



USAID | PAKISTAN

FROM THE AMERICAN PEOPLE

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REF: Economic Growth Programs

By E-Mail

Dear Implementers:

The US Mission is undergoing a substantive strategic review of our programmatic activities. We expect the results of that review and revision to fundamentally transform the way we provide foreign assistance to Pakistan.

One of the key elements of the transformation revolves around the greatly expanded use of Pakistani governmental and non-governmental entities (including private sector actors) to lead our assistance programs. At the Mission, we have been examining the most effective means by which we will transition programs from the current practice of utilizing international implementing partners to local partners, while retaining our commitment to providing a high standard of services to beneficiaries.

We now seek your assistance in formulating the details of such a transition. In this process we will follow some key principles in developing the transition plan for each of your programs. They include the following points:

- Focusing or refocusing USG international implementers to facilitate the transition, such as:
- Rapidly finding potential local partners and expanding their capacity to receive and expend USG resources.
- Refocusing current USG international implementers to interventions that have quick impact (within a 3 to 6 month horizon) and can be replicated by local implementers.
- Curtailing current activities that are longer-term and are not targeting local level capacity building.

With those principles in place, we must re-align projects and develop three-to-six month implementation plans that identify short-term deliverables and targets. Plans must recognize that a transition to local organizations is imminent for most activities. This is not to say that awards will end in 3-6 months, but utilizing such a time horizon will sharpen our planning. Your C/AOTR's will be in touch with you to develop this shortened implementation plan over the coming week.

The policies we are beginning to implement represent United States Government policies. Please feel free to provide feedback on ways that your organization and program can contribute to the transition, short-term and long-term, and new roles and relationships that could add value. If you do not foresee that you can align your project implementation with the Mission's transition priorities, please advise your C/AOTR.

U.S. Agency for International Development
Embassy of United States of America,
Diplomatic Enclave, Ramna 5, Islamabad

Tel: (+92-51) 208-0000
Fax: (+92-51) 287-0310
www.usaid.gov/pk