OPERATING PROCEDURES

for the

Cardiovascular Council
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OPERATING PROCEDURES
for the
Cardiovascular Council
of
THE SOCIETY OF NUCLEAR MEDICINE AND MOLECULAR IMAGING, INC.

I. MISSION:
The Cardiovascular Council is a group within The Society of Nuclear Medicine, Inc., hereafter referred to as the Society, dedicated to the interchange of scientific and medical ideas among Society members who have interest in cardiovascular imaging using radiopharmaceuticals. The overall mission of the Cardiovascular Council is to:

- provide a forum for members with similar interests
- provide expertise in the field of interest to the membership
- foster research and education in the field of interest
- provide outreach to other professionals and organizations
- nurture new membership into the Society
- serve as a resource to SNMMI Leadership

II. OBJECTIVES:

- To establish and maintain an organization of members with an interest in cardiovascular imaging for the purpose of providing a forum and a mechanism, whereby information relating to cardiovascular imaging may be discussed and disseminated. The Council will distribute a newsletter to the membership at least twice a year. The Council will maintain an updated website under the auspices of the Society.

- To provide a mechanism for the promotion and encouragement of basic cardiovascular scintigraphic research and development. The Council will provide a mechanism for rewarding young investigators, if appropriate, who excel in research or educational activities at the annual (summer) meeting.

- To provide a source of information relating to cardiovascular imaging science affairs to the Society of Nuclear Medicine. The Council will offer assistance to the Scientific Program committee, recommending reviewers and other volunteers for various positions on the committee.

- The Council will submit an annual business plan and budget, outlining its planned activities for the subsequent twelve months, to the Society’s Board of Directors.

III. MEMBERSHIP
Membership is open to all Society members in good standing, including physicians, scientists, technologists and other interested parties. Membership in this council may be attained by indicating the desire to join during the annual renewal of SNMMI membership or by filing an application with the Society at other times of the year.

IV. DUES
Dues for membership in the council will be determined by the council/center’s Board of Directors. Dues are payable by October 1 of each year. The rights and privileges of membership including voting, holding of office, committee membership, and the participation in meetings are suspended during the period of delinquency. Rights and privileges will be reinstated upon payment of delinquent dues within the year.
V. ORGANIZATION
The Society shall have four (4) organizational categories: Chapters, Centers, Councils, and the Technologist Section. Each organizational component is an integral part of the Society with representation in the House of Delegates. Councils are not legally separate entities from the Society and must act in accord with Society policies and procedures.

VI. OPERATING PROCEDURES
Councils adhere to Society Bylaws and policies, while operating under their own Operating Procedures and budget process approved by the Society’s Board of Directors. The Operating Procedures of each Council shall be approved by the Society’s Committee on Councils. These Operating Procedures must be consistent with the Bylaws and policies of the Society.

VII. BOARD OF DIRECTORS
A. Composition:
The Council Board of Directors is composed of the following: fourteen (14) elected non-officer Board members, the Officers of the Council, the Immediate Past-President, up to four (4) ex-officio non-voting past presidents, two international members not residing in North America, and one (1) SNMMI Board of Directors member appointed by the Society’s President to serve on the Council’s BOD. Any Council member elected to the Society of Nuclear Medicine House of Delegates or serving on the Board of Directors will be an “Ex-Officio” member of the Board without vote. Individuals representing other Councils, Committees of the Society, other organizations, or other Societies, may be nominated by their respective organizations to serve as liaisons to the Council, providing the Council Board approves the nomination. No commercial employees may serve as a voting member of the CVC Board of Directors. All approved liaison representatives will be invited to attend Board and Council Board meetings but shall have no vote unless they are Board members.

B. Meetings of the Board
The annual meeting of the Board will be held in conjunction with the annual (summer) meeting of the SNMMI. An interim meeting of the Board shall be held to focus on detailed plans for carrying out the Council’s objectives. The costs of travel, accommodations and/or communications related to Board members attending the interim meeting shall be covered by the Council and/or the Society. Special meetings of the Board in the event of an emergency may be called by the President of the Council.

