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Series: O'Neil, John F., Files
Subseries: Telecommunications Files

OA/ID Number: 62105
Folder ID Number: 62105-009

Folder Title:
Joint Telecommunications Resource Board 1992

Stack:

Row:

Section:

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Position:

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THE WHITE HOUSE
WASHINGTON

January 15, 1993

Dear Mr. McKie:

I want to thank you for your outstanding support to me and the Joint Telecommunications Resources Board over the past four years. These have been historic years of remarkable change. In the area of national security, as we have endeavored to adapt National Security and Emergency Preparedness Telecommunications Management to a changing world, your contribution has been invaluable. I have taken comfort in knowing that a cadre of very dedicated and capable individuals were prepared to assist me with the Joint Telecommunications Resources Board matters when needed.

You have performed outstanding service not only for me, but also for our great nation. I applaud your dedication and professionalism and urge you to continue your outstanding work. I wish you and them every success in the future.

Sincerely yours,

A handwritten signature in black ink, reading "D. Allan Bromley". The signature is fluid and cursive, with the first name "D. Allan" and the last name "Bromley" clearly distinguishable.

D. Allan Bromley
The Assistant to the President
for
Science and Technology

Mr. Allan McKie
Federal Communications Commission
1919 M Street, N.W.
Washington, D.C. 20554

THE WHITE HOUSE
WASHINGTON

January 15, 1993

Dear Mr. Berenson:

I want to thank you for your outstanding support to me and the Joint Telecommunications Resources Board over the past four years. These have been historic years of remarkable change. In the area of national security, as we have endeavored to adapt National Security and Emergency Preparedness Telecommunications Management to a changing world, your contribution has been invaluable. I have taken comfort in knowing that a cadre of very dedicated and capable individuals were prepared to assist me with the Joint Telecommunications Resources Board matters when needed.

You have performed outstanding service not only for me, but also for our great nation. I applaud your dedication and professionalism and urge you to continue your outstanding work. I wish you and them every success in the future.

Sincerely yours,

A handwritten signature in dark ink, appearing to read "D. Allan Bromley". The signature is fluid and cursive, with the first name "D. Allan" and the last name "Bromley" clearly distinguishable.

D. Allan Bromley
The Assistant to the President
for
Science and Technology

Mr. Lawrence Berenson
Federal Emergency Management Agency
Washington, D. C. 20472

THE WHITE HOUSE
WASHINGTON

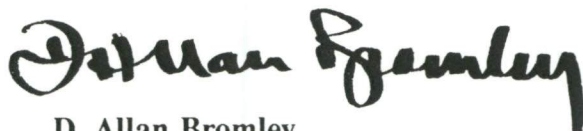
January 14, 1993

Dear Mr. Belford:

I want to thank you for your outstanding support to me and the Joint Telecommunications Resources Board over the past four years. These have been historic years of remarkable change. In the area of national security, as we have endeavored to adapt National Security and Emergency Preparedness Telecommunications Management to a changing world, the National Coordinating Center, both government and industry members, have made an invaluable contribution to this adaptation, as well as to actual national security emergencies. I have taken comfort in knowing that a cadre of very dedicated and capable individuals were prepared to assist me with the Joint Telecommunications Resources Board and other NS/EP Telecommunications Management matters when needed.

You and the NCC have performed outstanding service not only for me, but also for our great nation. I applaud your dedication and professionalism and urge you to continue your outstanding work. Please extend my appreciation to all members of the NCC. I wish you and them every success in the future.

Sincerely yours,

A handwritten signature in black ink, reading "D. Allan Bromley". The signature is written in a cursive, flowing style.

D. Allan Bromley
The Assistant to the President
for
Science and Technology

Mr. William Belford
Manager
National Coordinating Center for
Telecommunications
National Communications Center
Arlington, Virginia 22204-2199

THE WHITE HOUSE
WASHINGTON

January 14, 1993


Dear Mr. Morris:

I want to thank you for your outstanding support to me and the Office of Science and Technology Policy over the past four years. These have been historic years of remarkable change. In the area of national security, as we have endeavored to adapt National Security and Emergency Preparedness Telecommunications Management to a changing world, your advice and assistance has been invaluable. I have taken comfort in knowing that a cadre of very dedicated and capable individuals were prepared to assist me in this area, and, particularly, on the Joint Telecommunications Resources Board, when needed.

