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**This is not a textual record. This is used as an
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Record Group/Collection: George H.W. Bush Presidential Records
Collection/Office of Origin: National Security Council
Series: H-Files
Subseries: IF Transition Files

OA/ID Number: 99017
Folder ID Number: 99017-009

Folder Title:
NSC Procedural Manual - Binder 4 [2]

Stack:	Row:	Section:	Shelf:	Position:
V	0	0	0	0

Withdrawal/Redaction Sheet (George Bush Library)

Doc. No. / Type	Subject/Title	Date	Restriction	Classification
01. List	Index of Detailees (14 pp.)	n.d.	(b)(1)	
02. Memorandum	From Mary Dix Re: Information on Detailees (1 pp.)	9/21/87	(b)(1)	
03. Memorandum	From Mary Dix Re: Information on Detailees (1 pp.)	9/21/87	(b)(1)	

Page 1 of 1

Collection:

Record Group: Bush Presidential Records
Office: National Security Council
Series: H-Files
Subseries: Transition Files
WHORM Cat.:
File Location: NSC Procedural Manual - Binder 4 [2]

Pinksheet Number: MB14502
OA/ID Number: 99017-009
Date Closed: 9/4/2019
FOIA/Sys Case #: 2019-1493-S
Re-review Case #:
P-2/P-5 Review Case #:

Chapter 3—Executive Office of the President

Secretary of the Army, the Secretary of the Navy, the Secretary of the Air Force, or, when the Coast Guard is not operating as a service in the Navy, the Secretary of Transportation, to military personnel of their respective services who have been assigned to duty in the Office of the Vice President.

SEC. 3. The Vice Presidential Service Badge shall be accompanied by a certificate, the design of which is attached hereto and is made a part of this Order. The Vice Presidential Service Badge shall consist of a white enameled disc surrounded by 27 gold rays radiating from the center, 1 15/16 inches in diameter overall. Superimposed on the white disc shall be a gold color device taken from the seal of the Vice President of the United States. The overall design of the badge shall be as shown at the top of the certificate which accompanies the Badge and which is attached to this Order.

SEC. 4. Upon award, the Vice Presidential Service Badge may be worn as a part of the uniform of an individual both during and after his assignment to duty in the Office of the Vice President.

SEC. 5. Only one Vice Presidential Service Badge shall be awarded to an individual. It may be awarded posthumously.

SEC. 6. Notwithstanding the provisions of Sections 1 and 2 of this Order, any member of the Army, Navy, Air Force, Marine Corps, and Coast Guard, who has been assigned to duty in the Office of the Vice President, is authorized to wear the Vice Presidential Service Badge on his uniform commencing on the first day of duty in the Office of the Vice President and thereafter while assigned to such duty.

SEC. 7. Executive Order No. 11544 of July 8, 1970, is hereby superseded; however, individuals previously awarded a Vice Presidential Service Badge under that Order are authorized to continue to wear such badge as part of their uniform.

EDITORIAL NOTE: An illustration of the Vice Presidential Service Badge and Certificate, which was attached to and made a part of Executive Order 11926, is printed in 3 CFR, 1976 Comp., p. 135.

Executive Order 12028—Office of Administration in the Executive Office of the President

SOURCE: The provisions of Executive Order 12028 of Dec. 12, 1977, appear at 42 FR 62895, 3 CFR, 1977 Comp., p. 161, unless otherwise noted.

By virtue of the authority vested in me by the Constitution and statutes of the United States of America, including the National Security Act of 1947, as amended, Reorganization Plan No. 2 of 1970 (5 U.S.C. App. II), Section 202 of the Budget and Accounting Procedures Act of 1950 (31 U.S.C. 581c), and Reorganization Plan No. 1 of 1977 (42 FR 56101 (October 21, 1977)), and as President of the United States of America, in order to effectuate the establishment of the Office of Administration in the Executive Office of the President, it is hereby ordered as follows:

SECTION 1. The establishment, provided by Section 2 of Reorganization Plan No. 1 of 1977 (42 FR 56101), of the Office of Administration in the Executive Office of the President shall be effective, as authorized by Section 7 of that Plan, on December 4, 1977.

Codification of Presidential Proclamations and Executive Orders

SEC. 2. The Director of the Office of Administration, hereinafter referred to as the Director, shall report to the President. As the chief administrative officer of the Office of Administration, the Director shall be responsible for ensuring that the Office of Administration provides units within the Executive Office of the President common administrative support and services.

SEC. 3. (a) The Office of Administration shall provide common administrative support and services to all units within the Executive Office of the President, except for such services provided primarily in direct support of the President. The Office of Administration shall, upon request, assist the White House Office in performing its role of providing those administrative services which are primarily in direct support of the President.

(b) The common administrative support and services provided by the Office of Administration shall encompass all types of administrative support and services that may be used by, or useful to, units within the Executive Office of the President. Such services and support shall include, but not be limited to, providing support services in the following administrative areas:

- (1) personnel management services, including equal employment opportunity programs;
- (2) financial management services;
- (3) data processing, including support and services;
- (4) library, records, and information services;
- (5) office services and operations, including: mail, messenger, printing and duplication, graphics, word processing, procurement, and supply services; and
- (6) any other administrative support or service which will achieve financial savings and increase efficiency through centralization of the supporting service.

(c) Administrative support and services shall be provided to all units within the Executive Office of the President in a manner consistent with available funds and other resources, or in accord with Section 7 of the Act of May 21, 1920 (41 Stat. 613), as amended (31 U.S.C. 686, referred to as the Economy Act).

SEC. 4. (a) Subject to such direction or approval as the President may provide or require, the Director shall organize the Office of Administration, contract for supplies and services, and do all other things that the President, as head of the Office of Administration, might do.

(b) The Director is designated to perform the functions of the President under Section 107(b) of Title 3 of the United States Code.

(c) The Director may appoint and fix the pay of employees pursuant to the provisions of Section 107(b)(1)(A) of Title 3 of the United States Code without regard to any other provision of law regulating the employment or compensation of persons in the Government service. Under that section the Director may also fix the pay of an employee serving in a competitive position or in the career service in order to avoid the pay limitation imposed by Section 114 of Title 3 of the United States Code. The provisions of other laws regulating the employment or compensation of persons in the Government service shall continue to apply to such employee.

(d) The Director shall not be accountable for the program and management responsibilities of units within the Executive Office of the

Chapter :

President; the head of tions.

[Sec. 4 amended by EO 12365]

SEC. 5. The primary support and service fi the President shall be ministration; except to the head of such a u extent those functions marily in direct suppor

SEC. 6. The records, appropriations, availab functions transferred c Executive Office of th be transferred to the O

SEC. 7. (a) The Dir shall make such deteri necessary or appropri provided by this Order ty, and personnel.

(b) Such transfers sh earlier time or times a Budget determines, aft Administration and otl of the President.

Executive Order 12044 Office of Drug Abuse

SOURCE: The provisions of 13347, 3 CFR, 1978 Comp.,

By virtue of the auth of the United States of Plan No. 1 of 1977 (42 the Budget and Account and Section 301 of Title of the United States of functions of the Office and the Economic Op of Drug Abuse Policy portunity Council, and lows:

SECTION 1. (a) The as provided by Sectio FR 56101), is hereby e

(b) The redesignatio Policy Staff¹ and the Plan No. 1 of 1977 (42

¹ EDITORIAL NOTE: Redes

Chapter 3—Executive Office of the President

President; the head of each unit shall remain responsible for those functions.

[Sec. 4 amended by EO 12122 of Feb. 26, 1979, 44 FR 11197, 3 CFR, 1979 Comp., p. 365]

SEC. 5. The primary responsibility for performing all administrative support and service functions of units within the Executive Office of the President shall be transferred and reassigned to the Office of Administration; except to the extent those functions are vested by law in the head of such a unit, other than the President; and except to the extent those functions are performed by the White House Office primarily in direct support of the President.

SEC. 6. The records, property, personnel, and unexpended balances of appropriations, available or to be made available, which relate to the functions transferred or reassigned by this Order from units within the Executive Office of the President to the Office of Administration, shall be transferred to the Office of Administration.

SEC. 7. (a) The Director of the Office of Management and Budget shall make such determinations, issue such orders, and take all actions necessary or appropriate to effectuate the transfers or reassignments provided by this Order, including the transfer of funds, records, property, and personnel.

(b) Such transfers shall become effective on April 1, 1978, or at such earlier time or times as the Director of the Office of Management and Budget determines, after consultation with the Director of the Office of Administration and other appropriate units within the Executive Office of the President.

Executive Order 12045—Relating to the Domestic Policy Staff, the Office of Drug Abuse Policy, and the Economic Opportunity Council

SOURCE: The provisions of Executive Order 12045 of Mar. 27, 1978, appear at 43 FR 13347, 3 CFR, 1978 Comp., p. 157, unless otherwise noted.

By virtue of the authority vested in me by the Constitution and laws of the United States of America, including Section 7 of Reorganization Plan No. 1 of 1977 (42 FR 56101 (October 21, 1977)), Section 202 of the Budget and Accounting Procedures Act of 1950 (31 U.S.C. 581c), and Section 301 of Title 3 of the United States Code, and as President of the United States of America, in order to provide for transfers of the functions of the Office of Drug Abuse Policy, the Domestic Council, and the Economic Opportunity Council, and the abolition of the Office of Drug Abuse Policy, and Domestic Council, and the Economic Opportunity Council, and for other purposes, it is hereby ordered as follows:

SECTION 1. (a) The transfer of all functions of the Domestic Council, as provided by Section 5D of Reorganization Plan No. 1 of 1977 (42 FR 56101), is hereby effective.

(b) The redesignation of the Domestic Council Staff as the Domestic Policy Staff¹ and the other provisions of Section 1 of Reorganization Plan No. 1 of 1977 (42 FR 56101), are hereby effective.

¹ EDITORIAL NOTE: Redesignated as the Office of Policy Development in 1981.

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20508

July 12, 1988

ACTION

MEMORANDUM FOR PAUL STEVENS

FROM:

MARY DIX *Mary*

SUBJECT:

Administrative Procedures for Departing Staff

The administrative procedures for departing staff fall into four general areas:

I. Out-Processing Requirements (see Tab A)

This is a memorandum that goes to the individual staff member who is departing from the staff. It includes a check-out sheet, the status of travel vouchers and the May 19, 1988 memorandum from the Executive Secretary on retiring files.

Copies of this out-processing memorandum are provided to Paul Stevens, Bob Perito, Mike Donley, Nancy Menan, Jim McCue, George Van Eron, Gary Moore, and the Admin Staff. By doing so, all parties involved with the out-processing procedures are alerted.

II. Farewell Letter Request (see Tab B)

This is a memorandum that goes to the Senior Director of the departing staff member. (If the Senior Director is the one departing, the Executive Secretary will designate one of his directors to prepare the farewell letters.) The Senior Directors may recommend a Presidential farewell letter for any departing member in his Directorate; while it may not be possible to accommodate every such request, the Executive Secretary's office will use its best efforts to secure such recognition for departing staffers. Sample farewell letters are attached from both the National Security Advisor and the President.

III. Requests for Presidential Photo Ops (see Tab C)

Presidential Photo Ops are requested for all professional staff members of the NSC. A requesting memorandum should be sent from the Administrative Office to the Executive Secretary, alerting him of the departing staff member. As the President's calendar permits, photo ops will be scheduled on NSC time. Families are encouraged to attend.

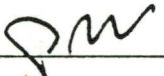
IV. Requests for Farewell Plaques/Pewter Cups

All departing staff receive either a farewell plaque or pewter cup. A requesting memorandum is sent to George Robinson alerting him of the departing staff member. George then contacts the departing staff member to determine if the individual prefers a plaque or a pewter cup; George coordinates the inscription with the departing staff member. Once George receives the completed plaques/cups from the Vendor, he coordinates with the departing staff member for presentation. If the Directorate has a party, the departure gift is presented by Colin Powell; if there is no farewell party, George coordinates with Florence Gantt to have a photo op with Colin set up for the departing staff member, where the plaque/cup will be presented. (See Tab D for sample memorandum.)

REQUESTED ACTION

That you approve these out-processing procedures.

Approve



Disapprove

Attachments

- Tab A - Out-Processing Memo
- Tab B - Farewell Letter Request Memo
- Tab C - Sample Memo for Presidential Photo Op
- Tab D - Sample Memo for Farewell Plaque/Cup

cc: Mike Donley
Bob Perito
George Van Eron

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20506

June 14, 1988

MEMORANDUM FOR JOHN HERBST

FROM:

MARY DIX *May*

SUBJECT:

Out-Processing

This memorandum has been written to assist in your out-processing procedures.

An NSC Check-Out Sheet has been attached at Tab I. (In the case of Special Assistants to the President, a letter of resignation should be written to the President, and submitted to the Executive Secretary as soon as possible.)

Helen Pahlke has prepared a status of your travel vouchers at Tab II.

A copy of the Executive Secretary's memorandum of May 19, 1988 has been attached at Tab III. This memorandum explains how your files/records should be handled as you prepare to leave the NSC. It is very important that you schedule time with Nancy Menan (x3103) so that she can advise you in this very important area.

It is suggested that you schedule your security debriefing with Mr. McCue's office (x4907) as the LAST step before you actually turn in your building pass.

Attachments

- Tab I - Check-Out Sheet
- Tab II - Status of Travel Vouchers
- Tab III - Executive Secretary's Memo dated 5/19/88

cc: Paul Stevens
Bob Perito
Nancy Menan
Jim McCue
George Van Eron
Helen Pahlke
Bill Van Horn
Gary Moore
Mike Donley

NAME: _____

NSC CHECK OUT SHEET

1. Report to the Admin Office and pick up
Check Out sheet.
Initials & Date
2. Schedule an Information/Correspondence
debriefing, Room 375, x3103.
Initials & Date
3. Schedule a Special Compartment Debriefing
with the Intelligence Directorate,
Room 300, x3334.
Initials & Date
4. Leave your forwarding address and
telephone number with George Robinson,
Room 397.
Initials & Date
5. Close out account with White House Credit
Union (if applicable), Room 41, x2900.
Initials & Date
6. Close out Medical Records with Health
Unit (if applicable, Room 107, x6024.
Initials & Date
7. Turn in or void your building pass, and
turn in your office key to Room 23, OEOB.
Initials & Date
8. Check out with Library, Room 308.
Initials & Date
9. * Check out with Personnel, Room 4013,
NEOB, x3675. (If you want information
on Retirement and Thrift programs.)
Initials & Date
10. * Check out with Finance, Room 4005,
NEOB, X3584. (Travel and
Payroll-leave directions for
disposition of final paycheck.)
Initials & Date
11. Check out with White House Mess
(if applicable) Room 404, x4029
Initials & Date
12. Check out with Travel Section of
NSC Admin Office, Room 397.
Initials & Date
13. Schedule a Security Clearance Debriefing
with Arlene Dona, Room 401, x4907.
Initials & Date
14. Turn in Official or Diplomatic
Passport, Room 397. (State
detailees retain passports.)
Initials & Date
15. Close out your Profs/Vax accounts with
George Van Eron (Profs) and Mike
Donley (Vax).
Initials & Date
16. Return this form to Room 397.

* DETAILEES, DO NOT outprocess through the NEOB.

NATIONAL SECURITY COUNCIL

June 14, 1988

OUTSTANDING TRAVEL VOUCHERS FOR:

JOHN E. HERBST:

XS8H35 (Frankfurt, Moscow, Rome, Paris & London)	Voucher submitted to FMD 6-8-88
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XS8D19 (Salt Lake City)	Voucher submitted to John for sign 6-14-88
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Helen

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20506

May 19, 1988

MEMORANDUM FOR THE NSC STAFF

FROM: PAUL SCHOTT STEVENS 

SUBJECT: Records

It is important that you begin now to review documents in your custody in preparation for the eventual transfer of all official records to a depository at the end of the administration. You do not want to wait until November to begin this process.

Regardless of your personnel status during and after the transition, all presidential and NSC records of the Reagan Administration, including those convenience files in the possession of staff officers, will be reviewed and retired or stored before the start of the new administration.

All data stored electronically will be subject to a similar process of review and disposition.

The schedule for implementing the program outlined in this memorandum takes into account the somewhat slower pace that normally characterizes the summer months, the availability of additional personnel resources in the Secretariat to assist staff officers in organizing their files, and the hope that most of this work can be completed before the busier months of the fall and the transition. Clearly some directorates will have heavier schedules than others and the deadlines indicated are meant to be suggestive of the pace and progress we would like to achieve.

I. Personal Records: (Phase I, Deadline: June 15, 1988)

No later than June 15, 1988, all of the files you believe are personal in nature should be segregated from official records and available for review prior to being removed from the complex. This is in your interest. In more hectic days ahead, your personal files could be inadvertently mingled with official records. I will ask each staff officer to certify completion of this requirement.

Once your personal files are ready, please inform Brenda Reger (or, in her absence, Nancy Menan), the staff of whose directorate will review them and authorize their release. Under no circumstances should any records be removed from the complex absent such authorization.

It is also recommended that any personal mail you are now receiving at the office be redirected to your home address so that it will not be lost during the transition period.

The definition of what constitutes a personal record is very narrow and only will relate to a very small number -- or perhaps none -- of the documents in your files. Documents produced in the course of your normal duties are considered to be official records and must be formally retired at the end of the Administration.

Personal files are described in the Presidential Records Act as:

The term "personal records" means all documentary materials, or any reasonably segregable portion thereof of a purely private or nonpublic character which do not relate to or have an effect upon the carrying out of the constitutional, statutory or other official or ceremonial duties of the President.

Attached is an excerpt from the White House Staff Manual which provides additional information on personal and presidential records.

To qualify as personal, a record must be unclassified and may not relate to White House or NSC business. Some examples are: personal correspondence, personal financial records and personal photos. Again, these items must be filed separately and may be removed only after approval by the staff of the Information Policy directorate.

II. Official Records: (Phase II, Deadline: August 15, 1988)

No later than August 15th, all official records in your custody should be assembled, in an orderly fashion, and prepared for transfer to the Secretariat for retirement or storage. It is recommended that you transfer to the Secretariat as soon as possible all files that you no longer need. Secretariat staff will contact your office and help you box these records.

The following steps should be taken immediately to prepare your office files for transfer:

1. All originals of LOGGED items must be returned to the Secretariat. These are either presidential or federal records and must be retained by the NSC or the National Archives. This includes outstanding X system items that should be sealed in an "EYES ONLY" envelope and given to the Executive Secretary for appropriate disposition.

2. To help ensure that retired official records include a complete set of materials originated or utilized under your tenure, copies may be retained among your retired official files of those original records turned over to the Secretariat for disposition.

3 Under no circumstances may any original official records/files be destroyed. This is strictly prohibited by law.

A. Chron Files:

Most staff members maintain CHRON (also identified as convenience or subject files) copies of materials that they have originated and that have been processed, in the various systems, through the Secretariat. Chron files may include other materials (such as reports from other agencies). These files should be assembled and maintained in good order.

Those files to be retained are traditionally sent to the appropriate presidential library to document the employee's contribution as a member of the president's staff. It is in your best interest to ensure that these files are maintained in good order, both for the historical record and also in the event that you later wish to gain access to the files. Such access is limited to those files that you created.

An employee may not retain copies of classified documents. Copies of unclassified documents he or she originated may be retained only after review and approval by the Information Policy directorate and after the original record has been returned to and accounted for by the Secretariat.

It is strongly recommended that you begin to review your files and to maintain them in a manner that allows both easy identification and separation later this year.

B. Special Cases:

Intelligence Documents

All serial-numbered intelligence documents, including publications coming from the intelligence community such as NIEs or DIA appraisals, MUST be returned to the Secretariat for disposition. They cannot be destroyed by you or left in your chron files.

Freedom of Information

All FOI/EO cases should be acted upon immediately and returned with your recommendations, to the Office of Information Policy for final disposition.

Pre-NSC Service

Classified materials brought to the NSC by detailees from other agencies, which predate your service on the NSC staff, must be maintained separately from all other records/files. These materials must be so identified and may only be removed from the NSC in accordance with established procedures authorized by the Information Policy directorate.

III. Wrap-Up: (Phase III, Deadline: December 1, 1988)

No later than December 1, 1988, you should have in your possession only the current month of files in your office. All X items, FOI/EO cases (completed) and intelligence documents should be returned to the Secretariat.

Bob Perito, George Van Eron, and the Secretariat staff will be available to answer any questions you may have and otherwise to assist you throughout this effort. Your cooperation in this important undertaking will be greatly appreciated.

Attachment

The ownership, maintenance and disposition of Presidential documents are governed by the Presidential Records Act, 44 U.S.C. §§ 2201-07 (the "Act"). The Act's requirements must be followed by White House and Executive Office staff. Pending issuance of regulations by the Archivist of the United States, the following guidance should be followed with respect to these records.

I. Types of Records Covered by the Act

The Act defines "Presidential records" to include not only the official documents written and received by the President but also the official records created or received by his staff. While the Act requires that staff members adequately document the performance of the President's constitutional, statutory and ceremonial duties, the decision whether information should be memorialized in the first instance remains with each staff member. For example, it is within the discretion of a staff member to dispose of scratch pads, unimportant notes to one's secretary and the like, provided this is done contemporaneously and is based upon a determination that creation of a record is not required in the circumstance. "Presidential records" encompass any form of memorializing information, including but not limited to written documents, models, pictures, films and audio and electronic recordings. Records relating to political activities which are undertaken in the course of carrying out the President's official or ceremonial duties are Presidential records (e.g., political briefing papers for official trips and official meetings are Presidential records. Records relating to political activities not associated with the President's official duties are not Presidential records (e.g. materials for political and campaign-related meetings and trips.)

Private papers, which staff members might keep in their offices, such as insurance claim forms or purely personal correspondence, are personal, not Presidential records. Personal records include phone logs, visitor logs, notes, diaries or journals that are kept by a staff member exclusively for his or her own use and reference, are not accessible to others on the staff and are not used for transacting

business. Personal documents and files should be segregated and stored separately from official records.

II. Units of the Executive Office of the President Covered by the Act

All records of the White House Office, the Office of Policy Development, the Council of Economic Advisers and the Intelligence Oversight Board are Presidential records.

Records of the Office of Management and Budget, the Office of the United States Trade Representative, the Council on Environmental Quality, and the Office of Administration are federal, not Presidential, records.

The records of the National Security Council staff are federal records if they were received or created in connection with the work of the statutorily-created National Security Council (including any interagency groups convened under National Security Council auspices). Additionally the NSC's internal administrative records are federal records. The records of the National Security Council staff are Presidential records if they were received or created for the President, the Assistant to the President for National Security, his Deputy or a member of the White House staff independently of any meeting or policy and staff actions of the NSC or its various groups.

The records of the Office of Science and Technology Policy are federal records; however, those records produced or received by the Director of OSTP in his role as Science Advisor to the President are Presidential records and should be segregated as such.

III. Maintenance of Presidential Records

The law imposes an affirmative obligation on staff members to document adequately the performance of the President's constitutional, statutory and ceremonial duties. Staff members are urged to document the performance of their duties and preserve these records in complete and orderly files. Personal records should be kept apart from official records and clearly labeled as such. Moreover, those officials or units which maintain both Presidential records and federal records should file them separately with a clear indication of whether they are Presidential or federal.

be obtained from the Office of the Counsel to the President. Assistance in establishing file systems can be obtained from the White House Office of Records Management.

IV. Disposition and Destruction of Presidential Records

Once a decision is made to memorialize and maintain information as a Presidential record it becomes the property of the United States and may be disposed of only in accordance with procedures established by the Archivist of the United States. The Act prohibits the disposal of Presidential records unless those records no longer have administrative, historical, informational, or evidential value. Moreover, before disposing of any records the President must notify the Archivist and under some circumstances appropriate Congressional committees.

The White House Office of Records Management ("ORM") maintains records disposal schedules, which have been approved by the Archivist, for certain recurring types of disposable papers, such as form letter public mail, anonymous public mail, unsuccessful and unsolicited applications for employment, and enclosures received in public mail. If you have a recurring type of disposable material in your office, you may wish to request that ORM enter it on the records disposal schedule. Before you dispose of any documents, contact ORM to determine whether the category of items involved has been approved for disposal. Such prior notice is not necessary for destruction of exact duplicates of documents which are being maintained, or for copies of officially published documents, such as printed reports, etc.

ORM can also arrange for storage of records which are to be preserved, but for which there is no longer a current need. Offices are encouraged to develop systematic records retirement schedules, reserving filing space for those records for which there is a current need.

V. Legal Control of Presidential Records

Presidential records remain in the custody and control of the President during his term of

federal records are accessible to the public under the provisions of the Freedom of Information Act.

Upon completion of the Administration, the Archivist acquires custody of Presidential records. However, the President may assert control for twelve years over public access to certain categories of records. Basically, these categories are: (a) security classified items; (b) documents related to appointments to Federal office; (c) items specifically exempted from disclosure by other statutes; (d) trade secrets and commercial or financial information; (e) confidential communications requesting or submitting advice between the President and his advisers, or between such advisers; and (f) personnel or medical files, the disclosure of which would constitute a clearly unwarranted invasion of personal privacy. Thereafter, public access is determined by the Freedom of Information Act, subject in all cases to the President's right to invoke any Constitutional privilege against disclosure.

VI. Records that May be Retained by Staff Members Upon Departure

To insure that the President maintains the maximum controls permitted by law, staff members may not remove copies of Presidential records from their offices either now or at the end of the Administration. When a staff member leaves the White House, he or she shall deliver all files and records to ORM at the White House or, in the case of the National Security Council staff, to the Executive Secretariat of the National Security Council. Federal records shall be left with the appropriate agency. Staff members may remove only those records which are purely personal.

The foregoing is designed to provide general guidance with respect to the Presidential Records Act. Specific questions of coverage or interpretation should be addressed to the Counsel's Office. Assistance in records maintenance and storage can be obtained from the White House of Records Management.

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20506

July 12, 1988

MEMORANDUM FOR (SENIOR DIRECTOR)

FROM: MARY DIX

SUBJECT: Farewell Letters/Photo Op
for (departing staff member)

An NSC Senior Director may recommend a Presidential farewell letter for any departing member in his Directorate; while it may not be possible to accommodate every such request, the Executive Secretary's office will use its best efforts to secure such recognition for departing staffers. Sample farewell letters are attached from both the National Security Advisor and the President.

Presidential Photo Ops are requested for all professional staff members of the NSC. A requesting memorandum will be sent from the Administrative Office to the Executive Secretary, alerting him of the departing staff member. As the President's calendar permits, photo ops will be scheduled on NSC time. Families are encouraged to attend.

Attachments

Tab A - Sample Letters

THE WHITE HOUSE

WASHINGTON

February 10, 1988

Dear Doug:

I want to offer my personal thanks for a job superbly done during your tenure on the National Security Council staff. You were responsible for a portfolio which included a number of extremely important and sensitive issues, including our pending nuclear reprocessing and science and technology agreements with Japan. As Acting Director of the Directorate for International Programs and Technology Affairs you acquitted your responsibilities thoroughly and adroitly, and your hard work, loyalty and dedication are very much appreciated.

We regret your departure, but we wish you every success in your new responsibilities. I have every confidence that in the future you will make a major contribution to the organization and success of our national security.

Sincerely,



Colin L. Powell

Mr. R. Douglas Jenkins
2006 Swan's Neck Way
Reston, Virginia 22091

THE WHITE HOUSE

WASHINGTON

August 11, 1987

Dear David:

For the last two years, in your position as Director of Counterintelligence Programs, you have served your country in an exemplary fashion. The current issues surrounding the security of our Moscow Embassy and the future of our security and counterintelligence program overall are only the most recent in a long list of issues for which your professionalism, dedication, and expertise have been an invaluable resource of the National Security Council and the President.

You will be sorely missed on the NSC Staff. I know you will continue to serve your country well, and I look forward to the opportunity to work with you again. I know your family has been a supportive and essential part of your success. I would like to offer them my heartfelt thanks for their contribution.

Good luck and best wishes in your future endeavors.

Sincerely,



Frank C. Carlucci

Mr. David G. Major
Director for Counterintelligence
Programs
National Security Council
Washington, D.C. 20506

THE WHITE HOUSE

WASHINGTON

August 12, 1987

Dear David:

I have recently learned of your departure from the National Security Council Staff. I am deeply grateful for your service as Director of Counterintelligence Programs, and I take satisfaction in knowing that your service to our country will continue as you accept your new assignment with the Federal Bureau of Investigation.

For the past two years you have worked enthusiastically and tirelessly in formulating counterintelligence policies. Your professional staff work was of great assistance to me in dealing with these critical national security issues.

Please accept my best wishes for every success in your new responsibilities.

Sincerely,

Ronald Reagan

Mr. David G. Major
Director of Counterintelligence
Programs
National Security Council
Washington, D.C. 20506

THE WHITE HOUSE

WASHINGTON

August 26, 1987

Dear Sven:

I accept your resignation from the National Security Council Staff with deep regret. From the day I took office, your service as Director of Arms Control Policy has been of immense benefit to me and to our country. I take great satisfaction in knowing you will continue to be involved in national security matters in the future.

Nothing is as important to me as ensuring the security of the United States and the peace of the world. Arms reductions are an important tool to achieve that end. Our progress in this area these past seven years is testimony to your tireless efforts, your integrity and hard-headed realism, and your broad vision. I appreciate all you have done not only to shape policy, but to help explain it to the American people and the world. All Americans are in your debt.

Please accept the thanks of a grateful nation along with my personal best wishes for success as you move to new challenges and new responsibilities.

Sincerely,

Ronald Reagan

Mr. Sven Kraemer
Director of Arms Control
National Security Council
Washington, D.C. 20506

THE WHITE HOUSE

WASHINGTON

March 21, 1986

Dear Gaston:

You have rendered your country extraordinary service as my Special Assistant and as Senior Director for Asian Affairs on the National Security Council staff. Your personal efforts over the last four years have made an enormous contribution to the establishment of a sound and balanced policy toward Asia which is one of the significant achievements of this Administration.

Gaston, you have that rare talent to evoke the very best in those around you and have used that extraordinary ability well to coordinate and implement policy in the very best traditions of the National Security Council staff.

I am delighted that you will continue to serve this Administration in the most important and influential role of Assistant Secretary of State for East Asian and Pacific Affairs. Secretary Shultz has selected you for this responsibility with the highest respect for your qualifications and capabilities. I wish you well and look forward to continuing to receive your policy counsel and guidance on Asian and Pacific Affairs during the days ahead.

With best regards,

Sincerely,

Ronald Reagan

Dr. Gaston J. Sigur, Jr.
National Security Council
Washington, D.C. 20506

C O P Y
from ORM

THE WHITE HOUSE
WASHINGTON

December 2, 1987

Dear Grant:

I have received your letter of November 23, 1987, and I accept your resignation as Special Assistant to the President for National Security Affairs and Executive Secretary of the National Security Council, effective November 23, 1987.

As you leave the White House to accompany Frank Carlucci to the Department of Defense, I want to take this opportunity to thank you for your outstanding work as Executive Secretary.

When you joined our team eleven months ago, you took on an extremely difficult assignment at a sensitive time for my Administration. Ensuring the effectiveness of the national security policy-making process is a challenging task under any circumstances, but you assumed this responsibility in the face of unprecedented demands upon the White House and the NSC. You not only met these demands with good judgment and professionalism, but you also managed to strengthen the operations of the Council in ways that will be of lasting benefit to me and to my successors in office.

I have been impressed by your skill and dedication, and your achievements are only the more impressive for having been registered in such a short period. I am grateful for your outstanding service to the Nation, and I look forward to continuing to receive the benefit of your counsel in the days ahead.

With my best wishes for the future,

Sincerely,

Ronald Reagan

The Honorable Grant S. Green, Jr.
Special Assistant to the President
for National Security Affairs and
Executive Secretary of the
National Security Council
The White House
Washington, D.C. 20506

THE WHITE HOUSE

WASHINGTON

Dear Ron:

In your duties as my Special Assistant and Senior Director for Defense Programs and Arms Control, as well as your later role as Deputy Assistant for Defense Policy, you have served your country and the cause of peace in an outstanding fashion. Your personal efforts and contributions to U.S.-Soviet arms control negotiations and to the success of my meeting with General Secretary Gorbachev have been instrumental in the significant achievements of this Administration.

You have unique capacities for personal productivity that you have used to develop and implement crucial elements of U.S. security policy.

I am delighted that you will continue to serve our country in the very important role of Ambassador and U.S. Negotiator for Nuclear and Space Arms talks at Geneva. I wish you well and continue to look forward to your wise counsel during the days ahead.

