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**Series:** O'Neil, John F., Files  
**Subseries:** Telecommunications Files

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**OA/ID Number:** 62105  
**Folder ID Number:** 62105-008

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**Folder Title:**  
Joint Telecommunications Resource Board 1991

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EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF SCIENCE AND TECHNOLOGY POLICY  
WASHINGTON, D.C. 20506

April 1, 1991

MEMORANDUM FOR D. ALLAN BROMLEY

THROUGH: MICHELLE K. VAN CLEAVE *mkc*

FROM: JOHN F. O'NEIL *JFO*

SUBJECT: THANK YOU LETTERS FOR COMMUNICATIONS EXERCISES

Attached are thank you letters to Lieutenant General Rodgers, Manager of the National Communications System (NCS), and Major General Robert Marquette, Director of the Office of Emergency Operations (OEO). The letters offer your thanks for the support of their organizations to OSTP for our recent communications management exercises. The letter to NCS lists several individuals who supported both events.

A third letter is to Lieutenant General Richard Trefry, Military Assistant to the President and Director of the White House Military Office, in appreciation for the outstanding support provided by Lieutenant Colonel Bob Bieri of the Presidential Emergency Operations Center.

I recommend you sign the attached letters to render appropriate recognition and enhance the good relations we presently enjoy with these organizations.

Attachments:

TAB A: Letter to LTG Rodgers  
TAB B: Letter to MajGen Marquette  
TAB C: Letter to LTG Trefry

EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF SCIENCE AND TECHNOLOGY POLICY  
WASHINGTON, D.C. 20506

April 3, 1991

Dear General Rodgers,

In the past month we have conducted two highly successful communications management exercises. Through these activities we have advanced our understanding of the issues, possible solutions, and mechanisms through which we can implement relevant decisions and take required actions. I am much more confident now than at any time in the past of our ability to advise the President and manage the nation's telecommunications, should the need arise.

The meeting of the Joint Telecommunications Resources Board was an unrivaled success. All the Board members were challenged and contributed to a much better understanding of our responsibilities and how we might fulfill them. I found the experience particularly rewarding. The Communications Management Exercise was a remarkable example of vertical and horizontal integration that the rest of the community must strive to emulate. Assembling such a diverse group of communications managers and communicators in one place accelerates immeasurably the learning process and provides an invaluable real-time interactive training experience.

These activities were the culmination of many months of thought, concentrated activity, and hard work. The support of the Office of the Manager, National Communications System (OMNCS), has been critical to the success of these activities. We could not have achieved such success without the outstanding assistance you provided. Many people from the Office of the Manager contributed, but I would like to single out Colonel Pedersen, Peggy Newland, Bill Belford, Don Smith, and Dick Moran. Please pass on to them my personal thanks for a job well done.

I should also like to thank you and Ben Morriss, not only for your support, but for your personal involvement. Your participation contributed directly to the value derived from our efforts.

The OMNCS has established a new standard in support to the Office of Science and Technology Policy, a standard I know you will maintain in the future.

Sincerely,



D. Allan Bromley  
Director

LTG<sup>+</sup>Thurman D. Rodgers, USA  
Manager  
National Communications System  
Washington, D.C. 20305-2010

EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF SCIENCE AND TECHNOLOGY POLICY  
WASHINGTON, D.C. 20506

April 3, 1991

Dear General Marquette:

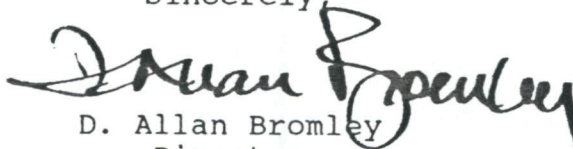
During March this office conducted two highly successful communications management exercises. Through these activities we have advanced our understanding of the issues, possible solutions, and mechanisms for dissemination and implementation of decisions and actions. I am much more confident now than at any time in the past of our ability to advise the President and manage the nation's telecommunications, should the need arise.

The Joint Telecommunications Resources Board exercise on March 1, 1991, was quite successful. The Board members now possess a more complete understanding of our responsibilities, how we might fulfill them, and how our decisions affect and are promulgated to other critical government systems. The Communications Management Exercise held on March 11, 1991, was a remarkable example of vertical and horizontal integration that the rest of the community must strive to emulate. Assembling such a diverse group of communications managers and communicators in one place accelerates immeasurably the learning process and provides an invaluable real-time interactive training experience.

These activities were the culmination of many months of thought, concentrated activity, and hard work. I appreciate very much the support and participation of your organization in both events. Without your assistance neither event would have been as successful as it was, and without your logistic support the second activity would not have been possible.

I will provide you the detailed results of these two activities when they become available. In the meantime, I look forward to continued close cooperation between our organizations.