C. Quorum:
A quorum will consist of the majority of members on the Board of Directors.

D. Standing Rules:
The Board may adopt standing rules without previous notice, by two-thirds majority vote of those members in attendance at a business meeting. At any meeting these rules may be suspended by a two-thirds majority vote, or they may be amended or rescinded by a two-thirds vote. If notice of the proposed action was given at a previous meeting or in the call for this meeting, they may be amended or rescinded by a majority vote.
E. Removal:
Any person holding elective office under these Operating Procedures may be removed from office by a two-thirds vote of the entire Council Board of Directors. Formal charges will be made and circulated to all members of the Board and to the officers charged, at least thirty days before the meeting. The officer charged will have the right to personal appearance and defense before the Board at any regular or special meeting. The officer will also have the right to appeal the Board's decision to the Board of Directors of SNMMI for final disposition.

VIII. OFFICERS

A. Officers:
The officers of the Council are the President, Vice President, Vice President-Elect, Secretary, and Treasurer.

Eligibility:
Only individuals who are current members of the Council Board of Directors will be eligible to run for officer positions.

B. Term:
The term of office of the President shall be one year and he/she cannot succeed him/herself; the President ascends to this office after serving as Vice President. The term of office of the Vice President shall be one year and he/she cannot succeed him/herself; the Vice President ascends to this office after serving as Vice President-Elect. The term of Vice President-Elect is for one year and he/she is elected to this office by the membership of the Council. The President then descends to Immediate Past President for a one-year term. The term of office of the Secretary shall be two years. The term of office of the Treasurer shall be two years. The first year of the Treasurer’s term shall coincide with the second year of the Secretary’s term. The term of an officer shall commence with the conclusion of the annual Business Meeting of the Council and terminate at the conclusion of the subsequent annual Business Meeting.

C. Vacancies:
In the event of a vacancy in the office of President, the President – Elect shall assume the office of President for the unexpired term in addition to the elected term. In the event of a vacancy in the office of President Elect, The Vice President -Elect will assume office with approval of the council Board of Directors, until the next annual election. In the event of a vacancy in the offices of Secretary or Treasurer, the council/center’s Board of Directors shall appoint an individual until the next annual election. The individual filing the vacancy for the Secretary or Treasurer will not be limited from holding a full term of that office if elected.

D. Responsibilities:
1. President:
   Presides at all meetings of the Council Board of Directors, the annual Business Meeting of the Council and any special meetings that may be called. He/she appoints members and chairpersons to any special committees. He/she is an ex-officio member of all committees. He/she represents the Council interest at meetings of the Society and serves ex-officio with voting privileges on the Society’s Committee on Councils and Centers. He/She acts in an emergency situation without a meeting of the Board with the consent of
the majority of the Board of Directors. He/she is Chairperson of the Program Committee and presides at all programs of the Council. He/she is responsible for providing reports to the SNMMI management and/or the Society’s Board of Directors and House of Delegates describing the activities of the Council. He/she is involved in the annual budgeting process of the Council.

2. **Vice President:**
   He/She will assume the presidency at the conclusion of the term of the President. He/she will fill the immediate functions of the President in case of temporary or permanent absence or disability.

3. **Vice President-Elect:**
   He/She will assume the office of Vice President at the conclusion of the term of the current President. He/she will fill the immediate functions of the Vice President in case of temporary or permanent absence or disability.

4. **Secretary:** He/she serves as Secretary to the Board of Directors. He/she is responsible for reviewing and finalizing of minutes (as drafted by SNMMI staff) and is editorially responsible for the Council newsletter.

5. **Treasurer:**
   He/she is responsible for reviewing the quarterly Council financial statements of activity prepared by the Society Council Staff Liaison. He/she acts as fiscal consultant to the Council Board of Directors and, reports on the financial condition of the Council at each board and business meeting. SNMMI Staff Liaison will provide the Treasurer with the budget report. He/she is responsible for assisting the Council President in drafting the annual business plan/budget to be submitted to the Society.