With best regards,

Sincerely,

The Honorable Ronald F. Lehman, II
Deputy Assistant to the President
(Defense Policy)
National Security Council
Washington, D.C. 20506

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20508

MEMORANDUM FOR PAUL STEVENS

FROM: MARY DIX

SUBJECT: Request for Presidential Photo Opportunity

_____ is scheduled to depart the National Security Council on or about _____.

The President's calendar permitting, please arrange for a Presidential Photo Opportunity, on NSC time, for _____.

cc: Mary Kay Stults

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20508

MEMORANDUM FOR GEORGE ROBINSON

FROM: MARY DIX

SUBJECT: Request for Farewell Plaques/Pewter Cups

_____ is scheduled to depart the National
Security Council on or about _____.

Please contact the above listed individual and obtain desired
preference for NSC memento and arrange for procurement thereof.

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20506

4549
Add-on

July 8, 1988

MEMORANDUM FOR ALL NSC STAFF

FROM: PAUL SCHOTT STEVENS *PS*
Executive Secretary

SUBJECT: General Notice on Drug-Free Workplace Plan

The use of illegal drugs is having serious adverse effects on our Nation's workforce. It not only results in billions of dollars of lost productivity, but poses a real threat to public health, safety, and security. The Federal government, as the largest employer in the Nation, is concerned about the well-being of its employees, the successful accomplishment of agency missions, and the maintenance of a high standard of Federal service. The use of illegal drugs by Federal employees undermines public confidence in government and is not compatible with public service.

For these reasons, President Reagan issued Executive Order 12564 setting forth a comprehensive program designed to achieve the goal of a drug-free Federal workforce. The Order expressly stated that all employees must refrain from using illegal drugs on or off the job. This is a goal that I strongly endorse. Illegal drug use is inconsistent not only with law-abiding behavior expected of all citizens, but especially so for those of us who serve the public.

To implement the Order, the Executive Office of the President (EOP) agencies have developed the EOP Drug-Free Workplace Plan that includes employee assistance and rehabilitation programs, employee and supervisory education and training, and provisions for the identification of illegal drug users through carefully controlled, monitored, and confidential testing procedures.

The EOP plan has now been approved for implementation pursuant to the standards and requirements established by Congress in Section 503 of Public Law 100-71. This memorandum describes certain provisions of the plan in greater detail and constitutes the required general notice to all staff, including detailees, that we intend to begin the testing program no earlier than 60 days after the date of this notice.

Under the plan, I have determined that all positions in the NSC have critical security or other factors that identify them for random testing. In addition to this notice, each of you will also receive an individual notice not less than 30 days before

the start of random testing.

Under our plan, testing may also be required in cases where there is a reasonable suspicion of drug use or when an employee is involved in an on-the-job accident or engages in unsafe on-duty activities. In these situations, the supervisor may initiate testing only after a thorough review and concurrence by the Executive Secretary. An employee who completes a required drug rehabilitation program will be subject to unannounced follow-up testing for one year.

Let me describe briefly certain elements of the EOP drug testing requirements and procedures, and their impact on employees.

Personal Privacy. Procedures to ensure personal privacy will be observed when an employee is asked to provide a urine specimen, unless there is reason to believe that a particular individual may alter or substitute the specimen to be provided.

Scientific Accuracy. Analysis of specimens will be conducted for the EOP by the Department of Navy laboratories, following procedures and highly accurate and reliable methodologies that comply with scientific and technical guidelines established by the Department of Health and Human Services. Laboratory analysis will detect the recent use of opiates, marijuana, cocaine, amphetamines and phencyclidine (PCP). Strict chain of custody procedures will be in place from collection through laboratory analysis.

Medical Review. Positive test results will be reported to a Medical Review Officer who will ensure that any legal reasons for a positive test result are fully explored with the employee before affirming the test result as indicating illegal drug use.

Counseling and Referral. Any employee found through random testing to be using drugs will be referred to the EOP's Employee Assistant Program (EAP) for counseling and referral to a rehabilitation program. These services are available now on a self-referral basis without a test finding. I urge any of you who have a drug problem to avail yourself of these confidential services before random testing begins. An appointment for EAP services for drug and or other problems can be made by calling 646-5100 in the metropolitan area or 1-800-247-3054 if calling from outside the metropolitan telephone area.

Disciplinary Action. The severity of disciplinary action taken against an employee found to use illegal drugs will depend on the circumstances of each case. In accordance with the terms of the Executive Order, some form of disciplinary action must be initiated upon such a finding and the employee may no longer perform the duties of his or her position. However, the Order also gives an agency head the discretion to return the employee to such duty while in the EAP so long as the employee's return would not endanger public health, safety, or national security.

Confidentiality. Strict confidentiality requirements will be adhered to in the drug-testing program. Positive test results that have been verified by the Medical Review Officer may only be disclosed to the employee, the EAP Administrator, the management officials having authority over the employee, or a court or other administrative tribunal in a proceeding based upon an adverse personnel action. All medical and rehabilitation records in the EAP and rehabilitation program are confidential patient records. They may not be disclosed without the prior written consent of the employee.

Copies of the EOP Drug-Free Workplace Plan have been distributed to supervisory and management officials in the NSC. Individual copies are also available from the NSC Administrative Office. I encourage you to attend the briefing programs that will be held and to become informed about the plan and its operation.

I ask for your support and cooperation in making our plan and the goal of a drug-free workplace successful.

NATIONAL SECURITY COUNCIL (STAFF)

A. Statement of Agency Mission

The National Security Council (NSC) advises the President with respect to the integration of domestic, foreign, and defense policies related to the national security. Subject to direction by the President, the NSC is to appraise and assess the objectives, commitments, and risks of the United States in relation to our actual and potential military, economic, and political power, in the interest of national security, and to consider policies on matters of common interest to the departments and agencies of the Government. The NSC makes recommendations and reports to the President as it deems appropriate and as the President directs. The Assistant to the President for National Security Affairs has primary responsibility for management of the NSC process and serves as the President's principal advisor on the President's immediate staff for national security matters.

The NSC staff, through the Executive Secretary, performs support services for the managerial and advisory roles that are described above. This includes ensuring the following: that matters submitted for consideration by the NSC cover the full range of issues on which the NSC's review is required; that those issues are fully analyzed; that a full range of options is considered; that the prospects and risks of each are examined; that all relevant intelligence and other information is available to NSC participants; that legal matters are addressed; that difficulties in implementation are considered; that the implementation of policies is monitored to ensure execution in conformity with the interests of Presidential decisions; that periodic reassessments of policies and operations are initiated, in light of changed circumstances or U. S. interests; that NSC participants are kept currently informed of Presidential decisions; that NSC consultations and Presidential decisions are adequately recorded; and that appropriate and timely preparations are made with respect to meetings convened under NSC auspices.

This requires access to highly sensitive national security information, direct access to the high level participants of this process, and to restricted locations. All staff positions to the NSC are sensitive as defined in Executive Order 12564.

B. Testing Designated Positions Listing and Justification Statement

All positions on the National Security Council staff have been determined to be testing designated positions because of the common characteristics that are required for job performance. These include access to highly classified and sensitive information with work locations in the Old Executive Office Building and/or White House West Wing. Impairment because of the use of illegal drugs by any member of the NSC staff has the potential for unauthorized access to sensitive national security information that could affect the military, economic, and political strength of the Nation.

Common position titles now in use include the following, subject to change as the NSC exercises its personnel authorities:

- Executive Secretary
- Special Assist.(s) to the President for National Security Affairs
- Senior Director(s)
- NSC Counselor
- Legal Adviser
- Deputy Legal Adviser
- Assistant Legal Adviser
- Director(s)
- Deputy Director(s)
- Deputy Executive Secretary
- Freedom of Information Officer
- Administrative Officer
- Executive Assistant(s)
- Secretary(s)
- Staff Assistant(s)
- Administrative Assistant(s)
- Miscellaneous Support Personnel Titles

C. Administrative Relief

If an employee of the National Security Council believes that his or her position has been wrongly designated as a testing designated position, the employee may submit an administrative appeal through the Administrative Officer to the Executive Secretary in accordance with the provisions of section VII D of the EOP Plan.

D. Decision Level for Deferral of Testing Because of Work Demands

The Executive Secretary may authorize deferral of testing for an employee whose immediate work demands require uninterrupted

continuation. Approved requests for deferral shall be made through the Administrative Officer and shall be documented in writing by the Administrative Officer as soon as possible after decision to defer is made. Such reports shall be sent to the Drug Program Coordinator for follow-up action to schedule the employee for unannounced testing within sixty days.

E. Decision Level for Reasonable Suspicion Testing

If an employee is suspected of using illegal drugs based on conditions described in section X of the EOP Plan, the facts and circumstances of that case shall be presented through the Administrative Officer to the Executive Secretary who shall decide whether to proceed with testing.

F. Applicant Testing

Preappointment drug testing of applicants tentatively selected for all positions in the National Security Council is required pursuant to and in accord with section XI of the EOP Plan.

Executive Office of the President
Drug-Free Workplace Plan



July 1988

EXECUTIVE OFFICE OF THE PRESIDENT
DRUG-FREE WORKPLACE PLAN

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APPENDIX A. EOP AGENCY SUPPLEMENTAL INFORMATION

A. White House Office
B. Office of the Vice President
C. Council of Economic Advisers
D. Council on Environmental Quality
E. Executive Residence at the White House
F. National Critical Materials Council
G. National Security Council
H. Office of Administration
I. Office of Management and Budget

- J. Office of Policy Development
- K. Office of Science and Technology Policy
- L. Office of the U. S. Trade Representative
- M. White House Conference for a Drug-Free America
- N. President's Foreign Intelligence Advisory Board (Staff)
- O. President's Intelligence Oversight Board (Staff)

APPENDIX B

Mandatory Guidelines for Federal Workplace Drug Testing Programs
[Federal Register, Vol. 53, No. 69 (April 11, 1988)]

I. INTRODUCTION

A. Background

On September 15, 1986, President Reagan signed Executive Order 12564, establishing the goal of a Drug-Free Federal Workplace. The Order made it a condition of employment for all Federal employees to refrain from using illegal drugs on or off-duty. In a letter to all Executive Branch employees dated October 4, 1986, the President reiterated his goal of ensuring a safe and drug-free workplace for all federal workers.

The Executive Order recognized that illegal drug use is seriously impairing a portion of the national work force, resulting in the loss of billions of dollars each year. As the largest employer in the nation, the federal government has a compelling proprietary interest in establishing reasonable conditions of employment. Prohibiting employee drug use is one such condition. The agencies of the Executive Office of the President (EOP) are concerned with the well-being of their employees, the successful accomplishment of agency missions, and the need to maintain employee productivity. The intent of the policy is to offer a helping hand to those who need it, while sending a clear message that any illegal drug use is, quite simply, incompatible with Federal service.

On July 11, 1987, Congress passed legislation affecting implementation of the Executive Order under Section 503 of the Supplemental Appropriations Act of 1987, Pub. L. 100-71, 101 Stat. 391, 468-471, codified at 5 U.S.C. 7301 note (1987), (hereafter, the "Act"), in an attempt to establish uniformity among federal agency drug testing plans, reliable and accurate drug testing, employee access to drug testing records, confidentiality of drug test results, and centralized oversight of the Federal Government's drug testing program.

The purpose of the Executive Office of the President Drug-Free Workplace Plan is to set forth objectives, policies, procedures, and implementation guidelines, to achieve a drug-free Federal workplace, consistent with the Executive Order and Section 503 of the Act.

B. Statement of Policy

The Executive Office of the President currently consists of the immediate White House Office and the Office of the Vice President, and eleven (11) other Federal agencies that bear a close relationship to the work of the President of the United States. These separate agencies form the President's staff institution, providing day-to-day operational support directly for the President and Vice President, as well as the following major activities:

- manage the budget and coordinate Administration positions on matters before the Congress;
- manage the Presidential decisionmaking processes, insuring that the President receives the widest possible range of options;
- help the President plan and set priorities, monitor and evaluate progress toward reaching the President's objectives, resolve conflicts among line subordinates, and assist in crisis management, especially in national security matters.

The EOP Drug-Free Workplace Plan recognizes the unique roles of the Executive Office of the President agencies and their staffs, as well as the compelling obligation to achieve a drug-free environment for the sensitive work that is performed by all of the EOP units. Public perception of the EOP as leadership agencies for the Executive Branch, as direct and close support to the incumbent President, and with access to the most sensitive matters that come before the President, requires assurance that this is a drug-free staff.

A successful drug-free workplace program also depends on how well the EOP can inform its agencies' employees of the hazards of drug use, and on how much assistance it can provide drug users. Equally important is the assurance to employees that personal dignity and privacy will be respected in reaching it's goal of a drug-free workplace. Therefore, this plan includes policies and procedures for: (1) employee assistance; (2) supervisory training; (3) employee education; and (4) identification of illegal drug use through drug testing on a carefully controlled and monitored basis.

C. Nature, Frequency and Type of Drug Testing to be Instituted

Section 503 of the Act requires the EOP Plan to specify the nature and type of drug testing to be instituted. The EOP Plan includes the following types of drug testing: (1) Applicant testing; (2) Random testing of sensitive employees in testing designated positions; (3) Reasonable suspicion testing; (4) Accident or unsafe practice testing; (5) Voluntary testing, and (6) Testing as part of or as a follow-up to counseling or rehabilitation. These are described in this plan.

The frequency of testing for random testing, voluntary testing, and follow-up testing is specified at Sections IX(D), XII(B), and XII(C) respectively. Each EOP agency head reserves the right to increase or decrease the frequency of testing based on the Agency's mission, need, availability of resources, and experience in the program, consistent with the duty to achieve a drug free workplace under the Executive Order.

D. Drugs for Which Individuals Are Tested

Section 503 of the Act requires the EOP Plan to specify the drugs for which individuals shall be tested. These are: Marijuana, Cocaine, Opiates, Amphetamines, and Phencyclidine (PCP).

E. Scope

When each Executive Branch agency as specified in Section 503(a)(2) of the Act has complied with the provisions of Section 503(a) of the Act, this order shall be effective immediately for:

The White House Office
Office of the Vice President
Council of Economic Advisers
Council on Environmental Quality
Executive Residence at the White House
National Critical Materials Council
National Security Council
Office of Administration
Office of Management and Budget
Office of Policy Development
Office of Science and Technology Policy
Office of the U.S. Trade Representative
White House Conference for a Drug-Free America

F. References

1. Authorities

- a. Executive Order 12564;
- b. Executive Order 10450;
- c. Section 503 of the Supplemental Appropriations Act of 1987, Pub. L. 100-71, 101 Stat. 391, 468-471, codified at 5 U.S.C. 7301 note (1987);
- d. Scientific and Technical Guidelines For Drug Testing Programs, Alcohol, Drug Abuse and Mental Health Administration (ADAMHA), Department of Health and Human Services (HHS), as amended;
- e. Standards for Certification of Laboratories Engaged in Urine Drug Testing for Federal Agencies, Alcohol, Drug Abuse and Mental Health Administration (ADAMHA), Department of Health and Human Services (HHS), as amended;
- f. Civil Service Reform Act of 1978, P.L. 95-454;

- g. 42 CFR Part 2, establishing requirements for assuring the confidentiality of alcohol and drug-abuse patient treatment records;
- h. The Privacy Act of 1974 (5 U.S.C. Section 552a), prescribing requirements governing the maintenance of records by agencies pertaining to the individuals and access to these records by the individual(s) to whom they pertain;
- i. Federal Employees Substance Abuse education and Treatment Act of 1986, P.L. 99-570;

2. Guidance

- a. Office of Personnel Management (OPM), Federal Personnel Manual (FPM) Letters 792-16 (November 28, 1986), and 792-17 (March 9, 1987), setting forth guidelines for Federal civilian agencies in establishing a drug-free workplace pursuant to Executive Order 12564;
- b. FPM Chapter 792, Federal Health and Counseling programs, providing guidance to Federal agencies in establishing alcoholism and drug abuse programs (subchapter 5) and employee counseling services programs (subchapter 6) for Federal employees with alcohol or drug problems;
- c. FPM Supplement, Chapter 792-2, providing guidance for developing and maintaining appropriate prevention, treatment and rehabilitation programs and services for alcoholism and drug abuse among Federal employees;

G. Delegation of Authority

Except where specifically prohibited in this Plan, the responsibilities of an EOP agency head may be redelegated to another official/employee of the same EOP agency. The head of each EOP agency hereby delegates to the Director, Office of Administration, those operational responsibilities that will be performed on a centralized basis as a service to all EOP agencies.

II. DEFINITIONS

- A. Applicant means any individual tentatively selected for employment with an EOP agency and includes any individual in an EOP agency who has tentatively been selected for a testing designated position and who has not, immediately prior to the selection, been subject to random testing.
- B. Employee means any individual appointed in the civil service as described in 5 USC 2105 serving in a position in an Executive Office of the President agency except members of the uniformed services of the armed forces.
- C. Employee Assistance Program (EAP) means the EOP-based counseling program that offers assessment, short-term counseling, and referral services to employees for a wide range of drug, alcohol, and mental health problems, and monitors the progress of employees while in treatment.
- D. Employee Assistance Program Administrator means the individual responsible for ensuring the development, implementation and review of the agency EAP.
- E. Employee Assistance Program Coordinator means the individual designated by the Employee Assistance Program Administrator responsible for implementing and operating the EAP for the EOP agencies, by providing counseling, treatment, and education services to employees and supervisors.
- F. Medical Review Official (MRO) means the individual responsible for receiving laboratory results generated from the EOP Drug-Free Workplace Program who is a licensed physician with knowledge of substance abuse disorders and the appropriate medical training to interpret and evaluate all positive test results together with an individual's medical history and any other relevant biomedical information.
- G. Illegal Drugs means a controlled substance included in Schedule I or II, as defined by section 802(6) of Title 21 of the United States Code, the possession of which is unlawful under chapter 13 of that Title. The term "illegal drugs" does not mean the use of a controlled substance pursuant to a valid prescription or other uses authorized by law.
- H. Management Official means an employee required or authorized by the EOP agency head to formulate, determine, or influence the policies of that Agency.

- I. Random Testing means a system of drug testing imposed without individualized suspicion that a particular individual is using illegal drugs. Random testing may either be uniform-unannounced testing of testing designated employees occupying a specified area, element or position, or may be a statistically random sampling of such employees based on a neutral criterion, such as social security numbers.
- J. Employees in Sensitive Positions means:
1. Employees in positions designated by the EOP agency head as Special Sensitive, Critical Sensitive, or Noncritical-Sensitive under Chapter 731 of the Federal Personnel Manual, or employees in positions designated by the EOP agency head as sensitive in accordance with Executive Order No. 10450, as amended;
 2. Employees granted access to classified information or who may be granted access to classified information pursuant to a determination of trustworthiness by the EOP agency head under Section 4 of Executive Order No. 12356;
 3. Individuals serving under Presidential appointments;
 4. Law enforcement officers as defined in 5 U.S.C. 8331(20) and 8401(17); or
 5. Other positions that the EOP agency head determines involve law enforcement, national security, the protection of life and property, public health or safety, or other functions requiring a high degree of trust and confidence.
- K. Supervisor means an employee having authority to hire, direct, assign, promote, reward, transfer, furlough, layoff, recall, suspend, discipline, or remove other employees, to adjust their grievances, or to effectively recommend such action, if the exercise of the authority is not merely routine or clerical in nature, but requires the consistent exercise of independent judgement. 5 U.S.C. 7103 (a)(10).
- L. Testing Designated Positions means employment positions within each EOP agency which have been designated for random testing under Section IX B. of this plan.
- M. Verified Positive Test Result means a test result that has been screened positive by an FDA-approved immunoassay test, confirmed by a Gas Chromatography/Mass Spectrometry assay, (or other confirmatory tests approved by HHS), evaluated by the Medical Review Official and determined by him to be unjustified under Section X of this plan.

III. EMPLOYEE ASSISTANCE PROGRAMS (EAP)

A. Function

The EOP EAP plays an important role in preventing and resolving employee drug use by: demonstrating a commitment to eliminating illegal drug use; providing employees an opportunity, with appropriate assistance, to discontinue their drug use; providing educational materials to supervisors and employees on drug use issues; assisting supervisors in confronting employees who have performance and/or conduct problems and making referrals to appropriate treatment and rehabilitative facilities; and follow-up with individuals during the rehabilitation period to track their progress and encourage successful completion of the program. The EAP, however, shall not be involved in the collection of urine samples or the initial reporting of test results. Specifically, the EAP shall--

1. Provide counseling and assistance to employees who self-refer for treatment or whose drug tests have been confirmed positive, and monitor the employees' progress through treatment and rehabilitation;
2. Provide needed education and training to all levels of each EOP agency on types and effects of drugs, symptoms of drug use and its impact on performance and conduct, relationship of the EAP with the drug testing program, and related treatment, rehabilitation, and confidentiality issues;
3. Ensure that confidentiality of test results and related medical treatment and rehabilitation records is maintained in accordance with Section XIV.

B. Referral and Availability

Any employee found to be using drugs shall be referred to the EAP. The EAP shall be administered separately from the testing program, and shall be available to all employees without regard to a finding of drug use. The EAP shall provide counseling or rehabilitation for all referrals, as well as education and training regarding illegal drug use. The EAP is available not only to employees of the EOP agencies but, when feasible, to the families of employees with drug problems, and to employees with family members who have drug problems.

In the event the employee is not satisfied with the program of treatment or rehabilitation, such employee may seek review of the EAP Counselor's referral by notifying the EAP Administrator prior to completion of the program. The decision of the EAP Administrator shall be final and shall not be subject to further administrative review. Regardless of the treatment program

chosen, the employee remains responsible for successful completion of the treatment, and assertions that the counselor failed to consider one or more factors in making a referral shall not constitute either an excuse for continuing to use illegal drugs or a defense to disciplinary action if the employee does not complete treatment.

C. Leave Allowance

Employees shall be allowed up to one hour (or more as necessitated by travel time) of excused absence for each EAP counseling session, during the assessment/referral phase of rehabilitation. Absences during duty hours for rehabilitation or treatment must be charged to the appropriate leave category in accordance with law and leave regulations.

D. Records and Confidentiality

All EAP operations shall be confidential in accordance with Section XIV of the Plan relating to records and confidentiality.

E. Structure

The Director, Office of Administration shall be responsible for oversight and implementation of the EOP EAP, and will provide, with the support of the EOP agency heads, high level direction and promotion of the EAP. The Personnel Division, OA, shall ensure a comprehensive program by utilizing interagency agreements with other Federal agencies and/or contracts to acquire the professional staff and services to be provided by the EAP.

IV. SUPERVISORY TRAINING

A. Objectives

As supervisors have a key role in establishing and monitoring a drug-free workplace, the Office of Administration shall provide training to assist EOP agency supervisors and managers in recognizing and addressing illegal drug use by agency employees. The purpose of supervisory training is to understand--

1. Policies relevant to work performance problems, drug use, and the EOP EAP;
2. The responsibilities of offering EAP services;
3. How employee performance and behavioral changes should be recognized and documented;
4. The roles of the medical staff, supervisors, personnel, and EAP personnel;
5. The ways to use the EOP EAP;
6. How the EAP is linked to performance appraisal and disciplinary processes; and
7. The process of reintegrating employees into the workforce.

B. Implementation

The Office of Administration's Personnel Division shall be responsible for implementing supervisory training, and shall develop a training package to ensure that all employees and supervisors are fully informed of the EOP Drug-Free Workplace Plan.

C. Training Package

Supervisory training shall be provided to all supervisors and may be presented as a separate program, or be included as part of an ongoing supervisory training program. Training shall be provided as soon as possible after a person assumes supervisory responsibility. Training programs should include--

1. The Drug-Free Federal workplace policy;
2. The prevalence of various employee problems with respect to drugs and alcohol;

3. The EAP approach to handling problems;
4. How to recognize employees with possible problems;
5. Documentation of employee performance or behavior;
6. How to approach the employee;
7. How to use the EAP;
8. Disciplinary action, and removals from sensitive positions, as required by Section 5(c) of the Executive Order;
9. Reintegration of employees into the workforce; and
10. Written materials which the supervisor can use at the work site.

V. EMPLOYEE EDUCATION

A. Objectives

The Personnel Division, Office of Administration, shall offer drug education to all employees. Drug education should include education and training on--

1. Types and effects of drugs;
2. Symptoms of drug use, and the effects on performance and conduct;
3. The relationship of the EAP to the drug testing program; and
4. Other relevant treatment, rehabilitation, and confidentiality issues.

B. Means of Education

Drug education activities may include:

1. Distribution of written materials;
2. Videotapes; and/or
3. Employee forums.

VI. SPECIAL DUTIES AND RESPONSIBILITIES

- A. Drug Program Coordinator The Office of Administration shall have a Drug Program Coordinator (DPC) assigned to carry out the purposes of this plan. The DPC shall be responsible for implementing, directing, administering, and managing the drug program throughout the EOP. The DPC shall serve as the principal contact with the laboratory in assuring the effective operation of the testing portion of the program. In carrying out this responsibility, the DPC shall, among other duties:
1. Arrange for all testing authorized under this order;
 2. Insure that all employees subject to random testing receive individual notice as described in Section VII B. of this Plan, prior to implementation of the program, and that such employees return a signed acknowledgment of receipt form;
 3. Document, through written inspection reports, all results of laboratory inspections conducted;
 4. Coordinate with and report to the Director, Office of Administration, on DPC activities and findings that may affect the reliability or accuracy of laboratory results; and
 5. In coordination with the EAP Administrator/Coordinator, publicize and disseminate drug program educational materials, and oversee training and education sessions regarding drug use and rehabilitation.

B. Employee Assistance Program Administrator/Coordinator

The EAP Administrator shall:

1. Upon receipt of a verified positive test result from the MRO, transmit the test result to the appropriate management official in the EOP agency empowered to initiate disciplinary action;
2. Assume the lead role in the development, implementation, operation, and evaluation of the EAP;
3. Supervise the EAP counselors;
4. Prepares consolidated reports on the EOP's EAP activity;
5. Provide counseling and treatment services to all employees referred to the EAP by their supervisors or

on self-referral, and otherwise offer employees the opportunity for counseling and rehabilitation;

6. Work with the DPC to provide educational materials and training to managers, supervisors, and employees on illegal drugs in the workplace;
7. Assist supervisors with performance and/or personnel problems that may be related to illegal drug use;
8. Monitor the progress of referred employees during and after the rehabilitation period;
9. Ensure that training is provided to assist supervisors in the recognition and documentation of facts and circumstances that support a reasonable suspicion that an employee may be using illegal drugs;
10. Maintain a list of rehabilitation or treatment organizations which provide counseling and rehabilitative programs, and include the following information on each such organization:
 - a. Name, address, and phone number;
 - b. Types of services provided;
 - c. Hours of operation, including emergency hours;
 - d. The contact person's name and phone number;
 - e. Fee structure, including insurance coverage;
 - f. Client specialization; and
 - g. Other pertinent information.
11. Periodically visit rehabilitative or treatment organizations to meet administrative and staff members, tour the site, and ascertain the experience, certification and educational level of staff, and the organization's policy concerning progress reports on clients and post-treatment follow-up.

C. Employee Assistance Counselors

The Employee Assistance Counselors shall--

1. Serve as the initial point of contact for employees who ask or are referred for counseling;
2. Be familiar with all applicable law and regulations, including drug treatment and rehabilitation insurance

coverage available to employees through the Federal Employee Health Benefits Program;

3. Be qualified by the EAP Administrator and be trained in counseling employees in the occupational setting, and identifying drug use,
4. Document and sign the treatment plan prescribed for all employees referred for treatment, after obtaining the employee's signature on this document; and
5. In making referrals, consider the--
 - a. Nature and severity of the problem;
 - b. Location of the treatment;
 - c. Cost of the treatment;
 - d. Intensity of the treatment environment;
 - e. Availability of inpatient/outpatient care;
 - f. Other special needs, such as transportation and child care;
 - g. The preferences of the employee.

D. Medical Review Official (MRO)

The Office of Administration shall have an MRO assigned to carry out the purposes of this Order. The MRO shall, among other duties:

1. Receive all laboratory test results;
2. Assure that an individual who has tested positive has been afforded an opportunity to justify the test result in accordance with Section XIII. D. of this Plan;
3. Consistent with confidentiality requirements, refer written determinations regarding all verified positive test results to the Employee Assistance Program Administrator/Coordinator, including a positive drug test result form indicating that the positive result is "unjustified," together with all relevant documentation and a summary of findings;
4. Notify the Director of Personnel, Office of Administration when an individual who has been tentatively selected for employment with an EOP agency has obtained a verified positive test result.

5. Coordinate with and report to the Director, Office of Administration, on all activities and findings on a regular basis.

E. Supervisors

Supervisors will be trained to recognize and address illegal drug use by employees, and will be provided information regarding referral of employees to the EAP, procedures and requirements for drug testing, and behavioral patterns that give rise to a reasonable suspicion that an employee may be using illegal drugs. First-line supervisors shall:

1. Attend training sessions on illegal drug use in the workplace;
2. Initiate through the Drug Program Coordinator a reasonable suspicion test, after first making appropriate factual observations and documenting those observations and obtaining approval from the higher-level supervisor; and/or other official designated to approve such testing of an EOP agency employee;
3. Refer employees to the EAP for assistance in obtaining counseling and rehabilitation, upon a finding of illegal drug use;
4. Initiate appropriate disciplinary action upon a finding of illegal drug use, and;
5. In conjunction with personnel specialists, assist higher-level supervisors and the EAP Administrator by evaluating employee performance and or personnel problems that may be related to illegal drug use.

A higher-level supervisor shall review and concur, in advance, with all reasonable suspicion tests ordered under their supervision, as indicated in Appendix A.

F. Implementation

At the direction of the Director, Office of Administration, each EOP agency head shall implement the Drug-Free Workplace Plan within their agency and ensure that the Plan is efficiently and effectively accomplished in accordance with this order and all other applicable regulations.

G. General Program/Structural Provisions

The Director, Office of Administration, shall develop implementation procedures to efficiently and swiftly implement all

aspects of this order, taking into account unique personnel, budgetary and other relevant factors.

H. Government Contractors

Wherever existing facilities are inadequate to implement this order, the Director, Office of Administration, shall:

1. Acquire needed services by contract or interagency agreement and insure the monitoring and successful performance of such arrangements.
2. Ensure that contractors chosen to perform the drug screening tests are duly certified pursuant to the HHS guidelines and that all contracts conform to the technical specifications of the HHS guidelines (see Appendix B); and
3. Establish, by contract or by interagency agreement as deemed appropriate, the positions and specific responsibilities of the MRO as required by the HHS guidelines (see Appendix B).

VII. NOTICE

A. General Notice

A general notice from the head of the EOP agency announcing the testing program, as required by the Executive Order Section 4(a), will be provided to all employees no later than sixty (60) days prior to the implementation date of the plan. The notices shall be provided immediately upon completion of the congressional certification procedures pursuant to 5 U.S.C. Sections 503 (a)(1)(A), 503(a)(1)(B), and 503 (a)(1)(C) of the Act, and shall explain:

1. The purpose of the Drug-Free Workplace Plan;
2. That the plan will include both voluntary and mandatory testing;
3. That those who hold positions selected for random testing will also receive an individual notice, prior to the commencement of testing, indicating that their position has been designated a testing designated position;
4. The availability and procedures necessary to obtain counseling and rehabilitation through the EAP;
5. The circumstances under which testing may occur;
6. That opportunity will be afforded to submit medical documentation of lawful use of an otherwise illegal drug;
7. That the laboratory assessment is a series of tests which are highly accurate and reliable, and that, as an added safeguard, laboratory results are reviewed by the MRO;
8. That positive test results verified by the MRO may only be disclosed to the employee, the appropriate EAP administrator, the appropriate management officials necessary to process an adverse action against the employee, or a court of law or administrative tribunal in any adverse personnel action;
9. That all medical and rehabilitation records in an EAP will be deemed confidential "patient" records and may not be disclosed without the prior written consent of the patient.

B. Individual Notice

In addition to the general notice, an individual notice will be distributed to all employees in testing designated positions explaining, in addition to the information provided above:

1. That the employee's position has been designated a "testing designated position;"
2. That the employee will have the opportunity to voluntarily identify himself as a user of illegal drugs and to receive counseling or rehabilitation, in which case disciplinary action is not required.
3. That the employee's position will be subject to random testing no sooner than thirty days.