Sincerely,

  
D. Allan Bromley  
Director

MG Robert M. Marquette, Jr., USAF  
Director  
Office of Emergency Operations  
Suite 600  
5113 Leesburg Pike  
Falls Church, VA 22041

EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF SCIENCE AND TECHNOLOGY POLICY  
WASHINGTON, D.C. 20506

April 3, 1991

Dear General Trefry:

The Joint Telecommunications Resources Board (JTRB) met on March 1, 1991, in Room 208 of the Old Executive Office Building to conduct a table top communications management exercise. As you may know, the JTRB was established pursuant to Executive Order 12472 of April 3, 1984, "Assignment of National Security and Emergency Preparedness Telecommunications Functions," to assist me in advising the President on telecommunications during non-wartime emergencies.

This exercise was an complete success. The Board was appropriately challenged and now enjoys a much fuller understanding of its responsibilities, how it might fulfill them, and how it, must function in a stressed environment.

A key objective of this exercise was to understand how JTRB actions affect other critical government systems. In this regard, Lieutenant Colonel Bob Bieri's involvement was invaluable. He participated in the exercise and concluded our meeting with a superb tailored briefing in the PEOC on its functions and capabilities. His participation was critical to the overall success of the JTRB exercise. I extend my personal appreciation and that of all JTRB members for a job well done.

Sincerely,



D. Allan Bromley  
Director

LTG Richard G. Trefry, USA (Ret.)  
Military Assistant to the President and  
Director, Military Office  
The White House  
1600 Pennsylvania Avenue, N.W.  
Washington, DC 20500

JFO-114...  
8/5/91  
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EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF SCIENCE AND TECHNOLOGY POLICY  
WASHINGTON, D C 20506

August 2, 1991

*Ben*  
Dear Mr. Morriss,

Thank you for your informative memo of July 12, 1991 on the recent disruptions to the public telephone network. I was confident your office and industry were taking appropriate measures, but appreciated hearing the details you provided.

I understand the Joint Telecommunications Resources Board will hear a report on these disruptions, causes, implications, and joint government-industry efforts in this area at its next meeting on August 12, 1991.

From my previous discussions with Commissioner Barrett of the Federal Communications Commission, I know the Board has great interest in this topic. I look forward to hearing your presentation.

Sincerely,



D. Allan Bromley  
Director

Mr. Benham E. Morriss  
Deputy Manager  
National Communications System  
Washington, DC 20305-2010

JFO'NEIL:jw:8/2/91 9122298

EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF SCIENCE AND TECHNOLOGY POLICY  
WASHINGTON, D.C. 20506

February 6, 1991

MEMORANDUM FOR D. ALLAN BROMLEY  
THROUGH: MICHELLE K. VAN CLEAVE *mkw*  
FROM: JOHN F. O'NEIL *JFO*  
SUBJECT: JOINT TELECOMMUNICATIONS RESOURCES BOARD (JTRB)  
EXERCISE, MARCH 1, 1991

Last summer the JTRB decided to conduct an exercise to familiarize the members with procedures and process. As you may recall, I have been working on this tasking as part of a series of several communications management exercises. Based on my last briefing to you on telecommunications, I have scheduled the JTRB exercise for the morning of March 1, 1991.

I recommend you sign the attached memorandum to the board members formally notifying them of the exercise and providing some details. The memo also offers each member an individual briefing to provide some background information and an opportunity for questions and discussion.

The exercise is scheduled to begin at 8:30 a.m. and run through 12:15 p.m. We quickly lose principals if the times are slipped at all. Unfortunately, this cuts into senior staff on March 1, but it has been difficult scheduling a time with all principals. I am working on refreshments, and the schedule includes provisions for a break.

The exercise will end approximately 11:10, but I have included in the schedule a tour of the Presidential Emergency Operations Center (PEOC) in the East Wing, since one of the objectives of the exercise is to coordinate our activities with the PEOC.

EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF SCIENCE AND TECHNOLOGY POLICY  
WASHINGTON, D.C. 20506

February 8, 1991

MEMORANDUM FOR: ASSISTANT SECRETARY OF DEFENSE FOR COMMAND,  
CONTROL, COMMUNICATIONS AND INTELLIGENCE  
ASSISTANT SECRETARY OF COMMERCE FOR  
COMMUNICATIONS AND INFORMATION  
DEFENSE DIRECTOR, FEDERAL COMMUNICATIONS  
COMMISSION  
COMMISSIONER, INFORMATION RESOURCES MANAGEMENT  
SERVICE, GENERAL SERVICES ADMINISTRATION  
MANAGER, NATIONAL COMMUNICATIONS SYSTEM  
ASSISTANT ASSOCIATE DIRECTOR FOR INFORMATION  
RESOURCES MANAGEMENT, FEDERAL EMERGENCY  
MANAGEMENT AGENCY

SUBJECT: JOINT TELECOMMUNICATIONS RESOURCES BOARD  
EXERCISE, MARCH 1, 1991

In response to our expressed desires, an exercise for the JTRB has been scheduled for the morning of March 1, 1991. This will provide a wonderful opportunity for us to familiarize ourselves in a stress-free environment with situations which may require our attention in the future.