You have performed outstanding service not only for me, but also for our great nation. I applaud your dedication and professionalism and urge you to continue your outstanding work. I wish you every success in the future.

Sincerely yours,



D. Allan Bromley
The Assistant to the President
for
Science and Technology

Mr. Benham Morris
Deputy Manager
National Communications System
Arlington, Virginia 22204-2199

THE WHITE HOUSE
WASHINGTON

January 14, 1993

Dear Mr. Reinke:

I want to thank you for your outstanding support to me and the Joint Telecommunications Resources Board over the past four years. These have been historic years of remarkable change. In the area of national security, as we have endeavored to adapt National Security and Emergency Preparedness Telecommunications Management to a changing world, your contribution has been invaluable. I have taken comfort in knowing that a cadre of very dedicated and capable individuals were prepared to assist me with the Joint Telecommunications Resources Board and other NS/EP Telecommunications Management matters when needed.

You have performed outstanding service not only for me, but also for our great nation. I applaud your dedication and professionalism and urge you to continue your outstanding work. I wish you and them every success in the future.

Sincerely yours,

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D. Allan Bromley
The Assistant to the President
for
Science and Technology

Mr. Roger Reinke
Department of Commerce
National Telecommunications
Information Agency
Room 4090 HCHB
Washington, D. C. 20230

THE WHITE HOUSE
WASHINGTON

January 14, 1993

Dear Mr. Flynn:

I want to thank you for your outstanding support to me and the Joint Telecommunications Resources Board over the past four years. These have been historic years of remarkable change. In the area of national security, as we have endeavored to adapt National Security and Emergency Preparedness Telecommunications Management to a changing world, your contribution has been invaluable. I have taken comfort in knowing that a cadre of very dedicated and capable individuals were prepared to assist me with the Joint Telecommunications Resources Board and other NS/EP Telecommunications Management matters when needed.

You have performed outstanding service not only for me, but also for our great nation. I applaud your dedication and professionalism and urge you to continue your outstanding work. I wish you and them every success in the future.

Sincerely yours,

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D. Allan Bromley
The Assistant to the President
for
Science and Technology

Mr. George Flynn
General Services Administration
Washington, D.C. 20405

THE WHITE HOUSE
WASHINGTON

January 14, 1993

Dear Colonel Faust:

I want to thank you for your support to me and the Office of Science and Technology Policy over the past four years. These have been historic years of remarkable change. In the area of national security, as we have endeavored to adapt National Security and Emergency Preparedness Telecommunications Management to a changing world, your participation has been invaluable. I have taken comfort in knowing that a cadre of very dedicated and capable individuals were prepared to assist me with the Joint Telecommunications Resources Board and other NS/EP Telecommunications Management matters when needed.

You have performed outstanding service not only for me, but also for our great nation. I applaud your dedication and professionalism and urge you to continue your outstanding work. I wish you every success in the future.

Sincerely yours,

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D. Allan Bromley
The Assistant to the President
for
Science and Technology

COL. Leroy Faust, USAF
Assistant Manager
National Communications System
Arlington, Virginia 22204-2199

THE WHITE HOUSE
WASHINGTON

January 14, 1993

Dear Mr. Anderson:

I want to thank you for your outstanding support to me and the Joint Telecommunications Resources Board over the past four years. These have been historic years of remarkable change. In the area of national security, as we have endeavored to adapt National Security and Emergency Preparedness Telecommunications Management to a changing world, your contribution has been invaluable. I have taken comfort in knowing that a cadre of very dedicated and capable individuals were prepared to assist me with the Joint Telecommunications Resources Boards when needed.

You have performed outstanding service not only for me, but also for our great nation. I applaud your dedication and professionalism and urge you to continue your outstanding work. I wish you and them every success in the future.

Sincerely yours,

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D. Allan Bromley
The Assistant to the President
for
Science and Technology

Mr. John R. Anderson
Office of the Assistant
Secretary of Defense(C³I)
The Pentagon Room 3E187
Washington, D.C. 22030

THE WHITE HOUSE
WASHINGTON

January 14, 1993

Dear Mr. Boheim:

I want to thank you for your outstanding support to me and the Office of Science and Technology Policy over the past four years. These have been historic years of remarkable change. In the area of national security, as we have endeavored to adapt National Security and Emergency Preparedness Telecommunications Management to a changing world, your participation has been invaluable. I have taken comfort in knowing that a cadre of very dedicated and capable individuals were prepared to assist me in this area when needed.