6. **Immediate Past President:**
   He/she is responsible for chairing the Nominating/Awards Committee.

**IX. BOARD MEMBERS**

A. **Term:**
The term of office of an elected non-officer Board member will be three years. Four Board members will be elected annually. The elected term of office of a Board member may not aggregate more than six consecutive years and does not include his/her tenure as an appointed member of the Board to fill a vacancy. His/her years as an officer shall not be counted in the aggregate of the years he/she may serve as an elected Board member.

B. **Responsibilities of the Board of Directors:**
The Board will determine the goals of the Council in accord with the Mission and Objectives of the Society as well as the Objectives of the Council; develop Council policy regarding professional issues affecting the Cardiovascular Council; elect a member or members from among the Council to serve as the Council’s representative on the Society’s House of Delegates; and review the financial status of the Council on an annual basis.
C. Vacancies:
The Board may fill any permanent vacancy on the Board by electing a member of the Council to complete the unexpired term. The Board will have the power to fill vacancies in any elective office for the period intervening until the next annual m

X. MEETINGS OF THE COUNCIL
The Council membership will meet annually in conjunction with the annual meeting of the Society (i.e. annual Business Meeting), and at other times decided by the Council President. A quorum is not required to conduct Business Meetings that are informational in nature. However, if motions regarding Council business are made and voted on at a meeting, a quorum of no less than ten general members and two elected officers is required. If a quorum is not present, the motion(s) will be sent to the Council membership for a vote by e-mail ballot at the earliest possible date.

XI. COMMITTEES

A. STANDING COMMITTEES
The Standing Committee is comprised of members from the Council with the power to accomplish the functions specified in the Operating Procedures.

1. Composition
A standing committee will be composed of members of the council, unless otherwise specified. Standing committees consist of a minimum of three members from the council, including chair, unless otherwise stated. The chair of each standing committee selects members of the standing committee with approval of the board of directors. The president or his/her designee may be an “ex-officio” member of all committees except the Nominating Committee.

2. Term
The term of the office of the member is limited to two years, unless otherwise stated, and may be renewed for one further term.

3. Chair: (Unless otherwise specified)
The President is the Chair of the Program Committee. The immediate Past-President is the Chair of the Nominating and Awards Committee

3.1 Program Committee:
The Program Committee consists of the President-elect as Chair, Vice President as Vice-Chair and at least two members of the Council.

The duties of the Program Committee include:
(a) The selection and presentation of a Council’s scientific program(s) at the annual meeting and Mid-Winter Meeting and other meetings as required.
(b) Provide guidance and assistance to special committees involved in the annual program(s).
(c) Cooperate with the Communication Committee in regard to the publication and announcement of the program(s).
(a) Evaluation of benefits offered to members
(b) Recruitment of new members
(c) Program Committee in the publication of the annual program.
(d) Management of the Cardiovascular Council’s list serve content.
(e) Management of the Cardiovascular Council’s website content.

3.2 Nominating and Selection Committee

The Nominating /Award Committee consists of the Immediate Past-President of the Council, who will serve as Chairperson and at least three to four Council members appointed by the Chairperson. The Chair will serve a one-year term and members will serve for one year or as directed by the President. The President shall not serve as a member of this committee.

The duties of the Nominating/Award Committee include:

(a) Prepare an annual call for nominations to the Council membership

(b) Consider nominations for all offices of the Council.

(c) Formulate a slate of candidates for the offices of Vice President, Secretary, Treasurer and Board of Directors. The Committee will review all nominees and formulate a final slate of candidates. The Nominating Committee will submit the final slate of candidates to the Board of Directors for approval by a majority vote of the Board of Directors. This approved final slate is to be circulated to the voting members council members with the election to be completed under suitable supervision prior to the annual meeting of the Council. A place for write-in candidates will be provided for each position. Should a write-in candidate, on being notified of election to office refuse to serve, the individual with the next highest number of votes will be deemed elected. One person will be elected to each office by a majority vote of the members. An individual can only have their name once on a single ballot. Councils can run two elections in a given year; an individual not elected on one ballot can run again the same year on the second ballot.

