act i, sc. 5, l. 9

TENTH EDITION

DODD, MEAD & COMPANY
NEW YORK

The World de

And death was not the worst of all!
J. G. WHITTIER, *Lexington.*

1
There is one certain means by which I can be sure never to see my country's ruin: I will die in the last ditch.
WILLIAM III, PRINCE OF ORANGE. (HUME, *History of England.* Ch. 65.)

2
And shall Trelawney die, and shall Trelawney die?
Then thirty thousand Cornish boys will know the reason why.
UNKNOWN. Old ballad popular throughout Cornwall, referring to the imprisonment of the seven Bishops by James II, in 1688, Trelawney being Bishop of Bristol. (MACAULAY, *History of England.* Ch. 8.)

And have they fixed the where, and when?
And shall Trelawney die?
Here's thirty thousand Cornish men
Will know the reason why!
ROBERT STEPHEN HAWKER, *Song of the Western Men.* Mr. Hawker wrote this song in 1825, taking the refrain from the old ballad referred to above. Davies Gilbert, President of the Royal Society, reprinted it as an old one, and Sir Walter Scott was deceived into thinking it "the solitary people's song of the seventeenth century."

V—Patriotism: Its Faults

3
Patriotism is not enough. I must have no hatred or bitterness towards anyone.
EDITH CAVELL, *Conversation with the Rev. Mr. Gahan,* 11 Oct., 1915, the night before her execution at Brussels by the Germans.

Such is the patriot's boast, where'er we roam,
His first, best country, ever is at home.
And yet, perhaps, if countries we compare,
And estimate the blessings which they share,
Though patriots flatter, still shall wisdom find
An equal portion dealt to all mankind.
GOLDSMITH, *The Traveller,* l. 73.
See also COSMOPOLITANISM.

4
Never was patriot yet, but was a fool.
DRYDEN, *Absalom and Achitophel.* Pt. i, l. 968.

A patriot is a fool in ev'ry age.
POPE, *Epilogue to the Satires.* Dial. i, l. 41.

5
When a nation is filled with strife then do patriots flourish.
LAO-TSZE, *The Simple Way.* No. 18.

6
You'll never have a quiet world till you knock the patriotism out of the human race.
BERNARD SHAW, *O'Flaherty V. C.*

7
It would therefore seem obvious that patriotism as a feeling is a bad and harmful feeling, and as a doctrine is a stupid doctrine. For it is clear that if each people and each State considers itself the best of peoples and States, they all dwell in a gross and harmful delusion.
TOLSTOY, *Patriotism and Government.*

8
A great and lasting war can never be supported on this principle [patriotism] alone. It must be aided by a prospect of interest, or some reward.
WASHINGTON, *Letter to John Banister,* Valley Forge, 21 April, 1778.

9
Patriotism has become a mere national self assertion, a sentimentality of flag-cheering with no constructive duties.
H. G. WELLS, *The Future in America.*

VI—Patriotism: Patriots

10
From distant climes, o'er wide-spread seas we come,
Though not with much éclat or beat of drum;
True patriots all; for be it understood
We left our country for our country's good.
GEORGE BARRINGTON (?), *Prologue for the Opening of the Playhouse at Sydney, New South Wales,* 16 Jan., 1796. Barrington, whose real name was Waldron, was transported to Botany Bay in 1790 for theft, and he and his fellow convicts acted in a production of Edward Young's tragedy, *The Revenge,* for which Barrington is said to have written the prologue. His authorship of the lines has been questioned. R. S. Lambert, in *The Prince of Pickpockets,* ch. 8, asserts that they were written by Henry Carter, "a gentleman of considerable literary attainments," who died in 1806.

And bold and hard adventures t' undertake,
Leaving his country for his country's sake.
HENRY FITZGEFFREY, *Life and Death of Sir Francis Drake.* St. 213. (1600)

'Twas for the good of my country that I should be abroad. Anything for the good of one's country—I'm a Roman for that.
GEORGE FARQUHAR, *The Beaux' Stratagem.* Act iii, sc. 2, l. 89. (1706)

11
These gentry are invariably saying all they can in dispraise of their native land; and it is my opinion, grounded upon experience, that an individual who is capable of such baseness would not hesitate at the perpetration of any villainy, for next to the love of God, the love of country is the best preventive of crime.
GEORGE BORROW, *The Bible in Spain.* Ch. 4.

12
For what were all these country patriots born?
To hunt, and vote, and raise the price of corn?
BYRON, *The Age of Bronze.* St. 14.

13
A steady patriot of the world alone,
The friend of every country—but his own.
GEORGE CANNING, *The New Morality.*

14
Patriots are grown too shrewd to be sincere,

And we too wise to trust them.
COWPER, *The Task*. Bk. v, l. 495.

For when was public virtue to be found
When private was not? Can he love the whole
Who loves no part? He be a nation's friend
Who is, in truth, the friend of no man there?
COWPER, *The Task*. Bk. v, l. 502.

1
Patriots have toil'd, and in their country's cause
Bled nobly; and their deeds, as they deserve,
Receive proud recompense.
COWPER, *The Task*. Bk. v, l. 704.

2
Patriots in peace, assert the people's right;
With noble stubbornness resisting might.
DRYDEN, *Epistles: To John Driden of Chesterton*, l. 184.

Then, seiz'd with fear, yet still affecting fame,
Usurped a patriot's all-atoning name.
DRYDEN, *Absalom and Achitophel*. Pt. i, l. 178.

3
The flaming patriot, who so lately scorched us in the meridian, sinks temperately to the west, and is hardly felt as he descends.
JUNIUS, *Letters*. Letter 54, 15 Aug., 1771.

4
Brave men and worthy patriots, dear to God, and famous to all ages.
MILTON, *Tractate of Education*.

5
Who stabs at this my heart, stabs at a kingdom;
These veins are rivers, and these arteries
Are very roads, this body is your country.
STEPHEN PHILLIPS, *Herod*. Act ii.

6
I never was a good son or a good brother or a good patriot in the sense of thinking that my mother and my sister and my native country were better than other people's, because I happened to belong to them.
BERNARD SHAW, *The Irrational Knot*. Ch. 6.

7
None loves his king and country better,
Yet none was ever less their debtor.
SWIFT, *A Pastoral Dialogue*.

8
The ever lustrous name of patriot
To no man be denied because he saw
Wherein his country's wholeness lay the flaw,
Where, on her whiteness, the unseemly blot.
WILLIAM WATSON, *Sonnet*.

9
If I ever love another country, damn ME!
UNKNOWN. Retort of discouraged Confederate private to General Polk. (THOMPSON, *Presidents I've Known*, p. 186.)