You have performed outstanding service not only for me, but also for our great nation. I applaud your dedication and professionalism and urge you to continue your outstanding work. I wish you every success in the future.

Sincerely yours,

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D. Allan Bromley
The Assistant to the President
for
Science and Technology

Mr. Kenneth Boheim
Assistant Manager
National Communications System
Arlington, Virginia 22204-2199

THE WHITE HOUSE
WASHINGTON

January 15, 1993

Dear Mr. Smith:

I want to thank you for your outstanding support to me and the Office of Science and Technology Policy over the past four years. These have been historic years of remarkable change. In the area of national security, as we have endeavored to adapt National Security and Emergency Preparedness Telecommunications Management to a changing world, your participation has been invaluable. I have taken comfort in knowing that a cadre of very dedicated and capable individuals were prepared to assist me in this area when needed.

You have performed outstanding service not only for me, but also for our great nation. I applaud your dedication and professionalism and urge you to continue your outstanding work. I wish you every success in the future.

Sincerely yours,

A handwritten signature in black ink, reading "D. Allan Bromley". The signature is fluid and cursive, with the first name "D." being a stylized "D" and the last name "Bromley" written in a more traditional cursive script.

D. Allan Bromley
The Assistant to the President
for
Science and Technology

Mr. Donald E. Smith
National Communications System
Arlington, Virginia 22204-2199

THE WHITE HOUSE
WASHINGTON

January 14, 1993

Dear Ms. Newland:

I want to thank you for your outstanding support to me and the Office of Science and Technology Policy over the past four years. These have been historic years of remarkable change. In the area of national security, as we have endeavored to adapt National Security and Emergency Preparedness Telecommunications Management to a changing world, your participation has been invaluable. I have taken comfort in knowing that a cadre of very dedicated and capable individuals were prepared to assist me in this area when needed.

You have performed outstanding service not only for me, but also for our great nation. I applaud your dedication and professionalism and urge you to continue your outstanding work. I wish you every success in the future.

Sincerely yours,

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D. Allan Bromley
The Assistant to the President
for
Science and Technology

Ms. Margaret Newland
National Communications System
Arlington, Virginia 22204-2199

THE WHITE HOUSE
WASHINGTON

January 14, 1993

Dear Mr. Moran:

I want to thank you for your outstanding support to me and the Office of Science and Technology Policy over the past four years. These have been historic years of remarkable change. In the area of national security, as we have endeavored to adapt National Security and Emergency Preparedness Telecommunications Management to a changing world, your participation has been invaluable. I have taken comfort in knowing that a cadre of very dedicated and capable individuals were prepared to assist me in this area when needed.

You have performed outstanding service not only for me, but also for our great nation. I applaud your dedication and professionalism and urge you to continue your outstanding work. I wish you every success in the future.

Sincerely yours,

A handwritten signature in black ink, reading "D. Allan Bromley". The signature is written in a cursive, flowing style with a large, prominent "D" and "B".

D. Allan Bromley
The Assistant to the President
for
Science and Technology

Mr. Richard Moran
National Communications System
Arlington, Virginia 22204-2199

THE WHITE HOUSE
WASHINGTON

January 14, 1993

Dear Mr. Miquelon:

I want to thank you for your outstanding support to me and the Office of Science and Technology Policy over the past four years. These have been historic years of remarkable change and I have taken comfort in knowing that a cadre of very dedicated and capable individuals, such as yourself, were prepared to assist me with National Security and Emergency Preparedness Telecommunications Management. Your participation has been invaluable.

You have performed outstanding service not only for me, but also for our great nation. I applaud your dedication and professionalism and I wish you every success in the future.

Sincerely yours,

A handwritten signature in black ink, reading "D. Allan Bromley". The signature is written in a cursive, flowing style with a large, prominent "D" and "B".

