

Originally Processed With FOIA(s):
2009-0166-S

FOIA Number:
2024-0050-S

FOIA MARKER

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Record Group/Collection: George H.W. Bush Presidential Records
Collection/Office of Origin: Office of the President
Series: Daily Files
Subseries:

OA/ID Number: 90661
Folder ID Number: 90661-005

Folder Title:
Sunday, March 15, 1992

Stack:	Row:	Section:	Shelf:	Position:
V	0	0	0	0

Withdrawal/Redaction Sheet (George Bush Library)

Doc. No. / Type	Subject/Title	Date	Restriction	Classification
01. Log	White House Telephone Log [redaction] (1 pp.)	3/15/92	(b)(6)	

Page 1 of 1

Collection:

Record Group: Bush Presidential Records
Office: Office of the President
Series: Daily Files
Subseries:
WHORM Cat.:
File Location: Sunday, March 15, 1992

Pinksheet Number: cap6020
OA/ID Number: 90661-005
Date Closed: 8/23/2019
FOIA/Sys Case #: 2009-0166-S[4]
Re-review Case #:
P-2/P-5 Review Case #:

TELEPHONE MEMORANDUM

MARCH 15th . 19 92

[illegible]

THE WHITE HOUSE

WASHINGTON

TELEPHONE MEMORANDUM

SIGNAL SWITCHBOARD

March 15, 1992

	TIME		DISC	NAME	ACTION
	PLACED				
OUT	7:53 AM	9:53		Mr. Digger Phelps Rihoka Royal Hotel New York City, New York 212-307-5000	Tlkd with LTCOL Gould 7:54 AM Tlkd-ok 9:45 AM
INC	PM				
OUT	9:42 AM	9:44		Mr. James W. F. Allen Office, Washington, D.C. White House Signal 7-2235	Tlkd-ok 9:43 AM
INC	PM				
OUT	11:12 AM			Mrs. Norma Ailes Wye Oak Fitness Center Camp David, Maryland Camp David Signal 4-1555	PRESUS Cancel 11:16 AM
INC	PM				
OUT	11:47 AM			Senator Patrick Leahy Residence, Mc Lean, Virginia 703-893-7331	Tlkd with LTCOL Gould 11:52 AM Tlkd-ok 1:16 PM
INC	PM	1:26			
OUT	AM			Mrs. Barbara Bush Aspen Lodge, Camp David, Maryland Camp David Signal 4-1617	Tlkd-ok 12:42 PM
INC	12:41 PM	12:43			
OUT	AM			Secretary James A. Baker III Residence, Washington, D.C. White House Signal 7-3103	Tlkd-ok 1:07 PM
INC	1:06 PM	1:13			
OUT	AM			Secretary James A. Baker III Residence, Washington, D.C. White House Signal 7-3103	Tlkd-ok 1:28 PM
INC	1:27 PM	1:33			
OUT	AM			Ms. Bridget M. Montagne Fairfax Hospital Falls Church, Virginia 703-698-2752	Tlkd-ok 1:35 PM
INC	1:35 PM	1:36			
OUT	AM			LTCOL Michael C. Gould Laurel Lodge, Camp David, Maryland Camp David Signal 4-1670	Tlkd-ok 1:37 PM
INC	1:37 PM	1:38			
OUT	AM			Mr. Ronald C. Kaufman En route Washington, D.C. 494-4488	Tlkd-ok 1:44 PM via Cellular Phone
INC	1:43 PM	1:46			
OUT	AM			Secretary James A. Baker III Residence, Washington, D.C. White House Signal 7-3103	Tlkd-ok 1:48 PM
INC	1:46 PM	1:51			

Withdrawal/Redaction Sheet

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Appeal Case #:

Re-review Case #:

Appeal Disposition:

P-2/P-5 Review Case #:

Disposition Date:

AR Case #:

MR Case #:

AR Disposition:

MR Disposition:

AR Disposition Date:

MR Disposition Date:

RESTRICTION CODES

Freedom of Information Act (FOIA) - [5 U.S.C. 552(b)]

- (b)(1) National security classified information
- (b)(2) Release would disclose internal personnel rules and practices of an agency
- (b)(3) Release would violate a Federal statute
- (b)(4) Release would disclose trade secrets or confidential or financial information
- (b)(6) Release would constitute a clearly unwarranted invasion of personal privacy
- (b)(7) Release would disclose information compiled for law enforcement purposes
- (b)(8) Release would disclose information concerning the regulation of financial institutions
- (b)(9) Release would disclose geological or geophysical information concerning wells

Deed of Gift Restrictions

- C(1) Closed by Executive Order 13526, governing access to national security information
- C(2) Closed by statute or by the agency which originated the information
- C(3) Closed in accordance with restrictions contained in donor's deed of gift [formerly listed as only C]
- PRM. Removed as a personal record misfile

Presidential Records Act - [44 U.S.C. 2204(a)]

- P-2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P-5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]

TELEPHONE MEMORANDUM
SIGNAL SWITCHBOARD

[illegible]

PRESIDENTIAL MOVEMENTS

LOCATION Camp David, Maryland
Washington, D.C.

DATE 15 March 1992

[illegible]

Cheney phone call 3-15
re bank -

THE WHITE HOUSE
WASHINGTON

Cheney 2

Home Bailey -
to be GBG didn't
Fornal award.

Bail Statute
Bentley Bal.
at -

5 Statutes don't
reflect - overdo

25 clubs listed
21 located 2 days

SECURE

**Presidential Phone Calls
Camp David**



DATE: 3-15-92 TIME: 1:15
incoming/outgoing

WITH: Bob Laker

SUBJECT: concerned about proposal
we didn't back
I brought Laker a long way
to "our side"
in number of ways yes idea proposal
is so different it will go
nowhere - needed out of sight
only program so far is because refuse
to go to make up

FOLLOW UP: I've been supportive
original Laker proposal - I can't
pass - they can do it of
way. That's incorporated in
L-K
language - hot button

SECURE

**Presidential Phone Calls
Camp David**



DATE: _____ TIME: _____
incoming/outgoing

WITH: _____

SUBJECT: want =

1. humanitarian and
2. give Pres. authority to
cut off
3. Lahey offset

but seen as discretion on

Not have votes Tuesday =
postponing cause not have
FOLLOW UP: votes Tuesday -

[solid]

President's committee all are plus

Phon Call JAB 3-15

THE WHITE HOUSE
WASHINGTON

F call

prior to a phon call from

DATE:

Pat Lahey

FROM THE PRESIDENT

TO:

- 1) exactly what JB
test 10 bill → 6 yrs
but
2) PL 2 "flexibility"

JB - PL
exchange

papers

Ex was to veto this program
veto Kasten
prop

Presidential Phone Calls
Camp David



DATE: 3-15 TIME: 9:50
incoming/outgoing

WITH: Digger Phelps
re "weed-seed."

SUBJECT: Update meet to Trenton
neighborhood programs

128 arrests - 15 only U.S.
attorneys -
U.S. Atty "all they can handle"
- guns
- jails & hostages

FOLLOW UP: pilot program - military
prep school.

boot camp concept is good
turn pilot into small W. Point
transfer em to work
Calif. important.

Toss around boot camp
I want up to Trenton project

must sit down
with seed and
"01990" "Enthusiastic"
"Seed" need
help.

Concept - Thick

1 Pilot Milit
Base



R2

1

March 15, 1992

Rose> Please get me the latest on Digger Phelps. Didn't I send out an inter office memo on him over a week ago...I'm unclear.