PATRONAGE

See also Politics: Office-Holding

10
"O dear Mother Outline! of wisdom most sage,
What's the first part of painting?" She said.
"Patronage,"
"And what is the second, to please and engage?"
She frowned like a fury, and said: "Patronage."
"And what is the third?" She put off old age,
And smil'd like a siren, and said: "Patronage."
WILLIAM BLAKE, *On Art and Artists*. Pt. iv.

11
The mud of English patronage
Grows round his feet, and keeps him down.
ROBERT BUCHANAN, *Edward Crowhurst*.

12
But now for a Patron, whose name and whose glory
At once may illustrate and honour my story.
BURNS, *To the Hon. C. J. Fox*.

13
And thou shalt prove how salt a savor hath
The bread of others, and how hard the path
To climb and to descend the stranger's stairs!
DANTE, *Paradiso*. Canto xvii, l. 58.

14
Is not a Patron, my Lord, one who looks with unconcern on a man struggling for life in the water, and, when he has reached ground, encumbers him with help?
SAMUEL JOHNSON, *Letter to the Earl of Chesterfield*, 7 Feb., 1755. (BOSWELL, *Life*, 1775.) Johnson's explanation to Boswell of the letter was: "Sir, after making great professions, he had, for many years, taken no notice of me; but when my *Dictionary* was coming out, he fell a scribbling in *The World* about it. Upon which, I wrote him a letter expressed in civil terms, but such as might shew him that I did not mind what he said or wrote, and that I had done with him."

Patron: Commonly a wretch who supports with insolence, and is paid with flattery.
SAMUEL JOHNSON, *Dictionary of the English Language*.

15
Mæcenas, sprung from royal stock, my bulwark and my glory dearly cherished. (Mæcenas atavis edite regibus, O et præsidium et dulce decus meum.)
HORACE, *Odes*. Bk. i, ode 1, l. 1.

Let there be Mæcenases, Flaccus, and there will not be wanting Vergils. (Sint Mæcenates non derunt, Flacce, Marones.)
MARTIAL, *Epigrams*. Bk. viii, ep. 56.

16
We should seek support from merit, not from patrons; he has sufficient patrons who does rightly. (Virtute ambire oportet, non favitoribus; Sat habet favitorum semper, qui recte facit.)
PLAUTUS, *Amphitruo: Prologue*, l. 78.

It matters not a featherweight whether patron or client is the better man. (Pluma haud interest, patronus an cliens probior siet.)
PLAUTUS, *Mostellaria*, l. 408. (Act ii, sc. 1.)

A New DICTIONARY OF QUOTATIONS

ON *HISTORICAL* PRINCIPLES

FROM

ANCIENT AND MODERN SOURCES

Selected and Edited by

H. L. MENCKEN

NEW YORK : ALFRED A. KNOPF : 1976

In doubtful matters courage may do much; in desperate, patience.
THOMAS FULLER: *Gnomologia*, 1732

Job was not so miserable in his sufferings as happy in his patience. IBID.

Patience is a plaister for all sores. IBID.

Patience is the art of hoping.
LUC DE VAUVENARGUES: *Réflexions*, 1746

He that can have patience can have what he will.
BENJAMIN FRANKLIN: *Poor Richard's Almanac*, 1757

Patience is bitter, but its fruits are sweet.
J.-J. ROUSSEAU: *Émile*, III, 1762

Patience is sorrow's salve.
CHARLES CHURCHILL: *The Prophecy of Famine*, 1763

Patience is a good nag, but she'll bolt.
ENGLISH PROVERB, not recorded before the XIX century

Time, that aged nurse,
Rocked me to patience.
JOHN KEATS: *Endymion*, I, 1818

Patience is a necessary ingredient of genius.
BENJAMIN DISRAELI: *Contarini Fleming*, IV, 1832

He preacheth patience that never knew pain.
H. G. BOHN: *Handbook of Proverbs*, 1855

Patience is invincible.
P. J. PROUDHON: *De la justice dans la révolution*, I, 1858

Faith waiting for a nibble.
H. W. SHAW (JOSH BILLINGS): *Josh Billings' Comical Lexicon*, 1877

A handful of patience is worth more than a bushel of brains. DUTCH PROVERB

Patience is bitter, but its fruit is sweet.
FRENCH PROVERB

Patience conquers the Devil.
GERMAN PROVERB

Patience for a moment; comfort for ten years.
GREEK PROVERB

He that has no patience has nothing at all.
ITALIAN PROVERB

The world belongs to the patient man. IBID.

The patient conquer. (Vincit qui patitur.)
LATIN PROVERB

Patience is a gift that God gives only to those He loves. MOROCCAN PROVERB

Patience is the key to Paradise.
TURKISH PROVERB

[*See also* Adversity, Belgian, Fury, Genius, Kingly, Laziness, Medicine, Nobility, Physician, Waiting.

Patient

The art of medicine consists in three things: the disease, the patient and the physician. The patient must combat the disease along with the physician.
HIPPOCRATES: *Aphorisms*, *c.* 400 B.C.

A bad patient makes a cruel physician.
PUBLILIUS SYRUS: *Sententiæ*, *c.* 50 B.C.

Keep up the spirits of your patient with the music of the viol and the psaltery, or by forging letters telling of the death of his enemies, or (if he be a cleric) by informing him that he has been made a bishop.
HENRI DE MONDEVILLE: *Treatise on Surgery*, 1316

Whilst others meanly asked whole months to slay,
I oft dispatched the patient in a day.
SAMUEL GARTH: *The Dispensary*, IV, 1699

The condition of the patient is only an accident in the history of the disease.
J. M. CHARCOT: *De l'expectation en médecine*, 1857

What I call a good patient is one who, having found a good physician, sticks to him till he dies.
O. W. HOLMES: *The Young Practitioner*, 1871 (Lecture in New York, March 2)

The best patient is a millionaire with a positive Wassermann. Author unidentified

In the presence of the patient, Latin is the language. (Ante patientum Latina lingua est.) MEDIEVAL MEDICAL MAXIM

[*See also* Disease, Doctor, Physician, Sickness.

Patrick, St. (389(?)–461)

St. Patrick was a gentleman
Who came of decent people;
He built a church in Dublin town,
And on it put a steeple.
HENRY BENNETT: *St. Patrick Was a Gentleman*, *c.* 1840

Patriot

Such is the patriot's boast, where'er we roam,—
His first, best country ever is at home.
OLIVER GOLDSMITH: *The Traveler*, 1764

From dunghills deep of blackest hue
Your dirt-bred patriots spring to view.
JOHN TRUMBULL: *McFingal*, III, 1782

True patriots we; for be it understood,
We left our country for your country's good.
GEORGE BARRINGTON: Prologue for the opening of the Playhouse, Sydney, New South Wales, Jan. 16, 1796 (The company was composed of convicts. The "your" in the second line is commonly changed to "our")

In time of war the loudest patriots are the greatest profiteers.
AUGUST BEBEL: Speech in the Reichstag, Nov., 1870

Patriots need no ancestors.
FRENCH PROVERB

[*See also* Country, Coward, Cowardice, Patriotism.

