



USAID
FROM THE AMERICAN PEOPLE

PAKISTAN

December 19, 2009

REF: Economic Growth Programs

Dear Implementers:

This letter replaces the letter dated December 7, 2009.

The US Mission is undergoing a substantive strategic review of our programmatic activities. We expect the results of that review and revision to change the way we currently provide foreign assistance to Pakistan.

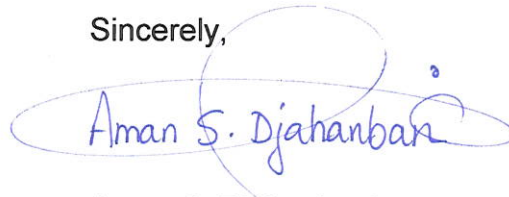
One of the key elements of the change revolves around the expanded use of Pakistani governmental and non-governmental entities (including private sector actors) to design and implement our assistance programs. At the Mission, we have been examining the most effective means by which we will develop programs with this feature, while retaining our commitment to providing a high standard of services to beneficiaries. We are actively identifying potential local partners with a view toward expanding their capacity to receive and expend USG resources.

For your own planning and purposes, you should proceed with the following understanding:

- 1) No current USAID program within the Economic Growth portfolio is being terminated.
- 2) The planning horizon for work plans is one year. Projects can use the standard one-year workplan model.
- 3) Once work plans are in place, projects are encouraged to proceed with the hiring of permanent personnel, the leasing of office space, and the purchasing of motor vehicles; among other implementation actions.
- 4) It is important to contact the CO/AO immediately to identify any work direction that you believe is not consistent with your program scope or not within your award budget. Some program descriptions and work scopes may need to be revised to reflect new targets and deliverables.

Once again, the Offices of Acquisition and Assistance (OAA) and Economic Growth look forward to continuing cooperation over the coming months.

Sincerely,

A handwritten signature in blue ink that reads "Aman S. Djahanbani". The signature is written in a cursive style and is enclosed within a large, light blue oval scribble.

Aman S. Djahanbani
Director, OAA
USAID/Pakistan

cc: Robert Wilson, Mission Director
Lawrence Hardy, Senior Deputy Mission Director
Michael Harvey, Deputy Mission Director
Jim Barnhart, Director, Office of Economic Growth