GB

GB

FROM THE PRESIDENT

daily
THE PRESIDENT HAS SEEN
3-15-92

THE WHITE HOUSE
WASHINGTON

March 4, 1992

2 MAR 12 P2:37

MEMORANDUM FOR THE PRESIDENT

FROM: TIMOTHY J. McBRIDE *Timothy J. McBride*
ASSISTANT TO THE PRESIDENT FOR MANAGEMENT AND
ADMINISTRATION

SUBJECT: Evaluation Report

I. ACTION FORCING EVENT

Air Force regulations require officers receive evaluation reports annually. Colonel Robert D. Barr's last evaluation was January 19, 1991.

II. ANALYSIS

Colonel Barr has served as the Presidential Pilot since January 20, 1989. In that capacity he has demonstrated outstanding abilities, sound judgement and tremendous potential. I feel very confident that Danny will continue to perform in like manner.

III. RECOMMENDATION

Request your approval of the attached letter to General Merrill McPeak, Air Force Chief of Staff, as the rater for Colonel Barr. In the past, you have personally signed these reports.

IV. DECISION

☒ Approve ☐ Disapprove
☐ Approve as Amended ☐ No Action

Attachment

THE WHITE HOUSE

WASHINGTON

March 17, 1992

Dear General McPeak:

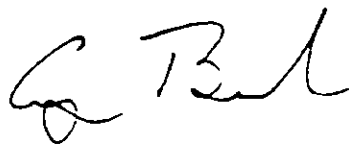
I am pleased to report once again that Colonel Danny Barr is doing an outstanding job as Presidential Pilot. He and his crew make travelling aboard Air Force One both pleasant and productive for all of us.

Commanding Air Force One, one of the most visible symbols of the Presidency and our country, is no small task. In 1991 alone, Colonel Barr and his crew met the challenge by flying the President and his staff to eighty cities in the United States and twelve foreign countries. His performance continues to merit complete trust and confidence and brings great credit upon himself and the United States Air Force.

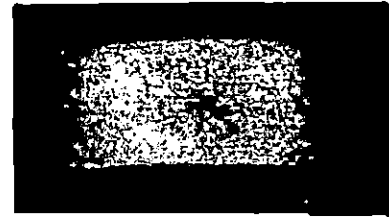
Certainly, Danny Barr exhibits those qualities so often seen in true leaders: integrity, honesty, and professionalism. Time and again, Danny has demonstrated his tremendous value to the United States Air Force and our country. I am confident he will meet future challenges with similar enthusiasm and success.

Best wishes,

Sincerely,



General Merrill A. McPeak, USAF
Chief of Staff
Headquarters, United States Air Force
Washington, D.C. 20330



I am sure it is
 not only his
 activity, it's his
 manner, his
 way with people,
 his spirit.
 I am sure
 from figure

3-17-97

Rose,

Coaches are set to come
in a few minutes before
the 1:30. Right now it is
set for the East Room so
they'll walk over w/ ROTHS.

the
original
to the
body

THE WHITE HOUSE
WASHINGTON

March 13, 1992

Mr. President:

MEMORANDUM FOR ROSE ZAMARIA

FROM

KATHY SUPER *K. Super*
DEPUTY ASSISTANT TO THE PRESIDENT
FOR APPOINTMENTS AND SCHEDULING

SUBJECT

EVENT FOR THE REDSKINS

The Redskins have contacted Laurie Firestone and requested the first three weeks in April for a BBQ. The President had offered a BBQ to Joe Gibbs when he called to congratulate him on his Super Bowl victory. They could not make the last date that was offered in February due to the team being on vacation. Can I go ahead and work out a date with Laurie? I assume the President still wants to do this.

earlier
better!

yes ✓
no —

let's think
of something

fun to do or say at

BBQ

invite an Oiler?

" ex Redskin
creator?

Discuss

KatW

cc P

EP
3-15

Friday
March 13, 1992

R2 / Patty

GM

Mr. President:

Friday, March 20th at 1:30 p.m. you will participating in a Rose Garden event honoring the NCAA Football champions:

3-15

The University of Washington
Coach: Don James

The University of Miami
Coach: Dennis Erickson

You indicated to Patty an interest in maybe meeting with the coaches privately prior to the event. (Right now, you are free for lunch that day.)

(The Gilmores will be here that day for a special WH tour and they will attend this ceremony in the Rose Garden. Patty is taking them to the Mess for lunch after their tour.)

GUIDANCE:

- ① Bring Don James to Oval at 1:15 - He & I can walk out together
- ② Gilmores are great - I do want to be hospitable family supper night

Rose Zamaria



Aboard Air Force One

February 29, 1992
(Enroute Atlanta, Georgia)

MEMORANDUM FROM THE PRESIDENT

TO: BOB TEETER
BOB MOSBACHER

Dick Allen has been helping. Attached is a ten point plan of his.

Please have someone bring himⁱⁿ, thank him, and see what should be done.

Please advise when this has been done.

Thanks.

A handwritten signature in cursive script, appearing to read "G. Bush".

cc: Sam Skinner

FEBRUARY 24, 1992

CONSERVATIVES IN 1992

TEN RECOMMENDATIONS FOR THE PRESIDENT

1. **Review the 1980 Republican Platform:** It was on the basis of accepting this very Platform that you were chosen by Reagan as his running mate.

The Platform was written very carefully over many months; Marty Anderson and I saw to it that everything in it was Reagan policy. It was a solid plan of action, designed to be implemented from the first day of the Reagan presidency.

2. **Be seen reading the Platform and let the word go out that you believe it to be an excellent guide for future policy in your second term, ditto the 1984 and 1988 Platforms.**

The five main themes of the 1980 Platform were intentionally basic:

- Family
- Neighborhood
- Work
- Peace
- Freedom

We wrote basic major speeches on each of these themes, and constantly worked the themes into Reagan stump speeches. Again and again.

3. **Let it be known that you are designating a team of first-rate mainstream conservatives to take on the Platform task again -- not a team of moderates or business-as-usual Republicans.**

We will find that team of first-rate people to do this job; others will be included only as the process gets going, but not until then, and not in the leading role.

4. **"Ideas Have Consequences" -- this is the rallying cry of all modern conservatives. It is the title of an essay by Richard Weaver, a patron saint of the conservative movement. Show that you care about ideas, not just an amorphous "vision."**

In 1980 we had a plan -- a plan that was coherent and easy to understand. Say, in simple terms, that you know this, and that your plan will be the best one for America in the 1990s.

5. **Claim and define the Mainstream of conservatism; it's yours.**

Be relentless and repetitive; America is conservative and believes in conservative values. You are committed to those values, but you must say just that, over and over. Pat Buchanan is at the fringe -- out of the mainstream -- and responsible, mainstream conservatives know this, as even Bill Buckley has pointed out.

Don't let Ann Devroy and the rest of the media define for you the state of your relations with conservatives; these media people are just trying to stir up trouble, and are substantively ignorant about conservatism.

6. **No matter what you are told by your expert advisers, you need to court conservatives who can really help you. Reach out for help where you really need it. Placating conservatives is not just a matter of conceding on a few political issues; it takes a shift of mood and a coherent program.**

You won't persuade the fringe, so don't try, and don't let your conventional advisers persuade you that first-rate conservatives are on the fringe with Buchanan. Think about it -- is Marty Anderson on the fringe? Are Bill Buckley and the others?

Court conservatives by having them for dinner in the residence and for working lunches in the Cabinet Room; take some on the plane with you, and keep three or four seats on Air Force One filled with them; use your assets. Keep the sessions small, listen carefully, work with them and the word will quickly get out.

Does your staff say you don't have time for this? Make time! You're the Boss! We'll get you lists of people.

7. The neoconservatives, mostly Democrats, can be yours, too.

They can't stand Pat Buchanan's isolationist agenda and, since they're domestically liberal, his domestic agenda either. In 1980 we converted the entire Committee on the Present Danger into a force supporting Reagan, and it was overwhelmingly Democrat in composition. Of its 125 members, nearly seventy served in the Reagan-Bush Administration. An outstanding example: Jeane Kirkpatrick, whom I personally brought over the line into our camp. Nitze, Rostow, Kampelman -- they all came from the CPD roster.