Patriotism

It is sweet to serve one's country by deeds, and it is not absurd to serve her by words.
SALLUST: *Catiline*, *c.* 40 B.C.

Patriotism is nothing more than a feeling of welfare, and the dread of seeing it disturbed.
STANISLAUS LESZCYNSKI (KING OF POLAND): *Œuvres du philosophe bienfaisant*, 1763

Patriotism is the last refuge of a scoundrel.
SAMUEL JOHNSON: *Boswell's Life*, April 7, 1775

The highest bliss of the human soul is love, and the noblest love is devotion to our fatherland.
FRIEDRICH VON SCHLEGEL: *On the Limits of the Beautiful*, 1794

I would give something to know for whose sake precisely those deeds were really done which report says were done for the fatherland.
G. C. LICHTENBERG: *Reflections*, 1799

Next to the love of God, the love of country is the best preventive of crime. He who is proud of his country will be particularly cautious not to do anything which is calculated to disgrace it.
GEORGE BORROW: *The Bible in Spain*, IV, 1843

Any relation to the land, the habit of tilling it, or mining it, or even hunting on it, generates the feeling of patriotism.
R. W. EMERSON: *The Young American*, 1844

Whatever insults my state insults me.
PRESTON S. BROOKS: Speech in the House of Representatives, July 14, 1856

What scoundrels we would be if we did for ourselves what we are ready to do for Italy.
CAMILLO DI CAVOUR (1810–61)

Treason is in the air around us everywhere. It goes by the name of patriotism.
THOMAS CORWIN: *Letter from Washington, D. C.*, Jan. 16, 1861

Patriotism depends as much on mutual suffering as on mutual success, and it is by that experience of all fortunes and all feelings that a great national character is created.
BENJAMIN DISRAELI: Speech in the House of Commons, March 18, 1862

As religion is imitated and mocked by hypocrisy, so public duty is parodied by patriotism.
J. E. THOROLD ROGERS: *Six Centuries of Work and Wages*, 1885

Patriotism takes the place of religion in France. In the service of *la patrie* the doing of one's duty is elevated into the sphere of exalted emotion. More than any other people, the French make patriotism the source and subject of their profoundest emotional life.
W. C. BROWNELL: *French Traits*, 1889

My patriotism stops short of my stomach.
OTTO VON BISMARCK: To William II, on being offered a glass of German champagne, *c.* 1890

No man can be a patriot on an empty stomach.
W. C. BRANN: *Old Glory*, 1893 (Brann's Iconoclast, July 4)

Patriotism is . . . , to most men, a moral necessity. It meets and satisfies that desire for a strong, disinterested enthusiasm in life which is deeply implanted in our nature.
W. E. H. LECKY: *Democracy and Liberty*, II, 1896

Standing as I do in view of God and eternity, I realize that patriotism is not enough. I must have no hatred or bitterness toward anyone. They have all been very kind to me here.
EDITH CAVELL: To the English chaplain at Brussels the night before her execution, Oct. 11, 1915

You'll never have a quiet world till you knock the patriotism out of the human race.
GEORGE BERNARD SHAW: *O'Flaherty, V. C.*, 1915

Patriotism may be defined as a sense of partisan solidarity in respect of prestige.
THORSTEIN VEBLEN: *The Nature of Peace*, 1919

Patriotism is easy to understand in America. It means looking out for yourself by looking out for your country.
CALVIN COOLIDGE: Speech in Northampton, Mass., May 30, 1923

[*See also* Country, Hell, Individualism.

Patron

Is not a patron, my lord, one who looks with [illegible] for life in

Patronage

A wretch who supports with insolen[ce] repaid with flattery.
SAMUEL JOHNSON: *Dictio[nary]*

Patronage

The notice you have been pleased my labors, had it been early, had but it has been delayed till I am and cannot enjoy it; till I am so cannot impart it; till I am known, want it.
SAMUEL JOHNSON: *Letter to Chesterfield*, F

Getting patronage is the whole ar[t] man cannot have a career witho[ut]
GEORGE BERNARD SHAW: *Ca[ndida]*
bound's Convers[ion]

Paul, St. (c. 1–65)

Circumcised the eighth day, of t[he] Israel, of the tribe of Benjamin, [a] the Hebrews.
PHILIPPIANS III, 3, *c.* 60 (Pa[ul] tion

He saw Paul coming, a man of l[ow] thin-haired upon the head, cro[ss] legs, of good state of body, wi[th] joining, and nose somewhat ho[oked] grace: for sometimes he appeare[d] and sometimes he had the face
THE ACTS OF PAU[L]

St. Paul, a Catholic of Rome,
For love of Christ he bear,
Did lose his life, but yet his fam[e]
Is spread both far and near.
JOHN THEWLIS: *True Chr[onicle]*

Calm as great Paul at Ephesus v[iew]
To rend his robes in agonies sere[ne]
W. E. AYTOUN: *Mon[trose]*

No sooner had Jesus knocked ov[er]
of superstition than Paul bold[ly]
legs again in the name of Jesu[s]
GEORGE BERNARD SHAW: *An[drocles]*
Li[on]

[*See also* Hell, Luther (Martin),

Pauperism

Pauperism, pauper, poor man, [a]
of pity, but pity alloyed with
CHARLES LAMB: *A Complai[nt]*
of Beggars in the M[ail]
(London M[orning]

Pauperism is the hospital of the
KARL MARX: *Das*

Paupers will raise paupers, ever[y]
be not their own, just as famil[y]
criminals will make criminals
of virtuous parents.

.C27
WH

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80. PATRIOTISM

CARL SCHURZ, in a speech in the U.S. Senate, January 17, 1872.

40 I feel that this do-or-die, my-country-right-or-wrong kind of patriotism is not merely out of place in a nuclear armed world, it is criminal egotism on a monstrous scale. The world won't be safe until people in all countries recognize it for what it is and, instead of cheering the leader who talks that way, impeach him.

BENJAMIN SPOCK, *Decent and Indecent,* 1968.

41 I venture to suggest that patriotism is not a short and frenzied outburst of emotion but the tranquil and steady dedication of a lifetime.

ADLAI E. STEVENSON, in a speech at the American Legion Convention, August 27, 1952.

42 There is the National flag. He must be cold, indeed, who can look upon its folds rippling in the breeze without pride of country. If in a foreign land, the flag is companionship, and country itself, with all its endearments.

CHARLES SUMNER, in an address entitled "Are We a Nation?" delivered at the Cooper Institute, New York City, November 19, 1867.