D. Allan Bromley
The Assistant to the President
for
Science and Technology

Mr. David Miquelon
Defense Information Systems
Agency Code JI
11440 Isaac Newton Square
Reston, Virginia 22090

THE WHITE HOUSE
WASHINGTON

January 15, 1993

Dear Dr. Bodson:

I want to thank you for your support to me and the Office of Science and Technology Policy over the past four years. These have been historic years of remarkable change. In the area of national security, as we have endeavored to adapt National Security and Emergency Preparedness Telecommunications Management to a changing world, your participation has been invaluable. I have taken comfort in knowing that a cadre of very dedicated and capable individuals were prepared to assist me in this area when needed.

You have performed outstanding service not only for me, but also for our great nation. I applaud your dedication and professionalism and urge you to continue your outstanding work. I wish you every success in the future.

Sincerely yours,

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D. Allan Bromley
The Assistant to the President
for
Science and Technology

Dr. Dennis Bodson
Assistant Manager
National Communications System
Arlington, Virginia 22204-2199

THE WHITE HOUSE
WASHINGTON

January 14, 1993

sd.

Dear Mr. Minkel:

I want to thank you for your outstanding support to me and the Office of Science and Technology Policy over the past four years. These have been historic years of remarkable change and I have taken comfort in knowing that a cadre of very dedicated and capable individuals, such as yourself, were prepared to assist me with National Security and Emergency Preparedness Telecommunications Management. Your participation has been invaluable.

You have performed outstanding service not only for me, but also for our great nation. I applaud your dedication and professionalism and I wish you every success in the future.

Sincerely yours,

A handwritten signature in dark ink, reading "D. Allan Bromley". The signature is fluid and cursive, with the first name "D." being a simple monogram and "Allan Bromley" written in a more elaborate, flowing script.

D. Allan Bromley
The Assistant to the President
for
Science and Technology

Mr. Edward Minkel
7400 Beverly Manor Drive
Annandale, Virginia 22003

THE WHITE HOUSE
WASHINGTON

January 14, 1993

Dear Captain Parsons:

I want to thank you for your support to me and the Office of Science and Technology Policy over the past four years. These have been historic years of remarkable change. In the area of national security, as we have endeavored to adapt National Security and Emergency Preparedness Telecommunications Management to a changing world, your participation has been invaluable. I have taken comfort in knowing that a cadre of very dedicated and capable individuals were prepared to assist me in this area when needed.

You have performed outstanding service not only for me, but also for our great nation. I applaud your dedication and professionalism and urge you to continue your outstanding work. I wish you every success in the future.

Sincerely yours,

A handwritten signature in black ink, reading "D. Allan Bromley". The signature is fluid and cursive, with a large, stylized initial "D" and a long, sweeping underline.

D. Allan Bromley
The Assistant to the President
for
Science and Technology

CAPT Dennis Parsons, USN
Assistant Manager
National Communications System
Arlington, Virginia 22204-2199

EXECUTIVE OFFICE OF THE PRESIDENT
OFFICE OF SCIENCE AND TECHNOLOGY POLICY
WASHINGTON, D.C. 20506

August 12, 1991

MEMORANDUM FOR D. ALLAN BROMLEY

THROUGH: MICHELLE K. VAN CLEAVE *mkv*
FROM: JOHN F. O'NEIL *JFO*
SUBJECT: JTRB MEETING, AUGUST 12, 1991
FROM 3 P.M. TO 5 P.M. - ROOM 208, OEOB

A meeting of the Joint Telecommunications Resources Board (JTRB) has been scheduled to cover the following topics:

- Network Security
- Disruptions to the Public Switch Network (PSN)
- The National Plan for Telecommunications Support in Non-Wartime Emergencies
- The JTRB Exercise held March 1, 1991

Network Security. The National Security Telecommunications Advisory Committee (NSTAC) formed a task force to address concerns about potential disruption of National Security and Emergency Preparedness (NS/EP) telecommunications through network software manipulation. The task force concluded recent intrusions into the PSN confirm "hackers" have significant capabilities to penetrate key switching and signalling system elements. Individual companies are aware and are taking action; the task force provided service suppliers with a checklist of steps that, when followed, would substantially enhance the security of their own networks. The task force reported that "until there is confidence that strong, comprehensive security programs are in place, the telecommunications industry should assume that a motivated and resourceful adversary, in one concerted manipulation of network software, could degrade at least portions of the PSN and monitor or disrupt the telecommunications serving NS/EP users."

