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**Folder Title:**  
Joint Telecommunications Resource Board Briefing Book

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Michelle K. Van Cleave

JTRB Briefing Book

**EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF SCIENCE AND TECHNOLOGY POLICY  
WASHINGTON, D.C. 20506**

How define responsibilities of JTRB w

- PCC

- existing bottom up crisis  
management infrastructure -

See Grimes memos re Steve Abbon  
Cmte on policy consolidation.

Solicit spec. policy concerns from  
Board members

(Janis - spectrum assignments)  
to pri sector -

Maybe ask DOE to present  
telecom policy review

Briefings from FEMA re Hugo/Lorne Poik

ATT failure - brief

EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF SCIENCE AND TECHNOLOGY POLICY  
WASHINGTON, D.C. 20506

March 27, 1990

MEMORANDUM FOR D. ALLAN BROMLEY

THROUGH: MICHELLE K. VAN CLEAVE *JFO*  
FROM: JOHN F. O'NEIL *JFO*  
SUBJECT: JOINT TELECOMMUNICATIONS RESOURCES BOARD  
MEETING

This package is to assist you in chairing your initial JTRB meeting scheduled for 1:00 - 2:30 p.m. on Wednesday, March 28, 1990, in the Situation Room.

Attendees are at TAB A with Principals' seating chart.

Agenda is at TAB B.

Talking points are attached and keyed to introduction, agenda items by number, and closing.

INFORMATION:

This is the initial meeting for this Board. All members are new except for General Myers (Manager, NCS) and Bruce Campbell (FEMA). Non-members who have previous experience are: Michelle, Ben Morriss (Deputy Manager, NCS), John Grimes (NSC), and myself.

Agenda is informative, should be non-controversial, designed for members to put mark on this JTRB.

You have met with all members except Thomas Buckholtz (GSA) - there have been continual scheduling conflicts.

Members are major telecommunications policymakers selected on the basis of:

- policy role
- communications assets
- potential control over assets
- importance to JTRB mission

NOTE. An AT&T briefing was dropped at the request of Sol Buchsbaum to provide more preparation time. (You discussed this situation with Duane Andrews, Assistant Secretary of Defense for C3 and Intelligence, on Tuesday, March 20.) This would be an excellent reason for a second meeting in the near future, after which meetings could revert to a semi-annual basis.

Attachments:

TAB A: Attendees/Seating Chart  
TAB B: Agenda

Talking Points:

Introduction  
Agenda Items by Number  
Closing Remarks

Joint Telecommunications Resources Board Meeting  
White House Situation Room, West Wing  
Wednesday, March 28, 1990, 1:00 p.m.

ATTENDEES

Office of Science and Technology Policy (OSTP)

Dr. D. Allan Bromley, Chairman  
Michelle K. Van Cleave  
John F. O'Neil

Department of Defense (DoD)

Duane P. Andrews  
Thomas P. Quinn  
John R. Anderson (Bob)

Department of Commerce (DoC)

Janice Obuchowski  
Richard Parlow (Dick)

General Services Administration (GSA)

Thomas G. Buckholtz  
Michael L. Corrigan (Mike)  
George Flynn

Federal Emergency Management Agency (FEMA)

Bruce J. Campbell  
Douglas Ford

Federal Communications Commission (FCC)

Andrew C. Barrett  
Alan R. McKie

National Communications System (NCS)

LTG John T. Myers  
Benham E. Morriss (Ben)  
Jimmie Pedersen  
John E. Christensen  
Joseph Rill  
Valerie Chambless

National Security Council (NSC)

John G. Grimes  
Donald L. Pilling (Don)  
Patrick H. Linhares (Pat)

Joint Telecommunications Resources Board  
Meeting X - March 28, 1990  
White House Situation Room - West Wing

Seating Chart

Mr. Campbell

Mr. Buckholtz

Mr. Andrews

Mr. Morriss

Ms. Obuchowski

LTG Myers

Mr. Barrett

Ms. Van Cleave

Dr. Bromley



# AGENDA

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- JTRB HISTORY
- JTRB STANDARD OPERATING PROCEDURES (SOP) -- THE JTRB OPERATING CHARTER
- JTRB RESPONSE AND COORDINATION PROCEDURES
- CURRENT ISSUES
- DISCUSSION