Consult with these neoconservatives before they drift back to their natural home among the Democrats. We can get you names.

8. Create two major policy advisory councils alongside or very loosely linked to the campaign structure, one for domestic matters, the other for foreign policy matters, but the latter will concentrate on foreign economic and trade matters. Put each under the firm control of a trusted, competent conservative ally who knows what ideas are all about and how to turn them into political weapons.

These groups will meet and advise, but they will not issue reports. You would meet with them in groups and on occasions, and they will churn out analyses and reports, some of which will flow to you through the council directors. This should not be a part of your formal campaign organization, and the effort should not be harmed by this effort even if they are "turf sensitive" on matters of substance.

9. Tsongas has a book, and Buchanan has a lot of ideas. In 1988 I persuaded Jim Baker to use a device Nixon had. Marty and me develop in 1968 -- publish a book detailing Nixon's positions. We did it in five days, called it "Nixon On The Issues," and stilled the criticism that Nixon was not addressing the issues and not generating ideas. The Bush book took a bit longer, but was similarly effective.

Get a similar book out now, wasting no time. Don't let the nitpickers argue about what's in it; let it be rammed through by a good writer and editor. It can't be a yuppy research effort; it must have serious intellectual direction.

10. Get at least one visible conservative in your close-in entourage -- a real conservative. This person should travel with you a lot, and should be seen to have access to you.

This person will be a conservative channel for you, a conveyor belt, and will also be a hand-holder. This must be the kind of person who inspires confidence among conservatives. This person must not be a White House Staff member; he must be seen as an independent adviser. Marty Anderson would be an excellent choice; he's experienced in our two winning campaigns from the "outside" (1968 and 1980); he is very, very savvy politically; he is an economist who knows both domestic and foreign issues; he is held in great respect by conservatives and many liberals; and with him could come Annelise, his wife, who worked for you in 1980.

Jim L

9. Tsongas has a book, and Buchanan has a lot of ideas. In 1988 I persuaded Jim Baker to use a device Nixon had Marty and me develop in 1968 -- publish a book detailing Nixon's positions. We did it in five days, called it "Nixon On The Issues," and stilled the criticism that Nixon was not addressing the issues and not generating ideas. The Bush book took a bit longer, but was similarly effective.

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AL



Texas to Ga.

2-29-92

Dear Dick -

Yours^{of} Feb 24 too contained
a fascinating glimpse back
into history. I'd never
heard the full story before.
Thanks for going to Colo.
for me. So far I feel
good about that State.
Pat Buchanan, who's
acting uglier and uglier
hasn't surfaced much out
there. -- On the Conservat
Agenda-1992 I will
discuss it when I get
back and get someone in touch.

Much food for
thought (and for
action) there.

Max Thanks,

G B

920302

The Honorable Richard V. Allen
Chairman
Suite 400
905 Sixteenth Street, NW
Washington, D.C. 20006

bcc: Rose Zamaria

(incoming and outgoing)

RICHARD V. ALLEN

905 SIXTEENTH STREET, N.W.

WASHINGTON, D. C. 20006

TELEPHONE (202) 737-2824

February 24, 1992

Dear Mr. President:

The subject is the conservative movement, and how to deal with it in 1992. Having been an identifiable and consistent one all my adult life, I'm entitled to some observations.

I'd like to begin the imposition on your time by saying that you and I have never really discussed what I want to tell you in this letter, except perhaps briefly as we traveled to China in the campaign summer of 1980. It's worth reviewing right now.

In July 1980, in Detroit, on the critical evening for choosing a Vice President, I walked into Governor Reagan's suite before Pat and I left for the Convention. I didn't have any more work that evening except for a couple of television interviews, and wanted to savor the nomination up close.

As I entered the suite, along with Reagan, sitting in a circle, were Casey, Meese, Wirthlin, Deaver, Nofziger and a few others. When I asked him if he needed anything before I left, he said "no," then paused, and asked, "What do you think of the deal, Dick?"

I said, "What deal?" He described the details of the negotiations on the "deal" for Vice Presidency with Ford, Kissinger, Greenspan and Bob Barrett; the negotiators on our side included Meese, Casey and a few others. I wondered why he would ask me, of all people, but, sensing impending disaster, I called down to Pat and told her I'd meet her later at the Convention. I made up my mind not to leave Reagan's side (I was the only one who did not leave him at all that evening) until a choice other than Ford was made for Vice President, and if it was to be Ford, I would be out of there on the next plane. I had not worked for three years to elect Reagan, only to have him hand it back to Ford and Kissinger.

The blow-by-blow account of the rest of the evening is for my book, if I ever get time to write it, but an absolutely crucial point to relate to you now is the process by which he would agree to reconsider you as his running mate.

By early evening, you were a goner; he was in a quandary about the Ford negotiations, and when Ford appeared on the Cronkite news to declare that he and Reagan had been discussing a "co-Presidency," Reagan became very agitated. I asked why he simply did not issue a statement that it was not so, and for the first time I saw that infrequent but unmistakable look of helplessness cross his face, in the same way he would waffle and cave when Nancy really put the wood to him. In fact, he had no idea what to do -- none

RICHARD V. ALLEN

The President
February 24, 1992
Page Two

whatever. He was totally dependent on Meese, Casey and the political advisers.

Sitting along with him in the suite, and to my own amazement, I said, "It has to be somebody other than Ford." He responded, "I know, but if not Ford, who?" I said to him directly: "Take Bush." He shook his head and said, "No, I can't take Bush; he's opposed to my economic plan and he supports abortion. He doesn't qualify."

Frankly, I really didn't know your position on abortion, and had only a vague idea of your ideas on the economy, other than your "voodoo economics" description of his. I thought he really meant it, that you were completely out of consideration, but I continued to think about how his mind could be changed about you.

A copy of the Platform was on the table near his chair. I knew he hadn't read it, but it truly was his Platform, because Marty Anderson and I and our teams had written virtually every word in it, and it had passed through the Platform Committee with ease. We had spent a lot of time on it. It seemed perfectly plausible to me that, knowing you as I did (and the others did not), you really ought to be able to embrace that Platform document.

I held up the copy of the Platform and said, "Governor, this is your Platform. Everything you want in it is there. If George Bush will support this Platform in its entirety, no exceptions, will you reconsider Bush?" He looked somewhat startled, thought for a few moments, and replied, "Well, if you put it that way, and if he really does support this Platform, then it's possible I'd reconsider." This was about 7:00 p.m.

As I recall, it was also about thirty minutes before you were to go on with your own Convention speech. I reached Stef Halper, and asked him to ask you directly whether you would support the Platform in its entirety, and that the reason was I needed urgently to know. He called back, said that he had asked you and you had said "yes" to the question. This was still relatively early in the evening.

Armed with that, and as the evening wore on, I attached myself to Reagan almost like a leech. Others came and went, but I resolved to stay close; the thought of re-creating the Ford-Kissinger axis was too much to bear, and the fact that it did not dawn on Reagan that Ford and Kissinger would, if the deal had been carried out, simply undercut and destroy him as President, was equally appalling. I had to be careful; I was supposed to be a "policy" guy, not a "political type," and my ideas about a running mate were irrelevant, at least as far as the "real" political types were concerned.

RICHARD V. ALLEN

The President
February 24, 1992
Page Three

The evening wore on; it was plenty tense. Except eventually for Marty Anderson and Pete Hannaford, with whom I had a running dialogue to convince them, not one of those political heavies, Casey and Meese included, supported you. They and the others vehemently opposed you, and had Paul Laxalt been in the suite instead of at the Convention, what ultimately developed would have been blocked by him; he was still angry.