(d) In the event of a tie, the Nominating Committee must notify the Council Board of Directors and Membership. The ballot will remain open and voting will continue until a majority vote has been reached by the membership.

(e) Evaluate competitive applications and select recipients of ERF-funded and council awards for physicians, scientists, and students.

B. SPECIAL COMMITTEES

Special committees may be authorized by the Council/Centers President in accordance with procedures specified in “Standing Rules.” The number of members, functions and duration of existence of such committees will be determined by the Council President. The members and Chair of these committees will be appointed annually by the President.
XII. REPRESENTATION TO THE HOUSE OF DELEGATES
The Council shall have two representatives. The Council’s President and the Council President - Elect or next officer in line for the Presidency shall serve as representatives to the House of Delegates. Council Delegates are limited by the terms of their Council office as representatives to the HOD.

XIII. AMENDMENTS TO THE OPERATING PROCEDURES
Amendment of a Council/Center’s Operating Procedures will require approval by the Council/Center’s membership and the Committee on Councils and Centers. The Council Board of Directors shall determine whether the Operating Procedures need amending. Any proposed changes and/or revisions to Council Operating Procedures should be approved by respective Council Board via telephone conference or electronic communication (e-mail or Web) prior to the Midwinter Meeting of the Society so that they can, in turn, be forwarded to respective council Membership for review and approval in accordance with requirements of respective Council Operating Procedures. The Operating Procedures of the Council must be in keeping with general principles of the Society of Nuclear Medicine and Molecular Imaging’s Bylaws. Any proposed changes to the Council’s Operating Procedures must be approved by the Council membership and the Council Board of Directors. The proposed changes shall be sent to Committee on Councils and Centers for review and approval and then to the SNMMI House of Delegates for final approval.

XIV. PARLIAMENTARY AUTHORITY
All questions of parliamentary procedure will be determined at all meetings of the Council and the Board by provisions of the Operating Procedures and “Roberts’ Rules of Order”. In the event of inconsistency in the foregoing, they shall take precedence in the order set forth.

XV. DISSOLUTION OF THE COUNCIL/CENTER
In the event that the Council ceases to exist, it is hereby resolved that all minutes, books and paper documents will become the property of the Society of Nuclear Medicine and Molecular imaging for their archival or disposal.
APPENDIX

SOCIETY OF NUCLEAR MEDICINE AND MOLECULAR IMAGING
STANDARD ADMINISTRATIVE PROCEDURES
SNMMI Councils

Topics Include:
• Annual Budget Planning Process
• Council Operating Procedures
• Annual Election Process
• SNMMI Internship Program
• Roster, Council Board of Directors
• Council Board of Director Meetings
• Educational Programs
• Newsletters and Website
• Archives
• Business Plan Template

ANNUAL BUDGET PLANNING PROCESS

SNMMI Staff Liaison is responsible for assisting the respective Council, with the active assistance of the Manager, in processing the Council budget in cooperation with the SNMMI Finance Department, with notice and background material forwarded at the beginning of May each year.

Each Council is required to submit an annual business plan and budget to the Society’s Board of Directors in order to gain access to the resources of the Society. This business plan should include pertinent details of activities the Council plans to undertake during each fiscal year. A detailed budget must be included for financial support from the Society to be obtained. Councils should use the recommended business plan outline in the appendices to these procedures.

Council may keep up to $20,000 of excess revenue generated in any given fiscal year.

Council Budgets are subsequently reviewed and approved by the Committee on Finance and the Board of Directors of the Society at the time the Society approves the budget for its forthcoming Fiscal Year [Fall Board Meeting].

COUNCIL OPERATING PROCEDURES

The SNMMI Staff Liaison is responsible for maintaining current and past editions of the Council’s Operating Procedures. Each file should include the current Council Operating Procedures, with a document date on each page indicating last date page was revised.
ANNUAL ELECTION PROCESS

The SNMMI staff liaison is responsible for tracking terms of office for Council Officers and Board Members, informing the President and the Chairman of the Council Nominating/Awards Committee of any pending vacancies at least four (4) weeks prior to Council Meetings held during the SNMMI Mid-Winter Meeting.