A follow-on task force will:

1. Identify a mechanism and provide an implementation plan for security information exchange concerning risks and remedies.
2. Recommend steps to Government agencies that will improve the flow of Government information about threat to industry.
3. Recommend to the Government research and development (R&D) needed for commercially applicable security tools.
4. Evaluate existing industry-wide standards activities for network security and make recommendations.

Ben Morriss and Herb Benington (UNISYS), Task Force Chairman will brief the Board on progress to date.

PSN Disruptions. During June 1991, the Public Switch Network experienced disruptions in several areas which affected the ability to make outgoing calls. Press reporting has identified a DSC switch and attendant software as the problem. Bell Communications Research (Bellcore) has led the industry effort to recreate the incidents and identify comprehensive fixes. Bellcore will brief the Board on its findings. You may recall that Mr. Barrett of the FCC called you on this issue when the disruptions occurred. At that time, you offered to place it on the agenda for this meeting of the JTRB.

National Plan. The National Plan for Telecommunications Support in Non-Wartime Emergencies is the planning basis for utilization of National telecommunications assets and resources in support of non-wartime emergencies, as defined in Executive Order 12472, including Presidentially declared major disasters and emergencies covered by the Robert T. Stafford Disaster Relief Act, and Extraordinary Situations declared by the Director, Federal Emergency Management Agency (FEMA). This plan also contains operational direction for telecommunications support in these situations. It is the formal Government plan applicable to all Federal Executive departments, agencies, and other organizations in accordance with Executive Order 12472, Assignment of National Security and Emergency Preparedness Telecommunications Functions, April 3, 1984, and other national policy direction.

This plan will supersede the current one. At this meeting you will seek Board members concurrence with the plan before you sign it.

This revision streamlines and updates procedures for support. The format of the plan itself has been changed to make it easier to use. Essentially, it builds on a proven system. This version has been staffed with the Board member agencies.

JTRB Exercise. The JTRB held a table top exercise on March 1, 1991. At that time, it identified a number of issues and requirements which required further action. The JTRB will receive a briefing on the exercise, the issues and requirements, a work plan to address the issues and requirements, and a status report. This briefing will be classified.

An attendance list is at Tab 1.

Talking points are at Tab 2.

Joint Telecommunications Resources Board Meeting
Room 208, Old Executive Office Building
Monday, August 12, 1991 - 3 P.M.

List of Attendees

Office of Science and Technology Policy (OSTP)

Dr. D. Allan Bromley
Ms. Michelle K. Van Cleave
Col John F. O'Neil

Department of Defense (DOD)

Duane Andrews
John Grimes
John Robert Anderson

Department of Commerce (DOC)

Janice Obuchowski
Thomas Sugrue
Richard Parlow
Roger Reinke

General Services Administration (GSA)

Thomas Buckholtz
George Flynn

Federal Emergency Management Agency (FEMA)

Bruce C. Campbell
Lawrence Berenson

Federal Communications Commission (FCC)

Andrew Barrett
Al Mc Kie

National Communications System (NCS)

LTG Alonzo E. Short
Benham E. Morriss

C. Hill

EXECUTIVE OFFICE OF THE PRESIDENT
OFFICE OF SCIENCE AND TECHNOLOGY POLICY
WASHINGTON, D.C. 20506

October 30, 1992

MEMORANDUM FOR JTRB POINTS OF CONTACT

SUBJECT: COMPLETION OF JTRB DOCUMENTATION

For the past 18 months, the JTRB has been studying possible crisis escalation for NS/EP telecommunications problems and revising appropriate documentation based on the study results. That effort has been interrupted by real-world crises!

It is my hope that we will be able to return to JTRB matters and complete this item in the near term. At this point, we still require clearance on the revised TELORDs and TELINTs contained in the Draft Telecommunications Management Plan. The revised version being circulated at this time contains changes to the existing TELORD 2 and TELINT 1. The revisions ensure closer correlation between these two documents and the CFR. Some of the TELORDs also have been renumbered in a sequence of probable issuance.