43 The name of American, which belongs to you in your national capacity, must always exalt the just pride of patriotism more than any appellation derived from local discriminations.

GEORGE WASHINGTON, in his Farewell Address, September 17, 1796.

44 Let our object be, our country, our whole country, and nothing but our country.

DANIEL WEBSTER, in his address delivered at the laying of the cornerstone of the Bunker Hill Monument, June 17, 1825.

45 Thank God. I—I also—am an American!

DANIEL WEBSTER, in his address upon the completion of Bunker Hill Monument, June 17, 1843.

46 I shall know but one country. The ends I aim at shall be my country's, my God's, and Truth's. I was born an American; I will live an American; I shall die an American.

DANIEL WEBSTER, in a speech, July 17, 1850.

47 There would never be a moment, in war or in peace, when I wouldn't trade all the patriots in the country for one tolerant man. Or when I wouldn't swap the vitamins in a child's lunchbox for a jelly glass of magnanimity.

E.B. WHITE, "Coon Hunt," *One Man's Meat,* 1944.

48 I hold that it would be improper for any committee or any employer to examine my conscience. They wouldn't know how to get into it, they wouldn't know what to do when they got in there, and I wouldn't let them in anyway. Like other Americans, my acts and my words are open to inspection—not my thoughts or my political affiliation.

E.B. WHITE, in a letter to the *New York Herald Tribune,* dated November 29, 1947.

49 The principle of demanding an expression of political conformity as the price of a job is the principle of hundred percentism. It is not new and it is blood brother of witch burning.

E.B. WHITE, in a letter to the *New York Herald Tribune,* dated December 4, 1947.

50 The lines of red are lines of blood, nobly and unselfishly shed by men who loved the liberty of their fellowmen more than they loved their own lives and fortunes.

WOODROW WILSON, in a speech on Flag Day, May 7, 1915.

181. PEACE

See also WAR

1 Peace, *n.* In international affairs, a period of cheating between two periods of fighting.

AMBROSE BIERCE, *The Devil's Dictionary,* 1906.

2 Thank God for peace! Thank God for peace,
when the great gray ships come in!

GUY WETMORE CARRYL, "When the Great Gray Ships Come In," dated August 20, 1898.

3 War is an invention o
human mind can invent

NORMAN COUSINS, *W*

4 God and the politici
States can declare peace
it.

ELY CULBERTSON, *M*

5 Mankind will never w
men use their full resou
While we are yet at p
potentialities, particularl
potentialities, which we

JOHN FOSTER DULL

6 A peaceful world is a
are tolerated, and are n

Ibid.

7 You have to take cha
must take chances in wa
the verge without gettin
sary art. If you try to r
scared to go to the brin

JOHN FOSTER DULL
in *Life* magazine, Ja

8 Unless the cause of p
behind it the force and
can hope to succeed.

ALBERT EINSTEIN,
Monthly, 1947.

9 I say we are going to
to fight for it.

DWIGHT D. EISEN
Frankfurt-am-Main,

10 The peace we seek
fillment of our whole f
our dealings with othe
the stilling of guns, easi
than an escape from de
than a haven for the
brave.

DWIGHT D. EISEN
address, January 20

is unfounded, is more acute than the pleasure of much praise.

THOMAS JEFFERSON, in a letter to Francis Hopkinson, March 13, 1789.

8 I do not agree that an age of pleasure is no compensation for a moment of pain.

THOMAS JEFFERSON, in a letter to John Adams, August 1, 1816.

9 It's odd that you can get so anesthetized by your own pain or your own problem that you don't quite fully share the hell of someone close to you.

LADY BIRD JOHNSON, *A White House Diary*, 1970.

10 No pain, no palm; no thorns, no throne; no gall, no glory; no cross, no crown.

WILLIAM PENN, *No Cross, No Crown*, 1669.

11 The sickness—the nausea—
The pitiless pain—
Have ceased with the fever
That maddened my brain—
With the fever called "Living"
That burned in my brain.

EDGAR ALLAN POE, "For Annie," 1849.

180. PATRIOTISM

See also AMERICANS; FLAG

1 Patriotism in the female sex is the most disinterested of all virtues. . . . Deprived of a voice in legislation, obliged to submit to those laws which are imposed upon us, is it not sufficient to make us indifferent to the public welfare? Yet all history and every age exhibit instances of patriotic virtue in the female sex; which considering our situation equals the most heroic of yours.

I see in the papers attributed to one of our gallant naval heroes. I cannot ask of heaven success, even for my country, in a cause where she should be in the wrong. *Fiat justitia, pereat caelum.* [Let justice be done though the heavens fall.] My toast would be, may our country be always successful, but whether successful or otherwise, always right.

JOHN QUINCY ADAMS, referring to Stephen Decatur's toast, "our country, right or wrong," in a letter to John Adams, August 1, 1816.

3 Patriot, *n.*, One to whom the interests of a part seem superior to those of the whole. The dupe of statesmen and the tool of conquerors.

AMBROSE BIERCE, *The Devil's Dictionary*, 1906.

4 Patriotism, *n.* Combustible rubbish ready to the torch of any one ambitious to illuminate his name. In Dr. Johnson's famous dictionary patriotism is defined as the last resort of a scoundrel. With all due respect to an enlightened but inferior lexicographer I beg to submit that it is the first.

Ibid.

5 Un-American, *adj.* Wicked, intolerable, heathenish.

Ibid.

6 Patriotism is a mighty precious thing when it costs nothing, but the mass of mankind consider it a very foolish thing when it curtails their self-indulgence.

JOHN BROCKENBROUGH, in a letter concerning the Embargo Act of 1807, to John Randolph, 1808.

7 Protection and patriotism are reciprocal.

JOHN C. CALHOUN, in a speech in the House of Representatives, 1812.

8 We join ourselves to no party that does not carry the flag and keep step to the music of the Union.

RUFUS CHOATE, in a letter to the Whig Convention, October 1, 1855.

13 January 1991

The highlighted quotes might be useful. -JMG

MEMORANDUM FOR MARK LANGE

FROM: JENNIFER GROSSMAN

SUBJECT: QUOTES FOR S.O.U.

1) "Voice of America: Ronald Reagan and the American Rhetorical Tradition" (article):

"Americans tend to respond more to what is said than to how it is said. And it is here that Ronald Reagan's genius lies. He conveys a message of native optimism and hope for the future which is deeply rooted in the American character and in American history."

R.R.: "Let me tell you something of the American character. You might think that with such a varied nation there couldn't be any one character, but in many fundamental ways there is...We're idealists...We're a compassionate people...We're an optimistic people. Like you, we inherited a vast land of endless skies, tall mountains, rich fields, and open prairies. It made us see the possibilities in everything. It made us hopeful. And we devised an economic system that rewarded individual efforts, that gave us good reason for hope."