Some time after ten p.m., Ford came again to Reagan's suite. They met privately, and when Ford emerged, Reagan said, "It doesn't look like it's going to work." But, and this is a big "but," the Ford people wanted to "think it over" overnight, and suggested we do the same. I knew what was up; Henry would use the "overnight" time to spread the word in the press, and in the morning the choice of Ford would be made to seem "inevitable." (Henry had his own agenda; under the terms of the so-called deal between Ford and Reagan, Henry would have gained control of all foreign policy through a new, special position in the Vice President's office, and the Vice President was to have the right to veto the choice of the Secretary of State!)

Reagan sat down; thought for a moment, and said, "Well, what do we do now?" There was an eerie silence. At that split second, since no one else was talking, I spoke in as controlled a tone as I could muster: "We call Bush."

To my amazement, no one protested; Reagan looked everyone in the eye, and sensing no opposition, said, "Well then, let's call him." I had your direct number at your hotel, and I placed the call and handed him the phone. I took notes of his side of the conversation (I had been taking notes all night long), and he began by saying to you, "I understand that you will give your complete support to the Platform." The rest is all history; you'll recall that Marty Anderson and I raced to your hotel, and that you and I and Marty stood in front of your staff while I announced that the Governor had asked you to be his running mate.

Why recount all this now?

If you recognize that the conservatives, all of whom were around in 1980, consider ideas to be of paramount importance and saw their ideas enshrined in the Platform that year, you will also recognize that the way to get them back into the fold is to develop your own claim to their allegiance in a program solidly rooted in conservative principles. Never mind that you disagree, as I'm sure you do, that you've strayed from the conservative fold; they declare that you have, and until you prove them wrong, they'll continue to bash you. That is what Pat Buchanan, whom I've known and worked with for more than 25 years, is all about.

RICHARD V. ALLEN

The President
February 24, 1992
Page Four

I have attached a short memo containing ten recommendations. I believe that if you implement these recommendations, you can take the wind out of Pat's sails without having to attack him directly, by letting both your positive actions and the actions of others do it for you.

You may think that it's cheeky of me to go on at this length with a stale historical lecture; maybe it is. But well before I first met you in 1966 at Airlie House, when you had just been elected to Congress and I had been tasked to give the foreign policy briefing to you and your colleagues, I was already convinced that politics is basically about ideas, and not just a process. I still believe that; I think you do, too, and the best way I can help you in 1992 is push hard to persuade you that this is the way to go, and then go out among the conservatives and other Republicans to argue the case for you as best I can.

If you agree with any or all of the attached memo, I will be happy to work with Bob Mosbacher or anyone else you designate to implement it, including getting up lists of the conservatives and neoconservatives we need to bring in -- and quick!

By the way, I am scheduled to be a surrogate Wednesday night in Colorado Springs at the Lincoln Day dinner, and am speaking the next day in Dallas to a business group. We need a lot more conservative surrogates in the field, too.

Pat joins me in sending our warmest good wishes to Barbara and to you,

Sincerely,
Dick

Enclosure

The President
The White House
Washington, D.C. 20500

FEBRUARY 24, 1992

CONSERVATIVES IN 1992

TEN RECOMMENDATIONS FOR THE PRESIDENT

1. **Review the 1980 Republican Platform: It was on the basis of accepting this very Platform that you were chosen by Reagan as his running mate.**

The Platform was written very carefully over many months; Marty Anderson and I saw to it that everything in it was Reagan policy. It was a solid plan of action, designed to be implemented from the first day of the Reagan presidency.

2. **Be seen reading the Platform and let the word go out that you believe it to be an excellent guide for future policy in your second term, ditto the 1984 and 1988 Platforms.**

The five main themes of the 1980 Platform were intentionally basic:

- Family
- Neighborhood
- Work
- Peace
- Freedom

We wrote basic major speeches on each of these themes, and constantly worked the themes into Reagan stump speeches. Again and again.

3. **Let it be known that you are designating a team of first-rate mainstream conservatives to take on the Platform task again -- not a team of moderates or business-as-usual Republicans.**

We will find that team of first-rate people to do this job; others will be included only as the process gets going, but not until then, and not in the leading role.

4. **"Ideas Have Consequences" -- this is the rallying cry of all modern conservatives. It is the title of an essay by Richard Weaver, a patron saint of the conservative movement. Show that you care about ideas, not just an amorphous "vision."**

In 1980 we had a plan -- a plan that was coherent and easy to understand. Say, in simple terms, that you know this, and that your plan will be the best one for America in the 1990s.

5. **Claim and define the Mainstream of conservatism; it's yours.**

Be relentless and repetitive; America is conservative and believes in conservative values. You are committed to those values, but you must say just that, over and over. Pat Buchanan is at the fringe -- out of the mainstream -- and responsible, mainstream conservatives know this, as even Bill Buckley has pointed out.

Don't let Ann Devroy and the rest of the media define for you the state of your relations with conservatives; these media people are just trying to stir up trouble, and are substantively ignorant about conservatism.

6. **No matter what you are told by your expert advisers, you need to court conservatives who can really help you. Reach out for help where you really need it. Placating conservatives is not just a matter of conceding on a few political issues; it takes a shift of mood and a coherent program.**

You won't persuade the fringe, so don't try, and don't let your conventional advisers persuade you that first-rate conservatives are on the fringe with Buchanan. Think about it -- is Marty Anderson on the fringe? Are Bill Buckley and the others?

Court conservatives by having them for dinner in the residence and for working lunches in the Cabinet Room; take some on the plane with you, and keep three or four seats on Air Force One filled with them; use your assets. Keep the sessions small, listen carefully, work with them and the word will quickly get out.

Does your staff say you don't have time for this? Make time! You're the Boss! We'll get you lists of people.

7. The neoconservatives, mostly Democrats, can be yours, too.

They can't stand Pat Buchanan's isolationist agenda and, since they're domestically liberal, his domestic agenda either. In 1980 we converted the entire Committee on the Present Danger into a force supporting Reagan, and it was overwhelmingly Democrat in composition. Of its 125 members, nearly seventy served in the Reagan-Bush Administration. An outstanding example: Jeane Kirkpatrick, whom I personally brought over the line into our camp. Nitze, Rostow, Kampelman -- they all came from the CPD roster.

Consult with these neoconservatives before they drift back to their natural home among the Democrats. We can get you names.

8. Create two major policy advisory councils alongside or very loosely linked to the campaign structure, one for domestic matters, the other for foreign policy matters, but the latter will concentrate on foreign economic and trade matters. Put each under the firm control of a trusted, competent conservative ally who knows what ideas are all about and how to turn them into political weapons.

These groups will meet and advise, but they will not issue reports. You would meet with them in groups and on occasions, and they will churn out analyses and reports, some of which will flow to you through the council directors. This should not be a part of your formal campaign organization, and the effort should not be harmed by this effort even if they are "turf sensitive" on matters of substance.

9. Tsongas has a book, and Buchanan has a lot of ideas. In 1988 I persuaded Jim Baker to use a device Nixon had Marty and me develop in 1968 -- publish a book detailing Nixon's positions. We did it in five days, called it "Nixon On The Issues," and stilled the criticism that Nixon was not addressing the issues and not generating ideas. The Bush book took a bit longer, but was similarly effective.

Get a similar book out now, wasting no time. Don't let the nitpickers argue about what's in it; let it be rammed through by a good writer and editor. It can't be a yuppy research effort; it must have serious intellectual direction.

10. Get at least one visible conservative in your close-in entourage -- a real conservative. This person should travel with you a lot, and should be seen to have access to you.

This person will be a conservative channel for you, a conveyor belt, and will also be a hand-holder. This must be the kind of person who inspires confidence among conservatives. This person must not be a White House Staff member; he must be seen as an independent adviser. Marty Anderson would be an excellent choice; he's experienced in our two winning campaigns from the "outside" (1968 and 1980); he is very, very savvy politically; he is an economist who knows both domestic and foreign issues; he is held in great respect by conservatives and many liberals; and with him could come Annelise, his wife, who worked for you in 1980.