The Council Nominating/Awards Committee with the active assistance of the SNMMI Staff Liaison will process the annual election for the Council in the spring of each year. The SNMMI Staff Liaison is responsible for formally informing the Council President of the election results immediately after collating the results.

Election procedures:

a. The staff liaison and the Nominating/Awards Committee will develop the call for nominations.

b. SNMMI staff will distribute the call for nominations to Council membership; allowing adequate time for responses.

c. The Nominating/Awards Committee will review all nominees and formulate a final slate of candidates. An individual can only have their name once on a single ballot.

d. The Nominating/Awards Committee will submit the final slate of candidates to the Council’s Board of Directors for approval by a majority vote of the Board of Directors.

e. The Council can hold two elections in a given year; an individual not elected on one ballot can run again the same year on the second ballot.

f. SNMMI staff will distribute the final slate to the voting Council members with the election to be completed under suitable supervision prior to the annual meeting of the Council.

g. A place for write-in candidates will be provided for each position.

h. One person will be elected to each office by a majority vote of the members voting.

i. Should a write-in candidate, on being notified of election to office refuse to serve, the individual with the next highest number of votes will be deemed elected.

j. In the event of a tie, the Nominating Committee must notify the Council Board of Directors and Membership. The ballot will remain open and voting will continue until a majority vote has been reached by the membership. The process will be established in consultation with the Nominating Committee.

SNMMI INTERNSHIP PROGRAM

Each Council may have one or two interns serving a single two-year term, as a nonvoting member of its Board of Directors. Interns will be early-career professionals (physician, technologist, or scientist) in training, or in practice within 10 years of graduation.

Notices for open internship positions will be publicized through the SNMMI every two years in the fall and sent to the Young Professionals Group, the Board of Directors of each Council, and Nuclear Medicine Residency Training Program Directors. Individuals must apply for the Council Internship by submitting an application including their curriculum vitae and statement of professional goals. All applications will be submitted to the SNMMI Governance and Membership Department for distribution to the appropriate Council Board of Directors for their
review and selection of their new intern. Interns will be selected by a simple majority vote of the Council’s Board of Directors by March of the year the Intern will start.

The term of internship will be two years which will begin at the conclusion of the SNMMI Annual meeting following the selection of the new intern. Interns are expected to attend the Board of Directors meetings at the Midwinter and Annual Meetings and participate in conference calls of their Council. Interns will be assigned a mentor, who will be appointed by the president of the Council. Interns may be assigned a project supervised by their mentor. Interns may be nominated to serve on the Council Board of Directors and stand for election upon successful completion of their internship.

Incoming interns will participate in an orientation offered at the Annual meeting or via a webinar after the Annual meeting. The Chairperson of the Committee on Councils and Centers will give an overview of the program and its goals. A staff member from SNMMI’s Governance and Membership Department will give an overview of SNMMI structure, governance, and operations. The president of each Council will then meet individually with each intern to review duties and responsibilities.

Financial support for the internship program will be provided by SNMMI in the form of reimbursement for travel expenses up to $1,500 per intern per fiscal year. Interns who are considered “In-Training” members of the SNMMI will also receive complimentary registration to the SNMMI Mid-Winter and Annual meetings. The Council will include a budget for the internship program when submitting an annual Business Plan.

The internship program will be directed by the Committee on Councils and Centers, who will report to the SNMMI Board of Directors twice a year. The Council will report on the intern’s accomplishments and goals twice a year to the Committee on Council and Center.

ROSTER, COUNCIL BOARD OF DIRECTORS

The SNMMI Staff Liaison will maintain current rosters of the Council’s Officers and Board. The SNMMI Staff Liaison also maintains a current roster of all SNMMI Council Presidents.