C. Signed Acknowledgement

Each employee in a testing designated position shall be asked to acknowledge in writing that --

" The employee has received and read the notice which states that the employee's position has been designated for random drug testing; and that refusal to submit to testing will result in initiation of disciplinary action, up to and including dismissal."

If the employee refuses to sign the acknowledgement, the employee's supervisor shall note on the acknowledgement form that the employee received the notice. This acknowledgement shall be centrally collected for easy retrieval, and is advisory only. An employee's failure to sign the notice shall not preclude testing that employee, or otherwise affect the implementation of this order since the general sixty-day notice will previously have notified all agency employees of the requirement to be drug-free.

D. Administrative Relief

If an employee believes that his or her position has been wrongly designated a test designated position (TDP) that employee may file an administrative appeal to the official designated in Appendix A who has authority to remove the employee from the TDP list. The appeal must be submitted by the employee, in writing, to the designated official within 15 days of notification, setting forth all relevant information. The designated official shall review the appeal based upon the criteria applied in designating that employee's position as a TDP. The official's decision is final and is not subject to further administrative review.

VIII. FINDING OF DRUG USE AND DISCIPLINARY CONSEQUENCES

A. Determination

An employee may be found to use illegal drugs on the basis of any appropriate evidence including, but not limited to:

1. Direct observation;
2. Evidence obtained from an arrest or criminal conviction;
3. A verified positive test result; or
4. An employee's voluntary admission.

B. Mandatory Administrative Actions

The EOP agency shall refer an employee found to use illegal drugs to the EAP, and, if the employee occupies a sensitive position, immediately remove the employee from that position without regard to whether it is a testing designated position. At the discretion of the head of the EOP agency, or his designee, however, and as part of an EAP, an employee may return to duty in a sensitive position if the employee's return would not endanger public health or safety or national security.

C. Range of Consequences

The severity of the disciplinary action taken against an employee found to use illegal drugs will depend on the circumstances of each case, and will be consistent with the Executive Order, and includes the full range of disciplinary actions, including removal. The EOP agency shall initiate disciplinary action against any employee found to use illegal drugs provided that such action is not required for an employee who voluntarily admits to illegal drug use, and obtains counseling or rehabilitation and thereafter refrains from using illegal drugs.

Such disciplinary action may include any of the following measures but some disciplinary action must be initiated:

1. Reprimanding the employee in writing;
2. Suspending the employee for 14 days or less;
3. Suspending the employee for 15 days or more;

- 4 Suspending the employee until the employee successfully completes the EAP or until it is determined that action other than suspension is more appropriate;
5. Removing the employee from service.

D. Initiation of Mandatory Removal From Service

The EOP agency shall initiate action to remove an employee for:

1. Refusing to obtain counseling or rehabilitation through an Employee Assistance Program as required by the Executive Order after having been found to use illegal drugs;
2. Having been found not to have refrained from illegal drug use after a first finding of illegal drug use.

All letters to propose and decide on a disciplinary action should be developed in consultation with the Personnel Division, Office of Administration.

E. Refusal to Take Drug Test When Required

1. An employee who refuses to be tested when so required will be subject to the full range of disciplinary action, including dismissal.
2. No applicant who refuses to be tested shall be extended an offer of employment.
3. Attempts to alter or substitute the specimen provided will be deemed a refusal to take the drug test when required.

F. Voluntary Referral

Under Executive Order 12564, the EOP agency is required to initiate action to discipline any employee found to use illegal drugs in every circumstance except one. If an employee (1) voluntarily admits his or her drug use; (2) completes counseling or rehabilitation through an EAP; and (3) thereafter refrains from drug use, such discipline "is not required."

The decision whether to discipline a voluntary referral will be made by the EOP agency head on a case by case basis depending upon the facts and circumstances. Although an absolute bar to discipline cannot be provided for certain positions because of their extreme sensitivity, the Agency in determining whether to discipline, shall consider that the employee has come forward

voluntarily. In coming forward voluntarily, and consistent with Section XII(B), an employee may volunteer for a drug test as a means of identification. Although this self-identification test may yield a verified positive test result, such result shall not constitute a second finding of illegal drug use for purposes of considering the disciplinary consequences herein.

This self-identification option allows any employee to step forward and identify his/herself as an illegal drug user for the purpose of entering a drug treatment program under the EAP.

Since the key to this provision's rehabilitative effectiveness is an employee's willingness to admit his or her problem -- this provision will not be available to an employee who is asked to provide a urine sample when required, or who is found to have used illegal drugs pursuant to Sections VIII(A) (1), or VIII(A) (2) and who thereafter requests protection under this provision.

IX. RANDOM TESTING

A. Position Titles Designated for Random Drug Testing

The position titles designated for random drug testing are listed in Appendix A, along with the criteria and procedures applied in designating such positions for drug testing, including the justification for such criteria and procedures.

B. Sensitive Employees in Testing Designated Positions

The Executive Order requires random testing for employees in sensitive positions that have been designated as testing designated positions. As further specified in Appendix A, the EOP agency head has determined that these positions are testing designated positions that will be randomly tested. Accompanying the list of testing designated positions are the criteria and procedures used in designating such positions, pursuant to the Act, including the justification for such criteria and procedures.

C. Determining The Testing Designated Position

Among the factors that each EOP agency head has considered in determining a testing designated position, are the extent to which that agency---

1. Considers its mission inconsistent with illegal drug use;
2. Is engaged in law enforcement;
3. Must foster public trust by preserving employee reputation for integrity, honesty and responsibility;
4. Has national security responsibilities;
5. Has drug interdiction responsibilities; or

The extent to which the position considered---

1. Gives employees access to sensitive information;
2. Authorizes employees to engage in law enforcement;
3. Requires employees, as a condition of employment, to obtain a security clearance;
4. Requires employees to engage in activities affecting public health or safety.

These positions are characterized by critical safety or security responsibilities as related to the mission of their agency. The job functions associated with these positions directly and immediately relate to public health and safety, the protection of life and property, law enforcement, or national security. These positions are identified for random testing because they require the highest degree of trust and confidence.

Each EOP Agency head reserves the right to add or delete positions determined to be testing designated positions pursuant to the criteria established in the Executive Order and this plan. Moreover, pursuant to 42 U.S.C. 290ee-1(b) (2), and the pertinent provisions of the Federal Personnel Manual, the EOP agency head has determined that all positions which have been or will be designated as testing designated positions under this plan are "sensitive positions" and are therefore exempted from coverage under 42 U.S.C. 290ee-1(b) (1) which provides that no person may be denied or deprived of Federal civilian employment or a Federal professional or other license or right solely on the basis of prior drug abuse.

D. Implementing Random Testing

In implementing the program of random testing the Drug Program Coordinator shall--

1. Ensure that the means of random selection remains confidential; and
2. Evaluate periodically whether the numbers of employees tested and the frequency with which those tests will be administered satisfy the EOP agencies duty to achieve a drug-free work force.

The testing designated positions in each EOP agency are specified in Appendix A. Twelve percent of the incumbents of these positions shall be tested annually, with unannounced testing to be held six times a year.

E. Notification of Selection

An individual selected for random testing, and the individual's first-line supervisor, shall be notified the same day the test is scheduled, preferably, within two hours of the scheduled testing. The supervisor shall explain to the employee that the employee is under no suspicion of taking drugs and that the employee's name was selected randomly.

F. Deferral of Testing

An employee selected for random drug testing may obtain a deferral of testing if the employee's first-line and second-line

supervisors concur that a compelling need necessitates a deferral on the grounds that the employee is:

1. In a leave status (sick, annual, administrative or leave without pay);
2. In official travel status away from the test site or is about to embark on official travel scheduled prior to testing notification;

An official of each EOP agency identified in Appendix A may authorize deferral of testing for an employee whose immediate work-demands require uninterrupted continuation. The decision to defer testing on this basis may not be delegated.

An employee whose random drug test is deferred will be included with the next group of employees selected for random testing occurring within the following 60 days.

X. REASONABLE SUSPICION TESTING

A. Grounds

Reasonable suspicion testing may be based upon, among other things:

1. Observable phenomena, such as direct observation of drug use or possession and/or the physical symptoms of being under the influence of a drug;
2. A pattern of abnormal conduct or erratic behavior;
3. Arrest or conviction for a drug-related offense, or the identification of an employee as the focus of a criminal investigation into illegal drug possession, use, or trafficking;
4. Information provided either by reliable and credible sources or independently corroborated; or
5. Newly discovered evidence that the employee has tampered with a previous drug test.

Although reasonable suspicion testing does not require certainty, mere "hunches" are not sufficient to meet this standard.

B. Procedures

If an employee is suspected of using illegal drugs, the appropriate supervisor will gather all information, facts, and circumstances leading to and supporting this suspicion. This information will be reviewed by a higher-level supervisor for concurrence. The decision level for approval to proceed with testing is described in Appendix A.

When reasonable suspicion has been established, the appropriate supervisor will promptly detail, for the record and in writing, the circumstances which formed the basis to warrant the testing. A written report will be prepared to include, at a minimum, the appropriate dates and times of reported drug related incidents, reliable/credible sources of information, rationale leading to the test, findings of the test, and the action taken.

C. Obtaining the Sample

The employee may be asked to provide the urine sample under observation in accordance with the criteria in Section XIII B.

D. Supervisory Training

In accordance with Section IV, supervisors will be trained to address illegal drug use by employees, to recognize facts that give rise to a reasonable suspicion, and to document facts and circumstances to support a finding of reasonable suspicion.

Failure to receive such training, however, shall not invalidate otherwise proper reasonable suspicion testing.

XI. APPLICANT TESTING

A. Objectives

To maintain the high professional standards of the EOP agency's workforce, it is imperative that individuals who use illegal drugs be screened out during the initial employment process before they are placed on the employment rolls of the agency. This procedure will have a positive effect on reducing instances of illegal drug use by employees working within the EOP, and will provide for a safer work environment.

B. Extent of Testing

Drug testing shall be required of applicants tentatively selected for employment with an EOP agency as indicated in Appendix A.

C. Vacancy Announcements

Every vacancy announcement issued for an EOP agency by the Office of Administration for positions designated for applicant testing shall state:

" All applicants tentatively selected for this position will be required to submit to urinalysis to screen for illegal drug use prior to appointment."

In addition, the applicant will be notified that appointment to the position will be contingent upon a negative drug test result. Failure of the vacancy announcement to contain this statement notice will not preclude applicant testing if advance written notice is provided applicants in some other manner.

D. Procedures

The DPC or other official designated by the DPC in each EOP agency shall direct applicants to an appropriate collection facility. The drug test must be undertaken as soon after notification as possible, and no later than 48 hours of notice to the applicant. Where appropriate, applicants may be reimbursed for reasonable travel expenses.

Applicants will be advised of the opportunity to submit medical documentation that may support a legitimate use for a specific drug and that such information will be reviewed only by the MRO to determine whether the individual is licitly using an otherwise illegal drug.

E. Personnel Officials

Upon notification that an applicant has been tentatively selected for employment with an EOP agency, the Director of Personnel, Office of Administration, shall assure, after consultation with the MRO, that a drug test has been conducted, if required by the EOP agency, on that individual and determine whether the test result is a verified positive result.

F. Consequences

The EOP agency will decline to extend a final offer of employment to any applicant with a verified positive test result, and such applicant may not reapply for employment for a period of six months. The EOP agency shall inform the applicant that a confirmed presence of drugs in the applicant's urine precludes the agency from hiring the applicant.

XII. ADDITIONAL TYPES OF DRUG TESTING

A. Accident or Unsafe Practice Testing

Each EOP agency is committed to providing a safe and secure work environment. Employees involved in on-the-job accidents or who engage in unsafe on-duty job-related activities that pose a danger to others or the operation of the agency, may be subject to testing. Based on the circumstances of the accident or unsafe act, the supervisor with the concurrence of the second-level supervisor may initiate testing when the employee suffers personal injury requiring immediate hospitalization or there is damage to Government or personal property estimated to exceed \$5000. The conditions and procedures of testing shall be as for random testing.

B. Voluntary Testing

In order to demonstrate their commitment to an EOP agency's goal of a drug-free workplace and to set an example for other federal employees, employees not in testing designated positions may volunteer for unannounced random testing by notifying the DPC. These employees will then be included in the pool of testing designated positions subject to random testing, and be subject to the same frequency of testing, conditions and procedures, including the provisions of Section VIII(F). Volunteers shall remain in the TDP pool for the duration of the position which the employee holds, or until the employee withdraws from participation by notifying the DPC of such intent at least 48 hours prior to a scheduled test.

C. Follow-up Testing

All employees referred through administrative channels who undergo a counseling or rehabilitation program for illegal drug use through the EAP will be subject to unannounced testing following completion of such a program for a period of one year. Such employees shall be tested at the amount stipulated in the abeyance contract, or in the alternative, at an increased frequency twice the rate applicable to the pool of testing designated positions through placement in a separate random pool. Such testing is distinct from testing which may be imposed as a component of the EAP.

XIII. TEST PROCEDURES IN GENERAL

A. Technical Guidelines for Drug Testing

The EOP agencies shall adhere to all scientific and technical guidelines for drug testing programs promulgated by HHS consistent with the authority granted by Executive Order 12564, and to the requirements of Section 503 of the Act. The drug testing program shall have professionally trained collection personnel, a laboratory certification program, rigorous analytical standards and quality assurance requirements for urinalysis procedures, and strict confidentiality requirements.

B. Privacy Assured

Any individual subject to testing under this order, shall be permitted to provide urine specimens in private, and in a rest room stall or similar enclosure so that the employee is not observed while providing the sample. Collection site personnel of the same gender as the individual tested, however, may observe the individual provide the urine specimen when such personnel have reason to believe the individual may alter or substitute the specimen to be provided. Collection site personnel may have reason to believe that a particular individual may alter or substitute the specimen to be provided when --

1. The individual is being tested pursuant to Section X relating to reasonable suspicion testing;
2. Facts and circumstances suggest that the individual is an illegal drug user;
3. Facts and circumstances suggest that the individual is under the influence of drugs at the time of the test;
4. The individual has previously been found to be an illegal drug user;
5. Facts and circumstances suggest that the individual has equipment or implements capable of tampering or altering urine samples; or
6. The individual has previously tampered with a sample.

C. Failure to Appear for Testing

Failure to appear for testing without a deferral will be considered refusal to participate in testing, and will subject an employee to the range of disciplinary actions, including dismissal, and an applicant to the cancellation of an offer of employment. If an individual fails to appear at the collection site at the assigned time, the collector shall contact the DPC to obtain guidance on action to be taken.

D. Opportunity to Justify a Positive Test Result

When a confirmed positive result has been returned by the laboratory, the MRO shall perform the duties set forth in the HHS Guidelines. For example, the MRO may choose to conduct employee medical interviews, review employee medical history, or review any other relevant biomedical factors. The MRO must review all medical records made available by the tested employee when a confirmed positive test could have resulted from legally prescribed medication. Evidence to justify a positive result may include, but is not limited to:

1. A valid prescription; or
2. A verification from the individual's physician verifying a valid prescription.

Individuals are not entitled, however, to present evidence to the MRO in a trial-type administrative proceeding, although the MRO has the discretion to accept evidence in any manner the MRO deems most efficient or necessary.

If the MRO determines there is no justification for the positive result, such result will then be considered a verified positive test result. The MRO shall immediately contact the EAP Administrator upon obtaining a verified positive test result.

E. Employee Counseling and Assistance

While participating in a counseling or rehabilitation program, and at the request of the program, the employee may be exempted from the random testing designated position pool for a period not to exceed sixty days or, for a time period specified in an abeyance contract or rehabilitation plan approved by the EOP agency head. Upon completion of the program, the employee immediately shall be subject to follow-up testing pursuant to Section XII C.

F. Savings Clause

To the extent that any of the procedures specified in this section are inconsistent with any of those specified in the Scientific and Technical Guidelines promulgated by the Department of Health and Human Services, or any subsequent amendment thereto, such HHS Guidelines or amendment shall supersede the procedures specified in this section, but only to the extent of the inconsistency.

XIV. RECORDS AND REPORTS

A. Confidentiality of Test Results

The laboratory may disclose confirmed laboratory test results only to the MRO. Any positive result which the MRO justifies by licit and appropriate medical or scientific documentation to account for the result as other than the intentional ingestion of an illegal drug will be treated as a negative test result and may not be released for purposes of identifying illegal drug use. Test Results will be protected under the provisions of the Privacy Act, 5 U.S.C. 552a, et seq., and Section 503(e) of the Act, and may not be released in violation of either Act. The MRO may maintain only those records necessary for compliance with this order. Any records of the MRO, including drug test results, may be released to any management official for purposes of auditing the activities of the MRO, except that the disclosure of the results of any audit may not include personal identifying information on any employee.

In order to comply with Section 503(e) of the Act, the results of a drug test of an EOP agency employee may not be disclosed without the prior written consent of such employee, unless the disclosure would be--

1. To the MRO;
2. To the EAP Administrator in which the employee is receiving counseling or treatment or is otherwise participating;
3. To any supervisory or management official within the EOP agency having authority to take adverse personnel action against such employee; or
4. Pursuant to the order of a court of competent jurisdiction or where required by the United States Government to defend against any challenge against any adverse personnel action.

For purposes of this Section, "management official" includes any management or government official whose duties necessitate review of the test results in order to process adverse personnel action against the employee. In addition, test results with all identifying information removed shall also be made available to other personnel, including the DPC, for data collection and other activities necessary to comply with Section 503(f) of the Act.

B. Employee Access to Records

Any employee who is the subject of a drug test shall, upon written request, have access to any records relating to—

1. Such employee's drug test; and
2. The results of any relevant certification, review, or revocation of proceedings, as referred to in Section 503(a)(1)(A)(ii)(III) of the Act.

Except as authorized by law, an applicant who is the subject of a drug test, however, shall not be entitled to this information.

C. Confidentiality of Records in General

All drug testing information specifically relating to individuals is confidential and should be treated as such by anyone authorized to review or compile program records. In order to efficiently implement this order and to make information readily retrievable, the DPC shall maintain all records relating to reasonable suspicion testing, suspicion of tampering evidence, and any other authorized documentation necessary to implement this order.

All records and information of the personnel actions taken on employees with verified positive test results should be forwarded to the Personnel Division, Office of Administration. Such shall remain confidential, locked in a combination safe, with only authorized individuals who have a "need-to-know" having access to them.

D. Employment Assistance Program Records

The EAP Administrator shall maintain only those records necessary to comply with this order. After referral of an employee to an EAP, the EAP will maintain all records necessary to carry out its duties. All medical and or rehabilitation records concerning the employee's drug abuse, including EAP records of the identity, diagnosis, prognosis, or treatment are confidential and may be disclosed only as authorized by 42 C.F.R. Part 2, including the provision of written consent by the employee. With written consent, the patient may authorize the disclosure of those records to the patient's employer for verification of treatment or for a general evaluation of treatment progress. (42 C.F.R. 2.1 et seq. (1986), revised regulations promulgated at 52 F.R. 21796, June 9, 1987).

E. Maintenance of Records

The Office of Administration shall establish or amend a

recordkeeping system to maintain the records of the EOP Drug Free Workplace Program consistent with the Privacy Act System of Records and with all applicable federal laws, rules and regulations regarding confidentiality of records including the Privacy Act 5 U.S.C. 552a. If necessary, records may be maintained as required by subsequent administrative or judicial proceedings, or at the discretion of the EOP agency head. The recordkeeping system should capture sufficient documents to meet the operational and statistical needs of this order, and include:

1. Notices of verified positive test results referred by the MRO;
2. Written materials justifying reasonable suspicion testing or evidence that an individual may have altered or tampered with a specimen;
3. Anonymous statistical reports; and
4. Other documents the DPC, MRO, or EAP Administrator deems necessary for efficient compliance with this order.

F. Records Maintained By Government Contractors

Any contractor hired to satisfy any part of this order shall comply with the confidentiality requirements of this order, and all applicable federal laws, rules, regulations and guidelines.

G. Statistical Information

The DPC shall collect and compile anonymous statistical data for reporting the number of--

1. Random tests, reasonable suspicion tests, accident or unsafe practice tests, follow-up tests, or applicant tests administered;
2. Verified positive test results;
3. Voluntary drug counseling referrals;
4. Involuntary drug counseling referrals;
5. Terminations or denial of employment offers resulting from refusal to submit to testing;
6. Terminations or denial of employment offers resulting from alteration of specimens;
7. Terminations or denial of employment offers resulting from failure to complete a drug abuse counseling program; and

8. Employees who successfully complete EAP.

This data, along with other pertinent information, shall be compiled for inclusion in the EOP's annual report to Congress required by Section 503 (f) of the Act. This data shall also be provided to HHS on a semi-annual basis to assist in overall program evaluation and to determine whether changes to the HHS Guidelines may be required.

APPENDIX A. EOP AGENCY SUPPLEMENTAL INFORMATION

- Part A. The White House Office
- Part B. Office of the Vice President
- Part C. Council of Economic Advisers
- Part D. Council on Environmental Quality
- Part E. Executive Residence at the White House
- Part F. National Critical Materials Council
- Part G. National Security Council
- Part H. Office of Administration
- Part I. Office of Management and Budget
- Part J. Office of Policy Development
- Part K. Office of Science and Technology Policy
- Part L. Office of the U. S. Trade Representative
- Part M. White House Conference for a Drug-Free America
- Part N. President's Foreign Intelligence Advisory Board
- Part O. President's Intelligence Oversight Board

NOTE: Each EOP agency will have available its Part of Appendix A for distribution to its employees.

Monday
April 11, 1988

Part IV.

**Department of
Health and Human
Services**

**Alcohol, Drug Abuse, and Mental Health
Administration**

**Mandatory Guidelines for Federal
Workplace Drug Testing Programs; Final
Guidelines; Notice**

DEPARTMENT OF HEALTH AND HUMAN SERVICES

Alcohol, Drug Abuse, and Mental Health Administration

Mandatory Guidelines for Federal Workplace Drug Testing Programs

AGENCY: National Institute on Drug Abuse, HHS.

ACTION: Final Guidelines.

SUMMARY: The Department of Health and Human Services (DHHS) adopts scientific and technical guidelines for Federal drug testing programs and establishes standards for certification of laboratories engaged in urine drug testing for Federal agencies.

EFFECTIVE DATE: April 11, 1988.

FOR FURTHER INFORMATION CONTACT: Maureen Sullivan (301) 443-6780.

SUPPLEMENTARY INFORMATION: These Final Guidelines, titled "Mandatory Guidelines for Federal Workplace Drug Testing Programs" were developed in accordance with Executive Order No. 12564 dated September 15, 1986, and section 503 of Pub. L. 100-71, the Supplemental Appropriations Act for fiscal year 1987 dated July 11, 1987. The statute specifically requires that notice of proposed mandatory guidelines be published in the Federal Register; that interested persons be given not less than 60 days to submit written comments; and that after review and consideration of written comments, final guidelines be published which:

I. Establish comprehensive standards for all aspects of laboratory drug testing and laboratory procedures to be applied in carrying out Executive Order No. 12564, including standards which require the use of the best available technology for ensuring the full reliability and accuracy of drug tests and strict procedures governing the chain of custody of specimens collected for drug testing;

II. Specify the drugs for which Federal employees may be tested; and

III. Establish appropriate standards and procedures for periodic review of laboratories and criteria for certification and revocation of certification of laboratories to perform drug testing in carrying out Executive Order No. 12564.

Subpart A of this document contains general provisions. Subpart B, titled "Scientific and Technical Requirements," responds to the mandates in items I and II above. Subpart C, titled "Certification of Laboratories Engaged in Urine Drug Testing for Federal Agencies," responds to item III.

In substance, these Final Guidelines are very similar to those in the Notice of Proposed Guidelines published on August 14, 1987 (52 FR 30638). However, significant editorial and format changes have been made. The Guidelines have been edited as a single, integrated document organized in a more traditional format with subparts, numbered sections, and consistent paragraph designators. Definitions have been grouped together in Subpart A. Rather than repeat identical material, the document contains internal cross-references, particularly from Subpart C to Subpart B. This new organizational approach should add clarity to presentation of the material and aid the cross-referencing and citation of individual sections and paragraphs.

Prior to addressing comments on the specifics of the scientific and technical requirements and the certification program, it is worth noting that a number of commentators perceived the laboratory standards in these Guidelines as redundant, viewing existing regulations, guidelines, and certification/licensure mechanisms of the Medicare and Clinical Laboratory Improvement Act of 1967 (CLIA) interstate licensure program—also administered by DHHS—as sufficient to provide quality assurance for urine drug testing laboratories.

The Medicare and CLIA certification requirements apply to laboratories conducting a wide range of medical tests, having been designed for any medical testing laboratory receiving Medicare/Medicaid reimbursement or performing testing on specimens in interstate commerce, respectively.

The laboratory portion of the President's Drug-Free Federal Workplace Program can be distinguished from the Medicare/CLIA programs by important differences in policies, procedures, and personnel arising from standards appropriate to the application of analytical forensic toxicology for this program. Unique distinguishing features include:

- Rigorous chain of custody procedures for collection of specimens and for handling specimens during testing and storage.
- Stringent standards for making the drug testing site secure, for restricting access to all but authorized personnel, and providing an escort for any others who are authorized to be on the premises;
- Precise requirements for quality assurance and performance testing specific to urine assays for the presence of illegal drugs; and
- Specific educational and experience requirements for laboratory personnel to

ensure their competence and credibility as experts on forensic urine drug testing, particularly to qualify them as witnesses in legal proceedings which challenge the finding of the laboratory.

Medicare and CLIA laboratory certification procedures do not provide for quality assurance and performance testing specific to urine drug testing laboratories. With few exceptions, the Medicare and CLIA certification programs do not have employees specifically trained in toxicology to perform the on-site surveys and evaluations of the laboratories and the technologies employed in the laboratories. The Medicare and CLIA standards do not address issues such as cutoff limits for drug detection, grading criteria for the performance testing programs, blind performance testing requirements, specifications for the analytical techniques to be employed, types of drugs to be detected (including metabolites), and detailed outcome measures of performance such as requiring assays of quality control samples and a large number of performance test samples as an initial and ongoing requirement for certification.

The need to assure the protection of individual rights within the context of a drug testing program—linked to both employee assistance programs and the management potential for taking adverse action against an employee—makes essential the development of a separate laboratory certification program to respond to the unique requirements of the program mandated by the President and the Congress. These Guidelines set standards for such a certification program.

The Final Guidelines make clear that they do not apply to drug testing under any legal authority other than E.O. 12564, including testing of persons under the jurisdiction of the criminal justice system, such as arrestees, detainees, probationers, incarcerated persons, or parolees (see § 1.1(e)). The testing of persons in the criminal justice system is different than testing under E.O. 12564 for several reasons: (1) The overriding purpose of the criminal justice system is to protect community safety through the apprehension, adjudication, and punishment of law violators; (2) the incidence of drug use among those under the jurisdiction of the criminal justice system is high; and (3) the legal interests at issue in the criminal justice system, including liberty, privacy, and property interests, are different and, therefore, are subject to established practices, constitutional protections, and evidentiary rules specific to the criminal

justice system. The Guidelines also do not apply to military testing of service personnel or applicants to the military.

Response to Comments

Written comments to the Notice of Proposed Guidelines published August 14, 1987, were received from approximately 150 individuals, organizations, and Federal agencies. All written comments were reviewed and taken into consideration in the preparation of the Final Guidelines. This section summarizes major comments and the Department's response to them. Similar comments are considered together.

1. Several commenters requested that the Guidelines require a split sample technique in which a second sample or a portion of a sample could be saved for further testing. Although this possibility was considered, it is viewed as a cumbersome and expensive process involving the collection of two separate sets of samples and the retention of one for an indefinite period of time in some type of secured long term refrigerated storage. The use of a split sample was suggested as a mechanism to overcome perceived problems arising out of situations such as sample mixups, erroneous identification of samples, and lost samples. The Department does not agree that split or additional sample proposal would have any scientific advantage over the current system nor would they increase reliability. In fact, such a system could increase the risk of administrative error by doubling the labeling, initialing, storage, and accountability requirements. Furthermore, the Guidelines already include sufficient safeguards to eliminate the problems the use of split or additional samples are thought to address; e.g., detailed safeguards for labeling and chain of custody of the urine sample. Accordingly, we do not project any real scientific, chain of custody, or reliability benefits sufficient to justify placing the added requirement of collection and storage of split samples of Federal agencies and have rejected the split sample requirement. Furthermore, these Guidelines specifically reject allowing the tested employee or anyone else from presenting to the Medical Review Officer a split sample or private sample that does not fully comply with these Guidelines.

2. A number of commenters said that specific educational and experience requirements for laboratory directors and supervisors were too restrictive and that specific board certifications, experience, and degree requirements were also too restrictive and did not

provide any additional quality assurance. In many cases these individuals recommended that the current Medicare and CLIA personnel standards be used in place of the standards proposed in the Guidelines. Other individuals and organizations stated that the proposed personnel standards in the Guidelines were not stringent enough. Some recommended that specific standards also be adopted for the personnel performing the tests.

The Department carefully considered the comments about the personnel standards proposed in the Guidelines—most of which came from employees of clinical laboratories or organizations representing those employees—from the perspective of the intent of the Guidelines. It is not possible to reconcile the divergent viewpoint represented in the comments. In this connection it should be noted that credentialing standards for laboratory personnel have been an issue for a number of years in other laboratory programs administered by DHHS, as well as among those who commented on the Notice proposing these Guidelines.

The laboratory personnel requirements in the Guidelines are designated to assure that any individual responsible for test-review and result-reporting is qualified to perform the function and could appear as an expert witness in a court challenge of the results. This requires familiarity with a wide range of material related to test selection, quality assurance, interferences with various tests, maintenance of chain of custody, documentation of findings, interpretation of test results, validation and verification of test results, and the ability to testify as an expert in legal proceedings. The Guidelines set personnel requirements for the individuals responsible for day-to-day management and operation of laboratories engaged in urine drug testing for Federal agencies aimed at ensuring those competencies.

While a consultant may be able to carry out some of these specialized functions, it is essential that comprehensive oversight and control of the responsibilities cited above be exercised by those who are directly responsible on a day-to-day basis for the laboratory, who are accountable for the test results, and who may be called on to consult with the agency for which testing is performed as well as to appear at any legal proceeding to defend the quality of testing in the laboratory. Therefore, the Guidelines set functional employee qualification standards which are essential to the mission of a drug

testing laboratory and require that laboratory employees meet those standards. For the purpose of meeting laboratory personnel requirements, no provision is made for the use of consultants who are not involved in the day-to-day management or operation of the laboratory.

The Final Guidelines set functional requirements for individuals engaged in the day-to-day management and operation of laboratories engaged in urine drug testing for Federal agencies. They do not specify requirements for other personnel, including employees who perform the assays, but rather depend on the ability of those responsible individuals to select and oversee properly qualified employees in each specific laboratory, and they depend on outcome measures of laboratory performance such as performance testing. The individual responsible for day-to-day laboratory management is responsible for determining staffing needs and types of personnel required to perform particular functions in a specific facility. The individual responsible for day-to-day laboratory operations is responsible for supervision of analysts performing drug tests and related duties. Outcome measures will provide the responsible individual with feedback on the performance of laboratory employees. Within this framework, the Guidelines do not establish qualifications for additional laboratory positions.

The individuals who perform the tests are a vital part of any laboratory operation, and there is no intent to minimize their importance by omitting qualifications for them. However, by holding the appropriate laboratory officials responsible for review and certification of all test results before they are sent forward and by relying on various quality control and quality assurance measures, performance testing and on-site evaluations to provide direct measures of the quality of testing, the Department expects to ensure a standard of excellence in drug testing without setting additional personnel requirements. This reliance on the qualifications of the individuals responsible for the day-to-day management and operation of urine drug testing laboratories does not prohibit the laboratories themselves from setting additional employee standards which may include specific credentials, certifications, licenses, registries, etc., for specific functions.

However, once a laboratory is certified in accordance with these Guidelines, laboratory employees whose functions are prescribed by these

Guidelines are deemed qualified. These Guidelines establish the exclusive standards for qualifying or certifying these employees involved in urinalysis testing. Certification of a laboratory under these Guidelines shall be a determination that all appropriate qualification requirements have been met. Agencies may not establish or negotiate additional requirements for these laboratory personnel.