Jim

OCF
2/2

THE WHITE HOUSE
WASHINGTON

February 28, 1992

File
Read 3-16
CB
SHOW POTUS

MEMORANDUM FOR SAMUEL K. SKINNER
CHIEF OF STAFF

FROM: C. BOYDEN GRAY *CB*
COUNSEL TO THE PRESIDENT

SUBJECT: Implementation of Beck decision

This memorandum responds to your request for a summary of the Beck issue. Because this issue is very contentious and has a somewhat tortuous history, I decided to provide you with a lengthier analysis.

The Beck decision. In 1988, the Supreme Court in Beck held that a union may not, over the objection of a non-member employee,¹ expend dues or fees collected from that employee pursuant to a union-security clause on activities unrelated to collective bargaining, contract administration or grievance adjustment (so-called "core" or "representational" activities). In particular, a union may not spend an employee's fees or dues for political or other "non-representational purposes," over the objection of the employee. The decision was rendered under the National Labor Relations Act, and followed Supreme Court decisions under the Railway Labor Act and under 42 U.S.C. 1983 and the First Amendment (public employees).

The Beck decision is not self-executing. Because no law or regulation requires unions or employers to notify employees of these protections, and unions have a strong financial disincentive to provide such notice, many employees do not know

¹A major issue is whether union members may also object to the expenditure of their dues for political or other non-representational purposes. (The employees in Beck were nonmembers.) In 1988, the General Counsel of the National Labor Relations Board issued guidance to all field offices that members should have the right to resign their full membership in order to object their objection, and that the union must honor the resignation and objection. This guidance is not (yet) the position of the Board; only the position the General Counsel's office is pursuing in adjudications. This precise issue is before the Board in an adjudicatory proceeding.

of their rights. Indeed, some unions and employers claim ignorance of the ruling. A related problem is that employees are often hindered or frustrated in their attempt to object to the use of their dues for non-representational purposes.

Why implementing Beck is important, and contentious. The Beck issue has great potential for mobilizing the support of the more than 15 million American workers who are unionized. Union dues and fees average \$330, but may run as high as \$500 or more, per employee, per year; only 10-25% of this amount has historically been expended for core union activities. There is a lot of money at stake here: union PACs contributed \$37 million in the 1987-88 Federal election cycle alone, and this does not count the much larger soft money expenditures. Organized labor knows it has much to lose if a large number of nonmember employees object and other union members resign their membership to object. But on the merits, there is not much that can be said against enforcement of the rights recognized by the Supreme Court (in a decision authored by Justice Brennan) in Beck. And Common Cause has sided with the Right to Work Committee and the Heritage Foundation in calling for enforcement of Beck. Still, any steps the Administration takes to implement Beck are sure to antagonize organized labor.

The history of Administration initiatives to implement Beck. Soon after the Beck decision, President Bush included a Beck enforcement provision in his 1989 campaign finance reform package that was sent to Congress, but nothing has come of it. Neither the Senate-passed nor the House-passed campaign finance reform bill pending now in conference contains any Beck provision. So long as the Democrats control Congress, there is virtually no prospect for meaningful Beck legislation.

Even in 1989, when the President sought legislative reform, attention was also turned to what the Executive Branch could do. In 1989, the National Right to Work Legal Defense Foundation petitioned the Labor Department to issue a rule requiring the posting of workplace notices advising employees of their Beck rights. Later, Right to Work requested that the Labor Department revise the financial report form (LM-2) required of unions (and publicly available) to specifically require unions to report their expenditures on political and other non-core activities. A group of about 50 House Republicans has twice written the Labor Secretary, most recently Secretary Martin, echoing these requests. Under three Secretaries, the Labor Department has taken no action on either request, deferring to the President's legislative proposal (until late last year) and expressing doubt about the extent of its authority to take either step. Critics suspect that the Department has been reluctant to take any action

that would upset organized labor or its support on the Hill.²

The National Labor Relations Board, the primary agency to implement Beck, has done little in the three and one-half years since Beck was decided. Critics suspect that the Board is hostile to the decision (the Board, as well as the Justice Department, was on the losing side of the case), or at least, like the Labor Department, reluctant to take actions that are guaranteed to antagonize organized labor. (The Board is considered an independent agency because there are statutory restrictions on the President's power to remove Members of the Board.)

The Board has traditionally implemented the NLRA through adjudication.³ In 1988, the General Counsel (who serves at the pleasure of the President) issued guidance to all field offices for their use in handling and issuing complaints. The General Counsel has now initiated a good number of complaints seeking to enforce Beck against recalcitrant unions, and has sought to consolidate cases to frame common legal issues for the Board. But all complaints must go to an administrative law judge before being considered by the Board. ALJ's typically hold protracted evidentiary hearings. As of this writing, only two Beck cases are before the Board, both of them filed within the last three months. However, in 1991 the Board remanded to ALJ's for hearing two cases previously submitted to the Board on stipulations. Given the Board's adjudicatory process, it is unlikely that key Beck issues will be decided in the near future.

Criticism of the Administration's three years of inaction increased significantly last summer. House Republicans, Right to Work, Heritage, Charlton Heston, and an editorial in the Wall Street Journal all called on the President to do something to implement Beck. Charlton Heston met separately with me and Secretary Martin, meetings that were reported in a Jack Anderson column, and wrote the President. In September the President saw the Journal editorial, and inquired of Roger Porter "Where do we stand in implementing (enforcing) the Beck decision?" Both Roger Porter and I responded to the President's question. About this

²For a few months last summer, the Department with our acquiescence postponed any activity, even internal deliberations, until several appointees were confirmed last fall.

³It has apparently engaged in its first substantive rulemaking in 1987, involving the appropriate bargaining units in acute health care facilities. This rule was upheld by the Supreme Court in April 1991.

time, several White House offices, including my office, began to press the Labor Department to move on Beck. Informal discussions with the Justice Department concerning the extent of the Labor Department's authority led us to confine our request of the Department to only the revision of the financial reports unions are required to file. So we turned to the Board to require workplace notification and other measures.

At the request of Jim Stephens, Chairman of the NLRB, I met with him initially last October to discuss the Beck issue.⁴ At that meeting the Chairman agreed with me that the Board should consider a rulemaking to mandate workplace notification, as well as to determine a number of Beck-related issues wending their way through the adjudicatory process.⁵ I also indicated that we were looking to the Labor Department, not the Board, to revise the financial reports.

After many more meetings and discussions between my staff and other White House officials, including one or more discussions between the Secretary and the Vice President, **the Labor Department will soon issue a proposed rule to revise the LM-2 Form.** Marshall Breger, Solicitor of Labor, told me yesterday that he believes the proposed rule will be ready to be sent to OMB as early as March 6. As revised, this report will require unions to spell out their expenditures in a number of functional categories. Whether a particular expenditure in a functional category is non-representational, and therefore an expenditure that may not be made with the dues of objecting non-members, is primarily for the Board (and ultimately the courts) to determine. But the LM-2 Form will provide sufficient notice to employees that a substantial amount of their dues are going to political and other non-core activities.

For its part, the NLRB will soon initiate a rulemaking proceeding relating to Beck. Yesterday Chairman Stephens provided me with a

⁴During this time the re-appointment of Mary Cracraft to the Board was also pending, and her re-appointment was vigorously opposed by Right to Work, who argued that she was hostile to Beck. When her nomination by the President was put on hold by a Senator before the August recess, the nomination was returned to the White House. Subsequently, the White House determined not to reappoint her.