"As early as 1964, in his famous speech for Barry Goldwater, he spoke of America's 'rendezvous with destiny'...."

"'Sometimes people call me an idealist,' Woodrow Wilson once said. 'That is why I know I am an American.'"

"..John Stuart Mill, who said: 'a state which dwarfs men...will find that with small men no great thin can really be accomplished.'"

"...Franklin Roosevelt, who told Congress in 1935, 'Continued dependence on relief induces a spiritual and moral disintegration fundamentally destructive to the national fiber. To dole our relief in this way is to administer a narcotic, a subtle destroyer of the human spirit.'"

"'Freedom is not the sole prerogative of a chosen few,' Mr. Reagan has stressed. 'It is the universal right of all God's children.'"

"(Luigi Barzini said that)..America is 'alarmingly optimistic, compassionate, incredibly generous..It was a

spiritual wind that drove Americans irresistibly ahead from the beginning.'"

2) SACRIFICES MADE FOR THE NEW WORLD ORDER: "Those who expect to reap the blessings of freedom must, like men, undergo the fatigues of supporting it."
--Thomas Paine

3) "The ball of liberty, I believe most piously, is now so well in motion that it will roll around the globe...for light and liberty go together."
--Thomas Jefferson

4) "Think of your forefathers and of your posterity."
--John Quincy Adams (1802)

5) ON EDUCATION: "Mind is the great leveler of all things."
--Daniel Webster (1825)

6) "With malice toward none, with charity for all, with firmness in the right."
--Abraham Lincoln (1865)

7) "Hold each other in true fellowship."
--Henry Ward Beecher (1869)

8) "Peace upon any other basis than national independence...is fit only for slaves."
--William Edgar Borah (1919)

9) "A new integrity of human life."
--Frank Lloyd Wright (1939)

10) "Americans fight joyously in a just cause."
--Harold L. Ickes (1941)

11) "We are going to win the war and we are going to win the peace that follows."
--Franklin D. Roosevelt (1941)

12) "What we have done so far are but small building blocks in a huge pyramid to come."
--John H. Glenn, Jr. (1962)

13) "We cannot learn from one another until we stop shouting at one another."
--Richard M. Nixon (1969)

14) "...out of the midst of the fire, of the cloud, and of the thick darkness."
--Moses proclaims the Ten Commandments

15) "I see the ardor for liberty catching and spreading."
--Dr. Richard Price, in London, hails the French Revolution (November 4, 1789)

16) "Events, which are the arguments of God, are stronger than words, which are the arguments of men."
--"Beveridge the Brilliant" takes up the White Man's Burden (April 27, 1898)

17) "It is a fearful thing to lead this great peaceful people into a war."
--President Wilson asks Congress to Declare war against Germany (April 2, 1917)

18) POSSIBLE PARALLELS WITH GULF SITUATION: "When we consider these things, then the valley of the Thames draws closer to the farms of Kansas."
--General Eisenhower conquers London (June 12, 1945)

19) ENVIRO: "...Nature never did betray..The heart that loved her.."
--William Wordsworth

20) ENVIRO: "..Content to breathe his native air.."
--Alexander Pope: Ode on Solitude

21) ENVIRO: "Our Union is river, lake, ocean and sky.."
--O.W. Holmes, Brother Jonathan's Lament for Sister Caroline

22) THE VISION THING: "A vision without a task is but a dream, a task without a vision is drudgery, a vision with a task is the hope of the world."
--Inscription on a church in Sussex, England, 1730

23) "Opportunity doesn't necessarily knock on the door; it may be leaning against the wall waiting to be noticed."
--anonymous aphorism

24) "To look up and not down,
To look forward and not back,
To look out and not in, and
To lend a hand."
--E.E. Hale: Ten Times One Is Ten, 1870

25) "Laws and institutions must go hand in hand with the progress of the human mind. As that becomes more developed, more enlightened, as new discoveries are made, new truths disclosed, and manners and opinions change with the change of circumstances, institutions must advance also, and keep pace with the times."
--Thomas Jefferson, Letter to Samuel Kercheval, July 12, 1816.

26) "The Ship of Democracy..."
--Grover Cleveland, in a letter to Wilson S. Bissell, February 15, 1894.

27) CONCILIATORY RETRO ON GULF DEBATE: "If our democracy is to flourish, it must have criticism; if our government is to function it must have dissent."
--Henry Steele Commager, Freedom, Loyalty, Dissent, 1954.

28) EMPOWERMENT: "[The people] are the only sure reliance for the preservation of our liberty."
--Thomas Jefferson, in a letter to James Madison, December 20, 1787.

29) EMPOWERMENT: "Every government degenerates when trusted to the rulers of the people alone. The people themselves therefore are its only safe depositories."
--Thomas Jefferson, in a letter to Abbe Arnoud, July 19, 1789.

30) "A democracy is peaceloving. It does not like to go to war. It is slow to rise to provocation. When it has once been provoked to the point where it must grasp the sword, it does not easily forgive its adversary for having produced the situation...Democracy fights in anger--it fights for the very reason that is was forced to go to war."
--George F. Kennan, American Diplomacy, 1900-1950, 1951.

31) "One has the right to be wrong in a democracy."
--Claude Pepper, in the Congressional Record, May 27, 1946.

32) "The first requisite of a good citizen in this Republic of our is that he shall be able and willing to pull his weight."
--Theodore Roosevelt, in a speech in New York City, November 11, 1902.

33) EMPOWERMENT: "All the ills of democracy can be cured by more democracy."
--Alfred E. Smith, in a speech in Albany, New York, June 27, 1933.

34) ****EMPOWERMENT: "Destiny is not a matter of chance, it is a matter of choice; it is not a thing to be waited for, it is a thing to be achieved."
--William Jennings Bryan, in a speech in Washington, D.C., February 22, 1899.

35) HOPE: "The longest day must have its close--the gloomiest night will wear on to a morning."
--Harriet Beecher Stowe, Uncle Tom's Cabin, 1852.

36) "This day we fashion Destiny, our web of Fate we spin."
--John Greenleaf Whittier, "The Crisis," 1848.

37) WE MUST THINK MORE ABOUT X, NOT Y: "If more politicians in this country were thinking about the next generation instead of the next election, it might be better for the United States and the world."
--Claude Pepper, quoted in the Orlando Sentinel-Star, December 29, 1946.

38) "There are always two parties, the party of the Past and the party of the Future; the Establishment and the Movement."
--Ralph Waldo Emerson, "Life and Letters in New England," Lectures and Biographical Sketches, 1883.

39) "A politician thinks of the next election; a statesman thinks of the next generation."
--Attributed to James Freeman Clarke.