Some commentors felt that references to director, supervisor of analysts, certifying officials, and other analysts did not clearly distinguish between those positions. Other commentors criticized the establishment of specific position titles. We have clarified laboratory employee functions and dropped the use of specific position titles in 2.3 Laboratory Personnel. A laboratory engaged in urine drug testing for Federal agencies must have personnel to perform the following functions:

- Be responsible for the day-to-day management and for the scientific and technical performance of the drug testing laboratory (even where another individual has overall responsibility for an entire multispecialty laboratory).
- Attest to the validity of the laboratory's test reports. This individual may be any employee who is qualified to be responsible for the day-to-day management or operation of the drug testing laboratory.
- Be responsible for the day-to-day operation of the drug testing laboratory and for the direct supervision of analysts performing drug tests and related duties.

In response to those commentors who were concerned about the proposed requirement for a Ph.D. to qualify as a laboratory director, the Final Guidelines provide that the individual responsible for the day-to-day drug testing laboratory management may have education and experience in lieu of a Ph.D. to demonstrate an individual's scientific qualifications in analytical forensic toxicology (see 2.3(a)(2)(iii)). Together with the specific analytical forensic toxicology experience required in 2.3(a)(2)(iv), scientific qualifications may be demonstrated by showing "training and experience comparable to a Ph.D. in one of the natural sciences, such as a medical or scientific degree and in addition have training and laboratory or research experience in biology, chemistry, and pharmacology or toxicology." This Ph.D. comparability provision eliminates the utility of the "grandfather" clause in the proposed guidelines, a clause which would have qualified incumbent laboratory directors who have a graduate degree in the

natural sciences followed by extensive experience (6 years postgraduate), in analytical forensic toxicology. Thus, the Final Guidelines omit the "Grandfather" clause.

The Ph.D. comparability provision, while not requiring specific research experience, recognizes research as one mechanism for demonstrating scientific competency to be responsible for day-to-day laboratory management. Lack of research experience does not disqualify an individual for that function if he or she has other appropriate training or experience. The Ph.D. comparability provision also makes explicit that a medical degree is an acceptable alternative to the Ph.D. for this purpose, provided, of course, that the M.D. has the other requisite training and experience.

The Final Guidelines do not require specific board certification for any laboratory employees. Some commentors were concerned particularly that individuals who supervise analysts would have to be on the registry of the American Society for Clinical Pathologists (ASCP). The proposed guidelines cited the ASCP registry, but only as an example of the type of experience and education that would qualify an individual to oversee the day-to-day operations of a urine drug testing laboratory, including the supervision of analysts. The important factors associated with day-to-day operation and supervision of analysts in a forensic toxicology laboratory are captured in 2.3(c). Therefore, the Final Guidelines omit any reference to a registry as a factor in qualifying an individual for this function. Likewise, the Guidelines do not refer to a registry for the individual responsible for day-to-day laboratory management or the individual responsible for attesting to the validity of the laboratory's test reports, but rely instead on education and experience qualifications set out in 2.3 (a) and (b), respectively.

Consistent with editorial revisions throughout the Final Guidelines, editorial changes in the personnel provisions are intended to clarify specific education, training, and experience requirements for individuals to carrying out vital laboratory functions, to simplify by adopting consistent terminology, and to eliminate the need to compare similar provisions by using identical provisions when appropriate. In this regard, the personnel provisions in Subpart B, which sets out the scientific and technical requirements, and in Subpart C, which sets out the standards for certification of laboratories, are identical: Subpart C

simply cross-references the personnel provisions in Subpart B.

3. A number of commentors said that it was unnecessarily restrictive to require that the screening and confirmation tests be performed at the same site. They believed that the majority of tests would be negative and that would reduce the number of samples that must be shipped to another site and would, in turn, prevent sample mixup and loss.

After having carefully reviewed this issue, the Department has determined that both screening and confirmatory testing must be performed at the same time (3.5). Although use of separate screening and confirmation laboratories may produce adequate results, Pub. L. 100-71 mandates that the Secretary set standards which "require * * * strict procedures governing the chain of custody of specimens collected for drug testing." Same-site screening and confirmation is the best method for maintaining such strict control in the chain of custody.

Requiring the two tests to be performed in the same laboratory will reduce problems inherent in having two test sites, such as problems maintaining chain of custody forms at two test sites; need for having two separate laboratory forms; possible mix-ups and loss of samples in transit between sites; potential delays in reporting results; and potential for having results reported only on the basis of an initial screening test.

Several commentors indicated that if screening were done on-site this would reduce the number of subsequent requirements for rescreening and result in fewer samples being sent to another site. The Federal work force testing program does not envision performing initial tests at the collection site. Therefore, considerations concerning on-site initial screening tests are not relevant to the current Federal testing program.

4. Several commentors indicated that a number of terms were not defined or that there was no single section defining terms used in the Notice of Proposed Guidelines. The Final Guidelines include a section to centralize the definitions that appeared in the proposed document and add definitions to several previously undefined terms (1.2). The term "proficiency testing" has been edited throughout to read "performance testing" as a more precise reflection of the nature of the testing with which these Guidelines are concerned.

5. A number of commentors said that the cutoff limits for the reporting of positive results should be higher or

lower than those proposed (see 52 FR 30641). There also were commentors who believed that the cutoff limits for the screening and confirmation tests should be set at the same level.

The initial immunoassay test cutoff is established at levels generally similar to those used by the Department of Defense and available with commercial immunoassays. These levels are consistent with detection of recent drug use.

The second set of cutoff levels is for the gas chromatography/mass spectrometry (GC/MS) confirmatory test, chosen so that the specimens determined to be positive by the first technique (screening technique) could be confirmed at a reasonable level of analytical accuracy.

The Final Guidelines retain all the proposed initial test cutoff values (2.4(e)). Confirmation for marijuana is changed by 5 ng/ml in accordance with DOD experience. Likewise, confirmation for amphetamines reflects the cutoff intended for the notice of proposed guidelines consistent with DOD levels. Cutoffs for specific opiates (morphine and codeine) and amphetamines (amphetamine and methamphetamine) are delineated for clarity (2.4(f)).

In finalizing both screening and confirmation cutoffs, among the matters considered were prevalence rate; cross-reactivity; state of the art in drug detection; and the experience of the Department of Defense and other groups in large-volume drug testing programs.

6. Several commentors indicated that alcohol should be included among the substances to be tested. The Department acknowledges the significance of alcohol and its use as well as its potential impact on performance in the workplace. In any event, alcohol is not an illegal substance, and Executive Order 12564, which these Guidelines implement, only authorizes testing for illicit drugs listed in Schedule I and Schedule II of the Controlled Substances Act. However, nothing in these Guidelines restricts the authority of agencies to test for alcohol under authorities other than E.O. 12564.

7. Several commentors indicated that photo identifications should be required at the testing site to ensure that the tested individual is properly identified. We concur that proper identification should be provided by the individuals at the test site to assure that the correct individual will be tested. Since most Federal agencies already issue photo identification cards to their employees and most employees have a driver's license with photo identification, it is not unreasonable to require this form of identification for individuals presenting

themselves for testing. In cases where the individual does not have a proper photo identification, the collection site person must get the employee's supervisor, coordinator of the drug testing program, or any other agency official who knows the employee to provide a positive identification (2.2(f)(2)).

8. Several commentors suggested that toilets, water faucets, and other sources of water which could be used as adulterants should be taped shut or sealed to prevent adulteration of the sample at the collection site. The Department acknowledges that sources of water should not be available which would enable an individual to adulterate the sample. However, there are also needs, such as hand washing, for a relatively convenient source of water. These Guidelines cannot anticipate the needs at each collection site and the hardship which would be imposed by sealing all sources of water at the site. However, the proposed and Final Guidelines do include in 2.2 precautions in specimen collection procedures to ensure the integrity and identity of the specimen. Because we have taken reasonable steps to ensure that specimens are not adulterated at the collection site and because there are practical reasons for having a convenient source of water, the Final Guidelines do not require that all sources of water be taped or sealed shut but rather require that precautions be taken to ensure that unadulterated specimens are obtained. Among the precautions included in 2.2(f) to ensure unadulterated specimens is a requirement to use a bluing agent so that the water in the toilet tank and bowl are colored blue and that there be no other source of water in the enclosure where the sample is given.

9. Several commentors requested more specific guidelines to define "unusual behavior" at the urine collection site which would give reason to believe a particular individual may alter or substitute the specimen to be provided which, in turn, would trigger the requirement to obtain a second specimen under direct observation of a same gender collection site person (see 2.2(f)(16)). The guidelines focus on whether there is "reason to believe" (see 1.2 for definition) that a sample is adulterated. Observations of unusual behavior may bear on whether there is a "reason to believe" and for that reason the Guidelines require such observations to be documented in the permanent record book. While it may be desirable to provide specific descriptions of or guidelines to identify "unusual behavior," the Department

cannot foresee or define every contingency which might occur. Thus, "unusual behavior" is not further defined in the Guidelines.

It should be noted, however, that other indicia of "reason to believe" are set out in 2.2(f). For example, 2.2(f)(12) and (13) require a temperature reading upon collection of the specimen and indicate those temperatures which would give rise to a reason to believe that a specimen may be altered or substituted. Elsewhere the Guidelines require the collection site person to inspect the sample for unusual color or other signs of contaminants (2.2(f)(14)). Likewise, if a collection site person sees unusual behavior which causes him or her to question the integrity of the sample such that it leads to a reason to believe that a particular individual may alter or substitute the specimen to be provided, the Guidelines require that such an observation be noted in writing in the permanent record book (2.2(f)(8)). The Final Guidelines also add a requirement that any "reason to believe" observation be concurred in by a higher level supervisor of the collection site person (2.2(f)(23)).

With regard to reason to believe that a particular individual may alter or substitute the specimen based on the specimen's temperature falling outside the acceptable range, the Final Guidelines permit an individual to volunteer to have an oral temperature reading to provide evidence that the temperature of the specimen was consistent with the individual's body temperature, i.e., an individual's fever could cause an elevation in the temperature of the specimen (2.2(f)(13)).

10. Several commentors said that if the first specimen is subject to a reason to believe that the particular individual may alter or substitute the specimen which would require a second specimen to be collected, the second specimen should be collected immediately. The Department concurs that the second specimen should be collected as soon as the need for it is established. Therefore, the Guidelines provide that the second specimen shall be collected as soon as possible whenever there is reason to believe that the particular individual may alter or substitute the specimen. (2.2(f)(16)).

11. Several commentors wanted to know the basis for the choice of cocaine and marijuana as the drugs required to be screened by all agencies. The requirement that all agencies screen for cocaine and marijuana was based on the incidence and prevalence of their abuse in the general population and the experiences of the Department of

Defense and the Department of Transportation in screening their work forces. The choice of cocaine and marijuana as the only substances for which all agencies must test takes into account that the predictive value of any positive diagnostic test is a function of prevalence in the tested population. Agencies have also been authorized to test for phencyclidine, amphetamines, and opiates because their high incidence and prevalence in the general population may warrant testing of particular agency work forces for these illegal substances (2.1(a)).

Federal agency requests for screening drugs other than the five authorized in these Guidelines must be made in writing to the Secretary. The Secretary will review the requests on a case-by-case basis and make a determination of the acceptability of the plans, cutoff limits, and testing protocols. The Secretary's determination shall be limited to the use of appropriate science and technology and shall not otherwise restrict agency authority to test for drugs included in schedules I and II of the Controlled Substances Act (2.1(b)).

12. Several commentors wanted clarification of the procedures for the Medical Review Officer's (MRO's) protocols for performing the review function. They also wanted to know if individual employees would have an opportunity to discuss the Medical Review Officer's findings with him or her. Procedures for the conduct of the medical review function, including a handbook to cover the activities of the MRO, will be disseminated to all Federal agencies. While there is agreement that there should be an opportunity for some type of medical interview between the medical review officer and the employee prior to the MRO's final decision concerning a positive test result, a face-to-face interview may not always be feasible or possible. For example, they may be in widely distant geographic areas, and it may be more practical to arrange a telephone or teleconference interview than a direct meeting. Therefore, we have provided for flexibility in the mechanism for this communication and have stated at 2.7(c) that prior to making a final decision to verify a positive result, the MRO shall give the individual employee an opportunity to discuss the test result with him or her. The Medical Review Officer shall not, however, consider the results of urine samples that are not obtained or processed in accordance with these Guidelines.

13. Several commentors indicated that color blindness measurements for laboratory workers were not necessary

since none of the currently approved methodologies involved the use of visual color measurements. The requirement that laboratories maintain files which include information on employee color vision was originally proposed because some immunoassay systems have color-coded components and the reliable manipulation of such systems requires good color vision. In view of the methodologies currently approved in the Guidelines, we agree that an across-the-board requirement to maintain files on color blindness is not warranted. However, the Department has a more general concern that laboratories employ individuals who have the ability to perform any necessary test procedures. Therefore, the Guidelines generally provide at 2.3(f) that laboratory personnel files shall include results of any tests which establish employee competency for the position he or she holds and provide, as a specific example, a test for color blindness if the employee will be using color coded analytical systems. Similarly, the final Guidelines do not require that laboratories maintain any other medical data about employees unless that data would be necessary to show the employee's competency to perform a specific job function.

While these Guidelines do not require laboratories to maintain general health or medical information in employee files, they do not preclude a laboratory from maintaining such files. What 2.3(f) is intended to do is require laboratories to maintain sufficient files to show employee competency for the position he or she holds.

14. One commentor requested that the laboratory notify agency management officials of a positive result at the same time the Medical Review Officer is notified, so that individuals in sensitive positions or in positions where they could pose a hazard to other individuals or the public could be temporarily removed from these positions, with no punitive action, until after the Medical Review Officer had completed the review process. After considering both the safety implications and the employee rights in this type of notification, the Department has determined that it would be inappropriate to report a result before the Medical Review Officer has the opportunity to review the facts and circumstances and make a decision on the meaning of the test results. In instances where an agency determines that it has a need for immediate action or might have such a need based on its mission, the agency should develop a mechanism to expedite the review

process or allow the Medical Review Officer to require review of the individual's general fitness to continue performing a specific function. Circumventing the review system would abridge necessary protections for employees and could result in prejudging an individual employee's case (2.7).

15. Several commentors called for a medical review board instead of a single Medical Review Officer. A primary purpose of the Medical Review Officer position is to provide for the privacy and confidentiality of the employee's personal medical history during the course of reviewing positive test results. To call together a board which would be privy to that private information would increase the exposure of the employee's medical history to several other individuals. Furthermore, the Department views the physician in the Medical Review Officer's role in retaining overall responsibility for reviewing and interpreting positive test results. There is no restriction on the Medical Review Officer's seeking advice on an ad hoc or a continuous basis from an individual or group if he or she does not breach employee confidentiality during the course of the review and interpretation of the employee's test results. Because the Department is vitally concerned with maintaining confidentiality and privacy and because the Medical Review Officer is not now limited in seeking advice from persons who might have served on the proposed medical review board (e.g., the drug program coordinator, employee assistance program officials, or any other agency employee), the Guidelines will continue to call for review by a single medical officer rather than a board (2.7).

16. Several commentors requested that the term "inexpensive immunoassay" to describe the initial test be eliminated since cost should be left to the agency and the laboratory and techniques other than immunoassay should be used to test for certain drugs. The term "inexpensive" was not intended to set specifications for price; that is a matter for negotiation between the laboratory and the contracting Federal agency. It was meant to serve as part of a generic description of the procedure and purpose of a screening assay. The term "initial test" has been revised in 1.2 and does not use the word "inexpensive".

17. Several commentors indicated that more specific guidelines should be issued to assure the security of test results whether sent by mail or by electronic means. The Guidelines clarify

that the laboratory must ensure the security of data transmission and limit access to any data transmission, storage, and retrieval system (2.4(g)(4)).

18. Several commentors stated that individuals should have access to all records, data, and documents relating to their test results and the certification of the laboratory which performed the urine drug test: Section 503 of Pub. L. 100-71 provides that any Federal employee who is the subject of a drug test shall, upon written request, have access to any records relating to his or her drug test and any records relating to the results of any relevant certification, review, or revocation-of-certification proceedings. In response to this comment the provisions of the statute have been set out in a new paragraph at 2.9. The Department anticipates that individuals will be able to obtain information about their own test results from the agency's Medical Review Officer, employee assistance program, or other staff person designated by the agency. Any other relevant information will be made available in accordance with the statute.

19. Several laboratories indicated that the monthly statistical summary required of the testing laboratories would be costly and an excessive burden. The Department views the monthly data as necessary for several purposes including evaluating the laboratory testing program, gathering statistical data to evaluate the drug testing program's effectiveness, and providing demographic data on drug use by the Federal work force. The information will assist in making decisions concerning changes in policy or program implementation and identifying specific programs for attention. The Department anticipates that the cost of providing the data will be built into the contract the laboratory signs with each agency. Therefore, provision of the data will be a function for which the laboratory is duly compensated, not an undue cost or burden (2.4(g)(6)).

20. One commentor indicated that samples for which the initials on the specimen bottle and in the permanent record book do not match should not be rejected automatically, since that would provide an opportunity for individuals to attempt to have their specimens rejected when they knew the specimens would test positive. We have considered the fact that individuals might deliberately alter their initials in an attempt to have their samples rejected. However, we do not anticipate that samples should be thrown out solely on the basis of unmatched initials on the specimen

bottle and in the permanent record book. If unmatched initials provide reason to believe that a particular individual may have altered or substituted the specimen, both the proposed and the Final Guidelines provide that the specimen be forwarded for testing along with a second sample obtained as soon as possible after reason to believe the individual may have altered or substituted the specimen is established (2.2(f) (15) and (16)). The Final Guidelines ensure the identification of the person from whom the specimen is collected through the requirement for photo identification (see 2.2(f)(2)). In addition, a principal responsibility of the collection site person is to gather and verify information on site and to detect any problems with the identification of the specimen. Until experience in the program indicates that misidentified samples arising out of unmatched initials is a significant problem, the Guidelines will require that the individual initial the specimen bottle and sign the permanent record book to certify that the identified sample is the one collected from the individual.

21. One commentor asked if the Guidelines apply to Federal contract employees. The Guidelines do not apply to Federal contract employees; however, any agency may require a contractor to test its own employees following the procedures in the Guidelines by making the requirement a term or condition of the contract.

22. One commentor indicated that the proposed requirement for signing a procedure manual on an annual basis was in conflict with current DHHS efforts in the Medicare and CLIA programs to delete the annual signing requirement and replace it with a requirement that the manual be signed initially and whenever changes are made. We concur with the comment that the important factor is that the manual be signed by the responsible individual whenever a procedure is instituted or changed or whenever a new individual becomes responsible for the day-to-day management of the drug testing laboratory. The Guidelines do not require annual signing of the procedure manual.

The on-site review of the laboratory together with the assignment to an individual of the overall responsibility for the testing will assure that the procedures in the manual are current and followed. If the procedures in the manual are not current or followed, it is an indication that the responsible individual is not performing the

oversight function appropriate to the management of the laboratory.

We have also clarified that the individual responsible for the day-to-day management of the drug testing laboratory is the individual responsible for signing the manual (2.3(a)(5)). It is not appropriate for the individual who is responsible for day-to-day operations and supervision of analysts or for any other individual to be delegated this responsibility since the manual is the vehicle for selection of methodologies, and the approval of methodologies is a principal reason for requiring the individual responsible for day-to-day management of the drug testing laboratory to possess detailed knowledge in the area of toxicology.

23. One commentor indicated that laboratories should be notified when they may discard samples. We have reviewed the comment and concur that the agency should be able to notify the laboratory in writing if it determines that samples no longer need to be retained because no further action is pending which will require the samples. Both 2.4(g)(8) and 2.4(h) permit the agency to instruct or authorize storage for less than the period for which there is a storage requirement.

24. Several commentors indicated a discrepancy in the periods for maintenance of frozen samples in storage—1 year in the proposed guidelines and 6 months in Appendix B to the proposed guidelines. The time interval in the appendix was in error. The Final Guidelines consistently call for frozen storage of confirmed positive samples for 1 year (2.4(h)). Note that the Appendix has been omitted, although pertinent provisions from it are integrated in the Final Guidelines.

25. In response to concern that specimens may be misused to test for physiological states other than drug abuse (e.g., pregnancy), a provision has been added to the Final Guidelines to prohibit the specimens collected for urine drug testing from being used for any other types of analyses unless otherwise authorized by law. It is important to the integrity and goals of the President's program to achieve a drug-free work place that any specimens collected for that purpose not be analyzed or used for inappropriate purposes. To ensure that outcome, a paragraph has been added at 2.1(c) stating that specimens may be used only to test for those drugs included in the agency drug-free workplace plan and may not be used to conduct any other analysis or test unless the agency is authorized by law to perform other analyses.

26. One commentor indicated that the individuals permitted in the "secure test area" should include routine service and maintenance personnel and that these individuals should not require escorts. While providing escorts for all employees, including service and maintenance personnel, may cause considerable inconvenience, unless the facilities are secured at night and all materials locked away with no possible access, there is always the potential for tampering with the specimens or test results. The Guidelines make no provision for routine service and maintenance personnel to enter the secure test area without an escort (2.4(a)).

27. One commentor suggested that collection personnel be provided with gloves or other protective garments to prevent contamination of the personnel from the urine. The Department encourages a protected work environment for collection site personnel, including any necessary protective garments. Various State and Federal guidelines provide for the health and safety of employees. Collection agents are expected to be aware of and to comply with such provisions to safeguard their own health and the health and safety of employees. However, no requirement was added to the Guidelines to require provision of protective garments to collection personnel.

28. One commentor recommended that DHHS use its own personnel to investigate any quality assurance problems which arise with a particular laboratory instead of requiring each agency to have its own investigative staff. Other commentors viewed agencies as lacking the in-house expertise to perform this analysis, and it was not clear to them who in each agency should carry out such an investigation. The Final Guidelines reflect a decision that the Secretary (which might include a DHHS contractor or DHHS recognized certification program) shall assume this investigative responsibility and carry out the related coordinating activities. A coordinating mechanism within the National Institute on Drug Abuse (NIDA) will ensure that all agencies are aware of problems with any given laboratory. Conducting investigations and coordinating findings through DHHS will eliminate the need to provide a more complex mechanism for agencies to notify each other about laboratory performance (2.5(d)(4)).

29. Several commentors said that the format for reporting employee drug test results was not sufficiently clear and that while there was a discussion of the

mechanism for reporting performance test results, there was no comparable discussion on reporting employee test results. 2.4(g). Reporting Results, clarifies that laboratories will not report quantitation on test results but will report whether a result is positive or negative and that this is indicative of a result being above or below a particular cutoff limit. A negative report does not signify the absence of a particular drug or metabolite but only that the particular drugs or metabolites screened for were not detected at a specified concentration (i.e., cutoff level).

Quantitation will not be reported to the agency for confirmed positive reports in order to provide for identical reporting by the laboratory of performance test specimens and employee specimens. However, quantitation may be obtained by the Medical Review Officer on request from the laboratory. In the case of the opiates, we have indicated that the particular opiate to be reported will depend on the amounts of morphine and codeine detected by the confirmation test. We have included the reporting scheme in the scientific and technical requirements as well as in the revision of the requirements for reporting performance test results (2.4(g), 3.11 which cross-references 2.4(g), and 3.17(f)).

30. The Final Guidelines attempt to clarify the purpose of the certification program, since the comments reflect uncertainty as to what certification implies and what would be surveyed in the process of certifying a laboratory. Subpart C permits DHHS to recognize certification programs run by other organizations. These programs may be private accrediting organizations that are recognized by the Secretary to determine whether laboratories meet the Guideline requirements. Any laboratory accredited by these organizations in accordance with these Guidelines is deemed to be a certified laboratory, thus making it eligible to perform urine drug testing for Federal agencies. DHHS is contemplating publishing standards for recognition of private accrediting organizations in the near future.

The provisions of Subpart C apply to any laboratory which has or seeks a contract to perform, or otherwise performs urine drug testing for Federal agencies under a drug testing program conducted under E.O. 12564. Only certified laboratories will be authorized to perform urine drug testing for Federal agencies. However, in order to create a pool of qualified laboratories to bid on agency contracts to perform such testing, the Secretary may certify

laboratories as contract eligible that meet the requirements of Subpart C. This pool of qualified laboratories will lead to competitive pricing and better services for Federal agencies.

The certification process will be limited to the five classes of drugs (2.1(a) (1) and (2)) and the methods (2.4 (e) and (f)) specified in these Guidelines. The laboratory will be surveyed and performance tested only for these methods and drugs. Certification of a laboratory indicates that any test result reported by the laboratory for the Federal Government meets the standards in these Guidelines for the five classes of drugs using the methods specified herein. The Guidelines require that a certified laboratory must inform its non-Federal clientele when testing procedures are to be those specified by these Guidelines. Non-Federal purchasers are free to bargain with a certified laboratory for any standards they may deem appropriate.

31. The Guidelines delete the checklist in Appendix B of the proposed certification standards. The checklist was initially intended to provide a tool for the inspectors of laboratories to use in conducting their on-site inspections and to enumerate the standards contained in the section on the certification program published in the *Federal Register*. However, there was confusion regarding whether the checklist represented an additional or different set of requirements. Relevant portions of the checklist have been integrated in the Guidelines. The checklist itself will be revised to correspond to the requirements in the Guidelines and will be made available to laboratories by the DHHS-recognized certification program(s).

32. Several commentors asked that the specific criteria used by the group(s) who will perform the certification function for the Department be detailed in these Guidelines. In response, the Guidelines include a new section explaining how performance testing will be evaluated for initial certification as well as for previously certified laboratories (3.19 (a) and (b)). All major aspects of the certification program, including personnel and quality assurance and quality control requirements, are included in Subpart C of these Guidelines. With the addition of 3.19 (a) and (b), we believe the Guidelines are appropriately specific and there is no need to include additional detail in the Guidelines concerning the certification process.

33. Some commentors indicated that the number of blind performance test samples required to be run by the

laboratories (i.e., 1,000) for initial certification and (i.e., 250 per quarter) for continuing certification was excessive and would be too costly. The commentors also indicated that it was not clear whether the laboratory or the submitting organization would bear the cost of the samples and if it were necessary for each submitting organization to submit this number of samples to each laboratory. In response to the comments, we have revised this section to indicate that each agency shall submit blind performance test specimens to each laboratory in contracts with in the amount of at least 50 percent of the total number of samples submitted (up to a maximum of 500 samples) during the initial 90-day period of program implementation and a minimum of 10 percent of all samples (to a maximum of 250) submitted per quarter thereafter. The Final Guidelines also clarify that approximately 80 percent of the blind performance test samples are to be blank (i.e., certified to be drug free) and the remaining samples are to be positives (2.52(d)(3) and 3.7). The cost of the blind performance test samples will be borne by the submitting agency.

34. Several commentors requested corrective action and reanalysis of previously run specimens in the case of discovered laboratory administrative error. They also requested that the union and all employees who tested positive be notified of the error in writing. The recommendation was to notify all employees with positive results who were tested between the time of resolution of the error and the preceding cycle of correct results. In the case of an administrative error, there are no plans to automatically have all specimens retested. The decision on whether to retest will be dependent on the type and extent of the error. For example, if a single employee's test results were transcribed incorrectly, nothing would be gained from rerunning all the specimens in a given timeframe since it would not change the values attributed to the specimens. If an error occurred such that it was not clear whose specimen was being tested and which results belonged to which specimen, this would require retesting of the group for which the values were uncertain and for those analytes for which the values were uncertain. However, it would be unproductive to require the automatic retesting of all specimens for any error.

Agency policy under which individuals are notified of errors will depend on the circumstances. If the error is corrected before the results are reported to any employee, it is

unnecessary to notify each employee that an error was discovered and subsequently corrected. If a discovered error affects an employee after results have been reported, the Medical Review Officer will be notified and the affected employee will also be notified through the appropriate mechanisms established by each agency.

35. Several commentors indicated that the laboratory contract should be suspended if the laboratory committed the same administrative error twice and that the designated reviewing official's discretion to continue a laboratory in the program should be more limited or more clearly defined. The Department has reviewed the comments concerning the point at which a contract should be suspended because of an administrative error and submits that the current policy allows sufficient flexibility and protection to the employee and the laboratory and that it should not be changed. There are no circumstances under which administrative or human error can be entirely eliminated. The major assurance of accuracy in the overall program is the series of checks to assure that such errors are detected and corrected. The reviewing official has been given the necessary flexibility and definition of authority to make the appropriate technical and program judgments concerning the status of each facility and to assure that reasonable and responsible decisions are made. Nevertheless, the Final Guidelines add several features to put greater responsibility on the individual responsible for the day-to-day management of the drug testing laboratory for the quality assurance program and ensuring that quality assurance procedures are followed. These Guidelines also more clearly describe what constitutes a quality assurance and quality control program to detect and correct errors (2.5) and a program of performance testing (3.17-3.19).

We have chosen not to include a formal definition of administrative or clerical error in the Guidelines as was suggested. Among the errors to which either term refers are incorrect transcription of test results or errors in recording specimen identities, i.e., errors that are not due to the analysis of the specimens with regard to analytical accuracy, precision, interpretation of test results, or calibration of equipment. Clearly analytical errors are not considered "administrative." While it is not possible to write guidelines that cover every possibility, at no place in these Guidelines are incorrect analyses considered administrative error but

rather are consistently treated as a basis for prompt action against the laboratory by the responsible officials.

36. Several commentors indicated that laboratory inspections should be conducted unannounced and that union representatives should be permitted to accompany the inspection teams. The Guidelines neither require nor prohibit unannounced inspections. They contemplate that agencies will, through their contract with a certified laboratory, specify the terms and conditions of inspections in accordance with the requirements in the Guidelines. If individuals other than members of the inspection team were entitled to accompany the inspectors, it would significantly complicate coordination and conduct of the inspections. More importantly, we see additional participants in the inspection as inhibiting the laboratory's freedom to provide complete cooperation out of concern for protecting proprietary information. While some laboratories may be willing to provide escorted tours to union officials to illustrate the quality of their processes, the Guidelines do not establish a right for union officials to participate in inspections incident to certification of laboratories under these Guidelines (2.4(1) and 3.20).

37. One commentor indicated that any of the five general factors indicated in 3.13(b) as a possible basis for revocation in the certification requirements should inevitably lead to revocation without any further determination that the revocation is "necessary." The issue of how many potential grounds for revocation are necessary to determine that revocation of a laboratory is necessary was considered when the list of grounds was developed. The Department views the nature and seriousness of the facts concerning the grounds for revocation as factors to be weighed in deciding to revoke a certification. It is difficult and would not contribute to the maintenance of high quality testing standards to develop *a priori* statements about the magnitude of an offense or a combination of violations and to formulate necessary actions in response to each possible violation of the provisions of 3.13. All five factors listed are considered serious violations of these certification criteria, and it is not necessary for more than one factor to be violated to take action against a laboratory. However, the Guidelines retain the flexibility for the Secretary to determine that revocation is necessary to ensure the full reliability and accuracy of drug tests and the accurate reporting of test results (3.13(b)).

38. Several commentors indicated that when a laboratory fails a performance test it would be inordinately expensive (especially in high volume laboratories) to retest all samples since the last performance test the laboratory passed and to test for all analytes rather than for the one analyte for which the laboratory had failed performance testing. The reason for retesting all positive samples since the last successful performance test is that the quality of the test results has been called into question. In order to verify test results for the period between a successful performance testing and the failed testing, it will be necessary to retest all specimens tested positive for which an incorrect analysis may have been performed. It is not routinely necessary to retest for all analytes but only for those on which the laboratory failed its performance testing. However, the laboratory may be required to test for other analytes if the performance test failure reflects broader problems (3.19(b)(1)(v)).

39. Several commentors indicated that performance testing every other month is excessive and that quarterly testing would be sufficient to assure the quality of the testing. Others indicated that fewer challenges per shipment would be adequate to determine the quality of the laboratory. Still other individuals stated that the limits for acceptable performance on performance tests were too high in terms of the concentrations used. Others said that the grading criterion of failure based on one false positive was too strict. We have reviewed the concerns that bimonthly performance testing is excessive and maintain that the use of performance tests is a valid outcome measure of performance and will assist in the evaluation of quality of the laboratory performance. If future experience with the program indicates that a lesser frequency will assure the quality of the testing, we will revise the frequency and the number of specimens accordingly. Relatively frequent performance testing reduces the time period for which samples may have to be rerun in case of performance test failure (3.17).