TELORDs were developed to support the Director, OSTP, in fulfilling his roles and responsibilities for wartime telecommunications management. Likewise, the Manager, NCS has developed a series of TELINTs that allow him to carry out the authorities that would be delegated to him based on the TELORDs. Both sets of documents facilitate execution of truly extraordinary authorities that might be expected to have a dramatic impact upon both government and private sector telecommunications management. It follows, therefore, that before these documents could be issued, the judgment has been made that a true crisis faces government telecommunications and that this would be evidenced by the fact that the President has invoked his extraordinary powers for telecommunications management under Section 706 of the Communications Act of 1934, as amended. The reader should assume TELORDs and TELINTs will be issued only when absolutely necessary and that before any TELINTs can be issued, the Director, OSTP, will have had to redelegate his wartime authorities under Section 706. Further, the philosophy enunciated in the CFR, and elsewhere, that, "... facilities management will remain decentralized," and that conflicts will be resolved at the lowest level possible remains true when the extraordinary authorities of Section 706 are invoked.


John F. O'Neil
Executive Secretary

Joint Telecommunications Resources Board

Distribution:

Bill Belford, OMNCS
Robert Anderson, OSD
Alan McKie, FCC
George Flynn, GSA
Larry Berenson, FEMA
Roger Reinke, NTIA

JTRB file

EXECUTIVE OFFICE OF THE PRESIDENT
OFFICE OF SCIENCE AND TECHNOLOGY POLICY
WASHINGTON, D.C. 20506

January 11, 1993

MEMORANDUM FOR ASSISTANT SECRETARY OF DEFENSE FOR COMMAND,
CONTROL, COMMUNICATIONS AND INTELLIGENCE
DEPUTY ASSISTANT SECRETARY OF COMMERCE
FOR COMMUNICATIONS AND INFORMATION
DEFENSE COMMISSIONER, FEDERAL
COMMUNICATIONS COMMISSION
COMMISSIONER, INFORMATION RESOURCES
MANAGEMENT SERVICE, GENERAL SERVICES
ADMINISTRATION
MANAGER, NATIONAL COMMUNICATIONS SYSTEM
ASSISTANT ASSOCIATE DIRECTOR FOR
INFORMATION RESOURCES MANAGEMENT,
FEDERAL EMERGENCY MANAGEMENT AGENCY

SUBJECT: JOINT TELECOMMUNICATIONS RESOURCES BOARD
REVIEW AND DOCUMENTATION

Beginning with the Joint Telecommunications Resource's Board (JTRB) stand-alone tabletop exercise on March 1, 1991, the JTRB began a review of its processes, interfaces, information flow, and documentation to ensure that the JTRB could properly and adequately discharge its responsibilities throughout the threat spectrum. The Board subsequently met on August 12, 1991, to evaluate the progress of the review and issue guidance. Since that meeting the JTRB points of contact on our staffs have worked to complete the review. They report that they have completed their work and I am pleased to forward the results to the members of the Board.

The JTRB review:

- Assessed the ability of the Presidential Emergency Action Document (PEAD) Notification System to support invocation of appropriate portions of Section 706 of the Communications Act of 1934, as amended.
- Analyzed and revised, where necessary, all Telecommunications Orders (TELORDS) and Telecommunications Instructions (TELINTS) to support the JTRB.
- Analyzed and revised, where necessary, the flow of information from the Board to those who require knowledge of JTRB deliberations.

As a result of the work accomplished in the review, three documents have been prepared for each member of the JTRB:

- A Telecommunications Management Reference Manual which contains in a single binder basic information on the Board and its members, important reference documents, and relevant National Security and Emergency Preparedness (NS/EP) Telecommunications management authorities.
- A Telecommunications Management Plan, in two versions, to detail information flow and actions required to initiate and support invocation and execution of Section 706 of the Communications Act of 1934, as amended, and the advisory responsibilities outlined in Executive Order 12472 of April 3, 1984, "Assignment of National Security and Emergency Preparedness Telecommunications Functions." The Telecommunications Management Plan, which includes copies of all TELORDS and TELINTS, is classified and is provided at two different levels of classification for ease of use and storage.

With publication of these documents, the Board has finished the work plan, including staff supporting activities at the national level, it established in conjunction with its meeting on March 1, 1991. Work on supporting activities will continue in the National Telecommunications Management Structure. Although each member's role remains unchanged, assistance is available to you from my office should you wish to adjust the supporting activities of your agency.

The JTRB points of contact have performed a service for future members of the Joint Telecommunications Resources Board. Please extend my congratulations to your point of contact for a job well done. I also would like to commend the Office of the Manager, National Communications System for the support provided in conducting this review.