40) "My affections were first for my own country, and then, generally, for all mankind."
--Thomas Jefferson, in a letter to Thomas Law, January 15, 1811.

41) "The mystic chords of memory, stretching from every battlefield and patriot grave to every living heart and hearthstone all over this broad land."
--Abraham Lincoln, in his first inaugural address, March 4, 1861.

42) "Patriotism is just loyalty to friends, people, families."
--Robert Santos, quoted in Al Santoli, Everything We Had: An Oral History of the Vietnam War by Thirty-three American Soldiers Who Fought It, 1981.

43) LITERACY: "Books are not lumps of lifeless paper but minds alive on the shelves."
--Gilbert Highet

44) When asked his secret, Wayne Gretsky replied:
"I skate to where to puck is going to be, not where it has been." re patriot & SDI research

45) "The game is well worth the candle that may have to be burned far into the night. There is no feeling like the feeling of success."
--J. Paul Getty

46) EDUCATION: "Every child is an artist. The problem is how to remain an artist once he grows up."
--Pablo Picasso

47) FACTOID: In 1914, the first year income tax was collected, Americans paid an average per capita tax of 41 cents--and only one percent of the population was obligated to pay taxes at all.

48) EDUCATION: "A book must be the axe for the frozen sea inside us."
--Franz Kafka, Letter to Oskar Pollak, January 27, 1904.

49) "The war will continue to be prosecuted with vigor, as the best means of securing peace."
--James K. Polk, Second Annual Message to Congress, December 8, 1846.

50) **** "...let every man stand to his post, and...let posterity..find our skeleton and armor on the spot where duty required us to stand."
--Millard Fillmore, Speech at Buffalo, N.Y., April 16, 1861.

51) "We accepted war for humanity. We can accept no terms of peace which shall not be in the interest of humanity."
--William McKinley, At Cedar Rapids, IA, October 11, 1906.

52) "[war is a]..dramatic symbol of a thousand forms of duty."
--Woodrow Wilson, Speech at Brooklyn, NY, May 11, 1914.

i.e. those workers are part of the war effort

53) "We cannot accept the doctrine that war must be forever a part of man's destiny."
--Franklin D. Roosevelt, Campaign address at Cleveland, Ohio, November 2, 1940.

54) "...victory required a mighty manifestation of the most ennobling of the virtues of man--faith, courage, fortitude, sacrifice!"
--Dwight Eisenhower, Address in Ottawa, Canada, January 10, 1946.

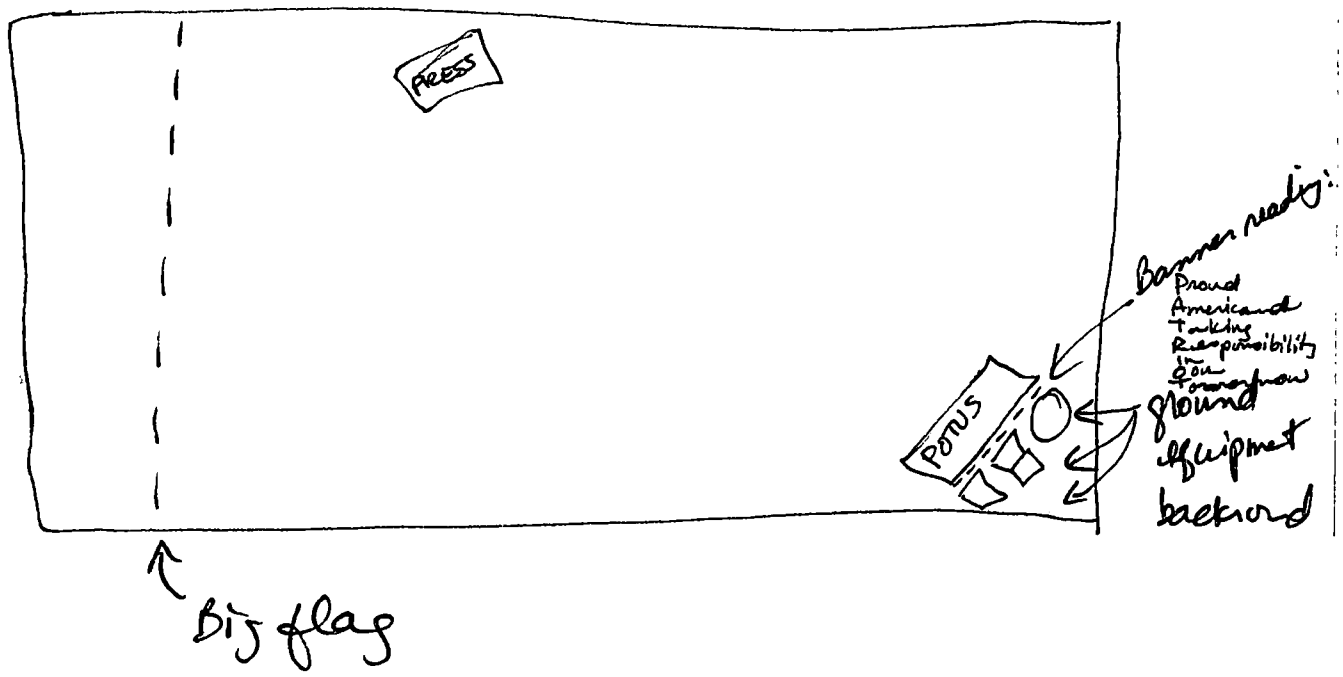
55) "Out of rubble heaps, willing hand can rebuild a better city; but out of freedom lost can stem only generations of hate and bitter struggle an brutal oppression..."
--Dwight Eisenhower, Address at Columbia University, March 23, 1950.

51) "Conquest is not in our principles; it is inconsistent with our government."

--Thomas Jefferson, To William Carmichael, August 22, 1790.

52) ENVIRO: "Where the air is full of sunlight and the flag is full of stars."
--Henry Van Dyke, "America For Me."

53) ENVIRO: "..spacious skies...amber waves of grain...purple mountain majesties...fruited plain....sea to shining sea..."
--Katharine Lee Bates, "America the Beautiful."


PRESS
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Proud
American
Taking
Responsibility
for
Tomorrow
ground
equipment
backdrop
Big flag

Aspen Inst
Aug 2, 1990

And finally, I am convinced that a defensive—and I reemphasize that word—a defensive strategic deterrent makes more sense in the nineties than ever before. What better means of defense than a system that destroys only missiles launched against us without threatening one single human life. We must push forward the great promise of SDI [Strategic Defense Initiative] and deploy it when ready.

And the United States will keep a force in Europe as long as our allies want and need us there. Prime Minister Thatcher and I have discussed this at length. We will keep forces there as long as we are wanted and needed. As we and our allies adapt NATO to a changing world, the size and shape of our forces is destined to change to suit new and less threatening circumstances. But we will remain in Europe to deter any new dangers, to be a force for stability, and to reassure all of Europe—East and West—that the European balance will remain secure.