To the extent that the Guidelines amended the cutoff limits for drugs for which employees may be tested for consistency with those currently used by the Department of Defense, it was necessary to modify the values of the various performance test samples correspondingly. We have clarified that a laboratory must achieve an overall grade of 90 percent on the first three cumulative shipments of performance tests and that if such a poor grade is

obtained on the first or second challenge that a laboratory cannot achieve an overall grade of 90 percent on the three successive performance test challenges, then the laboratory will fail at that point. Laboratories already in the program must achieve a grade of 90 percent on each shipment of performance testing. It was unclear in the proposed notice whether the grade of 90 percent referred only to the positive samples. We intend that the 90 percent refer only to positive samples, since any negative sample giving rise to a false positive would be the basis for automatic disqualification for initial certification. It also was unclear whether the 90 percent referred to performance on all drugs in the shipment, not on each drug tested. We have clarified the Guidelines in both these areas. We adopted a strategy requiring 90 percent for all drugs because it is not always feasible to have a sufficient number of challenges for each drug in each shipment to avoid a single failure on a drug leading to a failing grade of less than 90 percent (3.19(b)(2)).

40. Some commentors thought laboratories should be required to notify all users if their certification was revoked. Since the requirements in these Guidelines only apply to certification for Federal drug testing programs, it would be inappropriate to require laboratories to notify non-Federal users of revocation or suspension.

41. We have not adopted the recommendations that any changes in the Guidelines be accomplished by publication of a notice, review of comments, and then publication of final changes. (Section 503 of Pub. L. 100-71 required such steps for initial development of these Guidelines.) The time required for this process would not permit rapid adjustment to changes in technology. Accordingly, the Guidelines retain the provision permitting final revision of these Guidelines by publication of a notice in the *Federal Register* (1.3).

42. One commentor suggested that only positive tests be certified as to accuracy and validity before reporting. Although this practice would reduce paperwork, it does not reflect the potential impact on public safety of false negative results. The Guidelines continue to require that negative results be reviewed carefully and attested to by the proper officials in the same way as positive results (2.4(g)).

43. One commentor wanted us to specify the time the individual responsible for day-to-day management must spend in the laboratory. No change

has been made in the Guidelines. The critical factor here is the quality of the work and not the absolute number of hours spent. The Department views the use of outcome measures of performance for the laboratory as more effective in assuring accurate and reliable test results than attempting to set hours for the responsible individual particularly in view of the qualifications which the Guidelines set for the individual responsible for day-to-day management of the drug testing laboratory.

44. The criterion for retesting specimens (i.e., those being challenged) was clarified to indicate that in performing a retest the laboratory must confirm the presence of the substance but does not have to confirm that it is present above the cutoff level. Since the drug levels may deteriorate with time, it is only necessary to show that the drug (or its metabolite) is present to reconfirm its presence during retesting (2.4(i)).

45. A provision has been added to the Guidelines requiring that laboratories be capable of testing for at least the five classes of drugs specified in the Guidelines. The laboratories are being required to possess the flexibility to test for all the specified classes of drugs in order to assure that they have a sufficient range of capabilities to respond to the agencies' testing protocols, including testing for reasonable suspicion (3.4).

46. Several Federal agencies commenting on the proposed guidelines sought waivers of particular provisions in reliance on the original Scientific and Technical Guidelines issued February 13, 1987, which provided that, "Agencies may not deviate from the provisions of these Guidelines without the written approval of the Secretary, Health and Human Services or his designee." This waiver statement, which was not explicit in the proposed guidelines, is included at 1.1(f). Absent such a waiver, these Guidelines represent the exclusive standard for urinalysis testing and agencies may not deviate from these established procedures.

In order to clarify that the laboratory certification standards apply to laboratories which have or seek certification to perform urine drug testing for Federal agencies, a paragraph was added to the applicability section, 1.1(c), stating that Subpart C of the Guidelines applies to any laboratory which has or seeks such certification and that certification is required to perform urine drug testing for Federal agencies.

Section 4(d) of E.O. 12564 states that "agencies shall conduct their drug testing programs in accordance with * * * [scientific and technical] guidelines" promulgated by the Secretary of Health and Human Services. Since the Guidelines impose mandatory requirements on a Government-wide basis, they are exempt from the duty to bargain under section 7117(a)(1) of the Federal Service Labor-Management Relations Statute.

Information Collection Requirements

Information collection and recordkeeping requirements which would be imposed on laboratories engaged in urine drug testing for Federal agencies concern quality assurance and quality control; security and chain of custody; documentation; reports; performance testing; and inspections as set out in 3.7, 3.8, 3.10, 3.11, 3.17, and 3.20. To facilitate ease of use and uniform reporting, standard forms have been developed for chain of custody records and the permanent record books as referenced in 2.2(c) and (f).

The information collection and recordkeeping requirements contained in these Final Guidelines have been approved by the Office of Management and Budget under section 3504(h) of the Paperwork Reduction Act of 1980 and have been assigned control number 09300130, approved through April 30, 1989.

Date: April 1, 1988.

Robert E. Windom,

Assistant Secretary for Health.

Date: April 1, 1988.

Otis R. Bowen,
Secretary.

These Final Mandatory Guidelines are hereby adopted in accordance with Executive Order 12564 and section 503 of Pub. L. 100-71 as set forth below:

MANDATORY GUIDELINES FOR FEDERAL WORKPLACE DRUG TESTING PROGRAMS

Subpart A—General

- 1.1 Applicability.
- 1.2 Definitions.
- 1.3 Future Revisions.

Subpart B—Scientific and Technical Requirements

- 2.1 The Drugs.
- 2.2 Specimen Collection Procedures.
- 2.3 Laboratory Personnel.
- 2.4 Laboratory Analysis Procedures.
- 2.5 Quality Assurance and Quality Control.
- 2.6 Interim Certification Procedures.
- 2.7 Reporting and Review of Results.
- 2.8 Protection of Employee Records.
- 2.9 Individual Access to Test and Laboratory Certification Results.

Subpart C—Certification of Laboratories Engaged in Urine Drug Testing for Federal Agencies

- 3.1 Introduction.
- 3.2 Goals and Objectives of Certification.
- 3.3 General Certification Requirements.
- 3.4 Capability to Test for Five Classes of Drugs.
- 3.5 Initial and Confirmatory Capability at Same Site.
- 3.6 Personnel.
- 3.7 Quality Assurance and Quality Control.
- 3.8 Security and Chain of Custody.
- 3.9 One-Year Storage for Confirmed Positives.
- 3.10 Documentation.
- 3.11 Reports.
- 3.12 Certification.
- 3.13 Revocation.
- 3.14 Suspension.
- 3.15 Notice; Opportunity for Review.
- 3.16 Recertification.
- 3.17 Performance Test Requirement for Certification.
- 3.18 Performance Test Specimen Composition.
- 3.19 Evaluation of Performance Testing.
- 3.20 Inspections.
- 3.21 Results of Inadequate Performance.

Authority: E.O. 12564 and sec. 503 of Pub. L. 100-71.

Subpart A—General

1.1 Applicability.

(a) These mandatory guidelines apply to:

(1) Executive Agencies as defined in 5 U.S.C. 105;

(2) The Uniformed Services, as defined in 5 U.S.C. 2101 (3) (but excluding the Armed Forces as defined in 5 U.S.C. 2101(2));

(3) And any other employing unit or authority of the Federal Government except the United States Postal Service, the Postal Rate Commission, and employing units or authorities in the Judicial and Legislative Branches.

(b) Any agency or component of an agency with a drug testing program in existence as of September 15, 1986, and the Departments of Transportation and Energy shall take such action as may be necessary to ensure that the agency is brought into compliance with these Guidelines no later than 90 days after they take effect, except that any judicial challenge that affects these Guidelines shall not affect drug testing programs subject to this paragraph.

(c) Except as provided in 2.8, Subpart C of these Guidelines (which establishes laboratory certification standards) applies to any laboratory which has or seeks certification to perform urine drug testing for Federal agencies under a drug testing program conducted under E.O. 12564. Only laboratories certified under these standards are authorized to perform urine drug testing for Federal agencies.

(d) The Intelligence Community, as defined by Executive Order No. 12333, shall be subject to these Guidelines only to the extent agreed to by the head of the affected agency.

(e) These Guidelines do not apply to drug testing conducted under legal authority other than E.O. 12564, including testing of persons in the criminal justice system, such as arrestees, detainees, probationers, incarcerated persons, or parolees.

(f) Agencies may not deviate from the provisions of these Guidelines without the written approval of the Secretary. In requesting approval for a deviation, an agency must petition the Secretary in writing and describe the specific provision or provisions for which a deviation is sought and the rationale therefor. The Secretary may approve the request upon a finding of good cause as determined by the Secretary.

1.2 Definitions.

For purposes of these Guidelines the following definitions are adopted:

Aliquot A portion of a specimen used for testing.

Chain of Custody Procedures to account for the integrity of each urine specimen by tracking its handling and storage from point of specimen collection to final disposition of the specimen. These procedures shall require that an approved agency chain of custody form be used from time of collection to receipt by the laboratory and that upon receipt of the laboratory an appropriate laboratory chain of custody form(s) account for the sample or sample aliquots within the laboratory. Chain of custody forms shall, at a minimum, include an entry documenting date and purpose each time a specimen or aliquot is handled or transferred and identifying every individual in the chain of custody.

Collection Site A place designated by the agency where individuals present themselves for the purpose of providing a specimen of their urine to be analyzed for the presence of drugs.

Collection Site Person A person who instructs and assists individuals at a collection site and who receives and makes an initial examination of the urine specimen provided by those individuals. A collection site person shall have successfully completed training to carry out this function.

Confirmatory Test A second analytical procedure to identify the presence of a specific drug or metabolite which is independent of the initial test and which uses a different technique and chemical principle from that of the initial test in order to ensure reliability

and accuracy. (At this time gas chromatography/mass spectrometry (GC/MS) is the only authorized confirmation method for cocaine, marijuana, opiates, amphetamines, and phencyclidine.)

Initial Test (also known as Screening Test) An immunossay screen to eliminate "negative" urine specimens from further consideration.

Medical Review Officer A licensed physician responsible for receiving laboratory results generated by an agency's drug testing program who has knowledge of substance abuse disorders and has appropriate medical training to interpret and evaluate an individual's positive test result together with his or her medical history and any other relevant biomedical information.

Permanent Record Book A permanently bound book in which identifying data on each specimen collected at a collection site are permanently recorded in the sequence of collection.

Reason to Believe Reason to believe that a particular individual may alter or substitute the urine specimen as provided in section 4(c) of E.O. 12564.

Secretary The Secretary of Health and Human Services or the Secretary's designee. The Secretary's designee may be contractor or other recognized organization which acts on behalf of the Secretary in implementing these Guidelines.

1.3 Future Revisions.

In order to ensure the full reliability and accuracy of drug assays, the accurate reporting of test results, and the integrity and efficacy of Federal drug testing programs, the Secretary may make changes to these Guidelines to reflect improvements in the available science and technology. These changes will be published in final as a notice in the Federal Register.

Subpart B—Scientific and Technical Requirements

2.1 The Drugs.

(a) The President's Executive Order 12564 defines "illegal drugs" as those included in Schedule I or II of the Controlled Substances Act (CSA), but not when used pursuant to a valid prescription or when used as otherwise authorized by law. Hundreds of drugs are covered under Schedule I and II and while it is not feasible to test routinely for all of them, Federal drug testing programs shall test for drugs as follows:

(1) Federal agency applicant and random drug testing programs shall at a minimum test for marijuana and cocaine;

(2) Federal agency applicant and random drug testing programs are also authorized to test for opiates, amphetamines, and phencyclidine; and

(3) When conducting reasonable suspicion, accident, or unsafe practice testing, a Federal agency may test for any drug listed in Schedule I or II of the CSA.

(b) Any agency covered by these guidelines shall petition the Secretary in writing for approval to include in its testing protocols any drugs (or classes of drugs) not listed for Federal agency testing in paragraph (a) of this section. Such approval shall be limited to the use of the appropriate science and technology and shall not otherwise limit agency discretion to test for any drugs covered under Schedule I or II of the CSA.

(c) Urine specimens collected pursuant to Executive Order 12564, Pub. L. 100-71, and these Guidelines shall be used only to test for those drugs included in agency drug-free workplace plans and may not be used to conduct any other analysis or test unless otherwise authorized by law.

(d) These Guidelines are not intended to limit any agency which is specifically authorized by law to include additional categories of drugs in the drug testing of its own employees or employees in its regulated industries.

2.2 Specimen Collection Procedures.

(a) **Designation of Collection Site.** Each agency drug testing program shall have one or more designated collection sites which have all necessary personnel, materials, equipment, facilities, and supervision to provide for the collection, security, temporary storage, and shipping or transportation of urine specimens to a certified drug testing laboratory.

(b) **Security** Procedures shall provide for the designated collection site to be secure. If a collection site facility is dedicated solely to urine collection, it shall be secure at all times. If a facility cannot be dedicated solely to drug testing, the portion of the facility used for testing shall be secured during drug testing.

(c) **Chain of Custody.** Chain of custody standardized forms shall be properly executed by authorized collection site personnel upon receipt of specimens. Handling and transportation of urine specimens from one authorized individual or place to another shall always be accomplished through chain of custody procedures. Every effort shall be made to minimize the number of persons handling specimens.

(d) **Access to Authorized Personnel** Only. No unauthorized personnel shall

be permitted in any part of the designated collection site when urine specimens are collected or stored.

(e) **Privacy.** Procedures for collecting urine specimens shall allow individual privacy unless there is reason to believe that a particular individual may alter or substitute the specimen to be provided.

(f) **Integrity and Identity of Specimen.** Agencies shall take precautions to ensure that a urine specimen not be adulterated or diluted during the collection procedure and that information on the urine bottle and in the record book can identify the individual from whom the specimen was collected. The following minimum precautions shall be taken to ensure that unadulterated specimens are obtained and correctly identified:

(1) To deter the dilution of specimens at the collection site, toilet bluing agents shall be placed in toilet tanks wherever possible, so the reservoir of water in the toilet bowl always remains blue. There shall be no other source of water (e.g., no shower or sink) in the enclosure where urination occurs.

(2) When an individual arrives at the collection site, the collection site person shall request the individual to present photo identification. If the individual does not have proper photo identification, the collection site person shall contact the supervisor of the individual, the coordinator of the drug testing program, or any other agency official who can positively identify the individual. If the individual's identity cannot be established, the collection site person shall not proceed with the collection.

(3) If the individual fails to arrive at the assigned time, the collection site person shall contact the appropriate authority to obtain guidance on the action to be taken.

(4) The collection site person shall ask the individual to remove any unnecessary outer garments such as a coat or jacket that might conceal items or substances that could be used to tamper with or adulterate the individual's urine specimen. The collection site person shall ensure that all personal belongings such as a purse or briefcase remain with the outer garments. The individual may retain his or her wallet.

(5) The individual shall be instructed to wash and dry his or her hands prior to urination.

(6) After washing hands, the individual shall remain in the presence of the collection site person and shall not have access to any water fountain, faucet, soap dispenser, cleaning agent or

any other materials which could be used to adulterate the specimen.

(7) The individual may provide his/her specimen in the privacy of a stall or otherwise partitioned area that allows for individual privacy.

(8) The collection site person shall note any unusual behavior or appearance in the permanent record book.

(9) In the exceptional event that an agency-designated collection site is not accessible and there is an immediate requirement for specimen collection (e.g., an accident investigation), a public rest room may be used according to the following procedures: A collection site person of the same gender as the individual shall accompany the individual into the public rest room which shall be made secure during the collection procedure. If possible, a toilet bluing agent shall be placed in the bowl and any accessible toilet tank. The collection site person shall remain in the rest room, but outside the stall, until the specimen is collected. If no bluing agent is available to deter specimen dilution, the collection site person shall instruct the individual not to flush the toilet until the specimen is delivered to the collection site person. After the collection site person has possession of the specimen, the individual will be instructed to flush the toilet and to participate with the collection site person in completing the chain of custody procedures.

(10) Upon receiving the specimen from the individual, the collection site person shall determine that it contains at least 60 milliliters of urine. If there is less than 60 milliliters of urine in the container, additional urine shall be collected in a separate container to reach a total of 60 milliliters. (The temperature of the partial specimen in each separate container shall be measured in accordance with paragraph (f)(12) of this section, and the partial specimens shall be combined in one container.) The individual may be given a reasonable amount of liquid to drink for this purpose (e.g., a glass of water): If the individual fails for any reason to provide 60 milliliters of urine, the collection site person shall contact the appropriate authority to obtain guidance on the action to be taken.

(11) After the specimen has been provided and submitted to the collection site person, the individual shall be allowed to wash his or her hands.

(12) Immediately after the specimen is collected, the collection site person shall measure the temperature of the specimen. The temperature measuring device used must accurately reflect the temperature of the specimen and not

contaminate the specimen. The time from urination to temperature measurement is critical and in no case shall exceed 4 minutes.

(13) If the temperature of a specimen is outside the range of 32.5°–37.7°C/90.5°–99.8°F, that is a reason to believe that the individual may have altered or substituted the specimen, and another specimen shall be collected under direct observation of a same gender collection site person and both specimens shall be forwarded to the laboratory for testing. An individual may volunteer to have his or her oral temperature taken to provide evidence to counter the reason to believe the individual may have altered or substituted the specimen caused by the specimen's temperature falling outside the prescribed range.

(14) Immediately after the specimen is collected, the collection site person shall also inspect the specimen to determine its color and look for any signs of contaminants. Any unusual findings shall be noted in the permanent record book.

(15) All specimens suspected of being adulterated shall be forwarded to the laboratory for testing.

(16) Whenever there is reason to believe that a particular individual may alter or substitute the specimen to be provided, a second specimen shall be obtained as soon as possible under the direct observation of a same gender collection site person.

(17) Both the individual being tested and the collection site person shall keep the specimen in view at all times prior to its being sealed and labeled. If the specimen is transferred to a second bottle, the collection site person shall request the individual to observe the transfer of the specimen and the placement of the tamperproof seal over the bottle cap and down the sides of the bottle.

(18) The collection site person and the individual shall be present at the same time during procedures outlined in paragraphs (f)(19)–(f)(22) of this section.

(19) The collection site person shall place securely on the bottle an identification label which contains the date, the individual's specimen number, and any other identifying information provided or required by the agency.

(20) The individual shall initial the identification label on the specimen bottle for the purpose of certifying that it is the specimen collected from him or her.

(21) The collection site person shall enter in the permanent record book all information identifying the specimen. The collection site person shall sign the permanent record book next to the identifying information.

(22) The individual shall be asked to read and sign a statement in the permanent record book certifying that the specimen identified as having been collected from him or her is in fact that specimen he or she provided.

(23) A higher level supervisor shall review and concur in advance with any decision by a collection site person to obtain a specimen under the direct observation of a same gender collection site person based on a reason to believe that the individual may alter or substitute the specimen to be provided.

(24) The collection site person shall complete the chain of custody form.

(25) The urine specimen and chain of custody form are now ready for shipment. If the specimen is not immediately prepared for shipment, it shall be appropriately safeguarded during temporary storage.

(26) While any part of the above chain of custody procedures is being performed, it is essential that the urine specimen and custody documents be under the control of the involved collection site person. If the involved collection site person leaves his or her work station momentarily, the specimen and custody form shall be taken with him or her or shall be secured. After the collection site person returns to the work station, the custody process will continue. If the collection site person is leaving for an extended period of time, the specimen shall be packaged for mailing before he or she leaves the site.

(g) *Collection Control.* To the maximum extent possible, collection site personnel shall keep the individual's specimen bottle within sight both before and after the individual has urinated. After the specimen is collected, it shall be properly sealed and labeled. An approved chain of custody form shall be used for maintaining control and accountability of each specimen from the point of collection to final disposition of the specimen. The date and purpose shall be documented on an approved chain of custody form each time a specimen is handled or transferred and every individual in the chain shall be identified. Every effort shall be made to minimize the number of persons handling specimens.

(h) *Transportation to Laboratory.* Collection site personnel shall arrange to ship the collected specimens to the drug testing laboratory. The specimens shall be placed in containers designed to minimize the possibility of damage during shipment, for example, specimen boxes or padded mailers; and those containers shall be securely sealed to eliminate the possibility of undetected tampering. On the tape sealing the

container, the collection site supervisor shall sign and enter the date specimens were sealed in the containers for shipment. The collection site personnel shall ensure that the chain of custody documentation is attached to each container sealed for shipment to the drug testing laboratory.

2.3 Laboratory Personnel.

(a) Day-to-Day Management.

(1) The laboratory shall have a qualified individual to assume professional, organizational, educational, and administrative responsibility for the laboratory's urine drug testing facility.

(2) This individual shall have documented scientific qualifications in analytical forensic toxicology. Minimum qualifications are:

(i) Certification as a laboratory director by the State in forensic or clinical laboratory toxicology; or

(ii) A Ph.D. in one of the natural sciences with an adequate undergraduate and graduate education in biology, chemistry, and pharmacology or toxicology; or

(iii) Training and experience comparable to a Ph.D. in one of the natural sciences, such as a medical or scientific degree with additional training and laboratory/research experience in biology, chemistry, and pharmacology or toxicology; and

(iv) In addition to the requirements in (i), (ii), and (iii) above, minimum qualifications also require:

(A) Appropriate experience in analytical forensic toxicology including experience with the analysis of biological material for drugs of abuse, and

(B) Appropriate training and/or experience in forensic applications of analytical toxicology, e.g., publications, court testimony, research concerning analytical toxicology of drugs of abuse, or other factors which qualify the individual as an expert witness in forensic toxicology.

(3) This individual shall be engaged in and responsible for the day-to-day management of the drug testing laboratory even where another individual has overall responsibility for an entire multispecialty laboratory.

(4) This individual shall be responsible for ensuring that there are enough personnel with adequate training and experience to supervise and conduct the work of the drug testing laboratory. He or she shall assure the continued competency of laboratory personnel by documenting their inservice training, reviewing their work performance, and verifying their skills.

(5) This individual shall be responsible for the laboratory's having a procedure manual which is complete, up-to-date, available for personnel performing tests, and followed by those personnel. The procedure manual shall be reviewed, signed, and dated by this responsible individual whenever procedures are first placed into use or changed or when a new individual assumes responsibility for management of the drug testing laboratory. Copies of all procedures and dates on which they are in effect shall be maintained. (Specific contents of the procedure manual are described in 2.4(n)(1).)

(6) This individual shall be responsible for maintaining a quality assurance program to assure the proper performance and reporting of all test results; for maintaining acceptable analytical performance for all controls and standards; for maintaining quality control testing; and for assuring and documenting the validity, reliability, accuracy, precision, and performance characteristics of each test and test system.

(7) This individual shall be responsible for taking all remedial actions necessary to maintain satisfactory operation and performance of the laboratory in response to quality control systems not being within performance specifications, errors in result reporting or in analysis of performance testing results. This individual shall ensure that sample results are not reported until all corrective actions have been taken and he or she can assure that the tests results provided are accurate and reliable.

(b) *Test Validation.* The laboratory's urine drug testing facility shall have a qualified individual(s) who reviews all pertinent data and quality control results in order to attest to the validity of the laboratory's test reports. A laboratory may designate more than one person to perform this function. This individual(s) may be any employee who is qualified to be responsible for day-to-day management or operation of the drug testing laboratory.

(c) *Day-to-Day Operations and Supervision of Analysts.* The laboratory's urine drug testing facility shall have an individual to be responsible for day-to-day operations and to supervise the technical analysts. This individual(s) shall have at least a bachelor's degree in the chemical or biological sciences or medical technology or equivalent. He or she shall have training and experience in the theory and practice of the procedures used in the laboratory, resulting in his or her thorough understanding of quality

control practices and procedures; the review, interpretation, and reporting of test results; maintenance of chain of custody; and proper remedial actions to be taken in response to test systems being out of control limits or detecting aberrant test or quality control results.

(d) *Other Personnel.* Other technicians or nontechnical staff shall have the necessary training and skills for the tasks assigned.

(e) *Training.* The laboratory's urine drug testing program shall make available continuing education programs to meet the needs of laboratory personnel.

(f) *Files.* Laboratory personnel files shall include: resume of training and experience; certification or license, if any; references; job descriptions; records of performance evaluation and advancement; incident reports; and results of tests which establish employee competency for the position he or she holds, such as a test for color blindness, if appropriate.

2.4 Laboratory Analysis Procedures.

(a) *Security and Chain of Custody.* (1) Drug testing laboratories shall be secure at all times. They shall have in place sufficient security measures to control access to the premises and to ensure that no unauthorized personnel handle specimens or gain access to the laboratory processes or to areas where records are stored. Access to these secured areas shall be limited to specifically authorized individuals whose authorization is documented. With the exception of personnel authorized to conduct inspections on behalf of Federal agencies for which the laboratory is engaged in urine testing or on behalf of the Secretary, all authorized visitors and maintenance and service personnel shall be escorted at all times. Documentation of individuals accessing these areas, dates, and time of entry and purpose of entry must be maintained.

(2) Laboratories shall use chain of custody procedures to maintain control and accountability of specimens from receipt through completion of testing, reporting of results, during storage, and continuing until final disposition of specimens. The date and purpose shall be documented on an appropriate chain of custody form each time a specimen is handled or transferred, and every individual in the chain shall be identified. Accordingly, authorized technicians shall be responsible for each urine specimen or aliquot in their possession and shall sign and complete chain of custody forms for those specimens or aliquots as they are received.

(b) *Receiving.* (1) When a shipment of specimens is received, laboratory personnel shall inspect each package for evidence of possible tampering and compare information on specimen bottles within each package to the information on the accompanying chain of custody forms. Any direct evidence of tampering or discrepancies in the information on specimen bottles and the agency's chain of custody forms attached to the shipment shall be immediately reported to the agency and shall be noted on the laboratory's chain of custody form which shall accompany the specimens while they are in the laboratory's possession.

(2) Specimen bottles will normally be retained within the laboratory's accession area until all analyses have been completed. Aliquots and the laboratory's chain of custody forms shall be used by laboratory personnel for conducting initial and confirmatory tests.

(c) *Short-Term Refrigerated Storage.* Specimens that do not receive an initial test within 7 days of arrival at the laboratory shall be placed in secure refrigeration units. Temperatures shall not exceed 8°C. Emergency power equipment shall be available in case of prolonged power failure.

(d) *Specimen Processing.* Laboratory facilities for urine drug testing will normally process specimens by grouping them into batches. The number of specimens in each batch may vary significantly depending on the size of the laboratory and its workload. When conducting either initial or confirmatory tests, every batch shall contain an appropriate number of standards for calibrating the instrumentation and a minimum of 10 percent controls. Both quality control and blind performance test samples shall appear as ordinary samples to laboratory analysts.

(e) *Initial Test.* (1) The initial test shall use an immunoassay which meets the requirements of the Food and Drug Administration for commercial distribution. The following initial cutoff levels shall be used when screening specimens to determine whether they are negative for these five drugs or classes of drugs:

	Initial test level (ng/ml)
Marijuana metabolites.....	100
Cocaine metabolites.....	300
Opiate metabolites.....	300
Phencyclidine.....	25
Amphetamines.....	1,000

¹ 25ng/ml if immunoassay specific for free morphine.

(2) These test levels are subject to change by the Department of Health and Human Services as advances in technology or other considerations warrant identification of these substances at other concentrations. Initial test methods and testing levels for other drugs shall be submitted in writing by the agency for the written approval of the Secretary.

(f) *Confirmatory Test.* (1) All specimens identified as positive on the initial test shall be confirmed using gas chromatography/mass spectrometry (GC/MS) techniques at the cutoff values listed in this paragraph for each drug. All confirmations shall be by quantitative analysis. Concentrations which exceed the linear region of the standard curve shall be documented in the laboratory record as "greater than highest standard curve value."

	Confirma- tory test level (ng/ ml)
Marijuana metabolite ¹	15
Cocaine metabolite ²	150
Opiates:	
Morphine.....	300
Codeine.....	300
Phencyclidine.....	25
Amphetamines:	
Amphetamine.....	500
Methamphetamine.....	500

¹ Delta-9-tetrahydrocannabinol-9-carboxylic acid.
² Benzoylcegonine.

(2) These test levels are subject to change by the Department of Health and Human Services as advances in technology or other considerations warrant identification of these substances at other concentrations. Confirmatory test methods and testing levels for other drugs shall be submitted in writing by the agency for the written approval of the Secretary.

(g) *Reporting Results.* (1) The laboratory shall report test results to the agency's Medical Review Officer within an average of 5 working days after receipt of the specimen by the laboratory. Before any test result is reported (the results of initial tests, confirmatory tests, or quality control data), it shall be reviewed and the test certified as an accurate report by the responsible individual. The report shall identify the drugs/metabolites tested for, whether positive or negative, and the cutoff for each, the specimen number assigned by the agency, and the drug testing laboratory specimen identification number. The results (positive and negative) for all specimens submitted at the same time to the laboratory shall be reported back to the Medical Review Officer at the same time.

(2) The laboratory shall report as negative all specimens which are negative on the initial test or negative on the confirmatory test. Only specimens confirmed positive shall be reported positive for a specific drug.

(3) The Medical Review Officer may request from the laboratory and the laboratory shall provide quantitation of test results. The Medical Review Officer may not disclose quantitation of test results to the agency but shall report only whether the test was positive or negative.

(4) The laboratory may transmit results to the Medical Review Officer by various electronic means (for example, teleprinters, facsimile, or computer) in a manner designed to ensure confidentiality of the information. Results may not be provided verbally by telephone. The laboratory must ensure the security of the data transmission and limit access to any data transmission, storage, and retrieval system.

(5) The laboratory shall send only to the Medical Review Officer a certified copy of the original chain of custody form signed by the individual responsible for day-to-day management of the drug testing laboratory or the individual responsible for attesting to the validity of the test reports.

(6) The laboratory shall provide to the agency official responsible for coordination of the drug-free workplace program a monthly statistical summary of urinalysis testing of Federal employees and shall not include in the summary any personal identifying information. Initial and confirmation data shall be included from test results reported within that month. Normally this summary shall be forwarded by registered or certified mail not more than 14 calendar days after the end of the month covered by the summary. The summary shall contain the following information:

(i) Initial Testing:

(A) Number of specimens received;

(B) Number of specimens reported out; and

(C) Number of specimens screened positive for:

Marijuana metabolites
Cocaine metabolites
Opiate metabolites
Phencyclidine
Amphetamines

(ii) Confirmatory Testing:

(A) Number of specimens received for confirmation;

(B) Number of specimens confirmed positive for:

Marijuana metabolite

Cocaine metabolite
Morphine, codeine
Phencyclidine
Amphetamine
Methamphetamine

(7) The laboratory shall make available copies of all analytical results for Federal drug testing programs when requested by DHHS or any Federal agency for which the laboratory is performing drug testing services.

(8) Unless otherwise instructed by the agency in writing, all records pertaining to a given urine specimen shall be retained by the drug testing laboratory for a minimum of 2 years.

(h) *Long-Term Storage.* Long-term frozen storage (-20°C or less) ensures that positive urine specimens will be available for any necessary retest during administrative or disciplinary proceedings. Unless otherwise authorized in writing by the agency, drug testing laboratories shall retain and place in properly secured long-term frozen storage for a minimum of 1 year all specimens confirmed positive. Within this 1-year period an agency may request the laboratory to retain the specimen for an additional period of time, but if no such request is received the laboratory may discard the specimen after the end of 1 year, except that the laboratory shall be required to maintain any specimens under legal challenge for an indefinite period.

(i) *Retesting Specimens.* Because some analytes deteriorate or are lost during freezing and/or storage, quantitation for a retest is not subject to a specific cutoff requirement but must provide data sufficient to confirm the presence of the drug or metabolite.

(j) *Subcontracting.* Drug testing laboratories shall not subcontract and shall perform all work with their own personnel and equipment unless otherwise authorized by the agency. The laboratory must be capable of performing testing for the five classes of drugs (marijuana, cocaine, opiates, phencyclidine, and amphetamines) using the initial immunoassay and confirmatory GC/MS methods specified in these Guidelines.

(k) *Laboratory Facilities.* (1) Laboratory facilities shall comply with applicable provisions of any State licensure requirements.

(2) Laboratories certified in accordance with Subpart C of these Guidelines shall have the capability, at the same laboratory premises, of performing initial and confirmatory tests for each drug or metabolite for which service is offered.

(l) *Inspections.* The Secretary, any Federal agency utilizing the laboratory,

or any organization performing laboratory certification on behalf of the Secretary shall reserve the right to inspect the laboratory at any time.

Agency contracts with laboratories for drug testing, as well as contracts for collection site services, shall permit the agency to conduct unannounced inspections. In addition, prior to the award of a contract the agency shall carry out preaward inspections and evaluation of the procedural aspects of the laboratory's drug testing operation.