D. Allan Bromley
Director

Attachments

cc: MG Robert M. Marquette, Jr.
Mr. Ben Morriss
COL Patrick H. Linhares
Mr. William Belford
Ms. Margaret Newland

THE WHITE HOUSE
WASHINGTON

January 11, 1993


Dear Dr. Buckholtz:

As I leave after almost four years as Chairman of the Joint Telecommunications Resources Board (JTRB), I want to thank you for your personal assistance and support as a member of the Board. When I reflect on the mission of the Board and the implications its activation holds for our great Nation, I cannot help but think of the important responsibilities we all shared.

We both know the JTRB would only be called upon to handle tough issues, and I appreciate that your position places daily demands on you that make your participation as a member of the JTRB all the more burdensome. These factors only make your services more significant. It has been a great comfort to me to know you were there with advice and assistance, and that I could rely on your expertise and insight when facing tough problems.

I sincerely appreciate your personal commitment to the JTRB and wish you every success in the future.

Sincerely yours,



D. Allan Bromley
The Assistant to the President
for
Science and Technology

The Honorable Thomas G. Buckholtz
Commissioner
Information Resources Management Service
General Services Administration
Washington, D.C. 20405

THE WHITE HOUSE

WASHINGTON

January 11, 1993


Dear General Short.

As I leave after almost four years as Chairman of the Joint Telecommunications Resources Board (JTRB), I want to thank you for your personal assistance and support as a member of the Board. When I reflect on the mission of the Board and the implications its activation holds for our great Nation, I cannot help but think of the important responsibilities we all shared.

We both know the JTRB would only be called upon to handle tough issues, and I appreciate that your position places daily demands on you that make your participation as a member of the JTRB all the more burdensome. These factors only make your services more significant. It has been a great comfort to me to know you were there with advice and assistance, and that I could rely on your expertise and insight when facing tough problems.

I sincerely appreciate your personal commitment to the JTRB and wish you every success in the future.

Sincerely yours,



D. Allan Bromley
The Assistant to the President
for
Science and Technology

LTG Alonzo Short
Manager
National Communications System
Arlington, Virginia 22204-2199

THE WHITE HOUSE
WASHINGTON

January 11, 1993

Dear Mr.  Andrews:

As I leave after almost four years as Chairman of the Joint Telecommunications Resources Board (JTRB), I want to thank you for your personal assistance and support as a member of the Board. When I reflect on the mission of the Board and the implications its activation holds for our great Nation, I cannot help but think of the important responsibilities we all shared.

We both know the JTRB would only be called upon to handle tough issues, and I appreciate that your position places daily demands on you that make your participation as a member of the JTRB all the more burdensome. These factors only make your services more significant. It has been a great comfort to me to know you were there with advice and assistance, and that I could rely on your expertise and insight when facing tough problems.

I sincerely appreciate your personal commitment to the JTRB and wish you every success in the future.

Sincerely yours,



D. Allan Bromley
The Assistant to the President
for
Science and Technology

The Honorable Duane P. Andrews
Assistant Secretary of Defense (C³I)
The Pentagon
Washington, D.C. 20301

THE WHITE HOUSE

WASHINGTON

January 11, 1993

Dear Mr.  Campbell:

As I leave after almost four years as Chairman of the Joint Telecommunications Resources Board (JTRB), I want to thank you for your personal assistance and support as a member of the Board. When I reflect on the mission of the Board and the implications its activation holds for our great Nation, I cannot help but think of the important responsibilities we all shared.

We both know the JTRB would only be called upon to handle tough issues, and I appreciate that your position places daily demands on you that make your participation as a member of the JTRB all the more burdensome. These factors only make your services more significant. It has been a great comfort to me to know you were there with advice and assistance, and that I could rely on your expertise and insight when facing tough problems.

I sincerely appreciate your personal commitment to the JTRB and wish you every success in the future.

Sincerely yours,



D. Allan Bromley
The Assistant to the President
for
Science and Technology

Mr. Bruce J. Campbell
Assistant Associate Director
for Information Resources Management
Federal Emergency Management Agency
Washington, D.C. 20472

THE WHITE HOUSE
WASHINGTON

January 11, 1993

Andrew

Dear Mr. Barrett:

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The Assistant to the President
for
Science and Technology

The Honorable Andrew C. Barrett
Defense Commissioner
Federal Communications Commission
1919 M Street, N.W., Room 844
Washington, D.C. 20554