Outside of Europe, America must possess forces able to respond to threats in whatever corner of the globe they may occur. Even in a world where democracy and freedom have made great gains, threats remain. Terrorism, hostagetaking, renegade regimes and unpredictable rulers, new sources of instability—all require a strong and an engaged America.

The brutal aggression launched last night against Kuwait illustrates my central thesis: Notwithstanding the alteration in the Soviet threat, the world remains a dangerous place with serious threats to important U.S. interests wholly unrelated to the earlier patterns of the U.S.-Soviet relationship. These threats, as we've seen just in the last 24 hours, can arise suddenly, unpredictably, and from unexpected quarters. U.S. interests can be protected only with capability which is in existence and which is ready to act without delay. The events of the past day underscore also the vital need for a defense structure which not only preserves our security but provides the resources for supporting the legitimate self-defense needs of our friends and of our allies. This will be an enduring commitment as we continue with our force restructuring. Let no one, friend or foe, question this commitment.

In spite of our best efforts to control the spread of chemical and nuclear weapons and ballistic missile technologies, more nations—more, not less—are acquiring weapons of mass destruction and the means to deliver them. Right now, 20 countries have the capacity to produce chemical weapons. And by the year 2000, as many as 15 developing nations could have their own ballistic missiles. In the future, even conflicts we once thought of as limited or local may carry far-reaching consequences.

To cope with the full range of challenges that we may have to confront, we must focus on readiness and on rapid response. And to prepare to meet the challenges we may face in the future, we must focus on research—an active and inventive program of defense R&D.

Let me begin with the component with great long-range consequences: research. Time and again, we have seen technology revolutionize the battlefield. The U.S. has always relied upon its technological edge to offset the need to match potential adversaries' strength in numbers—cruise missiles, Stealth fighters and bombers, today's "smart" weapons with the state-of-the-art guidance systems, and tomorrow's "brilliant" ones. The men and women in our Armed Forces deserve the best technology America has to offer.

And we must realize the heavy price that we will pay if we look for false economies in research and development for defense. Most modern weapons systems take a minimum of 10 years to move from the drawing board to the battlefield. The nature of national defense demands that we plan now for threats on the distant horizon. The decisions we make today, the programs we push forward or push aside will dictate the kind of military forces we have at our disposal in the year 2000 and beyond.

Second, we must focus on rapid response. As we saw in Panama, the U.S. may be called on to respond to a variety of challenges from various points on the compass. In an era when threats may emerge with little or no warning, our ability to defend our interests will depend on our speed and our agility. And we will need forces that give us a global reach. No amount of political change will alter the geographic fact

signal 1800258-9466

7823

THE WHITE HOUSE

WASHINGTON

Mem at work

February 8, 1991

MEMORANDUM FOR PRE-ADVANCE PARTICIPANTS

FROM: JOHN G. KELLER, JR.

SUBJECT: **PRE-ADVANCE TO HANSCOM AIR FORCE BASE, MASSACHUSETTS AND ANDOVER, MASSACHUSETTS ON FRIDAY, FEBRUARY 8, 1991.**

Attached for your information is a list of participants and an outline schedule for the Pre-Advance to Hanscom Air Force Base, MA and Andover, MA on Friday, February 8, 1991.

PRE-ADVANCE PARTICIPANTS

Office of Presidential Advance
Judd Swift, Deputy Director of Presidential Advance
Spence Geissinger, Deputy Director of Presidential Advance for Press
Patricia Conrad, Trip Coordinator
Leo Tomeu, Lead Advance *
Bobby Carr, Press Advance *

United States Secret Service
Dick Rathmell, Assistant Special Agent in Charge
Mark Lowery, Lead Agent *

White House Military Office
Jake Ross, Military Aide
John Page, HMX Advance

White House Communications Agency
Larry Feast, Operations
Brad Fugit, Trip Officer +

Office of Communications
Jennifer Grossman, Research Assistant

Office of Intergovernmental Affairs
Lia Zaccagnino, Deputy to the Special Assistant

* Will drop in Lexington, MA
+ Will meet at Hanscom AFB/No return to Andrews AFB

PRE-ADVANCE SCHEDULE

Friday, February 8, 1991

7:15 am — Vans depart West Basement en route Andrews Air Force Base.

(Drive Time: 30 Minutes)

7:45 am — Vans arrive Andrews Air Force Base.

8:00 am (E.S.T.) — C-9 (TAIL # 31681) departs Andrews Air Force Base en route Hanscom Air Force Base, Massachusetts.

(Flying Time: 1 Hour 5 Minutes)
(Time Change: None)
(Food Service: Breakfast)

9:05 am (E.S.T.) — C-9 arrives Hanscom Air Force Base.

Met by:

Mr. George Khoury
Raytheon Company
617/860-2525
603/898-5675 (home)

RAMP: Hanscom Command Post
617/377-5144

9:15 am — Vans departs Hanscom Air Force Base en route Lexington, Massachusetts.

(Drive Time: 30 Minutes)

9:45 am — Arrive Raytheon Plant and begin participation in Site Survey.

* TOUR

* ADDRESS TBD
-Remarks

ADVANCE STAFF HOTEL: Marriott Hotel at Andover
123 Old River Road
Andover, MA 01810
508/975-3600 Scott Alamamy
FAX: 508/975-2664

12:45 pm — Conclude participation in Site Survey, board vans and depart Raytheon Plant en route Hanscom Air Force Base.

(Drive Time: 30 Minutes)

1:15 pm — Arrive Hanscom Air Force Base and proceed to board C-9.

1:20 pm (E.S.T.) — Depart Lexington, Massachusetts en route Andrews Air Force Base.

(Flying Time: 1 Hour 15 Minutes)
(Time Change: None)
(Food Service: Lunch)

2:35 pm (E.S.T.) — Arrive Andrews Air Force Base and proceed to board vans.

2:45 pm — Vans depart Andrews Air Force Base en route White House.

(Drive Time: 30 Minutes)

3:15 pm — Vans arrive White House.