(m) *Documentation.* The drug testing laboratories shall maintain and make available for at least 2 years documentation of all aspects of the testing process. This 2-year period may be extended upon written notification by DHHS or by any Federal agency for which laboratory services are being provided. The required documentation shall include personnel files on all individuals authorized to have access to specimens; chain of custody documents; quality assurance/quality control records; procedure manuals; all test data (including calibration curves and any calculations used in determining test results); reports; performance records on performance testing; performance on certification inspections; and hard copies of computer-generated data. The laboratory shall be required to maintain documents for any specimen under legal challenge for an indefinite period.

(n) *Additional Requirements for Certified Laboratories.*—(1) *Procedure Manual.* Each laboratory shall have a procedure manual which includes the principles of each test, preparation of reagents, standards and controls, calibration procedures, derivation of results, linearity of methods, sensitivity of the methods, cutoff values, mechanisms for reporting results, controls, criteria for unacceptable specimens and results, remedial actions to be taken when the test systems are outside of acceptable limits, reagents and expiration dates, and references. Copies of all procedures and dates on which they are in effect shall be maintained as part of the manual.

(2) *Standards and Controls.* Laboratory standards shall be prepared with pure drug standards which are properly labeled as to content and concentration. The standards shall be labeled with the following dates: when received; when prepared or opened; when placed in services; and expiration date.

(3) *Instruments and Equipment.* (i) Volumetric pipettes and measuring devices shall be certified for accuracy or be checked by gravimetric, colorimetric, or other verification procedure. Automatic pipettes and dilutors shall be

checked for accuracy and reproducibility before being placed in service and checked periodically thereafter.

(ii) There shall be written procedures for instrument set-up and normal operation, a schedule for checking critical operating characteristics for all instruments, tolerance limits for acceptable function checks and instructions for major trouble shooting and repair. Records shall be available on preventive maintenance.

(4) *Remedial Actions.* There shall be written procedures for the actions to be taken when systems are out of acceptable limits or errors are detected. There shall be documentation that these procedures are followed and that all necessary corrective actions are taken. There shall also be in place systems to verify all stages of testing and reporting and documentation that these procedures are followed.

(5) *Personnel Available To Testify at Proceedings.* A laboratory shall have qualified personnel available to testify in an administrative or disciplinary proceeding against a Federal employee when that proceeding is based on positive urinalysis results reported by the laboratory.

2.5 Quality Assurance and Quality Control.

(a) *General.* Drug testing laboratories shall have a quality assurance program which encompasses all aspects of the testing process including but not limited to specimen acquisition, chain of custody, security and reporting of results, initial and confirmatory testing, and validation of analytical procedures. Quality assurance procedures shall be designed, implemented, and reviewed to monitor the conduct of each step of the process of testing for drugs.

(b) *Laboratory Quality Control Requirements for Initial Tests.* Each analytical run of specimens to be screened shall include:

- (1) Urine specimens certified to contain no drug;
- (2) Urine specimens fortified with known standards; and
- (3) Positive controls with the drug or metabolite at or near the threshold (cutoff).

In addition, with each batch of samples a sufficient number of standards shall be included to ensure and document the linearity of the assay method over time in the concentration area of the cutoff. After acceptable values are obtained for the known standards, those values will be used to calculate sample data. Implementation of procedures to ensure that carryover does not contaminate the

testing of an individual's specimen shall be documented. A minimum of 10 percent of all test samples shall be quality control specimens. Laboratory quality control samples, prepared from spiked urine samples of determined concentration shall be included in the run and should appear as normal samples to laboratory analysts. One percent of each run, with a minimum of at least one sample, shall be the laboratory's own quality control samples.

(c) *Laboratory Quality Control Requirements for Confirmation Tests.* Each analytical run of specimens to be confirmed shall include:

- (1) Urine specimens certified to contain no drug;
- (2) Urine specimens fortified with known standards; and
- (3) Positive controls with the drug or metabolite at or near the threshold (cutoff).

The linearity and precision of the method shall be periodically documented. Implementation of procedures to ensure that carryover does not contaminate the testing of an individual's specimen shall also be documented.

(d) *Agency Blind Performance Test Procedures.* (1) Agencies shall purchase drug testing services only from laboratories certified by DHHS or a DHHS-Recognized certification program in accordance with these Guidelines. Laboratory participation is encouraged in other performance testing surveys by which the laboratory's performance is compared with peers and reference laboratories.

(2) During the initial 90-day period of any new drug testing program, each agency shall submit blind performance test specimens to each laboratory it contracts with in the amount of at least 50 percent of the total number of samples submitted (up to a maximum of 500 samples) and thereafter a minimum of 10 percent of all samples (to a maximum of 250) submitted per quarter.

(3) Approximately 80 percent of the blind performance test samples shall be blank (i.e., certified to contain no drug) and the remaining samples shall be positive for one or more drugs per sample in a distribution such that all the drugs to be tested are included in approximately equal frequencies of challenge. The positive samples shall be spiked only with those drugs for which the agency is testing.

(4) The Secretary shall investigate any unsatisfactory performance testing result and, based on this investigation, the laboratory shall take action to correct the cause of the unsatisfactory

performance test result. A record shall be made of the Secretary's investigative findings and the corrective action taken by the laboratory, and that record shall be dated and signed by the individuals responsible for the day-to-day management and operation of the drug testing laboratory. Then the Secretary shall send the document to the agency contracting officer as a report of the unsatisfactory performance testing incident. The Secretary shall ensure notification of the finding to all other Federal agencies for which the laboratory is engaged in urine drug testing and coordinate any necessary action.

(5) Should a false positive error occur on a blind performance test specimen and the error is determined to be an administrative error (clerical, sample mixup, etc.), the Secretary shall require the laboratory to take corrective action to minimize the occurrence of the particular error in the future; and, if there is reason to believe the error could have been systematic, the Secretary may also require review and reanalysis of previously run specimens.

(6) Should a false positive error occur on a blind performance test specimen and the error is determined to be a technical or methodological error, the laboratory shall submit all quality control data from the batch of specimens which included the false positive specimen. In addition, the laboratory shall retest all specimens analyzed positive for that drug or metabolite from the time of final resolution of the error back to the time of the last satisfactory performance test cycle. This retesting shall be documented by a statement signed by the individual responsible for day-to-day management of the laboratory's urine drug testing. The Secretary may require an on-site review of the laboratory which may be conducted unannounced during any hours of operations of the laboratory. The Secretary has the option of revoking (3.13) or suspending (3.14) the laboratory's certification or recommending that no further action be taken if the case is one of less serious error in which corrective action has already been taken, thus reasonably assuring that the error will not occur again.

2.6 *Interim Certification Procedures.*

During the interim certification period as determined under paragraph (c), agencies shall ensure laboratory competence by one of the following methods:

- (a) Agencies may use agency or contract laboratories that have been

certified for urinalysis testing by the Department of Defense; or

(b) Agencies may develop interim self-certification procedures by establishing preaward inspections and performance testing plans approved by DHHS.

(c) The period during which these interim certification procedures will apply shall be determined by the Secretary. Upon noticed by the Secretary that these interim certification procedures are no longer available, all Federal agencies subject to these Guidelines shall only use laboratories that have been certified in accordance with Subpart C of these Guidelines and all laboratories approved for interim certification under paragraphs (a) and (b) of this section shall become certified in accordance with Subpart C within 120 days of the date of this notice.

2.7 *Reporting and Review of Results.*

(a) *Medical Review Officer Shall Review Results.* An essential part of the drug testing program is the final review of results. A positive test result does not automatically identify an employee/applicant as an illegal drug user. An individual with a detailed knowledge of possible alternate medical explanations is essential to the review of results. This review shall be performed by the Medical Review Officer prior to the transmission of results to agency administrative officials.

(b) *Medical Review Officer—Qualifications and Responsibilities.* The Medical Review Officer shall be a licensed physician with knowledge of substance abuse disorders and may be an agency or contract employee. The role of the Medical Review Officer is to review and interpret positive test results obtained through the agency's testing program. In carrying out this responsibility, the Medical Review Officer shall examine alternate medical explanations for any positive test result. This action could include conducting a medical interview with the individual, review of the individual's medical history, or review of any other relevant biomedical factors. The Medical Review Officer shall review all medical records made available by the tested individual when a confirmed positive test could have resulted from legally prescribed medication. The Medical Review Officer shall not, however, consider the results of urine samples that are not obtained processed in accordance with these Guidelines.

(c) *Positive Test Result.* Prior to making a final decision to verify a positive test result, the Medical Review Officer shall give the individual an opportunity to discuss the test result

with him or her. Following verification of a positive test result, the Medical Review Officer shall refer the case to the agency Employee Assistance Program and to the management official empowered to recommend or take administrative action.

(d) *Verification for opiates; review for prescription medication.* Before the Medical Review Officer verifies a confirmed positive result for opiates, he or she shall determine that there is clinical evidence—in addition to the urine test—of illegal use of any opium, opiate, or opium derivative (e.g., morphine/codeine) listed in Schedule I or II of the Controlled Substances Act. (This requirement does not apply if the agency's GC/MS confirmation testing for opiates confirms the presence of 6-monoacetylmorphine.)

(e) *Reanalysis Authorized.* Should any question arise as to the accuracy or validity of a positive test result, only the Medical Review Officer is authorized to order a reanalysis of the original sample and such retests are authorized only at laboratories certified under these Guidelines.

(f) *Result Consistent with Legal Drug Use.* If the Medical Review Officer determines there is a legitimate medical explanation for the positive test result, he or she shall determine that the result is consistent with legal drug use and take no further action.

(g) *Result Scientifically Insufficient.* Additionally, the Medical Review Officer, based on review of inspection reports, quality control data, multiple samples, and other pertinent results, may determine that the result is scientifically insufficient for further action and declare the test specimen negative. In this situation the Medical Review Officer may request reanalysis of the original sample before making this decision. (The Medical Review Officer may request that reanalysis be performed by the same laboratory or, as provided in 2.7(e), that an aliquot of the original specimen be sent for reanalysis to an alternate laboratory which is certified in accordance with these Guidelines.) The laboratory shall assist in this review process as requested by the Medical Review Officer by making available the individual responsible for day-to-day management of the urine drug testing laboratory or other employee who is a forensic toxicologist or who has equivalent forensic experience in urine drug testing, to provide specific consultation as required by the agency. The Medical Review Officer shall report to the Secretary all negative findings based on scientific insufficiency but shall not include any

personal identifying information in such reports.

2.8 Protection of Employee Records.

Consistent with 5 U.S.C. 552a(m) and 48 CFR 24.101–24.104, all laboratory contracts shall require that the contractor comply with the Privacy Act, 5 U.S.C. 552a. In addition, laboratory contracts shall require compliance with the patient access and confidentiality provisions of section 503 of Pub. L. 100–71. The agency shall establish a Privacy Act System of Records or modify an existing system, or use any applicable Government-wide system of records to cover both the agency's and the laboratory's records of employee urinalysis results. The contract and the Privacy Act System shall specifically require that employee records be maintained and used with the highest regard for employee privacy.

2.9 Individual Access to Test and Laboratory Certification Results.

In accordance with section 503 of Pub. L. 100–71, any Federal employee who is the subject of a drug test shall, upon written request, have access to any records relating to his or her drug test and any records relating to the results of any relevant certification, review, or revocation-of-certification proceedings.

Subpart C—Certification of Laboratories Engaged in Urine Drug Testing for Federal Agencies

3.1 Introduction.

Urine drug testing is a critical component of efforts to combat drug abuse in our society. Many laboratories are familiar with good laboratory practices but may be unfamiliar with the special procedures required when drug test results are used in the employment context. Accordingly, the following are minimum standards to certify laboratories engaged in urine drug testing for Federal agencies. Certification, even at the highest level, does not guarantee accuracy of each result reported by a laboratory conducting urine drug testing for Federal agencies. Therefore, results from laboratories certified under these Guidelines must be interpreted with a complete understanding of the total collection, analysis, and reporting process before a final conclusion is made.

3.2 Goals and Objectives of Certification.

(a) *Uses of Urine Drug Testing.* Urine drug testing is an important tool to identify drug users in a variety of

settings. In the proper context, urine drug testing can be used to deter drug abuse in general. To be a useful tool, the testing procedure must be capable of detecting drugs or their metabolites at concentrations indicated in 2.4 (e) and (f).

(b) *Need to Set Standards; Inspections.* Reliable discrimination between the presence, or absence, of specific drugs or their metabolites is critical, not only to achieve the goals of the testing program but to protect the rights of the Federal employees being tested. Thus, standards have been set which laboratories engaged in Federal employee urine drug testing must meet in order to achieve maximum accuracy of test results. These laboratories will be evaluated by the Secretary or the Secretary's designee as defined in 1.2 in accordance with these Guidelines. The qualifying evaluation will involve three rounds of performance testing plus on-site inspection. Maintenance of certification requires participation in an every-other-month performance testing program plus periodic, on-site inspections. One inspection following successful completion of a performance testing regimen is required for initial certification. This must be followed by a second inspection within 3 months, after which biannual inspections will be required to maintain certification.

(c) *Urine Drug Testing Applies Analytical Forensic Toxicology.* The possible impact of a positive test result on an individual's livelihood or rights, together with the possibility of a legal challenge of the result, sets this type of test apart from most clinical laboratory testing. In fact, urine drug testing should be considered a special application of analytical forensic toxicology. That is, in addition to the application of appropriate analytical methodology, the specimen must be treated as evidence, and all aspects of the testing procedure must be documented and available for possible court testimony. Laboratories engaged in urine drug testing for Federal agencies will require the services and advice of a qualified forensic toxicologist, or individual with equivalent qualifications (both training and experience) to address the specific needs of the Federal drug testing program, including the demands of chain of custody of specimens, security, property documentation of all records, storage of positive specimens for later or independent testing, presentation of evidence in court, and expert witness testimony.

3.3 General Certification Requirements.

A laboratory must meet all the pertinent provisions of these Guidelines in order to qualify for certification under these standards.

3.4 Capability to Test for Five Classes of Drugs.

To be certified, a laboratory must be capable of testing for at least the following five classes of drugs: Marijuana, cocaine, opiates, amphetamines, and phencyclidine, using the initial immunoassay and quantitative confirmatory GC/MS methods specified in these Guidelines. The certification program will be limited to the five classes of drugs (2.1(a) (1) and (2)) and the methods (2.4 (e) and (f)) specified in these Guidelines. The laboratory will be surveyed and performance tested only for these methods and drugs. Certification of a laboratory indicates that any test result reported by the laboratory for the Federal Government meets the standards in these Guidelines for the five classes of using the methods specified. Certified laboratories must clearly inform non-Federal clients when procedures followed for those clients conform to the standards specified in these Guidelines.

3.5 Initial and Confirmatory Capability at Same Site.

Certified laboratories shall have the capability, at the same laboratory site, of performing both initial immunoassays and confirmatory GC/MS tests (2.4 (e) and (f)) for marijuana, cocaine, opiates, amphetamines, and phencyclidine and for any other drug or metabolite for which agency drug testing is authorized (2.1(a) (1) and (2)). All positive initial test results shall be confirmed prior to reporting them.

3.6 Personnel.

Laboratory personnel shall meet the requirements specified in 2.3 of these Guidelines. These Guidelines establish the exclusive standards for qualifying or certifying those laboratory personnel involved in urinalysis testing whose functions are prescribed by these Guidelines. A certification of a laboratory under these Guidelines shall be a determination that these qualification requirements have been met.

3.7 Quality Assurance and Quality Control.

Drug testing laboratories shall have a quality assurance program which encompasses all aspects of the testing process, including but not limited to

specimen acquisition, chain of custody, security and reporting of results, initial and confirmatory testing, and validation of analytical procedures. Quality control procedures shall be designed, implemented, and reviewed to monitor the conduct of each step of the process of testing for drugs as specified in 2.5 of these Guidelines.

3.8 Security and Chain of Custody.

Laboratories shall meet the security and chain of custody requirements provided in 2.4(a).

3.9 One-Year Storage for Confirmed Positives.

All confirmed positive specimens shall be retained in accordance with the provisions of 2.4(h) of these Guidelines.

3.10 Documentation.

The laboratory shall maintain and make available for at least 2 years documentation in accordance with the specifications in 2.4(m).

3.11 Reports.

The laboratory shall report test results in accordance with the specifications in 2.4(g).

3.12 Certification.

(a) *General.* The Secretary may certify any laboratory that meets the standards in these Guidelines to conduct urine drug testing. In addition, the Secretary may consider to be certified and laboratory that is certified by a DHHS-recognized certification program in accordance with these Guidelines.

(b) *Criteria.* In determining whether to certify a laboratory or to accept the certification of a DHHS-recognized certification program in accordance with these Guidelines, the Secretary shall consider the following criteria:

- (1) The adequacy of the laboratory facilities;
- (2) The expertise and experience of the laboratory personnel;
- (3) The excellence of the laboratory's quality assurance/quality control program;
- (4) The performance of the laboratory on any performance tests;
- (5) The laboratory's compliance with standards as reflected in any laboratory inspections; and
- (6) Any other factors affecting the reliability and accuracy of drug tests and reporting done by the laboratory.

3.13 Revocation.

(a) *General.* The Secretary shall revoke certification of any laboratory certified under these provisions or accept revocation by a DHHS-recognized certification program in

accordance with these Guidelines if the Secretary determines that revocation is necessary to ensure the full reliability and accuracy of drug tests and the accurate reporting of test results.

(b) *Factors to Consider.* The Secretary shall consider the following factors in determining whether revocation is necessary:

(1) Unsatisfactory performance in analyzing and reporting the results of drug tests; for example, a false positive error in reporting the results of an employee's drug test;

(2) Unsatisfactory participation in performance evaluations or laboratory inspections;

(3) A material violation of a certification standard or a contract term or other condition imposed on the laboratory by a Federal agency using the laboratory's services;

(4) Conviction for any criminal offense committed as an incident to operation of the laboratory; or

(5) Any other cause which materially affects the ability of the laboratory to ensure the full reliability and accuracy of drug tests and the accurate reporting of results.

(c) *Period and Terms.* The period and terms of revocation shall be determined by the Secretary and shall depend upon the facts and circumstances of the revocation and the need to ensure accurate and reliable drug testing of Federal employees.

3.14 Suspension.

(a) *Criteria.* Whenever the Secretary has reason to believe that revocation may be required and that immediate action is necessary in order to protect the interests of the United States and its employees, the Secretary may immediately suspend a laboratory's certification to conduct urine drug testing for Federal agencies. The Secretary may also accept suspension of certification by a DHHS-recognized certification program in accordance with these Guidelines.

(b) *Period and Terms.* The period and terms of suspension shall be determined by the Secretary and shall depend upon the facts and circumstances of the suspension and the need to ensure accurate and reliable drug testing of Federal employees.

3.15 Notice: Opportunity for Review.

(a) *Written Notice.* When a laboratory is suspended or the Secretary seeks to revoke certification, the Secretary shall immediately serve the laboratory with written notice of the suspension or proposed revocation by personal service or registered or certified mail, return

receipt requested. This notice shall state the following:

(1) The reasons for the suspension or proposed revocation;

(2) The terms of the suspension or proposed revocation; and

(3) The period of suspension or proposed revocation.

(b) *Opportunity for Informal Review.* The written notice shall state that the laboratory will be afforded an opportunity for an informal review of the suspension or proposed revocation if it so requests in writing within 30 days of the date of mailing or service of the notice. The review shall be by a person or persons designated by the Secretary and shall be based on written submissions by the laboratory and the Department of Health and Human Services and, at the Secretary's discretion, may include an opportunity for an oral presentation. Formal rules of evidence and procedures applicable to proceedings in a court of law shall not apply. The decision of the reviewing official shall be final.

(c) *Effective Date.* A suspension shall be effective immediately. A proposed revocation shall be effective 30 days after written notice is given or, if review is requested, upon the reviewing official's decision to uphold the proposed revocation. If the reviewing official decides not to uphold the suspension or proposed revocation, the suspension shall terminate immediately and any proposed revocation shall not take effect.

(d) *DHHS-Recognized Certification Program.* The Secretary's responsibility under this section may be carried out by a DHHS-recognized certification program in accordance with these Guidelines.

3.16 Recertification.

Following the termination or expiration of any suspension or revocation, a laboratory may apply for recertification. Upon the submission of evidence satisfactory to the Secretary that the laboratory is in compliance with these Guidelines or any DHHS-recognized certification program in accordance with these Guidelines, and any other conditions imposed as part of the suspension or revocation, the Secretary may recertify the laboratory or accept the recertification of the laboratory by a DHHS-recognized certification program.

3.17 Performance Test Requirement for Certification.

(a) *An Initial and Continuing Requirement.* The performance testing program is a part of the initial evaluation of a laboratory seeking

certification (both performance testing and laboratory inspection are required) and of the continuing assessment of laboratory performance necessary to maintain this certification.

(b) *Three Initial Cycles Required.* Successful participation in three cycles of testing shall be required before a laboratory is eligible to be considered for inspection and certification. These initial three cycles (and any required for recertification) can be compressed into a 3-month period (one per month).

(c) *Six Challenges Per Year.* After certification, laboratories shall be challenged every other month with one set of at least 10 specimens a total of six cycles per year.

(d) *Laboratory Procedures Identical for Performance Test and Routine Employee Specimens.* All procedures associated with the handling and testing of the performance test specimens by the laboratory shall to the greatest extent possible be carried out in a manner identical to that applied to routine laboratory specimens, unless otherwise specified.

(e) *Blind Performance Test.* Any certified laboratory shall be subject to blind performance testing (see 2.5(d)). Performance on blind test specimens shall be at the same level as for the open or non-blind performance testing.

(f) *Reporting—Open Performance Test.* The laboratory shall report results of open performance tests to the certifying organization in the same manner as specified in 2.4(g)(2) for routine laboratory specimens.

3.18 Performance Test Specimen Composition.

(a) *Description of the Drugs.* Performance test specimens shall contain those drugs and metabolites which each certified laboratory must be prepared to assay in concentration ranges that allow detection of the analyte by commonly used immunoassay screening techniques. These levels are generally in the range of concentrations which might be expected in the urine of recent drug users. For some drug analytes, the specimen composition will consist of the parent drug as well as major metabolites. In some cases, more than one drug class may be included in one specimen container, but generally no more than two drugs will be present in any one specimen in order to imitate the type of specimen which a laboratory normally encounters. For any particular performance testing cycle, the actual composition of kits going to different laboratories will vary but, within any annual period, all laboratories

participating will have analyzed the same total set of specimens.

(b) *Concentrations.* Performance test specimens shall be spiked with the drug classes and their metabolites which are required for certifications: marijuana, cocaine, opiates, amphetamines, and phencyclidine, with concentration levels set at least 20 percent above the cutoff limit for either the initial assay or the confirmatory test, depending on which is to be evaluated. Some performance test specimens may be identified for GC/MS assay only. Blanks shall contain less than 2 ng/ml of any of the target drugs. These concentration and drug types may be changed periodically in response to factors such as changes in detection technology and patterns of drug use.

3.19 Evaluation of Performance Testing.

(a) *Initial Certification.* (1) An applicant laboratory shall not report any false positive result during performance testing for initial certification. Any false positive will automatically disqualify a laboratory from further consideration.

(2) An applicant laboratory shall maintain an overall grade level of 90 percent for the three cycles of performance testing required for initial certification, i.e., it must correctly identify and confirm 90 percent of the total drug challenges for each shipment. Any laboratory which achieves a score on any one cycle of the initial certification such that it can no longer achieve a total grade of 90 percent over the three cycles will be immediately disqualified from further consideration.

(3) An applicant laboratory shall obtain quantitative values for at least 80 percent of the total drug challenges which are ± 20 percent or ± 2 standard deviations of the calculated reference group mean (whichever is larger). Failure to achieve 80 percent will result in disqualification.

(4) An applicant laboratory shall not obtain any quantitative values that differ by more than 50 percent from the calculated reference group mean. Any quantitative values that differ by more than 50 percent will result in disqualification.

(5) For any individual drug, an applicant laboratory shall successfully detect and quantitate in accordance with paragraphs (a)(2), (a)(3), and (a)(4) of this section at least 50 percent of the total drug challenges. Failure to successfully quantitate at least 50 percent of the challenges for any individual drug will result in disqualification.

(b) *Ongoing Testing of Certified Laboratories.*—(1) *False Positives and Procedures for Dealing With Them.* No

false drug identifications are acceptable for any drugs for which a laboratory offers service. Under some circumstances a false positive test may result in suspension or revocation of certification. The most serious false positives are by drug class, such as reporting THC in a blank specimen or reporting cocaine in a specimen known to contain only opiates.

Misidentifications within a class (e.g., codeine for morphine) are also false positives which are unacceptable in an appropriately controlled laboratory, but they are clearly less serious errors than misidentification of a class. The following procedures shall be followed when dealing with a false positive:

(i) The agency detecting a false positive error shall immediately notify the laboratory and the Secretary of any such error.

(ii) The laboratory shall provide the Secretary with a written explanation of the reasons for the error within 5 working days. If required by paragraph (b)(1)(v) below, this explanation shall include the submission of all quality control data from the batch of specimens that included the false positive specimen.

(iii) The Secretary shall review the laboratory's explanation within 5 working days and decide what further action, if any, to take.

(iv) If the error is determined to be an administrative error (clerical, sample mixup, etc.), the Secretary may direct the laboratory to take corrective action to minimize the occurrence of the particular error in the future and, if there is reason to believe the error could have been systematic, may require the laboratory to review and reanalyze previously run specimens.

(v) If the error is determined to be technical or methodological error, the laboratory shall submit to the Secretary all quality control data from the batch of specimens which included the false positive specimen. In addition, the laboratory shall retest all specimens analyzed positive by the laboratory from the time to final resolution of the error back to the time of the last satisfactory performance test cycle. This retesting shall be documented by a statement signed by the individual responsible for the day-to-day management of the laboratory's urine drug testing. Depending on the type of error which caused the false positive, this retesting may be limited to one analyte or may include any drugs a laboratory certified under these Guidelines must be prepared to assay. The laboratory shall immediately notify the agency if any result on a retest sample must be corrected because the criteria for a positive are not satisfied. The Secretary may suspend or revoke the laboratory's

certification for all drugs or for only the drug or drug class in which the error occurred. However, if the case is one of a less serious error for which effective corrections have already been made, thus reasonably assuring that the error will not occur again, the Secretary may decide to take no further action.

(vi) During the time required to resolve the error, the laboratory shall remain certified but shall have a designation indicating that a false positive result is pending resolution. If the Secretary determines that the laboratory's certification must be suspended or revoked, the laboratory's official status will become "Suspended" or "Revoked" until the suspension or revocation is lifted or any recertification process is complete.

(2) *Requirement to Identify and Confirm 90 Percent of Total Drug Challenges.* In order to remain certified, laboratories must successfully complete six cycles of performance testing per year. Failure of a certified laboratory to maintain a grade of 90 percent on any required performance test cycle, i.e., to identify 90 percent of the total drug challenges and to correctly confirm 90 percent of the total drug challenges, may result in suspension or revocation of certification.

(3) *Requirement to Quantitate 80 Percent of Total Drug Challenges at ± 20 Percent or ± 2 standard deviations.* Quantitative values obtained by a certified laboratory for at least 80 percent of the total drug challenges must be ± 20 percent or ± 2 standard deviations of the calculated reference group mean (whichever is larger).

(4) *Requirement to Quantitate within 50 Percent of Calculated Reference Group Mean.* No quantitative values obtained by a certified laboratory may differ by more than 50 percent from the calculated reference group mean.

(5) *Requirement to Successfully Detect and Quantitate 50 Percent of the Total Drug Challenges for Any Individual Drug.* For any individual drug, a certified laboratory must successfully detect and quantitate in accordance with paragraphs (b)(2), (b)(3), and (b)(4) of this section at least 50 percent of the total drug challenges.

(6) *Procedures When Requirements in Paragraphs (b)(2)-(b)(5) of this Section Are Not Met.* If a certified laboratory fails to maintain a grade of 90 percent per test cycle after initial certification as required by paragraph (b)(2) of this section or if it fails to successfully quantitate results as required by paragraphs (b)(3), (b)(4), or (b)(5) of this section, the laboratory shall be immediately informed that its performance fell under the 90 percent level or that it failed to successfully quantitate test results and how it failed

to successfully quantitate. The laboratory shall be allowed 5 working days in which to provide any explanation for its unsuccessful performance, including administrative error or methodological error, and evidence that the source of the poor performance has been corrected. The Secretary may revoke or suspend the laboratory's certification or take no further action, depending on the seriousness of the errors and whether there is evidence that the source of the poor performance has been corrected and that current performance meets the requirements for a certified laboratory under these Guidelines. The Secretary may require that additional performance tests be carried out to determine whether the source of the poor performance has been removed. If the Secretary determines to suspend or revoke the laboratory's certification, the laboratory's official status will become "Suspended" or "Revoked" until the suspension or revocation is lifted or until any recertification process is complete.

(c) *80 Percent of Participating Laboratories Must Detect Drug.* A laboratory's performance shall be evaluated for all samples for which drugs were spiked at concentrations above the specified performance test level unless the overall response from participating laboratories indicates that less than 80 percent of them were able to detect a drug.

(d) *Participation Required.* Failure to participate in a performance test or to participate satisfactorily may result in suspension or revocation of certification.

3.20 Inspections.

Prior to laboratory certification under these Guidelines and at least twice a year after certification, a team of three qualified inspectors, at least two of whom have been trained as laboratory inspectors, shall conduct an on-site inspection of laboratory premises. Inspections shall document the overall quality of the laboratory setting for the purposes of certification to conduct urine drug testing. Inspection reports may also contain recommendations to the laboratory to correct deficiencies noted during the inspection.

3.21 Results of Inadequate Performance.

Failure of a laboratory to comply with any aspect of these Guidelines may lead to revocation or suspension of certification as provided in 3.13 and 3.14 of these Guidelines.

[FR Doc. 88-7864 Filed 4-8-88; 8:45 am]

BILLING CODE 4160-20-M

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20506

VAN

3076

April 22, 1988

ACTION

MEMORANDUM FOR: PAUL SCHOTT STEVENS

FROM: GEORGE VAN ERON *VG*

SUBJECT: NSC Participation in Cystic Fibrosis Foundation
(CF) Fund-Raiser

The NSC has been invited to partake in the "Washington Power Play," a Cystic Fibrosis Foundation (CF) fund-raiser. Each year, teams representing Executive Agencies, Congressional offices, law firms, and private organizations gather together on the Ellipse in front of the White House, to compete in a series of challenging and fun-filled sports events. Funds are raised for CF through the \$350.00 (per team) initiation fee. Awards and prizes are given to the winning team and to those teams and individual participants who are able to raise the most money for CF research.

Last year, the NSC team "Clearance for Life," raised more money than any other Executive Branch team. As well, we gained tremendous crowd support on game day and defeated all thirty of our opponents in the sporting events. There are a number of NSC staff members who would like to participate in the festivities again this year and Maria Clark has agreed to manage the project should approval be granted.

M. Dix 4-22-88
Mary Dix and *DL* Dan Levin concur. *RS*

RECOMMENDATION

That you allow the NSC to participate in the 1988 Cystic Fibrosis fund-raiser.

Approve *pm*

Disapprove _____

Attachments

Tab I: Invitation & Registration Form

Prepared by:
Maria D. Clark

Cystic Fibrosis Foundation

Metropolitan Washington, D.C. Chapter
8407 Corporate Drive, Suite 360 • Landover, Maryland 20785-2275 • (301) 459-8444

OFFICERS

President
Timothy C. MacCarthy

Vice President for Administration
Robert "Ike" Isaacson

Vice President for Programs
Doreen F. Mickells

Secretary/Treasurer
Keith J. Greene

Past President
Joseph E. Potter

Executive Director
Gayle Greenberg

TRUSTEES

Deborah R. Both
Millica S. Chernick, M.D.
Jackie Dame
James K. Ferguson
Robert J. Fink, M.D.
Jack Fishkin
Alan F. Holmer
Sylvia Kain
William P. Karpa, D.D.S.
Deborah K. Koth
Lucas L. Kulczycki, M.D., F.A.A.P.
H. Peter Larson
Alexander M. Maish, Ph.D.
Kathryn C. McGowan
Marvin H. McIntyre, II
Susan B. Mann
Michael L. Michetti, D.P.M.
S. Polling
Savage
Schlossberg, Ph.D.
Sheehan
William E. Sudow
Cathy Sulzberger
Kevin P. Tighe
Susan J. Tolchin, Ph.D.
Mimi Turchan

HONORARY TRUSTEES

Silvio O. Conte
Carole O. Dell
Deborah Dingell
Melissa Belote
Roy Jefferson
Thomas P. O'Neill, Jr.
Abe Pollin
Dave Pyles
Paul Simon

April 4, 1988

Dear Washington Power Play Participant:

The Third Annual Washington Power Play will be hitting the mall Saturday, June 18, 1988, once again pitting private sector and government teams against each other to see "who's got the pull" in Washington. Registration will begin at 9:00 a.m. and the games will start at 10:00 a.m. The day will be full of food, music, hearty competition and good old fashioned fun, but most of all....hope for the 30,000 Americans afflicted with Cystic Fibrosis.