The exercise will be held in Room 208 of the Old Executive Office Building, instead of the National Coordinating Center, due to the classification of the event. The day's activities are being structured to maximize your benefit while minimizing the time required. The exercise will begin at 8:30 a.m. and should last approximately three hours and 45 minutes. The room will be available for your use beginning at 8:00 a.m.

Preparations for this exercise are continuing in coordination with your representatives who will soon have read-ahead material for your review. In addition, individual briefings are being organized for each member to provide both specific classified details as well as general information. This also will provide an opportunity to answer any questions you may have before the exercise. These briefings will be scheduled through your representatives.

I look forward to our first exercise and hope that events will allow your participation. Should you have any questions, please do not hesitate to contact the Board's Executive Secretary, John O'Neil at 202/395-3272.

  
D. Allan Bromley  
Director

Joint Telecommunications Resources Board Exercise  
Room 208, Old Executive Office Building  
Friday, March 1, 1991  
8:30 a.m.

Seating Arrangement

Screen

John Osterholz  
OEO

Bill Belford  
NCS

Jimmie Pedersen  
NCS

Bill Gamble  
DoC

Tom Buckholtz  
GSA

Duane Andrews  
OSD

John O'Neil  
OSTP

Don Pilling  
NSC

Pat Linhares  
NSC

Bernie Ziegler  
NCS

Bruce Campbell  
FEMA

LTG Don Rodgers  
NCS

Andrew Barrett  
FCC

Michelle Van Cleave  
OSTP

Dr. Bromley  
OSTP  
Chairman

8/12/91

Joint Telecommunications Resources Board:

The Honorable Duane P. Andrews  
Assistant Secretary of Defense (C<sup>3</sup>I)  
Room 3E172, The Pentagon  
Washington, DC 20301-3040  
Phone: 703-695-0348  
FAX: 703-695-3362

POC:  
(3E187 Robert Anderson)

The Honorable Janice Obuchowski  
Assistant Secretary for Communications and Information  
Department of Commerce  
14th Street between E and Constitution Avenue, NW  
Room 4898  
Washington, DC 20230  
Phone: 202-377-1840  
FAX: 202-377-1635

POC:  
(Rm 4090, L. Reinke)

Mr. Andrew C. Barrett  
Defense Commissioner  
Federal Communications Commission  
Room 852  
1919 M Street, NW  
Washington, DC 20554  
Phone: 202-632-6390  
FAX: 202-653-5402

POC:  
(Alan McKie  
Dep. Managing Director  
Rm. 852)

Mr. Thomas G. Buckholtz, Commissioner  
Information Resources Management Service  
General Services Administration  
18th and F Streets, NW  
Room 3240  
Washington, DC 20405  
Phone: 202-501-1000  
FAX: 202-566-0022

POC:  
George Flynn  
Rm 613

LTG Alonzo E. Short, Jr., USA  
Manager  
National Communications Systems  
Room 4222  
701 South Courthouse Road  
Arlington, VA 22204-2199  
Phone: 703-692-0018  
FAX: 703-557-5012 or 703-557-1090

POC:  
(Bill Belford  
Nat. Coordinating  
Rm 2250)

National Emergency  
NET Operations  
Mgmt.

Mr. Bruce J. Campbell  
Assistant Associate Director for Information Resources Management  
Federal Emergency Management Agency  
500 C Street, SW Room 505  
Washington, DC 20472  
Phone: 202-646-2965  
FAX: 202-646-2531 or 202-646-2464

POC:  
(Lawrence Beckenborg)  
Rm. 505

FOR OFFICIAL USE ONLY

JOINT TELECOMMUNICATIONS RESOURCES BOARD

**Federal Communications Commission Calling List**

Principal: Andrew C. Barrett  
Defense Commissioner  
(202) 632-6390 (Office)  
(703) 521-7008 (Home)

Alternate: Alan R. McKie  
Deputy Managing Director  
(202) 632-6390 (Office)  
(703) 451-2198 (Home)

2nd Alternate: FCC/FOB Watch Officer  
(202) 632-6975

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OFFICE OF THE ASSISTANT SECRETARY OF DEFENSE

WASHINGTON, D.C. 20301-3040

6 SEP 1990

COMMAND, CONTROL,  
COMMUNICATIONS  
AND  
INTELLIGENCE

*John*  
MEMORANDUM FOR EXECUTIVE SECRETARY, JOINT TELECOMMUNICATIONS REVIEW BOARD

SUBJECT: Principal and Alternates Call Out List

Per your request, the following names and telephone numbers are submitted for the JTRB call out list:

<u>NAME</u>	<u>OFFICE</u>	<u>HOME</u>	<u>"OTHER"</u>
Mr. Duane P. Andrews (P)	703-695-0348	703-241-0563	
Mr. John G. Grimes (A)	703-697-4542	703-998-2340	
Dr. Thomas P. Quinn (A)	703-695-0871	301-894-5544	301-641-7329
Ms. D. Diane Fountaine (A)	703-695-7181	703-820-9633	703-894-0722
Mr. J. Robert Anderson (A)	703-697-7626	301-474-2266	

DOD CRISIS COORDINATING CENTER: 703-769-9351

*Bob*  
J. Robert Anderson  
Staff Associate  
Information Systems

CURRENT AS OF 16NOV90

JTRB EMERGENCY RECALL ROSTER

DR. D. ALLAN BROMLEY	O: 202-456-7116 H: 202-456-1414 WHITE HOUSE SWITCH
MICHELLE VAN CLEAVE	O: 202-395-7326 H: 202-544-8532
JOHN O'NEIL	O: 202-395-3272 H: 301-647-8895
LTG DON RODGERS	O: 202-692-0018 H:
BEN MORRISS <i>Bernie Zugler</i>	O: 202-692-3760 H: 703-820-1795
COL JIMMIE PEDERSEN	O: 202-692-0506 H: 703-578-4059
BILL BELFORD	O: 703-746-1261 H: 703-892-6650
DUANE ANDREWS	O: 703-695-0348 H: 703-241-0563
JOHN GRIMES	O: 703-697-4542 H: 703-998-2340
<del>THOMAS QUINN</del>	<del>O: 703-695-0871 H: 301-894-5544</del>
DIANE FOUNTAINE	O: 703-695-7181 H: 703-820-6933
ROBERT <i>Anderson</i> ANDREWS	O: 703-697-7626 H: 301-474-2266
DOD CRISES COORDINATION CENTER	703-769-9351
ANDREW BARRETT	O: 202-632-6390 H: 703-521-7008
ALAN MCKIE	O: 202-632-6390 H: 703-451-2198
FCC/FOB WATCH OFFICER	202-632-6975

THOMAS BUCKHOLTZ O: 202-501-1000  
H: 202-328-2304

~~MICHAEL CORRIGAN~~ O: 202-501-5308  
H: 703-742-3672

GEORGE FLYNN O: 202-501-0843  
H: 301-567-4446

BRUCE CAMPBELL O: 202-646-2965  
H: 703-573-2637

LARRY BERESON<sup>N</sup><sub>X</sub> O: 202-646-2900  
H: 703-236-4436

FEMA NECC 202-898-6100  
FEMA NNOC 202-566-1600 EXT 4000

~~JANICE OBUCHOWSKI~~ H: 703-442-0119

~~DICK PARLOW~~ O: 202-377-1850  
H: 301-464-0711

*Bill Gamble*  
ROGER REINKE O: 202-377-1138  
H: 703-971-4095

*Jim Tassie  
Peg Newland  
Bill Oakley  
Carl Smith*

8/12/91

Joint Telecommunications Resources Board:

The Honorable Duane P. Andrews  
Assistant Secretary of Defense (C<sup>3</sup>I)  
Room 3E172, The Pentagon  
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18th and F Streets, NW  
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Washington, DC 20405  
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LTG Alonzo E. Short, Jr., USA  
Manager  
National Communications Systems  
Room 4222  
701 South Courthouse Road  
Arlington, VA 22204-2199  
Phone: 703-692-0018  
FAX: 703-557-5012 or 703-557-1090

Mr. Bruce J. Campbell  
Assistant Associate Director for Information Resources Management  
Federal Emergency Management Agency  
500 C Street, SW Room 505  
Washington, DC 20472  
Phone: 202-646-2965  
FAX: 202-646-2531 or 202-646-2464

Joint Telecommunications Resources Board - August 12, 1991

Chairman:

The Honorable D. Allan Bromley (Dr.)  
Director  
Office of Science and Technology Policy

The Honorable Duane P. Andrews  
Assistant Secretary of Defense (Command, Control, Communications  
and Intelligence)

The Honorable Janice Obuchowski (Ms.)  
Assistant Secretary of Commerce (Communications and Information)  
and Administrator, National Telecommunications and Information  
Administration

Andrew C. Barrett  
Defense Commissioner  
Federal Communications Commission

Thomas G. Buckholtz  
Commissioner  
Information Resources Management Service  
General Services Administration

LTG Alonzo E. Short, Jr., USA  
Manager  
National Communications System

Bruce J. Campbell  
Assistant Associate Director for Information Resources Management  
Federal Emergency Management Agency