JOINT TELECOMMUNICATIONS RESOURCES BOARD

MEETING X - MARCH 28, 1990

OPENING REMARKS

WELCOME TO THE TENTH MEETING OF JTRB

SELECTED COMMENTS OF YOUR CHOICE - BUSY TIMES IN WHITE HOUSE

PCAST

ENVIRONMENTAL CONFERENCE

INTRODUCTIONS - SINCE MOST OF US ARE NEW - LET'S GO AROUND TABLE

THANK NSC FOR SIT ROOM

HAD PLEASURE OF PREVIOUS MEETINGS 1 ON 1

- UNFORTUNATELY, THE ONE PERSON WITH WHOM I MAY HAVE MOST IN COMMON, I COULD NEVER GET TOGETHER WITH--THOMAS BUCKHOLTZ
- AS FASCINATING AS I FIND DISCUSSIONS ON NS/EP TELECOMMUNICATIONS, FOR SOME ODD REASON I FIND NUCLEAR PHYSICS LESS COMPLICATED!
- IMPRESSED WITH DEPTH AND BREADTH OF EXPERIENCE AND EXPERTISE.

WHEN I TOOK THIS JOB I HAD NO IDEA.....

MORE INVOLVEMENT

- CONSIDERABLE WORK AND STRUCTURE TO SUPPORT ME,
- OUR MEETINGS DID MUCH TO REINFORCE MY CONFIDENCE -  
FOR THAT I THANK YOU VERY MUCH.

AS YOU KNOW, EXECUTIVE ORDER 12472 DIRECTS ME TO ESTABLISH A JTRB TO ASSIST ME IN THE FOLLOWING TASKING:

--- SLIDE ----

"THE DIRECTOR OSTP SHALL PROVIDE INFORMATION, ADVICE, GUIDANCE AND ASSISTANCE, AS APPROPRIATE TO THE PRESIDENT AND THOSE FEDERAL DEPARTMENTS AND AGENCIES WITH RESPONSIBILITIES FOR THE PROVISION, MANAGEMENT, OR ALLOCATION OF TELECOMMUNICATIONS RESOURCES, DURING THOSE CRISES OR EMERGENCIES IN WHICH THE EXERCISE OF THE PRESIDENT'S WAR POWER FUNCTIONS IS NOT REQUIRED OR PERMITTED BY LAW."

AS OUR INITIAL MEETING, I THOUGHT WE COULD CONSIDER:

- WHAT THE PREVIOUS BOARDS UNDERTOOK,
- MECHANISMS THEY DEVELOPED.

THEN WE CAN DISCUSS WHAT WE THINK THIS JTRB SHOULD BE

ALONG THOSE LINES, WE HAVE THREE INFO BRIEFINGS TO  
PROVIDE HISTORICAL CONTEXT, AND  
PROCEDURES

AGENDA

--- SLIDE ---

JTRB HISTORY

SOP

RESPONSE AND COORDINATION PROCEDURES

CURRENT ISSUES

DISCUSSION

I HAD HOPED TO HAVE AN AT&T PRESENTATION ON NETWORK PROBLEMS, BUT TO HONOR THEIR REQUEST, I HAVE POSTPONED THAT PRESENTATION UNTIL OUR NEXT MEETING. AT THAT TIME I WILL ASK THE U.S. ATTORNEY FOR CHICAGO TO ELABORATE THE SITUATION FROM HIS PERSPECTIVE.

AGENDA ITEM #1 - JTRB HISTORY

THE JTRB WAS FORMED IN 1985. SINCE THAT TIME THE ENVIRONMENT IN WHICH IT HAS OPERATED HAS BEEN IN A CONSTANT STATE OF FLUX. WE NOW HAVE THE OPPORTUNITY TO PUT OUR MARK ON THE JTRB. TO BEGIN, OUR EXECUTIVE SECRETARY WILL PROVIDE A BRIEF HISTORY OF THE JTRB.

AGENDA ITEM #2 - JTRB SOP

OUR PREDECESSORS ACCOMPLISHED QUITE ALOT.

IN JANUARY 1989 THEY APPROVED AN SOP TO GUIDE THE OPERATION OF  
THE BOARD.

JOHN CHRISTENSEN OF THE NCC WILL PROVIDE US THE DETAILS.

AGENDA ITEM #3 - RESPONSE AND COORDINATION PROCEDURES

WE HAVE A SET OF INTERIM RESPONSE AND COORDINATION PROCEDURES TO DEFINE HOW TELECOMMUNICATIONS RESOURCE INFORMATION IS COORDINATED AND SHARED AMONG JTRB MEMBERS.