With your help last year, over \$15,000 was raised for Cystic Fibrosis research. This year, our goal is \$27,000. Yes, a big goal and that's why we need your support!

The minimum entry fee is \$350.00 per team. Teams will consist of 4 men and 4 women with 2 alternates (1 female, 1 male). There will be prizes for the team who turns in the most money, the individual who turns in the most money and the overall winner of the competition. First, place medals will be awarded to the winning team in each flight (level) of competition.

Please return the enclosed form (1 per team) to the chapter office as soon as possible so that we may get those sponsor sheets to you to start collecting your pledges. Remember, challenge your company to match the pledges that you collect - this brings your team closer to winning the grand prize and CF closer to finding a cure.

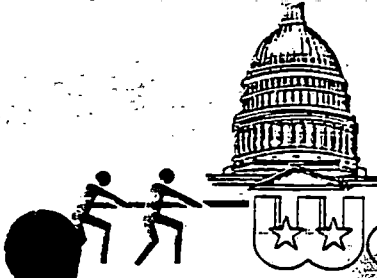
Please feel free to call the Chapter office if you have any questions, 301-459-8444. We look forward to seeing you on the 18th.

Sincerely,



Keith Greene
Chairman
Washington Power Play

Enclosure



Show Washington who's boss!

Washington POWER PLAY

The Cystic Fibrosis Sports Challenge

Here's your chance to challenge Congress and the Executive Branch. In an event so all-American even the First Lady and the Secretary of Energy have lent their support.

The thrill of victory...begins with the agony of the feat.

Five men and five women...competing in events that test team spirit, raw courage, and the ability to perform with grace under pressure. Five men and five women...willing to prove their mettle in ludicrous athletic feats while being ridiculed by fellow competitors, family, friends, and even casual spectators.

Five men and five women. The Few...The Proud...Your Team!

The Lame Duck Run-A test of speed and endurance...on three legs!

The Trial Balloon Toss-High powered water sport at its best!

The Pork Barrel-A race to trim the fat while you keep things rolling!

The Filibuster Obstacle Course-The ultimate avoidance exercise if you're full of hot air!

Power City Power Pull-A tug of war; the losing team falls into disfavor!

Some say there can be no winners in this contest, but playing the game is what counts.

REGISTRATION FORMS DUE BY MAY 31!

COUNT US IN!

TEAM NAME _____

CORPORATE/BUSINESS/OFFICE NAME _____

ADDRESS _____

CITY _____

STATE _____

ZIP _____

TEAM CAPTAIN _____

HOME PHONE _____

OFFICE PHONE _____

Please return to: The Washington Power Play, Cystic Fibrosis Foundation
Metropolitan Washington, D.C. Chapter, 8401
Corporate Drive, Suite 360, Landover, MD 20785
(301)459-8444. Pledge sheets will be sent to you upon
receipt of this registration form.

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20506

March 14, 1988

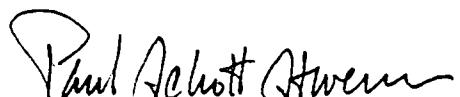
MEMORANDUM FOR COL WILLIAM M. MATZ
Executive Secretary
Department of Defense

SUBJECT: Administrative Requirements for 1989 National
Security Strategy Report (NSSR)

As you know, the Department of Defense provided the National Security Council with FY 88 funds not to exceed \$72,000 for the printing and distribution of the 1988 NSSR. We were able to meet the expenses of this year's report within this budget with only a small surplus being returned to you.

Since NSC funding will not allow an expenditure this large (our FY 89 budget submission has been reduced by over \$200,000 (6%)), I request that the Department of Defense fund the printing and distribution of the 1989 NSSR, again at a cost not to exceed \$72,000. I anticipate that DOD will continue to be a major recipient and user of the report, as has been the case for the past two years.

Your assistance is greatly appreciated.

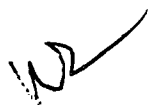

Paul Schott Stevens
Executive Secretary

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20508

March 11, 1988

ACTION

MEMORANDUM FOR PAUL SCHOTT STEVENS

FROM: WILLIAM A. COCKELL 

SUBJECT: Administrative Requirements for 1989 National
Security Strategy Report (NSSR)

It is time to establish the sources of the administrative support needed for next year's National Security Strategy Report. With two years of experience, we now have a good understanding of the financial and human resources required.

For the past two years, printing and distribution of the NSSR was funded by DOD. At the time this arrangement was reconfirmed in August 1987, there was an understanding between D.O. Cooke of DOD and Grant Green that NSC would not ask for further DOD funding for the NSSR. However, since the NSC FY 89 budget levels have been reduced by over \$200,000 (6%), we need to request DOD funds again. In FY 88, DOD provided \$72,000 for printing and distribution of the NSSR, and accordingly, the memo at Tab I requests this amount. Mary Dix has already coordinated this request with Grant Green; the DOD Executive Secretary's office and Mr. Cooke's office have been notified.

In an effort to generate more exposure for the NSSR, we expanded the scope of this year's distribution. Several EOP offices such as Public Relations, Public Affairs, Media Relations and White House Correspondence distributed the report to their respective audiences, with positive results. We also distributed the report to a greater number of Cabinet-level agencies, non-government associations and academic institutions.

Our PMI, Janette Hill, played a significant role in carrying out many of these responsibilities for the administrative production and distribution of the report. In most cases, she acted as the NSC liaison with outside agencies, as well as with other offices within the Executive Office of the President. Given the amount of time that the NSSR required, during the three-month period before and immediately after the release of the report, her contribution to this project was essential. Therefore, it is important that we again enlist

the assistance of a PMI or similarly qualified person to assist the professional staffer primarily responsible for drafting and editing the report.

Mary Dix concurs. *M. Dix*

RECOMMENDATION

That you sign the memo to William Matz at Tab I.

Approve _____

Disapprove _____

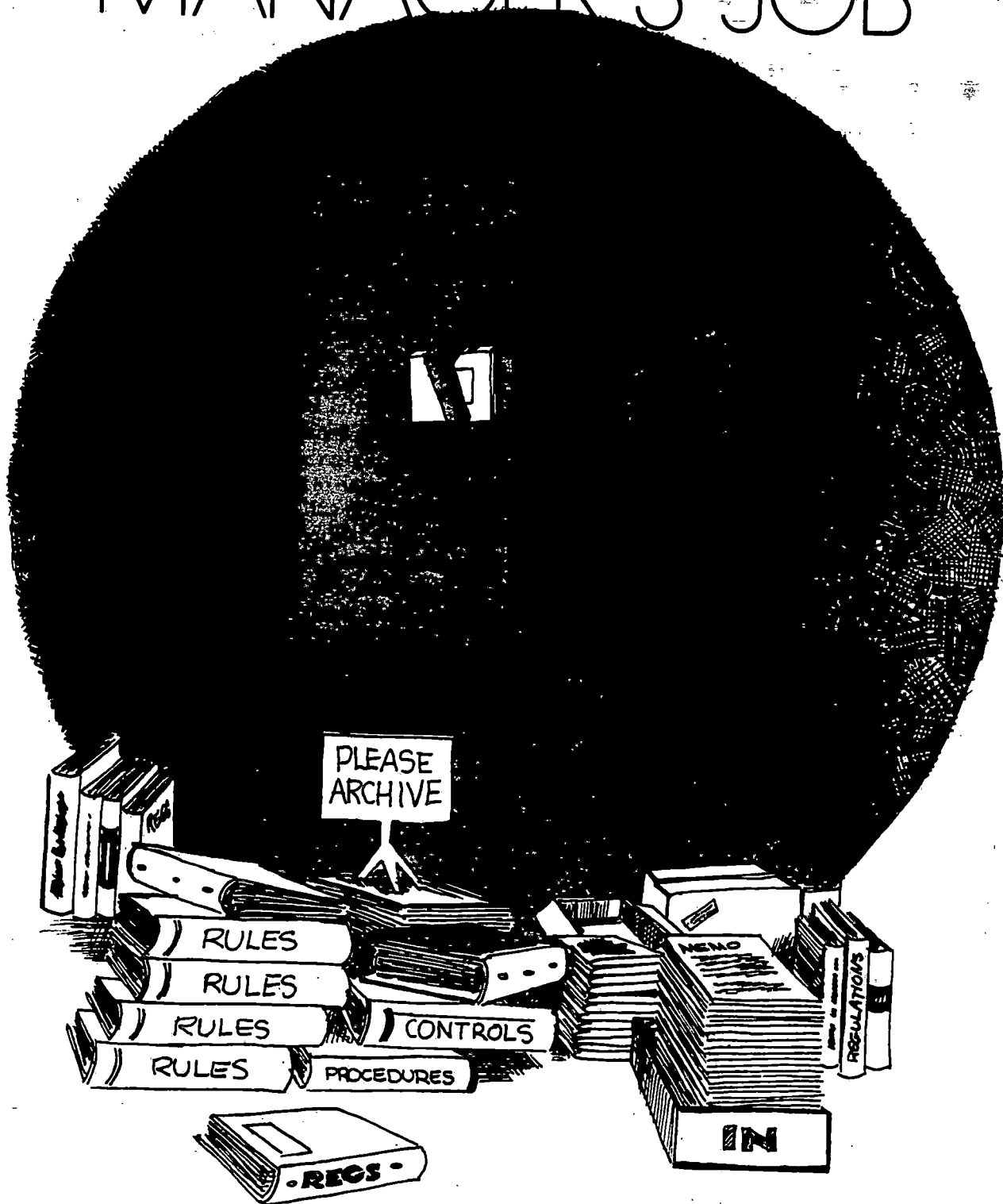
Attachments

Tab I Stevens memo to Matz on 1989 NSSR

Prepared by:
Don M. Snider



SIMPLIFYING THE FEDERAL MANAGER'S JOB



Foreword

Since coming into the Federal government I've been struck by two incongruent observations: the competence of Federal managers and employees, contrasted with the complexity, the rigidity and the high degree of central controls which characterize our civil service system. For two hundred years anecdotal mistakes prompted additional rules. When the new rules led to new inequities, even more rules were added. Over time, with the best of intentions, a maze of regulations and requirements was created, hamstringing managers, doing little to convince employees that their employer treats them fairly, and often impeding Federal managers and employees from achieving their missions and from giving the public a high quality of service.

When I became Director of the Office of Personnel Management, I found myself in a position to begin to turn this situation around. I sought to deregulate the public sector just as the Administration has deregulated the private sector. I set out to simplify the Federal personnel system without compromising merit principles or employee rights. Simplification meant seizing opportunities to delegate more authority through the agencies to line managers, to simplify standard operating procedures, to protect the merit system through oversight and evaluation rather than highly centralized controls; and—simply—to let managers manage.

This crusade for a simplified management system has hit a responsive chord. Federal managers, agency personnel officials and OPM staff have generated a multitude of ideas and recommendations. I have adopted many of these proposals and look forward

Constance Horner
Director
U.S. Office of
Personnel
Management



ward to approving additional ones. There are also some proposals I have not been able to endorse, especially those which would undermine our cherished merit principles, employee or veteran rights, or service to the public.

This report presents preliminary results which are impressive and encouraging. The biggest impact has been felt in the way we recruit and hire. Other areas, however, are changing too. I'm more convinced than ever that through simplification we can improve the quality of our government, which is already the best in the world, and the quality of our career civil service, which is highly competent, hard working and dedicated to public service.

Simplifying the Federal Manager's Job

The Federal manager, like managers everywhere, puts resources together in the best way to achieve a purpose. Always, the most important resources are the people. When we talk about simplifying the Federal manager's job, we start with simplifying the way qualified people are recruited and hired.

Recruitment and Hiring



Steve Benowitz
Department of Treasury

- The government rarely uses paid advertising or commercial search firms to recruit candidates. That will change after new guidance is published for agency personnel offices.
- An agency will soon be able to develop physical and medical standards for positions which it alone uses. Formerly OPM developed all such standards centrally.
- An agency can now decide, without asking OPM's approval, whether or not candidates for particular positions are in such short supply that it makes sense to pay moving expenses to the first job site.
- OPM is using broader criteria to approve agency requests for delegated authority to evaluate and rank candidates for jobs.

- OPM reduced the amount of paperwork required of agencies in hiring mentally retarded persons. Agencies will continue to work closely with counselors at the various State Vocational Rehabilitation Services.
- Agencies can now make on-the-spot job offers to certain family members of Federal employees, both military and civilian, who are returning from assignments overseas.
- The process for obtaining the security clearances which are needed before new employees can begin work is being streamlined through improved use of automation without compromising quality.

In addition to these changes to simplify recruitment and hiring generally, specific changes have been made to the way we hire for certain kinds of positions.

Professional Hiring

- Agencies, without first coming to OPM, can now directly hire highly qualified accountants and auditors who already have civil service ratings for entry-level jobs. For example, agencies can directly hire any individual who has a current rating of 100 or higher or is a disabled veteran (10-point compensable preference eligible). Agencies also have greater flexibilities in making job offers to recent college graduates with 3.5 grade point averages or with Certified Public Accountant credentials.
- OPM now delegates to agencies the authority to negotiate starting salaries with top quality candidates for jobs at GS-11 or higher. Agencies can now offer as high as 20 percent above the candidate's present pay based on his or her superior qualifications or on the special needs of the agency. Agencies need only get OPM's approval in those rare cases where a salary jump of more than 20 percent is necessary to meet a special need of the Government.
- Agencies can appoint entry-level administrative professionals into certain positions under a spe-

cial appointing authority without asking OPM's approval on a case-by-case basis. OPM now grants approvals categorically and indefinitely so that agencies can recruit and evaluate candidates where and when they need. In addition, the President has signed an Executive Order allowing agencies to convert these employees to the competitive service and to promote them beyond the entry levels, provided they are doing good work.

- The Washington Area Service Center has made several significant changes to the examining process for mid-level and senior-level positions in the Washington metropolitan area which greatly improve the speed with which agencies can fill these positions. The number of standing inventories has been reduced to those with the highest volume of agency requests and an ongoing need for high quality candidates. The rest of these positions will be filled through delegation or special one-time announcements where the agencies have much more input and control. The turnaround time on filling these positions will be reduced by several weeks.
- Agencies can make limited term or limited emergency appointments to the SES to fill in on a temporary basis when the incumbent of an agency-designated career-reserved position is off on a special assignment or extended training, if a comparable general position can be established and if OPM approval for the appointment is obtained, as required by law.

Clerical Hiring

- OPM recently revised the government-wide qualification standard for typists and stenographers. The new standard lets agencies substitute education for job experience. Agency managers will now be able to attract high quality applicants with education above the high school level because now the agencies can offer these candidates higher graded positions than before.
- OPM also has reduced the total length of ex-

perience required to qualify for clerical jobs at all grade levels.

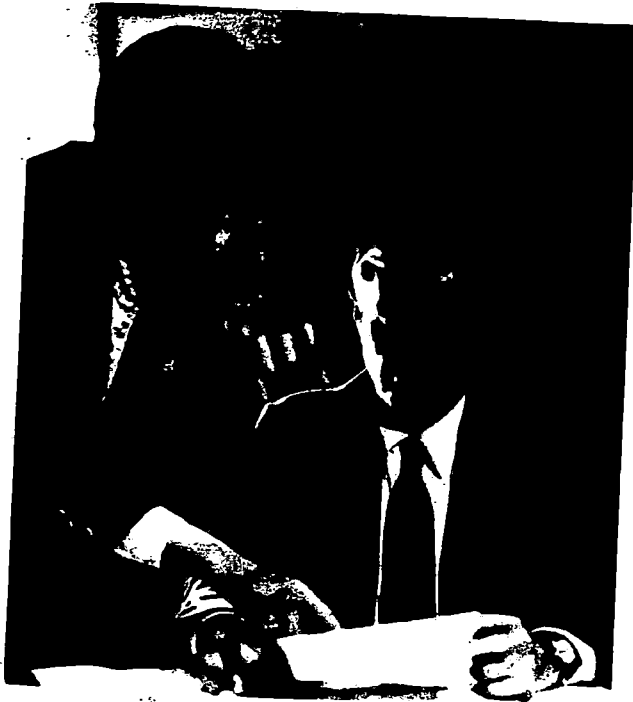
- Agencies in the Washington, DC area and in several other metropolitan areas are now able to pay special salary rates which are higher than the government norm and closer to rates paid by other employers in the area.
- OPM has implemented a new automated rating procedure for clerical positions which promises to speed results to agency managers.

Temporary and Term Hiring

Since early in 1985 agencies have been able to conduct their own recruitment and evaluation of candidates for temporary employment without prior authorization or requesting certificates of eligibles from OPM. These appointments can be made up to the GS-12 level and can be extended one year at a time for up to four years.

- Agencies can now use "term" appointments for positions they are considering contracting out in the near future. Term appointments are also limited to four years, but they offer health insurance eligibility which is a plus in recruiting people to positions which may not continue in the Federal service.
- OPM is studying how best to streamline further procedures for recruiting and hiring temporary workers. The study will also address whether temporaries should in some way qualify for health benefits in the future.
- Agencies sometimes determine that they can provide a service with volunteer workers. Generally, Federal rules prohibit volunteers for liability and security reasons. OPM has now announced its willingness to strongly support agency-sponsored legislative authority to use volunteers as needed. The selective use of volunteers not only augments agency resources but provides an opportunity for citizen participation in the operation of government.

Staff Assignments and Development



Bill Riley
Department of Agriculture

After agency managers hire the people, they need to manage their human resources to meet changing needs by matching skills with the work, anticipating turnover and developing employees for higher level responsibilities. Oftentimes the rules which apply to internal reassignments, promotions and placements are as burdensome as those which plague recruitment and hiring. Simplifying these rules has meant that:

- Agencies can now modify government-wide qualification standards for type and length of experience. Modified standards may be used for most job changes within the government. This authority can open up the pool of candidates a manager may draw from in filling positions.
- OPM has modified its experience requirements to require one year of specialized experience equivalent to the next lower grade level rather than a complex combination of general and specialized experience. This new policy will be especially important in those cases where an employee has changed occupations and may not have the total general and specialized experience required by the standard.
- Agencies can now detail employees for up to one year regardless of the level of the duties or whether

the duties have been classified for pay purposes. In addition, if any agency is considering contracting out a commercial activity under OMB Circular A-76, employees may be detailed for up to two years to positions under study. Details offer an expedient way to get employees quickly into jobs while recruitment is underway and when the jobs won't be filled immediately on a permanent basis, etc.

Compensation and Classification

The compensation system in the Federal government is in some ways simpler than the staffing system. Yet its relative simplicity is achieved through rigid standardization.

To simplify the compensation system, OPM has first sought to give agencies more flexibility to classify positions and to relate pay more closely to market factors and to individual performance.

The Civil Service Simplification Act (CSSA) is an Administration bill prepared by OPM and pending in Congress to let agencies broaden their use of special pay rates and design alternative personnel systems which better meet their needs. CSSA would extend to all executive branch agencies the opportunity to adopt the highly successful features of an experiment begun in 1980 in two Navy laboratories. These alternative plans could provide for banding today's white-collar grade levels into meaningful groupings, thereby reducing the number of classification actions. Also, the plans would provide for pay progression based on relative job performance.

There are many things, however, OPM can do and has done to simplify the compensation system that do not require legislative changes.

Simplified Classification

- On a pilot basis, OPM is dramatically changing the way it develops classification standards. Generic standards are now being written which cover many occupations sharing basic work processes, e.g. analysis, clerical functions, engineering. These new standards will give agencies more flexibility to redesign work, to classify jobs and to write agency-specific guides if needed.
- OPM is also simplifying classification standards by shortening their length and writing them in plain English. These new style standards are easier for line managers to understand and apply.
- OPM, in partnership with the Bureau of Labor Statistics, has conducted extensive research into simpler, yet more valid, ways to analyze job content. Other agencies have also turned to multi-

purpose job analysis as a way to integrate job classification, performance planning and other functions. Several agencies have automated this process to produce consistently high quality products faster. Together, these tools have prompted several agencies to delegate the authority to move final classification decisions away from personnel specialists to line managers.

- Agencies can now reclassify all of their own positions including groups of jobs. Previously, agencies had to seek OPM's approval to change the classification of groups of 20 or more positions.
- Agencies can now decide for themselves how frequently they need to review job classifications to be confident of their continued accuracy.
- Agencies now need to send OPM less information to support their biennial requests for allocations of SES positions, particularly information regarding proposed new positions.

Special Pay Rates

- OPM is streamlining the processes by which agencies initially request and annually report their use of special pay rates. In addition to reducing the amount of detailed information required, the process will emphasize early consultation on new requests so that those which do not meet legal or regulatory requirements can be identified before being processed through the agency chain of command.

Awards

Instructions have been changed and proposed regulations will be issued for public comment which would mean that:

- Agencies would no longer need to get OPM's approval of their policies regarding awards.
- Agencies could decide who is in the best position to approve awards for job performance. OPM now requires agencies to delegate that decision to the official responsible for managing the performance awards budget within the agency.
- Agencies will no longer need to report to OPM each award they grant which exceeds \$3,000.
- Agencies are no longer required to obtain OPM approval before payment of SES performance awards, and instructions have been revised to delete guidance that normally no more than 35 percent of career SES members should receive awards.

Emergencies and Exigencies

- Agencies will find OPM supportive of legislative solutions or other actions to pay employees for



Claire Freeman
Department of Defense

the unusually long hours of overtime they work during emergencies or rescue operations. OPM cooperated with the Departments of Agriculture and Interior to implement a temporary legislative solution to problems faced by forest firefighters, who could not be paid more than the maximum biweekly pay rate for a GS-15. OPM is continuing to review this problem and will consider proposing permanent legislation for employees in similar circumstances.

- Under proposed regulations, agencies could freely redelegate the authority to restore an employee's annual leave if the leave could not be used because of an exigency of the public business. OPM previously required that this decision be made at very high levels in the agencies.

Discipline

Federal rules on disciplining employees were simplified significantly by the 1979 Civil Service Reform Act. Yet any ambiguity or arbitrary requirement has the effect of discouraging Federal managers from taking necessary steps to correct poor conduct or performance. Simplification efforts in this area are aimed at resolving ambiguities and giving agencies more control over how much advance notice to give employees.

- Soon OPM will issue clearer regulations about when managers in the Performance Management and Recognition System can be fired or downgraded. Managers who have been told that their performance is unacceptable must improve to at least the minimally successful level or face adverse action.
- Agencies will soon have the authority to extend notice periods beyond 30 days without first getting OPM's approval.

Downsizing



Gene Kinlow
Department of Health and Human Services

Occasionally some Federal agencies have to resort to reductions-in-force (RIF) to downsize their workforce or to redirect the agency's mission. In 1985 OPM implemented major changes to the government's rules for conducting RIFs. These new rules give more importance to job performance in deciding who stays and who must go. They also reduce disruptions in government operations.

OPM has also given agencies substantial guidance on how to downsize without RIFs, largely through more use of temporary placements, retraining and outplacement assistance. One option is helping employees find jobs in other Federal agencies.

- Agencies now have clearer guidance which offers several options for re-employing individuals who were let go during reductions-in-force.
- OPM now uses a better automated system for referring employees who are displaced from one agency to other agencies who are hiring. The new system means a faster turnaround in hiring displaced employees and also makes sure that referrals are appropriate within promotion rules.
- OPM is also studying how to improve programs to help displaced employees find other Federal jobs.

Another option is letting employees retire early. The procedures for agencies to request OPM's approval to use early retirements have been much too cumbersome and time consuming. We have streamlined OPM's requirements for early retirements.

- Agencies now find it much easier to request early-out authority because OPM asks for much less documentary material.

- Agencies also have more flexibility about how long a window to allow their employees to apply for early retirement.

Research and Demonstration

OPM is pursuing new opportunities for simplification through its research and demonstration projects. At present four demonstration projects are underway. Others are under consideration. All would test important interventions to simplify the Federal personnel management process, such as:

- career paths which consolidate related occupations;
- simpler performance appraisals; and
- on-call employment.

In addition, OPM encourages agencies to undertake research and experimentation in simplifying personnel practices within existing rules. Most notably OPM supports the Department of Defense in its Model Installation Program (MIP) and in its Experimental Personnel Office (EXPO). Under MIP, local managers request waivers of rules on an experimental basis. If DoD cannot approve a request related to personnel rules, the request is forwarded to OPM. Since the start of the program, OPM has granted over 60 waivers of its policies on a limited basis.

FPM Simplification

The Federal Personnel Manual (FPM) contains guidance for agencies on personnel management and administration. OPM has an initiative underway to simplify the document, update its contents, reduce its size, and allow for easier reference and research. OPM is also exploring the feasibility of establishing an Electronic Publishing System (EPS) which would permit the FPM to be accessed by agencies in mediums other than hard copy or microfiche. This will simplify editing and publication and will speed the delivery of information to FPM users.

The Beginning

The simplification of the Federal personnel system is far from finished. OPM has just begun to ferret out opportunities to streamline, to simplify and to deregulate. As old requirements are lifted, OPM is determined to resist the addition of new requirements unless they are absolutely necessary to protect the merit system. Furthermore, OPM is monitoring agencies' actions to shed requirements they impose on their organizational components and to delegate as much authority as possible to line managers. OPM will continue to check against fragmentation and abuse, but its principal focus will be in expanding the flexibilities Federal managers need to manage their human resources wisely.

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20506

January 22, 1988

MEMORANDUM FOR THE NSC STAFF

FROM: MARY A. DIX *Mary A. Dix*
SUBJECT: Requests for Interns

Opportunities for the employment of interns (e.g., participants in the Presidential Management Interns Program) occasionally come to our attention, both through the Executive Secretary's office and the Staff Directorates.

For your information, attached is current NSC policy on the employment of such temporary personnel.

Attachment

INTERNS

The following are guidelines applicable to the employment of interns at the NSC.

- The NSC does not have an internship program as such, although we have welcomed and benefited from the assistance of Presidential Management Interns and others in the past. The NSC does not formally sponsor any interns; they normally must be sponsored by another Agency and detailed to the NSC on a non-reimbursable basis.
- Request for an intern should be routed through the Administrative Officer to the Executive Secretary.
 - A definite time frame should be specified in the request for the temporary detail.
 - A description of the intern's responsibilities and relevant supervisory arrangements should be included in the request.
 - Before the intern is interviewed by the Executive Secretary, he/she should be cleared by the NSC Security Office through a pre-hiring interview.
 - Interns must undergo full field background investigations in order to meet security requirements.
- The Directorate requesting the intern must accommodate the intern in its own office area; no extra office space will be provided.
- Interns are not sent on travel paid for with NSC funds. Money is not the only issue here; it has been NSC policy for interns not to attend high level meetings, nor speak for or represent the NSC in interagency deliberations.

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20506

September 28, 1987

ACTION

MEMORANDUM FOR GRANT S. GREEN, JR.

FROM:

fa PAUL SCHOTT STEVENS *JRS*
ALISON B. FORTIER *NBF*

SUBJECT:

Your Meeting with Rhett Dawson, September 28,
1987, 3:00 p.m., Rhett Dawson's Office

You will be meeting with Rhett Dawson this afternoon at 3:00 in his office to discuss the detailee situation. Talking points for your use are attached at Tab I. The talking points also provide additional information: H.R. 2907 (Tab A), NSC detailee information (Tab B), and a list of NSC executive-level detailees (Tab C).

RECOMMENDATION

That you use the talking points at Tab I in your meeting with Rhett Dawson.

Approve _____

Disapprove _____

Attachments

Tab I - Talking Points

Tab A - H.R. 2907

Tab B - NSC Detailee Information

Tab C - List of NSC Executive-Level Detailees

TALKING POINTS

Meeting with Rhett Dawson re Detailees

- The NSC uses a total of 32 professional, 13 military officer, 25 support, and 11 enlisted non-reimbursable detailees (81 total) representing a salary of \$3,300,784. The NSC budget for FY87 is \$4,216,000 (\$4,612,000 including PFIAB and IOB). (Tab B)
- If the NSC has to reimburse parent agencies for its detailees, it will have to increase its budget by 78% (\$4,216,000 to \$7,516,000).
- The NSC lacks the statutory authority to pay executive-level salaries. The DeConcini bill would therefore prevent the NSC from hiring essential senior government officials (we presently have 12 such detailees -- see Tab C) unless they are willing to take a pay cut to the GS-18 pay grade.
- The NSC, by its very nature, under the National Security Act, is intended to be an interagency Council supported by an interagency staff. The NSC's statutory mandate under the National Security Act of 1947 is to integrate "domestic, foreign, and military policies relating to the national security so as to enable the military services and the other departments and agencies of the Government to cooperate more effectively." 50 U.S.C. § 402(a).

- The NSC was just vindicated by the GAO for properly using its non-reimbursed detailees. The NSC has been operating in good faith regarding its personnel practices.
- With the current deficit, agencies will not be able to convince Congress to increase their budgets and especially not the NSC given the Iran-Contra controversy. (Congress has proposed the NSC take a \$200,000 cut in FY88.)
- Detailees are used throughout the national security community and Section 624 will have significant impact on the community.
- We should refrain from acting until we have the benefit of studying the matter further. The issue is significant enough to warrant further study by an interagency task force and perhaps the GAO.

Attachments

Tab A - H.R. 2907

Tab B - NSC Detailee Information

Tab C - List of NSC Executive-Level Detailees

SECTION 624: MERIT SYSTEMS PROTECTION BOARD REAPPOINTMENT

The Committee has included language in section 624 of the bill that would correct an inequity in current law that would allow a new member of the Merit Systems Protection Board serving only a portion of a 7-year term in office to continue to serve until a successor is appointed and has qualified for that post. The Committee is cognizant that the administration has no objection to this technical change in current law governing appointments to the Merit Systems Protection Board.

SECTION 625: COMPETITION OF FEDERAL ELECTRIC UTILITY SERVICES

The Committee has concurred with the House in including this provision in the bill. However, because this provision applies to more than the agencies covered by this bill, the Committee has placed the identical provision under title VI rather than title V of the bill. The House has included this provision under section 509 of its version of the bill.

The Committee has included language in section 626 of the bill which places certain conditions on the reimbursement of agencies for the expenses of employees detailed to other Federal agencies.

Specifically, the Committee has included language in the bill that would require full reimbursement to any agency that has detailed a Federal employee to another agency for more than 60 days.

A detail is the temporary assignment of an employee away from his or her regular duties for a specified period. Under principles of appropriations law, Federal employees may not be detailed away from their agencies to any other agency on a nonreimbursable basis, except in the limited circumstances when the details will aid the lending agencies in accomplishing a purpose for which they receive appropriations. There is, however, a statutory exception to this rule for employee details to the White House. Under this exception, which was provided by Public Law 95-570, dated November 2, 1978, employees can be detailed to five specified offices of the White House on a nonreimbursable basis for up to 180 calendar days in a fiscal year. Those offices are the White House Office; the Executive Residence at the White House; the Office of the Vice President; the Office of Policy Development; and the Office of Administration. The lending agencies must be reimbursed for such details extending beyond 180 calendar days during the fiscal year when the detailees are performing White House functions. The law also requires the President to report annually to Congress regarding the number of employees detailed to the White House over 30 days and the reimbursements made to agencies for employees detailed more than 180 days each fiscal year.

A GAO report dated July 1987 (GAO/GGD-87-102BR) indicated that the number of detailees was seriously underreported and that agency reimbursements for detailees were not correctly reported. The report also indicated that departments were not billing the White House for employees detailed over 180 days.

It is not the intent of the Committee to single out the White House or other offices within the Executive Office of the President by proposing the language contained in section 626 of the bill. To the contrary, the language contained in section 626 is designed to force all agencies of the Government that use detailees to fully reimburse the lending agency for the expenses of that detailee if he or she is on assignment for 60 days or longer. The Committee believes that this practice will force agencies to reassess their staffing requirements and to weigh the costs and benefits of utilizing detailees, rather than the agency's current full-time work force. The Committee also believes that this uniform call for reimbursement of detailees, notwithstanding current exemptions, will help to eliminate abuses that have occurred in the Federal Government.

The language contained in section 626 also incorporates certain strict requirements for the reporting of detailee use by Federal agencies.