⁵The Chairman referred to a June 1991 recommendation of the Administrative Conference, which had studied the Board's first rulemaking. ACUS strongly recommended the Board increase the use of its rulemaking authority.

copy of an advance notice of proposed rulemaking that he said had been sent to the Federal Register. The document is not at all ambitious, seeking comment only about "(1) the substantive issues that should be addressed in an administrative rulemaking proceeding, and (2) the manner in which such a proceeding should be structured." The document provides no additional guidance to the public. Fortunately, both unions and the Right to Work Committee have substantial experience with Beck issues in the three years plus since the Supreme Court decision, and therefore we expect the comments to provide a sufficient basis for a strong proposed rule later this year. As you know, without a top-level push, a rulemaking can drag on interminably. But once the rulemaking is announced, we believe there will be substantial external pressure to expedite it.

Because nothing is public at this time, the Administration has continued to receive criticism from Right to Work and others. The campaign's response to Right to Work's questionnaire on Beck was edited by our office to state in pertinent part, "But I won't wait for Congress to act. My Administration has begun to take significant steps to ensure that workers are informed of their rights recognized by the Supreme Court in 1988 in the Beck decision, and that they are allowed to exercise them without hindrance, intimidation or coercion." Without some tangible Administration action, this response was deemed inadequate by Right to Work. In several mailings to its membership before the New Hampshire primary, Right to Work compared the campaign's response unfavorably to Pat Buchanan's, and carrying at least an implicit suggestion to exercise a protest vote.⁶

The actions to be taken imminently by the Labor Department and National Labor Relations Board are modest and may not mollify our critics. On the other hand, these are steps that are a long time in the waiting, and they are steps in the right direction.

⁶Right to Work has also criticized the White House because it understands that Pamela Talkin, who served as the Board's union representative a few years ago, is under consideration to replace Mary Cracraft on the Board.

THE WHITE HOUSE
WASHINGTON

File CB
3-15
~~File CB~~

DATE:

FROM THE PRESIDENT

TO:

AZ

one week
from March 2
"tickle" + this
so I can see
if they followed
up

March 14, 1992

daily
got em
4 PM
on
the
dot!!

MEMORANDUM FOR RON KAUFMAN

DEPUTY ASSISTANT TO THE PRESIDENT FOR
POLITICAL AFFAIRS

FROM:

LESLIE GROMIS *lg*
DEPUTY REGIONAL POLITICAL DIRECTOR
BUSH-QUAYLE '92

SUBJ:

MICHIGAN CONFERENCE CALL

The conference call with the President, Governor Engler and six Michigan Bush-Quayle rallies is scheduled for Sunday, March 15.

The Sprint Conference Center will be handling the call. The Center will connect the rallies in Battle Creek, Flint, Oakland County, Traverse City, Marquette and Lansing. The Governor will be at the Lansing rally.

WHCA will call the Sprint Conference Center at the designated time. The number is 1-800-359-8449. The confirmation number is B0706.

Once the President is on the line the Sprint operator will say, "Welcome to your conference call with President Bush and Governor Engler. Governor you may now proceed." The Governor will begin the call. (Attached are the Governor's suggested talking points.)

Following the Governor's opening, the President will make his remarks. (See attached suggested talking points.) The Governor will follow-up and then the President will say final comments.

Be advised that press will be in the Lansing office as well as at the other rallies. However, since the Governor is here, the Lansing site will have two-way capacity. The Lansing press will be briefed and told that they may not ask questions. We do not anticipate any problems.

If you have any questions, please feel free to call.

CONFIRMED VIPS FOR CONFERENCE CALL

BATTLE CREEK

Mark Behnke, Calhoun County Bush-Quayle Chair
John Holmes, 3rd District Bush-Quayle Vice Chair
Harold Schuitmaker, 4th District Bush-Quayle Vice Chair
Representative Bill Martin, Honorary Bush-Quayle Co-Chair

FLINT

Representative Dave Robertson, Honorary Bush-Quayle Co-Chair
Mike Kelly, 7th District Bush-Quayle Vice-Chair
Doug Buck, Genesee County Bush-Quayle Chair
John Potbury - Flushing mayor
Don Watson, Genesee County Bush-Quayle Co-Chair
Sinclair Ingham, Genesee County Bush-Quayle County Co-Chair
Jan Rust - Genesee County Bush-Quayle

LANSING

Governor John Engler
Michigan Republican State Committee Chairman Dave Doyle

MARQUETTE

Jim Alderson - Marquette Bush-Quayle Chairman
Robert Berube - former mayor of Marquette

OAKLAND COUNTY

Jim Alexander, Oakland County Bush-Quayle Chair
Ronna Romney, National Committeewoman and MI Bush-Quayle Co-Chair
Laura Kopack, 1st Vice Chair MRSC and Bush-Quayle Vice Chair
Thelma Castillo-Dominguez, 6th Vice Chair and Bush-Quayle Vice Chair

TRAVERSE CITY

Lt. Governor Connie Binsfeld - MI Bush-Quayle Co-Chair
Senate George McManus - Bush-Quayle Vice Chairs
Pat LaBelle - Bush-Quayle Grand Traverse County Chair

*The people listed above are who we know are attending. All state legislators who represent the areas involved in the conference call have been contacted as well as Bush-Quayle Co-chairs, state committee District chairs, state committee county chairs and Bush-Quayle county chairs for the respective counties involved and all party officers.



U.S. SMALL BUSINESS ADMINISTRATION
WASHINGTON, D.C. 20416

OFFICE OF THE ADMINISTRATOR

The President
The White House
Washington, DC 20500

Dear Mr. President:

Thank you again for taking part in the U.S. Small Business Administration's recent radio and television public service announcements (PSAs) encouraging America's small businesses to enter the global marketplace. Your participation emphasizes the advantages of exporting and increases the impact of our message.

I am pleased to provide you with follow-up information in this regard. Seventy-seven percent (77%) of radio and television stations responding to a telephone survey by SBA field offices indicated they would run the PSA.

This national public service campaign will let Americans know that SBA can help America's entrepreneurs get into business and stay in business while strengthening our local and national economies.

You have my sincere appreciation for your strong support of this effort to encourage and expand American enterprise.

Respectfully,

Pat Saiki
Patricia F. Saiki
Administrator

TESTED AS SENT
Pat
Thanks!
up the good work
Keep
3-15

Good!

~~CONFIDENTIAL~~

THE PRESIDENT HAS SEEN

THE UNITED STATES TRADE REPRESENTATIVE
Executive Office of the President
Washington, D.C. 20508

MAR 12 1992

MEMORANDUM FOR THE PRESIDENT

FROM: Carla A. Hills *CHH*
SUBJECT: Update on NAFTA Negotiations

At your meeting in San Antonio with President Salinas on February 27, it was agreed that we would continue to push hard on the North American Free Trade Agreement (NAFTA), but that too many issues were still unresolved to agree to Mexico's request to set a March deadline for conclusion. We agreed that trade ministers would separately report back by mid-March, with a view to a possible phone conversation among you, Salinas, and Mulroney. Here is where we currently are on the NAFTA, should that conversation take place.

State of Play

Progress continues to be made across the board, but at uneven rates. We have nearly agreed on textiles, and we may be close to conclusion on intellectual property, business travel, trucking/rail services, and telecommunications. We remain far apart on agriculture; Mexico has still not tabled a promised revised proposal on automobiles; and there are significant obstacles remaining in investment, financial services, tariffs, and energy.

For a negotiation of this complexity, and considering that we will likely use the NAFTA as the basis upon which to build free trade agreements throughout the hemisphere (the Enterprise for the Americas Initiative), I believe the negotiations are proceeding well. Whether we can conclude the negotiations late in April -- the most optimistic scenario -- depends primarily on Mexico.