THIS IS STILL AN INTERIM DOCUMENT.

MODIFICATION MAY BE APPROPRIATE, AND WE HAVE AN OPPORTUNITY TO MAKE ANY CHANGES WE DEEM NECESSARY.

AGAIN, JOHN CHRISTENSEN WILL DO THE HONORS.

PLEASE HAVE YOUR STAFF REVIEW THIS DOCUMENT AND COORDINATE WITH JOHN O'NEIL OR JOHN CHRISTENSEN.

AGENDA ITEM #4 - CURRENT ISSUES

AS WE FORMULATE THIS NEW JTRB, WE HAVE UNIQUE OPPORTUNITY.

WE CAN SHAPE THE COMPLEXION OF "OUR" JTRB; FOR INSTANCE

- BE CRISIS ORIENTED, OR
- ATTEMPT TO AFFECT POLICY BEFORE CRISES.

OUR SUPPORT STAFF DID SOME PRELIMINARY WORK TO ASSIST IN THIS DISCUSSION.

TO BEGIN, I WOULD LIKE TO DISCUSS CONTINUITY OF OUR OPERATION, WHICH WOULD SEEM TO INFLUENCE ALL OTHERS. I WILL REMAIN WITH JTRB; I BELIEVE MY MOST PRESSING RESPONSIBILITY FROM THE COMMUNICATIONS PERSPECTIVE WILL BE TO ADVISE THE PRESIDENT.

LET ME ASK JOHN O'NEIL TO FRAME THIS ISSUE FOR US.

NOTE: INCOMPLETE FROM PREVIOUS BOARD  
VARIETY OF BOARDS, GROUPS, ETC.  
OTHER RESPONSIBILITIES  
COORDINATE ALTERNATE  
IMPORTANCE OF CONTINUAL AGENCY PARTICIPATION  
CLEARANCES

AN ITEM THAT WAS PROMINENT ON THE AGENDA OF THE LAST JTRB WAS THE SUBJECT OF JTRB EXERCISES. I HAVE BEEN ASSURED THIS ITEM SHOULD ELICIT CONSIDERABLE DISCUSSION!

- DO YOU FEEL WE SHOULD UNDERTAKE AN EXERCISE OR EXERCISES?
- SHOULD WE TRY ONE?
- OR IS THIS SOMETHING WE SHOULD DO ON A PERIODIC BASIC?

NOTE: THERE WOULD SEEM TO BE MERIT IN CONDUCTING AT LEAST ONE EXERCISE.

TO STIMULATE OUR THINKING AS TO WHAT OUR JTRB SHOULD DO, THE SECRETARIAT HAS PREPARED FOUR OTHER TOPICS FOR YOUR CONSIDERATION AND POSSIBLE DISCUSSION AT OUR NEXT MEETING.

--- PASS OUT PAPERS ---

NOTE: TIME PERMITTING, YOU MAY CHOOSE TO DISCUSS ONE OR MORE OF THESE.

AGENDA ITEM #5 DISCUSSION

INVITE BOARD MEMBERS TO RAISE TOPICS IF NOT DONE ALREADY.

ASK BOARD MEMBERS FOR THEIR "FIRST-BLUSH" VIEWS ON WHAT THEY WANT FROM THE BOARD AND WHAT THEY WANT IT TO ACCOMPLISH TO ASSIST THE SECRETARIAT AND STAFFS' PREPARATION FOR NEXT MEETING.

CLOSING REMARKS

I WISH TO REITERATE MY SINCERE APPRECIATION FOR YOUR TIME AND COMMITMENT TO THE JTRB.

I PRAY THAT WE NEVER HAVE TO CONVENE THIS BOARD IN A TRUE CRISIS, BUT IT IS MOST COMFORTING TO ME AND TO THE PRESIDENT THAT YOU STAND READY TO ASSIST ME IN THIS CRITICAL FUNCTION.

THANKS TO NCS FOR THEIR SUPPORT FOR THIS MEETING.

I AM SURE OUR STAFFS WILL COORDINATE UNTIL OUR NEXT MEETING, NOW TENTATIVELY SCHEDULED FOR \_\_\_\_\_.

UNTIL THAT TIME, AGAIN THANK YOU VERY MUCH, AND PLEASE DO NOT HESITATE TO CALL ON ME OR MY STAFF IF WE CAN BE OF ANY ASSISTANCE TO YOU.