After the Annual Meeting, the SNMMI Staff Liaison is responsible for distributing copies of the roster to Council Board Members, along with a roster of all Council Presidents. The latter should also be forwarded to each SNMMI Board Member. The SNMMI Staff Liaison is responsible for maintaining permanent file copies of Council rosters for each year in permanent files.

COUNCIL BOARD OF DIRECTOR MEETINGS

The SNMMI Staff Liaison is responsible for assisting the Council President in meeting arrangements and agenda preparation for each Council board and business meeting.

The SNMMI Staff Liaison is responsible for checking meeting arrangements and on-site requirements for each Council Meeting.
Final drafts of meeting minutes will be submitted by the SNMMI Staff Liaison to the Council Secretary for final review. The Council Secretary is responsible for reviewing and finalizing meeting minutes. The Staff liaison will ensure minutes are filed electronically and available for review.

**SAMPLE SNMMI Council Meeting Agenda- SNMMI Midwinter Meeting**

1. Call to order
2. Approval of the meeting agenda
3. Approval of the minutes of the previous meeting
4. Review conflicts of interest
5. Review of Financial Statements
6. Review of Annual Business Plan
7. Amendments to the Operating Procedures
8. Identification of vacancies on the Board of Directors (Officers and Members)
9. Proposed/pending approved Policy Statements
10. Proposed/pending Continuing Education programs and activities
11. Report to be presented at the Midwinter Meeting of the House of Delegates
12. Unfinished Business
13. New Business
14. Adjournment

**SAMPLE SNMMI Council Meeting Agenda- SNMMI Annual Meeting**

1. Call to order
2. Approval of the meeting agenda
3. Approval of the minutes of the previous meeting
4. Review conflicts of interest
5. Review of Financial Statements
6. Review of initial draft of proposed budget for the forthcoming FY
7. Review of Annual Business Plan
8. Operating Procedures Report
9. Election Report
11. Proposed/pending Continuing Education programs and activities
12. Report to be presented at the Annual Meeting of the House of Delegates
13. Unfinished Business
14. New Business
15. Adjournment

**EDUCATIONAL PROGRAMS**

Assigned Council members are responsible for Council educational and professional program development and management in conjunction with the SNMMI Education Department, Marketing Department and the Meetings Department staff, predicated on program policies and schedules, approved Council Budget, etc.
NEWSLETTERS AND WEBSITE

The Council will maintain a newsletter and website.

The Council will have an editorial board for the newsletter, and work with SNMMI staff to publish the newsletter. The editorial board will be responsible for developing substantive content for the newsletter and SNMMI staff will supply administrative content. The editorial board is responsible for reviewing final drafts of the newsletter before distribution.

SNMMI staff is responsible for distribution of newsletters (electronic and/or printed) to Council Membership.

Each Council is also responsible for reviewing information contained on its web pages on the SNMMI website. The SNMMI Staff Liaison assists in this ongoing effort to effectively communicate the activities of each Council to its members, SNMMI members, and the public.

ARCHIVES

The SNMMI staff liaison maintains separate files for each Council in at least the following areas:

- Operating Guidelines
- Rosters for Current and past Board of Directors and Officers
- Meeting Agendas and Meeting Minutes Summaries
- Election Results
- Business Plans
- Membership Dues and Reports
- Current and past Newsletter
- Current and past continuing education programs
- Correspondence
BUSINESS PLAN TEMPLATE

1) Executive Summary
   Overview of the Council to include what they stand for and areas they promote.

2) Mission
   Explain why the Council exists

3) Leadership
   List of officers and board members with their terms

4) Current Status
   a. Financial status
      Provide the Council’s total revenue and expenses to date, including income from member dues and any carryover from the previous year. Revenue is generated through annual membership dues of (amount).

   b. Membership
      Provide current Council membership stats and history for the past few years.

   c. Member benefits
      List the benefits of membership

5) Accomplishments for previous fiscal year (i.e. 2015-2016)
   List all Council activities from the current year

6) Goals and Programs for the upcoming fiscal year (i.e. 2016-2017)
   List all Council plans for the coming year.