There continues to be speculation on whether we can legislate, as opposed to sign, a NAFTA this year. At this stage, friends on the Hill advise that it is unlikely that we will have the necessary cooperation of the Congressional leadership to cut the fast track procedures short and guarantee a vote on NAFTA. Nonetheless, we continue to work as hard as we can to finish an agreement as soon as possible.

DECL: OADR

Classified by *Janet Eln*

DECLASSIFIED

PER NSC WAIVER, #2001-02,

By MC NARA, Date 7/16/02

~~CONFIDENTIAL~~

*Carla - intent
Read into intent
We must keep making
clear as you
do it
a good
deal away
CPB
3-15*

~~CONFIDENTIAL~~

MEMORANDUM FOR THE PRESIDENT
PAGE TWO

Next Steps

In the three weeks between your San Antonio meeting and March 23, all of the 21 negotiating groups and sub-groups will have met again. During the week of March 23, Chief Negotiators (Jules Katz on our side) will be holding a series of oversight meetings with the negotiating groups. Some time in early April, we will likely hold a Ministerial meeting to review all of the issues.

I will provide a further report after the Chief Negotiators' session the week of March 23, when we should be in a better position to estimate a schedule for concluding negotiations.

~~CONFIDENTIAL~~

His Excellency Prince Sadruddin Aga Khan
Chateau de Bellerive
1245 Collonge-Bellerive
Geneva
SWITZERLAND

CC: (in & out)
✓ Rose Zamaria
(2 copies)

(Personal)



CAMP DAVID

Personal

3-15-92

Dear Sadri -

The elephant is safe
for now but tell him to stop
trampling on Mugabe's crops.
Loved your March 13th note.
Elections going OK, but

it's ugly out there
due mainly to the
economy (which is improving)

Love to Kate -

Tell her I'm going in for
a thalms transplant so
I can think back to the ^{good} old
days at Bellerive - Con Afecto.
Liz B /

SECRETARIAT DU PRINCE SADRUDDIN AGA KHAN

CASE POSTALE 8

1211 GENEVE 9

TELEPHONE: 46-68-66

TELEX: 26.05.05. MURO CH

CABLE: MUROM-GENEVE

T E L E F A X M E S S A G E

Numéro: (022) 47 91 59

=====

TO: Mrs Rose Zamiria, Office of the President

FROM: Mrs Munira Sunderji, Office of Prince Sadruddin
Aga Khan *Munira Sunderji*

DATE: 13th March 1992

PAGES: 2

TELEFAX: (001 202) 456 2397

We would appreciate you conveying the attached letter to President Bush at the earliest opportunity from Prince Sadruddin Aga Khan.

The original is being sent via regular mail.

With kind regards.



Château de Bellerive
1245 Collonge-Bellerive

13th March 1992

Mr. President, dear George,

Kate and I returned from Greece last night where we had a cheerful dinner with Costa and Marika Mitsotakis. They spoke warmly of your visit to Crete.

This is to convey sincere and grateful thanks for your support of the elephant Appendix One listing in Kyoto. We wouldn't have made it without U.S. cooperation and leverage. Conservationists world-wide and the public at large applaud your administration's decision.

What was heart-warming is that you found time to instruct Roger Porter to follow-up in spite of your busy campaign schedule. He got through to me with the good news whilst I was dancing to Greek Bouzouki music in a taverna on the Northern Sporades island of Alonissos. The locals are still under the shock and will probably never recover. Only the White House operators could have pulled it off.

✓ We were there to contribute to the setting up of a large Marine Park with Environment Minister Karamanlis who is the President's brother. You and Barbara would have loved the Monk Seals - one of the 12 most endangered species on this beleaguered planet.

Kate and I were happy about Super Tuesday's results. We are sure that you will prevail. The country (and all of us) have a great guy in the White House. He should stay there.

With much love, as always -

Sadri.

The Hon. George Bush
President of the United States
of America
The White House
Washington DC 20500

Mr. and Mrs. Mark Owens
Directors
North Luangwa Conservation Project
Zambia
P.O. Box 53396
Atlanta, Georgia 30355



CAMP DAVID

3-15-92

CC:

(in & out)

✓ Rose Zamaria
(1 copy)

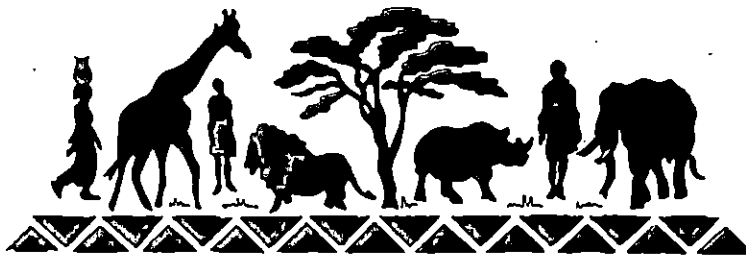
Dear Mark & Peta,

Your great sister Helen
who brought your letter is
here with us for the weekend.
I am glad the elephant
matter has been resolved

to your satisfaction -

We're having a most
pleasant time except
Fred is now part of the
walking wounded, being
injured himself playing
Wally Ball. But Wishio

Co TB



Owens Foundation for Wildlife Conservation

March 13, 1992

The President of the United States
and Mrs. Bush
The White House
Washington, DC 20015

Dear Mr. President and Mrs. Bush:

We were so pleased to learn of your recent dinner engagement at the home of Helen and Fred Cooper in Atlanta, Georgia. As you know, Helen is the Executive Director of The Owens Foundation. We understand from Helen and Fred that it was a most enjoyable evening.

We want to thank you very much for your active role in assuring that the CITES ban on the trade in elephant parts was continued. Your initiative and leadership have led the way for other nations of the world and will insure the conservation of the African elephant. We believe that this ban is the most important conservation action of the century. The conservation of Africa's wildlife resources represents the most viable economic opportunity to improve the lives of the people through shared revenues from tourism.

Thank you again for your invaluable assistance and for your willingness to exercise such effective leadership on this issue. Those of us who are involved in conservation and other environmental issues will always be grateful.

Thank you again for your assistance.

Sincerely,

Mark and Delia

Mark and Delia Owens
Directors
North Luangwa Conservation Project
Zambia

*Mrs. Fred Cooper's
sister*



FROM
THE WHITE HOUSE
WASHINGTON, D.C.

Ms. Margaret M. Brock
1401 Century Towers West
2220 Avenue of the Stars
Los Angeles, California 90067



CAMP DAVID

3-15-92

Dear thoughtful Margaret,
Thanks for your note
Yes Super Tuesday was
good but Buchanan still
attaches, now shifting some
of his attaches to Pete Wilson.

It was good hearing
from you -

Sincerely,

CC: (in & out)
✓ Rose Zamaria
(1 copy)
(2 copies)

EJ Bush

m.m.b

CS

March 11, 1992

The Honorable George Bush
President
The United States of America
The White House
Washington, D.C. 20500

Dear Mr. President,

Though your complete and most deserved victory
was fully expected yesterday, it was still
very nice to see the headlines in The Los
Angeles Times this morning.

With my love and congratulations to you and
Barbara,



Margaret Martin Brock

THE WHITE HOUSE

WASHINGTON, D.C.

The Honorable James M. Hewgley, Jr.
304 Philtower Building
Tulsa, Oklahoma 74103

CC: (in & out)
✓ Rose Zamaria
(2 copies)
Patty Presock
(possible ACTION)



CAMP DAVID

3-15-92

Dear Tim -

Super Tuesday did go
well. It must have been
the motorcade drivers.

Call Patty Presock
before your April visit
(202-456-7400)

We'd love to say "Hi!"
It's ugly out there, but
getting better -
Love to all

Am

J. M. HEWCLEY, JR.
PHILTOWER BUILDING
TULSA, OKLAHOMA 74103

March 09, 1992

The Honorable George Bush
President of The United States
The White House
Washington, D. C. 20500

Dear George:

✓ Sorry we weren't at Oklahoma City to help greet you last week. We are still in Arizona but keeping up with your activities. However, we were involved in a way with your visit - our Oklahoma City granddaughters were part of the pretty little girls driving the cars in the caravan. They were so excited and pleased because they were allowed to participate.