SECTION 627: REQUIREMENTS FOR FEDERAL LAW ENFORCEMENT SUPERVISORS

The Committee has included language in section 627 of the bill that would clarify a provision in the Federal Employees' Retirement System Act of 1986 (Public Law 99-335) with regard to the definition of law enforcement officers as it pertains to the new retirement law.

A significant defect in Public Law 99-335 evolves from the definition of law enforcement officer in new 5 U.S.C. 8401(17). Under the provisions of the legislation, law enforcement officers are entitled to early optional retirement benefits. This policy, a continuation of previous law, helps ensure an efficient and vigorous work force in an occupation that is physically arduous and demanding. 5 U.S.C. 8401(17) departs from this long held policy, however, in that it does not include those employees in so-called secondary coverage administrative or supervisory positions, unless the employee has served in a primary operational position for 10 years.

Under the Civil Service Retirement System, law enforcement officers qualified for early optional retirement after they reached age 50 and completed 20 years of service as a law enforcement officer in any combination of primary or secondary coverage positions. The Federal Employees' Retirement System Act of 1986 virtually encourages law enforcement officers to spend a minimum of 10 years in primary coverage positions before they are promoted or reassigned. Promotion to a supervisory position or assignment to an administrative post prior to the completion of 10 years in a primary coverage position will result in an officer not receiving credit toward early retirement for the period spent in these positions.

This 10-year requirement unduly restricts an agency's ability to manage its work force to accomplish its mission. An agency that promotes or reassigns an employee who does not have 10 years in a primary coverage position to a secondary coverage position must do so with the knowledge that the employee's service in the secondary position cannot be credited toward early optional retirement and that the employee

1 audit authority to another agency nor shall this subsection be
2 applicable when prepayment audit authority has been dele-
3 gated to another agency or agencies as provided in subsection
4 (f) of this section."

5 (h) This provision shall take effect on October 1, 1987.

6 SEC. 622. Section 1202(b) of title 5, United States
7 Code, is amended by adding a new sentence as follows: "Any
8 new member serving only a portion of a seven-year term in
9 office may continue to serve until a successor is appointed
10 and has qualified, except that such member may not continue
11 to serve for more than one year after the date on which
12 the term of the member would otherwise expire, unless
13 reappointed."

14 SEC. 623. None of the funds appropriated or made
15 available by this Act shall be used to competitively procure
16 electric utility service, except where such procurement is ex-
17 pressly authorized by the Federal Power Act or by State law
18 or regulation.

19 SEC. 624. Notwithstanding any other provision of law,
20 when any individual Federal employee is detailed to an exec-
21 utive branch agency other than his or her employing agency
22 ~~for a period of 60 days or more~~ the employee's parent agency
23 shall bill the executive branch agency to which said employee
24 has been assigned for all salaries and expenses of said em-

1 ployee during the period of assignment and shall be fully
2 reimbursed for all such costs.

3 SEC. 625. Title 5 U.S.C. section 8401(17)(B) is
4 amended by deleting the words "10 years" and inserting in
5 lieu thereof "3 years".

6 This Act may be cited as the "Treasury, Postal Service
7 and General Government Appropriations Act, 1988".

Passed the House of Representatives July 15, 1987.

Attest:

Clerk.

June 21, 1987

NATIONAL SECURITY COUNCIL

DETAILEES

FY-87

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
01. List	Index of Detailees (14 pp.)	n.d.	(b)(1)	

Collection:

Record Group: Bush Presidential Records
Office: National Security Council
Series: H-Files
Subseries: Transition Files
WHORM Cat.:
File Location: NSC Procedural Manual - Binder 4 [2]

Date Closed: 9/4/2019	OA/ID Number: 99017-009
FOIA/SYS Case #: 2019-1493-S	Appeal Case #:
Re-review Case #:	Appeal Disposition:
P-2/P-5 Review Case #:	Disposition Date:
AR Case #:	MR Case #:
AR Disposition:	MR Disposition:
AR Disposition Date:	MR Disposition Date:

RESTRICTION CODES

Freedom of Information Act (FOIA) - [5 U.S.C. 552(b)]

- (b)(1) National security classified information
- (b)(2) Release would disclose internal personnel rules and practices of an agency
- (b)(3) Release would violate a Federal statute
- (b)(4) Release would disclose trade secrets or confidential or financial information
- (b)(6) Release would constitute a clearly unwarranted invasion of personal privacy
- (b)(7) Release would disclose information compiled for law enforcement purposes
- (b)(8) Release would disclose information concerning the regulation of financial institutions
- (b)(9) Release would disclose geological or geophysical information concerning wells

Deed of Gift Restrictions

- C(1) Closed by Executive Order 13526, governing access to national security information
- C(2) Closed by statute or by the agency which originated the information
- C(3) Closed in accordance with restrictions contained in donor's deed of gift [formerly listed as only C]
- PRM. Removed as a personal record misfile

Presidential Records Act - [44 U.S.C. 2204(a)]

- P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]

Withdrawal/Redaction Sheet

(George Bush Library)

Document No. and Type	Subject/Title of Document	Date	Restriction	Class.
02. Memorandum	From Mary Dix Re: Information on Detailees (1 pp.)	9/21/87	(b)(1)	

Collection:

Record Group: Bush Presidential Records
Office: National Security Council
Series: H-Files
Subseries: Transition Files
WHORM Cat.:
File Location: NSC Procedural Manual - Binder 4 [2]

Date Closed: 9/4/2019	OA/ID Number: 99017-009
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THE WHITE HOUSE
WASHINGTON

September 22, 1987

7052

Bill C.
FYI
G

MEMORANDUM FOR GRANT GREEN

FROM: RHETT B. DAWSON *MD*

SUBJECT: Office Space

I have forwarded your request for additional office space to Gordon Riggle for review. As you know the complex is at near capacity and we are currently holding several other requests for office space.

I have asked Gordon to conduct a complex-wide review of available office space and to recommend ways to meet the current demand. I fully expect we can accommodate your request and we will have a decision to you very soon.

Your patience and understanding is greatly appreciated.

100 Executive Drive
West Washington, D.C. 20503
1577
of the Secretary
FEB 26 1986
THE WHITE HOUSE
WASHINGTON

February 25, 1986

MEMORANDUM FOR JOHN POINDEXTER

FROM: Christopher Hicks *CH*
SUBJECT: National Security Council Office Space

I recently approved four rooms, totalling 1,435 square feet, for addition to NSC space within the Old Executive Office Building. In addition, I also approved the vertical subdivision of several other rooms already within NSC space. The total NSC space in the Old Executive Office Building is now 29,155 square feet, not counting the square footage of the "second floor" in the rooms that are subdivided. This square footage comprises over 13 percent of the total usable space within the OEOb.

The purpose of this memorandum is to advise you that I see no possibility of further expansion of NSC space within the Old Executive Office Building. Usable space is almost entirely occupied and additional vertical subdivision of currently allocated NSC space is prohibited by historic building standards.

I don't know what your future staffing or program plans are, but if they will entail additional space, space outside of the OEOb must be considered. The New Executive Office Building, which is not quite as crowded as the OEOb, is a possibility for some expansion, but again, space there is limited. Accordingly, you may want to consider whether or not any NSC operation, could, in the future, be conducted in part outside the White House complex.

cc: Rod McDaniel

ST. LOUIS, MO., 1910

Dear Sir,
I have the honor to acknowledge the receipt of your letter of the 10th inst. in relation to the matter of the St. Louis, Mo., and to inform you that the same has been forwarded to the proper authorities for their consideration.

I am, Sir, very respectfully,
Yours very truly,
J. H. [Signature]

Enclosed for you are two copies of the report of the St. Louis, Mo., and to inform you that the same has been forwarded to the proper authorities for their consideration.

Very truly,
J. H. [Signature]

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20506

7296

September 9, 1985

ACTION

MEMORANDUM FOR BILL MARTIN

THROUGH: BOB PEARSON *Bob*
FROM: MARY DIX *MD*
SUBJECT: Request for an Increase in WHS Building Passes

Attached at Tab I is a memorandum for Chris Hicks requesting an increase of three WHS building passes in our allocation. The move of Mr. McFarlane's offices to the First Floor of the West Wing, and a net increase of three in the number of NSC professional staff members, make it necessary to request this increase.

Tab A contains a list of personnel who would receive the three additional WHS building passes.

RECOMMENDATION

That you sign the attached memorandum to Chris Hicks.

APPROVE

DISAPPROVE

Attachment

Tab I - Memo to Chris Hicks

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20506

MEMORANDUM FOR CHRISTOPHER HICKS

FROM: WILLIAM F. MARTIN

SUBJECT: Request for Increase in Allocation of WHS
Building Passes to the NSC

Due to the move of Mr. McFarlane's office to the first floor of the West Wing and a net increase of three on our professional staff, we have found it necessary to request an increase in our allocation of White House Staff building passes.

The responsibilities of the three new professional staff members will require access to Mr. McFarlane and other senior White House staff members. The new positions requiring White House access are:

- Mr. David G. Major, Director of Intelligence and Counterintelligence Programs
- Mr. Alexander Platt, Director of International Economic Affairs
- Mr. Lucian Pugliaresi, Director of International Economic Affairs

In order to perform their individual functions, these three directors will require White House access to conduct briefings and to participate in sensitive meetings with Mr. McFarlane, Adm. Poindexter, and other senior White House personnel.

It is therefore requested that the NSC allocation of 65 WHS building passes be increased by three. A list of names and titles is provided at Tab A.

Attachment

Tab A - Names and Titles

Below is a list of names and titles of NSC individuals/slots which would receive the requested WHS building passes.

Alexander Platt

Director for International
Economic Affairs

Lucian Pugliaresi

Director for International,
Economic Affairs

David Major

Director for Intelligence and
Counter Intelligence Programs

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20506

Martin
9/27
for signature
7296

September 9, 1985

ACTION

MEMORANDUM FOR BILL MARTIN

THROUGH: BOB PEARSON *Bb*

FROM: MARY DIX *MD*

SUBJECT: Request for an Increase in WHS Building Passes

Attached at Tab I is a memorandum for Chris Hicks requesting an increase of three WHS building passes in our allocation. The move of Mr. McFarlane's offices to the First Floor of the West Wing, and a net increase of three in the number of NSC professional staff members, make it necessary to request this increase.

Tab A contains a list of personnel who would receive the three additional WHS building passes.

RECOMMENDATION

That you sign the attached memorandum to Chris Hicks.

APPROVE

DISAPPROVE

Attachment

Tab I - Memo to Chris Hicks

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20506

MEMORANDUM FOR CHRISTOPHER HICKS

FROM: WILLIAM F. MARTIN

SUBJECT: Request for Increase in Allocation of WHS
Building Passes to the NSC

Due to the move of Mr. McFarlane's office to the first floor of the West Wing and a net increase of three on our professional staff, we have found it necessary to request an increase in our allocation of White House Staff building passes.

The responsibilities of the three new professional staff members will require access to Mr. McFarlane and other senior White House staff members. The new positions requiring White House access are:

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In order to perform their individual functions, these three directors will require White House access to conduct briefings and to participate in sensitive meetings with Mr. McFarlane, Adm. Poindexter, and other senior White House personnel.

It is therefore requested that the NSC allocation of 65 WHS building passes be increased by three. A list of names and titles is provided at Tab A.

Attachment

Tab A - Names and Titles

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Alexander Platt

Director for International
Economic Affairs

Lucian Pugliaresi

Director for International
Economic Affairs

David Major

Director for Intelligence and
Counter Intelligence Programs

National Security Council
The White House

7296
SUSPENSE *9/24 w/ DIX*
I L T.F.A.

85 SEP 16 P 4: 17

System # _____
Package # 7296
1973

	SEQUENCE TO	HAS SEEN	DISPOSITION
Bob Pearson	<u>1</u>	<u>P</u>	_____
William Martin	<u>2</u>	<u>lm</u>	_____
John Poindexter	_____	_____	_____
Paul Thompson	_____	_____	_____
Wilma Hall	_____	_____	_____
Bud McFarlane	_____	_____	_____
William Martin	_____	_____	_____
NSC Secretariat	_____	_____	_____
Situation Room	_____	_____	_____
<u>Dyx</u>	<u>3</u>	_____	_____

I = Information A = Action R = Retain D = Dispatch N = No further Action

cc: VP Regan Buchanan Other _____

COMMENTS

Should be seen by: _____
(Date/Time)

May
I would rather be
more specific about
requirements than only
for passes for
"vacant" positions.

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20506

7296

September 9, 1985

ACTION

MEMORANDUM FOR BILL MARTIN

THROUGH: BOB PEARSON *Bb*

FROM: MARY DIX *May*

SUBJECT: Request for an Increase in WHS Building Passes

Attached at Tab I is a memorandum for Chris Hicks requesting an increase of three WHS building passes in our allocation. The move of Mr. McFarlane's offices to the First Floor of the West Wing, and a net increase of three in the number of NSC professional staff members, make it necessary to request this increase.

Tab A contains a list of personnel who would receive the three additional WHS building passes.

RECOMMENDATION

That you sign the attached memorandum to Chris Hicks.

APPROVE

DISAPPROVE

Attachment

Tab I - Memo to Chris Hicks

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20506

MEMORANDUM FOR CHRISTOPHER HICKS

FROM: WILLIAM F. MARTIN

SUBJECT: Request for Increase in Allocation of WHS
Building Passes to the NSC

Due to the move of Mr. McFarlane's office to the first floor of the West Wing and a net increase of three on our professional staff, we have found it necessary to request an increase in our allocation of White House Staff building passes.

The responsibilities of the three new professional staff members will require access to Mr. McFarlane and other senior White House staff members. The new positions requiring White House access are:

- Mr. David G. Major, Director of Intelligence and Counterintelligence Programs
- Two Appointments to be announced, Directors of International Economic Affairs

In order to perform their individual functions, these three directors will require White House access to conduct briefings and to participate in sensitive meetings with Mr. McFarlane, Adm. Poindexter, and other senior White House personnel.

It is therefore requested that the NSC allocation of 65 WHS building passes be increased by three. A list of names and titles is provided at Tab A.

Attachment

Tab A - Names and Titles

Below is a list of names and titles of NSC individuals/slots which would receive the requested WHS building passes.

Vacant

Director for International
Economic Affairs

Vacant

Director for International
Economic Affairs

David Major

Director for Intelligence and
Counter Intelligence Programs

NSC/S PROFILE

UNCLASSIFIED

ID 8507296

RECEIVED 17 SEP 85 08

MARTIN

FROM DIX

DOCDATE 09 SEP 85

SUSPENSE

KEYWORDS: ADMINISTRATIVE

SUBJECT: REQUEST FOR INCREASE IN WHS BUILDING PASSES

ACTION: FOR SIGNATURE

DUE: 19 SEP 85 STATUS X FILES ADMIN

FOR ACTION

FOR CONCURRENCE

FOR INFO

MARTIN

COMMENTS

REF# LOG NSCIFID (CM)

ACTION OFFICER (S)	ASSIGNED	ACTION REQUIRED	DUE	COPIES TO

DISPATCH _____ W/ATTCH FILE _____ (C)

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20506

7296

September 9, 1985

ACTION

MEMORANDUM FOR BILL MARTIN

THROUGH: BOB PEARSON *Bob*

FROM: MARY DIX *Mary*

SUBJECT: Request for an Increase in WHS Building Passes

Attached at Tab I is a memorandum for Chris Hicks requesting an increase of three WHS building passes in our allocation. The move of Mr. McFarlane's offices to the First Floor of the West Wing, and a net increase of three in the number of NSC professional staff members, make it necessary to request this increase.

Tab A contains a list of personnel who would receive the three additional WHS building passes.

RECOMMENDATION

That you sign the attached memorandum to Chris Hicks.

APPROVE

DISAPPROVE

Attachment

Tab I - Memo to Chris Hicks

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20506

MEMORANDUM FOR CHRISTOPHER HICKS

FROM: WILLIAM F. MARTIN

SUBJECT: Request for Increase in Allocation of WHS
Building Passes to the NSC

Due to the move of Mr. McFarlane's office to the first floor of the West Wing and a net increase of three on our professional staff, we have found it necessary to request an increase in our allocation of White House Staff building passes.

The responsibilities of the three new professional staff members will require access to Mr. McFarlane and other senior White House staff members. The new positions requiring White House access are:

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In order to perform their individual functions, these three directors will require White House access to conduct briefings and to participate in sensitive meetings with Mr. McFarlane, Adm. Poindexter, and other senior White House personnel.

It is therefore requested that the NSC allocation of 65 WHS building passes be increased by three. A list of names and titles is provided at Tab A.

Attachment

Tab A - Names and Titles

Below is a list of names and titles of NSC individuals/slots which would receive the requested WHS building passes.

Vacant

Director for International
Economic Affairs

Vacant

Director for International
Economic Affairs

David Major

Director for Intelligence and
Counter Intelligence Programs

May 9, 1984

MEMORANDUM FOR WILLIAM HENKEL

FROM: ROBERT M. KIMMITT *Bob*
SUBJECT: Office Arrangements

As we discussed this morning, on future Presidential trips, overseas and domestic, we would like to have the NSC office located adjacent to the Comm Center. Doing so will facilitate our use of classified information and equipment. On overseas trips, we would also request placing the State Department offices in the same area, so that the Marine Guards could help secure NSC, WHCA, and State working areas. Our office should be a room large enough to accommodate three desks, each of which would require a telephone, displaywriter, and GRID computer (if displaywriter does not have PROFS capability) adjacent to the desk.

Individual hotel rooms, I realize, are assigned largely on the basis of protocol. Consistent with protocol, we would like to request that NSC hotel rooms be located near to each other and in some proximity to the NSC office.

Thank you for your assistance.

cc: Edward Hickey
Larry Schumann

NATIONAL SECURITY COUNCIL

April 10, 1984

INFORMATION

MEMORANDUM FOR THE NSC STAFF

FROM: ROBERT M. KIMMITT *Bob*

SUBJECT: Escort to Cars

There have been incidents recently where female members of our Staff have been accosted while walking to their cars after work in the evenings. We would like to remind all members of the Staff that the uniformed officers at the Southwest Gate are available to escort individuals to their cars in the evenings. If you have any hesitation about proceeding alone to your car, please ask one of the officers to assist you. Please advise me if there is any problem in obtaining this assistance.

Thank you.

MEMORANDUM

NATIONAL SECURITY COUNCIL

April 10, 1984

MEMORANDUM FOR JOHN F. W. ROGERS

FROM: ROBERT M. KIMMITT *Bob*

SUBJECT: Parking

The assignment of the official NSC vehicle to space 1 in the North Court is a satisfactory compromise that will accommodate the needs of the NSC as well as the other EOP components.

Thank you for your timely consideration of this matter.

John - Thanks very much.

THE WHITE HOUSE

WASHINGTON

April 9, 1984

MEMORANDUM FOR WILLIAM H. TAFT, IV
Deputy Secretary of Defense
Department of Defense

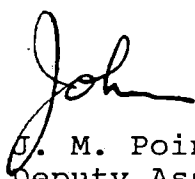
SUBJECT: Personnel Assistance

On March 8, 1982, Bud McFarlane asked Frank Carlucci to have the Defense Department support the costs of twelve secretaries detailed to the NSC Staff (Tab A). That request was granted, and twelve Defense detailees are now performing superbly on the NSC support staff.

The number of secretaries detailed was based on the principle that Departmental professionals detailed to the Staff should be supported by Departmental secretaries. The number of Defense professionals assigned to the NSC Staff was twelve in March 1982, but it will be fourteen on April 23. We would like to request, therefore, that two additional Defense secretaries be detailed to the NSC Staff.

We have interviewed two secretaries recommended by the Department, Ms. Melinda Hawkins and Ms. Kay LaPlante. We would appreciate these individuals being detailed to us as soon as possible, and we sincerely appreciate your continued support of our mutual efforts.

Attachment



J. M. Poindexter
Deputy Assistant to the President
for National Security Affairs

THE WHITE HOUSE

WASHINGTON

March 8, 1982

MEMORANDUM FOR

The Honorable Frank C. Carlucci
Deputy Secretary of Defense

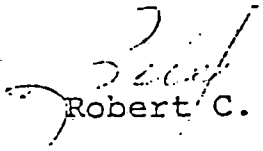
SUBJECT: Personnel Assistance

On February 25 we discussed the effect of the erosion of the NSC staff budget as it relates to Judge Clark's ability to fund the current level of operations through the balance of this fiscal year and beyond. One remedy which we have considered and which was discussed tentatively was to request Defense assistance in the form of funding for approximately twenty secretarial positions so as to free up money that could be devoted to the payment of salaries of professionals.

While such a device may appear transparent, I believe that a legitimate principle might be asserted in the event examiners or other outsiders take an interest. Specifically, it seems reasonable to me that officers detailed to the NSC staff as professionals would be supported by secretarial help also provided by the Department. At this time there are twelve commissioned officers on detail to the NSC staff.

Your reaction on February 25 was that twenty secretaries appeared to be an excessive request. Upon reflection, I agree and, consistent with the principle asserted above, would like to ask your consideration at this time of an arrangement under which Defense would support the costs of twelve secretaries detailed to the NSC staff.

If this approach appears reasonable to you, could I ask that you designate a point of contact to be in touch with Colonel Mike Wheeler, the NSC Staff Secretary, to arrange the details. For myself, and in behalf of Judge Clark, I want to express our deep appreciation for your consideration in this matter.


Robert C. McFarlane

MEMORANDUM

NATIONAL SECURITY COUNCIL

April 9, 1984

MEMORANDUM FOR JOHN F. W. ROGERS

FROM: ROBERT M. KIMMITT *Bob*
SUBJECT: Request for Increase of White House Passes

Due to reorganization and additional Professional Staff, it is requested that the NSC allotment for White House Passes be amended to 70, an increase of 5 passes. It is understood that the distribution of White House Passes will be carefully monitored and through attrition the number will not exceed the new allotment.

Your assistance in this matter is greatly appreciated.

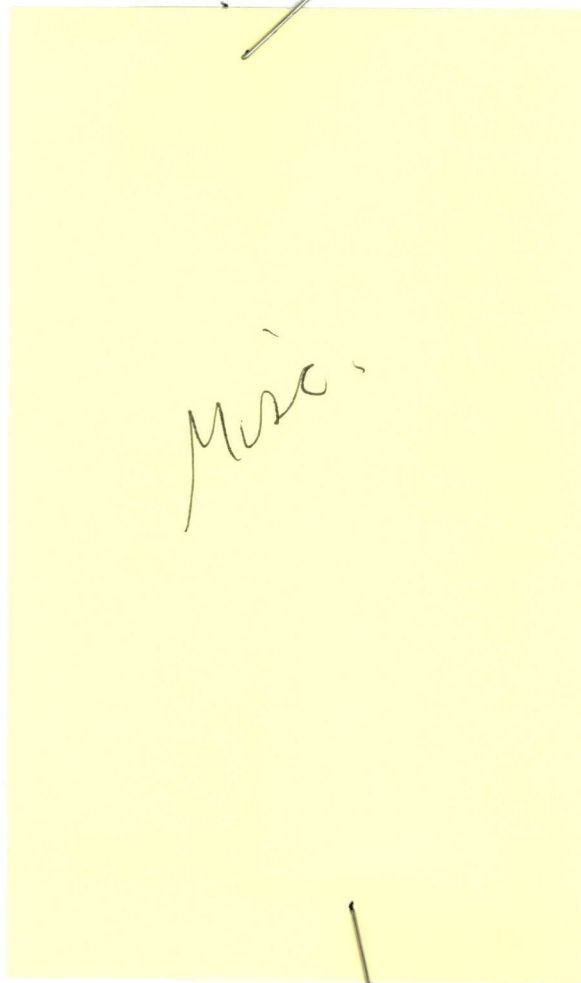
John:

Bud decided a month ago to hire 5 new professional staff members: two in arms control, two in political-military affairs, and one to assist Karna Small in public affairs. These passes will be used for these individuals only. An alternative would be to take WHS passes from current passholders and that would cause real morale problems.

Thanks-

Bob Kimmitt

cc: Paul Thompson
NSC Administrative



Document Originally
Attached to
Following Page

INFC Copy

MEMORANDUM

NATIONAL SECURITY COUNCIL

October 25, 1982

MEMORANDUM FOR Peter Sommer

FROM: MICHAEL O. WHEELER (Mw)

SUBJECT: Biographies

We are in the process of organizing a master file of biographies for members of the NSC Staff.

The example at Tab II indicates roughly the degree of detail that is being sought. There is nothing sacrosanct about the organization of or the types of information chosen for this example, but please do limit your biography to one page.

If we already have your biography on file, you will find a copy at Tab I. Please update as necessary.

I would appreciate it if you would forward your submission to my office by 5:00 p.m., Friday, November 5. Please indicate any restrictions you wish to place on its use. For instance, unless you object to inclusion of your biography in a staff booklet, we intend to circulate such a booklet to the NSC Staff, to better acquaint you and your colleagues with one another.

Thanks.

Attachments

Tab I	-	Biography (as appropriate)
Tab II	-	Sample of Biography

MICHAEL O. WHEELER

Staff Secretary
National Security Council

Michael O. Wheeler was assigned to the National Security Council in January, 1982. He remains on active duty as a Colonel in the United States Air Force, detailed to the Air Force Element at the White House.

Colonel Wheeler entered the Air Force from his home state of New Mexico where he has retained legal residency. In 1966 he graduated from the Air Force Academy with a B.S. in international relations, and with recognition as a distinguished graduate and as the outstanding cadet in intercollegiate debate activities. His career includes assignments as an intelligence officer with Tactical Air Command; on the faculty of the Air Force Academy; and in various staff positions. In 1978, he was selected to be a White House Fellow.

Prior to becoming Staff Secretary of the NSC, Colonel Wheeler served in sequential assignments as a special assistant: first to the Chief of Staff of the Air Force, then to a Commissioner of the Nuclear Regulatory Commission, then to the Deputy Secretary of State, and then to the Chairman of the Joint Chiefs of Staff. His military decorations include the Defense Superior Service Medal, the Bronze Star Medal, three Meritorious Service Medals, and the Air Force Commendation Medal.

Colonel Wheeler completed an M.A. at Georgetown University in 1967 with a thesis on U.S. decision making in the Hungarian revolution of 1956. He also holds an M.A. (1970) and Ph.D. (1971) in philosophy from the University of Arizona, with emphasis in social philosophy and symbolic logic, and with a dissertation on Wittgensteinian concepts of a rule. He has published articles in professional military journals and in various collections, and has served as a member of the adjunct faculties of the University of Maryland and the University of Colorado.

Colonel Wheeler has lived abroad in Okinawa, Spain, and Thailand. He currently resides in Fairfax County, Virginia, with his wife, the former Kathleen Ann Thomas of Colorado Springs.

DECEMBER 5, 1980

Office of the White House Press Secretary

THE WHITE HOUSE

EXECUTIVE ORDER

PROVIDING FOR THE CLOSING OF GOVERNMENT DEPARTMENTS AND AGENCIES
ON FRIDAY, DECEMBER 26, 1980

By virtue of the authority vested in me as President of the United States, it is hereby ordered as follows:

Section 1-1. General Provisions.

1-101. All Executive departments and agencies shall be closed and their employees excused from duty on Friday, December 26, 1980, the day following Christmas Day, except as provided by Section 1-102 below.

1-102. The heads of Executive departments and agencies may determine that certain offices and installations of their organizations, or parts thereof, must remain open and that certain employees must report for duty on December 26, 1980, for reasons of national security or defense or for other public reasons.

Section 1-2. Pay and Leave for Employees

1-201. Friday, December 26, 1980, shall be considered a holiday for the purposes of the pay and leave of employees of the United States.

JIMMY CARTER

THE WHITE HOUSE,
December 5, 1980

K

#

United States Code

1976 Edition

PROPERTY OF THE U.S. GOVERNMENT

TITLE 28—JUDICIARY AND JUDICIAL PROCEDURE

TO

TITLE 31—MONEY AND FINANCE

§ 671. Appropriations for contingent expenses of Congress; restrictions

Appropriations made for contingent expenses of the House of Representatives or the Senate shall not be used for the payment of personal services except upon the express and specific authorization of the House or Senate in whose behalf such services are rendered. Nor shall such appropriations be used for any expenses not intimately and directly connected with the routine legislative business of either House of Congress, and the General Accounting Office shall apply the provisions of this section in the settlement of the accounts of expenditures from said appropriations incurred for services or materials.

(Feb. 14, 1902, ch. 17, § 1, 32 Stat. 26; June 10, 1921, ch. 18, title III, § 304, 42 Stat. 24.)

CODIFICATION

Section was a proviso annexed to an appropriation for miscellaneous items, in the Urgent Deficiency Appropriation Act for the fiscal year 1902.

Upon incorporation of this section into the Code, words "General Accounting Office" were substituted for "accounting officers of the Treasury" to conform to section 304 of act June 10, 1921, which is classified to section 44 of this title.

§ 671a. Repealed. July 1, 1946, ch. 479, § 101, 60 Stat. 393

Section, act Oct. 9, 1940, ch. 780, title I, 54 Stat. 1031, related to restrictions on the use of Senate contingent expenses for use in defraying the expenses of any person, with certain exceptions, to attend the funeral of deceased Senators.

§ 672. Expenses of commissions and inquiries

No accounting or disbursing officer of the Government shall allow or pay any account or charge whatever, growing out of, or in any way connected with, any commission or inquiry, except courts-martial or courts of inquiry in the military or naval service of the United States, until special appropriations shall have been made by law to pay such accounts and charges. This section, however, shall not extend to the contingent fund connected with the foreign intercourse of the Government, placed at the disposal of the President.

(R.S. § 3681.)

CODIFICATION

R.S. § 3681 is from act Aug. 26, 1842, ch. 202, § 25, 5 Stat. 533.

§ 673. Use of public moneys or appropriations for compensation or expenses of commission; details from executive departments to such commission prohibited

No part of the public moneys, or of any appropriation made by Congress, shall be used for the payment of compensation or expenses of any commission, council, board, or other similar body, or any members thereof, or for expenses in connection with any work or the results of any work or action of any commission, council, board, or other similar body, unless the creation of the same shall be or shall have been authorized by law; nor shall there be employed

by detail, hereafter or heretofore made, or otherwise personal services from any executive department or other Government establishment in connection with any such commission, council, board, or other similar body.

(Mar. 4, 1909, ch. 299, § 9, 35 Stat. 1027.)

SECTION REFERRED TO IN OTHER SECTIONS

This section is referred to in title 22 sections 2396, 2514.

§§ 674 to 677. Repealed. Sept. 12, 1950, ch. 946, title III, § 301(75) to (78), 64 Stat. 843

Section 674, R.S. § 3682, related to restrictions on contingent appropriations.

Section 675, R.S. § 3683, related to purchases from contingent funds.

Section 676, act Mar. 3, 1921, ch. 124, § 1, 41 Stat. 1303, related to purchases by Department of Commerce.

Section 677, act June 19, 1878, ch. 329, § 1, 20 Stat. 203, related to expenditure of appropriations for contingent expenses of Post Office Department (now the United States Postal Service).

SAVINGS PROVISIONS

Jurisdiction or responsibility of any agency or officer over any function or organizational unit, referred to in these sections, as affected by their repeal, see Savings Provisions note under sections 582 to 591 of this title.

§ 678. Repealed. Aug. 2, 1946, ch. 744, § 17(a), 60 Stat. 811

Section, act Mar. 15, 1898, ch. 68, § 3, 30 Stat. 316, related to purchases of books from appropriations for contingent expenses.

§ 679. Expenditure from appropriations for private telephone service

Except as otherwise provided by law, no money appropriated by any Act shall be expended for telephone service installed in any private residence or private apartment or for tolls or other charges for telephone service from private residences or private apartments, except for long-distance telephone tolls required strictly for the public business, and so shown by vouchers duly sworn to and approved by the head of the department, division, bureau, or office in which the official using such telephone or incurring the expense of such tolls shall be employed: *Provided*, That the cost of installation and use of telephones in residences leased or owned by the Government of the United States in foreign countries for the use of the Foreign Service may be allowed from Government funds, under such regulations as may be prescribed by the Secretary of State, except that the restrictions in this section relating to long-distance tolls shall also apply to telephones installed in such official residences.

(Aug. 23, 1912, ch. 350, § 7, 37 Stat. 414; Apr. 30, 1940, ch. 175, 54 Stat. 175.)

CODIFICATION

"Except as otherwise provided by law," was inserted by the Revisers in the 1926 general revision of the Code.

AMENDMENTS

1940—Act Apr. 30, 1940, added the proviso.