4970 Mike Hayden NSC

McGroarty/Grossman
February 13, 1991
10:30 am
[PATRIOT]

CORRECTED COPY
WITH SCUD SCORECARD SECTION, P. 2

PRESIDENTIAL REMARKS: RAYTHEON MISSILE SYSTEMS PLANT
ANDOVER, MASSACHUSETTS
FEBRUARY 15, 1991
2:00 pm

Thank you, Bill [Gov. Weld]. [Introductory acknowledgements.] It is an honor to be here today -- to come to Raytheon, the home of the men and women who build the Scudbusters. //

~~I've just completed my tour of this marvelous facility~~ -- sat ~~at~~ in the command post of a ~~Patriot Fire Unit~~ Engagement Control Station -- heard about the **years of painstaking work** that produced the **split second accuracy of the Patriot Missile System.** // Let me tell you: I'm impressed with the technology -- but I'm even more impressed with the **people behind the machines.** //

Just days after Saddam Hussein rolled into Kuwait, Raytheon went into overdrive. Since mid-August, it's been an around-the-clock effort. Three shifts a day, seven days a week -- and I know many of you gave up your own Thanksgiving and Christmas to be right here -- to keep the lines moving. //

Well, in the last month, the world has learned why. Patriot works -- and not just because of the high-tech wizardry. It's because of all the hours -- all the attention to detail -- all the pride and all the professionalism that every one of you brings to the job. Patriot works // because of Patriots like you. //

~~As I was touring the plant a few minutes ago~~, I saw one sign that said: "Patriot -- a Revolution in Air Defense." We are witnessing a revolution in modern warfare -- a revolution that will shape the way we defend ourselves for decades to come. //

For years, we've heard that anti-missile defenses won't work. That shooting down a ballistic missile is **impossible** -- like trying to "hit a bullet with a bullet." Some people called it impossible -- you called it your job. //

Critics said this system was plagued with problems -- that results from the test range wouldn't stand up under battlefield conditions. // You knew the critics were wrong -- all along. And now the world knows it too. Beginning with the first Scud launched on Saudi Arabia -- and the Patriot that struck it down -- and with the arrival of Patriot battalions in Israel: All told -- Patriot is 41 for 42. 42 Scuds engaged -- 41 intercepts. // **Imagine** what course this war **might have taken** -- without the Patriot. //

No -- Patriot's not perfect. No system is -- no system ever will be. Not every intercept results in total destruction. But **Patriot is proof positive that missile defense can work.** //

I've said many times that missile defense threatens no one -- that there is no purer defensive weapon than one that targets missiles launched against us. //

We know this is a dangerous world. Today, our Cold War concern about a large-scale nuclear exchange is more remote than at any point in the post-war era. // At the same time, the

number of nations acquiring the capability to build and deliver missiles of mass destruction -- chemical and even nuclear weapons -- is **on the increase.** Between now and the year 2000 --in spite of our best efforts to control their spread -- as many as 15 nations may acquire this deadly technology. And as we've been taught by Saddam Hussein, all it takes is one renegade regime -- one ruler without regard for human decency. //

In the past, we've often depended more for our protection on theories of deterrence than technologies of defense. Some critics of missile defense have even said that we and our adversaries would be better off defenseless, open to attack -- and therefore equally vulnerable.

We know now that the adversaries we face may be more rash than rational -- less impressed by theories than by a nation with the means and will to defend itself.

Thank God that when the Scuds came -- the people of Israel and Saudi Arabia, and the brave forces of our coalition had more to protect them than some elegant and abstract theory of deterrence. // Thank God for the Patriot missile. //

The people who build Patriot have reason to be proud. **Because of you, a tyrant's threat to rain terror from the skies has been blunted -- cut short. //**

Because of you, innocent civilians -- countless human lives -- have been spared. //

Because of you, our Armed Forces have proved to the world that Iraqi Scuds are no match for American Patriots. ///

When we think of war, we think first of the soldiers in the field -- the brave men and women serving now half a world away. But Woodrow Wilson once said that in war, there are "a thousand forms of duty." **In this room today stand a thousand reasons why our cause shall succeed.** //

You -- and people like you all across the country -- have given our brave men and women in the Gulf the fighting edge they need to prevail -- and, what's more, to protect precious lives. //

Once again, thank you all for this warm welcome -- for the invaluable contribution you have made to the defense of America and its allies -- and may God bless the United States of America.

# # #

City/State: Andover, MA
Event: Raytheon Plant 2/15/91 & 2/8/91
Date:

OFFICE OF PRESIDENTIAL ADVANCE

CONTACT SHEET

Name	Office	Phone Number
Presidential Advance Office		202/456-7565
Presidential Advance Fax Number		202/456-2820
Judd Swift	WH Advance	202.456.7565
Leo Tomeu	"	"
Kathy Conrad	"	"
Spence Seissinger	"	"
FRANK T MAGUIRE	RAYTHEON SECURITY	(617) 860-2330
ROBERT A. SKELLY	VP. PUBLIC & FINANCIAL AFFAIRS	(617) 860 204
JOHN PAGE	MARINE ONE HELICOPTERS	(703) 640-2364
LIA ZACCAGNINO	WH INTERGOVERNMENTAL	(202) 456-7170
MARK L. LOWERY	Secret Service / PPD	508/975-3600
DICK RATHMELL	USSS PPD	202-395-4112
BOBBY CARR	WH PRESS LEAD	202 456-7565
Cathy GALLIGAN [GALLIGAN]	Andover Plant M/GR	508 470-5811
GEORGE J. KHOURY	DIRECTOR, CUSTOMER RELATIONS	617-860-2525
Leo Tomeu	WH staff Lead	Marriott Hotel Andover
JENNIFER GROSSMAN	WH SPEECHWRITING	(202)456-7750
Jake Ross	WHMO	(202) 395-1747
Brad Fugitt	White House Comm Agency	(202) 395-4040
GARRY FEAST	White House Communications Agency	(202) 395-4040
John Rodrigues	U.S. Secret Service (Boston)	(617) 565-564[illegible]
Lee Sullivan	U.S. Secret Service (Custom)	[illegible]
→ Rich Bartnicke		(703) 486-5424
→ Chief of Congressional Relations		

To Jennifer

Date 2/11 Time 4:03

WHILE YOU WERE OUT

M Bob Skelly

of

Phone 617-860-2041
Area Code Number Extension

TELEPHONED		PLEASE CALL	✓
CALLED TO SEE YOU		WILL CALL AGAIN	
WANTS TO SEE YOU		URGENT	
RETURNED YOUR CALL			

Message

J.P.S.
Operator

AMPAD EFFICIENCY® 23-023 CARBONLESS

2nd time that

→ 1973 AOTV was in Andover for 25th anniversary of grad class from Phillips Academy, so he visited the plant

To JENNIFER

Date 2/11 Time 3:25

WHILE YOU WERE OUT

M CATHY

of PETER GALLIGAN 1'S OFFIC

Phone 508-470-5811

Area Code Number Extension

TELEPHONED	✓	PLEASE CALL	
CALLED TO SEE YOU		WILL CALL AGAIN	
WANTS TO SEE YOU		URGENT	
RETURNED YOUR CALL	✓		

Message

JPS

Operator

AMPAD EFFICIENCY®

23-020

as of Saturday the 9th

38 scuds fired

engaged by Patriots in

38 hits