I hope that Super Tuesday is ours and over by the time you receive this letter and that you will be able to stay in Washington. There really isn't much the Democrats will have to say after Buchanan gets thru popping off. I hope he will become responsible and sensible in the near future.

Eileen and I plan to be in the Washington area from April 25th to the 29th. We are coming for Eileen's semi-annual meeting at Kenmore in Fredericksburg. Hope we will have a chance to see you. Give our love to Bar. Kindest personal regards. 11

Sincerely,


Jim Hewgley

JMHJr/phr

P.S. Pearl sends her very best wishes for a great victory for you in November.



CAMP DAVID

3-18-92

Dear John - Thanks
so much for Wing's Over
the Gulf. I will watch
it and enjoy it I'm sure
Most Sincerely G. Bush

CC: (in & out)
Rose Zamaria
(1 copy)
Nikki Richnow
(Gift Unit -
plus note to send
to GB Library)

FROM
THE WHITE HOUSE
WASHINGTON, D.C.

Mr. John S. Hendricks
Chairman and Chief Executive Officer
Discovery Communications, Inc.
7700 Wisconsin Avenue
Bethesda, Maryland 20814-3522

DISCOVERY COMMUNICATIONS, INC.



JOHN S. HENDRICKS
Chairman and
Chief Executive Officer

March 12, 1992

The Honorable George Bush
President of the United States
The White House
1600 Pennsylvania Avenue
Washington, D.C.

Dear Mr. President:

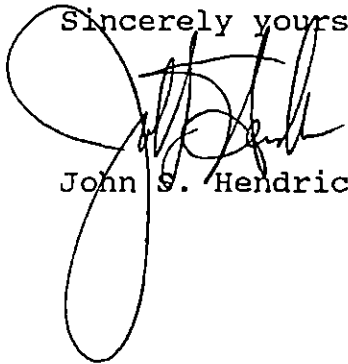
It is a pleasure to enclose a set of WINGS OVER THE GULF. This has proved to be one of our most popular series.

Also enclosed is this month's issue of our monthly magazine which includes a daily listing of our programs. I will make sure you receive a copy each month.

Thank you for watching The Discovery Channel. Our network, the jobs we have created, and the alternative quality programming we offer to 56 million households every day were all made possible by the Cable De-Regulation Act of 1984 which you supported.

With best wishes and much gratitude for your interest,
I am

Sincerely yours,


John S. Hendricks

JSH/slw
Enclosures



DATE: 3-15

FROM THE PRESIDENT

TO: Rose

Please

a. mail this

b. tell gift unit that a TV tape Wings over
the gulf should be destined for
GB Library.
It is at Camp David.

gb .

GB

*2nd copy
attn Mike
white*

FROM
THE WHITE HOUSE
WASHINGTON, D.C.

Mr. John S. Hendricks
Chairman and Chief Executive Officer
Discovery Communications, Inc.
7700 Wisconsin Avenue
Bethesda, Maryland 20814-3522



CAMP DAVID

3-18-92

Dear John - Thanks
so much for Wing's Over
the Gulf. I will watch
it and enjoy it I'm sure
Most Sincerely G. Bush

CC: (in & out)
✓ Rose Zamaria
(1 copy)
Nikki Richnow
(Gift Unit -
plus note to send
to GB Library)

TO: NIKKI RICHNOW



DATE: 3-15

FROM THE PRESIDENT

TO: Rose

Please

a. mail this

b. tell gift unit that a TV tape Wings over
the gulf should be destined for
GB Library.
It is at Camp David.

gb .

gb

DISCOVERY COMMUNICATIONS, INC.



JOHN S. HENDRICKS
*Chairman and
Chief Executive Officer*

March 12, 1992

The Honorable George Bush
President of the United States
The White House
1600 Pennsylvania Avenue
Washington, D.C.

Dear Mr. President:

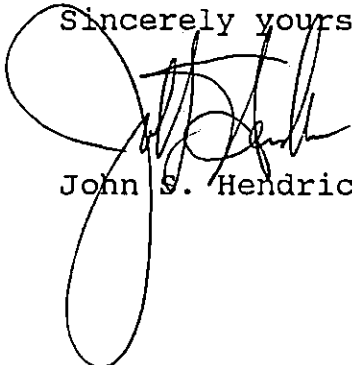
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With best wishes and much gratitude for your interest,
I am

Sincerely yours,


John S. Hendricks

JSH/slw
Enclosures

Mr. Thomas J. Devine
28th Floor
641 Lexington Avenue
New York, New York 10022

CC:
Rose Zamaria
(2 copies)



CAMP DAVID

3-15-92

Dear "T",

Geoclock goes onto my
IBM Monday afternoon -
I can't wait. I really
enjoy the computer, though I'm
still a rank beginner.

For me:

1. elections go OK
2. well do well Tuesday
3. Buchanan has been ugly
4. Economy looking better
5. Never seen so much
puzz piling on -
6. I'll win -

Love to A

GB

THOMAS J. DEVINE
641 LEXINGTON AVENUE
NEW YORK, NEW YORK 10022

212/593-1777

February 18, 1992

Dear Mr. President,

Please find enclosed the computer gadget for one who is accustomed to picking up the phone and calling all over the fifty states and the rest of the world.

It displays the place you are calling on your choice of many color maps, tells you the local time and shows immediately whether it is night, day, dawn or dusk at the other end of the line. You can see at a glance where your correspondent sits in relation to the world around him. Any city can be added to any map. There are games to play with each map by pushing various keys.

Stop here and turn over to your folks in technical support this letter, the following page and the other enclosure. They can set up GEOCLOCK for you on your computer in no time and show you how to take advantage of it.

Good luck in New Hampshire.

Sincerely,



The President
The White House
Washington

February 18, 1992

MEMORANDUM

Subject: Supplemental GEOCLOCK Installation Advice

The following steps are recommended to supplement the directions for installation which accompany the two GEOCLOCK diskettes.

Install the program files and supplemental maps in a new directory as instructed on the accompanying two papers, according to the type of monitor and video card (EGA, VGA or SVGA) installed with the computer. When expanded, all the GEOCLOCK files will occupy 2.2 megabytes of space on the hard drive.

REGISTER the installation as directed.

After editing the GECONFIG.DAT file to delete the time zones west of EST, add the following at the left margin in this file:

SHOWVGA (or SVGA if so equipped)
SHOWLL
LINE15
SHOWMONTH
SHOWDAY
SLOW (unless an i486 or co-processor is present)
387 (if an i486 or co-processor is present)

Add Kennebunkport (43.37 N, 70.40 W) to the .DAT file of one or more of the 16 maps covering it by following directions in the HELP file [F1].

Add any city in the world to any map, or delete a city, as desired. See CITIES.DAT or an atlas for coordinates.

Choose how the program loads: with the first map in the index (the default), any other map (e.g., by adding "MAP2504" at the bottom of the list above), a random choice, or with the map index.

Review the HELP files [F1] for any further fine tuning desired or for games to play, particularly with the ZOOM command and Distance Measurement.

Thomas J. Devine
212/593-1777

Geoclock
will be installed
at 2 P.M.

Monday, 16th
on your computer

TO: Paul Bateman



February 24, 1992

To: A computer expert. *CS*

How long to set up what T Devine suggests?

If it is easily doable let's proceed.

Note: TO RZ *CS*

Please prepare a thank you to Dear "T" either now or after the thing is working.

gb

done daily 2/24/

Needs a "thanks"
GP
3-15

T

FROM THE PRESIDENT